

# **ANNEXURE B**



# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure B

## **BUDGET OF EKURHULENI METROPOLITAN MUNICIPALITY**

**2015/16 TO 2017/18  
MEDIUM-TERM REVENUE AND  
EXPENDITURE FORECASTS**

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## Abbreviations and Acronyms

AARTO	Administrative Adjudication of Road Traffic Offences	L	Litre
AGSA	Auditor-General South Africa	LMCDP	Lungile Mtshali Community Development Project
ARS	Application Rationalisation Strategy	M&E	Monitoring and Evaluation
ASGISA	Accelerated and Shared Growth Initiative	MBRR	Municipal Budget and Reporting Regulations
BSC	Budget Steering Committee	MEC	Member of the Executive Committee
CBD	Central Business District	MFMA	Municipal Financial Management Act
CBO	Community Based Organisation	MHDP	Municipal Housing Development Plan
CBP	Community Based Projects	MIG	Municipal Infrastructure Grant
CCA	Customer Care Areas	MMC	Member of Mayoral Committee
CCC	Customer Care Centres	MOU	Memorandum of Understanding
CFO	Chief Financial Officer	MPRA	Municipal Properties Rates Act
CIF	Capital Investment Framework	MSA	Municipal Systems Act
CIPC	Companies and Intellectual Property Commission	MSDF	Metropolitan Spatial Development Framework
CITP	Comprehensive Integrated Transport Plan	MTEF	Medium-term Expenditure Framework
CM	City Manager	MTREF	Medium-term Revenue and Expenditure Framework
CODESA	Convention for a Democratic South Africa	MVRA/ DLTC	Motor Vehicle Registering Authority / Driver's Licensing Testing Centre
COO	Chief Operating Officer	NDP	National Development Plan
CPI	Consumer Price Index	NDPG	Neighbourhood Development Programme Grant
CPIX	Consumer Price Index excluding mortgage costs	NERSA	National Energy Regulator South Africa
CRM	Customer Relations Management	NGO	Non-Governmental Organisations
CSIR	Council of Scientific and Industrial Research	NKPIs	National Key Performance Indicators
DCS	Digital City Systems	NOC	Network Operation Centre
DEMS	Disaster and Emergency Management Services	NSDP	National Spatial Development Perspective
DMTN	Domestic Medium-term Note	NT	National Treasury
DORA	Division of Revenue Act	NUSP	National Upgrading Support Programme
EDC	Ekurhuleni Development Company	OHS	Occupational Health and Safety
EE	Employment Equity	OPCA	Operation Clean Audit
EIA	Environmental Impact Assessment	OPM	Organisational Performance Management



EM	Executive Mayor	PBO	Public Benefit Organisations
EMIS	Engineering Management Information System	PDI	Previously Disadvantaged Individuals
EMM	Ekurhuleni Metropolitan Municipality	PHC	Provincial Health Care
EMPD	Ekurhuleni Metro Police Department	PMO	Project Management Office
EPWP	Expanded Public Works Programme	PMS	Performance Management System
ERM	Environmental Resource Management	PPE	Property Plant and Equipment
ERP	Enterprise Resource Planning	PPI	Producer Price Index
FBE	Free basic electricity	PPP	Public Private Partnership
FBS	Free basic services	PRASA	Passenger Rail Agency of South Africa
GAMAP	Generally Accepted Municipal Accounting Practice	PSI	Public Services Infrastructure
GDP	Gross domestic product	PTIS	Public Transport Infrastructure System
GDS	Growth and Development Strategy	RFP	Request for Proposal
GFS	Government Financial Statistics	RG	Restructuring Grant
GGDS	Gauteng Growth and Development Strategy	R&M	Repair & Maintenance
GPG	Gauteng Provincial Government	RMEP	Revenue Management
GRAP	General Recognised Accounting Practice	RMTC	Road Management Traffic Corporation
HR	Human Resources	RSDF	Regional Spatial Development Framework
HSDG	Human Settlement Development Grant	SALGA	South African Local Government Association
HSDP	Human Settlement Development Plan	SAMSA	South African Maritime Safety Authority
IBALCO	IDP Budget Asset and Liability Committee	SAPS	South African Police Services
IBT	Inclining Block Tariff	SCOA	Standard Chart Of Accounts
ICT	Information Communication Technology	SDBIP	Service Delivery Budget Implementation Plan
IDP	Integrated Development Strategy	SIP	Strategic Implementation Plan
IMS	Intelligent Metering Systems	SMME	Small Micro and Medium Enterprises
INEP	Integrated National Electrification Programme	SRAC	Sports, Recreation, Arts and Culture
IR	Institutional Review	STS	Standard Transfer Specification
IRPTN	Integrated Rapid Public Transport Network	UCC	Unified Command Centre
IT	Information Technology	USDG	Urban Settlement Development Grant
KPA	Key Performance Area	VAT	Value Added Tax
KPI	Key Performance Indicator	WMS	Waste Management Services
kWh	kilowatt hour		

## Part 1 – Annual Budget

### 1.1 Mayor’s Report

The City of Ekurhuleni is turning 15 years old this year. In 2000 when we were established it was the most miraculous merger in the history of local government in the country – for it was the first time that nine disestablished towns and 11 administrations had been amalgamated.

Fourteen years down the line, we have since received our first ever clean audit – a feat that many of those metro born before and after us are yet to achieve. We are also the country and the continent’s first Aerotropolis owing to being home to Africa’s gateway to the world – the O.R.Tambo International Airport.

This budget is presented in the year when we celebrate the 15 years of existence. The annual budget of the City of Ekurhuleni is actually the backbone of the Clean Audit that we pride ourselves with today.

It is always our resolve as the city that as and when we table a budget we do so knowing that it is informed by the needs of our estimated 3.1 million people. Our forebears fought very hard for us to enjoy the fruits and benefits of freedom, and the budget provides us with that opportunity.

Democracy anchored around the will of the people is always a success. Over the years the City of Ekurhuleni has utilised the budget as a tool to respond to the needs of our communities raised through the Integrated Development Plan (IDP) process – a democratic process that always encourages residents to inform the municipality about their needs. This consultative process has enabled our key stakeholders to have a direct and greater influence in the development and allocation of the budget.

In the light of our ability to align our budget to the needs of the community, many Ekurhuleni residents can attest to our service delivery track record which has shown great improvement since 1994. In actual fact I have been watching an upward trend of the standard of living in Ekurhuleni over the years and I must say that a lot of change has taken place. Indeed we remain true to our mission of turning the City to the best place to stay, work and play.

Over the years, through our budget processes, we have realised tangible and major improvements in the provision of core municipal services. Our success story tells the following: 87% of our residents have clean water, 82% now have access to electricity, 85% of our households enjoy flushing toilets and 88.4% households in the region have access to refuse removal.

Added to this, almost 82 000 houses have been built, many roads have been constructed, clinics were built and others upgraded, and a number of recreational facilities were constructed in some of our previously disadvantaged townships.

As we move the City of Ekurhuleni forward, our medium-term revenue and expenditure framework will focus on amongst others, broadening services where they do not exist,

improving and sustaining the quality of services, and ensuring that Ekurhuleni becomes a preferred destination for growth and development. We are aware of the unacceptable unemployment rate, inequalities of the past and of course poverty. Ours is to ensure that we play our part in ensuring that these are issues of the past.

In driving development and economic growth forward, our budgeting makes provision for flagship projects, namely the Aerotropolis; Urban Renewal; Township Economies; Revitalisation of the Manufacturing Sector; Rehabilitation of Dams and Lakes; Digital City; and the Integrated Rapid Public Transport Network. These are the key drivers of the local economy and we have faith that they will turn the living conditions of the people of Ekurhuleni around.

Despite the volatile economic environment, the City of Ekurhuleni has maintained sound and prudent financial management. We remain a credit worthy municipality with a strong liquidity position. Our city is building capital replacement reserves with a view to addressing infrastructure backlogs, as highlighted by the Growth and Development Strategy (GDS) 2055.

Working together with our communities we have laid a solid foundation with major progress in bettering the lives our residents.

Our budget commits not only to moving Ekurhuleni forward, but to supporting the broader national discourse. Let us continue working together to secure the future of our 14-year-old city and her people for this is the purpose for which Ekurhuleni was established in the first place.

## 1.2 Council Resolutions

On 28 May 2015 the EMM's Council will meet at the Germiston Council Chambers to consider the metro's annual budget for the 2015/16 financial year. The Council will consider the following resolutions:

"1. *The Council of the EMM, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) **APPROVES** and **ADOPTS**:*

- 1.1 *The annual budget of the municipality for the financial year 2015/16 and the multi-year and single-year capital appropriations as set out in the following tables:*
  - 1.1.1 *Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 22 on page 58;*
  - 1.1.2 *Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 23 on page 61;*
  - 1.1.3 *Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 25 on page 65; and*
  - 1.1.4 *Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 26 on page 68.*
- 1.2 *The financial position, cash flow budget, cash backed reserve / accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:*
  - 1.2.1 *Budgeted Financial Position as contained in Table 27 on page 73;*

- 1.2.2 Budgeted Cash Flows as contained in Table 28 on page 76;
- 1.2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Table 29 on page 77;
- 1.2.4 Asset management as contained in Table 30 on page 80, and
- 1.2.5 Basic service delivery measurement as contained in Table 31 on page 82.

2. The Council of the EMM, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) **APPROVES** and **ADOPTS** with effect from 1 July 2015:

- 2.1 Schedule 1 - Tariffs for property rates.
- 2.2 Schedule 2 – Tariffs for electricity.
- 2.3 Schedule 3 - Tariffs for the supply of water.
- 2.4 Schedule 4 - Tariffs for the supply of sewer.
- 2.5 Schedule 5 – Tariffs for waste management services.

– as set out in Annexure C

3. The Council of the EMM, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) **APPROVES** and **ADOPTS** with effect from 1 July 2015 the tariffs for other services, as set out in the various tariff schedules as contained in Annexure C.

4. To give proper effect to the municipality's annual budget, the Council of the EMM **APPROVES**:

4.1 **That** cash backing is implemented through the utilisation of a portion of the revenue generated from property rates and user charges for services to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by Section 8 of the Municipal Budget and Reporting Regulations.

4.2 **That** the municipality **BE PERMITTED** to enter into long-term borrowings for the funding of the capital programmes in respect of the 2015/16 financial year limited to an amount of R1.007 billion, 2016/17 financial year limited to an amount of R1.812 billion and 2017/18 financial year limited to an amount of R1.712 billion, in terms of Section 46 of the Municipal Finance Management Act.

4.3 **That** the Municipal Manager **BE AUTHORISED** to sign all necessary agreements and documents to give effect to the above lending programme.

4.4 **That** the taking up of an external loan of R1.007 billion to fund the 2015/2016 Capital Budget **BE APPROVED** for a term of 10 to 15 years and that a further report be submitted to Council to give feedback on the public comments received in this regard before the transaction is finalised.

5. To guide the implementation of the municipality's annual budget, the Council of the EMM **APPROVES** the policies as set out in the Annexures of this document.

- Annexure D1 Medium-term Budget Policy Statement (reviewed)
- Annexure D2 Pricing Policy Statement (reviewed)
- Annexure D3 Property Rates Policy (remains unchanged)

Annexure D4	Provision of Free Basic Electricity Policy (remains unchanged)
Annexure D5	Waste Management Services Tariff Policy (reviewed)
Annexure D6	Consumer Deposit Policy (reviewed)
Annexure D7	Indigent Policy (remains unchanged)
Annexure D8	Credit Control & Debt Collection Policy (reviewed)
Annexure D9	Provision for Doubtful Debtors and Debtors Write Off (reviewed)
Annexure D10	Budget Implementation and Monitoring Policy (reviewed)
Annexure D11	Municipal Entity Financial Support Policy (remains unchanged)
Annexure D12	Accounting Policy (reviewed)
Annexure D13	Funding and Reserves Policy (remains unchanged)
Annexure D14	Borrowing Policy (remains unchanged)
Annexure D15	Cash Management Policy (remains unchanged)
Annexure D16	Policy on electricity metering for residential and small business customers in the EMM (reviewed)
Annexure D17	Policy for the Vending of Pre-paid Electricity (reviewed)
Annexure D18	Policy for Correction of Meter Reading and Billing Data (new policy)
Annexure D19	Electricity Tariff policy (existing policy added to list of Budget Related Policies)
Annexure D20	Virement Policy (new policy)
Annexure D21	Consumer Agreement Policy (existing policy added to list of Budget Related Policies)

6. To ensure oversight of the municipal entities, the Council of the EMM **APPROVES** the salaries and benefits of the Municipal Entities as set out in the Annexure B (main budget document) for the purpose of setting upper limits as required by Section 89 of the Municipal Finance Management Act.
7. **That** the Chief Financial Officer in consultation with the City Manager **BE DELEGATED** the authority to adjust the 2015/16 Operating and Capital Budgets (income and expenditure) with:
  - 7.1 all operating and capital grants received in addition to the currently gazetted DORA grants
  - 7.2 income received for recoverable jobs
  - 7.3 insurance claims received
  - 7.4 developers' contributions received
  - 7.5 transactions on the internal cost management structure
  - 7.6 disbursement of centralised budgets
8. **That** the Chief Financial Officer **BE AUTHORISED** to amend the structure on the financial system, in collaboration with the Heads of Departments, to align the financial system to the outcome of the Institutional Review and the new Standard Chart Of Accounts (SCOA), structure proposed by National Treasury.
9. **That**, in order to facilitate multi-year budgeting, departments **BE AUTHORISED** to commit projects on the 2016/17 and 2017/18 budgets, on both internal and confirmed external funding sources.
10. **That** authority **BE GRANTED**, to a maximum amount of R200 m, in respect of bank overdraft facilities and/or the raising of short-term loans, including loans at

*call from Council's bankers, for the financial year ending 30 June 2016 in order to finance temporarily –*

- *Expenditure on the Capital Budget; or*
- *Expenditure on the Operating Budget incurred in anticipation of the receipt of revenue estimated and from which the expenditure would have been defrayed.*

11. ***That the EMM, IDP and Service Delivery Budget Implementation Plan (SDBIP) for 2014/15 as contained in Annexures A and E respectively, **BE ADOPTED.*****
12. ***That the copy of the IDP **BE SUBMITTED** to the MEC for Local Government for comments.***
13. ***That the MEC for Local Government **BE REQUESTED** to approve the EMM IDP for 2015/16 as its Land Development Objectives as envisaged in Section 72a of the Development Facilitation Act.”***
14. ***That projects in the 2015/16 Capital Budget which is funded from either External Borrowing or Capital Replacement Reserve for the purposes of Virement **BE REGARDED** as similar sources of funding.***

### 1.3 Executive Summary

Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. This includes the compilation of the Medium-term Revenue and Expenditure Framework.

The City's GDS and IDP are its principal strategic planning instruments, which directly guide and inform its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation, which directly informs the Service Delivery and Budget Implementation Plan.

The compilation of the MTREF remains a huge challenge to balance the budget between the limited revenue resources available and the immense need to provide quality service delivery to our community. Tariff increases must be limited to be within the affordability levels of our community and must still promote economic growth to ensure financial sustainability. Council on the other hand must address the huge demand to improve the standard of service delivery and to "do more with less" funds available.

The Minister of Finance, Mr Nhlanhla Nene, mentioned in his Medium Term Budget Policy Statement Speech on 22 October 2014 that the economic growth rate of 1.4% in the current year is much than the estimated 2.7%. The Minister is expecting that the growth rate will increase to 3.0% in 2017. This budget is cautiously based on an **expected growth rate of 1.6%** in 2015/16.

Electricity consumption in EMM for the first 6 months of each financial year is showing for 4 consecutive years a decline in unit sales. The national drive to reduce energy consumption as well as the development of alternative energy sources (i.e. solar systems) is having a serious impact in the growth of income from electricity. Therefore **no growth in electricity sales** is expected in 2015/16.

Factors such as energy constraints, labour market disruptions, skills shortages, administrative shortcomings and difficulties in our industrial transformation, is affecting the budget for EMM as well.

The MTREF used the guidelines set by the Minister of Finance in his Medium-term Budget Policy Statement Speech as well as the guidelines in terms of Circular 74 dated 12 December 2014 as issued by National Treasury.

The budget is based on the EMM Service Delivery Statement (Manifesto) and the EMM GDS 2055 approved by Council, together with the economic and socio-economic factors within EMM.

Several flagship projects provided in the 2015/16 MTREF are addressing the key aspects of the National Development Plan. To name a few, flagship projects such as job creation and the Aerotropolis stimulate economic growth and development.

The **inflation outlook** as set out in Circular No 74 issued on 12 December 2014 is set at **5.8%**.

It is proposed that the **property rate tariff be increased by 7.5%** for 2015/16, which is still in line with the tariff increase set in the current MTREF approved by Council. However, with the IRPTN project coming into operation in the middle of 2016, it would be necessary to consider a 10% increase in assessment rates in the outer years of the MTREF.

As announced by NERSA and also contained in Circular 74, the bulk purchases from Eskom will increase with 14.24%, whilst EMM will pass on an **electricity tariff increase of 12.2%**

to its consumers. The tariffs for the different users will vary with increases between 12.08% and 12.69%.

The bulk water tariff purchased from Rand Water has not yet been finalised. However, Rand Water submitted an application of 14.5% to parliament. The budget is based on a **water tariff increase of 14.5%** which is the same as the bulk water purchases tariff.

**Sanitation tariffs will increase by 9.5%.** This is based on the cost of sewer purification rendered by Erwat.

**Refuse removal tariff increase was set at 8%** for all users. This is largely based on the increase of the main cost drivers of the service.

Sundry tariff increases will be limited, in most instances, to be within the CPI rate. A summary of the increases is contained later in this report.

The impact of the above tariff increases on households is estimated to vary between 11.1% and 12.8%, as set out in Table 15 MBRR Table SA14 – household bills on page 42.

There is a clear indication of Council's commitment to improve the level of core municipal services to the community. More funds are allocated for maintenance and repairs to adhere to the Minister of Finance's speech of building capacity of local government through the "**back to basics**" approach. This resulted therein that the Total Surplus from Trading Services is decreasing from R2.8 billion in the 2014/15 Original Budget to R2.4 billion in 2015/16 MTREF. A decrease of R410m.

The financial sustainability of the 2015/16 MTREF is largely dependent on the collection level of billed income. Provision is made for a **collection level of 93%**. To achieve this collection, the EMM will have to implement more robust credit control measures.

The **Capital Budget of R4.5 billion for 2015/16 is 18% more** when compared to the 2014/15 Original Budget.

Historically the ratio between the Operating Budget and Capital Budget was 90:10 (10%). The ratio as determined on the final budget for the current year is 12.55%. This ratio would be **15.3%** in the 2015/16 Budget.

The Capital Budget is largely driven by projects emanating from the GDS 2055, IDP and projects identified by the community as well as the backlog in services. A comprehensive backlog study was conducted and various components of backlog on infrastructure were analysed, including access backlogs, technical backlogs, and growth and renewal backlogs totalling in excess of R85 billion.

In order to improve the services rendered to our community the Original 2014/15 Budget for **repair and maintenance** has been increased by **15.47%** in 2015/16, which is considerably more than CPI rate or the average tariff increases. The increase in the repair and maintenance budget has already been addressed in the Adjustment Budget, which still need to be approved.

In terms of Council's social commitment to assist the poorer communities in Ekurhuleni provision was also made for the supply of free basic services and social contributions to identified structures in Ekurhuleni.

All residential owners will **continue to receive assessment rate exemption on the value of their homes. The first R150 000 is exempted for assessment rates.** Various other grants on assessment rates, such as pensioners' rebate, rebate to low income people, properties zoned for religious purposes, will continue in the new year.



Council will continue with the **supply of free basic water and sanitation to residents**. All residents receive **6KI water and 6KI sanitation free**, whilst indigents receive an additional 3KI per month.

However, based on the growing demand by national government, Council will have to reconsider the free supply of services to ALL communities. Free basic water and sanitation will only be supplied to the poorer communities and not all communities. Council is in a process to analyse the impact and various options for future implementation.

The slow pace in registering indigents forced Council to consider an alternative option in addressing the indigents. Similar to the process followed by other metros in SA, Council adopted the targeted approach. This implies that **all residents with property values of less than R150 000 are regarded as deemed indigent**.

The total amount budgeted for **free basic services and social grants** to our community amounts to **R2.5 billion**.

The MTREF for the 2015/16 Multi-year budget, with comparative information is as follows:

Table 1 Operating Budget Summary

FINANCIAL PERIOD	F00	F00	F00	F01	%	%	%	F02	F03
	R'000 ADJ BUDGET	R'000 YEAR TO DATE	R'000 PROJECTED	R'000 2015/16	B to B	P to B	Of Total	R'000 2016/17	R'000 2017/18
<b>INCOME</b>									
Property Rates	4,679,333	3,493,838	4,658,451	5,022,605	7.34%	7.82%	15.98%	5,549,979	6,160,476
Departmental Usage	11,655	8,667	11,556	12,469	6.98%	7.90%	0.04%	13,778	15,294
Less: Income foregone	668,925	502,582	668,925	727,293	8.73%	8.73%	2.31%	821,842	912,244
<b>Sub-total: NET PROPERTY RATES</b>	<b>4,022,064</b>	<b>2,999,922</b>	<b>4,001,082</b>	<b>4,307,780</b>	<b>7.10%</b>	<b>7.67%</b>	<b>13.71%</b>	<b>4,741,915</b>	<b>5,263,526</b>
Penalties Imposed on Property Rates	108,989	64,985	108,989	113,348	4.00%	4.00%	0.36%	122,416	132,209
Interest Earned - Outstanding Debtors	219,921	214,691	286,254	272,380	23.85%	-4.85%	0.87%	294,170	317,704
<b>Sub-total: PENALTIES AND INTEREST ON DEBTORS</b>	<b>328,910</b>	<b>279,676</b>	<b>395,243</b>	<b>385,728</b>	<b>17.27%</b>	<b>-2.41%</b>	<b>1.23%</b>	<b>416,586</b>	<b>449,913</b>
Electricity Sales	11,394,958	8,483,487	11,311,317	12,800,314	12.33%	13.16%	40.73%	14,327,878	16,038,727
Departmental Usage	324,475	157,987	210,649	353,494	8.94%	67.81%	1.12%	381,783	412,688
Less: Income foregone	-	-	-	-	0.00%	0.00%	0.00%	-	-
<b>Sub-total: NET ELECTRICITY SALES</b>	<b>11,719,433</b>	<b>8,641,474</b>	<b>11,521,965</b>	<b>13,153,808</b>	<b>12.24%</b>	<b>14.16%</b>	<b>41.85%</b>	<b>14,709,660</b>	<b>16,451,415</b>
Solid Waste Income	1,108,842	808,514	1,078,019	1,206,511	8.81%	11.92%	3.84%	1,301,777	1,404,595
Departmental Usage	151,187	108,337	144,449	158,426	4.79%	9.68%	0.50%	171,100	184,788
Less: Income foregone	-	-	-	-	0.00%	0.00%	0.00%	-	-
<b>Sub-total: SOLID WASTE SALES</b>	<b>1,260,029</b>	<b>916,851</b>	<b>1,222,467</b>	<b>1,364,937</b>	<b>8.33%</b>	<b>11.65%</b>	<b>4.34%</b>	<b>1,472,877</b>	<b>1,589,383</b>
Sanitation Income	1,306,300	978,216	1,325,734	1,453,907	11.30%	9.67%	4.63%	1,588,176	1,727,555
Departmental Usage	32,115	9,356	12,680	35,166	9.50%	177.33%	0.11%	38,506	41,972
Less: Income foregone	269,905	201,196	269,905	299,325	10.90%	10.90%	0.95%	327,760	357,259
<b>Sub-total: NET SANITATION SALES</b>	<b>1,068,510</b>	<b>786,376</b>	<b>1,068,510</b>	<b>1,189,748</b>	<b>11.35%</b>	<b>11.35%</b>	<b>3.79%</b>	<b>1,298,922</b>	<b>1,412,268</b>
Water Sales	3,173,057	2,449,795	3,266,393	3,792,321	19.52%	16.10%	12.07%	4,171,553	4,546,993
Departmental Usage	52,104	52,270	69,694	59,660	14.50%	-14.40%	0.19%	65,626	71,532
Less: Income foregone	357,300	267,445	357,300	414,111	15.90%	15.90%	1.32%	455,522	496,519
<b>Sub-total: NET WATER SALES</b>	<b>2,867,861</b>	<b>2,234,620</b>	<b>2,978,787</b>	<b>3,437,870</b>	<b>19.88%</b>	<b>15.41%</b>	<b>10.94%</b>	<b>3,781,657</b>	<b>4,122,006</b>
<b>MARKET INCOME</b>	<b>19,473</b>	<b>12,739</b>	<b>18,694</b>	<b>21,072</b>	<b>8.21%</b>	<b>12.72%</b>	<b>0.07%</b>	<b>22,758</b>	<b>24,464</b>
<b>MINOR INCOME</b>	<b>58,860</b>	<b>40,315</b>	<b>55,917</b>	<b>65,132</b>	<b>10.66%</b>	<b>16.48%</b>	<b>0.21%</b>	<b>108,571</b>	<b>114,391</b>
<b>Total: USER CHARGES FOR SERVICES</b>	<b>16,994,165</b>	<b>12,632,376</b>	<b>16,866,340</b>	<b>19,232,567</b>	<b>13.17%</b>	<b>14.03%</b>	<b>61.19%</b>	<b>21,394,444</b>	<b>23,713,928</b>
<b>FUEL LEVY</b>	<b>1,469,674</b>	<b>1,469,674</b>	<b>1,469,674</b>	<b>1,528,809</b>	<b>4.02%</b>	<b>4.02%</b>	<b>4.86%</b>	<b>1,623,814</b>	<b>1,719,682</b>
<b>RENT OF FACILITIES AND EQUIPMENT</b>	<b>65,945</b>	<b>43,469</b>	<b>57,958</b>	<b>68,058</b>	<b>3.20%</b>	<b>17.43%</b>	<b>0.22%</b>	<b>73,501</b>	<b>79,380</b>
<b>INTEREST EARNED ON INVESTMENTS</b>	<b>281,998</b>	<b>285,552</b>	<b>338,398</b>	<b>317,085</b>	<b>12.44%</b>	<b>-6.30%</b>	<b>1.01%</b>	<b>345,623</b>	<b>376,729</b>
Traffic Fines	94,600	23,434	31,245	105,000	10.99%	236.05%	0.33%	115,500	127,050
Final Notice Fees	79,802	68,348	91,130	85,388	7.00%	-6.30%	0.27%	91,792	98,676
Disconnection Fees	70,073	26,317	35,090	68,221	-2.64%	94.42%	0.22%	73,338	78,838
Other Fines	8,641	8,020	10,694	8,466	-2.03%	-20.84%	0.03%	9,101	9,783
<b>Sub-Total: FINES</b>	<b>253,116</b>	<b>126,119</b>	<b>168,159</b>	<b>267,074</b>	<b>5.51%</b>	<b>58.82%</b>	<b>0.85%</b>	<b>289,730</b>	<b>314,347</b>
<b>LICENSES AND PERMITS</b>	<b>45,417</b>	<b>39,138</b>	<b>49,959</b>	<b>54,205</b>	<b>19.35%</b>	<b>8.50%</b>	<b>0.17%</b>	<b>68,270</b>	<b>73,391</b>
<b>INCOME FROM AGENCY SERVICES</b>	<b>258,557</b>	<b>194,079</b>	<b>258,773</b>	<b>274,014</b>	<b>5.98%</b>	<b>5.89%</b>	<b>0.87%</b>	<b>295,935</b>	<b>319,610</b>
Operating Grants - Other	22,388	4,265	22,388	23,821	6.40%	6.40%	0.08%	38,822	40,755
Equitable Share	2,042,951	2,042,951	2,042,951	2,181,182	6.77%	6.77%	6.94%	2,385,328	2,640,836
Provincial Operating Grants	66,397	15,964	66,397	75,323	13.44%	13.44%	0.24%	-	-
National Operating Grant	439,783	186,662	439,783	394,972	-10.19%	-10.19%	1.26%	362,850	427,435
Health Subsidies	111,952	111,953	111,952	117,885	5.30%	5.30%	0.38%	124,133	130,340
Emergency Services Subsidies	136,040	136,040	136,040	143,250	5.30%	5.30%	0.46%	150,842	158,384
<b>Sub-Total: OPERATING GRANTS</b>	<b>2,819,512</b>	<b>2,497,835</b>	<b>2,819,512</b>	<b>2,936,434</b>	<b>4.15%</b>	<b>4.15%</b>	<b>9.34%</b>	<b>3,061,976</b>	<b>3,397,750</b>
Capital Grants - Other	4,500	(0)	4,275	-	-100.00%	0.00%	0.00%	-	-
INEP	61,000	56,598	57,950	50,000	-18.03%	-13.72%	0.16%	40,000	30,000
Electricity Demand Side Management	17,500	9,337	16,625	14,000	-20.00%	-15.79%	0.04%	20,000	20,000
Neighborhood Development Partnership Grant	176	0	167	20,000	11263.64%	11861.72%	0.06%	60,000	53,390
USDG	1,664,713	628,978	1,581,477	1,550,181	-6.88%	-1.98%	4.93%	1,668,091	1,720,000
Public Transport Infrastructure Grant	290,224	134,173	275,713	309,296	6.57%	12.18%	0.98%	404,389	536,544
Provincial Capital Grants	72,327	2,181	68,711	32,079	-55.65%	-53.31%	0.10%	8,000	6,000
<b>Sub-Total: CAPITAL GRANTS</b>	<b>2,110,440</b>	<b>831,266</b>	<b>2,004,918</b>	<b>1,975,556</b>	<b>-6.39%</b>	<b>-1.46%</b>	<b>6.29%</b>	<b>2,200,480</b>	<b>2,365,934</b>
<b>SUNDRY INCOME</b>	<b>66,581</b>	<b>48,433</b>	<b>66,581</b>	<b>78,085</b>	<b>17.28%</b>	<b>17.28%</b>	<b>0.25%</b>	<b>82,379</b>	<b>86,910</b>
<b>GAIN ON SALE OF ASSETS</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>0.00%</b>	<b>100.00%</b>	<b>0.02%</b>	<b>5,000</b>	<b>5,000</b>
<b>TOTAL OPERATING INCOME</b>	<b>28,721,378</b>	<b>21,447,539</b>	<b>28,496,596</b>	<b>31,430,394</b>	<b>9.43%</b>	<b>10.30%</b>	<b>100.00%</b>	<b>34,599,653</b>	<b>38,166,100</b>
Internal Recoveries	-	(462)	(616)	-	0.00%	0.00%	0.00%	-	-
<b>NET OPERATING INCOME</b>	<b>28,721,378</b>	<b>21,447,077</b>	<b>28,495,980</b>	<b>31,430,394</b>	<b>9.43%</b>	<b>10.30%</b>	<b>100.00%</b>	<b>34,599,653</b>	<b>38,166,100</b>

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

FINANCIAL PERIOD	F00	F00	F00	F01	%	%	%	F02	F03
	R'000	R'000	R'000	R'000				R'000	R'000
EXPENDITURE	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	B to B	P to B	Of Total	2016/17	2017/18
Employee Related Costs - Salaries	4,514,802	3,098,301	4,345,598	5,128,820	13.60%	18.02%	17.22%	5,506,543	5,841,136
Employee Related Costs - Overtime	363,004	373,961	524,509	386,723	6.53%	-26.27%	1.30%	411,860	436,571
Employee Related Costs - Additional	195,221	-	-	155,000	-20.60%	100.00%	0.52%	155,000	155,000
Employee Related Costs - Social	1,157,972	798,955	1,111,653	1,201,937	3.80%	8.12%	4.04%	1,280,063	1,356,867
Less: Employee Related Costs - Salaries Capitalised	(159,043)	-	(50,000)	(151,043)	-5.03%	202.09%	-0.51%	(160,861)	(170,512)
Less :Employee Related Costs - Salaries to R and M Internal	(725,395)	(515,316)	(687,089)	(773,950)	6.69%	12.64%	-2.60%	(824,257)	(873,712)
Remuneration of Councillors	101,919	70,745	101,919	108,849	6.80%	6.80%	0.37%	115,924	122,880
<b>Sub-Total: REMUNERATION</b>	<b>5,448,480</b>	<b>3,826,647</b>	<b>5,346,589</b>	<b>6,056,336</b>	<b>11.16%</b>	<b>13.27%</b>	<b>20.33%</b>	<b>6,484,273</b>	<b>6,868,230</b>
<b>BAD DEBT PROVISION</b>	<b>1,230,204</b>	<b>922,653</b>	<b>1,230,204</b>	<b>1,435,562</b>	<b>16.69%</b>	<b>16.69%</b>	<b>4.82%</b>	<b>1,507,341</b>	<b>1,627,928</b>
<b>COLLECTION COSTS</b>	<b>188,370</b>	<b>95,680</b>	<b>169,533</b>	<b>177,932</b>	<b>-5.54%</b>	<b>4.95%</b>	<b>0.60%</b>	<b>187,718</b>	<b>198,043</b>
<b>DEPRECIATION</b>	<b>2,051,463</b>	<b>1,538,597</b>	<b>2,051,463</b>	<b>2,093,893</b>	<b>2.07%</b>	<b>2.07%</b>	<b>7.03%</b>	<b>2,156,910</b>	<b>2,352,559</b>
Repairs and Maintenance - External Contractors	1,205,661	517,990	1,120,070	1,336,254	10.83%	19.30%	4.49%	1,505,583	1,640,364
Repairs and Maintenance - Electricity Maintenance Levy	452,846	232,994	503,795	514,061	13.52%	2.04%	1.73%	575,748	644,838
Repairs and Maintenance - Water Maintenance Levy	87,645	15,941	34,470	95,350	8.79%	176.62%	0.32%	104,884	114,324
Repairs and Maintenance - Internal Maintenance Teams	725,395	515,263	687,017	773,950	6.69%	12.65%	2.60%	824,257	873,712
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>2,471,547</b>	<b>1,282,188</b>	<b>2,345,351</b>	<b>2,719,615</b>	<b>10.04%</b>	<b>15.96%</b>	<b>9.13%</b>	<b>3,010,473</b>	<b>3,273,238</b>
<b>INTEREST ON EXTERNAL BORROWINGS</b>	<b>669,272</b>	<b>388,212</b>	<b>592,297</b>	<b>763,197</b>	<b>14.03%</b>	<b>28.85%</b>	<b>2.56%</b>	<b>858,597</b>	<b>965,921</b>
Bulk Purchases - Electricity	7,624,012	5,515,835	7,471,532	8,709,638	14.24%	16.57%	29.24%	9,928,964	11,318,987
Bulk Purchases - Water	2,239,516	1,665,544	1,745,921	2,548,142	13.78%	45.95%	8.55%	2,802,956	3,055,222
Bulk Purchases - Sewer purification	513,474	381,573	1,007,069	569,443	10.90%	-43.46%	1.91%	623,540	679,659
<b>Sub-Total: BULK PURCHASES</b>	<b>10,377,002</b>	<b>7,562,952</b>	<b>10,224,522</b>	<b>11,827,223</b>	<b>13.98%</b>	<b>15.68%</b>	<b>39.71%</b>	<b>13,355,460</b>	<b>15,053,868</b>
<b>CONTRACTED SERVICES</b>	<b>879,528</b>	<b>454,145</b>	<b>747,599</b>	<b>908,808</b>	<b>3.33%</b>	<b>21.56%</b>	<b>3.05%</b>	<b>958,792</b>	<b>1,035,496</b>
Grants & Subsidies Paid - Social/Educational/Sports	116,280	55,777	82,767	169,629	45.88%	104.95%	0.57%	182,875	196,304
Grants & Subsidies Paid - Eskom & Excess consumption	444,997	264,070	391,852	432,997	-2.70%	10.50%	1.45%	488,592	543,115
Grants & Subsidies Paid - Entities	3,500	1,750	2,597	3,500	0.00%	34.78%	0.01%	3,693	3,896
Grants & Subsidies Paid - Add rebates on Ass rates - pens	41,919	32,614	48,396	44,816	6.91%	-7.40%	0.15%	50,642	56,213
Grants & Subsidies Paid - Free Basic Services - Indigents	439,665	299,744	444,787	462,045	5.09%	3.88%	1.55%	509,671	560,873
<b>Sub-Total: Grants and Subsidies</b>	<b>1,046,361</b>	<b>653,955</b>	<b>970,399</b>	<b>1,112,987</b>	<b>6.37%</b>	<b>14.69%</b>	<b>3.74%</b>	<b>1,235,472</b>	<b>1,360,401</b>
<b>GENERAL EXPENSES</b>	<b>1,649,561</b>	<b>726,252</b>	<b>1,353,247</b>	<b>1,586,540</b>	<b>-3.82%</b>	<b>17.24%</b>	<b>5.33%</b>	<b>1,732,104</b>	<b>1,773,363</b>
<b>OPERATING GRANTS EXPENDITURE</b>	<b>506,180</b>	<b>202,626</b>	<b>506,180</b>	<b>470,295</b>	<b>-7.09%</b>	<b>-7.09%</b>	<b>1.58%</b>	<b>377,851</b>	<b>433,058</b>
<b>IMPAIRMENT LOSS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>-</b>	<b>-</b>
<b>LOSS ON SALE OF ASSETS</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>15,000</b>	<b>-40.00%</b>	<b>-40.00%</b>	<b>0.05%</b>	<b>15,000</b>	<b>15,000</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>26,542,969</b>	<b>17,653,907</b>	<b>25,562,385</b>	<b>29,167,390</b>	<b>9.89%</b>	<b>14.10%</b>	<b>97.92%</b>	<b>31,879,991</b>	<b>34,957,105</b>
Internal Charges	571,728	725,362	830,150	619,214	8.31%	-25.41%	2.08%	670,792	726,274
<b>NET OPERATING EXPENDITURE</b>	<b>27,114,697</b>	<b>18,379,270</b>	<b>26,392,535</b>	<b>29,786,604</b>	<b>9.85%</b>	<b>12.86%</b>	<b>100.00%</b>	<b>32,550,784</b>	<b>35,683,379</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>1,606,681</b>	<b>3,067,808</b>	<b>2,103,445</b>	<b>1,643,791</b>	<b>2.31%</b>	<b>-21.85%</b>		<b>2,048,869</b>	<b>2,482,721</b>
Contribution to Capital Budget	2,110,440	831,266	2,004,918	1,975,556	-6.39%	-1.46%		2,200,480	2,365,934
Total Transfers to Cash-Backed Reserves	113,000	84,750	113,000	130,000	15.04%	15.04%		150,000	250,000
Total Transfers from Cash-Backed Reserves	619,642	464,732	619,642	464,732				309,821	154,911
Total Other Adjustments	-	-	-	-	-25.00%	-25.00%		-	-
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	<b>2,883</b>	<b>2,616,523</b>	<b>605,169</b>	<b>2,967</b>	<b>2.90%</b>	<b>-99.51%</b>		<b>8,211</b>	<b>21,698</b>

**Table 2 Consolidated Overview of the 2015/16 MTREF**

<b>Consolidated Overview of the 2015/16 MTREF</b>				
	<b>Adjustment Budget 2014/15</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Total Operating Revenue	26,610,937,728	29,454,838,925	32,399,173,439	35,800,165,546
Total Operating Expenditure	26,608,054,448	29,451,871,899	32,390,962,711	35,778,467,960
<i>Surplus/(Deficit) for the year</i>	2,883,280	2,967,026	8,210,728	21,697,586
Total Capital Expenditure	3,810,949,622	4,471,563,427	4,958,027,846	5,182,445,270
** Total Operating Revenue excludes Grants received for Capital				
** Total Operating Expenditure excludes Capital expenditure funded by Grants and includes Contribution to Capital Replacement Reserve				

Total operating revenue has grown by 10.69% or R2.8 billion for the 2015/16 financial year when compared to the 2014/15 Budget. For the two outer years, operational revenue is increasing at a similar percentage, equating to a total revenue growth of R6.3 billion over the MTREF when compared to the 2015/16 financial year.

Total operating expenditure amounts to R29.5 billion in the 2015/16 financial year. Thus, it translates into a budgeted surplus of R3.0m. When compared to the 2014/15 Adjustments Budget, operational expenditure has grown by 10.69% in the 2015/16 budget. The operating surplus for the two outer years amounts to R8.2m and R21.7m respectively.

## 1.4 Operating Revenue Framework

Statistics from the 2011 National Census show that the population of EMM has increased by an average of 3.14% annually. A large portion of these residents are unemployed, which results in an increase in services and expenditure but not necessarily an increase in the income base of Council.

For the EMM to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that the metro is faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the metro and continued economic development;
- Efficient revenue management, which aims to ensure a 93% annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Energy Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;

- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the metro.

The following table is a summary of the 2014/15 MTREF (classified by main revenue source):

**Table 3 Summary of revenue classified by main revenue source (Source: NT Table A4)**

EKU Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Revenue By Source</b>										
Property rates	2,590,399	2,802,871	3,427,709	4,025,721	4,025,721	4,001,082	4,001,082	4,307,780	4,741,915	5,263,526
Property rates - penalties & collection charges	53,770	72,092	106,611	108,989	108,989	108,989	108,989	113,348	122,416	132,209
Service charges - electricity revenue	9,086,646	9,692,978	10,358,669	11,717,499	11,718,453	11,521,965	11,521,965	13,153,808	14,709,660	16,451,415
Service charges - water revenue	2,053,595	2,149,636	2,576,373	2,867,861	2,867,861	2,978,787	2,978,787	3,437,870	3,781,657	4,122,006
Service charges - sanitation revenue	715,985	745,454	895,456	995,311	1,068,510	1,068,510	1,068,510	1,189,748	1,298,922	1,412,268
Service charges - refuse revenue	726,039	846,321	962,652	1,231,349	1,260,029	1,222,467	1,222,467	1,364,937	1,472,877	1,589,383
Service charges - other	58,232	65,887	67,889	78,333	78,333	74,611	74,611	86,204	131,328	138,856
Rental of facilities and equipment	49,227	49,600	55,705	65,945	65,945	57,958	57,958	68,058	73,501	79,380
Interest earned - external investments	153,736	239,543	370,295	220,043	281,998	338,398	338,398	317,085	345,623	376,729
Interest earned - outstanding debtors	199,887	257,705	362,065	219,921	219,921	286,254	286,254	272,380	294,170	317,704
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines	210,364	173,029	167,705	253,116	253,116	168,159	168,159	267,074	289,730	314,347
Licences and permits	33,961	35,332	41,011	45,417	45,417	49,959	49,959	54,205	68,270	73,391
Agency services	208,921	228,211	235,641	258,557	258,557	258,773	258,773	274,014	295,935	319,610
Transfers recognised - operational	3,285,158	3,638,073	3,823,804	2,683,115	2,812,966	2,819,512	2,819,512	2,936,434	3,061,976	3,397,750
Other revenue	105,667	138,189	97,021	1,534,524	1,536,255	1,535,639	1,535,639	1,606,894	1,706,193	1,806,592
Gains on disposal of PPE	776	-	-	5,000	5,000	-	-	5,000	5,000	5,000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>19,532,362</b>	<b>21,134,921</b>	<b>23,548,607</b>	<b>26,310,701</b>	<b>26,607,068</b>	<b>26,491,062</b>	<b>26,491,062</b>	<b>29,454,839</b>	<b>32,399,173</b>	<b>35,800,166</b>

Table 4 Percentage growth in revenue by main revenue source (this represents the revenue per source as a percentage of the total revenue)

Percentage growth in revenue by main revenue source								
Description	Current year 2014/15		2015/16 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget R' 000	%	Budget Year 2015/16 R '000	%	Budget Year +1 2016/17 R '000	%	Budget Year +2 2017/18 R '000	%
<b>Revenue by Source</b>								
Property Rates	4,022,064	15.1%	4,307,780	16.2%	4,741,915	17.8%	5,263,526	19.8%
Property Rates - Penalties & Collection Charges	108,989	0.4%	113,348	0.4%	122,416	0.5%	132,209	0.5%
Service Charges - Electricity Revenue	11,719,433	44.0%	13,153,808	49.4%	14,709,660	55.3%	16,451,415	61.8%
Service Charges - Water Revenue	2,867,861	10.8%	3,437,870	12.9%	3,781,657	14.2%	4,122,006	15.5%
Service Charges - Sanitation Revenue	1,068,510	4.0%	1,189,748	4.5%	1,298,922	4.9%	1,412,268	5.3%
Service Charges - Refuse Revenue	1,260,029	4.7%	1,364,937	5.1%	1,472,877	5.5%	1,589,383	6.0%
Service Charges - Other	78,333	0.3%	86,204	0.3%	131,328	0.5%	138,856	0.5%
Rental of Facilities and Equipment	65,945	0.2%	68,058	0.3%	73,501	0.3%	79,380	0.3%
Interest earned - External Investments	281,998	1.1%	317,085	1.2%	345,623	1.3%	376,729	1.4%
Interest earned -Outstanding Debtors	219,921	0.8%	272,380	1.0%	294,170	1.1%	317,704	1.2%
Fines	253,116	1.0%	267,074	1.0%	289,730	1.1%	314,347	1.2%
Licenses and Permits	45,417	0.2%	54,205	0.2%	68,270	0.3%	73,391	0.3%
Agency Services	258,557	1.0%	274,014	1.0%	295,935	1.1%	319,610	1.2%
Transfers Recognised - Operational	2,819,512	10.6%	2,936,434	11.0%	3,061,976	11.5%	3,397,750	12.8%
Other Revenue	1,536,255	5.8%	1,606,894	6.0%	1,706,193	6.4%	1,806,592	6.8%
Gains on Disposal of PPE	5,000	0.0%	5,000	0.0%	5,000	0.0%	5,000	0.0%
<b>Total Revenue (Excluding Capital Transfers and Contributions)</b>	<b>26,610,938</b>	<b>100.0%</b>	<b>29,454,839</b>	<b>110.7%</b>	<b>32,399,173</b>	<b>121.8%</b>	<b>35,800,166</b>	<b>134.5%</b>
Charges	21,125,217	79.4%	23,653,695	80.3%	26,258,775	81.0%	29,109,663	81.3%

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges contributes 80.3% (in 2015/16) of the total revenue basket for the metro. This represents an increase of 11.97% from the current financial year, which is largely as a result of the increase of 12.2% and 14.5% in the electricity and water tariff increases. It is a major concern that sundry income is only increasing with 5.2% from the current year. More focus should be directed to increase the sundry income of Council in future.

Details in this regard are contained in Table 25 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure) on page 65.

Electricity is the biggest source of income and represents R13.2 billion or 44.7% of the total income budget in 2015/16. This contribution from electricity increased slightly to 45.95% in 2017//18.

Property rates are the second largest revenue source totalling 14.7% or R4.3 billion. This includes income forgone.

Operating grants and transfers totals R2.9 billion or 10% of total income budget in the 2015/16 financial year and moves to R3.4 billion by 2017/18. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium-term:



Table 5 Operating Transfers and Grant Receipts

EKU Ekurhuleni Metro - Supporting Table SA18 Transfers and grant receipts									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>RECEIPTS:</b>									
<b>Operating Transfers and Grants</b>									
National Government:	2,956,672	3,416,204	2,168,333	2,397,871	2,481,794	2,481,794	2,576,154	2,748,178	3,068,271
Local Government Equitable Share	1,644,128	1,825,341	1,917,953	2,042,951	2,042,951	2,042,951	2,181,182	2,385,328	2,640,836
Finance Management	1,250	1,250	1,250	1,250	1,250	1,250	1,050	1,050	1,050
Public Transport and Systems	-	2,500	4,000	20,000	10,000	10,000	30,000	40,000	40,000
Integrated City Development Grant	-	-	8,808	40,323	48,380	48,380	43,194	41,627	45,577
EPWP Operational	-	7,814	10,405	6,422	6,422	6,422	13,709		
Water Services Operating Subsidy									
Other transfers/grants [insert description]	1,311,294	1,579,299	225,917	286,925	372,791	372,791	307,019	280,173	340,808
Provincial Government:	365,394	255,847	297,032	285,244	331,172	337,718	360,279	313,797	329,479
Health subsidy	79,897	101,755	106,493	111,952	111,952	111,952	117,885	124,133	130,340
Ambulance subsidy	163,184	119,220	129,001	136,040	136,040	136,040	143,250	150,842	158,384
SETA	23,539	18,680	3,291	22,388	22,388	22,388	23,821	23,821	25,132
Other transfers/grants [insert description]	98,774	16,192	58,247	14,864	60,791	67,338	75,323	15,001	15,623
District Municipality:	-	-	-	-	-	-	-	-	-
[insert description]									
Other grant providers:	-	-	-	-	-	-	-	-	-
Public Contributions	-	-	-	-	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	<b>3,322,066</b>	<b>3,672,051</b>	<b>2,465,365</b>	<b>2,683,115</b>	<b>2,812,966</b>	<b>2,819,512</b>	<b>2,936,434</b>	<b>3,061,976</b>	<b>3,397,750</b>

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the city.

The principles set out in the Medium-term Budget Policy and Pricing Policy Statement formed the basis of tariff settings.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges at levels that reflect an appropriate balance between the interests of poor households, other customers and ensuring the financial sustainability of the municipality. For this reason municipalities must justify in their budget documentation all increases in excess of the 6% upper boundary of the South African Reserve Bank's inflation target in the budget narratives. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increases of both Eskom and Rand Water bulk tariffs are beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity and tariffs are largely outside the control of the city. Discounting the impact of these price increases in lower consumer tariffs will erode the city's future financial position and viability.

The current challenge facing the city is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the city has undertaken the tariff setting process relating to service charges as follows:

#### **1.4.1 Property Rates**

The Municipal Property Rates Act came into effect on the 1 July 2009. In terms of section 46 of the Act, the market value of a property, if sold on the date of valuation in the open market by a willing seller to a willing buyer, is to be realised in the valuation roll.

In terms of section 8 of the Act, a municipality may in terms of the criteria set out in its rates policy levy different rates for different categories of rateable property, which may include categories determined according to the –

- a. Use of the property
- b. Permitted use of the property
- c. A Combination of (a) and (b).

In terms of section 15(1) of the Act, a municipality may in terms of criteria set out in its rates policy –

- a. Exempt a specific category of owners of properties, or the owners of a specific category of properties, from payment of a rate levied on their property; or
- b. Grant to a specific category of owners of properties, or to the owners of a specific category of properties a rebate on or a reduction in the rates payable in respect of their properties.

Categories of properties and owners in respect of which rebates are granted may in accordance with section 15(2) include the following:

- (a) residential properties;
- (b) industrial properties;
- (c) business and commercial properties;
- (d) agricultural properties;
- (e) mining and quarries;
- (f) public service purpose properties;
- (g) public service infrastructure;
- (h) public benefit activity property;
- (i) vacant land;

**Other Categories**

- (j) state-owned properties;
- (k) municipal properties;
- (l) privately owned towns serviced by the owner;
- (m) informal settlements;
- (n) protected areas;
- (o) properties on which national monuments are proclaimed;
- (p) Places of worship

In terms of section 17 of the Act, the following rates, are deemed to be “impermissible”:

- a. the first 30% of the market value of Public Services Infrastructure;
- b. on any property referred to in paragraphs (a), (b), (e), (g) and (h) of the definition of public service infrastructure
- c. on those parts of a special nature reserve, national park or nature reserve within the meaning of the Protected Areas Act, or a national botanical garden;
- d. on mineral rights within the meaning of paragraph (b) of the definition of “property” in section 1;
- e. on the first R15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll of a municipality to a category determined by the municipality –
  - i. for residential purposes; or
  - ii. for properties used for multiple purposes, provided one or more components of the property are used for residential purposes;
- f. on a property registered in the name of and used primarily as a place of public worship by a religious community, including an official residential residence registered in the name of that community which is occupied by an office-bearer of that community who officiates at services at that place of worship.

The Municipal Property Rates amendment act (29 of 2014) will become effective 1 July 2015 and Property Rates Policy have been amended to included changes.

**FUNDING REQUIREMENTS**

The following factors were taken into consideration in the determination of proposed rates:

- i. Operational and capital funding requirements.
- ii. Market values of properties as published in second general valuation roll (GV 2013), including supplementary valuation rolls published after implementation date, compiled in terms of Municipal Property Rates act.
- iii. Anticipated property developments and growth in supplementary property values.

Value of properties as per published general and supplementary valuation rolls, can be summarized as follows:

Rate - Code	Description	Number	Property Value
1	Residential	528 843	276 339 273 688
2	Industrial	7 148	40 463 949 300
3	Business and Commercial	11 862	65 344 594 070
4	Farms - Agriculture	701	2 724 655 000
5	Farms – Business and Commercial	196	774 780 000
6	Farms - Residential	2 462	4 157 771 000
8	Municipal Properties	120	732 594 500
9	Public Services Infrastructure (PSI)	1 032	22 387 205 100
10	Public Service Purpose Properties (PSP)	748	7 587 651 000
11	Informal Settlements	6 665	484 839 000
12	Mining and Quarries	23	1 450 310 000
13	Vacant Land	40 477	10 889 065 730
14	Protected Areas	26	90 225 000
15	National Monuments	1	4 720 000
17	Smallholdings - Agriculture	170	229 970 000
18	Smallholdings – Business and Commercial	292	750 645 000
19	Smallholdings - Residential	1 656	2 610 576 000
20	Smallholdings - Other	886	649 067 726
21	Farms - Other	1 155	1 978 343 000
	<b>Grand Total</b>	<b>604 463</b>	<b>439 650 235 114</b>

In order to realise required funding and based on differential rating ratios in respect of individual categories of properties, it is proposed that residential base rate be increased by **7.5%** from **0,00796c** in 2014/15 to **0,00856c** in 2015/16, based on market value of property as reflected in the valuation roll.

Increased tariffs per rating category will be as follows:

**Table 6 Comparison of proposed rates to be levied for the 2015/16 financial year**

Rate Code	Category	Ratio	Current Tariff (1 July 2014)	Proposed tariff (from 1 July 2015)
1	Residential	1	0.00796	0.00856
2	Industrial	2.5	0.01989	0.02140
3	Business and Commercial	2	0.01591	0.01712
4	Agriculture	0.25	0.00199	0.00214
30	State Owned Properties	2	0.01591	0.01712
8	Municipal Properties	2	0.01591	0.01712
9	Public Services Infrastructure (PSI)	0.25	0.00199	0.00214
10	Public Service Purpose Properties (PSP)***	2		0.01712
35	Public Benefit Activity Properties***	2		0.01712
25	Private Towns	1	0.00796	0.00856
11	Informal Settlements	1	0.00796	0.00856
12	Mining and Quarries	3	0.02387	0.02568

Rate Code	Category	Ratio	Current Tariff (1 July 2014)	Proposed tariff (from 1 July 2015)
13	Vacant Land	4	0.03182	0.03424
14	Protected Areas	1	0.00796	0.00856
15	National Monuments	1	0.00796	0.00856

\*\*\* In terms of Municipal Property Rates Act amendment act, 29 of 2014, Public Service Purpose and Public Benefit Activity properties represents new categories of property with effect from 1 July 2015. The ratio of property will be based on regulation notice to be published in terms of provisions of MPRA.

The proposed rates would yield an estimated R4.307 billion in the 2015/16 financial year and is summarised as follows:

Line	Description	Budget 2014/15	Budget 2015/16
		R	R
1-01-0050	PROPERTY RATES: GOVERNMENT	12 007 840	1,658,900
1-01-0100	PROPERTY RATES: INDUSTRY/BUSINESS	1 991 976 579	2,107,181,334
1-01-0150	PROPERTY RATES: RESIDENTIAL	2 271 779 846	2,454,288,274
1-01-0200	PROPERTY RATES: SMALL HOLDING	10 369 781	11,979,078
1-01-0250	PROPERTY RATES: VACANT LAND	356 149 779	394,872,912
1-01-0300	PROPERTY RATES: OTHER	47 004 011	52,624,506
1-01-0305	PROPERTY RATES: MUNICIPAL	11 846 672	12,468,759
	<b>TOTAL INCOME</b>	<b>4 701 134 508</b>	<b>5 035 073 763</b>
1-55-7100	INCOME FOREGONE: EXCLUSIONS RESIDENTIAL ( See Table Below)	-618 669 788	-666 627 014
1-55-7350	INCOME FOREGONE: EXCLUSIONS RELIGIOUS	-56 743 724	-60 666 410
		<b>4,025,720,996</b>	<b>4,307,780,339</b>

#### INCOME FOREGONE: EXCLUSIONS RESIDENTIAL

Property Value	No of Properties	Income Foregone
≤ 150 000	89 557	94,421,278
≤ 300 000	150 867	195 200 398
≤ 600 000	138 154	178 763 967
≤ 1 000 000	86 337	111 706 886
≤ 1 500 000	41 702	53 956 016
≤ 2 000 000	11 666	15 119 467
≤ 2 500 000	5 293	6 868 258
≤ 3 000 000	3 084	3 990 225
≤ 4 000 000	2 658	3 439 046
≤ 5 000 000	998	1 330 679
≤ 100 000 000	876	1 830 794
	<b>531 192</b>	<b>666 627 014</b>

#### EXCLUSIONS AND REBATES

With the exception of aged/pensioners' rebate, disability grantees and medically boarded persons, exclusions and rebates as per item 4 of tariff schedule will remain unchanged.

Sliding scale in respect of item 4.5 - aged/pensioners rebate, disability grantees and medically boarded persons have been amended as follows:

Average monthly earnings in respect of preceding 12 months.	
R0.00 to R2,700.00 (2 x state pensions when amended)	100 % rebate on assessment rates
R2,700.01 to R5,250.00	85% rebate on assessment rates
R5,250.01 to R6,840.00	70% rebate on assessment rates
R6,840.01 to R8,470.00	55% rebate on assessment rates
R8,470.01 to R12,750.00	40% rebate on assessment rates

#### 1.4.2 Sale of Water and Sanitation and Impact of Tariff Increases

The sanitation tariff increase is based on the increase in purification cost as received from ERWAT. The ERWAT increase for the 2015/16 financial year is 9.5% and it is proposed that the sanitation tariff to our customers also be increased by 9.5%.

The sanitation revenue budget is increased by 19.54% in 2015/16, which is made up as follows:

FINANCIAL PERIOD	F00				F01	%	%
	ORIGINAL BUDGET	ADJUSTED BUDGET	YEAR TO DATE	PROJECTED	2015/16	B to B	P to B
<b>INCOME</b>	R'000	R'000	R'000	R'000	R'000		
Sanitation Income	1,233,101	1,233,101	514,669	1,278,425	1,453,907	17.91%	13.73%
Departmental Usage	32,115	32,115	5,139	33,295	35,166	9.50%	5.62%
Less: Income Foregone	269,905	269,905	89,071	269,528	299,325	10.90%	11.06%
<b>Sub-total: Net Sanitation Sales</b>	<b>995,311</b>	<b>995,311</b>	<b>430,738</b>	<b>1,042,192</b>	<b>1,189,748</b>	<b>19.54%</b>	<b>14.16%</b>

The above comparison of **budget-to-budget** indicates that sanitation revenue has increased by 17.91%, which was calculated as follows:

	Amount	%
Current Income budget	1,233,101,472	
Additional Income proposed (to be addressed in the 2014/15 Adjustment Budget)	73,198,379	6%
Adjusted Budget after proposed increase	1,306,299,851	
Plus 9.5% Increase in tariff	124,098,486	9.5%
Growth Rate	23,508,577	1.4%
<b>Budget for 2015/16</b>	<b>1,453,906,914</b>	

A water tariff increase of 14.5% is proposed. This is entirely as a result of the expected equal increase of the bulk purchases from Rand Water. However, the tariff increase has not yet been finalised and could still affect the budget of 2015/16.

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

During the compilation of the **current** budget for water and sanitation, provision was made for a growth rate increase of 2%. Based on the mid-year actual results it appears that the 2013/14 budgeted income of water and sanitation will exceed the budgeted income slightly. A growth rate of 1.6% is expected for 2015/16.

**Table 7 Summary of tariffs: water**

CATEGORY	CURRENT TARIFFS 2014/15	PROPOSED TARIFFS 2015/16
	Rand per kℓ	Rand per kℓ
<b>RESIDENTIAL</b>		
0 – 6 kℓ per 30-day period	0.00	0.00
7 – 15 kℓ per 30-day period	10.84	12.42
16 – 30 kℓ per 30-day period	13.28	15.21
31 – 45 kℓ per 30-day period	16.53	18.93
46 kℓ or more per 30-day period	20.38	23.34
<b>NON-RESIDENTIAL</b>		
0 – 5 000 kℓ per 30-day period	14.21	16.28
5 001 – 25 000 kℓ per 30-day period	14.45	16.55
25 001 > kℓ per 30-day period	15.08	17.27

The residential tariff structure is designed to charge higher levels of consumption at a higher rate, steadily increasing to a rate of R23.34 per kilolitre for consumption in excess of 45kℓ per 30-day period.

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling house:

**Table 8 Impact of water increases for a single dwelling house**

Monthly consumption kℓ	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change %
5	0.00	0.00	0.00	0.0%
10	43.36	49.68	6.32	14.5%
20	163.96	187.83	23.87	14.5%
30	296.76	339.93	43.17	14.5%
40	462.06	529.23	67.17	14.5%
50	646.61	740.58	93.97	14.5%
80	1258.01	1440.78	182.77	14.5%
100	1665.61	1907.58	247.97	14.5%

The tariffs proposed for the sanitation service are as follows:

**Table 9 Summary of tariffs: sanitation**

CATEGORY	CURRENT TARIFFS 2014/15	PROPOSED TARIFFS 2015/16
	Rand per kℓ	Rand per kℓ
<b>RESIDENTIAL</b>		
0 – 6 kℓ per 30-day period	0.00	0.00
7 – 15 kℓ per 30-day period	8.27	9.06
16 – 30 kℓ per 30-day period	3.51	3.85
31 – 45 kℓ per 30-day period	3.23	3.54
46 kℓ or more per 30-day period	2.20	2.41
<b>NON-RESIDENTIAL</b>		
0 – 5 000 kℓ per 30-day period	6.49	7.11
5 001 – 25 000 kℓ per 30-day period	3.46	3.79
25 000 > kℓ per 30-day period	2.25	2.47

The following table shows the impact of the proposed increases in sanitation tariffs on the sanitation charges for a single dwelling house:

**Table 10 Impact of sanitation increases on a single dwelling house**

Monthly consumption kℓ	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change %
5	0.00	0.00	0.00	0.0%
10	33.08	36.24	3.16	9.5%
20	91.98	100.79	8.81	9.5%
30	127.08	139.29	12.21	9.5%
40	159.38	174.69	15.31	9.5%
50	186.53	204.44	17.91	9.5%
80	252.53	276.74	24.21	9.5%
100	296.53	324.94	28.41	9.5%

### 1.4.3 Sale of Electricity and Impact of Tariff Increases

Based on the announcement by NERSA and as addressed in NT Budget Circular No 74 municipalities were advised to structure their 2015/16 electricity tariffs on the approved 12.2% NERSA guideline tariff increase and to provide for a 14.24% increase in the cost of bulk purchases for the tabled 2015/16 budgets and MTREF.

Tariffs are not receiving any significant restructuring, hence is only increased by the allowable NERSA increases. However, NERSA has approved the following changes to the winter time-of-use peak period to overcome the misalignment between the system peak and the tariff peak, particularly in the winter period as follows:

- The morning winter peak period will be moved one hour earlier from 07:00 – 10:00 to 06:00 – 09:00.
- The evening winter peak period will be moved one hour earlier from 18:00 – 20:00 to 17:00 – 19:00.
- There is no change to the total number of peak, standard and off-peak hours.
- There are no changes to the summer peak time-of-use periods.

Only customers on time-of-use tariffs will be affected by this change



The revised tariff will be applicable as from 1 July 2015, as follows:

-	Tariff A IBT	+12.69%
-	Tariff B	+12.08%
-	Tariff C	+12.20%
-	Tariff D	+12.21%
-	Tariff E	+12.18%

An amount equal to 4% of the income is to be ring-fenced and placed in a maintenance fund that will only be used to fund critical electricity maintenance and refurbishment. At the level of increase, this maintenance fund is estimated to accumulate to a total of R484m in the 2015/16 financial year.

An amount equal to 0.25% of the income is to be ring-fenced and placed into an energy efficiency demand side management fund that will only be used to fund critical energy efficiency and demand side management projects. At this level of increase, this fund is estimated to accumulate to a total of R30.2m in the 2015/16 financial year. The fund will be used to convert council-owned assets to become energy efficient with projects such as streetlight efficiency; building efficiency and possibly the installation of solar geysers at Council owned properties.

The following table provides a brief summary of the proposed July 2015 tariff increase:

**Table 11 Summary of tariff increases: electricity**

	<b>CURRENT TARIFFS 2014/15 R</b>	<b>PROPOSED TARIFFS 2015/16 R</b>	<b>% Increase</b>
<b>Tariff A (Business)</b>			
Energy charge	1.56,29	1.75,36	12.22%
<b>Tariff A (IBT) Energy charge</b>			
A.1 Block (1 to 600 kWh)	0.83,87	0.94,51	12.69%
A.2 Block (>600 to <=700 kWh)	1.42,55	1.60,64	12.69%
A.3 Block (>700 kWh)	4.00,00	4.50,76	12.69%
A.4 Flat rate in the case of a billing system that cannot accommodate the inclining block rate.	0.86,00	0.96,91	12.69%
<b>Tariff B (Residential and Bulk Residential) Energy charge</b>			
Energy charge	1.27,00	1.42,34	12.08%
<b>Tariff B (Business, Mixed business and Residential, Commercial or Industrial) Energy charge</b>			
Energy charge (High Demand)	1.40,33	1.57,45	12.20%
Energy charge (Low Demand)	1.11,20	1.24,77	12.20%
<b>Tariff C Energy charge</b>			
<b>High Demand Season</b>			
230/400 V	1.42,65	1.60,05	12.20%
230/400 V, direct from substation	1.40,09	1.57,19	12.21%
>230/400V & <= 11kV	1.37,54	1.54,32	12.20%
<b>Low Demand Season</b>			

	<b>CURRENT TARIFFS 2014/15 R</b>	<b>PROPOSED TARIFFS 2015/16 R</b>	<b>% Increase</b>
230/400 V	0.85,52	0.95,96	12.21%
230/400 V, direct from substation	0.84,00	0.94,25	12.20%
>230/400V & <= 11kV	0.82,47	0.92,53	12.20%
<b>Tariff D Energy charge</b>			
<b>High Demand Season (Peak)</b>			
230/400 V, direct from substation	3.07,15	3.44,65	12.21%
>230/400V & <= 11kV	3.01,53	3.38,35	12.21%
>11kV	2.79,26	3.13,36	12.21%
<b>High Demand Season (Standard)</b>			
230/400 V, direct from substation	1.07,76	1.20,96	12.25%
>230/400V & <= 11kV	1.05,81	1.18,77	12.25%
>11kV	0.97,96	1.09,97	12.26%
<b>High Demand Season (Off-Peak)</b>			
230/400 V, direct from substation	0.65,00	0.72,94	12.22%
>230/400V & <= 11kV	0.63,83	0.71,63	12.22%
>11kV	0.59,13	0.66,35	12.21%
<b>Low Demand Season (Peak)</b>			
230/400 V, direct from substation	1.14,23	1.28,18	12.21%
>230/400V & <= 11kV	1.12,15	1.25,84	12.21%
>11kV	1.03,81	1.16,49	12.21%
<b>Low Demand Season (Standard)</b>			
230/400 V, direct from substation	0.74,92	0.84,09	12.24%
>230/400V & <= 11kV	0.73,54	0.82,55	12.25%
>11kV	0.68,14	0.76,48	12.24%
<b>Low Demand Season (Off-Peak)</b>			
230/400 V, direct from substation	0.59,13	0.66,35	12.21%
>230/400V & <= 11kV	0.58,02	0.65,10	12.20%
>11kV	0.53,71	0.60,27	12.21%
<b>Tariff E Energy charge</b>			
<b>High Demand Season (Peak)</b>			
230/400 V	4.25,37	4.77,27	12.20%
230/400 V, direct from substation	4.17,76	4.68,74	12.20%
>230/400V & <= 11kV	4.10,21	4.60,26	12.20%
>11kV	3.79,78	4.26,11	12.20%
<b>High Demand Season (Standard)</b>			
230/400 V	1.21,48	1.36,30	12.20%
230/400 V, direct from substation	1.19,32	1.33,88	12.20%

	<b>CURRENT TARIFFS 2014/15 R</b>	<b>PROPOSED TARIFFS 2015/16 R</b>	<b>% Increase</b>
>230/400V & <= 11kV	1.17,15	1.31,45	12.21%
>11kV	1.08,48	1.21,72	12.21%
<b>High Demand Season (Off-Peak)</b>			
230/400 V	0.71,69	0.80,44	12.21%
230/400 V, direct from substation	0.70,37	0.78,95	12.20%
>230/400V & <= 11kV	0.69,07	0.77,50	12.21%
>11kV	0.63,97	0.71,77	12.19%
<b>Low Demand Season (Peak)</b>			
230/400 V	1.29,34	1.45,12	12.20%
230/400 V, direct from substation	1.27,12	1.42,63	12.20%
>230/400V & <= 11kV	1.24,76	1.39,98	12.20%
>11kV	1.15,51	1.29,60	12.20%
<b>Low Demand Season (Standard)</b>			
230/400 V	0.84,92	0.95,28	12.19%
230/400 V, direct from substation	0.83,47	0.93,66	12.20%
>230/400V & <= 11kV	0.81,90	0.91,90	12.21%
>11kV	0.75,85	0.85,10	12.19%
<b>Low Demand Season (Off-Peak)</b>			
230/400 V	0.63,73	0.71,51	12.21%
230/400 V, direct from substation	0.62,65	0.70,29	12.20%
>230/400V & <= 11kV	0.61,47	0.68,96	12.18%
>11Kv	0.56,92	0.63,89	12.21%

#### **MITIGATION MEASURE ON TARIFF A (IBT) TO PREVENT RISK TO EMM REVENUE**

Free Basic Electricity, as per the May 2014 Budget Resolutions, is targeted to only low consumption customers, as from 1 June 2015. This resolution from the previous budget will be carried over to the 2015/2016 budget, unchanged.

Tariff A (IBT) is the EMM tariff suitable for lower-end users of electricity. The tariff has inclining blocks (where energy is progressively more expensive, as more energy is used) and is heavily subsidised.

The tariff places financial risk on EMM, should higher end users migrate to this pro-poor tariff. Mitigation measures are the following:

- The last block of the tariff, as in the previous financial year, is at a very high level of R4.50. This block aims to prevent higher end users from abusing this subsidized tariff. In effect, if customers use enough electricity to reach the very high block (i.e. above 700 units per calendar month), they should migrate to Tariff B;

A cost of supply study is being executed and findings will be compared to existing tariffs, for possible changes in the 2016/2017 financial year. These findings are expected to,

amongst other things, prepare EMM tariffs to mitigate against the possible revenue threats caused by renewable energy sources.

Revenue enhancement projects will see a continued focus on tampered prepayment meters (as well as protecting them), with a view to also assisting finance in achieving proposed payment levels. Revenue is also enhanced by the continual refinement of energy tariffs, derived from the analysis of Eskom supply tariffs, as well as those of other key players in the South African Energy market. Finally, back office work will see more business processes implemented and these will lead to better efficiencies and a better service to energy customers.

The following table shows the impact of the proposed increases in electricity tariffs on the electricity charges for a single dwelling house:

**Table 12 Comparison between current electricity charges and increases (Domestic)**

Monthly consumption kWh	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change %
100 (Tariff A)	0.00	0.00	0.00	0.00%
250 (Tariff A)	125.81	141.77	15.96	12.69%
500 (Tariff B)	662.25	742.28	80.03	12.08%
750 (Tariff B)	979.75	1 098.25	118.50	12.08%
1 000 (Tariff B)	1 297.25	1 454.10	156.85	12.08%
2 000 (Tariff B)	2 567.25	2 877.50	310.25	12.08%

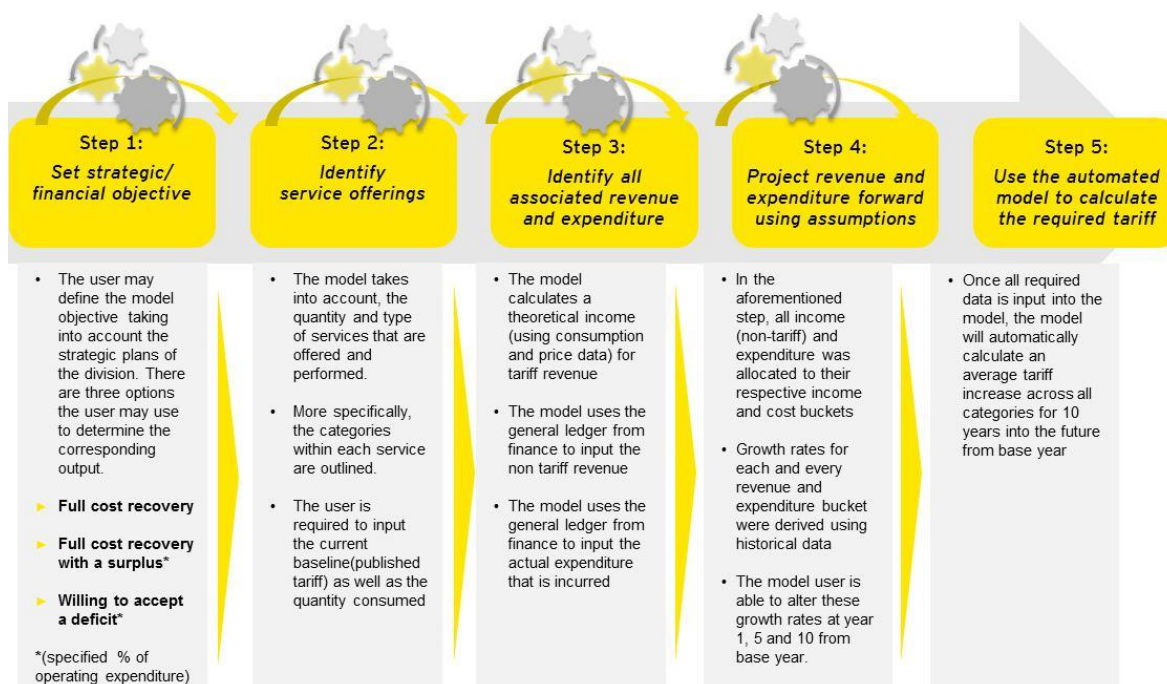
#### 1.4.4 Waste Removal and Impact of Tariff Increases

The proposed tariff increase for rendering of refuse removal services and disposal services is 8%.

A tariff model was designed for waste management services that enables EMM to project tariffs necessary to achieve strategic financial objectives. The set strategic financial objective is that full cost recovery with a surplus of 12.5% of the operating budget be achieved.

Services offered by Waste Management Services Department are classified into income generating services and non-income generating services. The principle adopted in the following funding model used by EMM is that Income generating services are funded from user charges and non-income generating services are funded from equitable share.

The model takes into account the quantity and type of services that are offered and performed. The following are the steps followed to calculate the tariffs using the tariffs model.



**Step 1**

Set strategic/financial objective for 2015/16 financial year is full cost recovery with a surplus of more than 12.5%.

**Step 2**

Identify service offerings:

Income generating services

- Round collection
- Bulk container services
- Litter picking in commercial and industrial areas
- Operation and management of landfill sites

Non income generating services

- Mini refuse disposal sites/transfer stations
- Litter picking –all areas excluding commercial and industrial areas
- Rehabilitation of old disposal sites
- Removal of illegal dumping

**Step 3**

Identify all associated revenue and expenditure

Description R'000	2014/15 Budget	2015/16 Budget	% Increase
TOTAL INCOME	(R1 639 464)	(R1 755 906)	7.10%
TOTAL EXPENDITURE	R1 400 377	R1 525 700	11.01%
OFFSET DEPRECIATION	(R9 106)	(R6 830)	-25%
TRANSFER TO GOV. GRANT RES: USDG	R4 600	R0	-100%
<b>SURPLUS</b>	<b>(R139 596)</b>	<b>(R237 035)</b>	<b>69.8%</b>

**Step 4**

Project revenue and expenditure using assumptions

- All income and expenditure was allocated to their respective income and cost centres
- Growth rates for each and every revenue and expenditure were derived

**Assumptions**

- Inflation projection 5.8%
- Growth in number of consumers – 1.6%
- Growth in tonnages landfill – 1%
- Direct operating costs - 7% increases

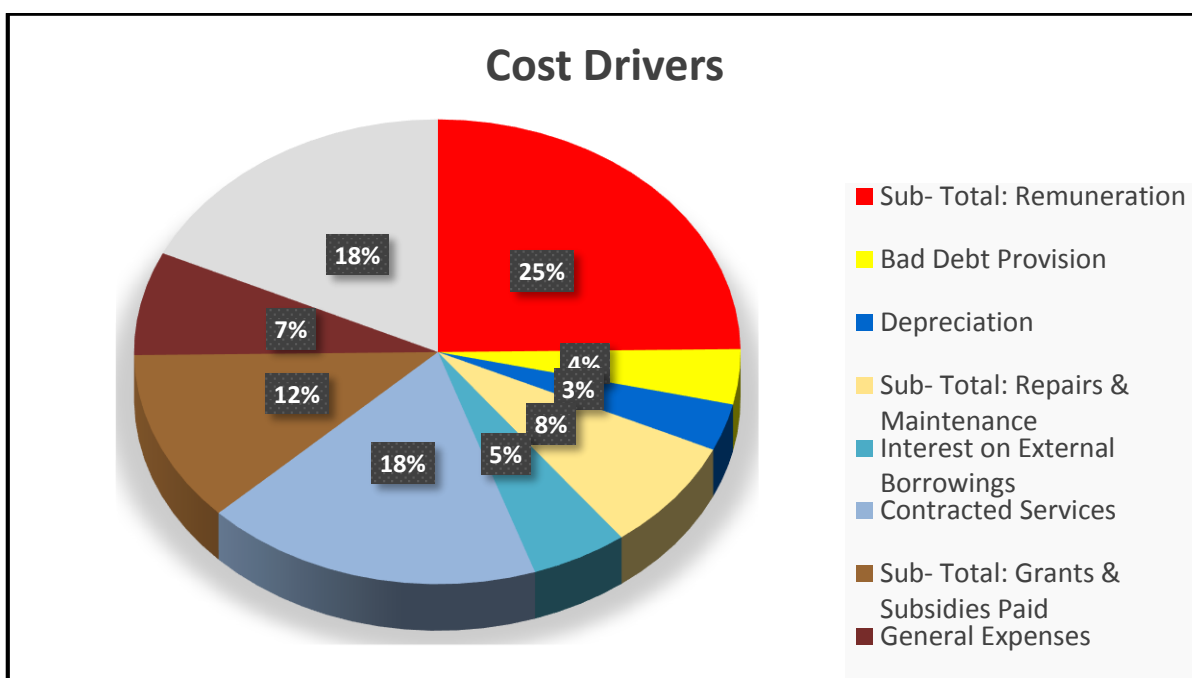
**Step 5**

Use the automated model to calculate the required tariff.

Once all required data is inputted into the model, the model will automatically calculate an average tariff increase across all categories for 10 years into the future from base year.

**Cost Drivers**

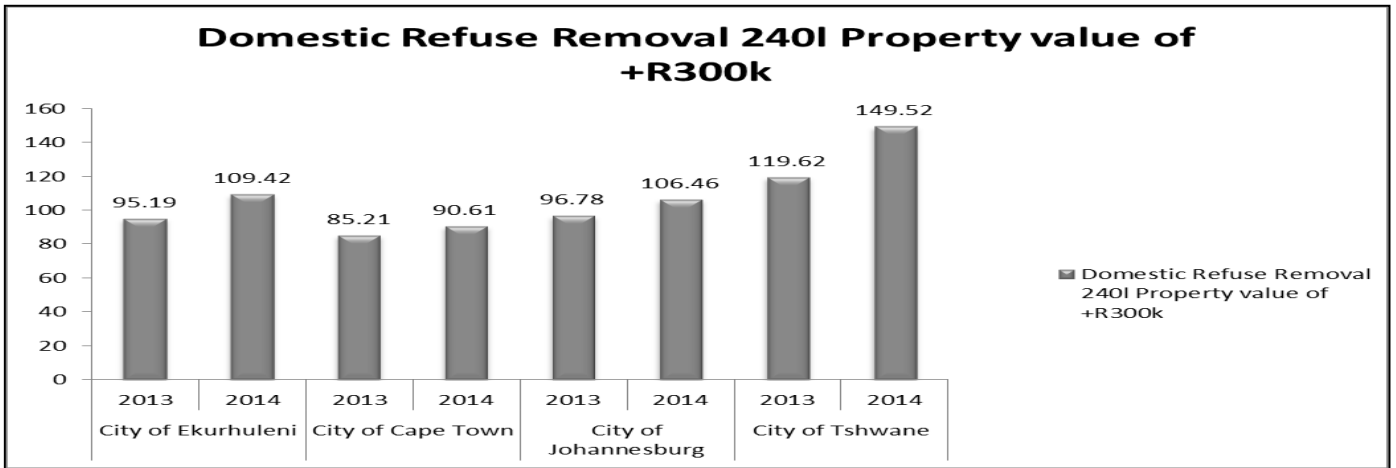
The chart below gives a breakdown of the total operating budget for the Department.



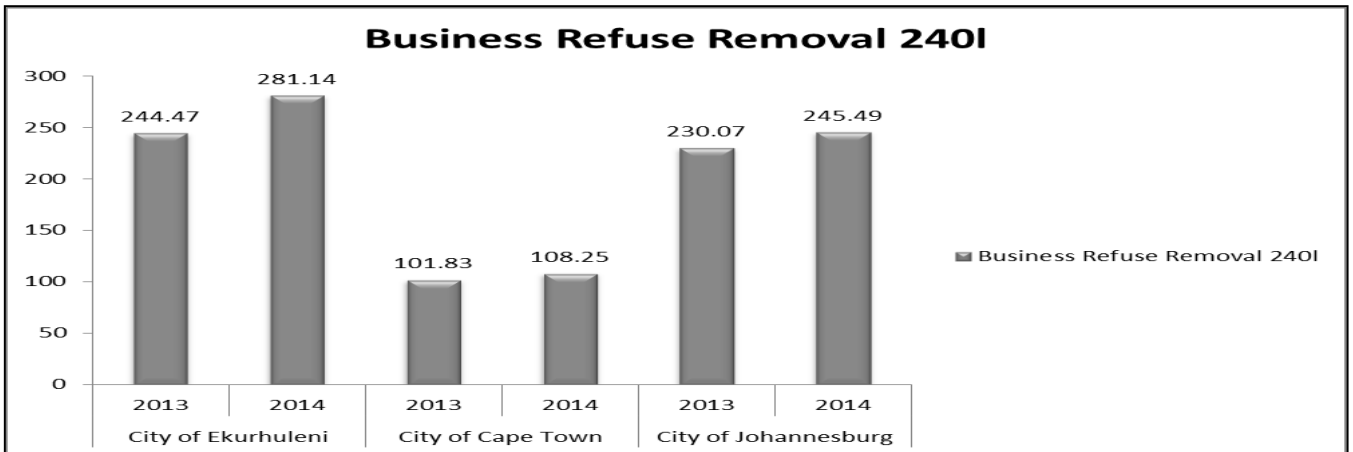
**Comparison with other Metros**

A comparative analysis with other municipalities for a refuse collection service for residential and business service was conducted. For residential it is evident that EMM is comparable to other municipalities however for business and bulk container services we are slightly higher. It is however difficult to compare the tariffs as different municipalities use different tariff structures and funding models to arrive at a proposed tariff.

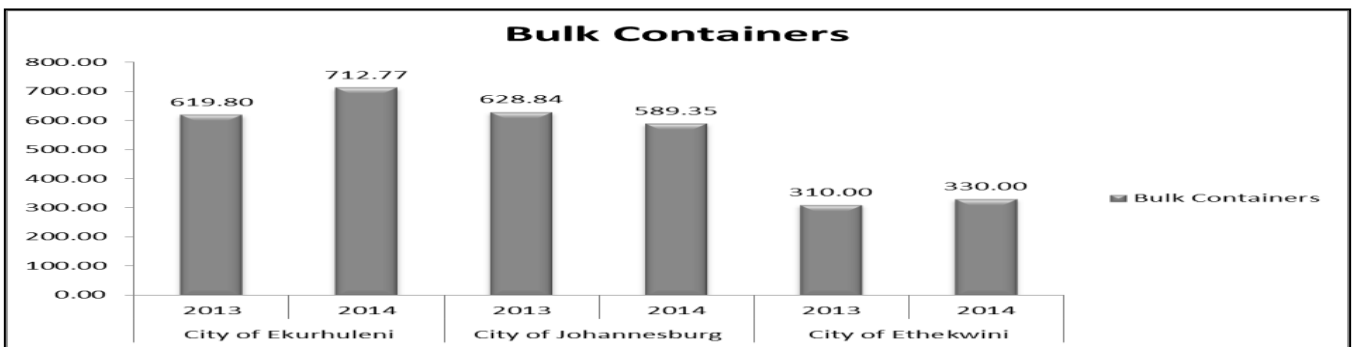
**Domestic refuse removal:**



**Business refuse removal:**



**Bulk containers:**



The following table compares current and proposed amounts payable from 1 July 2015:

**Table 13 Comparison between current waste removal fees and increases**

Residential Stand Size (for Bags Removal)	CURRENT TARIFFS FOR 2014/15	PROPOSED TARIFFS FOR 2015/16	INCREASE	%
<b>Property Value BELOW R300 000</b>				
0 - 300 m <sup>2</sup> (Properties with value of <b>R300 000 and less</b> )	R82.93	R89.56	R6.63	8%
<b>Property Value ABOVE R300 000</b>				
0 - 300 m <sup>2</sup>	R97.57	R105.38	R7.81	8%
301 - 600 m <sup>2</sup>	R114.92	R124.11	R9.19	8%
601 - 900 m <sup>2</sup>	R128.25	R138.51	R10.26	8%
901 - 1200 m <sup>2</sup>	R141.64	R152.97	R11.33	8%
1 201- 1 500 m <sup>2</sup>	R163.92	R177.03	R13.11	8%
1 501- 2 000 m <sup>2</sup>	R186.21	R201.11	R14.90	8%
2 000 m <sup>2</sup> +	R208.47	R225.15	R16.68	8%
<b>Residential Stand Size (for 240l Bins Removal)</b>				
<b>Property Value BELOW R300 000</b>				
0 - 300 m <sup>2</sup> (Properties with value of <b>R300 000 and less</b> )	R97.57	R105.38	R7.81	8%
<b>Property Value ABOVE R300 000</b>				
0 - 300 m <sup>2</sup>	R114.92	R124.11	R9.19	8%
301 m <sup>2</sup> +	R120.36	R129.99	R9.63	8%

**1.4.5 Other Tariff Increases**

The Finance Department has embarked on a process to compile a consolidated report of all sundry tariffs of all the departments. The tariffs were determined by departments and consolidated by the Finance Department. Sundry tariff increases were guided by the CPI rate in most cases. In cases where the increase is not in line with the CPI rate, brief comments/motivations from departments were included.

**Table 14 Summary of the Sundry Tariff Increases**

NAME OF TARIFF AND SCHEDULE NO.	CURRENT TARIFFS INCREASES 2014/15	PROPOSED INCREASES 2015/16	COMMENTS
Financial Services (Schedule 6)	Avg. 5.5% (Ranges between 4.3%-6.7%)	7%	
Building Plans & Related Services (Schedule 7)	Avg. 7.5% (Ranges between 4% - 11.04%)	Avg. 5.5% (Ranges between 3.8% - 8%)	
Roads Related Services (Schedule 8)	5.5%	5.5%	



NAME OF TARIFF AND SCHEDULE NO.	CURRENT TARIFFS INCREASES 2014/15	PROPOSED INCREASES 2015/16	COMMENTS
EMPD Services (Schedule 9)	6%	Ranges between 6% and 47 %	Towing services were charged at a very low rate which is a loss to Council as there are costs that are incurred such as payment of security services rendered at each pound, staff salaries and overtime. Training and firearms services were not benchmarked with the market prices, therefore the Department was offering services at deficit. The proposed training and firearms tariffs are in line with the price the market is currently charging. Traffic control and assistance tariffs were also standardised with other Metro Police Departments.
Transport Planning (Schedule 10)	6%	15%	The toll of road carnage due to driver negligence in allocating loads on vehicles led the Municipality to come with innovations in order to curb such by introducing and implementing latest technology in the field at a cost of 2.9m. These new technology calls for regular calibration and periodic maintenance at a cost. Our Weighbridges around the City charge far less price than private weighbridges and therefore there is a need to increase the tariff in order to be market related.
Disaster Management Services (Schedule 11)	5.5%	6%	
Emergency Services (Schedule 12)	7.5%	7.2%	
Libraries & Information Services (Schedule 13)	No increase	No increase	No tariff increase proposed for this financial year due to the fact that not all systems are in place to render the service to full capacity.
Library Auditorium (Schedule 14)	No increase	No increase	The tariffs for the auditoriums should be kept unchanged due to the following reasons: 1) There are several restrictions on the usage of the auditoria i.e. all events held there should be offered for free or at a minimal cost. 2)The auditoria can only be used for certain purposes e.g. educational, and also only during library hours, which proves to be cost effective
		No increase	No tariff increase proposed for Arts Culture and Heritage facilities due to the

NAME OF TARIFF AND SCHEDULE NO.	CURRENT TARIFFS INCREASES 2014/15	PROPOSED INCREASES 2015/16	COMMENTS
Arts, Culture & Heritage (Schedule 15)	5.9%, however no increase for all Art Centre tariffs		fact that the high increase of Art, Culture and Heritage facility tariffs has resulted in a drastic decrease in the revenue and usage of such facilities
Sports & Recreation (Schedule 16)	No increase	No increase	No tariff increase proposed for Sport and Recreation facilities due to the fact that the high increase of Sport and Recreation facility tariffs has resulted in a drastic decrease in the revenue and usage of the Sport and Recreation facilities.
Removal of Street (Schedule 17)	100%	25%	A growing number of our valuable street trees are being removed by residents and unscrupulous developers without proper permissions being sourced. The fines issued by EMPD is not sufficient and presents a cheaper alternative to following correct procedures. Trees assist in sustaining human life. Hence the trees that we have need to be protected against all odds and the 25% increase in tariffs assists in protecting our trees and efforts in greening the environment.
Cemeteries & Crematoriums (Schedule 18)	No increase	No increase	
Advertising Signs (schedule 19)	Avg. 5% (Ranges between 4% - 6%)	5%	
City Planning (schedule 20)	Avg. 5.5% (Ranges between 5% - 6%)	5%, No increase on Land use	No amendments on Land Use management tariffs will be made as the Ekurhuleni Scheme is not in operation yet.
Environmental Health Services (schedule 22)	5.7%	6.4%	
Municipal Bus Services (schedule 23)	Avg. 14% (Ranges between 7.5% - 29.63%)	Avg. 8.9% (Ranges between 6.67% -11.11%)	
Hire of or use of Parks Facilities (schedule 24)	6.7%	No Increase	
Real Estate (schedule 25)	Avg. 5% (Ranges between 4% - 6%)	5.6%	

### 1.4.6 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

**Table 15 MBRR Table SA14 – household bills**

EKU Ekurhuleni Metro - Supporting Table SA14 Household bills										
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16 % incr.	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Rand/cent										
<b>Monthly Account for Household - 'Middle Income Range'</b>										
<b>Rates and services charges:</b>										
Property rates	316.25	339.17	351.89	378.28	378.28	378.28	7.5%	406.65	447.32	492.05
Electricity: Basic levy	21.04	23.36	25.35	27.25	27.25	27.25	12.2%	30.58	34.31	38.50
Electricity: Consumption	978.00	1,086.00	1,180.00	1,270.00	1,270.00	1,270.00	12.1%	1,423.40	1,597.05	1,791.95
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	227.55	249.78	274.38	296.76	296.76	296.76	14.5%	339.93	372.22	407.58
Sanitation	98.76	109.29	117.60	127.08	127.08	127.08	9.5%	139.21	152.44	166.92
Refuse removal	91.94	105.73	116.59	128.25	128.25	128.25	8.0%	138.51	149.59	161.56
Other	-	-	5.00	-	-	-	-	-	-	-
<b>sub-total</b>	<b>1,733.54</b>	<b>1,913.33</b>	<b>2,070.81</b>	<b>2,227.62</b>	<b>2,227.62</b>	<b>2,227.62</b>	<b>11.3%</b>	<b>2,478.28</b>	<b>2,752.92</b>	<b>3,058.35</b>
VAT on Services	198.42	220.38	240.65	258.91	258.91	258.91	12.0%	290.03	322.78	359.31
<b>Total large household bill:</b>	<b>1,931.96</b>	<b>2,133.71</b>	<b>2,311.46</b>	<b>2,486.53</b>	<b>2,486.53</b>	<b>2,486.53</b>	<b>11.3%</b>	<b>2,768.31</b>	<b>3,075.71</b>	<b>3,417.86</b>
<b>% increase/-decrease</b>		<b>10.4%</b>	<b>8.3%</b>	<b>7.6%</b>	<b>-</b>	<b>-</b>	<b>11.3%</b>	<b>11.1%</b>	<b>11.1%</b>	<b>11.1%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>										
<b>Rates and services charges:</b>										
Property rates	201.25	215.83	235.45	253.11	253.11	253.11	7.5%	272.09	299.30	329.23
Electricity: Basic levy	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption	415.70	422.82	394.50	335.48	335.48	335.48	12.7%	378.04	424.16	475.91
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	176.75	193.88	212.98	230.36	230.36	230.36	14.5%	263.87	288.95	316.40
Sanitation	85.31	94.19	101.35	109.53	109.53	109.53	9.5%	119.93	131.33	143.81
Refuse removal	91.94	105.73	116.59	128.25	128.25	128.25	8.0%	138.51	149.59	161.56
Other	-	-	5.00	-	-	-	-	-	-	-
<b>sub-total</b>	<b>970.95</b>	<b>1,032.45</b>	<b>1,065.87</b>	<b>1,056.73</b>	<b>1,056.73</b>	<b>1,056.73</b>	<b>11.0%</b>	<b>1,172.44</b>	<b>1,293.33</b>	<b>1,426.90</b>
VAT on Services	118.02	114.33	116.26	112.51	112.51	112.51	12.0%	126.05	139.16	153.67
<b>Total small household bill:</b>	<b>1,088.97</b>	<b>1,146.78</b>	<b>1,182.13</b>	<b>1,169.24</b>	<b>1,169.24</b>	<b>1,169.24</b>	<b>11.1%</b>	<b>1,298.49</b>	<b>1,432.50</b>	<b>1,580.58</b>
<b>% increase/-decrease</b>		<b>5.3%</b>	<b>3.1%</b>	<b>(1.1%)</b>	<b>-</b>	<b>-</b>	<b>11.1%</b>	<b>10.3%</b>	<b>10.3%</b>	<b>10.3%</b>
<b>Monthly Account for Household - 'Indigent' Household receiving</b>										
<b>Rates and services charges:</b>										
Property rates	-	-	-	-	-	-	-	-	-	-
Electricity: Basic levy	-	-	-	-	-	-	-	-	-	-
Electricity: Consumption	244.50	187.73	197.25	125.81	125.81	125.81	12.7%	141.77	159.06	178.47
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	100.90	110.62	121.52	131.44	131.44	131.44	14.5%	150.56	164.80	180.45
Sanitation	52.39	57.76	62.15	67.17	67.17	67.17	9.5%	73.55	80.54	88.19
Refuse removal	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>	<b>397.79</b>	<b>356.11</b>	<b>380.92</b>	<b>324.42</b>	<b>324.42</b>	<b>324.42</b>	<b>12.8%</b>	<b>365.88</b>	<b>404.39</b>	<b>447.11</b>
VAT on Services	55.69	49.86	53.33	45.42	45.42	45.42	12.8%	51.22	56.62	62.60
<b>Total small household bill:</b>	<b>453.48</b>	<b>405.97</b>	<b>434.25</b>	<b>369.83</b>	<b>369.83</b>	<b>369.83</b>	<b>12.8%</b>	<b>417.10</b>	<b>461.01</b>	<b>509.70</b>
<b>% increase/-decrease</b>		<b>(10.5%)</b>	<b>7.0%</b>	<b>(14.8%)</b>	<b>-</b>	<b>-</b>	<b>12.8%</b>	<b>10.5%</b>	<b>10.6%</b>	<b>10.6%</b>

Cognisance must be taken of the following factors affecting the average monthly household bills as indicated in the above schedule:

- In the above example, the overall impact of tariff increases on household bills will increase between 11.1% and 12.8%. The estimated increases in the outer years are reflected in the above table as well.
- The calculation with regard to electricity is based on the assumption that Tariff B would be applicable for middle income households. These households are not entitled to free basic electricity (FBE). Tariff A (IBT) is applicable for the affordable and indigent households in the above example. Affordable households are also not entitled to FBE in terms of the FBE policy. However, indigent households will still be entitled to 100kwh FBE.
- All consumers receive 6kl of water free, whilst indigents receive 9kl of water free.
- It is a concern that according to the above table it appears the low income residents will face the higher increase. That is merely because of the water and electricity tariff increases that is higher than 12%.

## 1.5 Operating Expenditure Framework

The metro's expenditure framework for the 2015/16 budget and MTREF is informed by the following:

- The asset renewal and the repairs and maintenance requirements as identified in the backlog study.
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing, uncommitted, cash-backed reserves to fund any deficit.
- Funding of the budget over the medium-term, as informed by Section 18 and 19 of the MFMA.
- The capital programme is aligned to the asset renewal needs and backlog eradication goals.
- The prioritisation of capital needs was based on the Capital Investment Framework.
- Operational gains and efficiencies will be directed to funding the Capital Budget and other core services.
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.
- Applying the guidance from NT of "*doing more for less*" and the broad principle raised by the Minister of Finance in his Mid Term Budget Speech of "*Building the capacity of local government through the **“back to basics”** approach*"

The following table is a high level summary of the 2015/16 budget and MTREF (classified per main type of operating expenditure):

Table 16 Summary of operating expenditure by standard classification item (Table A4)

EKU Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Expenditure By Type</b>										
Employee related costs	4,109,532	4,967,529	5,432,135	5,446,788	5,339,084	5,244,671	5,244,671	5,947,487	6,368,349	6,745,350
Remuneration of councillors	79,406	87,955	94,141	101,919	101,919	101,919	101,919	108,849	115,924	122,880
Debt impairment	1,442,008	887,675	1,343,750	1,230,204	1,230,204	1,230,204	1,230,204	1,435,562	1,507,341	1,627,928
Depreciation & asset impairment	1,984,750	2,127,829	1,978,922	1,431,820	1,431,820	1,431,820	1,431,820	1,629,161	1,847,089	2,197,649
Finance charges	453,418	522,866	572,960	706,964	670,458	592,297	592,297	763,197	858,597	965,921
Bulk purchases	7,930,516	8,852,864	9,485,711	10,290,877	10,377,002	10,224,522	10,224,522	11,827,223	13,355,460	15,053,868
Other materials	1,737,189	1,172,046	1,336,283	2,355,214	2,479,575	2,345,351	2,345,351	2,719,615	3,010,473	3,273,238
Contracted services	684,663	685,955	685,925	902,139	896,749	747,599	747,599	908,808	958,792	1,035,496
Transfers and grants	426,285	960,645	1,060,444	1,048,821	1,049,945	970,399	970,399	1,112,987	1,235,472	1,360,401
Other expenditure	1,197,375	979,969	1,217,356	2,655,071	2,889,428	2,859,111	2,859,111	2,853,982	2,968,466	3,130,738
Loss on disposal of PPE	21,039	15,256	721	25,000	25,000	25,000	25,000	15,000	15,000	15,000
<b>Total Expenditure</b>	<b>20,066,181</b>	<b>21,260,588</b>	<b>23,208,349</b>	<b>26,194,817</b>	<b>26,491,184</b>	<b>25,772,893</b>	<b>25,772,893</b>	<b>29,321,872</b>	<b>32,240,963</b>	<b>35,528,468</b>
<b>Surplus/(Deficit)</b>	<b>(533,819)</b>	<b>(125,667)</b>	<b>340,258</b>	<b>115,883</b>	<b>115,884</b>	<b>718,169</b>	<b>718,169</b>	<b>132,967</b>	<b>158,211</b>	<b>271,698</b>
Transfers recognised - capital	1,272,382	1,108,485	1,516,157	2,003,181	2,043,763	2,004,918	2,004,918	1,975,556	2,200,480	2,365,934
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	(113,000)	(113,000)	(113,000)	(113,000)	(130,000)	(150,000)	(250,000)
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>
Taxation										
<b>Surplus/(Deficit) after taxation</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>
Share of surplus/ (deficit) of associate										
<b>Surplus/(Deficit) for the year</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>

The budgeted allocation for employee related costs **and** remuneration of Councillors for the 2015/16 financial year totals R6.1 billion, which represents 20.33% of the total operating expenditure. The 2015/16 salary budget increased by 11.16%, which is made up as follows:

	R
Salary Budget for 2014/15	5,548,706,224
Minor adjustments	(24,681,839)
General Salary Increase of 6.8%	377,312,023
Provision for new positions and Institutional Review	155,000,000
<b>Salary Budget for 2015/16</b>	<b>6,056,336,408</b>

An amount of R155m has been provided for new positions in the 2015/16 financial year. The purpose of the funds provided is to accommodate additional personnel for the extension of services (like new clinics or fire stations) for an amount of R55 m. Another R100m is provided for the roll-out of the Institutional Review.

A detailed analysis is supplied with the discussion regarding employee related costs as set out in MBRR Tables SA22 - 24 in this document.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the metro's budget. An increase of 6.8% has been provided in the 2015/16 financial year.

The **provision of debt impairment** was determined based on an annual collection rate of 93% and the principles as set out in the Provision for Doubtful Debt and Debt Write-off Policy. For the 2015/16 financial year this amount equates to R1.44 billion and escalates to R1.68 billion by 2017/18.

**Provision for depreciation and asset impairment** has been informed by the municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R2.093 billion for the 2015/16 financial and represents 7.07% of the total operating expenditure.

**Interest on External Loans and Borrowings** make up 2.56% (R763 m) of operating expenditure excluding annual redemption for 2015/16 and increases to almost R1 billion by 2017/18.

**Bulk purchases** are directly informed by the purchase of electricity from Eskom and water from Rand Water. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

The bulk purchases from water is reflecting an increase of 13.78% from the current Adjustment Budget to the 2015/16 financial year. The amount was calculated as follows:

	R
Bulk Water Purchases Budget for 2014/15	2,153,380,465
Increase of Bulk Purchases for current 2014/15 Year as presented in the Adjustment Budget	86,135,220
<b>Subtotal – Revised Budget for 2014/15</b>	<b>2,239,515,685</b>
Plus Estimated Increase in Bulk for 2015/16 of 14.5%	324,729,774
Plus Growth Rate increase of 1.6%	41,027,927

	R
<b>Total Amount Required for 2015/16 before improvement of efficiency</b>	<b>2,605,273,386</b>
Less Reduction of bulk as a result of improvement of efficiency in the maintenance of the water network (approximately 2% improvement)	(57,131,388)
<b>Budget for 2015/16</b>	<b>2,548,141,998</b>

**Repairs and Maintenance** comprise of, amongst others, the purchase of materials for maintenance, staff cost of dedicated maintenance personnel and the appointment of external contractors to perform maintenance works. In line with the metro’s repairs and maintenance plan this group of expenditure has been prioritised to ensure sustainability of the metro’s infrastructure. For 2015/16 the appropriation against this group of expenditure is R2.72 billion which represents 9.13% of the total operating expenditure. The budget was therefore increased with 15.47% from the Original Budget of 2014/15.

As part of the compilation of the 2015/16 MTREF **contracted services** expenditure totalled R909m, which is 3.05% of the total operating expenditure. This represents an increase of 3.33% from the 2014/15 Adjustment Budget.

The following table gives a breakdown of the main expenditure categories for the 2015/16 financial year.

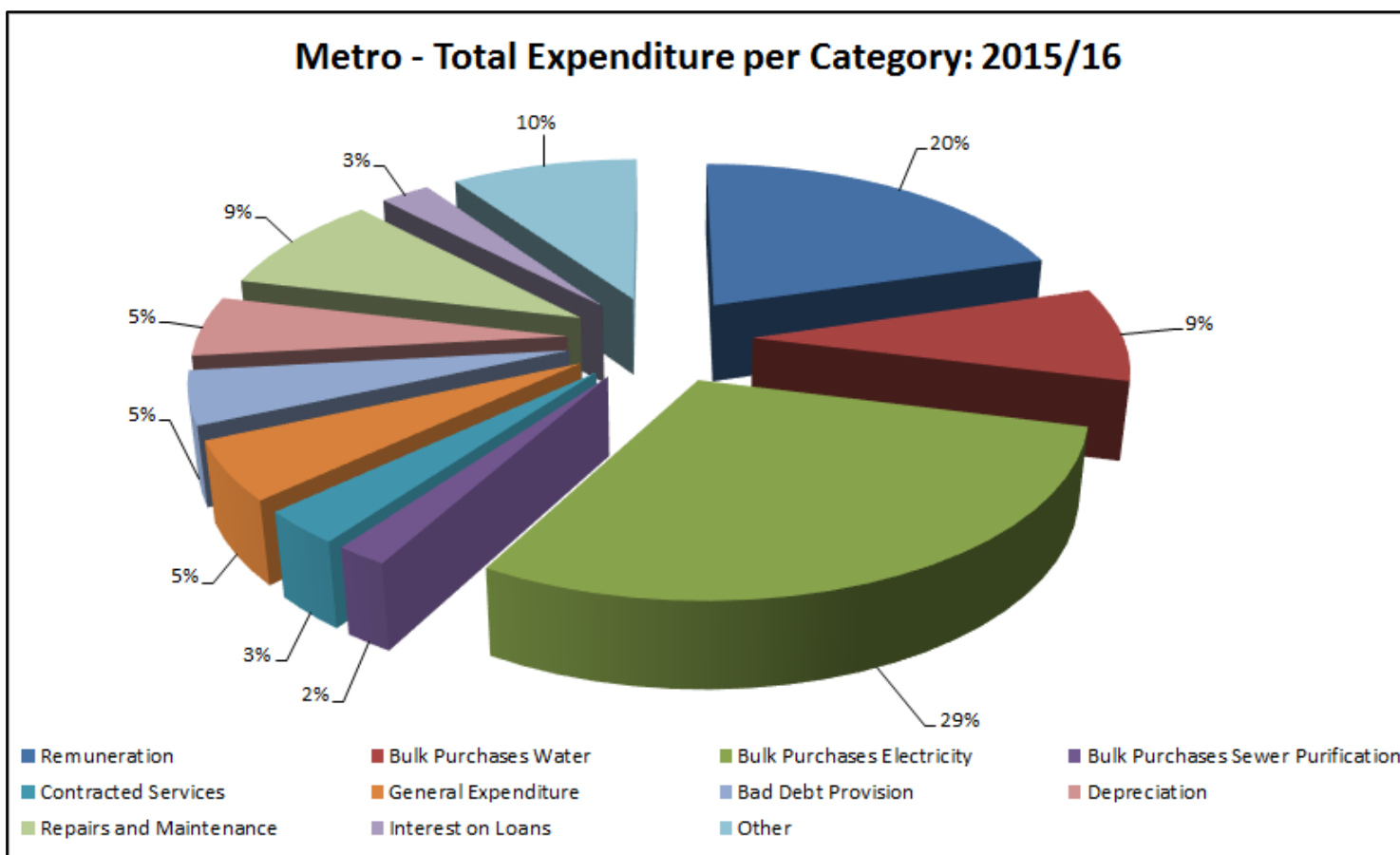


Figure 1 Main operational expenditure categories for the 2015/16 financial year

### 1.5.1 Repairs and maintenance

Aligned to the priority given to preserving and maintaining the metro's current infrastructure, the 2015/16 budget and MTREF provide for growth in the area of asset maintenance, as informed by the asset renewal and repairs and maintenance requirements of the metro. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. The following table is extracted from MBRR Table SA1 to reflect the amount provided for repairs and maintenance in context with the amounts provided for PPE, depreciation and the renewal of assets:

**Table 17 Operational repairs and maintenance**

EKU Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
<b>Repairs and Maintenance by Expenditure Item</b>										
Employee related costs	-	667,910	665,518	725,195	725,195	687,089	687,089	773,950	824,257	873,712
Other materials	1,737,189	504,136	670,765	1,630,019	1,754,380	1,658,262	1,658,262	1,945,665	2,186,216	2,399,526
Contracted Services	-	-	-							
Other Expenditure	-	-	-							
<b>Total Repairs and Maintenance Expenditure</b>	<b>1,737,189</b>	<b>1,172,046</b>	<b>1,336,283</b>	<b>2,355,214</b>	<b>2,479,575</b>	<b>2,345,351</b>	<b>2,345,351</b>	<b>2,719,615</b>	<b>3,010,473</b>	<b>3,273,238</b>

The table below provides a breakdown of repairs and maintenance in relation to asset class as summarised from MBRR SA34c:



Table 18 Consolidated repairs and maintenance by asset class

EKU Ekurhuleni Metro - Supporting Table SA34c Repairs and maintenance expenditure by asset class									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>1,377,514</b>	<b>846,272</b>	<b>972,855</b>	<b>1,768,203</b>	<b>1,885,282</b>	<b>1,706,480</b>	<b>2,047,175</b>	<b>2,239,368</b>	<b>2,445,979</b>
Infrastructure - Road transport	392,310	228,239	248,973	477,973	477,486	279,767	540,535	588,821	640,689
Roads, Pavements & Bridges	360,101	206,858	240,419	441,082	432,495	232,117	483,981	527,743	574,882
Storm water	32,209	21,381	8,554	36,891	44,991	47,649	56,554	61,077	65,807
Infrastructure - Electricity	582,466	401,513	465,127	795,636	796,610	920,828	883,107	974,694	1,074,943
Transmission & Reticulation	534,461	386,003	448,503	736,695	737,669	850,550	820,889	907,541	1,002,674
Street Lighting	48,005	15,510	16,624	58,941	58,941	70,278	62,217	67,152	72,270
Infrastructure - Water	263,802	133,551	113,380	343,483	371,713	293,907	374,350	405,760	437,955
Reticulation	263,802	133,551	113,380	343,483	371,713	293,907	374,350	405,760	437,955
Infrastructure - Sanitation	85,982	25,655	89,576	83,103	171,465	140,319	187,805	203,804	220,800
Reticulation	85,982	25,655	89,576	83,103	171,465	140,319	187,805	203,804	220,800
Infrastructure - Other	52,953	57,315	55,799	68,007	68,007	71,659	61,379	66,289	71,592
Waste Management	52,953	57,315	55,799	68,007	68,007	71,659	61,379	66,289	71,592
<b>Community</b>	<b>43,852</b>	<b>51,307</b>	<b>65,264</b>	<b>85,528</b>	<b>98,176</b>	<b>116,580</b>	<b>109,173</b>	<b>149,124</b>	<b>159,209</b>
Parks & gardens	11,968	15,260	14,490	19,661	19,661	26,413	10,541	11,357	12,241
Sportsfields & stadia	2,361	2,452	3,088	7,908	8,192	4,451	2,650	2,796	2,950
Swimming pools	649	521	430	569	1,389	1,623	780	823	868
Community halls	5,846	4,460	4,983	5,814	6,322	9,474	6,201	6,542	6,902
Libraries	1,815	718	734	982	1,556	2,452	1,210	1,276	1,347
Recreational facilities	160	127	108	156	137	161	105	111	117
Fire, safety & emergency	1,400	882	13,517	14,409	23,409	20,778	17,554	18,520	19,538
Security and policing	276	117	318	526	526	-	558	589	621
Buses	12,743	10,188	11,496	16,558	16,558	24,646	33,654	68,670	73,470
Clinics	10	650	337	-	1,181	2,918	835	881	930
Museums & Art Galleries	5	283	109	-	-	224	920	971	1,024
Cemeteries	972	-	-	-	-	-	12,122	13,335	14,668
Social rental housing	5,647	15,649	15,655	18,944	19,244	23,440	22,041	23,254	24,533
<b>Heritage assets</b>	<b>100,420</b>	<b>90,443</b>	<b>109,921</b>	<b>229,015</b>	<b>222,895</b>	<b>173,605</b>	<b>234,166</b>	<b>266,757</b>	<b>286,703</b>
Other	100,420	90,443	109,921	229,015	222,895	173,605	234,166	266,757	286,703
<b>Investment properties</b>	<b>22,401</b>	<b>25,615</b>	<b>26,772</b>	<b>26,638</b>	<b>26,638</b>	<b>33,424</b>	<b>30,239</b>	<b>33,868</b>	<b>37,932</b>
Other	22,401	25,615	26,772	26,638	26,638	33,424	30,239	33,868	37,932
<b>Other assets</b>	<b>193,002</b>	<b>158,410</b>	<b>161,470</b>	<b>245,830</b>	<b>246,583</b>	<b>315,262</b>	<b>298,862</b>	<b>321,357</b>	<b>343,416</b>
General vehicles	70,750	58,060	60,408	106,677	105,208	118,549	117,805	127,083	136,978
Specialised vehicles	35,675	33,197	33,089	47,688	47,679	64,541	50,386	54,069	57,982
Computers - hardware/equipment	67,071	48,830	48,763	72,525	72,075	102,294	108,000	113,940	120,207
Furniture and other office equipment	16,641	17,689	18,749	18,129	19,496	27,720	21,877	25,427	27,365
Civic Land and Buildings	2,865	635	461	810	2,126	2,158	794	838	884
<b>Total Repairs and Maintenance Expenditure</b>	<b>1,737,189</b>	<b>1,172,046</b>	<b>1,336,283</b>	<b>2,355,214</b>	<b>2,479,574</b>	<b>2,345,351</b>	<b>2,719,615</b>	<b>3,010,473</b>	<b>3,273,238</b>
<b>Specialised vehicles</b>	<b>35,675</b>	<b>33,197</b>	<b>33,089</b>	<b>47,688</b>	<b>47,679</b>	<b>64,541</b>	<b>50,386</b>	<b>54,069</b>	<b>57,982</b>
Refuse	28,373	27,124	26,841	37,087	37,110	51,647	38,888	41,913	45,145
Fire	7,301	6,073	6,247	10,602	10,569	10,693	10,045	10,621	11,217
Conservancy	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	2,200	1,454	1,535	1,620
<b>R&amp;M as a % of PPE</b>	<b>4.1%</b>	<b>2.7%</b>	<b>3.1%</b>	<b>4.7%</b>	<b>5.0%</b>	<b>5.4%</b>	<b>5.9%</b>	<b>6.1%</b>	<b>6.3%</b>
<b>R&amp;M as % Operating Expenditure</b>	<b>8.7%</b>	<b>5.5%</b>	<b>5.8%</b>	<b>9.0%</b>	<b>9.4%</b>	<b>9.1%</b>	<b>9.3%</b>	<b>9.3%</b>	<b>9.2%</b>

The amount budgeted for repairs and maintenance in the 2014/15 financial year represents 4.7% of the value of Property, Plant and Equipment (see table above). Due to the significant increase in the R&M budget, this percentage will increase to **5.9% in 2015/16**. This is a significant improvement in order to reach the NT target of 8%.

For the 2015/16 financial year 75 % or R2.046 billion of repairs and maintenance will be spent on infrastructure assets.

Electricity infrastructure has received a significant proportion of the infrastructure allocation, totalling R883m, followed by road infrastructure at R541m, water at R374m and sanitation for R188 m.

Community assets have been allocated R109m of total repairs and maintenance equating 4% of total repairs and maintenance.

Social Rental Housing was allocated R22m and this forms part of Community assets.

The amount of R295m (11 % of total repairs and maintenance) for other assets, relates mainly to the repairs and maintenance of vehicles, IT equipment and Council buildings.

### **1.5.2 Free Basic Services: Basic Social Services Package**

Council renders free basic services (FBS) to residents, and services grants based on certain conditions. FBS imply the service is rendered for free to all residents. It means a resident does not need to apply for the free service.

The cost of FBS is regarded as “Income Forgone” and the cost is deducted from the income of the relevant service. In other words, it would have been income but Council opted not to charge residents for the service rendered.

Various grants or rebates are allocated to residents based on their specific socio-economic circumstances. Such grants and rebates are only supplied if the terms and conditions are adhered to. As these grants or rebates are not applicable to all residents, it is not treated like FBS (and subsequently deducted from the income budget), but is recorded in the budget as a grant expenditure item in the expenditure of the budget.

The following table reflects the costs of the FBS and grants and rebates:

**Table 19 Cost of Free Basic Services and Indigents**

Service	Description R'000	Actuals 2013/2014	Amended Budget		Budget 2015/16	% Increase	Budget 2016/17	% Increase	Budget 2017/18	% Increase
			2014/15	Projections						
Assessment Rates	Income Forgone: R150K Rate Exclusions	563,345	611,894	611,894	666,627	8.94%	753,289	13.00%	836,150	11.00%
Assessment Rates	Income Forgone: Exclusions Religious	52,431	57,031	57,031	60,666	6.37%	68,553	13.00%	76,094	11.00%
Sanitation	Income Forgone: Sanitation 6KI	259,066	269,905	269,905	299,325	10.90%	327,760	9.50%	357,259	9.00%
Water	Income Forgone: Water 6KI	349,416	357,300	357,300	414,111	15.90%	455,522	10.00%	496,519	9.00%
	<b>TOTAL FREE BASIC SERVICES</b>	<b>1,224,258</b>	<b>1,296,130</b>	<b>1,296,130</b>	<b>1,440,729</b>	<b>11.16%</b>	<b>1,605,124</b>	<b>11.41%</b>	<b>1,766,022</b>	<b>10.02%</b>
Assessment Rates	Grants: Indigent Rates	25,740	135,700	138,808	34,277	-74.74%	38,734	13.00%	42,994	11.00%
Electricity	Grants: Free Basic Electricity	178,502	191,600	209,861	186,366	-2.73%	208,730	12.00%	233,777	12.00%
Electricity	Eskom: Free Basic Electricity	61,104	69,537	82,628	69,537	0.00%	77,882	12.00%	87,227	12.00%
Other	Tankering of Water	12,778	19,100	11,306	20,055	5.00%	21,158	5.50%	22,322	5.50%
Refuse	Refuse Removal: Informal Settlements	160	11,376	9,021	20,000	75.80%	21,600	8.00%	23,328	8.00%
Sanitation	Grants: Sanitation 3KI	9,604	31,791	25,628	35,256	10.90%	38,605	9.50%	42,080	9.00%
Water	Grants: Water 3KI	12,579	41,640	33,351	48,260	15.90%	53,086	10.00%	57,864	9.00%
Water	Excess Consumption	342,237	375,460	309,224	363,460	-3.20%	410,710	13.00%	455,888	11.00%
	<b>TOTAL GRANTS: INDIGENTS</b>	<b>642,705</b>	<b>876,205</b>	<b>819,827</b>	<b>777,212</b>	<b>-11.30%</b>	<b>870,505</b>	<b>12.00%</b>	<b>965,481</b>	<b>10.91%</b>
Assessment Rates	Grants: Pensioner Rebate	37,837	41,919	48,396	44,816	6.91%	50,642	13.00%	56,213	11.00%
Assessment Rates	Grants: Rates (Other)	27,851	30,069	40,630	31,267	3.98%	35,331	13.00%	39,218	11.00%
Refuse	Grants: Refuse Removal	38,241	38,934	37,139	157,885	305.52%	170,516	8.00%	184,157	8.00%
Refuse	Grants: Refuse Removal	28,855	-	-	-	0.00%	-	-	-	0.00%
	<b>TOTAL GRANTS: SOCIAL CONTRIBUTIONS</b>	<b>132,784</b>	<b>110,922</b>	<b>126,165</b>	<b>233,968</b>	<b>110.93%</b>	<b>256,489</b>	<b>9.63%</b>	<b>279,588</b>	<b>9.01%</b>
	<b>TOTAL: FREE BASIC SERVICES AND GRANTS</b>	<b>1,999,747</b>	<b>2,283,257</b>	<b>2,242,122</b>	<b>2,451,909</b>	<b>7.39%</b>	<b>2,732,118</b>	<b>11.43%</b>	<b>3,011,091</b>	<b>10.21%</b>

The total cost of FBS and grants and subsidies as budgeted in 2015/16 amounts to R2.5 billion.

Cognisance must be taken that in addition to the above recognised costs, there are some other grants not recorded as expenditure line items, such as:

- Water rendered to informal settlements is not metered and therefore not included. Costs to this effect form part of cost for unaccounted water, which the department is addressing.
- Electricity supply to all Tariff A users is heavily subsidised and sold below cost to residents. The cost to subsidise the tariff is not included in the above table.
- The provision of chemical toilets to informal settlements is not included because the cost thereof is funded by USDG.
- The Council's Indigent Policy prescribes various concessions to registered indigents on sundry services, such as cemetery fees, use of halls and community centres, ambulance and emergency fees, etc.

Further detail relating to FBS, the cost of FBS, revenue lost owing to FBS and basic service delivery measurement is contained in Table 31 MBRR A10 (Basic Service Delivery Measurement) on page 82.

## 1.6 Capital expenditure

The evaluation of the project proposals was based on the following key criteria:

- Compliance with Capital Investment Framework (CIF) – projects was evaluated by the City Planning Department.
- Compliance with the USDG Framework and Housing Strategy – projects were evaluated by the Human Settlements.

- Economic impacts of projects - projects were evaluated by the Economic Development Department.

The Capital Budget will be funded as follows:

- **USDG grant** – allocations as per the 2015 Division of Revenue Act (DoRA)) - based on housing department's integrated planning and funding strategy and in compliance with the USDG framework.
- **Other grant funding** - allocation of all the external funds as per the 2015 Division of Revenue Act (DoRA) and the Provincial gazette - to fund social projects that will not necessarily generate revenue.
- **External Loans** - to fund economic infrastructure that will stimulate economic growth and job creation.
- **Cash generated from revenue** - to fund movable assets.
- **Capital Replacement Reserve** – to fund immovable assets.

The capital programme is aligned to asset renewal needs and backlog eradication goals and 44% of the total capital amount will be utilised for asset renewals. Operational gains and efficiencies will be directed to funding the Capital Budget. Strict adherence to the principle of no project plans no budget, if there is no business plan, no funding allocation can be made.

Projects already approved and already commenced with that have to be completed during the 2015/16 to 2017/18 financial period were allocated funding as per the approved MTREF.

Projects previously approved in the 2014/15 to 2016/17 MTREF but not yet planned nor commenced with, were subjected to departmental project prioritisation taking changed priorities and service delivery pressures into account.

Projects were subjected to project prioritisation based on a capital prioritisation model that is informed by the Capital Investment Framework to be used in 2015/16 financial year (and beyond) budget preparation. The various categories in the project prioritisation model carry the following budget requests:

Economic development	– R1,028,343,621 (23.00%)
Upgrading and renewal	– R1, 970,120,341 (44.06%)
Urban restructuring	– R1, 473,099,465 (32.94%)

The National Treasury has set a benchmark of 39% - 40% of the Capital Budget to be spent on renewal projects and this was taken into account. This budget allocates 44% for asset renewals.

Impact of proposed projects on the operational budgets of future years was evaluated. It is not sustainable to construct facilities where there are not sufficient operating funds available to operationalise the facilities.

The following table provides a breakdown of budgeted capital expenditure by vote:

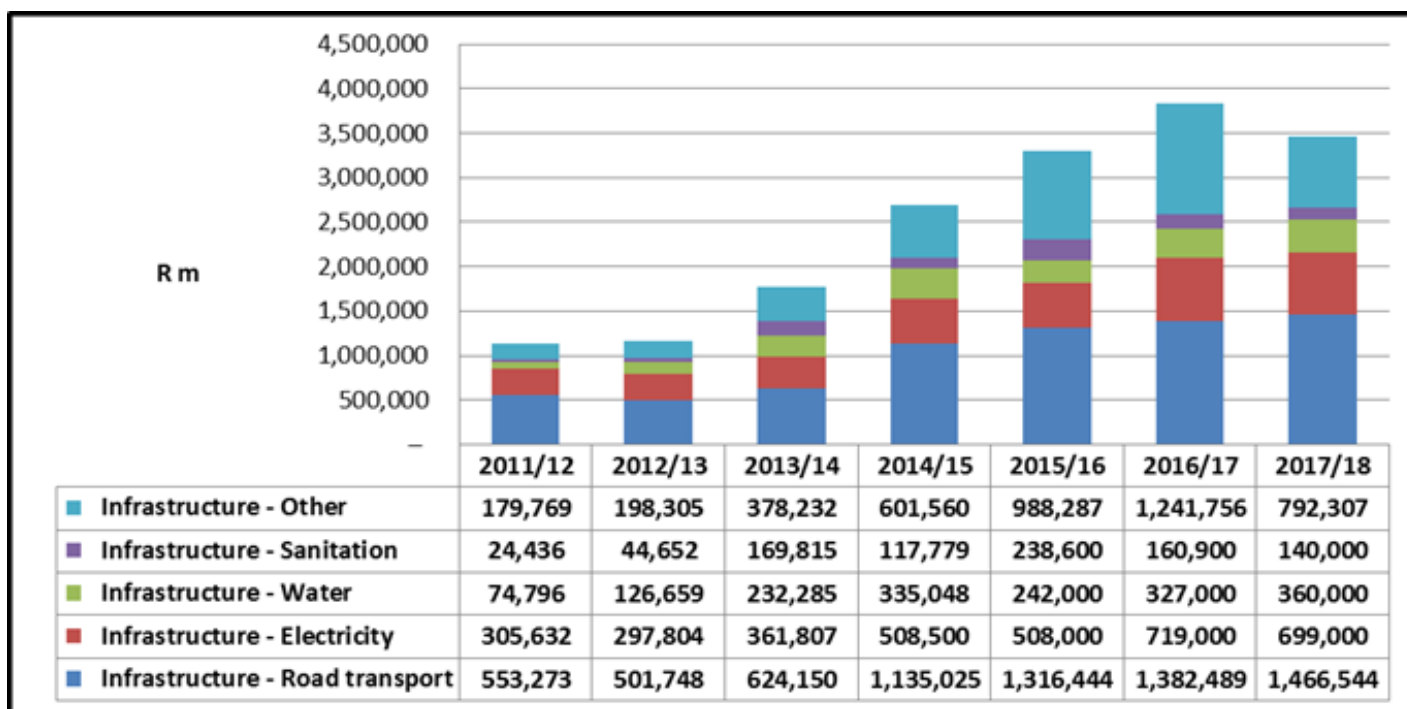
**Table 20 2015/16 Medium-term Capital Budget per vote**

Vote description	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2015/16	%	Budget Year +1 2016/17	%	Budget Year +2 2017/18	%
<b>R Thousand</b>								
Chief Operating Officer	130,000	0.00%	630,000	0.01%	180,000	0.00%	180,000	0.00%
City Manager	270,000	0.01%	1,230,000	0.03%	280,000	0.01%	330,000	0.01%
City Planning	4,150,000	0.11%	4,400,000	0.10%	4,800,000	0.10%	3,500,000	0.07%
Communication and Brand Management	290,000	0.01%	820,000	0.02%	450,000	0.01%	350,000	0.01%
Corporate Legal Services	4,932,600	0.13%	1,400,000	0.03%	570,000	0.01%	700,000	0.01%
Council General	-	0.00%	-	0.00%	204,000,000	4.11%	-	0.00%
Customer Relations Management	64,821,616	1.70%	17,850,000	0.40%	850,000	0.02%	850,000	0.02%
Disaster & Emergency Management Services	105,119,920	2.76%	110,880,000	2.48%	139,370,000	2.81%	123,320,000	2.38%
Economic Development	57,500,000	1.51%	76,000,000	1.70%	68,180,000	1.38%	26,940,000	0.52%
EMPD	144,946,066	3.80%	91,995,000	2.06%	96,500,000	1.95%	87,700,000	1.69%
Energy	544,650,000	14.29%	529,760,000	11.85%	741,700,000	14.96%	721,700,000	13.93%
Environmental Resources Management	9,495,000	0.25%	149,080,000	3.33%	160,225,000	3.23%	168,200,000	3.25%
EPMO	3,180,000	0.08%	3,180,000	0.07%	220,000	0.00%	220,000	0.00%
Executive Office	2,663,000	0.07%	2,913,000	0.07%	14,500,000	0.29%	5,300,000	0.10%
Finance	20,351,000	0.53%	9,951,000	0.22%	14,451,000	0.29%	4,700,000	0.09%
Fleet Management	20,031,856	0.53%	11,899,406	0.27%	750,000	0.02%	720,000	0.01%
Health & Social Development	96,600,000	2.53%	104,300,000	2.33%	153,200,000	3.09%	175,120,000	3.38%
Human Resources Management & Development	850,000	0.02%	1,030,000	0.02%	1,000,000	0.02%	1,650,000	0.03%
Human Settlements	328,748,780	8.63%	579,291,900	12.96%	608,759,535	12.28%	375,589,000	7.25%
ICT	220,438,000	5.78%	322,035,000	7.20%	308,717,700	6.23%	339,212,270	6.55%
Internal Audit	606,400	0.02%	384,500	0.01%	424,500	0.01%	580,000	0.01%
Legislature	4,300,000	0.11%	3,800,000	0.08%	3,400,000	0.07%	3,400,000	0.07%
Real Estate	259,296,314	6.80%	220,780,000	4.94%	210,120,000	4.24%	741,500,000	14.31%
Risk Management	290,000	0.01%	220,000	0.00%	220,000	0.00%	250,000	0.00%
Roads and Stormwater	608,100,000	15.96%	674,700,000	15.09%	635,400,000	12.82%	576,700,000	11.13%
SRAC	118,226,084	3.10%	193,400,000	4.33%	115,911,111	2.34%	114,500,000	2.21%
Strategy & Corporate Planning	310,000	0.01%	310,000	0.01%	360,000	0.01%	390,000	0.01%
Transport	617,231,221	16.20%	729,243,621	16.31%	785,989,000	15.85%	1,008,844,000	19.47%
Waste Management	101,295,308	2.66%	117,980,000	2.64%	179,500,000	3.62%	185,000,000	3.57%
Water & Sanitation	472,126,457	12.39%	512,100,000	11.45%	508,000,000	10.25%	515,000,000	9.94%
<b>Total Capital Budget</b>	<b>3,810,949,622</b>	<b>100%</b>	<b>4,471,563,427</b>	<b>100%</b>	<b>4,958,027,846</b>	<b>100%</b>	<b>5,182,445,270</b>	<b>100%</b>

For 2015/16 an amount of R3.293 billion has been appropriated for the development of infrastructure which represents 73.65% of the total Capital Budget. In the outer years this amount totals R3.831 billion, 77.27% and R3.458 billion, 66.72% respectively for each of the financial years. Infrastructure development relates to roads and stormwater, transport, electricity, water and waste water management and other.

Further detail relating to asset classes and proposed capital expenditure is contained in Table 27 MBRR A9 (Asset Management) of Annexure B. In addition to the MBRR Table A9, MBRR Tables SA34a, b, c provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

The following graph provides a breakdown of the Capital Budget to be spent on infrastructure-related projects over the MTREF.



**Figure 2 Capital Infrastructure Programme**

**1.6.1 Future operational cost of new infrastructure**

The future operational costs and revenues associated with the capital programme have been included in Table 96 MBRR SA35 - future financial implications of the Capital Budget on page 358. This table shows that future operational costs associated with the capital programme totals R564m in 2015/16, escalates to R596m in 2016/17 and to R631m in 2017/18. It needs to be noted that as part of the 2014/15 MTREF, this expenditure has been factored into the two outer years of the operational budget through increases in the budgets of the departments and the provision of the R55m global amount for additional vacancies.

The new facilities created through the capital programme of the Social Development Cluster have the greatest impact on future Operating Budgets as a result of the increased human resource costs associated with the facilities. The sustainability of the number of facilities created is being looked at to ensure that future tariffs are not unaffordable to our communities. Part of the long-term strategy is to invest in projects that will stimulate economic growth which will result in increased financial resources so that social facilities can be afforded.

In the short- to medium-term, however, it will require a reduction in the investment in social facilities so that available funds can be geared towards economic growth projects. The section dealing with the proposed new capital prioritisation model will further elaborate on this principle.

**1.7 Annual Budget Tables - Parent Municipality**

The following pages in this section presents the 10 main budget tables as required in terms of Section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality’s 2015/16 budget and MTREF as approved by Council. Each table is accompanied by *explanatory notes* on the facing page.

*It is important to note that these tables represent the budget of the EMM only and not consolidated figures for the group.*

**Table 21 MBRR Table A1 - Budget Summary**

EKU Ekurhuleni Metro - Table A1 Budget Summary										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Financial Performance</b>										
Property rates	2,644,170	2,874,963	3,534,321	4,134,710	4,134,710	4,110,071	4,110,071	4,421,129	4,864,331	5,395,735
Service charges	12,640,496	13,500,276	14,861,038	16,890,353	16,993,185	16,866,340	16,866,340	19,232,567	21,394,444	23,713,928
Investment revenue	153,736	239,543	370,295	220,043	281,998	338,398	338,398	317,085	345,623	376,729
Transfers recognised - operational	3,285,158	3,638,073	3,823,804	2,683,115	2,812,966	2,819,512	2,819,512	2,936,434	3,061,976	3,397,750
Other own revenue	808,802	882,065	959,148	2,382,480	2,384,210	2,356,742	2,356,742	2,547,625	2,732,800	2,916,024
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>19,532,362</b>	<b>21,134,921</b>	<b>23,548,607</b>	<b>26,310,701</b>	<b>26,607,068</b>	<b>26,491,062</b>	<b>26,491,062</b>	<b>29,454,839</b>	<b>32,399,173</b>	<b>35,800,166</b>
Employee costs	4,109,532	4,967,529	5,432,135	5,446,788	5,339,084	5,244,671	5,244,671	5,947,487	6,368,349	6,745,350
Remuneration of councillors	79,406	87,955	94,141	101,919	101,919	101,919	101,919	108,849	115,924	122,880
Depreciation & asset impairment	1,984,750	2,127,829	1,978,922	1,431,820	1,431,820	1,431,820	1,431,820	1,629,161	1,847,089	2,197,649
Finance charges	453,418	522,866	572,960	706,964	670,458	592,297	592,297	763,197	858,597	965,921
Materials and bulk purchases	9,667,706	10,024,909	10,821,994	12,646,091	12,856,577	12,569,873	12,569,873	14,546,838	16,365,933	18,327,106
Transfers and grants	426,285	960,645	1,060,444	1,048,821	1,049,945	970,399	970,399	1,112,987	1,235,472	1,360,401
Other expenditure	3,345,085	2,568,855	3,247,752	4,812,415	5,041,381	4,861,914	4,861,914	5,213,352	5,449,599	5,809,161
<b>Total Expenditure</b>	<b>20,066,181</b>	<b>21,260,588</b>	<b>23,208,349</b>	<b>26,194,817</b>	<b>26,491,184</b>	<b>25,772,893</b>	<b>25,772,893</b>	<b>29,321,872</b>	<b>32,240,963</b>	<b>35,528,468</b>
<b>Surplus/(Deficit)</b>	<b>(533,819)</b>	<b>(125,667)</b>	<b>340,258</b>	<b>115,883</b>	<b>115,884</b>	<b>718,169</b>	<b>718,169</b>	<b>132,967</b>	<b>158,211</b>	<b>271,698</b>
Transfers recognised - capital	1,272,382	1,108,485	1,516,157	2,003,181	2,043,763	2,004,918	2,004,918	1,975,556	2,200,480	2,365,934
Contributions recognised - capital & contributed assets	-	-	-	(113,000)	(113,000)	(113,000)	(113,000)	(130,000)	(150,000)	(250,000)
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro - Table A1 Budget Summary										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousands</b>										
<b>Capital expenditure &amp; funds sources</b>										
Capital expenditure	2,001,014	2,370,437	2,612,301	3,790,366	3,810,950	3,620,402	3,620,402	4,471,563	4,958,028	5,182,445
Transfers recognised - capital	1,272,382	1,108,485	1,540,702	2,003,181	2,043,763	2,043,763	2,043,763	1,975,556	2,200,480	2,365,934
Public contributions & donations	5,662	13,644	-	-	-	-	-	-	-	-
Borrowing	475,500	965,258	838,118	1,234,110	1,246,032	1,081,543	1,081,543	1,006,655	1,812,300	1,711,600
Internally generated funds	247,470	283,050	233,482	553,075	521,154	495,096	495,096	1,489,353	945,248	1,104,911
<b>Total sources of capital funds</b>	<b>2,001,014</b>	<b>2,370,437</b>	<b>2,612,301</b>	<b>3,790,366</b>	<b>3,810,950</b>	<b>3,620,402</b>	<b>3,620,402</b>	<b>4,471,563</b>	<b>4,958,028</b>	<b>5,182,445</b>
<b>Financial position</b>										
Total current assets	6,344,765	8,582,096	11,258,186	7,712,353	7,732,351	10,038,728	10,038,728	9,990,410	10,720,097	11,706,574
Total non current assets	43,408,278	44,341,435	44,790,496	50,738,936	50,759,519	44,618,637	44,618,637	47,650,486	51,048,863	54,321,097
Total current liabilities	4,687,221	6,094,811	6,536,463	4,858,802	4,858,802	6,108,802	6,108,802	6,178,303	6,221,906	6,268,897
Total non current liabilities	6,484,677	7,023,973	7,851,057	8,878,151	8,878,151	7,478,151	7,478,151	8,581,189	10,662,691	12,586,045
Community wealth/Equity	38,581,145	39,804,748	41,661,162	44,714,335	44,754,917	41,070,412	41,070,412	42,881,403	44,884,363	47,172,729
<b>Cash flows</b>										
Net cash from (used) operating	3,071,675	3,534,219	3,910,406	3,615,986	3,656,568	4,082,051	4,082,051	3,906,600	4,345,647	4,986,691
Net cash from (used) investing	(2,242,131)	(2,703,819)	(2,568,554)	(3,949,177)	(3,969,761)	(3,949,177)	(3,949,177)	(4,759,001)	(5,245,465)	(5,469,883)
Net cash from (used) financing	670,016	705,553	178,311	918,698	918,698	893,710	893,710	755,190	1,542,821	1,422,104
<b>Cash/cash equivalents at the year end</b>	<b>2,838,424</b>	<b>4,374,377</b>	<b>5,894,540</b>	<b>4,341,321</b>	<b>4,361,320</b>	<b>4,782,398</b>	<b>4,782,398</b>	<b>4,685,187</b>	<b>5,328,190</b>	<b>6,267,103</b>



EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro - Table A1 Budget Summary										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousands</b>										
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	3,331,895	5,201,363	6,674,872	5,122,903	5,142,902	5,563,980	5,563,980	5,754,207	6,684,647	7,910,997
Application of cash and investments	1,981,751	3,721,852	3,694,823	3,403,254	3,401,973	3,190,129	3,054,170	3,383,524	3,498,760	3,998,296
<b>Balance - surplus (shortfall)</b>	<b>1,350,144</b>	<b>1,479,511</b>	<b>2,980,049</b>	<b>1,719,650</b>	<b>1,740,929</b>	<b>2,373,851</b>	<b>2,509,810</b>	<b>2,370,682</b>	<b>3,185,887</b>	<b>3,912,701</b>
<b>Asset management</b>										
Asset register summary (WDV)	42,855,177	43,447,682	44,063,556	49,879,657	49,900,241	43,879,657	46,624,069	46,624,069	49,735,008	52,719,805
Depreciation & asset impairment	1,984,750	2,127,829	1,978,922	1,431,820	1,431,820	1,431,820	1,629,161	1,629,161	1,847,089	2,197,649
Renewal of Existing Assets	1,051,967	1,106,260	1,183,988	1,646,797	1,523,240	1,447,078	1,447,078	1,970,120	1,827,148	1,857,211
Repairs and Maintenance	1,737,189	1,172,046	1,336,283	2,355,214	2,479,574	2,345,351	2,719,615	2,719,615	3,010,473	3,273,238
<b>Free services</b>										
Cost of Free Basic Services provided	38,601	41,356	518,165	600,287	600,287	600,287	1,773,177	1,773,177	1,968,852	2,170,916
Revenue cost of free services provided	1,097,260	1,798,970	2,137,537	2,331,940	2,322,991	2,251,848	2,526,216	2,526,216	2,811,584	3,095,815
<b>Households below minimum service level</b>										
Water:	20	20	20	20	21	21	22	22	23	24
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	27	27	47	67
Refuse:	164	169	182	182	181	181	187	187	194	200

## Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the metro's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council from operating performance and resources deployed to capital expenditure, financial position, cash and funding compliance, and the metro's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of funding for the municipal budget. This requires the simultaneous assessment of the financial performance, financial position and cash flow budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
  - a. The operating surplus/deficit (after total expenditure) is positive over the MTREF.
  - b. Capital expenditure is balanced by capital funding sources, of which:
    - i. Transfers recognised are reflected on the Financial Performance Budget.
    - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget.
    - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The cash-backing/surplus reconciliation shows that in previous financial years the liquidity position of the municipality was placed under pressure and consequently many of its obligations were not cash-backed. This placed the municipality in a very vulnerable financial position. Consequently Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations in accordance with the recently adopted Funding and Reserves Policy. This cannot be achieved in one financial year. But over the MTREF there is progressive improvement in the level of cash-backing of obligations. The cash position of the Council improved over the last year and it is anticipated that the goal of having all obligations cash-back will be achieved during the current MTREF year, when surpluses are reflected.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of FBS shows that the amount spent on FBS and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs.

**Table 22 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

EKU Ekurhuleni Metro - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)									
Standard Classification Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Revenue - Standard</b>									
<i>Governance and administration</i>	4,374,109	4,774,529	5,947,493	6,576,402	6,603,088	6,614,383	7,059,034	7,692,972	8,433,935
Executive and council	648	8,338	508	22	22	965	-	-	-
Budget and treasury office	4,319,430	4,714,574	5,921,206	6,465,156	6,527,112	6,536,764	7,007,309	7,639,167	8,376,582
Corporate services	54,031	51,617	25,780	111,224	75,954	76,655	51,725	53,805	57,352
<i>Community and public safety</i>	747,676	591,006	693,289	983,289	1,118,136	1,100,080	1,338,344	1,358,635	1,140,886
Community and social services	31,682	30,618	33,504	42,149	43,437	34,930	43,479	41,432	43,609
Sport and recreation	95,977	82,850	166,712	42,869	39,163	38,026	25,831	53,071	43,513
Public safety	272,295	222,644	181,664	292,976	300,328	235,675	305,687	319,657	321,844
Housing	95,167	87,236	118,183	415,752	544,066	606,491	739,107	715,248	488,118
Health	252,556	167,659	193,226	189,545	191,143	184,958	224,241	229,226	243,802
<i>Economic and environmental services</i>	481,628	743,714	1,133,786	1,265,444	1,271,203	1,225,199	1,229,253	1,348,080	1,575,167
Planning and development	3,012	9,379	80,368	116,424	118,198	114,355	95,604	83,161	90,152
Road transport	477,995	734,022	1,052,992	1,144,904	1,150,828	1,108,741	1,111,031	1,248,791	1,471,376
Environmental protection	620	313	426	4,116	2,178	2,103	22,619	16,128	13,638
<i>Trading services</i>	15,184,921	16,116,291	17,271,819	19,348,218	19,517,877	19,423,575	21,650,581	24,024,928	26,739,184
Electricity	10,002,208	10,604,186	10,977,661	12,506,942	12,455,396	12,256,570	13,856,231	15,529,330	17,287,254
Water	3,302,266	3,484,641	4,030,692	4,214,781	4,354,508	4,486,588	4,848,696	5,296,783	5,978,692
Waste water management	715,985	736,557	895,456	995,311	1,068,510	1,068,510	1,189,748	1,298,922	1,412,268
Waste management	1,164,463	1,290,908	1,368,009	1,631,184	1,639,464	1,611,907	1,755,906	1,899,894	2,060,969
<i>Other</i>	16,411	17,865	18,375	27,528	27,528	19,743	23,182	25,038	26,928
<b>Total Revenue - Standard</b>	<b>20,804,744</b>	<b>22,243,406</b>	<b>25,064,764</b>	<b>28,200,882</b>	<b>28,537,832</b>	<b>28,382,980</b>	<b>31,300,394</b>	<b>34,449,653</b>	<b>37,916,100</b>

EKU Ekurhuleni Metro - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)									
Standard Classification Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Expenditure - Standard</b>									
<i>Governance and administration</i>	<b>3,366,299</b>	<b>3,121,790</b>	<b>2,537,497</b>	<b>3,427,577</b>	<b>3,303,105</b>	<b>3,022,215</b>	<b>3,259,592</b>	<b>3,503,323</b>	<b>3,826,379</b>
Executive and council	777,791	660,167	311,217	559,679	565,733	563,428	673,124	703,555	734,138
Budget and treasury office	1,798,028	1,670,019	1,096,013	1,827,688	1,719,234	1,349,309	1,439,517	1,575,306	1,784,668
Corporate services	790,479	791,604	1,130,267	1,040,211	1,018,138	1,109,477	1,146,951	1,224,463	1,307,573
<i>Community and public safety</i>	<b>2,896,360</b>	<b>3,235,596</b>	<b>3,878,232</b>	<b>4,259,845</b>	<b>4,380,405</b>	<b>4,347,009</b>	<b>4,580,972</b>	<b>4,811,843</b>	<b>5,117,977</b>
Community and social services	229,585	238,045	273,793	294,709	294,785	300,238	310,665	326,256	345,920
Sport and recreation	678,166	717,513	941,079	844,803	848,495	923,340	909,904	968,462	1,030,010
Public safety	957,704	1,046,568	1,270,117	1,506,308	1,492,357	1,506,861	1,533,788	1,628,128	1,728,045
Housing	228,142	310,605	370,761	479,975	607,503	458,710	571,819	553,820	598,245
Health	802,763	922,866	1,022,482	1,134,051	1,137,264	1,157,860	1,254,796	1,335,176	1,415,755
<i>Economic and environmental services</i>	<b>1,709,774</b>	<b>1,906,340</b>	<b>1,864,070</b>	<b>1,998,179</b>	<b>2,014,955</b>	<b>1,782,332</b>	<b>2,262,978</b>	<b>2,615,276</b>	<b>2,833,198</b>
Planning and development	123,900	157,124	254,529	382,284	420,092	386,527	456,097	460,651	484,427
Road transport	1,528,393	1,694,053	1,571,278	1,540,296	1,520,997	1,333,067	1,729,548	2,072,878	2,262,458
Environmental protection	57,482	55,163	38,262	75,599	73,866	62,739	77,333	81,747	86,312
<i>Trading services</i>	<b>12,006,189</b>	<b>12,982,269</b>	<b>14,916,631</b>	<b>16,490,716</b>	<b>16,774,577</b>	<b>16,601,631</b>	<b>19,196,243</b>	<b>21,287,464</b>	<b>23,726,877</b>
Electricity	8,220,114	8,825,670	10,221,804	11,073,209	11,045,766	11,022,637	12,759,906	14,346,353	16,160,982
Water	2,493,348	2,906,275	3,283,608	3,491,915	3,698,237	3,219,896	4,329,888	4,692,881	5,141,810
Waste water management	407,930	448,249	445,927	534,398	533,384	1,016,126	587,578	642,619	699,713
Waste management	884,797	802,076	965,292	1,391,193	1,497,190	1,342,972	1,518,870	1,605,612	1,724,373
<i>Other</i>	<b>87,558</b>	<b>14,592</b>	<b>11,920</b>	<b>18,501</b>	<b>18,142</b>	<b>19,705</b>	<b>22,086</b>	<b>23,056</b>	<b>24,038</b>
<b>Total Expenditure - Standard</b>	<b>20,066,181</b>	<b>21,260,588</b>	<b>23,208,349</b>	<b>26,194,817</b>	<b>26,491,184</b>	<b>25,772,893</b>	<b>29,321,872</b>	<b>32,240,963</b>	<b>35,528,468</b>
<b>Surplus/(Deficit) for the year</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>

**Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note that the Total Revenue in this table includes capital revenues (transfers recognised – capital) and so does not balance with the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for Trading Services should exceed expenditures. The table highlights that this is the case for electricity, water and waste water and the solid waste management (refuse removal) functions.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under Corporate Services.

**Table 23 MBRR Table A3 Consolidated – Budgeted Financial Performance (revenue and expenditure by municipal vote)**

EKU Ekurhuleni Metro - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)									
Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>									
<b>Revenue by Vote</b>									
Vote 1 - Executive and Council	6	-	0	22	22	-	-	-	-
Vote 2 - Finance and Corporate Services	4,374,108	4,713,923	6,008,617	6,608,352	6,635,355	6,644,036	7,059,034	7,692,972	8,433,935
Vote 3 - Energy	10,002,208	10,690,446	10,977,661	12,506,942	12,455,396	12,256,570	13,856,231	15,529,330	17,287,254
Vote 4 - Water and Sanitation	4,018,251	4,336,820	4,926,149	5,210,092	5,423,018	5,555,098	6,038,444	6,595,704	7,390,960
Vote 5 - Waste Management	1,164,463	1,306,210	1,368,009	1,631,184	1,639,464	1,611,907	1,755,906	1,899,894	2,060,969
Vote 6 - Human Settlements	95,167	2,114	118,183	415,752	544,066	606,491	739,107	715,248	488,118
Vote 7 - City Planning	1,873	30,404	33,412	80,802	82,576	80,193	81,672	82,926	89,906
Vote 8 - Economic Development	16,738	24,745	65,273	63,150	63,150	53,864	37,062	25,216	27,113
Vote 9 - Disaster and Emergency Management Services	203,808	125,425	167,218	200,701	197,137	196,465	193,993	201,524	200,435
Vote 10 - Sport, Recreation, Arts & Culture (SRAC)	79,927	46,597	139,229	53,161	50,426	43,420	37,859	61,453	52,390
Vote 11 - Health and Social Development	247,720	160,677	189,492	183,064	184,662	179,960	217,175	221,772	235,938
Vote 12 - Environmental Resource Management	49,084	202	312	4,000	2,062	1,987	54,069	49,178	48,370
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	73,322	77,105	18,158	98,756	109,672	44,208	118,760	125,587	129,273
Vote 14 - Transport	231,553	310,832	503,349	846,854	850,578	809,720	915,643	1,100,165	1,280,586
Vote 15 - Roads and Stormwater	246,516	417,907	549,702	298,050	300,249	299,062	195,440	148,683	190,852
<b>Total Revenue by Vote</b>	<b>20,804,744</b>	<b>22,243,406</b>	<b>25,064,764</b>	<b>28,200,882</b>	<b>28,537,832</b>	<b>28,382,980</b>	<b>31,300,394</b>	<b>34,449,653</b>	<b>37,916,100</b>

EKU Ekurhuleni Metro - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)									
Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>									
<b><u>Expenditure by Vote to be appropriated</u></b>									
Vote 1 - Executive and Council	192,388	210,866	234,752	287,064	290,671	295,735	318,842	336,661	354,282
Vote 2 - Finance and Corporate Services	2,009,217	2,122,087	2,860,124	3,724,811	3,038,362	3,360,148	2,963,100	3,190,306	3,497,022
Vote 3 - Energy	8,926,947	9,518,445	10,305,012	11,148,783	11,121,340	11,102,012	12,839,003	14,429,800	16,249,598
Vote 4 - Water and Sanitation	3,119,705	3,597,464	3,714,069	4,006,522	4,212,688	4,227,872	4,900,781	5,317,963	5,823,102
Vote 5 - Waste Management	995,191	1,029,593	961,557	1,391,193	1,497,190	1,342,972	1,518,870	1,605,612	1,724,373
Vote 6 - Human Settlements	289,175	409,113	370,866	479,975	607,503	458,710	576,871	559,148	603,863
Vote 7 - City Planning	87,242	132,918	159,736	237,299	243,575	257,417	245,550	256,336	272,574
Vote 8 - Economic Development	37,343	56,260	102,772	138,593	172,266	142,108	214,254	208,004	215,523
Vote 9 - Disaster and Emergency Management Services	507,514	543,155	642,791	706,782	717,263	772,629	750,586	798,872	847,082
Vote 10 - Sport, Recreation, Arts & Culture (SRAC)	501,796	528,112	681,025	597,076	605,930	614,568	625,970	660,091	698,954
Vote 11 - Health and Social Development	542,131	634,062	687,217	796,228	797,953	795,359	870,776	926,244	982,096
Vote 12 - Environmental Resource Management	586,721	44,988	25,303	61,849	610,902	48,322	666,200	710,271	756,821
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	727,009	801,246	876,380	1,058,454	1,035,511	1,013,825	1,084,727	1,151,123	1,222,170
Vote 14 - Transport	226,061	243,822	284,629	326,549	311,639	309,998	379,738	577,464	612,191
Vote 15 - Roads and Stormwater	1,317,743	1,388,457	1,302,115	1,233,639	1,228,390	1,031,218	1,366,602	1,513,067	1,668,816
<b>Total Expenditure by Vote</b>	<b>20,066,181</b>	<b>21,260,588</b>	<b>23,208,349</b>	<b>26,194,817</b>	<b>26,491,184</b>	<b>25,772,893</b>	<b>29,321,872</b>	<b>32,240,963</b>	<b>35,528,468</b>
<b>Surplus/(Deficit) for the year</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>

### Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the metro. This means it is possible to present the vote's operating surplus or deficit. The following table is an analysis of the surplus or deficit for refuse removal, electricity and water (including sanitation) trading services.

**Table 24 Surplus/ (deficit) calculations for trading services as per MBRR Table A3**

Surplus / (Deficit) for Trading Services as per MBRR Table A3.									
Vote Description R thousand	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>ELECTRICITY</b>									
Total Revenue (including capital grants and transfers)	10,002,208	10,690,446	10,977,661	12,506,942	12,455,396	12,256,570	13,856,231	15,529,330	17,287,254
Operating Expenditure	8,926,947	9,518,445	10,305,012	11,148,783	11,121,340	11,102,012	12,839,003	14,429,800	16,249,598
Surplus / (Deficit) for the Year	1,075,260	1,172,000	672,649	1,358,159	1,334,055	1,154,558	1,017,229	1,099,530	1,037,656
Percentage Surplus	10.75%	10.96%	6.13%	10.86%	0.00%	9.42%	7.34%	7.08%	6.00%
<b>WATER AND WASTE WATER</b>									
Total Revenue (including capital grants and transfers)	4,018,251	4,336,820	4,926,149	5,210,092	5,423,018	5,555,098	6,038,444	6,595,704	7,390,960
Operating Expenditure	3,119,705	3,597,464	3,714,069	4,006,522	4,212,688	4,227,872	4,900,781	5,317,963	5,823,102
Surplus / (Deficit) for the Year	898,546	739,356	1,212,080	1,203,570	1,210,329	1,327,225	1,137,663	1,277,741	1,567,858
Percentage Surplus	22.36%	17.05%	24.61%	23.10%	0.00%	23.89%	18.84%	19.37%	21.21%
<b>WASTE MANAGEMENT</b>									
Total Revenue (including capital grants and transfers)	1,164,463	1,306,210	1,368,009	1,631,184	1,639,464	1,611,907	1,755,906	1,899,894	2,060,969
Operating Expenditure	995,191	1,029,593	961,557	1,391,193	1,497,190	1,342,972	1,518,870	1,605,612	1,724,373
Surplus / (Deficit) for the Year	169,272	276,617	406,452	239,991	142,273	268,935	237,035	294,282	336,596
Percentage Surplus	14.54%	21.18%	29.71%	14.71%	0.00%	16.68%	13.50%	15.49%	16.33%
<b>TOTAL FOR TRADING SERVICES</b>									
Total Revenue (including capital grants and transfers)	15,184,921	16,333,475	17,271,819	19,348,218	19,517,877	19,423,575	21,650,581	24,024,928	26,739,184
Operating Expenditure	13,041,843	14,145,502	14,980,638	16,546,498	16,831,219	16,672,857	19,258,654	21,353,374	23,797,073
Surplus / (Deficit) for the Year	2,143,078	2,187,973	2,291,181	2,801,720	2,686,658	2,750,719	2,391,928	2,671,554	2,942,111
Percentage Surplus	14.11%	13.40%	13.27%	14.48%	0.00%	14.16%	11.05%	11.12%	11.00%

The electricity trading surplus is **decreasing** from R1.334 billion in 2014/15 budget to R1.017 billion in 2015/16 MTREF. This is mainly as a result of the NERSA principles that tariff increases is less than the bulk purchases tariff increase.

The fact that the expenditure of the Electricity Service is also increasing with more than the benchmark percentages used in the calculations, resulted in the decrease. Especially in respect with Repair & Maintenance expenditure. According to Circular 74 of NT the R&M may only increase with 6.3%, but EMM budgeted for an increase of 10.93%.



The surplus on the water and sanitation account reflects a very similar pattern as the Electricity service and it is **decreasing** from R1.21 billion in 2014/15 budget to R1.14 billion in 2015/16 MTREF. This is also as a result of the drastic increase R&M of the service. The R&M reflects an increase of 31.3% if compared with the 2014/15 Original Budget. However, the budget was drastically increased in the Adjustment Budget. The increase from the Adjustment Budget to the new budget is 3.55%

Waste Management reflects a surplus of R237m in 2015/16. In the outer years, the surplus is R294m and R337m respectively.

There is a clear indication of Council's commitment to improve the level of core municipal services to the community. More funds are allocated for maintenance and repairs to adhere to the Minister of Finance's speech of building capacity of local government through the "**back to basics**" approach. This resulted therein that the Total Surplus from Trading Services is decreasing from R2.8 billion in 2014/15 to R2.4 billion in 2015/16 MTREF. A decrease of R410m.

Note that the surpluses on these trading accounts are utilised to cross-subsidise other services.

**Table 25 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)**

EKU Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Revenue By Source</b>										
Property rates	2,590,399	2,802,871	3,427,709	4,025,721	4,025,721	4,001,082	4,001,082	4,307,780	4,741,915	5,263,526
Property rates - penalties & collection charges	53,770	72,092	106,611	108,989	108,989	108,989	108,989	113,348	122,416	132,209
Service charges - electricity revenue	9,086,646	9,692,978	10,358,669	11,717,499	11,718,453	11,521,965	11,521,965	13,153,808	14,709,660	16,451,415
Service charges - water revenue	2,053,595	2,149,636	2,576,373	2,867,861	2,867,861	2,978,787	2,978,787	3,437,870	3,781,657	4,122,006
Service charges - sanitation revenue	715,985	745,454	895,456	995,311	1,068,510	1,068,510	1,068,510	1,189,748	1,298,922	1,412,268
Service charges - refuse revenue	726,039	846,321	962,652	1,231,349	1,260,029	1,222,467	1,222,467	1,364,937	1,472,877	1,589,383
Service charges - other	58,232	65,887	67,889	78,333	78,333	74,611	74,611	86,204	131,328	138,856
Rental of facilities and equipment	49,227	49,600	55,705	65,945	65,945	57,958	57,958	68,058	73,501	79,380
Interest earned - external investments	153,736	239,543	370,295	220,043	281,998	338,398	338,398	317,085	345,623	376,729
Interest earned - outstanding debtors	199,887	257,705	362,065	219,921	219,921	286,254	286,254	272,380	294,170	317,704
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines	210,364	173,029	167,705	253,116	253,116	168,159	168,159	267,074	289,730	314,347
Licences and permits	33,961	35,332	41,011	45,417	45,417	49,959	49,959	54,205	68,270	73,391
Agency services	208,921	228,211	235,641	258,557	258,557	258,773	258,773	274,014	295,935	319,610
Transfers recognised - operational	3,285,158	3,638,073	3,823,804	2,683,115	2,812,966	2,819,512	2,819,512	2,936,434	3,061,976	3,397,750
Other revenue	105,667	138,189	97,021	1,534,524	1,536,255	1,535,639	1,535,639	1,606,894	1,706,193	1,806,592
Gains on disposal of PPE	776	-	-	5,000	5,000	-	-	5,000	5,000	5,000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>19,532,362</b>	<b>21,134,921</b>	<b>23,548,607</b>	<b>26,310,701</b>	<b>26,607,068</b>	<b>26,491,062</b>	<b>26,491,062</b>	<b>29,454,839</b>	<b>32,399,173</b>	<b>35,800,166</b>

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro - Table A4 Budgeted Financial Performance (revenue and expenditure)										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Expenditure By Type</b>										
Employee related costs	4,109,532	4,967,529	5,432,135	5,446,788	5,339,084	5,244,671	5,244,671	5,947,487	6,368,349	6,745,350
Remuneration of councillors	79,406	87,955	94,141	101,919	101,919	101,919	101,919	108,849	115,924	122,880
Debt impairment	1,442,008	887,675	1,343,750	1,230,204	1,230,204	1,230,204	1,230,204	1,435,562	1,507,341	1,627,928
Depreciation & asset impairment	1,984,750	2,127,829	1,978,922	1,431,820	1,431,820	1,431,820	1,431,820	1,629,161	1,847,089	2,197,649
Finance charges	453,418	522,866	572,960	706,964	670,458	592,297	592,297	763,197	858,597	965,921
Bulk purchases	7,930,516	8,852,864	9,485,711	10,290,877	10,377,002	10,224,522	10,224,522	11,827,223	13,355,460	15,053,868
Other materials	1,737,189	1,172,046	1,336,283	2,355,214	2,479,575	2,345,351	2,345,351	2,719,615	3,010,473	3,273,238
Contracted services	684,663	685,955	685,925	902,139	896,749	747,599	747,599	908,808	958,792	1,035,496
Transfers and grants	426,285	960,645	1,060,444	1,048,821	1,049,945	970,399	970,399	1,112,987	1,235,472	1,360,401
Other expenditure	1,197,375	979,969	1,217,356	2,655,071	2,889,428	2,859,111	2,859,111	2,853,982	2,968,466	3,130,738
Loss on disposal of PPE	21,039	15,256	721	25,000	25,000	25,000	25,000	15,000	15,000	15,000
<b>Total Expenditure</b>	<b>20,066,181</b>	<b>21,260,588</b>	<b>23,208,349</b>	<b>26,194,817</b>	<b>26,491,184</b>	<b>25,772,893</b>	<b>25,772,893</b>	<b>29,321,872</b>	<b>32,240,963</b>	<b>35,528,468</b>
<b>Surplus/(Deficit)</b>	<b>(533,819)</b>	<b>(125,667)</b>	<b>340,258</b>	<b>115,883</b>	<b>115,884</b>	<b>718,169</b>	<b>718,169</b>	<b>132,967</b>	<b>158,211</b>	<b>271,698</b>
Transfers recognised - capital	1,272,382	1,108,485	1,516,157	2,003,181	2,043,763	2,004,918	2,004,918	1,975,556	2,200,480	2,365,934
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	(113,000)	(113,000)	(113,000)	(113,000)	(130,000)	(150,000)	(250,000)
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>
Taxation										
<b>Surplus/(Deficit) after taxation</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>
Share of surplus/ (deficit) of associate										
<b>Surplus/(Deficit) for the year</b>	<b>738,563</b>	<b>982,818</b>	<b>1,856,415</b>	<b>2,006,064</b>	<b>2,046,647</b>	<b>2,610,087</b>	<b>2,610,087</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>

**Explanatory notes to MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)**

Revenue generated from **rates and service charges** forms a significant percentage of the revenue basket for the metro. Rates and service charge revenues comprise 80.3% of the total revenue mix. In the 2015/16 financial year, revenue from rates and service charges totalled R23.5 billion in the income budget. This increases to R26.3 billion and R29.1 billion in the respective financial years.

Details in this regard are contained in Table 99 MBRR Table SA1 - Supporting detail to budgeted financial performance on page 376.

Electricity is the biggest source of income and represents R13.2 billion or 44.7% of the total income budget in 2015/16.

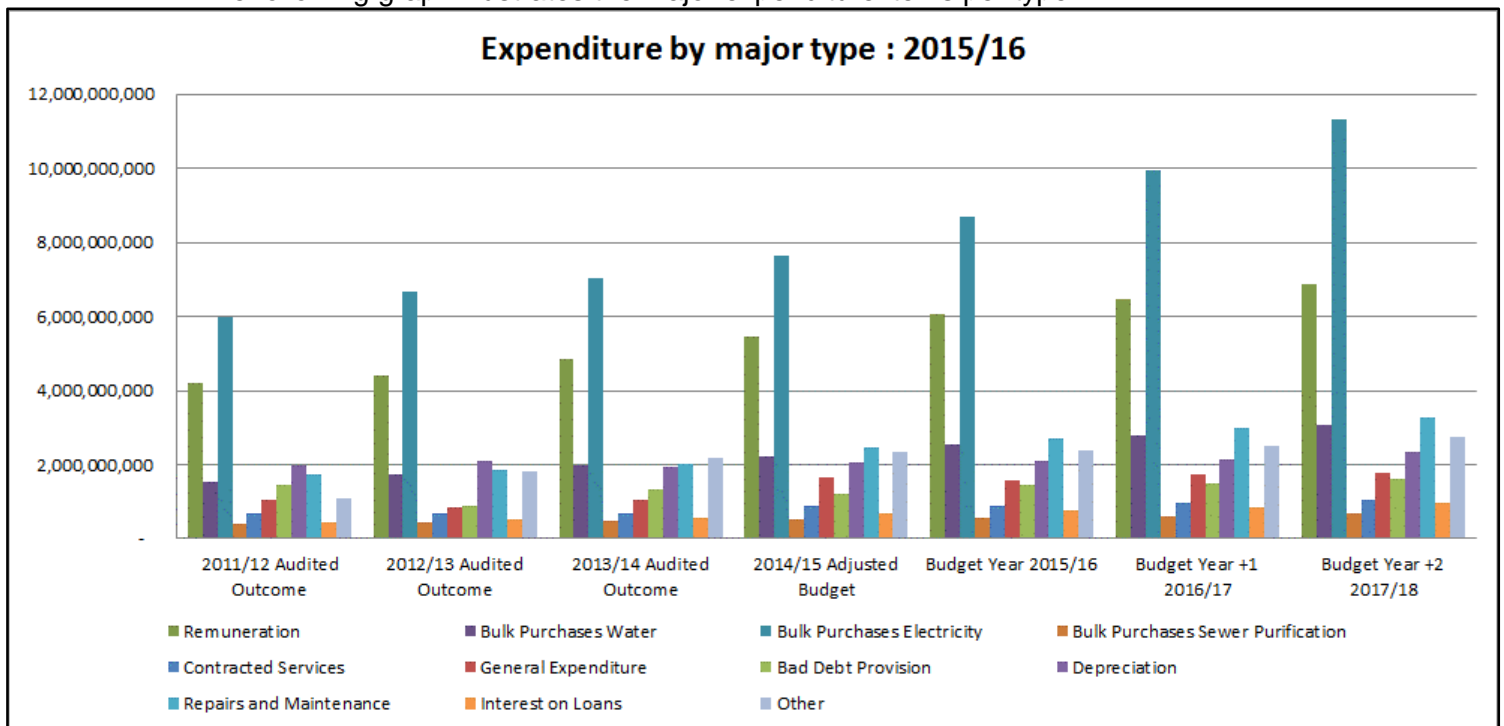
Property rates are the second largest revenue source totalling 14.6% of the total income budget or R4.3 billion.

Operating grants and transfers totals R2.9 billion or 10% of total income budget in the 2015/16 financial year and moves to R3.4 billion by 2017/18.

Bulk purchases significantly increased between 2011/12 and 2017/18, escalating from R7.9 billion to R15 billion. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom and water from Rand Water. Bulk purchases also include bulk sewer purification costs.

Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

The following graph illustrates the major expenditure items per type.



**Figure 3 Expenditure by major type**

**Table 26 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

EKU Ekurhuleni Metro - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding										
Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital expenditure - Vote</b>										
<b>Multi-year expenditure to be appropriated</b>										
Vote 1 - Executive and Council	-	4,805	-	-	-	-	-	-	-	-
Vote 2 - Finance and Corporate Services	200,246	273,972	313,061	436,405	480,124	456,118	456,118	541,225	714,177	1,030,917
Vote 3 - Energy	370,129	376,115	356,689	557,000	508,500	483,075	483,075	508,000	719,000	699,000
Vote 4 - Water and Sanitation	381,531	319,601	377,050	451,917	452,826	430,185	430,185	509,100	505,500	515,000
Vote 5 - Waste Management	62,640	55,097	63,810	72,500	46,879	44,535	44,535	78,280	138,500	137,500
Vote 6 - Human Settlements	52,934	64,587	52,630	329,012	250,739	238,202	238,202	578,212	607,580	374,390
Vote 7 - City Planning	-	-	-	-	-	-	-	-	-	-
Vote 8 - Economic Development	33,736	50,873	52,233	55,200	53,200	50,540	50,540	71,000	62,500	23,000
Vote 9 - Disaster and Emergency Management Services	26,876	32,511	33,984	59,000	58,600	55,670	55,670	62,350	81,200	56,680
Vote 10 - Sport, Recreation, Arts & Culture (SRAC)	77,247	77,845	126,977	94,450	91,426	86,855	86,855	161,900	92,911	92,500
Vote 11 - Health and Social Development	92,785	82,114	76,744	80,900	80,800	76,760	76,760	90,300	134,500	156,520
Vote 12 - Environmental Resource Management	31,824	46,704	8,979	10,000	8,500	8,075	8,075	93,500	100,000	108,500
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	12,200	17,119	17,626	32,740	42,856	40,713	40,713	37,300	40,000	23,500
Vote 14 - Transport	68,335	70,071	247,795	559,641	569,779	541,290	541,290	682,144	777,689	917,144
Vote 15 - Roads and Stormwater	310,439	556,262	577,640	593,900	586,900	557,555	557,555	651,500	611,800	553,000
<b>Capital multi-year expenditure sub-total</b>	<b>1,720,921</b>	<b>2,027,674</b>	<b>2,305,217</b>	<b>3,332,666</b>	<b>3,231,129</b>	<b>3,069,573</b>	<b>3,069,573</b>	<b>4,064,811</b>	<b>4,585,356</b>	<b>4,687,651</b>

EKU Ekurhuleni Metro - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding										
Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Single-year expenditure to be appropriated</b>										
Vote 1 - Executive and Council	3,572	4,603	8,064	7,233	7,233	6,871	6,871	7,943	18,180	9,030
Vote 2 - Finance and Corporate Services	74,632	26,420	67,616	107,213	115,404	109,634	109,634	49,265	28,137	60,385
Vote 3 - Energy	18,272	12,254	18,533	21,150	36,150	34,343	34,343	21,760	22,700	22,700
Vote 4 - Water and Sanitation	39,109	22,770	8,784	8,600	19,300	18,335	18,335	3,000	2,500	-
Vote 5 - Waste Management	55,476	72,789	43,522	54,417	54,417	51,696	51,696	39,700	41,000	47,500
Vote 6 - Human Settlements	725	1,091	954	980	78,010	74,110	74,110	1,080	1,180	1,199
Vote 7 - City Planning	1,216	3,951	4,473	4,150	4,150	3,943	3,943	4,400	4,800	3,500
Vote 8 - Economic Development	144	1,075	3,665	4,100	4,300	4,085	4,085	5,000	5,680	3,940
Vote 9 - Disaster and Emergency Management Services	23,980	70,829	32,771	45,620	46,520	44,194	44,194	48,530	58,170	66,640
Vote 10 - Sport, Recreation, Arts & Culture (SRAC)	5,943	33,385	26,433	27,800	26,800	25,460	25,460	31,500	23,000	22,000
Vote 11 - Health and Social Development	23,454	23,934	16,808	15,700	15,800	15,010	15,010	14,000	18,700	18,600
Vote 12 - Environmental Resource Management	10,100	27,983	1,472	1,495	995	945	945	55,580	60,225	59,700
Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	15,076	33,055	43,796	97,590	102,090	96,986	96,986	54,695	56,500	64,200
Vote 14 - Transport	1,836	2,451	16,321	47,452	47,452	45,079	45,079	47,100	8,300	91,700
Vote 15 - Roads and Stormwater	6,560	6,174	13,871	14,200	21,200	20,140	20,140	23,200	23,600	23,700
<b>Capital single-year expenditure sub-total</b>	<b>280,094</b>	<b>342,763</b>	<b>307,084</b>	<b>457,700</b>	<b>579,821</b>	<b>550,830</b>	<b>550,830</b>	<b>406,753</b>	<b>372,672</b>	<b>494,794</b>
<b>Total Capital Expenditure - Vote</b>	<b>2,001,014</b>	<b>2,370,437</b>	<b>2,612,301</b>	<b>3,790,366</b>	<b>3,810,950</b>	<b>3,620,402</b>	<b>3,620,402</b>	<b>4,471,563</b>	<b>4,958,028</b>	<b>5,182,445</b>

EKU Ekurhuleni Metro - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding										
Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital Expenditure - Standard</b>										
<i>Governance and administration</i>	278,405	309,799	319,024	475,026	515,444	489,672	489,672	598,433	760,493	1,100,332
Executive and council	20,295	16,581	60,950	27,143	11,143	10,586	10,586	12,883	223,390	10,170
Budget and treasury office	113,101	161,198	124,847	265,162	278,081	264,177	264,177	261,085	226,816	748,600
Corporate services	145,009	132,021	133,226	182,721	226,221	214,910	214,910	324,465	310,288	341,562
<i>Community and public safety</i>	398,077	503,416	497,464	859,617	880,957	836,909	836,909	1,218,222	1,260,041	1,031,429
Community and social services	91,171	108,658	100,033	151,475	160,993	152,944	152,944	258,755	201,211	221,700
Sport and recreation	25,719	69,519	122,117	46,600	44,549	42,322	42,322	73,000	61,000	48,000
Public safety	78,132	153,513	128,177	234,950	250,066	237,563	237,563	202,875	235,870	211,020
Housing	86,615	65,677	53,584	329,992	328,749	312,311	312,311	579,292	608,760	375,589
Health	116,439	106,048	93,552	96,600	96,600	91,770	91,770	104,300	153,200	175,120
<i>Economic and environmental services</i>	423,261	686,049	908,302	1,274,388	1,280,726	1,216,690	1,216,690	1,477,369	1,485,394	1,625,984
Planning and development	27,869	43,352	41,248	47,700	45,900	43,605	43,605	62,700	50,080	27,440
Road transport	387,169	634,958	855,627	1,215,193	1,225,331	1,164,065	1,164,065	1,403,944	1,421,389	1,585,544
Environmental protection	8,223	7,739	11,427	11,495	9,495	9,020	9,020	10,725	13,925	13,000
<i>Trading services</i>	897,068	858,625	868,388	1,165,584	1,118,072	1,062,168	1,062,168	1,159,840	1,429,200	1,421,700
Electricity	391,268	388,369	375,222	578,150	544,650	517,418	517,418	529,760	741,700	721,700
Water	166,614	230,152	269,434	333,300	358,448	340,525	340,525	257,000	329,500	360,000
Waste water management	221,070	112,219	116,400	127,217	113,679	107,995	107,995	255,100	178,500	155,000
Waste management	118,116	127,886	107,332	126,917	101,295	96,231	96,231	117,980	179,500	185,000
<i>Other</i>	4,204	12,547	19,123	15,750	15,750	14,963	14,963	17,700	22,900	3,000
<b>Total Capital Expenditure - Standard</b>	<b>2,001,014</b>	<b>2,370,437</b>	<b>2,612,301</b>	<b>3,790,366</b>	<b>3,810,950</b>	<b>3,620,402</b>	<b>3,620,402</b>	<b>4,471,563</b>	<b>4,958,028</b>	<b>5,182,445</b>

<b>EKU Ekurhuleni Metro - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding</b>										
Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>										
<b>Funded by:</b>										
National Government	1,225,271	1,074,311	1,495,287	1,920,981	2,033,437	2,033,437	2,033,437	1,943,477	2,192,480	2,359,934
Provincial Government	31,156	34,174	19,156	76,700	5,826	5,826	5,826	32,079	8,000	6,000
District Municipality										
Other transfers and grants	15,955	-	26,259	5,500	4,500	4,500	4,500	-	-	-
<b>Transfers recognised - capital</b>	<b>1,272,382</b>	<b>1,108,485</b>	<b>1,540,702</b>	<b>2,003,181</b>	<b>2,043,763</b>	<b>2,043,763</b>	<b>2,043,763</b>	<b>1,975,556</b>	<b>2,200,480</b>	<b>2,365,934</b>
<b>Public contributions &amp; donations</b>	<b>5,662</b>	<b>13,644</b>								
<b>Borrowing</b>	<b>475,500</b>	<b>965,258</b>	<b>838,118</b>	<b>1,234,110</b>	<b>1,246,032</b>	<b>1,081,543</b>	<b>1,081,543</b>	<b>1,006,655</b>	<b>1,812,300</b>	<b>1,711,600</b>
<b>Internally generated funds</b>	<b>247,470</b>	<b>283,050</b>	<b>233,482</b>	<b>553,075</b>	<b>521,154</b>	<b>495,096</b>	<b>495,096</b>	<b>1,489,353</b>	<b>945,248</b>	<b>1,104,911</b>
<b>Total Capital Funding</b>	<b>2,001,014</b>	<b>2,370,437</b>	<b>2,612,301</b>	<b>3,790,366</b>	<b>3,810,950</b>	<b>3,620,402</b>	<b>3,620,402</b>	<b>4,471,563</b>	<b>4,958,028</b>	<b>5,182,445</b>



### **Explanatory notes to MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the Capital Budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year Capital Budget appropriations. In relation to multi-year appropriations for 2015/16, R4.065 billion has been allocated of the R4.471 billion Capital Budget, which totals 90.90%. This allocation escalates to R4.585 billion in 2016/17 and R4.687 billion in 2017/18.
3. Single-year capital expenditure has been appropriated at R406.7m for the 2015/16 financial year and remains relatively constant over the MTREF at levels of R372.6m and R494.7m respectively for the two outer years.
4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialised tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the metro. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
5. In terms of Circular 58, any downward adjustments for 2015/16 (relating to the multi-year appropriation for 2015/16) in the 2014/15 budget must be explained. The following votes had downward adjustments:
  - Council General – the ERP System has been moved to ICT department
  - Energy - Network enhancement and substation projects delayed
  - Health & Social Development - Construction of 3 clinics (Bonaero Park, Chief Albert Luthuli and Kempton Park clinic) delayed with a year. Planning will continue in 2015/16
  - Real Estate – Metro Parks division was previously part of the Real Estate department, now moved to Environmental Resources Management
  - Transport – Reduction in the Public Transport Network Grant
  - Waste Management – The Simmer and Jack Waste site as well as the air space development projects are still under planning and construction will commence in the 2016/17 financial year.
6. The capital programme is funded from capital and provincial grants and transfers, public contributions and donations, borrowing and internally generated funds from current year surpluses. For 2015/16, capital grants and transfers totals R1.976 billion (44.18%) and increases to R2.200 billion by 2016/17 (44.38%). It then escalates to R2.366 billion (45.65%). A substantial portion of the Capital Budget will be funded from borrowing over MTREF, with anticipated borrowings of R1.007 billion in 2015/16). Borrowing is estimated at R1.812 billion in 2016/17 and R1.712 billion in the 2017/18 financial years. The balance will be funded from internally generated funding totalling R1.489 billion R945 million and R1.105 billion in the respective multi-year budgets. These funding sources are further discussed in detail in 2.6 (overview of budget funding).

**Table 27 MBRR Table A6 - Budgeted Financial Position**

EKU Ekurhuleni Metro - Table A6 Budgeted Financial Position										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>ASSETS</b>										
<b>Current assets</b>										
Cash	2,838,424	4,374,377	5,894,540	4,341,321	4,361,320	4,782,398	4,782,398	4,685,187	5,328,190	6,267,103
Call investment deposits	21,285	22,771	143,070	22,771	22,771	143,070	143,070	143,070	143,070	143,070
Consumer debtors	3,008,134	3,552,483	4,460,073	2,674,035	2,674,035	4,474,035	4,474,035	4,521,926	4,608,024	4,654,964
Other debtors	331,876	503,663	605,178	486,351	486,351	486,351	486,351	486,351	486,351	486,351
Current portion of long-term receivables	-	-	-	-	-	-	-	-	-	-
Inventory	145,046	128,801	155,324	187,875	187,875	152,875	152,875	153,876	154,462	155,086
<b>Total current assets</b>	<b>6,344,765</b>	<b>8,582,096</b>	<b>11,258,186</b>	<b>7,712,353</b>	<b>7,732,351</b>	<b>10,038,728</b>	<b>10,038,728</b>	<b>9,990,410</b>	<b>10,720,097</b>	<b>11,706,574</b>
<b>Non current assets</b>										
Long-term receivables	2,520	2,387	2,506	2,477	2,477	2,477	2,477	2,477	2,477	2,477
Investments	472,185	804,214	637,262	758,811	758,811	638,512	638,512	925,950	1,213,387	1,500,825
Investment property	110,247	128,920	152,511	161,144	161,144	161,144	161,144	161,144	161,144	161,144
Investment in Associate	0	0	0	0	0	0	0	0	0	0
Property, plant and equipment	42,678,424	43,211,484	43,788,346	49,605,254	49,625,837	43,605,254	43,605,254	46,349,666	49,460,636	52,445,514
Agricultural	-	-	-	-	-	-	-	-	-	-
Biological	-	-	-	-	-	-	-	-	-	-
Intangible	66,507	107,278	122,698	113,260	113,260	113,260	113,260	113,260	113,229	113,148
Other non-current assets	78,395	87,152	87,172	97,990	97,990	97,990	97,990	97,990	97,990	97,990
<b>Total non current assets</b>	<b>43,408,278</b>	<b>44,341,435</b>	<b>44,790,496</b>	<b>50,738,936</b>	<b>50,759,519</b>	<b>44,618,637</b>	<b>44,618,637</b>	<b>47,650,486</b>	<b>51,048,863</b>	<b>54,321,097</b>
<b>TOTAL ASSETS</b>	<b>49,753,043</b>	<b>52,923,531</b>	<b>56,048,682</b>	<b>58,451,289</b>	<b>58,491,871</b>	<b>54,657,365</b>	<b>54,657,365</b>	<b>57,640,896</b>	<b>61,768,960</b>	<b>66,027,671</b>

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro - Table A6 Budgeted Financial Position										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>LIABILITIES</b>										
<b>Current liabilities</b>										
Bank overdraft										
Borrowing	182,305	629,421	267,666	222,087	222,087	222,087	222,087	267,666	286,075	306,507
Consumer deposits	532,611	620,477	643,209	631,860	631,860	631,860	631,860	648,052	664,648	681,659
Trade and other payables	3,712,879	4,608,704	5,352,657	3,703,075	3,703,075	4,953,075	4,953,075	4,960,804	4,969,403	4,978,950
Provisions	259,426	236,209	272,930	301,781	301,781	301,781	301,781	301,781	301,781	301,781
<b>Total current liabilities</b>	<b>4,687,221</b>	<b>6,094,811</b>	<b>6,536,463</b>	<b>4,858,802</b>	<b>4,858,802</b>	<b>6,108,802</b>	<b>6,108,802</b>	<b>6,178,303</b>	<b>6,221,906</b>	<b>6,268,897</b>
<b>Non current liabilities</b>										
Borrowing	4,333,206	4,503,777	5,021,111	6,252,384	6,252,384	4,852,384	4,852,384	5,745,802	7,603,619	9,288,279
Provisions	2,151,470	2,520,196	2,829,947	2,625,767	2,625,767	2,625,767	2,625,767	2,835,387	3,059,072	3,297,766
<b>Total non current liabilities</b>	<b>6,484,677</b>	<b>7,023,973</b>	<b>7,851,057</b>	<b>8,878,151</b>	<b>8,878,151</b>	<b>7,478,151</b>	<b>7,478,151</b>	<b>8,581,189</b>	<b>10,662,691</b>	<b>12,586,045</b>
<b>TOTAL LIABILITIES</b>	<b>11,171,898</b>	<b>13,118,784</b>	<b>14,387,520</b>	<b>13,736,953</b>	<b>13,736,953</b>	<b>13,586,953</b>	<b>13,586,953</b>	<b>14,759,493</b>	<b>16,884,597</b>	<b>18,854,942</b>
<b>NET ASSETS</b>	<b>38,581,145</b>	<b>39,804,748</b>	<b>41,661,162</b>	<b>44,714,335</b>	<b>44,754,917</b>	<b>41,070,412</b>	<b>41,070,412</b>	<b>42,881,403</b>	<b>44,884,363</b>	<b>47,172,729</b>
<b>COMMUNITY WEALTH/EQUITY</b>										
Accumulated Surplus/(Deficit)	38,581,145	39,001,562	40,656,147	43,668,149	43,708,731	40,024,226	40,024,226	41,688,217	43,541,177	45,579,543
Reserves	–	803,186	1,005,015	1,046,186	1,046,186	1,046,186	1,046,186	1,193,186	1,343,186	1,593,186
Minorities' interests										
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>38,581,145</b>	<b>39,804,748</b>	<b>41,661,162</b>	<b>44,714,335</b>	<b>44,754,917</b>	<b>41,070,412</b>	<b>41,070,412</b>	<b>42,881,403</b>	<b>44,884,363</b>	<b>47,172,729</b>

**Explanatory notes to MBRR Table A6 - Budgeted Financial Position**

1. Table MBRR A6 is consistent with international standards of good financial management practice, and improves councilors' and management's understanding of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents assets less liabilities as "accounting" community wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash or liabilities immediately required to be met from cash, appear first.
3. Table 101 MBRR Table SA3 – supporting detail to the statement of financial position is supported by an extensive table of notes (SA3 which can be found on page 379) providing a detailed analysis of the major components of a number of items, including:
  - Call investments deposits.
  - Consumer debtors.
  - Property, plant and equipment.
  - Trade and other payables.
  - Provisions non-current.
  - Changes in net assets.
  - Reserves.
4. The municipal equivalent of equity is community wealth/equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the budgeted financial performance or the Capital Budget will inevitably impact on the budgeted financial position. For example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

**Table 28 MBRR Table A7 - Budgeted Cash Flow Statement**

EKU Ekurhuleni Metro - Table A7 Budgeted Cash Flows										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates, penalties & collection charges	14,289,572	15,664,592	16,903,809	21,272,093	21,376,654	21,034,815	21,034,815	4,190,610	4,616,137	5,124,989
Service charges								18,196,441	20,290,155	22,508,158
Other revenue								746,436	2,387,776	2,538,111
Government - operating	3,221,894	3,711,812	3,825,396	2,683,115	2,812,966	2,683,115	2,683,115	4,465,243	3,112,830	3,457,959
Government - capital	1,301,441	1,167,478	1,629,069	2,003,181	2,043,763	2,003,181	2,003,181	1,975,556	2,200,480	2,365,934
Interest	353,623	497,248	732,360	439,964	501,919	439,964	439,964	589,465	639,793	694,433
Dividends								-	-	-
<b>Payments</b>										
Suppliers and employees	(15,215,152)	(16,023,400)	(17,546,823)	(21,026,331)	(21,358,081)	(20,322,989)	(20,322,989)	(24,380,964)	(26,807,464)	(29,376,569)
Finance charges	(453,418)	(522,866)	(572,960)	(706,964)	(670,458)	(706,964)	(706,964)	(763,197)	(858,587)	(965,921)
Transfers and Grants	(426,285)	(960,645)	(1,060,444)	(1,049,071)	(1,050,195)	(1,049,071)	(1,049,071)	(1,112,987)	(1,235,472)	(1,360,401)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>3,071,675</b>	<b>3,534,219</b>	<b>3,910,406</b>	<b>3,615,986</b>	<b>3,656,568</b>	<b>4,082,051</b>	<b>4,082,051</b>	<b>3,906,600</b>	<b>4,345,647</b>	<b>4,986,691</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE	1,646							-	-	-
Decrease (Increase) in non-current debtors	-							-	-	-
Decrease (increase) other non-current receivables	(187)	133	(120)					-	-	-
Decrease (increase) in non-current investments	(242,575)	(333,515)	46,654	(158,811)	(158,811)	(158,811)	(158,811)	(287,437)	(287,437)	(287,437)
<b>Payments</b>										
Capital assets	(2,001,014)	(2,370,437)	(2,615,088)	(3,790,366)	(3,810,950)	(3,790,366)	(3,790,366)	(4,471,563)	(4,958,028)	(5,182,445)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(2,242,131)</b>	<b>(2,703,819)</b>	<b>(2,568,554)</b>	<b>(3,949,177)</b>	<b>(3,969,761)</b>	<b>(3,949,177)</b>	<b>(3,949,177)</b>	<b>(4,759,001)</b>	<b>(5,245,465)</b>	<b>(5,469,883)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans	-							-	-	-
Borrowing long term/refinancing	800,000	800,000	785,000	1,100,000	1,100,000	1,100,000	1,100,000	1,006,665	1,812,300	1,711,600
Increase (decrease) in consumer deposits	45,573	87,866	22,731	40,784	40,784	15,797	15,797	16,191	16,596	17,011
<b>Payments</b>										
Repayment of borrowing	(175,557)	(182,314)	(629,421)	(222,087)	(222,087)	(222,087)	(222,087)	(267,666)	(286,075)	(306,507)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>670,016</b>	<b>705,553</b>	<b>178,311</b>	<b>918,698</b>	<b>918,698</b>	<b>893,710</b>	<b>893,710</b>	<b>755,190</b>	<b>1,542,821</b>	<b>1,422,104</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>1,499,561</b>	<b>1,535,953</b>	<b>1,520,163</b>	<b>585,507</b>	<b>605,505</b>	<b>1,026,583</b>	<b>1,026,583</b>	<b>(97,211)</b>	<b>643,003</b>	<b>938,912</b>
Cash/cash equivalents at the year begin:	1,338,863	2,838,424	4,374,377	3,755,814	3,755,814	3,755,814	3,755,814	4,782,398	4,685,187	5,328,190
Cash/cash equivalents at the year end:	2,838,424	4,374,377	5,894,540	4,341,321	4,361,320	4,782,398	4,782,398	4,685,187	5,328,190	6,267,103

**Table 29 MBRR Table A8 – Cash-backed Reserves/Accumulated Surplus Reconciliation**

EKU Ekurhuleni Metro - Table A8 Cash backed reserves/accumulated surplus reconciliation										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Cash and investments available</b>										
Cash/cash equivalents at the year end	2,838,424	4,374,377	5,894,540	4,341,321	4,361,320	4,782,398	4,782,398	4,685,187	5,328,190	6,267,103
Other current investments > 90 days	21,285	22,772	143,070	22,771	22,771	143,070	143,070	143,070	143,070	143,070
Non current assets - Investments	472,185	804,214	637,262	758,811	758,811	638,512	638,512	925,950	1,213,387	1,500,825
<b>Cash and investments available:</b>	<b>3,331,895</b>	<b>5,201,363</b>	<b>6,674,872</b>	<b>5,122,903</b>	<b>5,142,902</b>	<b>5,563,980</b>	<b>5,563,980</b>	<b>5,754,207</b>	<b>6,684,647</b>	<b>7,910,997</b>
<b>Application of cash and investments</b>										
Unspent conditional transfers	99,676	232,407	370,603	-	-	-	-	-	-	-
Unspent borrowing	87,660	412,161	246,903	-	-	135,959	-	-	-	-
Statutory requirements										
Other working capital requirements	645,190	692,334	555,985	828,143	826,862	479,059	479,059	535,900	170,152	132,250
Other provisions	684,614	762,445	743,849	913,399	913,399	913,399	913,399	594,532	638,079	638,079
Long term investments committed	464,610	819,320	772,469	615,526	615,526	615,526	615,526	1,059,906	1,347,344	1,634,781
Reserves to be backed by cash/investments		803,186	1,005,015	1,046,186	1,046,186	1,046,186	1,046,186	1,193,186	1,343,186	1,593,186
<b>Total Application of cash and investments:</b>	<b>1,981,751</b>	<b>3,721,852</b>	<b>3,694,823</b>	<b>3,403,254</b>	<b>3,401,973</b>	<b>3,190,129</b>	<b>3,054,170</b>	<b>3,383,524</b>	<b>3,498,760</b>	<b>3,998,296</b>
<b>Surplus(shortfall)</b>	<b>1,350,144</b>	<b>1,479,511</b>	<b>2,980,049</b>	<b>1,719,650</b>	<b>1,740,929</b>	<b>2,373,851</b>	<b>2,509,810</b>	<b>2,370,682</b>	<b>3,185,887</b>	<b>3,912,701</b>
<b>Other working capital requirements</b>										
Debtors	2,968,013	3,683,963	4,426,070	2,874,932	2,876,213	4,474,016	4,474,016	4,424,904	4,799,251	4,846,700
Creditors due	3,613,203	4,376,297	4,982,055	3,703,075	3,703,075	4,953,075	4,953,075	4,960,804	4,969,403	4,978,950
<b>Total</b>	<b>(645,190)</b>	<b>(692,334)</b>	<b>(555,985)</b>	<b>(828,143)</b>	<b>(826,862)</b>	<b>(479,059)</b>	<b>(479,059)</b>	<b>(535,900)</b>	<b>(170,152)</b>	<b>(132,250)</b>
<b>Debtors collection assumptions</b>										
Balance outstanding - debtors	3,342,530	4,058,533	5,067,758	3,162,863	3,162,863	4,962,863	4,962,863	5,010,754	5,096,853	5,143,792
Estimate of debtors collection rate	88.8%	90.8%	87.3%	90.9%	90.9%	90.1%	90.1%	88.3%	94.2%	94.2%

### **Explanatory notes to MBRR Table A7 - Budgeted Cash Flow Statement**

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash inflow versus cash outflow that is likely to result from the implementation of the budget.
3. It can be seen that the metro's cash levels are increasing steadily.
4. The cash and cash equivalents increase because of healthy increases in operational activities due to implementations of various interventions, i.e. extensive debt collection drive.
5. The 2015/16 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
6. Cash and cash equivalents are expected to improve steadily to R6.2 billion in 2017/18. This increase is in line with the metro's aim to achieve a three-month operating expenses coverage with its available cash and cash equivalents balances in the near future. As can be seen from the table, the metro has a healthy net cash inflow from its operating activities. This result steadily increases over the MTREF period. This indicates that the cash inflows (inflows from ratepayers, etc.) generated from operating activities substantially exceeds the cash outflows (outflows to suppliers, employees etc.) of the operating activities. The significant net cash outflows from investing activities indicates inter alia that the metro is spending vast amounts on capital assets (property, plant and equipment etc.). This is made possible largely due to the healthy net cash inflows from operating activities mentioned above. The net cash inflows from financing activities is largely due to existing bonds and new bonds that will be taken up during the MTREF, as discussed in various sections within this document.

### **Explanatory notes to MBRR Table A8 – Cash-backed Reserves/Accumulated Surplus Reconciliation**

1. The cash-backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget. It is also in line with Council's Funding and Reserves Policy.
2. In essence, the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. The end objective of the medium-term framework is to ensure the budget is funded and aligned to Section 18 of the MFMA.
6. From the table it can be seen that the cash surplus is increasing over the years.

7. As part of the budgeting and planning guidelines that informed the compilation of the 2015/16 MTREF and considering the requirements of Section 18 of the MFMA, it can be concluded that the 2015/16 MTREF is funded due to the significant cash surplus.
8. Cash and investments available increase from R6.7 billion in 2013/14, to R7.9 billion in 2017/18, mainly due to the increase in the cash and cash equivalents, as discussed in the cash flow section. The application of cash and commitments similarly increase from R3 billion to R4 billion in 2017/18. This is mainly due to long-term investments (sinking funds) committed to repay borrowings, as well as the increase in cash-backed reserves. Overall the surplus indicates healthy growth to 2017/18. This increase is in line with the metro's aim to achieve a three-month operating expenses coverage with its available cash and cash equivalents balances in the near future.

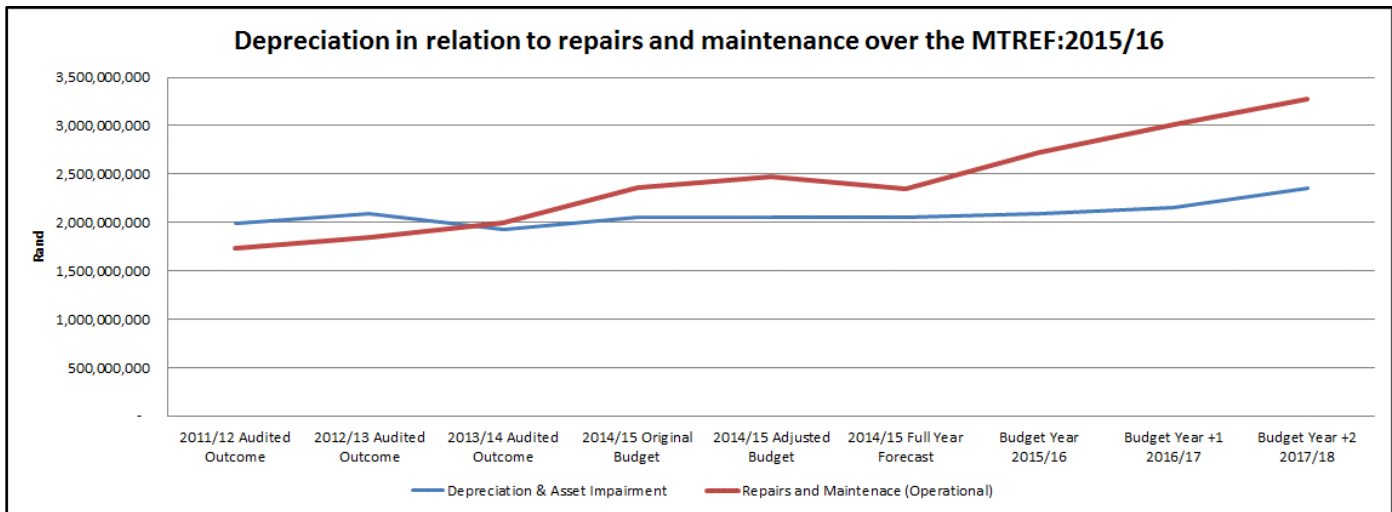


**Table 30 MBRR Table A9 - Asset Management**

EKU Ekurhuleni Metro - Table A9 Asset Management									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	R thousand Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>CAPITAL EXPENDITURE</b>									
<b>Total New Assets</b>	<b>949,047</b>	<b>1,264,177</b>	<b>1,428,313</b>	<b>2,143,569</b>	<b>2,287,710</b>	<b>2,173,324</b>	<b>2,501,443</b>	<b>3,130,880</b>	<b>3,325,234</b>
Infrastructure - Road transport	86,786	408,772	551,047	748,851	887,875	843,481	819,194	953,389	1,085,544
Infrastructure - Electricity	269,673	104,449	239,441	454,850	396,350	376,533	420,000	608,800	588,800
Infrastructure - Water	8,956	146,756	219,756	302,600	319,972	303,973	157,000	250,000	320,000
Infrastructure - Sanitation	75,797	65,196	70,591	79,017	73,617	69,937	175,600	77,000	70,000
Infrastructure - Other	193,344	195,390	178,384	106,200	87,900	83,505	123,500	290,300	67,000
Infrastructure	634,556	920,563	1,259,219	1,691,519	1,765,714	1,677,429	1,695,294	2,179,489	2,131,344
Community	131,651	139,856	97,455	103,050	93,187	88,528	97,200	125,711	146,000
Investment properties	52,934	64,587	15,174	196,800	287,556	273,179	481,920	547,580	294,390
Other assets	129,907	139,171	56,465	152,200	141,252	134,189	227,029	278,100	753,500
<b>Total Renewal of Existing Assets</b>	<b>1,051,967</b>	<b>1,106,260</b>	<b>1,183,988</b>	<b>1,646,797</b>	<b>1,523,240</b>	<b>1,447,078</b>	<b>1,970,120</b>	<b>1,827,148</b>	<b>1,857,211</b>
Infrastructure - Road transport	223,653	147,490	221,913	286,450	200,650	190,618	384,650	337,300	302,000
Infrastructure - Electricity	100,456	271,666	117,248	102,150	112,150	106,543	88,000	110,200	110,200
Infrastructure - Water	268,125	76,726	36,688	22,100	19,176	18,217	72,000	77,000	40,000
Infrastructure - Sanitation	28,654	47,023	45,809	48,200	40,061	38,058	92,500	101,500	85,000
Infrastructure - Other	99,807	88,976	83,790	297,530	272,428	258,807	458,254	495,677	509,917
Infrastructure	720,695	631,881	505,448	756,430	644,465	612,242	1,095,404	1,121,677	1,047,117
Community	67,406	80,575	183,803	168,000	193,500	183,825	280,400	173,300	285,000
Investment properties	-	-	37,456	82,000	-	-	37,212	-	-
Other assets	263,866	393,804	457,282	640,367	685,274	651,011	557,104	532,172	525,094
<b>Total Capital Expenditure</b>									
Infrastructure - Road transport	310,439	556,262	772,960	1,035,301	1,088,525	1,034,099	1,203,844	1,290,689	1,387,544
Infrastructure - Electricity	370,129	376,115	356,689	557,000	508,500	483,075	508,000	719,000	699,000
Infrastructure - Water	277,080	223,482	256,444	324,700	339,148	322,190	229,000	327,000	360,000
Infrastructure - Sanitation	104,451	112,219	116,400	127,217	113,679	107,995	268,100	178,500	155,000
Infrastructure - Other	293,152	284,366	262,174	403,730	360,328	342,312	581,754	785,977	576,917
Infrastructure	1,355,251	1,552,444	1,764,667	2,447,949	2,410,179	2,289,670	2,790,698	3,301,166	3,178,461
Community	199,057	220,431	281,258	271,050	286,687	272,353	377,600	299,011	431,000
Investment properties	52,934	64,587	52,630	278,800	287,556	273,179	519,133	547,580	294,390
Other assets	393,773	532,976	513,747	792,567	826,527	785,200	784,133	810,272	1,278,594
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>2,001,014</b>	<b>2,370,437</b>	<b>2,612,301</b>	<b>3,790,366</b>	<b>3,810,950</b>	<b>3,620,402</b>	<b>4,471,563</b>	<b>4,958,028</b>	<b>5,182,445</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>									
Infrastructure - Road transport	16,015,294	16,661,474	15,369,530	18,950,778	18,960,916	16,183,030	16,557,242	16,941,656	17,214,578
Infrastructure - Electricity	12,690,004	13,261,875	12,232,503	15,084,070	15,050,570	12,881,052	13,021,325	13,310,435	13,517,234
Infrastructure - Water	3,018,449	3,099,188	2,730,653	3,525,020	3,550,167	3,010,193	3,415,211	3,813,031	4,208,897
Infrastructure - Sanitation	3,037,819	3,096,661	2,775,997	3,522,146	3,508,607	3,007,739	3,007,739	3,007,739	3,007,739
Infrastructure - Other	668,875	648,663	573,161	771,200	771,200	771,200	1,421,120	2,141,528	3,412,767
Infrastructure	35,430,441	36,767,662	33,681,845	41,853,213	41,841,460	35,853,214	37,422,636	39,214,389	41,361,215
Community	3,653,445	3,534,696	3,302,879	4,092,067	4,087,785	4,092,067	5,470,943	6,967,119	8,196,191
Heritage assets	78,395	78,395	87,172	97,990	97,990	97,990	97,990	97,990	97,990
Investment properties	110,247	128,920	152,511	161,144	161,144	161,144	161,144	161,144	161,144
Other assets	3,516,143	2,830,530	6,716,450	3,561,983	3,598,601	3,561,983	3,358,097	3,181,137	2,790,118
Intangibles	66,507	107,278	122,698	113,260	113,260	113,260	113,260	113,229	113,148
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>42,855,177</b>	<b>43,447,682</b>	<b>44,063,556</b>	<b>49,879,657</b>	<b>49,900,241</b>	<b>43,879,657</b>	<b>46,624,069</b>	<b>49,735,008</b>	<b>52,719,805</b>
<b>EXPENDITURE OTHER ITEMS</b>									
<b>Depreciation &amp; asset impairment</b>	<b>1,984,750</b>	<b>2,127,829</b>	<b>1,978,922</b>	<b>1,431,820</b>	<b>1,431,820</b>	<b>1,431,820</b>	<b>1,629,161</b>	<b>1,847,089</b>	<b>2,197,649</b>
<b>Repairs and Maintenance by Asset Class</b>	<b>1,737,189</b>	<b>1,172,046</b>	<b>1,336,283</b>	<b>2,355,214</b>	<b>2,479,574</b>	<b>2,345,351</b>	<b>2,719,615</b>	<b>3,010,473</b>	<b>3,273,238</b>
Infrastructure - Road transport	392,310	228,239	248,973	477,973	477,486	279,767	540,535	588,821	640,689
Infrastructure - Electricity	582,466	401,513	465,127	795,636	796,610	920,828	883,107	974,694	1,074,943
Infrastructure - Water	263,802	133,551	113,380	343,483	371,713	293,907	374,550	405,760	437,955
Infrastructure - Sanitation	85,982	25,655	89,576	83,103	171,465	140,319	187,805	203,804	220,800
Infrastructure - Other	52,953	57,315	55,799	68,007	68,007	71,659	61,379	66,289	71,592
Infrastructure	1,377,514	846,272	972,855	1,768,203	1,885,282	1,706,480	2,047,175	2,239,368	2,445,979
Community	43,852	51,307	65,264	85,528	98,176	116,580	109,173	149,124	159,209
Heritage assets	100,420	90,443	109,921	229,015	222,895	173,605	234,166	266,757	286,703
Investment properties	22,401	25,615	26,772	26,638	26,638	33,424	30,239	33,868	37,932
Other assets	193,002	158,410	161,470	245,830	246,583	315,262	298,862	321,357	343,416
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>3,721,939</b>	<b>3,299,875</b>	<b>3,315,205</b>	<b>3,787,034</b>	<b>3,911,394</b>	<b>3,777,171</b>	<b>4,348,776</b>	<b>4,857,561</b>	<b>5,470,887</b>
Renewal of Existing Assets as % of total capex	52.6%	46.7%	45.3%	43.4%	40.0%	40.0%	44.1%	36.9%	35.8%
Renewal of Existing Assets as % of deprcn"	53.0%	52.0%	59.8%	115.0%	106.4%	101.1%	120.9%	98.9%	84.5%
R&M as a % of PPE	4.1%	2.7%	3.1%	4.7%	5.0%	5.4%	5.9%	6.1%	6.2%
Renewal and R&M as a % of PPE	7.0%	5.0%	6.0%	8.0%	8.0%	9.0%	10.0%	10.0%	10.0%

**Explanatory notes to MBRR Table A9 - Asset Management**

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40% of their Capital Budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8% of PPE. The metro meets the 40% renewal requirement.
3. The repairs and maintenance is not met due to the EMM having revalued its assets with the first time adoption of GRAP 17 and asset values are currently high in relation to other municipalities. However, the R&M budget is increased significantly increased to meet not only the meet the NT benchmark target of 8%, but to improve the service delivery to the community. The percentage is increased from the current 4.7% to 5.9% in 2015/16.
4. The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the metro’s strategy to address the maintenance backlog.



**Figure 4 Depreciation in relation to repairs and maintenance over the MTREF**

Table 31 MBRR Table A10 - Basic Service Delivery Measurement

EKU Ekurhuleni Metro - Table A10 Basic service delivery measurement									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Household service targets</b>									
<b>Water:</b>									
Piped water inside dwelling	465,881	473,800	481,855	494,882	504,196	504,196	504,196	521,339	539,065
Piped water inside yard (but not in dwelling)	-	-	-	-	176,357	176,357	176,357	182,353	188,553
Using public tap (at least min.service level)	162,414	162,414	162,414	162,414	143,716	143,716	143,716	148,602	153,655
Other water supply (at least min.service level)	2,000	2,000	2,000	2,000	2,211	2,211	2,211	2,286	2,364
<i>Minimum Service Level and Above sub-total</i>	630,295	638,214	646,269	659,296	826,481	826,481	826,481	854,581	883,637
Using public tap (< min.service level)	20,000	20,000	20,000	20,000	21,383	21,383	22,110	22,862	23,639
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	20,000	20,000	20,000	20,000	21,383	21,383	22,110	22,862	23,639
<b>Total number of households</b>	<b>650,295</b>	<b>658,214</b>	<b>666,269</b>	<b>679,296</b>	<b>847,864</b>	<b>847,864</b>	<b>848,591</b>	<b>877,443</b>	<b>907,276</b>
<b>Sanitation/sewerage:</b>									
Flush toilet (connected to sewerage)	615,603	464,673	472,592	480,647	680,554	680,554	703,692	727,618	752,357
Flush toilet (with septic tank)	3,000	1,208	1,208	1,208	3,317	3,317	3,429	3,546	3,666
Chemical toilet	90,000	95,500	95,500	100,000	99,496	99,496	102,879	106,376	109,993
Pit toilet (ventilated)	60,000	66,914	66,914	62,414	66,330	66,330	68,586	70,918	73,329
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	768,603	628,295	636,214	644,269	849,696	849,696	878,586	908,458	939,345
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	<b>768,603</b>	<b>628,295</b>	<b>636,214</b>	<b>644,269</b>	<b>849,696</b>	<b>849,696</b>	<b>878,586</b>	<b>908,458</b>	<b>939,345</b>

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro - Table A10 Basic service delivery measurement									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1 2016/17	Budget Year +2 2017/18
<b><u>Energy:</u></b>									
Electricity (at least min.service level)	171,994	176,994	185,000	181,300	190,141	190,141	145,000	149,350	153,831
Electricity - prepaid (min.service level)	320,000	330,000	340,000	360,000	342,707	342,707	405,000	417,150	429,665
<i>Minimum Service Level and Above sub-total</i>	491,994	506,994	525,000	541,300	532,848	532,848	550,000	566,500	583,495
Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	-	-	-	-	-	-	27,000	47,000	67,000
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	27,000	47,000	67,000
<b>Total number of households</b>	<b>491,994</b>	<b>506,994</b>	<b>525,000</b>	<b>541,300</b>	<b>532,848</b>	<b>532,848</b>	<b>577,000</b>	<b>613,500</b>	<b>650,495</b>
<b><u>Refuse:</u></b>									
Removed at least once a week	686,000	721,006	774,499	959,190	743,272	743,272	768,544	794,674	821,693
<i>Minimum Service Level and Above sub-total</i>	686,000	721,006	774,499	959,190	743,272	743,272	768,544	794,674	821,693
Removed less frequently than once a week									
Using communal refuse dump	164,000	169,125	181,673	181,673	181,303	181,303	187,468	193,841	200,432
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	164,000	169,125	181,673	181,673	181,303	181,303	187,468	193,841	200,432
<b>Total number of households</b>	<b>850,000</b>	<b>890,131</b>	<b>956,172</b>	<b>1,140,863</b>	<b>924,576</b>	<b>924,576</b>	<b>956,011</b>	<b>988,516</b>	<b>1,022,125</b>
<b><u>Households receiving Free Basic Service</u></b>									
Water (6 kilolitres per household per month)	650,295	658,214	669,592	679,296	679,296	679,296	679,974	689,185	698,525
Sanitation (free minimum level service)	628,295	636,214	645,666	655,307	655,307	655,307	657,974	667,185	676,525
Electricity/other energy (50kwh per household per month)	-	-	310,000	270,000	264,184	264,184	336,100	346,183	356,568
Refuse (removed at least once a week)	-	-	42,040	42,040	42,040	42,040	279,699	296,481	314,269

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro - Table A10 Basic service delivery measurement									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Cost of Free Basic Services provided (R'000)</b>									
Water (6 kilolitres per household per month)	17,756	19,752	309,505	362,728	362,728	362,728	845,887	940,477	1,032,593
Sanitation (free sanitation service)	5,833	6,088	130,152	155,058	155,058	155,058	334,581	366,366	399,339
Electricity/other energy (50kwh per household per month)	12,717	11,746	35,508	39,501	39,501	39,501	380,548	431,160	488,505
Refuse (removed once a week)	2,295	3,770	43,000	43,000	43,000	43,000	212,163	230,849	250,479
<b>Total cost of FBS provided (minimum social package)</b>	<b>38,601</b>	<b>41,356</b>	<b>518,165</b>	<b>600,287</b>	<b>600,287</b>	<b>600,287</b>	<b>1,773,177</b>	<b>1,968,852</b>	<b>2,170,916</b>
<b>Highest level of free service provided</b>									
Property rates (R value threshold)	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Water (kilolitres per household per month)	9	9	9	9	9	9	9	9	9
Sanitation (kilolitres per household per month)	9	9	9	9	9	9	9	9	9
Sanitation (Rand per household per month)	43	63	69	74	74	74	82	89	98
Electricity (kwh per household per month)	100	100	100	100	100	100	100	100	100
Refuse (average litres per week)	240	240	240	240	240	240	240	240	240
<b>Revenue cost of free services provided (R'000)</b>									
Property rates (R15 000 threshold rebate)	512,920	552,865	575,507	618,670	611,894	611,894	666,627	753,289	836,150
Property rates (other exemptions, reductions and rebates)	106,676	111,737	120,547	148,410	145,870	146,057	151,034	170,668	189,442
Water	269,106	636,302	737,473	779,500	793,500	711,181	845,887	940,477	1,032,593
Sanitation	208,557	227,143	263,936	301,696	301,696	295,533	334,581	366,366	399,339
Electricity/other energy	-	192,447	335,531	261,137	261,137	292,490	255,903	286,611	321,005
Refuse	-	60,757	87,926	199,718	186,011	184,968	212,163	230,849	250,479
Municipal Housing - rental rebates	-	-	-	-	-	-	-	-	-
Housing - top structure subsidies	-	-	-	-	-	-	-	-	-
Other	-	17,719	16,617	22,810	22,884	9,727	60,023	63,324	66,807
<b>Total revenue cost of free services provided (total social package)</b>	<b>1,097,260</b>	<b>1,798,970</b>	<b>2,137,537</b>	<b>2,331,940</b>	<b>2,322,991</b>	<b>2,251,848</b>	<b>2,526,216</b>	<b>2,811,584</b>	<b>3,095,815</b>

### **Explanatory notes to MBRR Table A10 - Basic Service Delivery Measurement**

1. It is anticipated that these FBS will cost the municipality R2.44 billion in 2015/16. This 'tax expenditure' needs to be seen within the context of the municipality's overall revenue management strategy – the more the municipality gives away, the less there is available to fund other services.
2. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
3. The metro continues to make good progress with the eradication of backlogs:
4. The budget provides for 115 000 households to be registered as indigent in 2015/16, and therefore entitled to receiving FBS. The level of FBS will have to be reviewed to cover the cost of additional indigents given the rapid rate of immigration to the metro, especially by poor people seeking economic opportunities.

## Part 2 – Supporting Documentation

### 2.1 Overview of the annual budget process

Section 53 of the MFMA requires the metro's mayor to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the metro's mayor must establish a Budget Steering Committee to provide technical assistance to the mayor in discharging the responsibilities set out in Section 53 of the Act.

The Budget Steering Committee consists of the City Manager and senior metro officials, meeting under the chairpersonship of the MMC for Finance.

The primary aims of the Budget Steering Committee are to ensure:

- That the process followed to compile the budget complies with legislation and good budget practices.
- That there is proper alignment between the policy and service delivery priorities set out in the metro's IDP and the budget, taking into account the need to protect the financial sustainability of municipality.
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available.
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### 2.1.1 Budget Process Overview

The key deadlines for the compilation of the IDP and MTREF was submitted to Council for approval during August 2014 as required by Section 21(b) of the MFMA. In terms of the approved key deadlines, the draft IDP and Budget must be **tabled** to Council at the end of **January 2015**. Input from the various oversight committees will be obtained after tabling and public participation is scheduled for April 2015 with **final adoption** of the IDP and budget during **May 2015**.

The Strategy and Corporate Planning Department conducted meetings with ward committees on 10 September 2014 to get input for the review of the IDP. During the period, ward committees were consulted to obtain their priorities and needs. The proposals formulated in terms of the high level results which departments will work towards achieving to support the GDS's 2055 programmes has been drafted. These still need further refinement in terms of detailed targets to be reflected in the SDBIP.

The IDP engaged meetings with each department during November 2014. This consisted of one-on-one engagement with departments to discuss the SDBIP and to finalise indicators and targets. The process also ensures that departmental outputs are aligned with national outcomes and the GDS.

The departments received budget compilation guidelines and templates to be submitted in support of their budget requests during October 2014.

Departments duly complied and submitted their Operating Budget and Capital Budget requests to the Finance Department for consolidation during November 2014. Consolidation of the departmental input received and analysis of the requests took place during November 2014.

## IBALCO Meetings

The IDP, Budget, Assets and Liabilities Committee (IBALCO) have been set up as a subcommittee of the City Manager’s Strategic Management Team (SMT). This committee is tasked with the technical evaluation of departmental budget requests. Meetings took place regularly since the initial budget process started, to consider all the matters affecting the compilation of the new budget.

IBALCO meetings took place prior to all the Budget Steering Committee meetings to review documentation before submission to the Budget Steering Committee.

## Budget Steering Committee

The Budget Steering Committee was set up by the Executive Mayor in terms of Section 4 of the Municipal Budget and Reporting Regulations.

The Budget Steering Committee is chaired by the MMC Finance all the members of Mayoral Committee are invited to the meetings. The Executive Mayor is an ex officio member of the Budget Steering Committee and attended several meetings.

The following meetings were held by the Budget Steering Committee:

- 28 July 2014: Meeting to detail the key deadlines for the 2015/16 MTREF cycle.
- 20 August 2014: Meeting held to finalise the report for Council regarding the key deadlines and discussion of the Draft Medium-term Budget Policy Statement.
- 13-17 October 2014: Various meetings took place to look at budget related matters. It included the tabling of the raw budget requests for capital and operating prior to any balancing or prioritization. The BSC also looked at the progress made in terms of meetings the IDP needs as identified for the budget.
- 8 December 2014: Meeting held to discuss draft 2015/16 MTREF as well as the Adjustments Budget for the 2014/2015 financial year.
- 10 December 2014: Follow up meeting to finalise the agenda of the previous meeting.
- 19 January 2015: Meeting held to consider 2014/15 Adjustment Budget of departments as well as the draft budget to be submitted to Council in January 2015. The Revenue Frameworks of the main income generating services and budget related policies were also discussed.
- 6 May 2015: The final changes of the Operating and Capital Budget after the public participation meetings were discussed.

Key dates as approved by Council in August 2014 were as follows:

- First round public engagements which will entail individual meetings at CCA level with ward councillors and ward committees determine budget input from the community from **August – September 2014**. This will focus on the following:
  - Basic feedback on the past IDP Budget Process
  - Discussion of 5 Priorities of wards. It will include
    - The discussion of the 5 priorities as identified in the 2014/15 Budget cycle
    - Feedback how the priorities have / have not been accommodated in the current 2014/15 Budget (e.g. departmental plans and relation to



ward priorities as well as standard, Report on Capital Budget to be implemented in CCA per Ward)

- Give strategic direction and obtain the 5 priorities for the 2015/16 Budget cycle

The Strategy and Corporate Planning Department has already commenced to arrange ward committee meetings on **10 & 11 September 2014**.

- Tabling of an Unaudited Annual Report in Council (as per National Treasury Circular No 63 guidelines) for referral to Oversight Committees in **August 2014**.
- Interrogation of the Unaudited Annual Report by Oversight Committees from **October – November 2014**.
- Various Lekgotla meetings including the Mayoral Lekgotla in **September 2014** to set priorities for the IDP / Budget to be compiled.
- IDP engagements with the Departments - Draft Departmental Plans and SDBIP submitted as part of the IDP review process from **September to October 2014**. The departments must include the priorities as reconfirmed and identified at the Mayoral Lekgotla into consideration. The input from various stakeholders and forums must also be incorporated during the compilation of the priorities to ensure an all-inclusive and comprehensive prioritization.
- Preparation, submission and administrative evaluation of the capital and operating requirements of departmental budget from **September to November 2014**. This will also include a number of meetings of the Budget Steering Committee during the process. It will also include the various other budget related processes such as the review of budget policies, tariff modelling and tariff setting, evaluation of the capital budget requests based on the Capital Investment Framework (CIF), compilation of all the supplementary budgets, submission of demand management plans and motivations for budget requests.
- Finalisation and completion of the entire Budget / IDP in terms of legislative requirements in order to ensure that a complete budget book is compiled in **December 2014**.
- The complete 2015/16 MTREF/IDP will be tabled at Council in **January 2015**.
- Engagement with oversight committees regarding the Tabled Budget will take place during **February and March 2015**.
- The Mid-Year Budget and Performance Assessments engagement with the National Treasury is planned for **February 2015**. However, the final dates will be determined by National Treasury.
- Public meetings regarding the Tabled 2015/16 MTREF/IDP is scheduled to take place in **April 2015**. A programme with preliminary dates has already been compiled and is attached to this report. This will ensure that notifications and awareness campaigns to inform communities could be done well in advance.
- Benchmarking Review of the Draft Budget by National Treasury will take place during **March/April 2015**.
- The feedback from the various Oversight Committees and the input from the public participation process will be considered in **April 2015**, before the Budget/IDP is submitted for final approval by Council.

Budget Day for the final approval of 2015/16 MTREF/IDP will take place on **28 May 2015**.

## **2.1.2 IDP and Service Delivery and Budget Implementation Plan**

The IDP is the EMM's principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into planning statements covering the five-year objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and

Budget Implementation Plan. The whole process was structured around supporting and working towards contributing to the achievement of the programmes set in the GDS 2055. In terms of Section 34 of the Municipal Systems Act, 32 of 2000, the Council must annually review its IDP in terms of a predetermined process. This process was adopted by the Council on 30 August 2012.

The review of the IDP in terms of the Municipal Systems Act is guided and informed by the following:

- It must support and work towards achieving the vision and mission of EMM.
- Working towards the achievement of the EMM GDS 2055 programmes.
- Addressing the national outcomes set by Parliament.
- Focus on basic service delivery in terms of the eradication of backlogs and the maintenance of existing infrastructure and community needs.
- Provincial plans and programmes applicable to the specific budget allocations by the respective provincial sector departments to these projects should also be reflected as far as possible.

All departments were part of the process of reviewing the IDP and SDBIP in terms of the newly approved GDS 2055.

### **2.1.3 Financial Modelling and Key Planning Drivers**

As part of the compilation of the 2015/16 MTREF, financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2015/16 MTREF:

- City growth.
- Policy priorities and strategic objectives.
- Asset maintenance.
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns).
- Performance trends.
- The approved 2014/15 adjustments budget and performance against the SDBIP.
- Cash Flow Management Strategy.
- Debtor payment levels.
- Loan and investment possibilities.
- The need for tariff increases versus the ability of the community to pay for services.
- Improved and sustainable service delivery.

In addition to the above, the strategic guidance given in National Treasury's MFMA Circular 74 have been taken into consideration in the planning and prioritisation process.

### **Flagship Projects**

EMM pronounced on a number of flagship projects. All of these projects has been allocated to certain departments and the status and progress on these projects are discussed in detail as part of the departmental budget reports.

## 2.1.4 Community Consultation

Section 29 (1) (b) of Chapter 5 of the Municipal Systems Act of 2000 states that municipalities through appropriate mechanisms, processes and procedures established in terms of public participation; allow for communities to be consulted on their development needs and priorities; and that the local community to participate in drafting of the IDP.

EMM used the ward committees as a mechanism for the purpose of engaging and consulting communities on their needs and priorities. The IDP review meetings were held in all 20 Customer Care Centres with ward committees from 101 wards. Several wards (between two and nine) were combined into a single CCA with the effect that only 17 meetings were held across the metro.

These meetings took place 10 September 2014.

### A. REVIEW PROCESS

The process entailed a work session per CCA which focused around the following:

- Basic feedback on the past IDP/budget process – comments and process.
- Discussion of five ward priorities.
- Departmental plans in relation to ward priorities.
- Report on Capital Budget to be implemented in CCA per ward.
- Reflection of department’s operational budget in CCA and wards.
- Alignment of the above with each other.

In terms of the IDP review meeting, there was a plenary session chaired by the chairperson of oversight committees or CCA manager and then a breakaway session chaired by the ward councilor. During the breakaway session, the wards were afforded an opportunity to go through their previous years IDP needs and to peruse the current financial year’s budget, which was divided into a CCA-based budget and the metro-wide budget.

Most departments attended all of these meetings to answer to ward committees’ questions based on the IDP needs identified last year and in previous years.

After discussions, ward councilors signed-off their IDP needs and this was to be sent to departments so that they can incorporate them into their planning and budgeting processes.

### Top Five IDP identified

The following are community needs identified during the IDP reviews on 10 September 2014:

1. Construction of new roads.
2. Erection of high mast lights and streetlights.
3. Construction of new RDP houses.
4. Development of new parks and maintenance of existing parks.
5. Development of sports facilities and multipurpose centres.

### Challenges experienced from previous IDP Review Meetings

- This revolved mainly around the failure of departments to attend the meetings at all or alternatively sending junior officials who were completely ignorant of the matters

under discussion and thus unable to provide satisfactory answers. This resulted in negative perceptions and frustration developing amongst the ward committee and ward councilors present.

- Sometimes other role players, like councilors, also failed to attend the meetings mainly due to other commitments. This caused some disruption of the process.
- Another issue which was often raised was the complete ignoring of the ward priorities by departments when drafting their own project plans which led to no priorities of a particular ward featuring in the SDBIP which understandably causes intense frustration. Communities argued that even after spending a lot of time formulating their real needs and priorities they become lost in the system and are not attended to.
- These problems have been ongoing for a number of years and need to be attended to at the highest level.

## 2.2 Overview of alignment of annual budget with IDP

The alignment of the budget with the IDP has been achieved through the setting of targets by departments which were guided by the following principles:

- It had to be aligned to the national outcome related to their mandate.
- Focus on basic service delivery in terms of the eradication of backlogs, provision of basic services as well as the maintenance of existing infrastructure and community needs.
- All targets set in the IDP were cross referenced to the budget as part of the result-based budget process. Each outcome with its supporting activities set for the coming year has been linked to specific votes in the budget to be utilised to achieve it. The Capital Budget is fully linked, but the operational budget still requires some work to reflect details in this regard.

The constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five-year strategic programme of action aimed at setting short-, medium- and long-term strategic and budget priorities to create a development platform which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlates with national and provincial intent. It must aim to coordinate the work of local and other spheres of

government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the metro, issues of national and provincial importance should be reflected in the IDP. A clear understanding of such intent is therefore imperative to ensure that the metro strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the metro's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009.
- Government Programme of Action.
- Development Facilitation Act of 1995.
- Provincial Growth and Development Strategy (GGDS).
- National and provincial spatial development perspectives.
- Relevant sector plans such as transportation, legislation and policy.
- National Key Performance Indicators (NKPIs).
- Accelerated and Shared Growth Initiative (ASGISA).
- National 2014 Vision.
- National Spatial Development Perspective (NSDP).
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives an indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2015/16 MTREF and further planning refinements that have directly informed the compilation of the budget:

The main objectives of the city include:

- Provision of quality basic services and infrastructure.
- Economic growth and development that leads to sustainable job creation.
- Fighting poverty and building clean, healthy, safe and sustainable communities.
- Provision of integrated social services for empowered and sustainable communities.
- Fostering participatory democracy and Batho Pele principles through a caring, accessible and accountable service.
- Ensuring financial sustainability.
- Optimal institutional transformation to ensure capacity to achieve set objectives.

To ensure integrated and focused service delivery between all spheres of government it was important for the metro to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas are contained in the IDP.

The 2015/16 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

The Ekurhuleni Metro is in the process of reviewing its planning, budgeting and reporting cycle and improvements will be seen in the following financial years.

**Table 32 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue**

EKU Ekurhuleni Metro - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)										
Strategic Objective	Goal	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Outcome 2: A long and healthy life for all	HEALTH AND SOCIAL DEVELOPMENT	7,306	20,718	20,718	14,162	14,230	13,518	13,836	14,583	15,396
Outcome 3: All people in South Africa are and feel safe	DISASTER AND EMERGENCY MANAGEMENT SERVICES	179,696	130,145	130,145	194,171	196,207	186,397	185,955	193,044	191,489
	EKURHULENI METRO POLICE DEPARTMENT	72,178	77,105	77,105	98,756	109,672	104,189	92,360	96,565	97,366
Outcome 4: Decent Employment through inclusive Economic Growth	DISASTER AND EMERGENCY MANAGEMENT SERVICES	1,188	2,345	2,345	930	930	929	400	422	445
	ECONOMIC DEVELOPMENT	16,701	24,745	24,745	59,150	63,150	59,993	37,062	25,216	27,113
Outcome 6: An efficient, competitive and responsive economic infrastructure network	ROADS AND STORMWATER	244,105	417,907	417,907	299,550	300,250	285,238	221,130	242,269	255,595
	TRANSPORT PLANNING & PROVISIONING	230,901	310,832	310,832	846,854	850,578	850,578	951,347	1,065,776	1,131,992
Outcome 8: Sustainable human settlements and improved quality of household life	CITY MANAGER	26,569	20,626	20,626	26,587	26,587	26,587	30,342	32,615	35,058
	ENERGY	860,167	834,888	834,888	721,220	677,470	677,470	803,045	841,141	887,404
	FINANCE	-	-	-	-	-	-	-	-	-
	HUMAN SETTLEMENTS	34,134	(11,143)	(11,143)	415,752	544,066	544,066	534,547	531,040	561,505
	WATER AND SANITATION	4,097,265	4,336,820	5,025,165	5,212,142	5,385,765	5,365,088	6,038,223	6,609,668	7,110,037
Outcome 9: A responsible, accountable, effective and efficient local government system	CITY PLANNING	11,908	11,052	11,052	54,215	82,921	82,921	15,789	8,684	9,271
	CORPORATE LEGAL	(101,051)	(141,954)	(141,954)	3,715	6,800	6,800	7,185	7,645	8,136
	COUNCIL GENERAL	10,374	-	-	5,000	5,000	5,000	-	-	-
	ENERGY	9,199,129	9,855,558	10,922,064	11,786,972	11,771,125	11,771,125	13,203,131	14,753,227	16,681,337
	FINANCE	4,412,682	4,833,499	5,900,005	6,463,246	6,522,112	6,522,112	6,950,599	7,621,657	8,326,370
	HEALTH AND SOCIAL	227,809	139,959	139,959	168,902	170,432	170,432	215,651	220,161	234,235
	HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT	23,400	18,592	18,592	22,388	22,388	22,388	23,821	23,821	25,132
	REAL ESTATE	18,116	14,368	9,714	117,094	82,120	82,120	146,234	141,412	149,552
	HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT	-	-	-	-	-	-	-	-	-
	REAL ESTATE	51,742	40,932	40,932	47,294	50,426	50,426	40,350	42,987	45,352
Outcome 10: Environmental assets and natural resources that are well protected and continually enhanced	ENVIRONMENTAL RESOURCE MANAGEMENT	500	202	202	4,000	2,062	2,062	2,000	2,000	2,110
	PARKS & CEMETERIES	-	-	-	-	-	-	-	-	-
	WASTE MANAGEMENT	1,173,899	1,306,210	1,306,210	1,628,114	1,642,874	1,542,874	1,778,125	1,965,723	2,110,415
		-	-	-	-	-	-	-	-	-
Outcome 12: An efficient, effective and development - oriented public service and an empowered, fair and inclusive citizenship	FLEET MANAGEMENT	(185)	-	(1,011)	1	1	1	-	-	-
	LEGISLATURE	1	-	-	-	-	-	-	-	-
	REAL ESTATE	-	-	-	-	-	-	-	-	-
	SPORTS, RECREATION, ARTS AND CULTURE	6,210	-	5,665	10,667	10,667	10,667	9,263	9,997	10,789
<b>Allocations to other priorities</b>										
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>20,804,744</b>	<b>22,243,406</b>	<b>23,064,764</b>	<b>28,200,882</b>	<b>28,537,832</b>	<b>28,382,980</b>	<b>31,300,394</b>	<b>34,449,653</b>	<b>37,916,100</b>

**Table 33 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure**

Strategic Objective	Goal	2011/12				2012/13				2013/14				Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework							
		Audited		Outcome		Audited		Outcome		Audited		Outcome		Original Budget		Adjusted Budget		Full Year Forecast		Budget Year 2015/16		Budget Year +1 2016/17		Budget Year +2 2017/18	
Outcome 1: Improved quality of education	HEALTH AND SOCIAL DEVELOPMENT	712	734	771	818	813	788	441	468	495															
Outcome 2: A long and healthy life for all	HEALTH AND SOCIAL DEVELOPMENT	481,066	520,481	577,627	654,283	651,409	631,867	707,788	751,479	794,609															
Outcome 3: All people in South Africa are and feel safe	DISASTER AND EMERGENCY MANAGEMENT SERVICES	6,640	5,574	216,015	8,446	10,512	10,196	239,158	255,162	270,989															
	EKURHULENI METRO POLICE DEPARTMENT	719,976	792,448	626,107	1,046,768	1,021,345	990,705	952,076	1,014,331	1,077,238															
Outcome 4: Decent Employment through inclusive Economic Growth	DISASTER AND EMERGENCY MANAGEMENT SERVICES	-	-	-	-	-	-	-	-	-															
	ECONOMIC DEVELOPMENT	-	-	-	-	-	-	-	-	-															
	ENERGY	102,047	92,578	(5,221)	167,627	160,873	156,047	1,258	1,327	1,400															
	REAL ESTATE	333,867	337,740	-	402,137	396,350	384,459	-	-	-															
	SPORTS, RECREATION, ARTS AND CULTURE	313,541	324,300	396	381,545	375,513	364,248	4,404	4,689	4,970															
	WATER AND SANITATION	250,779	259,979	-	297,541	292,317	283,548	376	400	424															
Outcome 5: A skilled and capable workforce to support an inclusive growth	CITY MANAGER	559	498	10,716	705	557	540	9,332	9,897	10,453															
	CITY PLANNING	127	108	7,984	747	747	724	8,992	9,564	10,129															
	ECONOMIC DEVELOPMENT	-	-	-	-	-	-	-	-	-															
	EKURHULENI METRO POLICE DEPARTMENT	5,890	6,536	-	10,886	13,161	12,786	-	-	-															
	HEALTH AND SOCIAL DEVELOPMENT	6,305	6,479	6,070	6,954	6,947	6,738	7,893	8,377	8,861															
Outcome 6: An efficient, competitive and responsive economic infrastructure network	HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT	18,468	13,541	6,738	18,150	18,150	17,606	6,060	7,295	7,724															
	CITY MANAGER	3,122	13,574	13,574	13,574	13,574	13,167	15,140	16,046	17,010															
	DISASTER AND EMERGENCY MANAGEMENT SERVICES	164	283	293	540	540	524	540	583	630															
	ECONOMIC DEVELOPMENT	-	-	-	-	-	-	-	-	-															
	ENERGY	757,442	806,050	806,050	1,007,160	1,008,086	977,843	1,013,808	1,073,573	1,140,306															
	ENVIRONMENTAL RESOURCE MANAGEMENT	-	-	-	3,997	3,997	3,877	3,997	4,397	4,837															
	REAL ESTATE	-	-	-	-	-	-	-	-	-															
	ROADS AND STORMWATER	357,539	332,818	332,818	460,443	453,836	440,221	460,443	500,910	545,066															
	TRANSPORT PLANNING & PROVISIONING	225,409	242,973	242,973	326,549	311,615	302,267	326,549	353,416	372,240															
	WATER AND SANITATION	151,756	164,008	164,008	188,920	206,376	277,785	188,920	207,544	215,608															
Outcome 8: Sustainable human settlements and improved quality of household life	DISASTER AND EMERGENCY MANAGEMENT SERVICES	-	-	-	-	-	-	-	-	-															
	ENERGY	193,283	192,447	192,447	261,137	261,137	253,303	261,137	278,773	297,630															
	HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT	211	283	283	172	197	191	172	172	172															
	HUMAN SETTLEMENTS	228,134	291,509	291,170	484,778	484,778	484,777	475,053	498,038	525,223															
	WASTE MANAGEMENT	797,464	722,531	722,531	1,169,588	1,243,831	1,206,516	1,172,271	1,254,889	1,337,903															
	WATER AND SANITATION	69,527	222,364	222,364	315,181	329,181	319,306	317,231	308,876	347,333															



Strategic Objective		Goal	2011/12			2012/13			2013/14			Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18				
R thousand			259,923	245,997	245,997	245,997	516,502	518,373	502,822	433,851	450,834	468,801					
Outcome 9: A responsible, accountable, effective and efficient local government system			121,508	124,389	124,389	124,389	155,967	154,280	149,652	148,517	158,286	168,667					
			218,182	219,218	219,218	219,218	289,638	288,417	279,764	294,596	315,052	336,949					
			489,730	322,962	322,962	322,962	470,609	410,025	397,724	441,644	454,519	478,841					
			477,785	503,312	503,312	503,312	701,964	709,710	688,419	701,964	744,821	790,407					
			32,815	51,841	51,841	51,841	119,505	86,482	83,887	59,886	56,842	60,449					
			7,184,150	7,750,009	7,750,009	7,750,009	9,712,858	9,887,463	9,590,839	11,794,745	13,049,981	14,351,000					
			-	-	-	-	-	-	-	-	-	-					
			1,721,621	1,694,154	1,694,154	1,694,154	1,310,695	1,262,731	1,224,427	3,506,848	4,122,323	4,970,923					
			106,927	100,514	100,514	100,514	131,444	135,989	135,989	131,444	139,194	148,281					
			136,862	155,592	155,592	155,592	150,725	141,922	141,864	148,241	156,228	164,729					
			-	-	-	-	-	-	-	-	-	-					
			249,355	273,114	273,114	273,114	268,621	265,893	265,893	268,580	290,497	313,265					
			3,069	8,333	8,333	8,333	7,827	10,809	10,809	7,827	7,829	7,831					
			83,866	122,323	122,323	122,323	204,332	194,841	194,841	200,512	212,142	224,489					
			928,675	1,011,131	1,011,131	1,011,131	773,165	774,554	774,554	773,165	881,199	1,012,053					
			93,877	109,210	109,210	109,210	115,932	117,142	117,142	115,932	126,541	137,537					
			2,416,870	2,697,729	2,697,729	2,697,729	3,204,879	3,285,466	3,186,902	3,186,902	3,548,904	3,903,630					
			-	-	-	-	-	-	-	-	-	-					
			4,469	4,379	4,379	4,379	5,577	5,445	5,282	5,577	5,932	6,372					
			48,019	44,988	44,988	44,988	57,789	50,796	49,273	57,852	61,598	65,457					
			3,565	2,843	2,843	2,843	2,730	2,795	2,711	2,730	2,790	2,853					
			86,048	98,931	98,931	98,931	112,078	112,446	109,073	112,524	118,107	124,100					
			87,333	79,545	79,545	79,545	221,605	252,701	245,120	219,702	247,277	255,874					
			-	-	-	-	-	-	-	-	-	-					
			7,510	8,164	8,164	8,164	39,000	38,817	37,653	39,000	39,000	39,000					
			-	-	-	-	-	-	-	-	-	-					
			7,247	8,374	8,374	8,374	88,359	96,349	96,349	88,036	59,133	60,635					
			-	-	-	-	-	-	-	-	-	-					
			53,449	59,034	59,034	59,034	62,406	60,876	60,876	62,406	65,914	69,608					
			38,432	14,574	14,574	14,574	34,507	34,125	34,125	34,507	39,627	44,908					
			-	-	-	-	4,275	2,205	2,205	4,275	4,275	4,275					
			108,602	127,309	127,309	127,309	103,751	131,534	131,534	186,228	197,033	208,532					
			-	-	-	-	-	-	-	-	-	-					
			72,402	72,773	72,773	72,773	99,599	113,156	113,156	110,730	114,876	117,733					
Allocations to other priorities																	
Total Expenditure			20,066,181	21,260,568	21,260,568	23,205,349	26,194,817	26,491,184	25,772,892	29,321,872	32,240,962	35,528,468					

Table 34 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

Strategic Objective	2011/12		2012/13		2013/14		Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
	R thousand	R thousand	R thousand	R thousand	R thousand	R thousand	R thousand	R thousand	R thousand	R thousand		
National Outcome 1 - Improved quality of basic education	-	-	-	-	-	-	-	-	-	-	-	
National Outcome 2 - A long and healthy life for all South Africans	87,408	79,023	71,200	71,200	70,100	70,100	66,595	76,600	108,400	136,200		
National Outcome 3 - All people in South Africa are and feel safe	13,168	33,087	36,859	36,859	91,840	95,456	90,683	99,050	129,600	99,500		
National Outcome 4 - Decent employment through inclusive economic growth	32,010	51,073	64,117	64,117	43,200	41,400	39,330	57,500	44,500	23,000		
National Outcome 5 - skilled and capable workforce to support an inclusive growth path	-	-	-	-	-	-	-	-	-	-	-	
National Outcome 6 - An efficient, competitive and responsive economic infrastructure network	56,302	151,886	285,088	285,088	-	382	363	-	-	-		
National Outcome 7 - Vibrant, equitable and sustainable rural communities with food security for all	-	-	-	-	-	-	-	-	-	-	-	
National Outcome 8 - Sustainable human settlements and improved quality of household life	1,258,948	1,366,383	1,577,951	1,577,951	2,720,121	2,638,846	2,506,904	3,031,857	3,575,980	3,187,934		
National Outcome 9 - A responsive, accountable, effective and efficient local government system	487,920	620,469	512,318	512,318	843,205	941,823	894,732	1,119,057	1,007,248	1,640,011		
National Outcome 10 - Environmental assets and natural resources that are well protected and continually enhanced	65,260	68,516	64,768	64,768	10,500	17,242	16,380	87,500	92,300	95,800		
National Outcome 11 - Create a better South Africa and contribute to a better and safer Africa and World	-	-	-	-	-	-	-	-	-	-		
National Outcome 12 - An efficient, effective and development-oriented public service and an empowered, fair and inclusive citizenship	-	-	-	-	11,400	5,700	5,415	-	-	-		
<b>Allocations to other priorities</b>												
<b>Total Capital Expenditure</b>	<b>2,001,014</b>	<b>2,370,437</b>	<b>2,612,301</b>	<b>2,612,301</b>	<b>3,790,366</b>	<b>3,810,950</b>	<b>3,620,402</b>	<b>4,471,563</b>	<b>4,958,028</b>	<b>5,182,445</b>		

### 2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the metro has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee’s performance.

At any given time within government, information from multiple years is being considered - plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

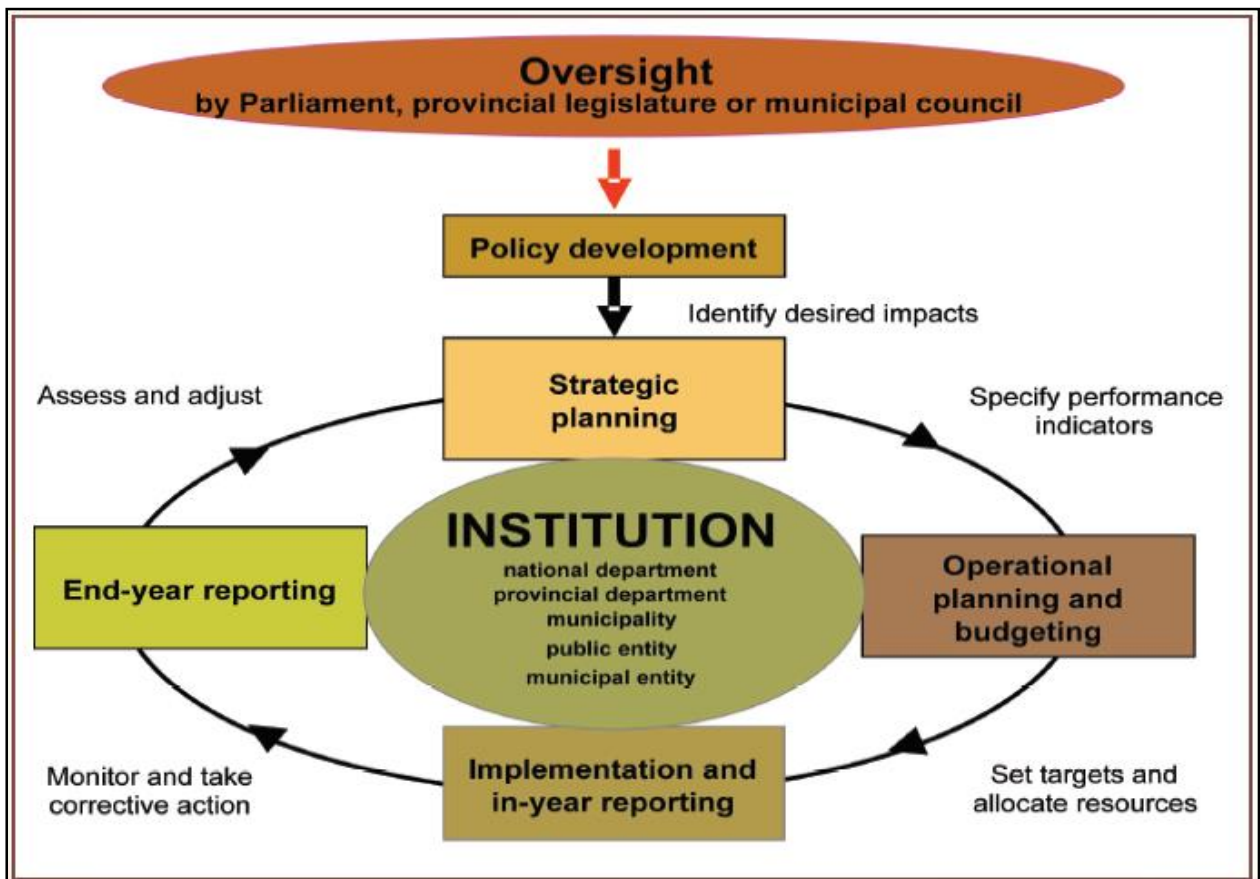
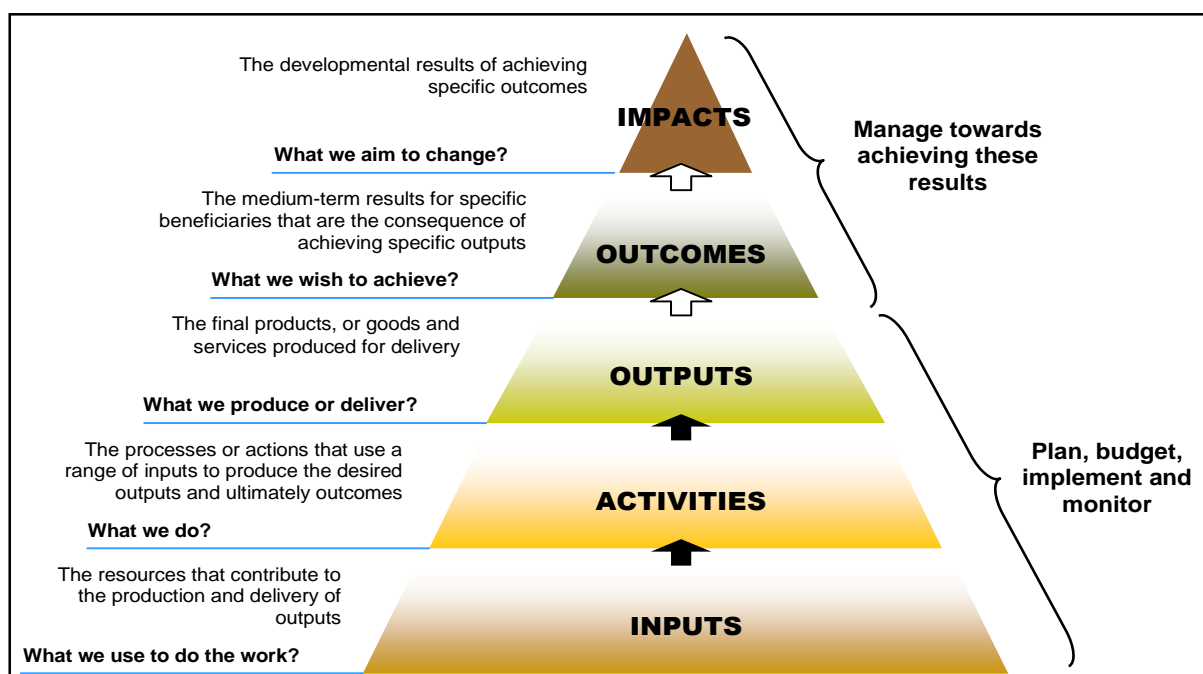


Figure 5 Planning, budgeting and reporting cycle

The performance of the metro relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The metro therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks).
- Monitoring (regular monitoring and checking on the progress against plan).
- Measurement (indicators of success).
- Review (identifying areas requiring change and improvement).
- Reporting (what information, to whom, from whom, how often and for what purpose).
- Improvement (making changes where necessary).

The performance information concepts used by the metro in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by the National Treasury:



**Figure 6 Definition of performance information concepts**

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

**Table 35 MBRR Table SA7 - Measurable performance objectives**

EKU Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/2016			Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Vote 1 - Communication and Marketing</b>										
<b>Function 1 - Communication and Marketing</b>										
<b>Sub-function 2 - Marketing</b>										
Number of Brand Promotion interventions Implemented	Number		12	6	12		12	12	12	
Number of multi-departmental participative stakeholder engagements coordinated	Number		171	65	16		16	16	16	
<b>Function 2 - Institutional Strategy, M &amp; E and Research:</b>										
<b>Sub-function 1 - Strategic Planning, Monitoring and evaluation and Research</b>										
Number of evaluations conducted	Number		0	2	2		2	2	2	
% Metro-wide service delivery satisfaction rate recorded	Rate		65%	67%	68%		68%	70%	72%	
<b>Function 3 - Internal audit</b>										
<b>Sub-function 1 - Internal Audit</b>										
% of planned internal audit reviews completed	Percentage		98%	90%	90%		90%	90%	90%	
% of forensic investigations completed	Percentage		60.50%	60%	60%		60%	60%	65%	
<b>Function 4 - Risk Management</b>										
<b>Sub-function 1 - Risk</b>										
Number of insurance audits undertaken	Number		0	1	4		4	2	2	
Level of EMM compliance maturity recorded	Level		1	2	2		2	3	3	
Number of risk profiles completed	Number		24	30	30		30	30	30	
<b>Function 1 - Executive Secretary</b>										
<b>Sub-function 1 - Executive Secretary</b>										
% of reports adhering to cabinet brief format	Percentage		100%	100%	100%		100%	100%	100%	
% deviation from set calendar	Percentage		< 20%	< 20%	< 20%		< 20%	< 20%	< 20%	
Working days within which draft minutes are circulated	Days		3	3	3		3	3	3	
<b>Vote 3 - Financial Services</b>										
<b>Function 1 - Finance</b>										
<b>Sub-function Finance</b>										
% of tenders completed within the valid period (120 days from date of close of advert)	Percentage		60%	80%	80%		80%	85%	90%	
% of Billed Amounts Collected	Percentage		90.33%	93.60%	94%		94%	94%	94%	
Audit Opinion from the Auditor General	Unqualified		Clean Audit	Clean Audit	Clean Audit		Clean Audit	Clean Audit	Clean Audit	
<b>Sub-function 1 - Fleet</b>										
Number of vehicles fitted with a utilization tracking device	Number		72	70	280		280	314	314	
Number of vehicles fitted with the electronic fuel management device	Number				244		244	1081	1081	
<b>Sub-function 1 - Real Estate</b>										
Retained burial capacity and lifespan of cemeteries in years	Years	11	11	11	11		11	11	11	
Number of leisure facilities developed, refurbished and rehabilitated	Number		4	5	5		5	5	5	
Number of conservation areas managed, protected and/or rehabilitated	Number		0	1	1		1	1	1	
No of land parcels packaged and released for implementation through development agreements	Number		5	5	15		15	15	15	
% increase in revenue generated through management of property transactions	Percentage		4.3%	5%	5%		5%	5%	5%	
<b>Vote 4 - Corporate and Legal</b>										
<b>Function 1 - Corporate and legal Services</b>										
<b>Sub-function 1 -Corporate and Legal Services</b>										
% progress made with establishing the Office of the Municipal Ombudsman	Percentage		0%	20%	100%		100%	N/A	N/A	
Number of Municipal Courts piloted.	Number		0	4	2		2	1	1	
Percentage of By-Law contravention cases filed with the courts for finalisation	Percentage		0%	100%	100%		100%	100%	100%	

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

EKU Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/2016			Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Vote 5 - Human Resource Management and Development</b>										
<b>Function 1 - Human resource management</b>										
<b>Sub-function 1 - Human resource management</b>										
. % of critical prioritized posts filled	Percentage		40%	40%	60%		60%	100%	100%	
Number of Change Management interventions implemented	Level		0%	0%	2		2	2	2	
<b>Vote 6 - ICT</b>										
<b>Function 1 - ICT</b>										
<b>Sub-function 1 - ICT</b>										
Level of availability of customer facing applications	Level		95%	96%	97%		97%	99%	99%	
Number of Wi-Fi Hotspots operational	Number		22	75	100		100	47	47	
8. Number of functionalities enabled/ solutions deployed in response to business process automation	Number		0	100	100		100	100	100	
<b>Vote 7 -Health and Social Development</b>										
<b>Function 1 - Health and Social Development</b>										
<b>Sub-function 1 - Health</b>										
Number of newly constructed facilities functional	Number		5	3	3		3	5	0	
Number of ECD practitioners trained in accredited ECD training programme	Number		1998	150	100		100	120	140	
Percentage of babies tested HIV-positive (PCR) at six (6) weeks	Percentage		2.00%	<2.15%	<2.12%		<2.12%	<2.11%	<2.10%	
Number of eligible patients initiated on Antiretroviral Therapy	Total		39,127	39,000	39 500		39 500	37 000	35 000	
% of inspected premises that are rodent-free after intervention.	Percentage		22.50%	45%	45.0%		45.0%	40.0%	35.0%	
Number of new indigent households registered	Number		24,297	15,000	16,000		16,000	17,000	18,000	
<b>Vote 8 -Infrastructure</b>										
<b>Function 1 -Roads and Stormwater</b>										
<b>Sub-function 1 -Roads</b>										
Number of systems added to the existing stormwater network	Number		1	22	51		51	64	48	
KM of strategic road network maintained	KM		14.7	835	1193		1193	1205	1217	
KM of roads paved	KM		84.29	190	88		88	82	78	
KM of Stormwater infrastructure maintained	KM		136	3552	8000		8000	8080	8161	
<b>Transport</b>										
Number of new bus routes established between Ekurhuleni and Tshwane and/or Johannesburg.	Number		3	2	1		1	1	1	
Number of new bus routes introduced within Ekurhuleni.	Number			2	3		3	2	1	
Number of New Public Transport Facilities constructed	Number		0	2	2		2	1	0	
Number of kms of BRT trunk and complementary routes constructed for phase 1 of the IRPTN.	Km		0	5	5		5	4	3	
Number of BRT Stations constructed for phase 1 of the IRPTN	Number			0	6		6	4	3	
KM of pedestrian and cyclist paths completed	KM			10	10		10	10	10	
<b>Function 1 -Water and Sanitation</b>										
Number of additional households (RDP) provided with sewer connections	Number		895	1138	1200		1200	1200	1200	
Number of additional households (RDP) provided with water connections	Number		895	1138	1200		1200	1200	1200	
Percentage of Non-Revenue Water (NRW)	Percentage		38.7%	37.60%	36.00%		36.00%	35.60%	35.00%	
Number of unmetered stands provided with meters	Number		22,092	10000	10000		10000	10000	10000	
Blue Drop score (min 95%)	Percentage		>95%	>95%	>95%		>95%	>95%	>95%	
<b>Vote 9 - Human Settlements</b>										
<b>Function 1 - Human Settlements</b>										
<b>Sub-function 1 -</b>										
Number of subsidised housing units built.	Number		11	380	526		526	2000	4000	
ha of well-located land identified	ha		241	95	175		175	100	75	
Number of informal settlements provided with interim services	Number		119	119	119		119	119	119	
Number of informal settlements upgraded to formal townships	Number		0	3	8		8	10	10	
Number of service stands for subsidised Human Settlements	Number				7186		7186	10000	10000	

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

EKU Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/2016			Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Vote 10 - SRAC</b>										
<b>Function 1 - Sport and Recreation</b>										
<b>Sub-function 1 -</b>										
Number of new functional library facilities	Number		3	2	2		2	0	0	
Number of new Arts, Culture and Heritage facilities developed	Number		0	3	1		1	0	0	
Number of children aged 3-6 years participating in accredited ECD programme.	Number		10	11760	8000		8000	10000	12000	
Number of SRAC school programs implemented	Number		4	5	16		16	5	5	
<b>Vote 11 - Disaster Management &amp; Emergency</b>										
<b>Function 1 - Disaster Management &amp; Emergency</b>										
<b>Sub-function 1 -</b>										
Number of new fire stations constructed	Number			1	1		1	2	0	
Number of Operational Ambulances on 24/7	Number		66	60	60		60	60	60	
Percentage of Priority 1 emergency medical calls serviced within the required response time	Percentage		1%	1%	65%		65%	70%	70%	
% compliance with the prescribed South African National Standard 10090 (speed of response)	Percentage		82%	82%	75%		75%	75%	75%	
<b>Vote 12 - Environmental Resource Management</b>										
<b>Function 1 - Environmental Resource Management</b>										
<b>Sub-function 1 -</b>										
Number of departments in EMM with a Climate Change Response Plan approved	Number		0	6	6		6	0	0	
Number of beneficiaries reached through an environmental capacity building programme	Number		0	10000	15000		15000	15000	15000	
Number of ambient air monitoring stations operational and reporting problematic air pollution levels	Number				10		10	10	10	
Number of land areas rehabilitated	Number				4		4	4	4	
Number of water bodies rehabilitated	Number				4		4	4	4	
Number of EMM departments with an improved Environmental Compliance index score (Internal)	Number				6		6	12	12	
Number of industries with an improved Environmental Compliance index score (External)	Number				6		6	6	6	
<b>Function 2 - Waste Management</b>										
Number of landfill sites compliant with permit conditions	Number		5	5	5		5	5	5	
Number of 240l bins rolled out	Number			44000	44000		44000	44000	46000	
% of recyclable waste reclaimed	Percentage		24%	3%	7%		7%	8%	9%	
Percentage of households provided with weekly kerb-side waste removal services in formal areas	Number		100%	100%	100%		100%	100%	100%	
Percentage of additional households (RDP) provided with access to refuse removal	Number		100%	100%	100%		100%	100%	100%	
<b>Vote 13 - Energy</b>										
<b>Function 1 - Energy</b>										
<b>Sub-function 1 -</b>										
No of PV Solar Lighting Units installed in Informal Settlements	Number		14,266	7000	10000		10000	10000	10000	
Number of high mast lights installed	Number		11	72	144		144	80	80	
Number of street lights installed	Number		1990	570	1200		1200	600	600	
Number of subsidized households electrified	Number		7647	5000	5656		5656	6000	6000	
Reduced electricity downtime - % Compliance to NRS 048 Part 6 standard	Percentage		0,8%	0,8%	0,8%		0,8%	0,8%	0,8%	
Installed capacity of alternative/renewable power	KW		500	500	1mw		1mw	1mw	2mw	
% Unaccounted for electricity	Percentage		11.50%	11,25%	11.10%		11.10%	11%	11%	
<b>Vote 14 - Strategic Services</b>										
<b>Function 1 - City Planning</b>										
<b>Sub-function 1 - City Planning</b>										
% of town planning applications approved in accordance with the departmental business process flow chart	Percentage		91%	92%	93%		93%	94%	95%	
% of land affected by geotechnical hazards rehabilitated	Percentage		84.5%	80%	85%		85%	87.50%	90%	

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

EKU Ekurhuleni Metro - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/2016			Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Vote 14 - Economic Development</b>										
<b>Function 1 - Economic Development</b>										
<b>Sub-function 1 - Economic Development</b>										
Number of enterprises participating in the EMM's business incubation program	Number		100	100	140		140	150	160	
Number of jobs created	Number		50,894	20000	20000		20000	20000	20000	
Number of Aerotropolis projects developed and implemented	Number				5		5	5	5	
Number of business tourists visiting	Percentage		3551	35873	35873		35873	39460	43406	
Revenue generated in SFPM	Percentage		0		R21,000,000		R21,000,000	R5,680,000,00	R23,327,456,70	
Rand value committed /approved with respect to domestic and foreign direct investment	Rand		R9,3bn	R6,5bn	R7 billion		R7 billion	R9 billion	R9 billion	
<b>Vote 14 -</b>										
<b>Function 1 - EMPD</b>										
% decrease in By-laws enforcement policing operations	Percentage				1%		1%	5%	5%	
% increase in interventions to reduce crime and related incidents.	Percentage				1%		1%	1%	1%	
% increase in road policing operations	Percentage				1%		1%	1%	1%	
% decrease in road fatalities	Percentage				2%		2%	2%	2%	
% decrease in road fatalities	Percentage				2%		2%	2%	2%	
<b>Vote</b>										
<b>CUSTOMER RELATIONSHIP MANAGEMENT</b>										
Number of contact points providing uniform customer services	Number		0	25	30		30	5	0	
Percentage of customer queries resolved in accordance with customer service standards	Percentage				85%		85%	85%	85%	
<b>Vote</b>										
<b>ENTERPRISE-WIDE PROJECT MANAGEMENT OFFICE</b>										
Project Management maturity level	Level		0%	3	3		3	3	4	
% capex spend against the budget for capital projects	Percentage		46%	95%	95%		95%	95%	97%	
<b>Entities</b>										
<b>BBC</b>										
Total Revenue Generated	Rand		R23,395,103	R25,955,067	R28, 658, 280		R28, 658, 280	R32,372,000	R36,968,000	
<b>ERWAT</b>										
Percentage of wastewater treatment works complying 90% against the applicable water quality standards	Percentage			88%	88%		88%	89%	90%	
<b>EDC</b>										
Revenue collected as a % of amount billed (R30,2m) for the year excluding arrears	Percentage		93%	9%	93%		93%	93%	93%	
Number of new social housing units constructed built	Number				250		250	800	900	

The following table sets out the EMM's main performance objectives and benchmarks for the 2015/16 MTREF.



**Table 36 MBRR Table SA8 - Performance indicators and benchmarks**

EKU Ekurhuleni Metro - Supporting Table SA8 Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Borrowing Management</b>											
Credit Rating		Aa2.za	Aa3.za	Aa3.za	Aa3.za	Aa3.za	A1	A1			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	3.1%	3.3%	5.2%	3.5%	3.4%	3.2%	3.2%	3.5%	3.6%	3.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	3.9%	4.0%	6.1%	3.9%	3.8%	3.4%	3.4%	3.9%	3.9%	3.9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	110.7%	64.1%	73.3%	61.5%	62.2%	69.8%	69.8%	40.3%	65.7%	60.8%
<b>Safety of Capital</b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	560.7%	499.6%	597.6%	597.6%	463.8%	463.8%	481.6%	566.1%	583.0%
<b>Liquidity</b>											
Current Ratio	Current assets/current liabilities	1.4	1.4	1.7	1.6	1.6	1.6	1.6	1.6	1.7	1.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.4	1.4	1.7	1.6	1.6	1.6	1.6	1.6	1.7	1.9
Liquidity Ratio	Monetary Assets/Current Liabilities	0.6	0.7	0.9	0.9	0.9	0.8	0.8	0.8	0.9	1.0
<b>Revenue Management</b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		88.8%	90.8%	87.3%	90.9%	90.9%	90.1%	90.1%	88.3%	94.2%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		88.8%	90.8%	87.3%	90.9%	90.9%	90.1%	90.1%	88.3%	94.2%	94.2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	17.1%	19.2%	21.5%	12.0%	11.9%	18.7%	18.7%	17.0%	15.7%	14.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b>Creditors Management</b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		127.3%	100.0%	84.5%	85.3%	84.9%	103.6%	103.6%	105.9%	93.3%	79.4%
<b>Other Indicators</b>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	1,209,303	1,139,315	1,209,548	1,209,303	1,209,303	1,209,303	1,209,303	1,301,228	1,370,559	1,439,086
	Total Cost of Losses (Rand '000)	659,971	696,441	790,181	821,851	821,851	821,851	821,851	762,348	802,967	853,957
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	0	0	0	0	0	0	0	0	0
Water Distribution Losses (2)	Total Volume Losses (kℓ)	102,874	110,110	120,903	99,392	99,392	99,392	99,392	127,695	140,464	154,511
	Total Cost of Losses (Rand '000)	468,329	557,052	669,060	572	572	572	572	646,014	710,616	781,677
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	0	0	0	0	0	0	0	0	0
Employee costs	Employee costs/(Total Revenue - capital revenue)	21.0%	23.5%	23.1%	20.7%	20.1%	19.8%	19.8%	20.2%	19.7%	18.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	43.8%	24.8%	24.3%	43.4%	21.4%	21.1%		21.5%	20.9%	20.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	8.9%	5.5%	5.7%	9.0%	9.3%	8.9%		9.2%	9.3%	9.1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	12.5%	12.5%	10.8%	8.1%	7.9%	7.6%	7.6%	8.1%	8.4%	8.8%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	23.9	12.8	29.8	32.6	32.6	32.6	27.6	28.6	29.3	32.4
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	21.8%	24.7%	27.5%	15.0%	14.9%	23.6%	23.6%	21.1%	19.3%	17.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.1	3.0	3.8	2.5	2.5	2.8	2.8	2.4	2.5	2.6

### 2.3.1 Performance indicators and benchmarks

#### 2.3.1.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. The ability of a municipality to raise long-term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, EMM's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the metro's debt portfolio is dominated by municipal bonds. The following financial performance indicators have formed part of the compilation of the 2015/16 MTREF.

- *Borrowing to asset ratio* is a measure of the long-term borrowings (non-current) as a percentage of the total asset base of the municipality. This ratio will increase over the MTREF from 12.4% in 2015/16 to 17.7% in 2017/18, but must not be considered a measure on borrowing capacity in isolation of other ratios and measures.
- *Capital charges to operating expenditure* is a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing will move from 3.1% in 2011/12 to 3.6% in 2017/18. The increase can be attributed to the raising of external funding to fund portions of the capital programme. While borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator will have to be carefully monitored going forward as the affordability of the interest repayments are becoming problematic in the outer years. The metro has not yet reached its prudential borrowing limits, but the shrinking revenue raising ability (mainly resulting from decreasing margins in the electricity service) makes loan servicing unaffordable. The Capital Budget is based on the R8 billion Domestic Medium-term Note Programme (or municipal bond) which will last up to the 2017/18 financial year, as well as possible other borrowings during the 2017/18 financial year. These additional loan funding's will, however, be subject to affordability.
- *Capital charges to Own Revenue* is a measure of the cost of borrowing in relation to the Own Revenue. It can be seen that the cost of borrowing will remain constant at 3.9% from 2011/12 until 2017/18.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The percentage for the 2014/15 year of 61.5% will decrease slightly to 60.4% in 2017/18.

Long-term debt increased from R5.0 billion as at 30 June 2014 to R9.2 billion at the end of the 2017/18 FY. This is inter alia as a result of:

- The issuing of the first municipal bond for R815m on 28 July 2010 to fund a portion of the capital infrastructure programme for the 2009/10 financial year as well as a portion of the capital programme for the 2010/11 financial year. The bond was issued for a 10-year period at a fixed interest rate of 10.56%.
- The second EMM bond was issued on 11 March 2011 for R800m. This bond was taken up to finance the remainder of the capital programme for the 2010/11 financial year. The book filled at 185 basis points and the final interest rate was fixed at 10.72%, being the R208 at 8.87% (as at the time of finalising the book build) + 185 basis points.

- The third EMM bond was issued on 4 May 2012 at an amount of R800m. The final interest rate was fixed at 10.05%. A R4 billion Medium-term Domestic Note Programme was registered at the Johannesburg Stock Exchange (of which the R2.415 billion has been issued).
- The fourth EMM bond was issued on 16 May 2013 at an amount of R800m and this is the first amortisation bond issued by the metro. This bond was taken up to finance the remainder of the capital programme for the 2012/13 financial year. The book filled at 180 basis points and the final interest rate was fixed at 9.16%, being the R213 at 7.36% (as at the time of finalising the book build) + 185 basis points. The tenure is fixed at 15 years. No sinking will be established for this bond issuance, the interest and capital repayment will done be semi-annually.
- The fifth EMM bond was issued on 17 April 2014 at an amount of R785m, the second amortisation bond issued by the metro. This bond was taken up to finance the capital programme for the 2014/15 financial year as approved by Council. The book filled at 180 basis points and the final interest rate was fixed at 10.67 %, being the R213 at 8.87% (as at the time of finalising the book build) + 180 basis points. The tenure is fixed at 15 years.
- The long-term loans with bullet redemption profiles will be funded from sinking funds. The value of sinking funds as at 30 June 2014 was R772.5m.

#### 2.3.1.2 Safety of Capital

- *The gearing ratio* is a measure of the long-term borrowings (non-current) over funds and reserves. During the 2013/14 financial year the ratio was 500% which will increase to 583% in the 2017/18 financial year. This ratio is much lower than the benchmark levels, mainly resulting from the implementation of GRAP 17 where found assets were fair valued as part of the first time recognition of certain assets. This transaction credited the accumulated surplus and the equity of the metro is thus much higher than would have most probably been the case with historical costs. This ratio is therefore not seen as a reliable measure for the affordability of additional loans.

#### 2.3.1.3 Liquidity

- *Current ratio* is a measure of the metro's ability to pay short-term obligations with its short-term assets. The higher the ratio, the better the metro's ability to adhere to its short-term obligations. The calculation is the current assets divided by the current liabilities and as a benchmark the metro has set a limit of 1.2, hence at no point in time should this ratio be less than 1.2. For the 2015/16 MTREF the ratio is expected to be 1.7, and improving to 1.9 in the outer years of the MTREF.
- *The liquidity ratio* is a measure of the ability of the metro to utilise cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2013/14 financial year the ratio is 0.9 and as part of the financial planning strategy it is projected to decrease slightly to 0.8 in the 2015/16 financial year but then improve to 1.0 in 2017/18.

#### 2.3.1.4 Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management and enhancement project has been embarked upon to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The Revenue Management and Enhancement Programme is driving projects that cover the following six areas:
  - Metering and billing value chain.
  - Water and electricity losses.
  - Key accounts management unit.
  - Indigent management.
  - Telephone query management.
  - Data quality.
- The programme has identified the following key business themes which serve as strategic objectives that should drive and support revenue management and enhancement programme.
  - Reduction of consumer debt through appropriate credit control and debt collection to improve revenue.
  - Improved, consistent and accurate /integrative property value chain.
  - Improved customer services.
  - Monitoring and evaluation of consumption processes and efficiencies.
  - Revenue collection.
- *The annual debtors' collection rate* indicates the percentage payment levels of the metro. It indicates at what levels the metro receives payments owed, in terms of receivables, from its customers. It is also used to establish whether credit control has been efficiently managed. The metro's payment level percentage, according to this calculation, in 2012/13 was 90.8% and is expected to be at 94.2% in 2017/18.

#### 2.3.1.5 Creditors Management

- The efficiency ratio at the end of 2013/14 was 75.97%. It is predicted to improve to 90% as a results from the capacity building programme in the Supply Chain Management Division.

#### 2.3.1.6 Other Indicators

- *The electricity distribution losses*, as per the audited financial statements, is 11.12% (of which non-technical losses were only 5.22%) in the 2011/12 financial year. It is forecasted at a rate of 10% for the MTREF period until 2017/18.

The Energy Department uses the following data to determine the loss:

- Meter on Line data.
- Suprima and IMS prepayment sales data.
- Take credit meter read data.
- Take usage for streetlights/traffic lights.
- The usage for own consumption.

It is expected to stabilise over the MTREF. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out smart metering systems, including prepaid meters. Material losses can

be divided in technical and non-technical losses. Technical losses are related to copper, iron and heat losses and are generally between 5% and 7% and it is in line with the industry norm. These losses cannot be reduced and are inherent in any electricity network. Non-technical losses can be attributed to illegal connections and electricity theft (also bypassed meters, etc.). The Energy Department is in the process of restitution of large areas to repair the electrical network and install protective structures and split prepayment meters to manage and reduce illegal connections and meter tampering. It has been determined that more than 60% of total unit sales are from the demand meter customer segment, business/industry and large residential/townhouse complexes. All these demand meters are placed on automated meter reading to minimise risk as far as possible. Readings are taken at intervals of 30 minutes and accounts issued monthly. In addition, the Cable and Copper Theft Task Team will continue with its activities to curb cable and copper theft. An energy balance has been created and shows losses are within acceptable norms, although more is being done to reduce these losses. By-law "sting" operations are executed regularly by the EMPD and people tampering with their meters are arrested and taken to court.

- *The water distribution losses*, as per the audited financial statements, is 30.34% in the 2011/12 financial year. It is forecasted at a rate of 30% for the MTREF period until 2017/18.
- This has been achieved with the introduction of a water leakage report and action centre. The intention is to further rollout additional depots within the metro to further leverage from the efficiency that the centre offers. It is planned to further reduce the distribution losses over the MTREF period. It must be recognised that the metro is managing aged and ageing infrastructure and this has a direct bearing on the amount of water lost. The water losses were due to many factors significant of which were the following:
  - Unmetered properties that were not billed.
  - Metered areas that were billed on estimates.
  - Properties with more than one meter.
  - Infrastructure-related water losses.

The department is attending to these areas of concern through Programme Boloka Metsi. The interventions in this programme include the following projects:

- Infrastructure replacement and rehabilitation programmes.
- Metering Programme.
- Top Consumer Programme.
- Education and awareness/Consumer Capacitation Programme.

The objective of this intervention is to significantly reduce both non-revenue water and water losses. It must be mentioned though that the extent to which the non-revenue water is reduced depends on the rate at which migration is affecting the metro. The metro has been experiencing growth in the last year mostly from poor people that stay in informal settlements. This increases the amount of free basic water that the metro supplies to these areas and by extension increases the amount of non-revenue water.

- *Employee costs and remuneration as a percentage of revenue (excluding capital revenue)* continues to decrease over the MTREF. This is primarily owing to the high increase in bulk purchases which directly increase revenue levels, as well as increased allocation relating to operating grants and transfers. The averages of the ratios are 21% respectively over the MTREF period.

- *Repairs and maintenance as a percentage of revenue (excluding capital revenue)* needs to be at an appropriate level to ensure that capital assets remain efficient and perform and an optimal level. Similar to that of employee costs, repairs and maintenance as a percentage of operating revenue is also ultimately decreasing owing directly to cost drivers such as bulk purchases increasing far above inflation. The average ratio is 9.2% over the MTREF period.
- *Finance charges and depreciation as a percentage of revenue (excluding capital revenue)* is dependent on borrowing, interest rate levels, and the rate of depreciation of capital assets. The average ratio is 8.4% over the MTREF period.

#### **2.3.1.7 IDP regulation financial viability indicators**

- *Debt Coverage* is the coverage of revenue (excluding operating grants) over debt-service and is an indication of the metro's ability to meet annual interest and principle payments on debt. The coverage is expected to be 28.6 in 2015/16 and is expected to move to 32.4 in 2017/18.
- *Outstanding service debtors to revenue ratio* is an indication of what percentage of revenue is in outstanding service debtors. This is also an indicator of the metro's effectiveness in managing credit control and debt collection. The lower the ratio, the more effective the management of receivables. The ratio is estimated to be 21.1% in 2015/16 and is expected to move to 17.6% in 2017/18.
- *Cost coverage* is an indication of the metro's ability to cover fixed operational expenditure with its cash and investment balances. The higher the ratio, the higher the ability. The ratio is estimated at 2.6 in 2015/16 and is expected to remain 2.6 over the MTREF period.

#### **2.3.2 Free Basic Services: basic social services package for indigent households**

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the metro.

For the 2015/16 financial year, 115 000 registered indigents have been provided for in the budget which includes the deemed indigents.

In terms of the municipality's Indigent Policy, registered households are entitled to 9 kl free water, 100 kWh of electricity, 9 kl sanitation and free waste removal equivalent to a residential once a week service, and a full rebate on their property rates.

Further detail relating to the number of households receiving FBS, the cost of FBS, highest level of FBS and revenue cost associated with FBS is contained in Table 31 MBRR A10 (Basic Service Delivery Measurement) on page 82.

**Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc.) are not taken into account in the table noted above.**

### 2.3.3 Providing clean water and managing waste water

The EMM is the Water Services Authority for the entire municipal area in terms of the Water Services Act, 1997. Approximately 99% of the municipality’s bulk water needs are provided directly by Rand Water and the remaining 1% is purchased from Johannesburg Water, with its origin also from Rand Water.

Water is distributed to EMM customers via an extensive reticulation system comprising of 91 water reservoirs and towers, 41 pump stations, 9 416 km of pipelines and 437 830 water connections and meters. The estimated replacement value of this water services infrastructure has been assessed to be some R6.2 billion and R1.4 billion for water meters.

According to EMM’s asset management plan its water infrastructure assets condition can be rated as follows:

Condition of Assets	Percentage of Assets
Very Good	18%
Good	23%
Fair	55%
Poor	3%
Very Poor	1%

EMM is responsible for providing its citizens with clean, safe water which is measured against the South African National Standard for Drinking Water (SANS 241) and also evaluated by the Department of Water Affairs according to its Blue Drop Certification Programme. The EMM has been in the top 10 since the inception of the Blue Drop Certification in 2009 and has therefore, as per condition, received a Platinum Blue Drop award in the third year (2011). In 2012; the EMM, after running for four conservative years, received both the Platinum and number one (01) Blue Drop awards; in retrospect.

The following are the main challenges facing the city in providing water services:

- High non-revenue water – 38.6%.
- Very old water meter infrastructure.
- Ageing water distribution infrastructure.
- Shortage of skilled technical staff.

The following are some of the steps that have been taken to address these challenges:

- Strategic plans have been developed to address the non-revenue water, very old water meter infrastructure and ageing water distribution infrastructure.
- These strategic plans are supported through the Capital Budget – five-year implementation plan.
- The shortage of skilled personal remains a major challenge.

With regards to Sanitation Services the EMM is also the Services Authority for the entire municipal area in terms of the Water Services Act, 1997. EMM has established a Municipal Entity, Erwat, as the service provider for the treatment of its waste water. 100% of EMM’s waste water is treated by Erwat.

Waste water is collected by EMM from its customers through a system of 8 082 km of sewer pipelines, 152 sewer pump stations and conveyed to 17 waste water treatment plants managed by Erwat. The estimated replacement value of waste water services infrastructure has been assessed to be R5 billion and R5.3 billion for waste water treatment plants.

According to EMM's asset management plan its waste water infrastructure assets condition can be rated as follows:

<b>Condition of Assets</b>	<b>Percentage of Assets</b>
Very Good	29%
Good	17%
Fair	51%
Poor	2%
Very Poor	1%

EMM and Erwat are responsible for the conveyance and treatment of waste water according to national legislation and permit conditions as issued by the Department of Water Affairs. The Department of Water Affairs established an incentive-based assessment system to evaluate services they provide, namely the Green Drop Certification Programme. Municipalities have been evaluated twice since the inception of this programme.

Two Green Drop Awards, out of 17 drainage systems, were received by EMM and Erwat with an average score of 65% for all drainage systems during the 2009 assessment. Only one Green Drop Award, out of 17 drainage systems, were made to EMM and Erwat with an average score of 78.8% for all drainage systems during the 2011 assessment.

The following are the main challenges facing the city in providing sanitation services:

- Ageing waste water collection infrastructure.
- Ageing and capacity pressure on Erwat's waste water treatment plants.
- Provision of suitable sanitation systems for informal settlements.
- Shortage of skilled technical staff.

The following are some of steps that have been taken to address these challenges:

- Strategic plans have been developed to address the ageing and capacity pressure on EMM and Erwat systems.
- These strategic plans are supported through the Capital Budget – five-year implementation plan.
- Implementation of pilot projects to establish suitable sanitation systems for informal settlements have been initiated.
- The shortage of skilled personnel remains a major challenge.



## 2.4 Overview of budget-related policies

The city's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The entire set of budget-related policies can be viewed on the EMM website:

<http://www.ekurhuleni.gov.za>

### LIST OF BUDGET RELATED POLICIES

The following is a list of all budget-related policies and indicates whether the relevant policy has been changed or not. It also include a number of new policies:

Annexure D1	Medium-term Budget Policy Statement (reviewed)
Annexure D2	Pricing Policy Statement (reviewed)
Annexure D3	Property Rates Policy (reviewed)
Annexure D4	Provision of Free Basic Electricity Policy (remains unchanged)
Annexure D5	Waste Management Services Tariff Policy (reviewed)
Annexure D6	Consumer Deposit Policy (reviewed)
Annexure D7	Indigent Policy (remains unchanged)
Annexure D8	Credit Control & Debt Collection Policy (reviewed)
Annexure D9	Provision for Doubtful Debtors and Debtors Write Off (reviewed)
Annexure D10	Budget Implementation and Monitoring Policy (reviewed)
Annexure D11	Municipal Entity Financial Support Policy (remains unchanged)
Annexure D12	Accounting Policy (reviewed)
Annexure D13	Funding and Reserves Policy (remains unchanged)
Annexure D14	Borrowing Policy (reviewed)
Annexure D15	Cash Management Policy (remains unchanged)
Annexure D16	Policy on Electricity Metering for Residential and Small Business Customers in the EMM (reviewed)
Annexure D17	Policy for the Vending of Pre-paid Electricity (reviewed)
Annexure D18	Policy for Correction of Meter Reading and Billing Data (new policy)
Annexure D19	Electricity Tariff Policy (existing policy added to list of Budget Related Policies)
Annexure D20	Virement Policy (new policy)
Annexure D21	Consumer Agreement Policy (existing policy added to list of Budget Related Policies)

**MEDIUM-TERM BUDGET POLICY (Refer to Annexure D1)**

The Medium-term Budget Policy Statement has been amended to accommodate the strategic guidelines set by the Minister of Finance, the National Treasury Budget Circular, local economic circumstances and the strategic direction from ruling government.

It is focusing on the EMM Service Delivery Statement (manifesto), EMM GDS 2055 and all the various national budget guidelines. It also gives strategic direction in terms of economic outlook for EMM and the key assumptions for MTREF budget period.

**PRICING POLICY (Refer to Annexure D2)**

The City’s tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. The Pricing Policy Statement has been developed to guide pricing and the provision of free basic services.

The Pricing Policy addressed all the factors that influenced the compilation and setting of the tariffs. The policy discussed all the factors influencing the tariff setting for the main services namely, assessment rates, electricity, water, sanitation and refuse removal.

<b>CURRENT POLICY</b>	<b>PROPOSED AMENDMENT POLICY</b>
<b>5.1 PROPERTY RATES POLICY</b>	<b>5.1 PROPERTY RATES POLICY</b>
Paragraph 8.2 deals with indigent owners whereas 8.4 deals with Pensioners and the conditions under which they may qualify for such reduction and a rebate.	Paragraph 8 deals with various property granted to qualifying property owners.
<b>5.2 INDIGENT SUPPORT POLICY</b>	<b>5.2 INDIGENT SUPPORT POLICY</b>
Paragraph 1 describes this policy as a legal imperative designed to ensure that aspects of the Constitution of the RSA relating to service delivery and access to basic services are realized. The policy arose as a result of continuous prevalence of indigence and poverty within communities.	This policy defines an “indigent person” as a person lacking the basic necessities of life such as insufficient water, basic sanitation, refuse removal, health care, housing, environmental health, and supply of basic energy, food and clothing.
Paragraph 5 deals with the guiding principles for the formulation of the policy which, inter alia includes, joint income of all household occupants in assessing the validity of indigent support application, punitive action to be taken in cases misuse of any support or grant and verification of information provided by the applicants.	“Deemed Indigent” household is defined as individuals who live together in a single residential property and qualifies for indigent relief based on the use and value of property as determined in terms of general valuation roll.
This policy defines an “indigent person” as a person lacking the basic necessities of life such as insufficient water, basic sanitation, refuse removal, health care, housing, environmental health, and supply of basic energy, food and clothing.	
Paragraph 12 (b), after the application form has been completed. An effective and	Removed – Not applicable

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p>efficient evaluation system must be used in order to verify the information furnished by the applicant (own emphasis) and to reach a decision within 21 days after the date on which the application was lodged.</p> <p>Paragraph 12 (d), the onus is on the recipient of relief in terms of the policy to inform the Council of any change in his/her status or personal household circumstances.</p> <p>Paragraph 12(f), all indigents should be re-evaluated after 36 months from the date on which relief was authorized in order to assess the need for the continuation of relief in terms of the policy.</p> <p>Paragraph 12(g), appropriate disciplinary measures as prescribed, shall be imposed on people who misuse the system and provide incorrect information, R5 000.00 penalty.</p> <p>An attempt was made unsuccessfully, to source case law specifically relevant to the issue at hand as a result of the fact that the Courts seem to adopt the stance that communities are indeed entitled to provision basic services, however, the determination of same is left to the legislators to deal with, they also emphasise that the Municipality must have policies in place to address these issues. (Leon Joseph &amp; others vs. City of JHB 2009 ZA CC 30).</p> <p>It has now become clear that the municipality has in place requisite policies as required by the national legislation in order to comply with Constitutional imperatives. The authorities (legislation and policies) as stated above do not attempt to distinguish between indigence and poverty however, it can be said that the circumstances stated therein are all encompassing for as long as there compliance with the requirements.</p> <p>The indigent support policy(Para 9) clearly states the circumstances under which individuals may qualify for the support programme and also deals with exemptions of individuals who would ordinarily qualify for inclusion in such programme under certain circumstances. The focus of the policy appears to be on individual households in that it allows for applications to be evaluated</p>	

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p>based on individual circumstances of individual household, this means that the mere fact that individuals are residents of the same community does not automatically entitle all of them to benefit from the indigent support scheme.</p> <p>On closer scrutiny of the policy, it is discernible that the municipality must have in place effective and efficient evaluation systems to enable it to verify the information as submitted by the applicants.</p> <p>The policy (Para 12) also provides for punitive measures in instances where individuals are misusing the support programme to their undue benefit.</p> <p>A view is held that, if the municipality has adequate measures in place to monitor the implementation of this policy (from evaluating application to timeous review of the applicants circumstances/compliance monitoring and /or changes thereof), the risk exposure due to misuse and malpractices in the implementation of this policy could be successfully curbed.</p>	
<b>6. ASSESSMENT RATES PRICING</b>	
<p>Property rates are determined based on the categories of rateable properties which are determined according to actual <i>use</i> of the property irrespective of the permitted use in terms of the Town Planning scheme.</p> <p>The Council has determined the following categories of property for purposes of rating:</p> <ul style="list-style-type: none"> <li>▶ residential properties</li> <li>▶ industrial properties</li> <li>▶ business and commercial properties</li> <li>▶ farm properties used for: <ul style="list-style-type: none"> <li>● agricultural purposes;</li> <li>● other business and commercial purpose;</li> <li>● residential purposes; or</li> </ul> </li> </ul>	<p>Property rates are determined based on the categories of rateable properties which are determined according to actual <i>use</i> of the property irrespective of the permitted use in terms of the Town Planning scheme.</p> <p><b>ADD:</b> Categories of properties are included in Property Rates Policy and reviewed on annual basis in terms of the provisions of Municipal Property Rates Act.</p> <p>Removed – Not applicable</p>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<ul style="list-style-type: none"> <li>• purposes other than those specified above;</li> <li>▶ smallholdings used for:                             <ul style="list-style-type: none"> <li>• agricultural purposes;</li> <li>• residential purposes;</li> <li>• industrial purposes;</li> <li>• business and commercial purposes; or</li> <li>• purposes other than those specified above;</li> </ul> </li> <li>▶ state-owned properties;</li> <li>▶ municipal properties;</li> <li>▶ public service infrastructure;</li> <li>▶ privately owned towns serviced by the owner;</li> <li>▶ informal settlements;</li> <li>▶ mining and quarries;</li> <li>▶ vacant land;</li> <li>▶ protected areas;</li> <li>▶ properties on which national monuments are proclaimed;</li> <li>▶ properties used for multiple purposes;</li> <li>▶ places of worship</li> </ul>	
<p>The rebates are as follows:</p> <ul style="list-style-type: none"> <li>▶ Age / Pensioners reduction, Disability grantees and medically boarded persons – That in addition to the reduction in 4.1 above and subject to requirements as set out in councils Rates Policy, an additional reduction of R150 000 on the market value of residential property owned by person older than 60 years of age or registered as “Life right use” tenant in deeds office (Age / Pensioner reduction), disability grantees and medically boarded persons BE GRANTED.</li> <li>▶ Aged / Pensioners rebate, Disability grantees and medically boarded persons – That in addition to the reduction in 4.1 and 4.4 above, an additional rebate BE GRANTED in respect of sliding scale based on average monthly earnings.</li> </ul>	<ul style="list-style-type: none"> <li>• Age/Pensioners reduction, disability grantees and medically boarded persons – subject to requirements as set out in Property Rates Policy, an additional reduction of R150 000 on the market value of residential property owned by person older than 60 years of age or registered as “Life right use” tenant in deeds office (Age/Pensioner reduction), disability grantees and medically boarded persons be granted.</li> <li>• Aged/Pensioners rebate, disability grantees and medically boarded persons –an additional rebate be granted in respect of sliding scale based on average monthly earnings.</li> </ul>

**PROPERTY RATES POLICY (Refer to Annexure D3)**

Due to the new MPRA Amendment Act, the policy has to be changed, which are as follows:

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>1. DEFINITIONS</b>	<b>1. DEFINITIONS</b>
<b>Agricultural Purposes</b> - in relation to the use of a property, excludes the use of a property for the purpose of eco-tourism or for the trading in or hunting of game;	<b>Agricultural Purposes</b> – means a property that is used primarily for agricultural purposes but, excludes any portion thereof that is used commercially for the hospitality of guests and excludes the use of the property for the purpose of eco-tourism or for the trading in or hunting of game; <MPRA Amendment Act>
	Mining Property - means a property used for mining operations as defined in the Mineral and Petroleum Resources Development Act, 2002 (Act No 28 of 2002) <MPRA Amendment Act>
<p>Owner -</p> <p>(c) in relation to a land tenure right referred to in paragraph (c) of the definition of “<i>property</i>”, means a person in whose name the right is registered or to whom it was granted in terms of legislation; or</p> <p>(d) in relation to public service infrastructure referred to in paragraph (d) of the definition of “<i>property</i>”, means the organ of state which owns or controls that public service infrastructure as envisaged in the definition of “<i>publicly controlled</i>”.</p> <p>(e) Provided that a person mentioned below may for the purposes of this Act be regarded by a municipality as the owner of a property in the following cases:</p> <p>(i) a trustee, in the case of a property in a trust excluding state trust land;</p> <p>(ii) an executor or administrator, in the case of a property in a deceased estate;</p> <p>(iii) a trustee or liquidator, in the case of a property in an insolvent estate or in liquidation;</p> <p>(iv) a judicial manager, in the case of a property in the estate of a</p>	<p>Owner -</p> <p>(c) in relation to a time sharing interest contemplated in the Property Time-sharing Control Act, 1983 (Act No. 75 of 1983), means the management association contemplated in the regulations made in terms of section 12 of the Property Time-sharing Control Act, 1983, and published in Government Notice R327 of 24 February 1984;</p> <p>(d) in relation to a share block company, the share block company as defined in the Share Block Control Act, 1980 (Act No. 59 of 1980);</p> <p>(e) in relation to buildings, other immovable structures and infrastructure referred to in section 17(1)(f), means the holder of the mining right or the mining permit;</p> <p>(f) in relation to a land tenure right referred to in paragraph (c) of the definition of “<i>property</i>”, means a person in whose name the right is registered or to whom it was granted in terms of legislation; or</p> <p>(g) in relation to public service infrastructure referred to in paragraph (d) of the definition of “<i>property</i>”, means the organ of state which owns or controls that public service infrastructure as envisaged in the definition of “<i>publicly controlled</i>”.</p>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p>person under judicial management;</p> <p>(v) a curator, in the case of a property in the estate of a person under curatorship;</p> <p>(vi) a person in whose name a usufruct or other personal servitude is registered, in the case of a property that is subject to a usufruct or other personal servitude;</p> <p>(vii) a lessee, in the case of a property that is registered in the name of a municipality and is leased by it; or</p> <p>(viii) a buyer, in the case of a property that was sold by a municipality and of which possession was given to the buyer pending registration of ownership in the name of the buyer</p> <p>(ix) any legal person, including but not limited to:</p> <p>(i) a company registered in terms of the Companies Act, 1973, a trust, a close corporation registered in terms of the Close Corporations Act, 1984; as amended by the Companies Act, 2008;</p> <p>(ii) any department of State;</p> <p>(iii) any Council or Board established in terms of any legislation applicable to the Republic of South Africa;</p> <p>(iv) any Embassy or other foreign entity.</p>	<p>(h) Provided that a person mentioned below may for the purposes of this Act be regarded by a municipality as the owner of a property in the following cases:</p> <p>(i) a trustee, in the case of a property in a trust excluding state trust land;</p> <p>(ii) an executor or administrator, in the case of a property in a deceased estate;</p> <p>(iii) a trustee or liquidator, in the case of a property in an insolvent estate or in liquidation;</p> <p>(iv) a judicial manager, in the case of a property in the estate of a person under judicial management;</p> <p>(v) a curator, in the case of a property in the estate of a person under curatorship;</p> <p>(vi) a person in whose name a usufruct or other personal servitude is registered, in the case of a property that is subject to a usufruct or other personal servitude;</p> <p>(vii) a lessee, in the case of a property that is registered in the name of a municipality and is leased by it;</p> <p>(viii) a lessee, in the case of a property to which a land tenure right applies and which is leased by the holder of such right</p> <p>(ix) a buyer, in the case of a property that was sold by a municipality and of which possession was given to the buyer pending registration of ownership in the name of the buyer;</p> <p>&lt;MPRA Amendment Act&gt;</p>
<p>Public Service Infrastructure – means publicly controlled infrastructure of the following kinds:</p> <p>(g) runways or aprons at national or provincial airports;</p>	<p>Public Service Infrastructure – means publicly controlled infrastructure of the following kinds:</p> <p>(g) runways, aprons and the air traffic control unit at national or provincial airports, including the vacant land known as the obstacle free zone surrounding these, which must be vacant for the air navigation purposes;</p>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p>(j) rights of way, easements or servitudes in connection with infrastructure mentioned in paragraphs (a) to (i);</p>	<p>(j) a right registered against immovable property in connection with infrastructure mentioned in paragraphs (a) to (i);</p> <p>&lt;MPRA Amendment Act&gt;</p>
	<p>Public Services Purposes – in relation to the use of a property, means property owned and used by an organ of state as-</p> <p>(a) Hospitals and clinics;</p> <p>(b) schools, pre-schools, early childhood development centres or further education and training colleges;</p> <p>(c) national and provincial libraries and archives;</p> <p>(d) police stations;</p> <p>(e) correctional facilities; or</p> <p>(f) courts of law,</p> <p>but excludes property contemplated in the definition of "public service infrastructure";</p> <p>&lt;MPRA Amendment Act&gt;</p>
	<p>Ratio - in relation to section 19 of the Act, means the relationship between the cent amount in the Rand applicable to residential properties and different categories of non-residential properties: Provided that the two relevant cent amounts in the Rand are inclusive of any relief measures that amount to rebates of a general application to all properties within a property category;</p> <p>&lt;MPRA Amendment Act&gt;</p>
<p>Residential Property – means improved property that is:</p> <p>(a) used predominantly (two thirds or more) for residential purposes, and includes any adjoining property registered in the name of the same owner and used together with such residential property as if it were one property. (Any such grouping shall be regarded as one residential property for rate rebate or valuation reduction purposes) or</p> <p>(b) a unit registered in terms of the Sectional Title Act, 1986, (Act No. 95 of 1986), used predominantly (two thirds or more) for residential purposes, and includes any unit in the same Sectional Title Scheme registered in the name of the same owner which is used together with the residential unit as if it were one property, for example a garage or</p>	<p>Residential Property – means a property included in a valuation roll in terms of section 48(2)(b) in respect of which the primary use or permitted use is for residential purposes without derogating from section 9 of the Act</p>



CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p>servant’s quarters. (any such grouping shall be regarded as one residential property for rate rebate or valuation reduction purposes), or</p> <p>(c) owned by a share-block company and used solely for residential purposes.</p>	
<p><b>4. LEVYING OF RATES</b></p>	
<p>4.3 State owned property no longer qualifies for any rates rebate by virtue of ownership. However, the exemptions, rebates and reductions relating to the usage of properties as specified in this Property Rates Policy would apply.</p>	<p>Removed – Not applicable</p>
<p><b>5. DIFFERENT CATEGORIES OF RATEABLE PROPERTY</b></p>	
<p>5.2 The Council has determined the following categories of property for purposes of rating:</p> <ul style="list-style-type: none"> <li>(a) residential properties</li> <li>(b) industrial properties</li> <li>(c) business and commercial properties</li> <li>(d) farm properties used for: <ul style="list-style-type: none"> <li>(i) agricultural purposes;</li> <li>(ii) residential purposes;</li> <li>(iii) industrial purposes;</li> <li>(iv) business and commercial purposes; or</li> <li>(v) purposes other than those specified above;</li> </ul> </li> <li>(e) smallholdings used for: <ul style="list-style-type: none"> <li>(i) agricultural purposes;</li> <li>(ii) residential purposes;</li> <li>(iii) industrial purposes;</li> <li>(iv) business and commercial purposes; or</li> <li>(v) purposes other than those specified above;</li> </ul> </li> <li>(f) state-owned properties;</li> <li>(g) municipal properties;</li> <li>(h) public service infrastructure;</li> <li>(i) privately owned towns serviced</li> </ul>	<p>5.2 The Council has determined the following categories of property for purposes of rating:</p> <ul style="list-style-type: none"> <li>(a) residential properties;</li> <li>(b) industrial properties;</li> <li>(c) business and commercial properties;</li> <li>(d) agricultural properties;</li> <li>(e) mining and quarries;</li> <li>(f) public service purpose properties;</li> <li>(g) public service infrastructure;</li> <li>(h) public benefit activity property;</li> <li>(i) vacant land;</li> <li><b>Other Categories</b></li> <li>(j) state-owned properties;</li> <li>(k) municipal properties;</li> <li>(l) privately owned towns serviced by the owner;</li> <li>(m) informal settlements;</li> <li>(n) protected areas;</li> <li>(o) properties on which national monuments are proclaimed;</li> <li>(p) Places of worship</li> </ul>

by the owner; (j) informal settlements; (k) mining and quarries; (l) vacant land; (m) protected areas; (n) properties on which national monuments are proclaimed; (o) places of worship																																																																								
<b>CURRENT POLICY</b>	<b>PROPOSED AMENDMENT POLICY</b>																																																																							
5.3 The Council may determine other categories as the Council may from time to time identify.	5.3 The Council may determine additional categories of rateable property, provided that the determination of such property categories does not circumvent the categories of rateable property that must be determined in terms of subsection of the act.																																																																							
5.4 The Council has determined the following ratios relevant to each category to the rate on residential properties for purposes of tariff rating:	5.4 The Council has determined the following ratios relevant to each category to the rate on residential properties for purposes of tariff rating:																																																																							
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CURRENT POLICY			PROPOSED AMENDMENT POLICY			
iv.	business and commercial purposes	2.00	(n)	protected areas;	1.00	1.00
v.	purposes other than those specified above	0.25	(o)	properties on which national monuments are proclaimed;	1.00	1.00
(f)	state-owned properties;	2.00	(p)	Places of worship	2.00	2.00
(g)	municipal properties;	2.00				
(h)	public service infrastructure;	0.25				
(i)	privately owned towns serviced by the owner;	1.00				
(j)	informal settlements;	1.00				
(k)	mining and quarries;	3.00				
(l)	vacant land;	4.00				
(m)	protected areas;	1.00				
(n)	properties on which national monuments are proclaimed;	1.00				
(o)	Places of worship	2.00				
<b>8.14 IMPERMISSIBLE RATES</b>			<b>8.14 IMPERMISSIBLE RATES</b>			
<p>Impermissible rates will apply to categories of properties in terms of section 17(1) of the Act.</p>			<p>In terms of section 17 of the act, rates in respect of the following categories of properties or use of property will be deemed impermissible –</p> <p>(a) <i>Public Services Infrastructure</i> - subject to paragraph (b) on the first 30% of the market value of property.</p> <p>(b) <i>Public Services Infrastructure</i> - on any property referred to in paragraphs (a), (b), (e), (g) and (h) of the definition of "public service infrastructure</p> <p>(c) <i>Protected Areas</i> - on those parts of a special nature reserve, national park or nature reserve within the meaning of the National Environmental Management: Protected Areas Act, 2003 (Act No. 57 of 2003), or of a national botanical garden within the meaning of the National Environmental Management: Biodiversity Act, 2004 (Act No. 10 of 2004), which are not developed or used for commercial,</p>			

CURRENT POLICY	PROPOSED AMENDMENT POLICY
	business, agricultural or residential purposes; (d) <i>Mining</i> - on mining rights or a mining permit within the meaning of the Mineral and Petroleum Resources Development Act, 2002 (Act No. 28 of 2002), excluding any building, other immovable structures and infrastructure above the surface of the mining property required for purposes of mining; (e) <i>Religious Organizations</i> - on a property registered in the name of and used primarily as a place of public worship by a religious community, including the official residence registered in the name of that community which is occupied by the office-bearer of that community who officiates at services at that place of worship.

**WASTE MANAGEMENT SERVICES TARIFF POLICY (Refer to Annexure D5)**

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>CONTENTS</b>	<b>CONTENTS</b>
6. COSTING MODEL-BIN SIZE AND STAND SIZE	6. WASTE MANAGEMENT SERVICES CURRENT COSTING MODEL-BIN SIZE AND FREQUENCY
12. PUBLIC CLEANING	12. Removed – Not applicable
<b>1. PREAMBLE</b>	<b>1. PREAMBLE</b>
<p>To combat this trend, the National Waste Minimisation Strategy has determined various principles and objectives that must be implemented by local government. To achieve this, EMM is in the process of restructuring and realigning its services. The latter will include partnership arrangements and local economic development initiatives focussed on community, business and industry involvement linked to various technical solutions and financial mechanisms to achieve the strategic objective of minimising waste as far as possible.</p> <p>The policy deals with both residential waste and non-residential waste management services, as provided by EMM or on behalf of EMM.</p>	<p>To combat this trend, the National Waste Management Strategy has determined various principles and objectives that must be implemented by local government. The latter will include partnership arrangements and local economic development initiatives focussed on community, business and industry involvement linked to various technical solutions and financial mechanisms to achieve the strategic objective of waste management as far as possible.</p> <p>The policy deals with residential waste management, non-residential waste management services and departmental usage as provided by EMM or on behalf of EMM.</p>
<b>3. DEFINITIONS</b>	<b>3. DEFINITIONS</b>
<b>240/ Container (Wheelie bin)</b>	<b>Wheelie bin container</b>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p>A wheeled waste container with a capacity of 240l, provided by EMM</p> <p><b>Availability Charge</b></p> <p><b>Backyarders</b> Residents of informal settlements who have erected informal structures in the backyard of another residential property</p> <p><b>Building/Demolition Waste/</b></p> <p><b>Clean Garden Waste</b> Organic waste which emanates from gardening</p> <p><b>Containers</b> 240l Container (wheelie bin), recycling container (Wheelie bin) and 1100l containers.</p> <p><b>Domestic Waste</b> Waste excluding hazardous waste that emanates from premises used wholly or mainly for residential, educational, sport or recreational purposes.</p> <p><b>Formal Households</b> A developed residential property where individual erven were approved in terms of town planning legislation.</p> <p><b>Hazardous Waste</b> Waste that may, by circumstances of generation, production, use, quantity, concentration or inherent physical, chemical or toxicological characteristics, therefore, have a significant adverse effect on the environment, or the health of a person or other living organisms.</p> <p><b>Informal Settlements</b> An area where no sub division of individual erven has taken place in terms of town planning legislation.</p> <p><b>Indigent Register</b> Registered indigent debtors who meet certain criteria as determined by EMM from time to time.</p>	<p>A wheeled waste container with a capacity of 240l, 600l, 900l, 1100l and 1.75m<sup>3</sup> provided by EMM</p> <p>Removed – Not applicable</p> <p><b>Secondary structure</b> Residents occupying a structure at the backyard of another formal residence.</p> <p><b>Building/Demolition Waste/Spoils</b></p> <p><b>Clean Garden Waste</b> Organic waste is generated from gardening</p> <p><b>Recycling Containers</b> 240l wheelie bin with approved colour coded lids,</p> <p><b>Domestic Waste</b> Waste excluding hazardous waste that emanates from premises used solely for residential, purposes.</p> <p><b>Formal Households</b> A developed residential property promulgated in terms of town planning legislation.</p> <p><b>Hazardous Waste</b> Waste that may, by circumstances of generation, production, use, quantity, concentration or inherent physical, chemical or toxicological characteristics, therefore, have a significant adverse effect on the environment, or the health of a person or other living organisms. <b>The analysis must be from a laboratory.</b></p> <p><b>Informal Settlements</b> Occupation of land that is not formally promulgated into individual stands</p> <p><b>Indigent Register</b> Is a person that met specific national criteria to qualify to be an indigent and</p>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p><b>Industrial Waste</b> Waste that emanates from premises that are used wholly or mainly for industrial purposes....</p> <p><b>Non-domestic/business waste</b> Waste that emanates from premises that are used wholly or mainly for commercial,.....</p> <p><b>Non-Residential Properties</b> All developed properties not used for residential purposes and includes agricultural land, vacant land, hostels, guesthouses and old age homes.</p> <p><b>Normal Removal Rebates</b> Discounts granted to single residential properties only valued up to R300 000. Residential sectional title properties, guesthouses, old age homes and hostels are excluded.</p> <p><b>Recycle Material</b> Material that can be converted into raw materials that can be reused to make new products or resources.</p> <p><b>Residential Garage Waste</b> Waste generated from household activities at residential properties which includes household and garage waste, but excludes kitchen waste, garden waste, building/demolition waste and hazardous waste.</p> <p><b>Residential Properties</b> All improved properties that are: Used predominantly for residential purposes, with no more than three dwelling units per property.</p>	<p>is registered in the EMM indigent register.</p> <p><b>Industrial Waste</b> Waste that is generated from premises that are used solely for industrial purposes.....</p> <p><b>Business waste</b> Waste that is generated from premises that are used solely for commercial,.....</p> <p><b>Business institutions</b> All developed properties not used for residential purposes</p> <p><b>Scheduled Refuse Removal Rebates</b> Rebates are only applicable to resident users with a stand size of 0-300m2 and the property value of R300 000 and less.</p> <p><b>Recycle Material</b> Removed – Not applicable</p> <p><b>Residential Garage Waste</b> Removed – Not applicable</p> <p><b>Residential Properties</b> Removed – Not applicable</p> <p><b>Add: Institutions</b> 240l bin service on request with a rebate on the following institutions:</p> <p><b>Vacant Land</b> All undeveloped land, properties without any buildings or structures, irrespective of usage, that could be used for residential or other purposes.</p> <p><b>Mixed use properties</b></p>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
	<p>individual property is used for both residential and business. Zoning to be used for billing.</p> <p><b>Departmental usage</b> Refuse removal services rendered to all or other departments after service delivery needs has been evaluated by Waste Management Services</p> <p><b>Environmental levy</b> The tariff is levied to all residential properties not being levied an EMM refuse removal tariff because they do not receive a service</p>
4. SERVICE	4. SERVICE
<p><b>Waste Collection</b> The collection of building/demolition waste, clean garden waste, domestic waste, hazardous waste, industrial waste, residential garage waste, non-domestic/business waste and recyclable material by the Municipality;</p>	<p><b>Waste Collection</b> The collection of building/demolition waste, garden waste/green waste, domestic waste, industrial waste/ business, carcass removal.</p>
<p><b>Area Cleansing</b> Removal of illegal dumping and littering, cleaning up in respect of Special Events Service, supply and service 1100l containers used for internal waste or events, picking up litter on EMM for events (normal working hours) and picking up litter on EMM property after events (after hours and weekends);</p> <p><b>Waste Minimization</b> Any activity to prevent or reduce the volume and/or environmental impact of waste that is generated, treated, stored or disposed of through mechanisms such as re-using, recycling and processing waste for re-use; and</p> <p><b>Waste Disposal</b></p>	<p><b>Public Cleansing</b> Removal of illegal dumping, littering picking, street sweeping, supply and servicing of relevant containers used for internal waste or events.</p> <p><b>Waste Minimization</b> Removed – Not applicable</p> <p><b>Waste Treatment and Disposal</b></p>
6. COSTING MODEL – BIN SIZE AND STAND SIZE	6. WASTE MANAGEMENT SERVICES CURRENT COSTING MODEL - BIN SIZE AND STAND SIZE AND FREQUENCY
<p>The existing costing model in use is based on stand size with respect to the domestic service and derives from the amalgamation of the previous local Councils, wherein tariff structures varied greatly and ranged from a single tariff for all users to tariffs based on the number of rooms per dwelling, or on locality and geographic area. Uniform tariffs for the Ekurhuleni Metropolitan Municipality</p>	<p>Removed – Not applicable</p>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<p>were promulgated as from 2001/2002 financial year.</p> <p>It is recommended that the 240l bin system be implemented...</p> <p><b>Tariff models comparison</b> Stand size/cost based and property value based:</p> <ul style="list-style-type: none"> <li>• Not related to usage;</li> <li>• Not directly related to cost;</li> <li>• Can lead to over pricing/under-pricing of services; and</li> <li>• Due to demographic and changes in human settlement trends, this model may and do result in the some instances that the poor subsidise the more affluent portion of the community, especially in the case of high density developments.</li> </ul>	<p>The 240l bin system is currently being implemented ..</p> <p>Removed – Not applicable</p>
<p><b>Bin size/cost based model</b></p> <ul style="list-style-type: none"> <li>• Scientific and objective;</li> <li>• Takes into account cost and promotes cost based pricing;</li> <li>• Promote business approach to running of operations; and</li> <li>• Scalable – can be made to relate to usage, and facilitate billing in terms of the user pays principle.</li> </ul> <p>The loss/theft of 240l bins caused by.....</p>	<p>Removed – Not applicable</p> <p><b>The loss/theft</b> of 240l bins and bulk containers caused by....</p>

**CURRENT AND PROPOSES AMENDED TARIFF'S**

**All Container services tariffs: are based on the size of the container and the frequency of removal.**

Activity	Basis of Tariff calculation
Informal Settlements/ <b>indigents</b>	Zero rated (once per week)
<b>Formal Areas serviced through bags system</b>	Stand size (once per week)
Domestic Service for 240/ wheelie bins	Per bin ( <b>serviced</b> once per week)
Flat/Town House Complex Refuse	Per unit per <b>240l</b> bin (number of collections per week) Council reserves the right to decide whether other types/sizes of bulk containers should be used to eliminate service delivery inefficiencies at no additional cost to the customer.



Flat/Town House Complex Refuse where static compactors are installed	Per ton with minimum charge depending on which ever is the highest
Institutions	Per 240l bin ( serviced once per week)
Business Refuse Removal	Per wheeled container size and number of services per week
Litter Picking	Rate per m <sup>2</sup> of all business and industrial zoned erven with fixed maximum levy per month
<del>City cleansing levy: Area cleaning</del>	<del>As per schedule of tariffs</del>
Bulk Services container service	As per bin size and per frequency of service
Sundry Tariffs	Per removal
Environmental levy	As per schedule of tariffs
Refuse Disposal Sites	<b>Rand per ton</b>
General public and contractors from outside the boundaries of the metro	Rand per ton for external users

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>7. USER CATEGORIES</b>	<b>7. USER CATEGORIES</b>
<p>EMM shall distinguish all waste collection services between <b>two</b> user categories, namely, Residential Properties and Non-Residential Properties.</p> <p>Waste management tariffs for EMM services or those provided by other entities on behalf of EMM shall accordingly distinguish between the same <b>two</b> user categories.</p> <p>Non-residential properties may opt to use either EMM service or the private contractor directly.</p>	<p>EMM shall distinguish all waste collection services between <b>three</b> user categories, namely, Residential Properties, Non-Residential Properties <b>and User Charges</b>.</p> <p>Waste management tariffs for EMM services or those provided by other entities on behalf of EMM shall accordingly distinguish between the same <b>three</b> user categories.</p> <p>For all non-residential properties EMM will have the first right of refusal to render waste management services. Where the private service providers are used it is the responsibility of the user to ensure the service comply with the relevant by –law or provincial/national statutes or regulation. The user shall be compelled to submit information types of refuse generated, volumes generated, service provider details and proof of safe disposal to Ekurhuleni Metropolitan Municipality Waste Management Services on request but not less than quarterly.</p>
CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>7.1 Residential Properties</b>	<b>7.1 Residential Properties</b>
7.2.1.1 Black lid 240l container service.	7.2.1.1 Black 240l container service.
7.2.1.2 Additional black lid 240l container service. Any residential property user may request one or more additional black lid 240l container service subject to the area being containerised.	7.2.1.2 Additional black 240l container service. Any residential property user may request one or more additional black 240l container service subject to the area being containerised.

<b>CURRENT POLICY</b>	<b>PROPOSED AMENDMENT POLICY</b>
7.2.1.3 Enhanced 240l container service.	Removed – Not applicable
7.2.5.5 Black lid 240l container service. All property owners (excluding sectional title properties and blocks of rented flats) are automatically billed for one basic black lid 240l container service.	7.2.5.5 Black 240l container service. All property owners (excluding sectional title properties and blocks of rented flats) are automatically billed for one basic black 240l container service.
7.2.5.6 Additional Black lid 240l container service. Any residential property user may request one or more additional black lid 240l container	7.2.5.6 Additional Black 240l container service. Any residential property user may request one or more additional black 240l container
7.2.5.7 Enhanced 240l container service. Only specified users (sectional title and blocks of flats) may request a blue lid 240l container service in addition to the black lid 240l container service subject to the area being containerised and users will be billed for at least a minimum of a third of the number of living units). The number of containers is based on the service delivery agreement with EMM (except for sectional title properties and blocks of flats that. The account is directly linked to the property number (erf number etc.) and served on the property owner	Removed – Not applicable  Removed – Not applicable
<b>7.2.6 Exemptions</b>	<b>7.2.6 Exclusions</b>
7.2.6.2 Hostels, guesthouses and old age homes are not regarded as residential; and	7.2.6.2 Hostels, Guest houses and old age homes are not regarded as residential; and
7.2.6.3 Private land which EMM, due to economic, operational and practical reasons should not service.	Removed - Not applicable
<b>7.3 Non Residential Properties</b>	
7.3.1.1.3 85l bin liner.	7.3.1.1.3 Removed – Not applicable
7.3.2.1 Billing categories will be in accordance with the Credit Control and Debt Collection Policy and By-law.	7.3.2.1 Billing categories will be in accordance with the tariff structure and Waste Management by law.
7.2.3.2 Non-residential properties will be billed as set out below or as confirmed by internal inspectors and/or external auditors appointed by EMM to do a bin audit. The charges will not be variable, irrespective of whether the service is used or not or whether no waste is generated.	Removed – Not applicable
7.3.2.5 Black lid 240l container service. Request for one or more black lid 240l ....	7.3.2.5 240l container service. Request for one or more black 240l ....
<b>7.4 Vacant Land</b>	<b>7.4 Vacant Land</b>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>7.4.3 Exemption</b>	<b>7.4.3 Exclusion</b>
<b>8. REBATES AND SUBSIDIES</b>	<b>8. REBATES AND SUBSIDIES</b>
8.1 Rebated services funded from the indigent account: residential properties	Removed – Not applicable
8.2 Indigent bin subsidy/rebate apply to the total improved value of the property.	Removed – Not applicable
8.3 <b>Contributions</b> Income from disposal charges should not be used to subsidise other rates-funded services. Income from collection charges could be used to subsidise the provision of integrated collection, disposal and area cleaning services to informal households.	Removed – Not applicable
<b>Rebates for residential properties will be based on four categories:</b>	
<b>Category</b>	<b>Percentage Rebate</b>
Registered Indigents including <b>informal settlements</b>	100%
<b>11. WASTE DISPOSAL</b>	<b>11. WASTE DISPOSAL</b>
11.2.2 Loose body vehicle which will be charged at fixed volumetric measure of Container.	Removed – Not applicable
<b>12. PUBLIC CLEANING</b>	<b>12. PUBLIC CLEANING</b>
Illegal dumping and/or cleaning before, during or after events will be based on actual cost.	Removed – Not applicable
<b>14. ADJUSTMENT TO ACCOUNTS</b>	<b>14. ADJUSTMENT TO ACCOUNTS</b>
14.1 An executive official shall have delegated authority to adjust accounts on documented proof of an amended service level agreement (letter, email, etc.) and the applicable date of change.	14.1 An official as delegated by Head of department waste management services shall adjust accounts on documented proof of an amended service level agreement (letter, email, etc.) and the applicable date of change.
<b>17. FUNDING OF NON-INCOME GENERATING SERVICES</b>	<b>17. FUNDING OF NON-INCOME GENERATING SERVICES</b>
All non-income generating services under waste management services shall be funded through a levy billed to all billable residential and commercial clients. The services covered includes street sweeping, litter-picking and clearing of illegal dumping.	An official as delegated by Head of department waste management services shall adjust accounts on documented proof of an amended service level agreement (letter, email, etc.) and the applicable date of change.

**CONSUMER DEPOSIT POLICY** (Refer to Annexure D6)

CURRENT POLICY	PROPOSED POLICY
<b>3 DETERMINATION OF THE AMOUNT OF A DEPOSIT</b>	<b>3 DETERMINATION OF THE AMOUNT OF A DEPOSIT</b>
3.6 If a bank guarantee, is offered instead of payment in cash, the following will apply:	3.6 If a bank guarantee, is offered instead of payment in cash, the following will apply:

CURRENT POLICY	PROPOSED POLICY
<p>3.6.1 A maximum of one third (<math>\frac{1}{3}</math>) of the amount due in respect of the deposit may be tendered as a bank guarantee.</p> <p>3.6.2 The balance of the required deposit to be paid in cash.</p> <p>3.6.3 The bank guarantee tendered to be irrevocable until all dues in terms of the property has been settled.</p>	<p>3.6.1 A bank guarantee of 100% of the amount due in respect of the deposit may be tendered in respect of customers linked to the following tariff categories –</p> <ul style="list-style-type: none"> <li>• <b>Tariff C</b> : Bulk supplies at any voltage and with a capacity of at least 25 kVA (minimum monthly NAC of 25 kVA</li> <li>• <b>Tariff D</b> : Bulk supplies at any voltage and with a capacity of at least 1 MVA and a network access charge of at least 1 MVA over the previous 12 months</li> <li>• <b>Tariff E</b>: Bulk supplies at any voltage and with a capacity of &gt; 25kVA and a NAC of &lt; 1 MVA.</li> </ul> <p>3.6.2 The bank guarantee tendered to be irrevocable until all dues in terms of the property has been settled.</p>

**CREDIT CONTROL & DEBT COLLECTION POLICY (Refer to Annexure D8)**

CURRENT POLICY	PROPOSED POLICY
<b>2 DURATION AND CONDITIONS FOR PAYMENT OF ARREARS IN INSTALMENTS</b>	
(e) (iii) instances of meter tampering or illegal connection;	(e)(iii) instances of proven meter tampering or illegal connection, no debt repayment arrangement and full outstanding amount is payable;

**PROVISION FOR DOUBTFUL DEBTORS AND DEBTORS WRITE OFF (Refer to Annexure D9)**

CURRENT POLICY	PROPOSED POLICY												
<b>4.1 CONSUMER DEBTORS</b>													
The following category in the calculation must be amended as follows:													
<table border="1"> <tr> <td>Disconnection of services in excess of 6 times during preceding 12 months</td> <td>Zero</td> <td>100%</td> </tr> </table>	Disconnection of services in excess of 6 times during preceding 12 months	Zero	100%	<table border="1"> <tr> <td>Disconnection of services in excess of 6 times during preceding 12 months –</td> <td></td> <td></td> </tr> <tr> <td>• Debt ageing 0 – 90 days</td> <td>100%</td> <td>Zero</td> </tr> <tr> <td>• Debt ageing 90+ Days</td> <td>25%</td> <td>75%</td> </tr> </table>	Disconnection of services in excess of 6 times during preceding 12 months –			• Debt ageing 0 – 90 days	100%	Zero	• Debt ageing 90+ Days	25%	75%
Disconnection of services in excess of 6 times during preceding 12 months	Zero	100%											
Disconnection of services in excess of 6 times during preceding 12 months –													
• Debt ageing 0 – 90 days	100%	Zero											
• Debt ageing 90+ Days	25%	75%											
<b>4.1 CONSUMER DEBTORS</b>													
	<p>Add –</p> <p>In terms of the provisions of GRAP standard AG125, the above-mentioned “Percentage of debt provided for as irrecoverable” will be reviewed and adjusted at the Statement of Financial Position</p>												

CURRENT POLICY	PROPOSED POLICY
	date on the basis of <u>current</u> observable data, to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and remove the effects of conditions in the historical period that do not exist currently. The methodology and assumptions used for estimating future cash flows will be reviewed to reduce any differences between loss estimates and actual loss experience.
<b>5.1 Amounts equal to or lower than amounts delegated to the Chief Financial Officer by Council from time to time</b>	
Income managers identifying irrecoverable debtors within the delegated powers of the CFO must prepare a report for the attention of the CFO detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the debt have been exhausted and that further actions would be fruitless and not cost effective.	Report of irrecoverable debtors detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the debt have been exhausted and that further actions would be fruitless and not cost effective must be submitted to Divisional Head Revenue.
The report of the income manager must be scrutinised by the income director and his recommendation must be documented in the report.	Report of irrecoverable debtors detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the debt have been exhausted and that further actions would be fruitless and not cost effective must be submitted to Divisional Head Revenue.
The final report containing the recommendations of both the income manager as well as the director income must be presented to the Group Chief Financial Officer for consideration.	Report containing recommendations of Divisional Head Revenue must be presented to the Group Chief Financial Officer for consideration.
<b>5.2 Amounts exceeding the CFO's delegated authority</b>	
The process for the consideration of write-off of debts in respect of amounts in excess of CFO delegated authority must be dealt with as follows:	
Income managers identifying irrecoverable debts in excess of Group Chief Financial Officer delegations and prepare report detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the	Report of irrecoverable debtors detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the debt have been exhausted and that further actions would be fruitless and not cost effective must be submitted to Divisional Head Revenue.

CURRENT POLICY	PROPOSED POLICY
debt have been exhausted and that further actions would be fruitless and not cost effective.	
The report of the income manager must be scrutinised by the income director and his recommendation must be documented in the report.	
The final report containing the recommendations of both the income manager as well as the director income must be presented to the up Chief Financial Officer for consideration.	Report containing recommendations of Divisional Head Revenue must be presented to the Group Chief Financial Officer for consideration.
<b>5.3 Application of Prescription Act</b>	
Income manager will assess application in terms of prescribed requirements. If in compliance with Prescription Act, approval may be granted to write-off prescribed portion of debt.	Income manager will assess application in terms of prescribed requirements. If in compliance with Prescription Act, report of irrecoverable debts detailing the nature of the underlying debt, conditions that led to the debt being identified as being prescribed, details on credit and debt collection processes followed to recover the debt and confirmation that debt has prescribed must be submitted to Divisional Head Revenue for consideration and approval.
	<b>Add –</b>
	<b>5.6 Council Approved Write-Off Schemes.</b>
	Council approved incentives or debt write-off schemes must be processed against the relevant debtors account and reflected as debit against Bad Debt Provision in the financial ledger.
	Incentives or debt write-offs to be processed to individual qualifying debtors accounts for the duration of scheme.

**BUDGET IMPLEMENTATION AND MONITORING POLICY (Refer to Annexure D10)**

The Budget Implementation and Monitoring Policy (Refer to Annexure D10) changed in total

**ACCOUNTING POLICY (Refer to Annexure D12)**

The Accounting Policy changed in total.

**BORROWING POLICY (Refer to Annexure D14)**

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>2. OBJECTIVES OF POLICY</b>	<b>3. OBJECTIVES OF POLICY</b>
TO BE ADDED	Net cash as a % of total Interest bearing borrowings to be 40% or more;
To maintain a long-term credit rating of	To maintain a long-term credit rating above

AA3za as per the Moody's Investor Services Rating Scale	investment Grade as per the Moody's Investor Services Rating Scale;
<b>6. FORM OF BORROWINGS</b>	<b>6. FORM OF BORROWINGS</b>
Municipal bonds through the Bond Exchange of South Africa;	Municipal bonds through the JSE Limited (Johannesburg Stock Exchange)

**ELECTRICITY METERING FOR RESIDENTIAL AND SMALL BUSINESS (Refer to Annexure D16)**

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>5.1.2 METERING STRATEGY</b>	<b>5.1.2 METERING STRATEGY</b>
<p>(a) The credit metering system currently in use is adequate for the most part and any additional capital outlay will only be justified if a move is made to a smart metering system;</p> <p>(b) Accessibility problems will be addressed as follows:</p> <p>(ii) moving the inaccessible credit meter to a suitable location following a costing provided to the customer (and payment received), or</p> <p>(c) in the pre smart metering phase, resources should be spent on routine inspections, recovery of lost income, legal action and the repair of broken meters.</p>	<p>(a) The credit metering system currently in use is now becoming outdated and must be replaced with a prepayment meter, or a smart meter (when available);</p> <p>(b) Accessibility problems will be addressed as follows:</p> <p>Removed – Not applicable</p> <p>(c) in the pre smart metering phase, resources should be spent on routine inspections, recovery of lost income, legal action and the <b>replacement of credit meters with prepayment meters..</b></p>

CURRENT POLICY	PROPOSED AMENDMENT POLICY
<b>5.3.1 METERING STRATEGY</b>	<b>5.3.1 METERING STRATEGY</b>
<p>(d) Townhouse complexes – the risk to be assessed by the Head of Department: Energy. Depending on the outcome, steps are to be implemented as described for the above categories A and B.</p>	<p>(d) Townhouse complexes – Categories A and B apply.</p>

**POLICY FOR THE VENDING OF PRE-PAID ELECTRICITY (Refer to Annexure D17)**

<b>CURRENT POLICY</b>		<b>PROPOSED AMENDMENT POLICY</b>	
<b>2.</b>	<b>VENDING SYSTEMS</b>	<b>2.</b>	<b>VENDING SYSTEMS</b>
2.3	Should sufficient capacity not be available within the "Vending and Network" Administration Sections of the depots to provide a satisfactory service to customers, then the management of the prepaid systems is to be outsourced, and the necessary contractors are to be appointed in terms of the Council's Supply Chain Management Policy.	2.3	The Chief Financial Officer is responsible for the contract employed to ensure prepayment vending through third party vendors. This is done for the convenience of the EMM customers, and essentially, entails the extension of existing vending points. Many of the outsourced points are open 24 hours per day.
<b>4.</b>	<b>PROVISION OF VENDING STATIONS</b>	<b>4.</b>	<b>PROVISION OF VENDING STATIONS</b>
4.3	In order to ensure that vending is available to customers on a 24 hour basis, Council shall appoint a vending service provider/s	4.3	In order to ensure that vending is available to customers on a 24 hour basis, Chief Financial Officer shall appoint a vending service provider/s.



## 2.5 Overview of budget assumptions

### 2.5.1 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2015/16 MTREF:

- National Government macro-economic targets.
- The general inflationary outlook and the impact on the metro’s residents and businesses.
- The impact of municipal cost drivers.
- The increase in prices for bulk electricity and water.
- The increase in the cost of remuneration.

The inflation outlook for the MTREF is as follows:

The following table reflects the inflation forecast as contained in Circular 74 of NT.

Fiscal Year	2014	2015	2016	2017	2018
	Actual	Estimate	Forecast		
CPI Inflation	5.6%	6.2%	5.8%	5.5%	5.3%

(Source Medium Term Budget Policy Statement)

### 2.5.2 Credit rating outlook

**Table 37 Credit rating outlook**

Security class	Currency	Rating	Annual rating 2014/2015	Previous rating
Short-term	Rand	Moody’s	P-1.za	P-1.za
Long-term	Rand	Moody’s	A1.za	Aa3.za
Outlook	Rand	Moody’s	Stable	Negative

The rating definitions are:

- Short-term: Prime – 1 (highest quality)  
Short-term Debt Ratings (maturities of less than one year)  
Prime-1 (highest quality)
- Long-term: Aa2za  
Defined as high grade. “Aa” rated are judged to be of high quality and are subject to very low credit risk.
- Senior unsecured debt (rating attached to municipal bond programme): Aa2za  
Defined as high grade. “Aa” rated are judged to be of high quality and are subject to very low credit risk.
- Long-term: Aa3.za  
Defined as high grade: “Aa” rated are judged to be of high quality and subject to very low risk for long-term debt and the best ability to repay short-term debt.
- Long-term: A1.za

Defined as high grade: “A” rated are judged to be of upper medium grade and subject to very low risk for long-term debt and the best ability to repay short-term debt.

### **2.5.3 Interest rates for borrowing and investment of funds**

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City had a R4 billion Domestic Medium-term Note Programme registered which was applicable to last five financial years for the capital expenditure funding and formed the basis of the borrowings programme. For the 2014/15 MTREF the City registered another R4 billion Domestic Medium-term Note Programme as approved by Council. It is based on the assumption that borrowings are undertaken using fixed interest rates (assumed at 11% p.a.) for external funding requiring semi-annual interest payments.

### **2.5.4 Collection rate for revenue services**

The rate of revenue collection is currently expressed as a percentage (93%) of annual billings. Cash flow is assumed to be 93% of billings. No provision has been made for increased collection of arrear debt and any revenue yielded from this will be used to strengthen the liquidity position of the City.

### **2.5.5 Growth or decline in tax base of the municipality**

Growth projections – growth projections refer to the increase in the number of units consumed for the service. It does not refer to the increase in the tariff, nor does it reflect the total increase in income. It is expressed as a percentage which represents the percentage increase in units consumed. Growth projections are determined per service which is driven by service specific trends. Electricity, as an example, is predicting a 0%-growth rate due to the various energy efficiency initiatives. The individual growth rates are:

- Assessment rates: 1.6%
- Electricity: 0%
- Water: 1.6%
- Sanitation: 1.6%
- Solid Waste: 1.6%

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing ‘households’ is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the ‘poor household’ limits consumption to the level of FBS.

### **2.5.6 Salary increases**

A 6.8% cost of living increase has been provided for.

### **2.5.7 Impact of national, provincial and local policies**

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were

implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- National Development Plan addressing inter alia economic growth and job creation.
- Enhancing education and skills development.
- Improving health services.
- Rural development and agriculture.
- Fighting crime and corruption.

### **2.5.8 Ability of the municipality to spend and deliver on the programmes**

It is estimated that a spending rate of at least 95% is achieved on operating expenditure and 90% on the capital programme for the 2015/16 MTREF of which performance has been factored into the cash flow budget.

## **2.6 Overview of budget funding**

### **2.6.1 Medium-term Outlook: Operating Revenue**

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The metro derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc.).

The revenue strategy is a function of key components such as:

- Growth in the city and economic development.
- Revenue management and enhancement.
- Achievement of a 93% annual collection rate for consumer revenue.
- National Treasury guidelines.
- Electricity tariff increases within the National Energy Regulator of South Africa (NERSA) approval.
- Achievement of full cost recovery of specific user charges.
- Determining tariff escalation rate by establishing/calculating revenue requirements.
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA).
- The ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers, aligned to the economic forecasts.

The proposed tariff increases for the 2015/16 MTREF on the different revenue categories are:

**Table 38 Proposed tariff increases over the medium**

<b>Revenue category</b>	<b>2015/16 Proposed tariff increase</b>	<b>2016/17 Proposed tariff increase</b>	<b>2017/18 Proposed tariff increase</b>
	%	%	%
Property rates	7.5	10.0	10.0
Sanitation	9.5	9.5	9.5
Solid waste	8.0	8.0	8.0
Water	14.5	9.5	9.5
Electricity	12.2	12.2	12.2

The following table is a detailed analysis of the methodology in the calculation of the income rates and services:

Table 39 Detailed Budget Assumption for services

<b>INCREASE IN SERVICES INCOME</b>	<b>2014/15</b>	<b>2015/16 (Note 1)</b>	<b>2016/17</b>	<b>2017/18</b>
	%	%	%	%
<b>Base Adjustment/ Efficiency Adjustment</b>				
- Assessment Rates Income	-0.48%	-2.09%	-1.52%	-0.60%
- Electricity Sales	-4.50%	0.04%	-0.37%	-0.36%
- Water Sales	0.44%	3.78%	0.50%	-0.50%
- Sanitation Sales	2.74%	0.25%	-0.42%	-0.87%
- Refuse Removal / Solid Waste Sales	-2.72%	-1.27%	-0.09%	-0.09%
<b>Growth in Consumption of Services</b>				
- Assessment Rates Income	2.00%	1.60%	1.60%	1.60%
- Electricity Sales	-1.00%	0.00%	0.00%	0.00%
- Water Sales	2.00%	1.60%	0.00%	0.00%
- Sanitation Sales	2.00%	1.60%	1.60%	1.60%
- Refuse Removal / Solid Waste Sales	2.00%	1.60%	0.00%	0.00%
<b>Tariff Increases</b>				
- Assessment Rates Income	7.50%	7.50%	10.00%	10.00%
- Electricity Sales	7.39%	12.20%	12.20%	12.20%
- Water Sales	8.10%	14.50%	9.50%	9.50%
- Sanitation Sales	8.00%	9.50%	8.00%	8.00%
- Refuse Removal / Solid Waste Sales	8.00%	8.00%	8.00%	8.00%
<b>Total Income Increases</b>				
- Assessment Rates Income	9.02%	7.1%	10.08%	11.00%
- Electricity Sales	1.89%	12.24%	11.83%	11.84%
- Water Sales	10.54%	19.88%	10.00%	9.00%
- Sanitation Sales	12.74%	11.35%	9.18%	8.73%
- Refuse Removal / Solid Waste Sales	7.28%	8.33%	7.91%	7.91%
<b>Bulk purchase increase</b>				
- Electricity	8.06%	14.24%	14.24%	14.24%
- Water	8.10%	14.50%	9.50%	9.50%
- Sanitation	8.00%	9.50%	9.50%	9.50%

Note 1: Increase of 2015/16 is compared with the 2014/15 **Adjustment Budget**

The tables below provide detailed investment information and investment particulars by maturity.

Table 40 MBRR SA15 – Detailed Investment Information

EKU Ekurhuleni Metro - Supporting Table SA15 Investment particulars by type									
Investment type	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<b>Parent municipality</b>									
Securities - National Government	-	-	-	-	-	-	-	-	-
Listed Corporate Bonds	-	-	-	-	-	-	-	-	-
Deposits - Bank	183,946	114,264	164,177	138,638	138,638	138,638	138,638	138,638	138,638
Deposits - Public Investment Commissioners	-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Bankers Acceptance Certificates	-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks	-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)	-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks	-	-	-	-	-	-	-	-	-
Municipal Bonds	305,525	708,721	612,154	638,944	638,944	638,944	926,381	1,213,819	1,501,256
<b>Municipality sub-total</b>	<b>493,470</b>	<b>826,986</b>	<b>780,332</b>	<b>781,582</b>	<b>781,582</b>	<b>781,582</b>	<b>1,069,019</b>	<b>1,356,457</b>	<b>1,643,894</b>
<b>Entities</b>									
<b>Entities sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>	<b>493,470</b>	<b>826,986</b>	<b>780,332</b>	<b>781,582</b>	<b>781,582</b>	<b>781,582</b>	<b>1,069,019</b>	<b>1,356,457</b>	<b>1,643,894</b>

**Table 41 MBRR SA16 – Investment particulars by maturity**

EKU Ekurhuleni Metro - Supporting Table SA16 Investment particulars by maturity													
Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months												
<b>Parent municipality</b>													
Absa Bank	2	Fixed Deposit	Yes	Fixed	0.0629	no	n/a	21 February 2014	21,285	1,339	-	-	22,624
Absa Bank	4	Call deposit	Yes	Variable	0.0925	no	n/a	on demand	31,602	2,923	-	-	34,525
Rand Merchant Bank (01/10/08)	15	Guaranteed Trust	Yes	Fixed	0.1325	no	n/a	31/07/2015	3,446	457	-	-	3,903
Rand Merchant Bank (01/10/08)	1	Money Market	no	Variable	0.1708	no	n/a	on demand	27,673	4,727	-	-	32,399
Rand Merchant Bank (01/10/08)	18	Guaranteed Trust	Yes	Fixed	0.1476	no	n/a	28/10/2016	15,686	2,315	-	-	18,002
Investec Bank (13/11/08)	1	Dbsa Loan	Yes	Variable	0.1	no	n/a		37,898	3,790	-	-	41,688
Stanlib	15	Money Market	Yes	Variable	0.0575	no	n/a	10 April 2015	3,666	211	-	-	3,877
Sanlam	1	Call Deposit	Yes	Variable	0.0575	no	n/a		128	7	-	-	135
Rand Merchant Bank	9	Structured Deposit	Yes	Variable	Growth	no	n/a	28/02/2020	115,135	-	(514,532)	508,643	109,246
Standard Bank	3	Structured Deposit	Yes	Variable	Growth	no	n/a	31/03/2014	115,048	-	(423,980)	362,533	53,601
Investec	9	Structured Deposit	Yes	Variable	Growth	no	n/a	01 March 2021	114,909	-	(686,080)	984,427	413,256
Nedbank	11	Structured Deposit	Yes	Variable	Growth	no	n/a	01 May 2024	117,651	-	(804,000)	1,018,114	331,765
Rand Airport	1	Shareholding	no	Variable	Growth	no	n/a		4,000	-	-	-	4,000
Inca	1	Zero Coupon	no	Variable		no	n/a	30 November 2014	0	-	-	-	0
<b>Municipality sub-total</b>									<b>608,126</b>	<b>15,768</b>	<b>(2,428,592)</b>	<b>2,873,717</b>	<b>1,069,019</b>
<b>Entities</b>													
<b>Entities sub-total</b>									<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL INVESTMENTS AND INTEREST</b>									<b>608,126</b>	<b>-</b>	<b>(2,428,592)</b>	<b>2,873,717</b>	<b>1,069,019</b>

## 2.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2015/16 medium-term capital programme:

**Table 42 Sources of capital revenue over the MTREF**

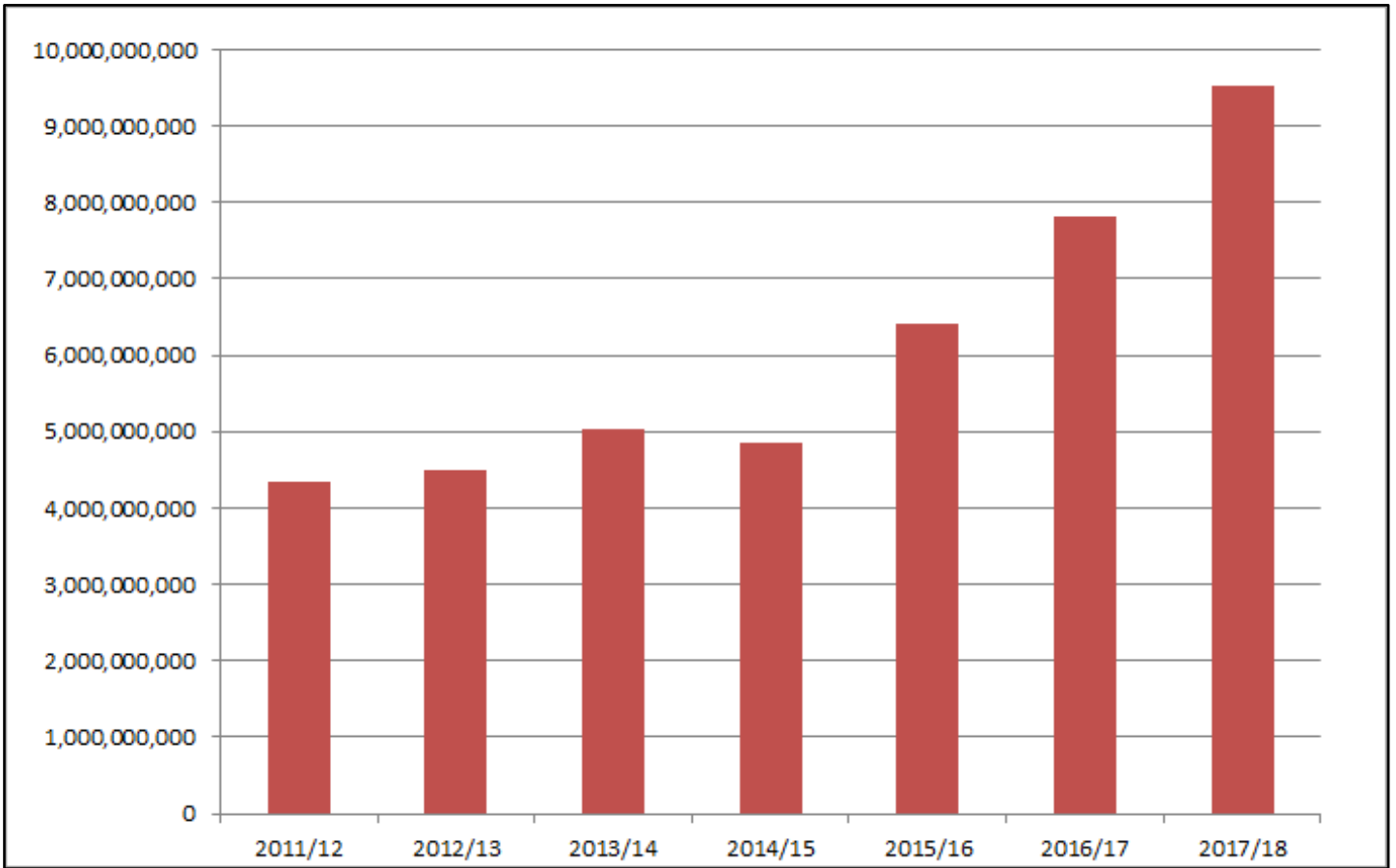
<b>2015/16 Medium Term Revenue &amp; Expenditure Framework - Per Source Of Finance</b>						
<b>Source Of Finance</b>	<b>Budget Year 2015/16</b>	<b>%</b>	<b>Budget Year +1 2016/17</b>	<b>%</b>	<b>Budget Year +2 2017/18</b>	<b>%</b>
Capital Replacement Reserve (CRR)	502,200,000	11.23%		0.00%		0.00%
Energy Efficiency & Demand Side Management (EEDSM)	14,000,000	0.31%	20,000,000	0.40%	20,000,000	0.39%
Human Settlement Development Grant (HSDG)	29,079,000	0.65%	-	0.00%	-	0.00%
Intergrated National Electrification Programme (INEP)	50,000,000	1.12%	40,000,000	0.81%	30,000,000	0.58%
External Loans	1,006,655,000	22.51%	1,812,300,000	36.55%	1,711,600,000	33.03%
Neighborhood Development Partnership Grant (NDPG)	20,000,000	0.45%	60,000,000	1.21%	53,390,000	1.03%
Provincial Grant	3,000,000	0.07%	8,000,000	0.16%	6,000,000	0.12%
Public Transport Network Grant (PTNG)	309,296,000	6.92%	404,389,000	8.16%	536,544,000	10.35%
Revenue	987,152,906	22.08%	945,248,200	19.07%	1,104,911,270	21.32%
Urban Settlement Development Grant (USDG)	1,550,180,521	34.67%	1,668,090,646	33.64%	1,720,000,000	33.19%
<b>Total</b>	<b>4,471,563,427</b>	<b>100%</b>	<b>4,958,027,846</b>	<b>100%</b>	<b>5,182,445,270</b>	<b>100%</b>



**Table 43 MBRR Table SA17 - Detail of borrowings**

EKU Ekurhuleni Metro - Supporting Table SA17 Borrowing									
Borrowing - Categorised by type R thousand	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Parent municipality</b>									
Long-Term Loans (annuity/reducing balance)	1,485,586	856,157	1,147,491	1,119,764	1,119,764	1,163,597	1,001,597	821,189	620,348
Long-Term Loans (non-annuity)	432,620	432,620	32,620	32,620	32,620	-			
Marketable Bonds	2,415,000	3,215,000	3,841,000	5,100,000	5,100,000	3,688,787	4,744,206	6,782,431	8,667,931
<b>Municipality sub-total</b>	<b>4,333,206</b>	<b>4,503,777</b>	<b>5,021,111</b>	<b>6,252,384</b>	<b>6,252,384</b>	<b>4,852,384</b>	<b>5,745,802</b>	<b>7,603,619</b>	<b>9,288,279</b>
<b>Entities</b>									
Long-Term Loans (annuity/reducing balance)									
<b>Entities sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Borrowing</b>	<b>4,333,206</b>	<b>4,503,777</b>	<b>5,021,111</b>	<b>6,252,384</b>	<b>6,252,384</b>	<b>4,852,384</b>	<b>5,745,802</b>	<b>7,603,619</b>	<b>9,288,279</b>
<b>Unspent Borrowing - Categorised by type</b>									
<b>Parent municipality</b>									
Marketable Bonds	87,660	412,161	246,903	-	-	135,959	-	-	-
<b>Municipality sub-total</b>	<b>87,660</b>	<b>412,161</b>	<b>246,903</b>	<b>-</b>	<b>-</b>	<b>135,959</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Entities</b>									
Long-Term Loans (annuity/reducing balance)									
<b>Entities sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Unspent Borrowing</b>	<b>87,660</b>	<b>412,161</b>	<b>246,903</b>	<b>-</b>	<b>-</b>	<b>135,959</b>	<b>-</b>	<b>-</b>	<b>-</b>

The following graph illustrates the growth in outstanding borrowing for the 2010/11 to 2016/17 period.



**Figure 7 Growth in outstanding borrowing (long-term liabilities)**

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash-backed reserves. In determining the credibility of this funding source it becomes necessary to review the cash flow budget as well as the cash-backed reserves and accumulated funds reconciliation, as discussed below. Internally generated funds consist of R987m in 2015/16, R945m in 2016/17 and R1,1 billion in 2017/18.

Table 44 MBRR Table SA18 - Capital transfers and grant receipts

EKU Ekurhuleni Metro - Supporting Table SA18 Transfers and grant receipts									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital Transfers and Grants</b>									
<b>National Government:</b>	<b>1,186,773</b>	<b>1,135,866</b>	<b>1,632,538</b>	<b>1,920,981</b>	<b>2,033,437</b>	<b>2,033,437</b>	<b>1,943,477</b>	<b>2,192,480</b>	<b>2,359,934</b>
MIG/USDG	1,019,773	997,123	1,358,995	1,569,981	1,664,713	1,664,713	1,550,181	1,668,091	1,720,000
Public Transport and Systems	20,000	47,500	239,543	230,000	290,224	290,224	309,296	404,389	536,544
INEP	100,000	73,000	10,000	61,000	61,000	61,000	50,000	40,000	30,000
Electrification Demand Side Management	47,000	12,000	16,000	10,000	17,500	17,500	14,000	20,000	20,000
Other capital transfers/grants [insert desc]		6,243	8,000	50,000	-	-	20,000	60,000	53,390
<b>Provincial Government:</b>	<b>2,618</b>	<b>71,399</b>	<b>4,644</b>	<b>76,700</b>	<b>5,826</b>	<b>5,826</b>	<b>32,079</b>	<b>8,000</b>	<b>6,000</b>
Other capital transfers/grants [insert description]	2,618	71,399	4,644	76,700	5,826	5,826	32,079	8,000	6,000
<b>District Municipality:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
[insert description]									
<b>Other grant providers:</b>	<b>11,850</b>	<b>-</b>	<b>-</b>	<b>5,500</b>	<b>4,500</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
Public Contributions	11,850			5,500	4,500	4,500	-	-	-
Foreign Grants									
<b>Total Capital Transfers and Grants</b>	<b>1,201,241</b>	<b>1,207,266</b>	<b>1,637,183</b>	<b>2,003,181</b>	<b>2,043,763</b>	<b>2,043,763</b>	<b>1,975,556</b>	<b>2,200,480</b>	<b>2,365,934</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>4,523,307</b>	<b>4,879,317</b>	<b>4,102,547</b>	<b>4,686,296</b>	<b>4,856,729</b>	<b>4,863,275</b>	<b>4,911,989</b>	<b>5,262,455</b>	<b>5,763,684</b>

### 2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understanding for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category.
- Clear separation of capital and operating receipts from government, which also enables cash from 'ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue.
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term-borrowing (debt).

**Table 45 MBRR Table A7 - Budget cash flow statement**

EKU Ekurhuleni Metro - Table A7 Budgeted Cash Flows										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates, penalties & collection charges	14,289,572	15,664,592	16,903,809	21,272,093	21,376,654	21,034,815	21,034,815	4,190,610	4,616,137	5,124,989
Service charges								18,196,441	20,290,155	22,508,158
Other revenue								746,436	2,387,776	2,538,111
Government - operating	3,221,894	3,711,812	3,825,396	2,683,115	2,812,966	2,683,115	2,683,115	4,465,243	3,112,830	3,457,959
Government - capital	1,301,441	1,167,478	1,629,069	2,003,181	2,043,763	2,003,181	2,003,181	1,975,556	2,200,480	2,365,934
Interest	353,623	497,248	732,360	439,964	501,919	439,964	439,964	589,465	639,793	694,433
Dividends								-	-	-
<b>Payments</b>										
Suppliers and employees	(15,215,152)	(16,023,400)	(17,546,823)	(21,026,331)	(21,358,081)	(20,322,989)	(20,322,989)	(24,380,964)	(26,807,464)	(29,376,569)
Finance charges	(453,418)	(522,866)	(572,960)	(706,964)	(670,458)	(706,964)	(706,964)	(763,197)	(858,587)	(965,921)
Transfers and Grants	(426,285)	(960,645)	(1,060,444)	(1,049,071)	(1,050,195)	(1,049,071)	(1,049,071)	(1,112,987)	(1,235,472)	(1,360,401)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>3,071,675</b>	<b>3,534,219</b>	<b>3,910,406</b>	<b>3,615,986</b>	<b>3,656,568</b>	<b>4,082,051</b>	<b>4,082,051</b>	<b>3,906,600</b>	<b>4,345,647</b>	<b>4,986,691</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE	1,646							-	-	-
Decrease (Increase) in non-current debtors	-							-	-	-
Decrease (increase) other non-current receivables	(187)	133	(120)					-	-	-
Decrease (increase) in non-current investments	(242,575)	(333,515)	46,654	(158,811)	(158,811)	(158,811)	(158,811)	(287,437)	(287,437)	(287,437)
<b>Payments</b>										
Capital assets	(2,001,014)	(2,370,437)	(2,615,088)	(3,790,366)	(3,810,950)	(3,790,366)	(3,790,366)	(4,471,563)	(4,958,028)	(5,182,445)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(2,242,131)</b>	<b>(2,703,819)</b>	<b>(2,568,554)</b>	<b>(3,949,177)</b>	<b>(3,969,761)</b>	<b>(3,949,177)</b>	<b>(3,949,177)</b>	<b>(4,759,001)</b>	<b>(5,245,465)</b>	<b>(5,469,883)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans	-							-	-	-
Borrowing long term/refinancing	800,000	800,000	785,000	1,100,000	1,100,000	1,100,000	1,100,000	1,006,665	1,812,300	1,711,600
Increase (decrease) in consumer deposits	45,573	87,866	22,731	40,784	40,784	15,797	15,797	16,191	16,596	17,011
<b>Payments</b>										
Repayment of borrowing	(175,557)	(182,314)	(629,421)	(222,087)	(222,087)	(222,087)	(222,087)	(267,666)	(286,075)	(306,507)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>670,016</b>	<b>705,553</b>	<b>178,311</b>	<b>918,698</b>	<b>918,698</b>	<b>893,710</b>	<b>893,710</b>	<b>755,190</b>	<b>1,542,821</b>	<b>1,422,104</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>1,499,561</b>	<b>1,535,953</b>	<b>1,520,163</b>	<b>585,507</b>	<b>605,505</b>	<b>1,026,583</b>	<b>1,026,583</b>	<b>(97,211)</b>	<b>643,003</b>	<b>938,912</b>
Cash/cash equivalents at the year begin:	1,338,863	2,838,424	4,374,377	3,755,814	3,755,814	3,755,814	3,755,814	4,782,398	4,685,187	5,328,190
Cash/cash equivalents at the year end:	2,838,424	4,374,377	5,894,540	4,341,321	4,361,320	4,782,398	4,782,398	4,685,187	5,328,190	6,267,103

Since 2011/12 MTREF budget, various cost efficiencies and savings had to be realised to ensure the metro could meet its operational expenditure commitments. In addition, the metro undertook an extensive debt collection process to boost cash levels. These initiatives and interventions have translated into a positive cash position for the metro and it is projected that cash and cash equivalents on hand will increase to R4.7 billion by the 2014/15 financial year end. Furthermore the budget has been prepared to ensure high levels of cash and cash equivalents over the medium-term with cash levels anticipated to reach R5.3 billion by 2016/17 and steadily increasing to R6.3 billion by 2017/18.

## 2.6.4 Cash-backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with Sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are these funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with Section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with Section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 46 MBRR Table A8 – Cash-backed reserves/accumulated surplus reconciliation

EKU Ekurhuleni Metro - Table A8 Cash backed reserves/accumulated surplus reconciliation										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>										
<b>Cash and investments available</b>										
Cash/cash equivalents at the year end	2,838,424	4,374,377	5,894,540	4,341,321	4,361,320	4,782,398	4,782,398	4,685,187	5,328,190	6,267,103
Other current investments > 90 days	21,285	22,772	143,070	22,771	22,771	143,070	143,070	143,070	143,070	143,070
Non current assets - Investments	472,185	804,214	637,262	758,811	758,811	638,512	638,512	925,950	1,213,387	1,500,825
<b>Cash and investments available:</b>	<b>3,331,895</b>	<b>5,201,363</b>	<b>6,674,872</b>	<b>5,122,903</b>	<b>5,142,902</b>	<b>5,563,980</b>	<b>5,563,980</b>	<b>5,754,207</b>	<b>6,684,647</b>	<b>7,910,997</b>
<b>Application of cash and investments</b>										
Unspent conditional transfers	99,676	232,407	370,603	-	-	-	-	-	-	-
Unspent borrowing	87,660	412,161	246,903	-	-	135,959	-	-	-	-
Statutory requirements										
Other working capital requirements	645,190	692,334	555,985	828,143	826,862	479,059	479,059	535,900	170,152	132,250
Other provisions	684,614	762,445	743,849	913,399	913,399	913,399	913,399	594,532	638,079	638,079
Long term investments committed	464,610	819,320	772,469	615,526	615,526	615,526	615,526	1,059,906	1,347,344	1,634,781
Reserves to be backed by cash/investments		803,186	1,005,015	1,046,186	1,046,186	1,046,186	1,046,186	1,193,186	1,343,186	1,593,186
<b>Total Application of cash and investments:</b>	<b>1,981,751</b>	<b>3,721,852</b>	<b>3,694,823</b>	<b>3,403,254</b>	<b>3,401,973</b>	<b>3,190,129</b>	<b>3,054,170</b>	<b>3,383,524</b>	<b>3,498,760</b>	<b>3,998,296</b>
<b>Surplus(shortfall)</b>	<b>1,350,144</b>	<b>1,479,511</b>	<b>2,980,049</b>	<b>1,719,650</b>	<b>1,740,929</b>	<b>2,373,851</b>	<b>2,509,810</b>	<b>2,370,682</b>	<b>3,185,887</b>	<b>3,912,701</b>
<b>Other working capital requirements</b>										
Debtors	2,968,013	3,683,963	4,426,070	2,874,932	2,876,213	4,474,016	4,474,016	4,424,904	4,799,251	4,846,700
Creditors due	3,613,203	4,376,297	4,982,055	3,703,075	3,703,075	4,953,075	4,953,075	4,960,804	4,969,403	4,978,950
<b>Total</b>	<b>(645,190)</b>	<b>(692,334)</b>	<b>(555,985)</b>	<b>(828,143)</b>	<b>(826,862)</b>	<b>(479,059)</b>	<b>(479,059)</b>	<b>(535,900)</b>	<b>(170,152)</b>	<b>(132,250)</b>
<b>Debtors collection assumptions</b>										
Balance outstanding - debtors	3,342,530	4,058,533	5,067,758	3,162,863	3,162,863	4,962,863	4,962,863	5,010,754	5,096,853	5,143,792
Estimate of debtors collection rate	88.8%	90.8%	87.3%	90.9%	90.9%	90.1%	90.1%	88.3%	94.2%	94.2%

From the above table and the discussion of Table A8 on page 77 it can be seen that the cash and investments available will increase to R6.7 billion by 2016/17, which includes the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

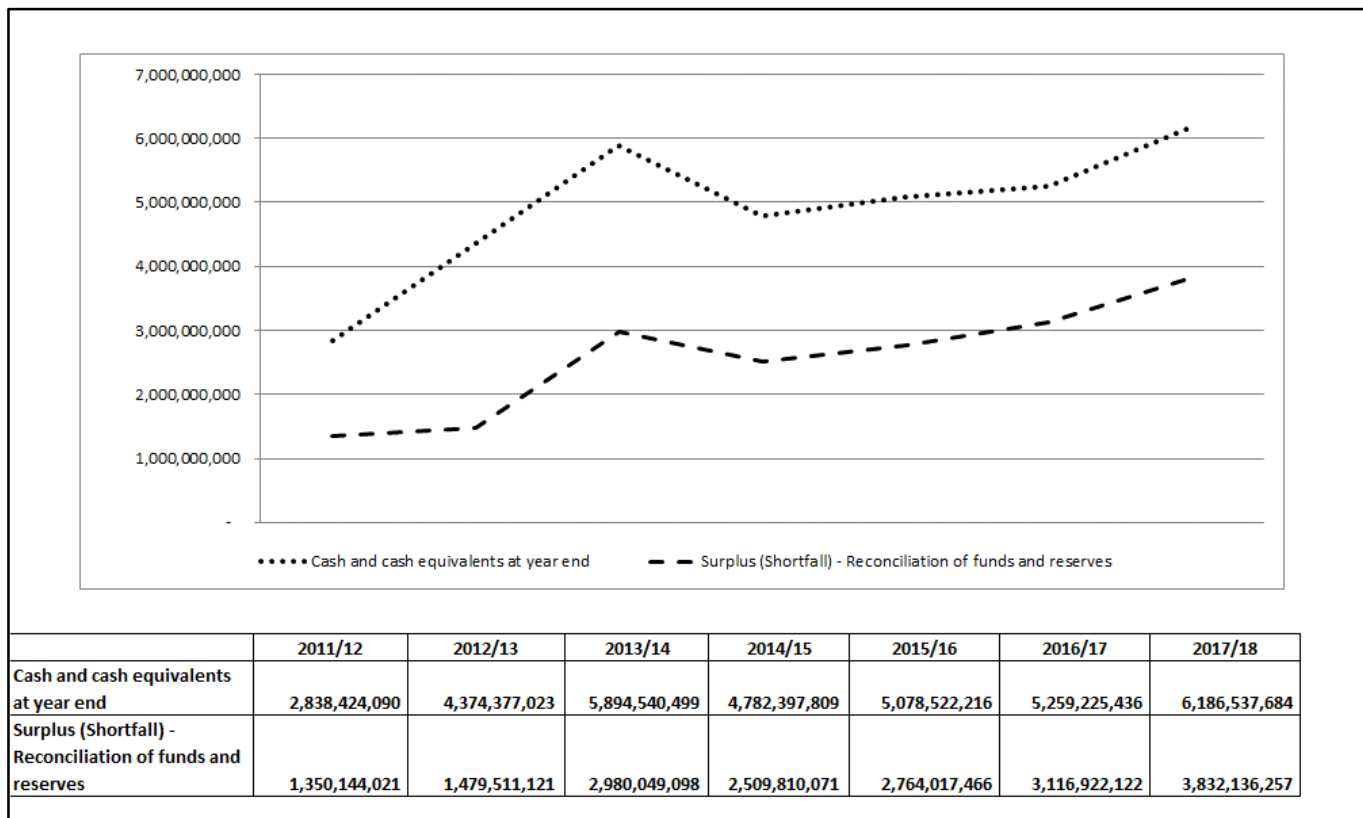
- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued. During 2009/10, National Treasury issued Circular 51 which outlines the process to be followed in order to retain unspent conditional grants. Council has to apply annually for the roll-over of unspent grants.
- There is an amount of R193.7m unspent borrowing from the previous financial year (2013/14). In terms of the municipality's Borrowing and Investments Policy, borrowings are only drawn down once the expenditure has been incurred against the particular project. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure no unnecessary liabilities are incurred.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. High levels of debtor non-payment and receipt delays will have a greater requirement for working capital. For the purpose of the cash-backed reserves and accumulated surplus reconciliation a provision equivalent to one month's operational expenditure has been provided for. It needs to be noted that although this can be considered prudent, the desired cash levels should be 90 days to ensure continued liquidity of the municipality. Any underperformance in relation to collections could place upward pressure on the ability of the metro to meet its creditor obligations.
- Other provisions to the amount of R913m has been provided for the 2014/15 financial year and this decreases to R638m by 2017/18. This liability is informed by, amongst others, the supplementary pension liability.
- Long-term investments consist primarily of the sinking funds for the repayment of future borrowings. The sinking fund value is held within long-term investments and must be 'held to maturity' and is not available for spending. This commitment amounts to R1.1 billion for the 2015/16 financial year.
- Most reserve fund cash-backing is discretionary in nature, but the reserve funds are not available to support a budget unless they are cash-backed. The reserve funds are not fully cash-backed. The level of cash-backing is directly informed by the municipality's cash-backing policy. These include the rehabilitation of landfill sites and quarries.

For the current year a cash surplus is forecasted and for future years an increase of surplus cash is predicted as indicated on the above table. In conclusion, from a pure cash flow perspective (cash out flow versus cash inflow) the budget is funded and is therefore credible for the MTREF. The challenge for the metro will be to ensure that the underlying planning



and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

The following graph supplies an analysis of the trends relating cash and cash equivalents and the cash-backed reserves/accumulated funds reconciliation over a seven-year perspective.



**Figure 8 Cash and cash equivalents / Cash-backed reserves and accumulated funds**

**2.6.5 Funding compliance measurement**

National Treasury requires that the municipality assess its financial sustainability against 14 different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

**Table 47 MBRR SA10 – Funding compliance measurement**

EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement											
Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Funding measures</b>											
Cash/cash equivalents at the year end - R'000	18(1)b	2,838,424	4,374,377	5,894,540	4,341,321	4,361,320	4,782,398	4,782,398	4,685,187	5,328,190	6,267,103
Cash + investments at the yr end less applications - R'000	18(1)b	1,350,144	1,479,511	2,980,049	1,719,650	1,740,929	2,373,851	2,509,810	2,370,682	3,185,887	3,912,701
Cash year end/monthly employee/supplier payments	18(1)b	2.1	3.0	3.8	2.5	2.5	2.8	2.8	2.4	2.5	2.6
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	(345,811)	982,818	1,856,415	1,386,672	1,427,255	2,610,087	2,610,087	1,978,523	2,208,690	2,387,632
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	1.1%	6.3%	8.3%	(5.5%)	(6.7%)	(6.0%)	6.0%	5.0%	4.9%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	88.8%	90.8%	87.3%	90.9%	90.9%	90.1%	90.1%	88.3%	94.2%	94.2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	9.4%	5.4%	7.3%	5.8%	5.8%	5.8%	5.8%	6.1%	5.7%	5.6%
Capital payments % of capital expenditure	18(1)c;19	100.0%	100.0%	100.1%	100.0%	100.0%	104.7%	104.7%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	109.8%	63.4%	73.3%	61.5%	62.2%	69.8%	69.8%	40.3%	65.7%	60.8%
Grants % of Govt. legislated/gazetted allocations	18(1)a								98.7%	99.9%	103.7%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	21.4%	24.9%	(37.6%)	0.0%	57.0%	0.0%	58.5%	1.7%	0.9%
Long term receivables % change - incr(decr)	18(1)a	N.A.	(5.3%)	5.0%	(1.2%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	4.1%	2.7%	3.1%	4.7%	5.0%	5.4%	6.2%	5.9%	6.1%	6.2%
Asset renewal % of capital budget	20(1)(vi)	52.6%	46.7%	45.3%	43.4%	40.0%	40.0%	0.0%	44.1%	36.9%	35.8%

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement											
Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Supporting indicators</b>											
% incr total service charges (incl prop rates)	18(1)a		7.1%	12.3%	14.3%	0.5%	(0.7%)	0.0%	12.0%	11.0%	10.9%
% incr Property Tax	18(1)a		8.7%	22.9%	17.0%	0.0%	(0.6%)	0.0%	6.9%	10.0%	10.9%
% incr Service charges - electricity revenue	18(1)a		6.7%	6.9%	13.1%	0.0%	(1.7%)	0.0%	12.2%	11.8%	11.8%
% incr Service charges - water revenue	18(1)a		4.7%	19.9%	11.3%	0.0%	3.9%	0.0%	19.9%	10.0%	9.0%
% incr Service charges - sanitation revenue	18(1)a		4.1%	20.1%	11.2%	7.4%	(0.0%)	0.0%	11.3%	9.2%	8.7%
% incr Service charges - refuse revenue	18(1)a		16.6%	13.7%	27.9%	2.3%	(3.0%)	0.0%	8.3%	7.9%	7.9%
% incr in Service charges - other	18(1)a		13.1%	3.0%	15.4%	0.0%	(4.8%)	0.0%	10.0%	52.3%	5.7%
Total billable revenue	18(1)a	15,333,893	16,424,839	18,451,064	21,091,008	21,193,840	21,034,368	21,034,368	23,721,753	26,332,276	29,189,044
Service charges		15,284,666	16,375,240	18,395,359	21,025,063	21,127,894	20,976,410	20,976,410	23,653,695	26,258,775	29,109,663
Property rates		2,644,170	2,874,963	3,534,321	4,134,710	4,134,710	4,110,071	4,110,071	4,421,129	4,864,331	5,395,735
Service charges - electricity revenue		9,086,646	9,692,978	10,358,669	11,717,499	11,718,453	11,521,965	11,521,965	13,153,808	14,709,660	16,451,415
Service charges - water revenue		2,053,595	2,149,636	2,576,373	2,867,861	2,867,861	2,978,787	2,978,787	3,437,870	3,781,657	4,122,006
Service charges - sanitation revenue		715,985	745,454	895,456	995,311	1,068,510	1,068,510	1,068,510	1,189,748	1,298,922	1,412,268
Service charges - refuse removal		726,039	846,321	962,652	1,231,349	1,260,029	1,222,467	1,222,467	1,364,937	1,472,877	1,589,383
Service charges - other		58,232	65,887	67,889	78,333	78,333	74,611	74,611	86,204	131,328	138,856
Rental of facilities and equipment		49,227	49,600	55,705	65,945	65,945	57,958	57,958	68,058	73,501	79,380
Capital expenditure excluding capital grant funding		728,632	1,261,952	1,071,599	1,787,185	1,767,186	1,576,639	1,576,639	2,496,008	2,757,548	2,816,511
Cash receipts from ratepayers	18(1)a	14,289,572	15,664,592	16,903,809	21,272,093	21,376,654	21,034,815	21,034,815	23,133,486	27,294,068	30,171,257
Ratepayer & Other revenue	18(1)a	16,092,691	17,257,304	19,354,507	23,402,543	23,507,105	23,333,152	23,333,152	26,196,320	28,986,575	32,020,687
Change in consumer debtors (current and non-current)		950,560	716,003	1,009,225	(1,904,895)	(1,904,895)	(104,895)	(104,895)	1,847,891	86,098	46,939
Operating and Capital Grant Revenue	18(1)a	4,557,540	4,746,558	5,339,961	4,686,296	4,856,729	4,824,430	4,824,430	4,911,989	5,262,455	5,763,684
Capital expenditure - total	20(1)(vi)	2,001,014	2,370,437	2,612,301	3,790,366	3,810,950	3,620,402	3,620,402	4,471,563	4,958,028	5,182,445
Capital expenditure - renewal	20(1)(vi)	1,051,967	1,106,260	1,183,988	1,646,797	1,523,240	1,447,078		1,970,120	1,827,148	1,857,211

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement											
Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Supporting benchmarks</b>											
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY									2,470,113	2,699,026	2,847,473
DoRA capital grants total MFY									2,120,898	2,206,197	2,327,538
Provincial operating grants									304,553	319,819	337,409
Provincial capital grants									83,000	45,000	47,475
District Municipality grants											
Total gazetted/advised national, provincial and district grants									4,978,564	5,270,042	5,559,894
Average annual collection rate (arrears inclusive)											
<b>DoRA operating</b>											
Local Government Equitable Share									2,181,182	2,385,328	2,640,836
Finance Management									1,050	1,050	1,050
Integrated City Development Grant & EPWP									56,903	41,627	45,577
USDG, MHSCG & PTIS - operating									337,019	320,173	380,808
									<b>2,576,154</b>	<b>2,748,178</b>	<b>3,068,271</b>
<b>DoRA capital</b>											
USDG									1,550,181	1,668,091	1,720,000
Public Transport and Systems									309,296	404,389	536,544
INEP & Electrification Demand Side Management									64,000	60,000	50,000
NDPG									20,000	60,000	53,390
									<b>1,943,477</b>	<b>2,192,480</b>	<b>2,359,934</b>

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement												
Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
<b>Trend</b>												
Change in consumer debtors (current and non-current)		950,560	716,003	1,009,225	(104,895)	1,847,891	86,098	46,939	-	-	-	
<b>Total Operating Revenue</b>		19,532,362	21,134,921	23,548,607	26,310,701	26,607,068	26,491,062	26,491,062	29,454,839	32,399,173	35,800,166	
<b>Total Operating Expenditure</b>		20,066,181	21,260,588	23,208,349	26,194,817	26,491,184	25,772,893	25,772,893	29,321,872	32,240,963	35,528,468	
<b>Operating Performance Surplus/(Deficit)</b>		(533,819)	(125,667)	340,258	115,883	115,884	718,169	718,169	132,967	158,211	271,698	
<b>Cash and Cash Equivalents (30 June 2012)</b>									4,685,187			
<b>Revenue</b>												
% Increase in Total Operating Revenue			8.2%	11.4%	11.7%	1.1%	(0.4%)	0.0%	10.7%	10.0%	10.5%	
% Increase in Property Rates Revenue			8.2%	22.3%	17.4%	0.0%	(0.6%)	0.0%	7.0%	10.1%	11.0%	
% Increase in Electricity Revenue			6.7%	6.9%	13.1%	0.0%	(1.7%)	0.0%	12.2%	11.8%	11.8%	
% Increase in Property Rates & Services Charges			7.1%	12.3%	14.3%	0.5%	(0.7%)	0.0%	12.0%	11.0%	10.9%	
<b>Expenditure</b>												
% Increase in Total Operating Expenditure			6.0%	9.2%	12.9%	1.1%	(2.7%)	0.0%	10.7%	10.0%	10.2%	
% Increase in Employee Costs			20.9%	9.4%	0.3%	(2.0%)	(1.8%)	0.0%	11.4%	7.1%	5.9%	
% Increase in Electricity Bulk Purchases			11.2%	5.7%	8.3%	(0.0%)	(2.0%)	0.0%	14.2%	14.0%	14.0%	
Average Cost Per Budgeted Employee Position (Remuneration)				317501.6286	281968.6107				280396.3679			
Average Cost Per Councillor (Remuneration)				466045.8754	504547.3861				538856.6782			
R&M % of PPE		4.1%	2.7%	3.1%	4.7%	5.0%	5.4%		5.9%	6.1%	6.2%	
Asset Renewal and R&M as a % of PPE		7.0%	5.0%	6.0%	8.0%	8.0%	9.0%		10.0%	10.0%	10.0%	
Debt Impairment % of Total Billable Revenue		9.4%	5.4%	7.3%	5.8%	5.8%	5.8%	5.8%	6.1%	5.7%	5.6%	

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement											
Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital Revenue</b>											
Internally Funded & Other (R'000)		253,132	296,694	233,482	553,075	521,154	495,096	495,096	1,489,353	945,248	1,104,911
Borrowing (R'000)		475,500	965,258	838,118	1,234,110	1,246,032	1,081,543	1,081,543	1,006,655	1,812,300	1,711,600
Grant Funding and Other (R'000)		1,272,382	1,108,485	1,540,702	2,003,181	2,043,763	2,043,763	2,043,763	1,975,556	2,200,480	2,365,934
Internally Generated funds % of Non Grant Funding		34.7%	23.5%	21.8%	30.9%	29.5%	31.4%	31.4%	59.7%	34.3%	39.2%
Borrowing % of Non Grant Funding		65.3%	76.5%	78.2%	69.1%	70.5%	68.6%	68.6%	40.3%	65.7%	60.8%
Grant Funding % of Total Funding		63.6%	46.8%	59.0%	52.8%	53.6%	56.5%	56.5%	44.2%	44.4%	45.7%
<b>Capital Expenditure</b>											
Total Capital Programme (R'000)		2,001,014	2,370,437	2,612,301	3,790,366	3,810,950	3,620,402	3,620,402	4,471,563	4,958,028	5,182,445
Asset Renewal		1,051,967	1,106,260	1,183,988	1,646,797	1,523,240	1,447,078	1,447,078	1,970,120	1,827,148	1,857,211
Asset Renewal % of Total Capital Expenditure		52.6%	46.7%	45.3%	43.4%	40.0%	40.0%	40.0%	44.1%	36.9%	35.8%
<b>Cash</b>											
Cash Receipts % of Rate Payer & Other		88.8%	90.8%	87.3%	90.9%	90.9%	90.1%	90.1%	88.3%	94.2%	94.2%
Cash Coverage Ratio		0	0	0	0	0	0	0	0	0	0
<b>Borrowing</b>											
Credit Rating (2009/10)									Aa3.za		
Capital Charges to Operating		3.1%	3.3%	5.2%	3.5%	3.4%	3.2%	3.2%	3.5%	3.6%	3.6%
Borrowing Receipts % of Capital Expenditure		109.8%	63.4%	73.3%	61.5%	62.2%	69.8%	69.8%	40.3%	65.7%	60.8%
<b>Reserves</b>											
Surplus/(Deficit)		1,350,144	1,479,511	2,980,049	1,719,650	1,740,929	2,373,851	2,509,810	2,370,682	3,185,887	3,912,701

EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement											
Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Free Services</b>											
Free Basic Services as a % of Equitable Share		2.3%	2.3%	27.0%	29.4%	29.4%	29.4%		81.3%	82.5%	82.2%
Free Services as a % of Operating Revenue (excl operational transfers)		6.8%	10.3%	10.8%	9.9%	9.8%	9.5%		9.5%	9.6%	9.6%
<b>High Level Outcome of Funding Compliance</b>											
Total Operating Revenue		19,532,362	21,134,921	23,548,607	26,310,701	26,607,068	26,491,062	26,491,062	29,454,839	32,399,173	35,800,166
Total Operating Expenditure		20,066,181	21,260,588	23,208,349	26,194,817	26,491,184	25,772,893	25,772,893	29,321,872	32,240,963	35,528,468
Surplus/(Deficit) Budgeted Operating Statement		(533,819)	(125,667)	340,258	115,883	115,884	718,169	718,169	132,967	158,211	271,698
Surplus/(Deficit) Considering Reserves and Cash Backing		816,325	1,353,844	3,320,307	1,835,533	1,856,813	3,092,020	3,227,979	2,503,649	3,344,098	4,184,399
<b>MTREF Funded (1) / Unfunded (0)</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>MTREF Funded ü / Unfunded û</b>		<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>

#### 2.6.5.1 *Cash/cash equivalent position*

The metro's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF, would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the Medium-term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with Section 45 of the MFMA, which deals with the repayment of short-term debt at the end of the financial year. The forecasted cash and cash equivalents for the MTREF shows R5.1 billion, R5.3 billion and R6.3 billion for each respective MTREF financial years.

#### 2.6.5.2 *Cash plus investments less application of funds*

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detailed reconciliation of the cash-backed reserves/surpluses is contained in Table 28, on page 76. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

#### 2.6.5.3 *Monthly average payments covered by cash or cash equivalents*

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash inflow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the metro to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. During the MTREF the municipality's improving cash position causes the ratio remains 2.6 over the MTREF period. This measure will have to be carefully monitored going forward.

#### 2.6.5.4 *Surplus/deficit excluding depreciation offsets*

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium-term. For the MTREF the indicative outcome is a surplus of R2.0 billion, R2.2 billion and R2.4 billion.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

#### 2.6.5.5 *Cash receipts as a percentage of ratepayer and other revenue*

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the



MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is expected to be at 88.3%, 94.2% and 94.2% for each of the respective financial years. This measure and performance objective will have to be meticulously managed.

A 93% collection target has been set for the metro.

*2.6.5.6 Debt impairment expense as a percentage of billable revenue*

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 7% over the MTREF. Considering the debt incentive scheme and the municipality's revenue management strategy's objective to collect outstanding debtors of 90 days, the provision is well within the accepted leading practice.

*2.6.5.7 Capital payments percentage of capital expenditure*

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. It should be noted that a timing discount may have an influence on the cash position forecasted over financial years. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

*2.6.5.8 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)*

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. It can be seen that borrowing equates to 55.1%, 49.0% and 60.4% of own funded capital over the MTREF.

*2.6.5.9 Transfers/grants revenue as a percentage of government transfers/grants available*

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100% could indicate that not all grants as contained in the Division of Revenue Act have been budgeted for. The metro has budgeted for all transfers.

*2.6.5.10 Consumer debtors change (current and non-current)*

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are two measures shown for this factor, the change in current debtors and the change in long-term receivables, both from the Budgeted Financial Position. The current consumer debtors' ratio decreases over the MTREF to 0.9% in 2017/18. The long-term receivables' ratio is expected to be constant at 0% over the MTREF period.

*2.6.5.11 Repairs and maintenance expenditure level*

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium- to long-term because the revenue budget is not

being protected. Details of the metro's strategy pertaining to asset management and repairs and maintenance are contained in Table 95 MBRR SA34c - repairs and maintenance expenditure by asset class on page 357.

*2.6.5.12 Asset renewal/rehabilitation expenditure level*

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed Capital Budget is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 94 MBRR SA34b on page 356.

## 2.7 Expenditure on grants and reconciliations of unspent funds

Table 48 MBRR SA19 - Expenditure on transfers and grant programmes

EKU Ekurhuleni Metro - Supporting Table SA19 Expenditure on transfers and grant programme									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>EXPENDITURE:</b>									
<b>Operating expenditure of Transfers and Grants</b>									
<b>National Government:</b>	<b>2,957,350</b>	<b>3,399,015</b>	<b>2,148,094</b>	<b>2,397,871</b>	<b>2,481,794</b>	<b>2,481,794</b>	<b>2,576,154</b>	<b>2,748,178</b>	<b>3,068,271</b>
Local Government Equitable Share	1,644,128	1,825,341	1,917,953	2,042,951	2,042,951	2,042,951	2,181,182	2,385,328	2,640,836
Finance Management	1,250	1,250	1,250	1,250	1,250	1,250	1,050	1,050	1,050
Public Transport and Systems	-	2,445	9,826	20,000	10,000	10,000	30,000	40,000	40,000
Integrated City Development Grant	-	-	751	40,323	48,380	48,380	43,194	41,627	45,577
EPWP Operational	-	7,065	11,007	6,422	6,422	6,422	13,709		
Water Services Operating Subsidy									
Other transfers/grants [insert description]	1,311,972	1,562,914	207,308	286,925	372,791	372,791	307,019	280,173	340,808
<b>Provincial Government:</b>	<b>324,976</b>	<b>238,791</b>	<b>269,346</b>	<b>285,244</b>	<b>331,172</b>	<b>337,718</b>	<b>360,279</b>	<b>313,797</b>	<b>329,479</b>
Health subsidy	79,897	85,882	106,493	111,952	111,952	111,952	117,885	124,133	130,340
Ambulance subsidy	163,184	119,220	129,001	136,040	136,040	136,040	143,250	150,842	158,384
SETA	23,539	18,680	3,291	22,388	22,388	22,388	23,821	23,821	25,132
Other transfers/grants [insert description]	58,356	15,009	30,561	14,864	60,791	67,338	75,323	15,001	15,623
District Municipality:	-	-	-	-	-	-	-	-	-
Other grant providers:	2,832	268	268	-	-	-	-	-	-
Public Contributions	2,832	268	268						
<b>Total operating expenditure of Transfers and Grants:</b>	<b>3,285,158</b>	<b>3,638,073</b>	<b>2,417,708</b>	<b>2,683,115</b>	<b>2,812,966</b>	<b>2,819,512</b>	<b>2,936,434</b>	<b>3,061,976</b>	<b>3,397,750</b>

EKU Ekurhuleni Metro - Supporting Table SA19 Expenditure on transfers and grant programme									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>									
<b>Capital expenditure of Transfers and Grants</b>									
National Government:	1,225,229	1,074,311	1,495,287	1,920,981	2,033,437	2,033,437	1,943,477	2,192,480	2,359,934
MIG/USDG	1,044,276	944,707	1,267,760	1,569,981	1,664,713	1,664,713	1,550,181	1,668,091	1,720,000
Public Transport and Systems	34,408	38,387	198,255	230,000	290,224	290,224	309,296	404,389	536,544
INEP	99,083	72,808	5,005	61,000	61,000	61,000	50,000	40,000	30,000
Electrification Demand Side Management	47,114	11,842	16,267	10,000	17,500	17,500	14,000	20,000	20,000
Other capital transfers/grants [insert desc]	348	6,568	8,000	50,000	-	-	20,000	60,000	53,390
Provincial Government:	31,156	34,174	19,156	76,700	5,826	5,826	32,079	8,000	6,000
Other capital transfers/grants [insert description]	31,156	34,174	19,156	76,700	5,826	5,826	32,079	8,000	6,000
District Municipality:	-	-	-	-	-	-	-	-	-
Other grant providers:	15,955	-	26,259	5,500	4,500	4,500	-	-	-
Public Contributions	11,799	-	26,259	5,500	4,500	4,500	-	-	-
Foreign Grants	4,156								
<b>Total capital expenditure of Transfers and Grants</b>	<b>1,272,341</b>	<b>1,108,485</b>	<b>1,540,702</b>	<b>2,003,181</b>	<b>2,043,763</b>	<b>2,043,763</b>	<b>1,975,556</b>	<b>2,200,480</b>	<b>2,365,934</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>4,557,499</b>	<b>4,746,558</b>	<b>3,958,410</b>	<b>4,686,296</b>	<b>4,856,729</b>	<b>4,863,275</b>	<b>4,911,989</b>	<b>5,262,455</b>	<b>5,763,684</b>

**Table 49 MBRR SA 20 - Reconciliation between transfers, grant receipts and unspent funds**

EKU Ekurhuleni Metro - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Operating transfers and grants:</b>									
<b>National Government:</b>									
Balance unspent at beginning of the year	3,163	2,513	34,380		54,767	54,767			
Current year receipts	2,956,700	3,430,882	2,168,482	2,397,871	2,427,027	2,427,027	2,576,154	2,748,178	3,068,271
<b>Conditions met - transferred to revenue</b>	<b>2,957,350</b>	<b>3,399,015</b>	<b>2,148,094</b>	<b>2,397,871</b>	<b>2,481,794</b>	<b>2,481,794</b>	<b>2,576,154</b>	<b>2,748,178</b>	<b>3,068,271</b>
Conditions still to be met - transferred to liabilities	2,513	34,380	54,767						
<b>Provincial Government:</b>									
Balance unspent at beginning of the year	8,352	48,770	65,827		125,766	125,766			
Current year receipts	365,394	255,847	329,286	285,244	205,405	211,952	360,279	313,797	329,479
<b>Conditions met - transferred to revenue</b>	<b>324,976</b>	<b>238,791</b>	<b>269,346</b>	<b>285,244</b>	<b>331,172</b>	<b>337,718</b>	<b>360,279</b>	<b>313,797</b>	<b>329,479</b>
Conditions still to be met - transferred to liabilities	48,770	65,827	125,766						
<b>Other grant providers:</b>									
Balance unspent at beginning of the year	3,100	268	268						
Current year receipts									
<b>Conditions met - transferred to revenue</b>	<b>2,832</b>	<b>268</b>	<b>268</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities	268								
<b>Total operating transfers and grants revenue</b>	<b>3,285,158</b>	<b>3,638,073</b>	<b>2,417,708</b>	<b>2,683,115</b>	<b>2,812,966</b>	<b>2,819,512</b>	<b>2,936,434</b>	<b>3,061,976</b>	<b>3,397,750</b>
<b>Total operating transfers and grants - CTBM</b>	<b>51,551</b>	<b>100,207</b>	<b>180,534</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital transfers and grants:</b>									
<b>National Government:</b>									
Balance unspent at beginning of the year	34,561	6,175	53,025		184,825	184,825			
Current year receipts	1,186,773	1,121,161	1,627,087	1,920,981	1,848,611	1,848,611	1,943,477	2,192,480	2,359,934
<b>Conditions met - transferred to revenue</b>	<b>1,215,159</b>	<b>1,074,311</b>	<b>1,495,287</b>	<b>1,920,981</b>	<b>2,033,437</b>	<b>2,033,437</b>	<b>1,943,477</b>	<b>2,192,480</b>	<b>2,359,934</b>
Conditions still to be met - transferred to liabilities	6,175	53,025	184,825						
<b>Provincial Government:</b>									
Balance unspent at beginning of the year	81,260	40,105	77,330		5,243	5,243			
Current year receipts	2,618	71,399	(52,931)	76,700	583	583	32,079	8,000	6,000
<b>Conditions met - transferred to revenue</b>	<b>43,773</b>	<b>34,174</b>	<b>19,156</b>	<b>76,700</b>	<b>5,826</b>	<b>5,826</b>	<b>32,079</b>	<b>8,000</b>	<b>6,000</b>
Conditions still to be met - transferred to liabilities	40,105	77,330	5,243						
<b>Other grant providers:</b>									
Balance unspent at beginning of the year	3,445	1,845	1,845						
Current year receipts	11,850		24,415	5,500	4,500	4,500	-	-	-
<b>Conditions met - transferred to revenue</b>	<b>13,451</b>	<b>-</b>	<b>26,259</b>	<b>5,500</b>	<b>4,500</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
Conditions still to be met - transferred to liabilities	1,845	1,845	-						
<b>Total capital transfers and grants revenue</b>	<b>1,272,383</b>	<b>1,108,485</b>	<b>1,540,702</b>	<b>2,003,181</b>	<b>2,043,763</b>	<b>2,043,763</b>	<b>1,975,556</b>	<b>2,200,480</b>	<b>2,365,934</b>
<b>Total capital transfers and grants - CTBM</b>	<b>48,125</b>	<b>132,200</b>	<b>190,069</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>	<b>4,557,540</b>	<b>4,746,558</b>	<b>3,958,410</b>	<b>4,686,296</b>	<b>4,856,729</b>	<b>4,863,275</b>	<b>4,911,989</b>	<b>5,262,455</b>	<b>5,763,684</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>	<b>99,676</b>	<b>232,407</b>	<b>370,603</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## 2.8 Councillor and employee benefits

### Table 50 MBRR SA22 - Summary of councillor and staff benefits

EKU Ekurhuleni Metro - Supporting Table SA22 Summary councillor and staff benefits									
Summary of Employee and Councillor remuneration R thousand	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
	A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>									
Basic Salaries and Wages	49,830	49,940	50,089	53,883	53,883	51,980	55,607	59,221	62,775
Pension and UIF Contributions	7,104	7,449	7,366	8,082	8,082	7,646	8,072	8,597	9,113
Medical Aid Contributions	2,095	2,161	2,105	2,405	2,405	2,257	2,673	2,847	3,018
Motor Vehicle Allowance	7,700	9,805	10,459	11,243	11,243	11,605	11,382	12,121	12,849
Cellphone Allowance	-	2,435	3,339	3,059	3,059	4,594	4,856	5,172	5,482
Housing Allowances	12,677	16,163	20,783	23,246	23,246	23,837	26,259	27,966	29,644
Other benefits and allowances	-	-	-	-	-	-	-	-	-
<b>Sub Total - Councillors</b>	<b>79,406</b>	<b>87,955</b>	<b>94,141</b>	<b>101,919</b>	<b>101,919</b>	<b>101,919</b>	<b>108,849</b>	<b>115,924</b>	<b>122,880</b>
<b>% increase</b>		<b>10.8%</b>	<b>7.0%</b>	<b>8.3%</b>	<b>-</b>	<b>(0.0%)</b>	<b>6.8%</b>	<b>6.5%</b>	<b>6.0%</b>
<b>Senior Managers of the Municipality</b>									
Basic Salaries and Wages	33,998	-	43,760	44,260	44,260	44,260	46,286	49,344	53,292
Pension and UIF Contributions	-	-	-	-	-	-	-	-	-
Medical Aid Contributions	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	4,558	4,708	4,708	4,708	6,289	6,729	7,267
Motor Vehicle Allowance	-	-	-	-	-	-	-	-	-
Cellphone Allowance	-	-	-	-	-	-	-	-	-
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	445	-	1,823	1,878	1,878	1,878	2,557	2,736	2,955
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>	<b>34,444</b>	<b>-</b>	<b>50,142</b>	<b>50,847</b>	<b>50,847</b>	<b>50,847</b>	<b>55,132</b>	<b>58,809</b>	<b>63,514</b>
<b>% increase</b>		<b>(100.0%)</b>	<b>-</b>	<b>1.4%</b>	<b>-</b>	<b>-</b>	<b>8.4%</b>	<b>6.7%</b>	<b>8.0%</b>
<b>Other Municipal Staff</b>									
Basic Salaries and Wages	2,395,505	3,132,609	3,660,016	3,452,178	3,354,667	2,989,010	3,836,939	4,120,521	4,361,477
Pension and UIF Contributions	620,615	658,631	669,968	751,135	740,942	755,546	809,409	862,021	913,742
Medical Aid Contributions	238,589	250,279	520,717	304,317	304,317	356,107	283,215	301,624	319,721
Overtime	393,765	471,338	471,338	361,678	361,678	524,509	386,723	411,860	436,571
Performance Bonus	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	-	-	-	175,855	175,855	215,601	225,015	239,641	254,019
Cellphone Allowance	10,955	13,589	13,589	12,166	12,166	17,708	15,671	16,690	17,692
Housing Allowances	-	-	-	47,712	47,712	44,444	56,355	60,018	63,619
Other benefits and allowances	42,195	11,024	-	32,538	32,538	32,538	32,287	34,386	36,449
Payments in lieu of leave	89,398	112,943	-	160,812	160,812	160,812	151,157	160,982	170,641
Long service awards	61,569	46,364	46,364	17,376	17,376	17,376	18,557	19,764	20,949
Post-retirement benefit obligations	222,497	270,751	-	80,174	80,174	80,174	77,026	82,033	86,955
<b>Sub Total - Other Municipal Staff</b>	<b>4,075,089</b>	<b>4,967,529</b>	<b>5,381,993</b>	<b>5,395,941</b>	<b>5,288,237</b>	<b>5,193,824</b>	<b>5,892,355</b>	<b>6,309,540</b>	<b>6,681,836</b>
<b>% increase</b>		<b>21.9%</b>	<b>8.3%</b>	<b>0.3%</b>	<b>(2.0%)</b>	<b>(1.8%)</b>	<b>13.4%</b>	<b>7.1%</b>	<b>5.9%</b>
<b>Total Parent Municipality</b>	<b>4,188,939</b>	<b>5,055,483</b>	<b>5,526,276</b>	<b>5,548,707</b>	<b>5,441,002</b>	<b>5,346,590</b>	<b>6,056,336</b>	<b>6,484,273</b>	<b>6,868,230</b>

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>EKU Ekurhuleni Metro - Supporting Table SA22 Summary councillor and staff benefits</b>									
Summary of Employee and Councillor remuneration R thousand	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Board Members of Entities</b>									
Basic Salaries and Wages	4,223,382			5,599,553					
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance		120							
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees	3,039	2,960	3,310	3,868	3,868	3,644	3,890	4,130	4,394
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
<b>Sub Total - Board Members of Entities</b>	<b>4,226,421</b>	<b>3,081</b>	<b>3,310</b>	<b>5,603,421</b>	<b>3,868</b>	<b>3,644</b>	<b>3,890</b>	<b>4,130</b>	<b>4,394</b>
<b>% increase</b>		<b>(99.9%)</b>	<b>7.4%</b>	<b>169,185.2%</b>	<b>(99.9%)</b>	<b>(5.8%)</b>	<b>6.8%</b>	<b>6.2%</b>	<b>6.4%</b>
<b>Senior Managers of Entities</b>									
Basic Salaries and Wages	7,239	6,291	10,456	9,178	9,178	9,178	9,942	10,770	11,578
Pension and UIF Contributions	1,441	1,906	1,851	2,142	2,142	2,142	2,316	2,505	2,700
Medical Aid Contributions	316	-	-	-	-	-	-	-	-
Overtime									
Performance Bonus	559				500	500			
Motor Vehicle Allowance	853	927	761	967	967	967	1,051	1,142	1,230
Cellphone Allowance	19	19	19	29	29	29	29	29	29
Housing Allowances									
Other benefits and allowances	160	671	1,097	195	195	195	213	233	256
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
<b>Sub Total - Senior Managers of Entities</b>	<b>10,588</b>	<b>9,814</b>	<b>14,183</b>	<b>12,511</b>	<b>13,011</b>	<b>13,011</b>	<b>13,551</b>	<b>14,679</b>	<b>15,792</b>
<b>% increase</b>		<b>(7.3%)</b>	<b>44.5%</b>	<b>(11.8%)</b>	<b>4.0%</b>	<b>-</b>	<b>4.2%</b>	<b>8.3%</b>	<b>7.6%</b>
<b>Other Staff of Entities</b>									
Basic Salaries and Wages	77,048	96,290	104,286	147,347	147,347	138,371	155,253	162,527	173,045
Pension and UIF Contributions	26,219	34,399	35,993	48,457	48,457	38,407	45,523	49,646	52,838
Medical Aid Contributions	207	250	279	1,385	615	615	1,504	1,591	1,701
Overtime	6,878	8,996	10,792	11,751	11,751	11,117	15,657	17,146	18,433
Performance Bonus	-	6,643	6,758	11,000	11,000	10,093	10,991	12,232	13,060
Motor Vehicle Allowance	3,395	4,388	4,238	4,321	4,321	4,789	3,766	3,958	5,216
Cellphone Allowance	22	22	27	27	27	27	27	30	30
Housing Allowances	-	892	1,020	1,535	1,535	1,443	1,786	1,926	2,068
Other benefits and allowances	11,459	795	676	519	519	519	974	662	796
Payments in lieu of leave	-	13,417	18,618	18,289	18,289	18,581	26,717	28,690	29,235
Long service awards									
Post-retirement benefit obligations									
<b>Sub Total - Other Staff of Entities</b>	<b>125,227</b>	<b>166,093</b>	<b>182,687</b>	<b>244,631</b>	<b>243,861</b>	<b>223,961</b>	<b>262,199</b>	<b>278,407</b>	<b>296,421</b>
<b>% increase</b>		<b>32.6%</b>	<b>10.0%</b>	<b>33.9%</b>	<b>(0.3%)</b>	<b>(8.2%)</b>	<b>17.1%</b>	<b>6.2%</b>	<b>6.5%</b>
<b>Total Municipal Entities</b>	<b>4,362,236</b>	<b>178,987</b>	<b>200,180</b>	<b>5,860,562</b>	<b>260,739</b>	<b>240,615</b>	<b>279,640</b>	<b>297,216</b>	<b>316,606</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	<b>8,551,175</b>	<b>5,234,470</b>	<b>5,726,456</b>	<b>11,409,269</b>	<b>5,701,742</b>	<b>5,587,205</b>	<b>6,335,976</b>	<b>6,781,489</b>	<b>7,184,836</b>
<b>% increase</b>		<b>(38.8%)</b>	<b>9.4%</b>	<b>99.2%</b>	<b>(50.0%)</b>	<b>(2.0%)</b>	<b>13.4%</b>	<b>7.0%</b>	<b>5.9%</b>
<b>TOTAL MANAGERS AND STAFF</b>	<b>4,245,347</b>	<b>5,143,435</b>	<b>5,629,005</b>	<b>5,703,929</b>	<b>5,595,955</b>	<b>5,481,642</b>	<b>6,223,237</b>	<b>6,661,435</b>	<b>7,057,563</b>

Provision is made for a 6.8% increase in councillor remuneration.

The councillor allowances reflected in Annexure B amounts to R108.8 m.

In reconciling the total employee-related costs with the budget provided the following details are provided:

**Table 51 Total employees related costs.**

FINANCIAL PERIOD	F00	F00	F00	F01	%	%	%	F02	F03
	R'000	R'000	R'000	R'000	B to B	P to B	Of Total	R'000	R'000
EXPENDITURE	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16				2016/17	2017/18
Employee Related Costs - Salaries & Wages	4,514,802	3,098,301	4,345,598	5,128,820	13.60%	18.02%	17.22%	5,506,543	5,841,136
Employee Related Costs - Overtime	363,004	373,961	524,509	386,723	6.53%	-26.27%	1.30%	411,860	436,571
Employee Related Costs - Additional Positions	195,221	-	-	155,000	-20.60%	100.00%	0.52%	155,000	155,000
Employee Related Costs - Social Contributions	1,157,972	798,955	1,111,653	1,201,937	3.80%	8.12%	4.04%	1,280,063	1,356,867
Less: Employee Related Costs - Salaries Capitalised	(159,043)	-	(50,000)	(151,043)	-5.03%	202.09%	-0.51%	(160,861)	(170,512)
Less :Employee Related Costs - Salaries to R and M Internal	(725,395)	(515,316)	(687,089)	(773,950)	6.69%	12.64%	-2.60%	(824,257)	(873,712)
Remuneration of Councillors	101,919	70,745	101,919	108,849	6.80%	6.80%	0.37%	115,924	122,880
<b>Sub-Total: REMUNERATION</b>	<b>5,448,480</b>	<b>3,826,647</b>	<b>5,346,589</b>	<b>6,056,336</b>	<b>11.16%</b>	<b>13.27%</b>	<b>20.33%</b>	<b>6,484,273</b>	<b>6,868,230</b>



**Table 52 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/senior managers)**

Eku Ekurhuleni Metro - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4	1	504,971	97,694	476,035			1,078,700
Chief Whip		1	655,897	120,334	214,608			990,839
Executive Mayor		1	592,797	110,869	630,891			1,334,557
Deputy Executive Mayor								-
Executive Committee		10	4,617,356	867,131	3,696,251			9,180,738
Total for all other councillors		189	49,235,980	9,549,246	37,478,972			96,264,198
<b>Total Councillors</b>	8	202	55,607,001	10,745,274	42,496,757			108,849,032
<b>Senior Managers of the Municipality</b>	7							
Municipal Manager (MM)		1	2,711,385	97,944	51,600			2,860,929
Chief Finance Officer		1	2,627,791	-	39,200			2,666,991
Chief Operating Officer		1	2,417,984	70,214	43,200			2,531,398
Chief of Police (Vacant)		1	1,663,522	-	43,200			1,706,722
Chief Audit Executive		1	1,624,129	91,584	43,200			1,758,913
Chief Risk Officer		1	1,454,729	-	43,200			1,497,929
Chief Information Officer		1	2,826,751	114,480	43,200			2,984,431
<i>List of each official with packages &gt;= senior manager</i>								
HEAD OF DEPARTMENT: CORPORATE LEGAL SERVICES		1	1,683,429	217,168	43,200			1,943,797
HEAD OF DEPARTMENT: DISASTER AND EMERGENCY MANAGEMENT		1	1,862,931	-	43,200			1,906,131
HEAD OF DEPARTMENT: HUMAN RESOURCES		1	1,784,614	148,625	43,200			1,976,439
HEAD OF DEPARTMENT: HUMAN SETTLEMENT		1	1,959,781	-	43,200			2,002,981
HEAD OF DEPARTMENT: TRANSPORT		1	1,745,117	90,196	43,200			1,878,513
HEAD OF DEPARTMENT: ENERGY		1	2,096,464	-	43,200			2,139,664
HEAD OF DEPARTMENT: EXECUTIVE SUPPORT		1	1,452,162	-	39,200			1,491,362
HEAD OF DEPARTMENT: ECONOMIC DEVELOPMENT		1	1,702,798	159,928	43,200			1,905,926
HEAD OF DEPARTMENT: HEALTH AND SOCIAL DEVELOPMENT		1	1,627,786	90,196	43,200			1,761,182
HEAD OF DEPARTMENT: CITY PLANNING		1	1,714,382	-	39,600			1,753,982
HEAD OF DEPARTMENT: SPORT, RECREATION, ARTS AND CULTURE		1	1,576,918	-	39,200			1,616,118
HEAD OF DEPARTMENT: FLEET MANAGEMENT		1	1,537,007	177,376	39,600			1,753,983
HEAD OF DEPARTMENT: FACILITIES MANAGEMENT & REAL ESTATE		1	1,776,718	-	43,200			1,819,918
HEAD OF DEPARTMENT: CUSTOMER RELATIONS MANAGEMENT		1	1,983,000	-	43,200			2,026,200
HEAD OF DEPARTMENT: ENVIRONMENTAL RESOURCE MANAGEMENT		1	1,552,650	148,480	39,600			1,740,730
HEAD OF DEPARTMENT: ROADS AND STORMWATER		1	1,629,862	217,153	39,600			1,886,615
HEAD OF DEPARTMENT: WATER AND SANITATION		1	2,203,837	-	43,200			2,247,037
HEAD OF DEPARTMENT: STRATEGY AND CORPORATE PLANNING		1	1,969,942	-	39,200			2,009,142
HEAD OF DEPARTMENT: COMMUNICATIONS AND BRAND MANAGEMENT		1	1,717,982	-	43,200			1,761,182
HEAD OF DEPARTMENT: ENTERPRISE PROJECT MANAGEMENT		1	1,837,735	-	43,200			1,880,935
HEAD OF DEPARTMENT: WASTE MANAGEMENT		1	1,580,518	-	43,200			1,623,718
<b>Total Senior Managers of the Municipality</b>	8,10	28	52,321,923	1,623,344	1,187,600	-		55,132,867
<b>A Heading for Each Entity</b>	6,7							
List each member of board by designation								
<b>Total for municipal entities</b>	8,10	-	-	-	-	-		-
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	230	107,928,924	12,368,618	43,684,357	-		163,981,899

**Table 53 MBRR SA24 – Summary of personnel numbers**

EKU Ekurhuleni Metro - Supporting Table SA24 Summary of personnel numbers										
Summary of Personnel Numbers	2013/14			Current Year 2014/15			Budget Year 2015/16			
	Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)	202		–	175	202	–	202	202	–	202
Board Members of municipal entities	13			11	13	–	13	13	–	13
<b>Municipal employees</b>										
Municipal Manager and Senior Managers	110	11	77	100	75	18	109	84	17	
Other Managers	1,006	788	10	969		5	1,065	–	1,065	
Professionals	1,632	1,479	267	1,847	1,745	109	1,997	1,887	111	
<i>Finance</i>	161	161	–	156	156	–	171	171	–	
<i>Spatial/town planning</i>	93	93	–	98	98	–	108	108	–	
<i>Information Technology</i>	4	4	–	4	4	–	4	4	–	
<i>Roads</i>	8	8	–	8	8	–	9	9	–	
<i>Electricity</i>	33	33	–	33	33	–	36	36	–	
<i>Water</i>	26	26	–	26	26	–	29	29	–	
<i>Sanitation</i>	180	180	180	180	180	–	190	190	–	
<i>Refuse</i>	–	–	–	–	–	–	–	–	–	
<i>Other</i>	1,127	974	87	1,342	1,240	109	1,451	1,340	111	
Technicians	1,400	1,235	–	1,404	1,382	22	1,544	1,520	24	
<i>Finance</i>	110	91	–	19	19	–	21	21	–	
<i>Spatial/town planning</i>	48	37	–	47	47	–	52	52	–	
<i>Information Technology</i>	107	95	–	22	22	–	24	24	–	
<i>Roads</i>	60	47	–	54	54	–	59	59	–	
<i>Electricity</i>	125	105	–	154	154	–	169	169	–	
<i>Water</i>	152	133	–	145	145	–	160	160	–	
<i>Sanitation</i>	–	–	–	–	–	–	–	–	–	
<i>Refuse</i>	48	43	–	18	18	–	20	20	–	
<i>Other</i>	750	684	–	945	923	22	1,040	1,015	24	
Clerks (Clerical and administrative)	3,550	3,134	11	3,871	3,786	85	4,258	4,165	94	
Service and sales workers	3,241	2,950	–	3,775	3,706	69	4,153	4,077	76	
Skilled agricultural and fishery workers	176	139	–	176	176	–	194	194	–	
Craft and related trades	1,045	858	–	530	530	–	583	583	–	
Plant and Machine Operators	1,433	1,278	–	1,944	1,939	5	2,138	2,133	6	
Elementary Occupations	5,459	4,888	–	4,688	4,668	20	5,157	5,135	22	
<b>TOTAL PERSONNEL NUMBERS</b>	<b>19,267</b>	<b>16,760</b>	<b>551</b>	<b>19,519</b>	<b>18,007</b>	<b>548</b>	<b>21,413</b>	<b>19,777</b>	<b>1,630</b>	
% increase				1.3%	7.4%	(0.5%)	9.7%	9.8%	197.4%	
<b>Total municipal employees headcount</b>										
Finance personnel headcount	1,024	1,243	5	1,314	1,203	62	1,024	1,243	5	
Human Resources personnel headcount	215	256	4	256	256	4	282	282	4	

In addition to the information supplied in Table SA24 the following summary of employees are provided:

**Table 54 Number of non-structural positions in EMM**

Non-structural positions																						
Row Labels		Call Centre Agent (Temp)	Experiential Training Students	Facilitator: Climate Survey Project	Internships	Jobs Programme	Leamership	MP Student	NGO Develop Tribunal	NGO Tender Committee	Non Council	NULL	Peace Volunteer	Pensioner	Relief Worker	Student: Field	Tariff Doctors	Tribunal Member	Urban Marshals	Volunteers	Grand Total	
CHIEF OPERATING OFFICER: DELIVERY CO-ORDINATION			1																40		41	
CITY MANAGER																1						1
CITY PLANNING			13		1																	14
COMMUNICATION & BRANDING			5																			5
CORPORATE LEGAL			5													3						8
COUNCIL GENERAL			1													1						2
CUSTOMER RELATIONS MANAGEMENT			21									2										23
DISASTER AND EMERGENCY MANAGEMENT SERVICES			4		7	20										1						32
ECONOMIC DEVELOPMENT			10		2	616																628
EKURHULENI METRO POLICE DEPARTMENT								150					366								96	612
ENERGY			14			20																34
ENVIRONMENTAL RESOURCE MANAGEMENT			11				5															16
EXECUTIVE OFFICE																3						3
EXECUTIVE SUPPORT			1																			1
FINANCE			14		10	10				1	5			4	14							58
HEALTH AND SOCIAL DEVELOPMENT			9		6	30									4	4	15					64
HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT			23	7	6	201										1						238
HUMAN SETTLEMENTS			11													2						13
INFORMATION AND COMMUNICATION TECHNOLOG	50		17													1						68
INTERNAL AUDIT			5																			5
LEGISLATURE									2							3		3				8
ROADS AND STORMWATER			24			40																64
SPORTS, RECREATION, ARTS AND CULTURE			10													25						35
STRATEGY & CORPORATE PLANNING			2												3	1						6
TRANSPORT PLANNING & PROVISIONING												2										2
WASTE MANAGEMENT																5						5
<b>Grand Total</b>		<b>50</b>	<b>201</b>	<b>7</b>	<b>32</b>	<b>616</b>	<b>326</b>	<b>150</b>	<b>2</b>	<b>1</b>	<b>5</b>	<b>4</b>	<b>366</b>	<b>4</b>	<b>67</b>	<b>1</b>	<b>15</b>	<b>3</b>	<b>40</b>	<b>96</b>	<b>1986</b>	
<b>All Other non-structural temps in the Metro</b>																						
<b>Desigantion</b>	<b>Department</b>	<b>Vote</b>	<b>No of Personnel</b>																			
WARD COMMITTEE MEMBER	Ward Committee	1050252010075	358																			
WARD COMMITTEE MEMBER	Ward Committee	1050302010075	276																			
WARD COMMITTEE MEMBER	Ward Committee	1050352010075	396																			
COORDINATOR TRANSPORT	Transport	1330722566030	25																			
RODENT CONTROL	Environmental Health	1423105226275	381																			
RESERVIST	DEMS	1433102010125	429																			
TREE PLANTERS	Economic Development	1621752555075	153																			
LUNGILE MTSHALI	Customer Relations Management	1701002556450	3,044																			
FBE TEMPS	Finance	1521302555100	117																			
JOBS PROGRAMME	Economic Development	1621102555100	466																			
			<b>5,645</b>																			

## 2.9 Monthly targets for revenue, expenditure and cash flow

**Table 55 MBRR SA25 - Budgeted monthly revenue and expenditure**

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework				
													Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
	July	August	Sept.	October	November	December	January	February	March	April	May	June					
<b>Revenue By Source</b>																	
Property rates	264,740	325,716	457,912	358,871	359,794	350,662	338,411	352,627	350,113	353,086	238,370	557,459	4,307,780	4,741,915	5,263,526		
Property rates - penalties & collection charges	5,667	7,934	10,201	7,934	11,335	9,068	10,201	9,068	6,801	7,934	9,068	18,136	113,348	122,416	132,209		
Service charges - electricity revenue	1,102,013	1,384,759	1,331,094	839,676	1,075,404	911,567	880,452	847,275	882,817	907,153	988,062	1,823,335	13,153,808	14,708,660	16,451,415		
Service charges - water revenue	275,030	160,291	189,978	446,923	515,680	343,787	293,987	275,030	153,927	217,615	213,904	341,737	3,437,807	3,781,657	4,122,006		
Service charges - sanitation revenue	83,282	39,537	118,975	118,975	118,975	129,270	130,872	113,600	23,795	102,333	90,300	119,754	1,189,748	1,288,922	1,412,268		
Service charges - refuse revenue	97,024	102,854	117,601	114,670	108,533	117,034	103,289	121,419	116,095	101,025	118,462	146,931	1,364,937	1,472,877	1,589,383		
Service charges - other	6,801	6,621	7,758	7,758	6,034	7,758	6,883	7,758	8,096	5,088	7,683	7,995	86,204	131,328	138,856		
Rental of facilities and equipment	6,653	5,325	5,456	5,520	5,534	5,050	5,674	6,095	5,666	5,162	6,063	5,659	68,058	73,501	79,380		
Interest earned - external investments	30,937	26,863	17,286	23,950	18,126	21,774	13,631	15,995	9,595	29,948	44,683	64,288	317,085	345,623	376,729		
Interest earned - outstanding debtors	14,476	15,564	17,703	16,468	11,087	16,628	17,633	16,668	13,136	15,100	15,090	102,799	272,380	294,170	317,704		
Dividends received																	
Fines	19,059	21,366	18,787	19,842	19,126	22,588	20,624	25,248	27,598	19,078	29,378	24,381	267,074	289,730	314,347		
Licences and permits	3,594	3,794	7,184	4,232	4,447	3,080	6,311	4,444	5,066	3,031	3,282	5,751	54,205	68,270	73,391		
Agency services	20,018	22,302	27,358	25,632	21,183	18,163	22,059	21,133	22,068	15,003	24,470	34,623	274,014	295,935	319,610		
Transfers recognised - operational	293,643	117,457	447,733	146,822	293,643	474,805	41,736	113,856	587,287	14,785	58,729	345,937	2,936,434	3,061,976	3,397,750		
Other revenue	160,689	80,345	143,901	80,335	56,764	84,765	41,730	62,553	38,406	61,608	482,068	313,729	1,606,884	1,706,193	1,806,592		
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	5,000	5,000	5,000	5,000		
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2,383,816</b>	<b>2,320,728</b>	<b>2,928,926</b>	<b>2,317,839</b>	<b>2,625,665</b>	<b>2,516,019</b>	<b>2,033,475</b>	<b>1,992,776</b>	<b>2,250,455</b>	<b>1,857,931</b>	<b>2,309,691</b>	<b>3,917,524</b>	<b>28,454,839</b>	<b>32,399,173</b>	<b>35,800,166</b>		
<b>Expenditure By Type</b>																	
Employee related costs	412,714	500,323	480,788	498,988	478,974	501,723	464,512	482,420	483,270	654,224	427,918	561,634	5,947,487	6,368,349	6,745,350		
Remuneration of councillors	7,995	7,907	8,022	7,905	7,909	7,916	12,055	8,591	8,591	8,591	8,591	14,868	108,849	115,924	122,880		
Debt impairment	44,969	143,556	186,623	157,912	143,556	157,912	129,201	86,134	86,134	86,134	86,134	127,299	1,435,562	1,507,341	1,627,928		
Depreciation & asset impairment	130,333	130,333	130,333	130,333	130,333	130,333	130,333	130,333	130,333	130,333	130,333	130,333	1,629,161	1,847,089	2,197,649		
Finance charges	-	-	13,617	-	5,961	312,711	-	-	12,181	-	5,961	412,766	763,197	858,597	965,921		
Bulk purchases	827,906	1,439,743	1,293,784	1,614,628	832,483	764,118	789,576	741,172	779,672	834,138	882,237	1,027,567	11,827,223	13,355,460	15,053,868		
Other materials	135,981	190,373	271,961	217,569	244,765	217,569	163,177	190,373	271,961	190,373	271,961	353,550	2,719,615	3,010,473	3,273,238		
Contracted services	27,264	63,617	63,617	72,705	72,705	99,969	99,969	109,057	77,422	50,863	86,909	84,713	908,808	958,792	1,035,496		
Transfers and grants	1,479	77,375	156,768	4,665	208,988	8,310	131,389	163,935	98,960	11,896	150,731	98,491	1,112,987	1,235,472	1,360,401		
Other expenditure	142,699	199,779	285,398	228,319	256,858	228,319	171,239	199,779	285,398	199,779	285,398	371,018	2,853,982	2,968,466	3,130,738		
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	15,000	15,000	15,000	15,000		
<b>Total Expenditure</b>	<b>1,731,338</b>	<b>2,753,006</b>	<b>2,890,911</b>	<b>2,933,223</b>	<b>2,382,533</b>	<b>2,428,879</b>	<b>2,091,449</b>	<b>2,111,794</b>	<b>2,233,891</b>	<b>2,166,299</b>	<b>2,336,142</b>	<b>3,262,405</b>	<b>29,321,872</b>	<b>32,240,963</b>	<b>35,528,468</b>		
<b>Surplus/(Deficit)</b>	<b>652,478</b>	<b>(432,278)</b>	<b>38,015</b>	<b>(615,384)</b>	<b>243,132</b>	<b>87,140</b>	<b>(57,974)</b>	<b>(119,025)</b>	<b>16,563</b>	<b>(306,369)</b>	<b>(26,451)</b>	<b>655,119</b>	<b>132,967</b>	<b>198,211</b>	<b>271,698</b>		
Transfers recognised - capital	158,044	158,044	158,044	158,044	158,044	158,044	158,044	158,044	158,044	158,044	158,044	237,067	1,975,556	2,200,480	2,365,934		
Contributions recognised - capital																	
Contributed assets	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(10,833)	(130,000)	(150,000)	(250,000)		
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>799,689</b>	<b>(285,067)</b>	<b>185,226</b>	<b>(468,173)</b>	<b>390,343</b>	<b>234,352</b>	<b>89,237</b>	<b>28,186</b>	<b>163,774</b>	<b>(161,198)</b>	<b>120,760</b>	<b>881,352</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>		
Taxation																	
Attributable to minorities																	
Share of surplus/ (deficit) of associate																	
<b>Surplus/(Deficit)</b>	<b>799,689</b>	<b>(285,067)</b>	<b>185,226</b>	<b>(468,173)</b>	<b>390,343</b>	<b>234,352</b>	<b>89,237</b>	<b>28,186</b>	<b>163,774</b>	<b>(161,198)</b>	<b>120,760</b>	<b>881,352</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>		

**Table 56 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)**

R thousand	Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Revenue by Vote</b>																
	Vote 1 - Executive and Council	405,656	1,015,089	425,979	339,889	416,059	1,029,207	413,314	425,841	1,089,892	403,788	686,447	7,059,034	7,692,972	8,433,935	
	Vote 2 - Finance and Corporate Services	1,021,975	898,064	2,048,552	1,354,934	1,567,118	843,154	1,240,259	1,116,382	705,173	884,571	1,055,080	13,856,231	15,529,330	17,287,254	
	Vote 3 - Energy	719,052	308,223	348,198	361,533	396,061	356,796	336,141	299,568	206,392	518,245	1,671,074	6,038,444	6,595,704	7,390,960	
	Vote 4 - Water and Sanitation	291,883	94,683	105,957	108,999	108,160	285,617	98,559	101,164	219,488	107,210	113,756	1,755,906	1,899,894	2,060,969	
	Vote 5 - Human Settlements	24,304	24,926	32,638	170,054	49,132	13,385	64,802	29,785	27,036	26,532	230,969	739,107	715,248	488,118	
	Vote 7 - City Planning	6,919	6,060	5,289	7,242	7,107	4,963	3,548	8,537	4,023	4,187	17,937	81,672	82,926	89,906	
	Vote 8 - Economic Development	2,358	2,335	2,684	2,585	2,719	2,595	2,435	2,076	2,043	2,151	10,908	37,062	25,216	27,113	
	Vote 9 - Disaster and Emergency Management Services	1,422	20,136	58,120	1,389	20,854	29,720	2,115	1,261	1,729	1,261	31,950	193,993	201,524	200,435	
	Vote 10 - Sport, Recreation, Arts & Culture (SRAC)	198	168	651	1,134	1,009	2,176	367	307	5,952	4,260	16,984	37,859	61,453	52,390	
	Vote 11 - Health and Social Development	19,718	0	6,033	2,607	8,916	33,382	905	1,915	17,236	4,794	90,967	217,175	221,772	235,938	
	Vote 12 - Environmental Resource Management	2,678	2,720	2,639	3,796	4,101	6,143	2,701	2,392	7,060	7,079	6,210	54,069	49,178	48,370	
	Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	5,431	11,647	9,577	10,693	10,755	5,820	10,549	6,587	14,322	10,807	14,650	118,760	125,587	129,273	
	Vote 14 - Transport	29,255	83,541	28,338	72,571	155,179	14,388	2,018	141,454	80,407	21,489	112,087	915,643	1,100,165	1,280,586	
	Vote 15 - Roads and Stormwater	176	347	1,482	27,662	25,706	35,885	2,975	2,710	6,913	8,766	74,732	195,440	148,683	190,852	
	<b>Total Revenue by Vote</b>	<b>2,531,027</b>	<b>2,467,939</b>	<b>3,076,137</b>	<b>2,465,049</b>	<b>2,772,876</b>	<b>2,663,230</b>	<b>2,180,885</b>	<b>2,139,981</b>	<b>2,397,666</b>	<b>2,005,141</b>	<b>4,143,760</b>	<b>31,300,394</b>	<b>34,449,653</b>	<b>37,916,100</b>	
<b>Expenditure by Vote to be appropriated</b>																
	Vote 1 - Executive and Council	15,204	17,434	16,633	18,282	18,717	20,447	22,943	23,906	24,508	22,609	27,112	318,842	336,681	354,282	
	Vote 2 - Finance and Corporate Services	377,753	222,860	285,761	340,559	243,771	212,674	273,036	309,320	57,422	59,393	356,471	2,963,100	3,190,306	3,497,022	
	Vote 3 - Energy	650,312	1,476,015	1,410,965	1,556,530	1,051,837	1,134,936	793,552	770,384	944,944	1,119,800	967,688	12,839,003	14,429,800	16,249,598	
	Vote 4 - Water and Sanitation	307,025	373,202	467,896	400,690	376,958	389,983	393,620	362,378	426,620	340,350	409,689	4,900,781	5,317,963	5,823,102	
	Vote 5 - Waste Management	48,931	76,056	149,211	103,504	133,690	107,433	106,757	117,569	165,726	109,805	268,763	1,518,870	1,805,612	1,724,373	
	Vote 6 - Human Settlements	17,517	45,655	37,290	35,688	57,964	93,407	32,360	33,319	92,189	26,415	31,309	576,871	559,148	603,863	
	Vote 7 - City Planning	17,341	18,052	17,381	17,289	17,718	17,104	17,298	19,528	16,989	17,051	19,314	50,503	245,550	272,574	
	Vote 8 - Economic Development	9,586	14,607	11,451	11,270	13,448	11,315	8,951	13,132	7,934	14,696	18,259	214,254	208,004	215,523	
	Vote 9 - Disaster and Emergency Management Services	56,050	58,443	69,577	56,684	60,158	57,905	61,135	60,176	74,924	61,193	79,525	750,586	798,872	847,082	
	Vote 10 - Sport, Recreation, Arts & Culture (SRAC)	28,469	59,284	88,556	47,116	49,732	48,359	44,724	51,324	53,398	64,466	52,595	625,970	660,091	688,954	
	Vote 11 - Health and Social Development	56,581	71,539	83,641	65,740	64,806	85,808	61,936	62,517	83,475	66,590	114,159	870,776	926,244	982,096	
	Vote 12 - Environmental Resource Management	41,515	46,526	50,972	52,459	56,998	53,457	54,788	59,070	65,198	52,744	62,768	666,200	710,271	756,821	
	Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	67,134	82,854	81,236	79,474	84,508	83,688	92,044	83,728	82,875	78,065	176,677	1,084,727	1,151,123	1,222,170	
	Vote 14 - Transport	22,162	26,406	26,080	25,942	30,822	22,314	25,035	29,090	29,472	28,870	84,496	379,738	577,464	612,191	
	Vote 15 - Roads and Stormwater	15,759	164,071	124,273	121,966	121,404	110,130	103,370	116,353	108,228	108,965	150,771	1,366,602	1,513,067	1,668,816	
	<b>Total Expenditure by Vote</b>	<b>1,731,339</b>	<b>2,753,006</b>	<b>2,890,911</b>	<b>2,933,222</b>	<b>2,382,534</b>	<b>2,428,879</b>	<b>2,091,449</b>	<b>2,111,794</b>	<b>2,233,891</b>	<b>2,166,299</b>	<b>3,262,405</b>	<b>29,321,872</b>	<b>32,240,963</b>	<b>35,528,468</b>	
	<b>Surplus/(Deficit) before assoc.</b>	<b>799,688</b>	<b>(285,068)</b>	<b>185,226</b>	<b>(468,173)</b>	<b>390,343</b>	<b>234,351</b>	<b>89,226</b>	<b>28,186</b>	<b>163,775</b>	<b>(161,159)</b>	<b>881,356</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>	
	Taxation															
	Attributable to minorities															
	Share of surplus/ (deficit) of associate															
	<b>Surplus/(Deficit)</b>	<b>799,688</b>	<b>(285,068)</b>	<b>185,226</b>	<b>(468,173)</b>	<b>390,343</b>	<b>234,351</b>	<b>89,226</b>	<b>28,186</b>	<b>163,775</b>	<b>(161,159)</b>	<b>881,356</b>	<b>1,978,523</b>	<b>2,208,690</b>	<b>2,387,632</b>	



**Table 58 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)**

R thousand	Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
	<b>Multi-year expenditure to be appropriated</b>																
	Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - Finance and Corporate Services	1,606	11,570	25,352	26,446	28,003	34,321	14,987	24,524	33,256	27,376	51,565	282,220	541,225	714,177	1,030,917	-
	Vote 3 - Energy	1,507	10,860	23,795	24,822	26,284	32,214	14,087	23,018	31,214	25,686	48,399	246,123	508,000	719,000	699,000	-
	Vote 4 - Water and Sanitation	1,511	10,883	23,947	24,876	26,341	32,284	14,097	23,068	31,282	25,751	48,504	246,656	509,100	505,500	515,000	-
	Vote 5 - Waste Management	232	1,673	3,667	3,825	4,050	4,964	2,168	3,547	4,810	3,960	7,458	37,926	78,280	138,500	137,500	-
	Vote 6 - Human Settlements	1,716	12,361	27,084	28,253	29,917	36,667	16,011	26,200	35,529	29,247	55,088	280,140	578,212	607,580	374,390	-
	Vote 7 - City Planning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 8 - Economic Development	211	1,518	3,326	3,469	3,674	4,502	1,966	3,217	4,363	3,591	6,764	34,399	71,000	62,500	23,000	-
	Vote 9 - Disaster and Emergency Management Services	185	1,333	2,921	3,047	3,226	3,954	1,727	2,825	3,831	3,154	5,940	30,208	62,350	81,200	56,680	-
	Vote 10 - Sport, Recreation, Arts & Culture (SPAC)	480	3,461	7,584	7,911	8,377	10,267	4,483	7,336	9,948	8,189	15,425	78,439	161,900	92,911	92,500	-
	Vote 11 - Health and Social Development	268	1,930	4,230	4,412	4,672	5,726	2,500	4,092	5,549	4,568	8,603	43,750	90,300	134,500	156,520	-
	Vote 12 - Environmental Resource Management	277	1,999	4,380	4,569	4,838	5,929	2,589	4,237	5,745	4,729	8,908	45,300	93,500	100,000	108,500	-
	Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	111	797	1,747	1,823	1,930	2,365	1,033	1,690	2,292	1,887	3,554	18,072	37,300	40,000	23,500	-
	Vote 14 - Transport	2,024	14,583	31,953	33,332	35,294	43,257	18,889	30,909	41,915	34,504	64,960	330,494	682,144	777,689	917,144	-
	Vote 15 - Roads and Stormwater	1,933	13,928	30,517	31,834	33,708	41,314	18,041	29,500	40,032	32,504	62,071	315,647	651,500	611,800	553,000	-
	<b>Capital multi-year expenditure sub-total</b>	<b>12,061</b>	<b>86,897</b>	<b>190,402</b>	<b>198,619</b>	<b>210,313</b>	<b>257,765</b>	<b>112,558</b>	<b>184,183</b>	<b>249,764</b>	<b>205,605</b>	<b>387,270</b>	<b>1,969,374</b>	<b>4,064,811</b>	<b>4,585,356</b>	<b>4,687,651</b>	-
	<b>Single-year expenditure to be appropriated</b>																
	Vote 1 - Executive and Council	24	170	372	388	411	504	220	360	488	402	757	3,848	7,943	18,180	9,030	-
	Vote 2 - Finance and Corporate Services	146	1,053	2,308	2,407	2,549	3,124	1,364	2,232	3,027	2,482	4,684	23,869	48,265	28,137	60,385	-
	Vote 3 - Energy	65	465	1,019	1,063	1,126	1,380	603	986	1,337	1,101	2,073	10,543	21,760	22,700	22,700	-
	Vote 4 - Water and Sanitation	9	64	141	147	155	190	83	136	184	152	286	1,453	3,000	2,500	-	-
	Vote 5 - Waste Management	118	849	1,860	1,940	2,054	2,518	1,069	1,799	2,439	2,008	3,782	19,234	39,700	41,000	47,500	-
	Vote 6 - Human Settlements	3	23	51	53	56	68	30	49	66	55	103	523	1,080	1,180	1,199	-
	Vote 7 - City Planning	13	94	205	215	228	279	122	199	270	223	419	2,132	4,400	4,800	3,500	-
	Vote 8 - Economic Development	15	107	234	244	259	317	138	227	307	253	476	2,422	5,000	5,680	3,940	-
	Vote 9 - Disaster and Emergency Management Services	144	1,037	2,273	2,371	2,511	3,077	1,344	2,199	2,982	2,455	4,624	23,512	48,530	58,170	66,640	-
	Vote 10 - Sport, Recreation, Arts & Culture (SPAC)	93	673	1,476	1,539	1,630	1,996	872	1,427	1,936	1,593	3,001	15,262	31,500	23,000	22,000	-
	Vote 11 - Health and Social Development	42	299	656	684	724	888	388	634	860	708	1,334	6,793	14,000	18,700	18,600	-
	Vote 12 - Environmental Resource Management	165	1,188	2,603	2,716	2,876	3,525	1,539	2,518	3,415	2,811	5,295	26,928	55,580	60,225	59,700	-
	Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD)	162	1,169	2,562	2,673	2,830	3,468	1,515	2,478	3,361	2,767	5,211	26,499	54,695	56,500	64,200	-
	Vote 14 - Transport	140	1,007	2,206	2,301	2,437	2,987	1,304	2,134	2,894	2,382	4,487	22,820	47,100	8,300	91,700	-
	Vote 15 - Roads and Stormwater	69	496	1,087	1,134	1,200	1,471	642	1,051	1,426	1,173	2,210	11,240	23,200	23,600	23,700	-
	<b>Capital single-year expenditure sub-total</b>	<b>1,207</b>	<b>8,695</b>	<b>19,053</b>	<b>19,875</b>	<b>21,045</b>	<b>25,794</b>	<b>11,263</b>	<b>18,431</b>	<b>24,993</b>	<b>20,574</b>	<b>38,753</b>	<b>197,069</b>	<b>406,753</b>	<b>372,672</b>	<b>494,794</b>	-
	<b>Total Capital Expenditure</b>	<b>13,268</b>	<b>95,592</b>	<b>209,455</b>	<b>218,494</b>	<b>231,358</b>	<b>283,559</b>	<b>123,822</b>	<b>202,614</b>	<b>274,757</b>	<b>226,180</b>	<b>426,023</b>	<b>2,166,443</b>	<b>4,471,563</b>	<b>4,958,028</b>	<b>5,182,445</b>	-

**Table 59 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)**

R thousand	Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
	<b>Capital Expenditure - Standard</b>																	
	Governance and administration	1,776	12,793	28,031	29,241	30,963	37,949	16,571	27,116	36,771	30,270	57,015	289,937	598,433	760,493	1,100,332		
	Executive and council	38	275	603	630	667	817	357	584	792	652	1,227	6,242	12,883	223,390	10,170		
	Budget and treasury office	775	5,581	12,230	12,757	13,508	16,556	7,230	11,830	16,042	13,206	24,875	126,494	261,085	226,816	748,600		
	Corporate services	983	6,936	15,198	15,854	16,788	20,576	8,985	14,702	19,937	16,412	30,913	157,201	324,465	310,288	341,562		
	<b>Community and public safety</b>	3,615	26,043	57,063	59,526	63,031	77,252	33,734	55,200	74,854	61,620	116,065	590,220	1,218,222	1,260,041	1,031,429		
	Community and social services	788	5,532	12,120	12,644	13,388	16,409	7,165	11,725	15,899	13,088	24,653	125,365	258,755	201,211	221,700		
	Sport and recreation	217	1,581	3,419	3,567	3,777	4,629	2,021	3,308	4,486	3,692	6,955	35,368	73,000	61,000	48,000		
	Public safety	602	4,337	9,503	9,913	10,497	12,865	5,618	9,193	12,466	10,262	19,329	98,292	202,875	235,870	211,020		
	Housing	1,719	12,384	27,135	28,306	29,972	36,735	16,041	26,249	35,595	29,302	55,191	280,663	579,292	608,760	375,589		
	Health	309	2,230	4,886	5,096	5,396	6,614	2,888	4,726	6,409	5,276	9,937	50,533	104,300	153,200	175,120		
	<b>Economic and environmental services</b>	4,384	31,583	69,202	72,189	76,439	93,685	40,910	66,942	90,778	74,728	140,755	715,775	1,477,369	1,485,394	1,625,984		
	Planning and development	186	1,340	2,937	3,064	3,244	3,976	1,736	2,841	3,853	3,171	5,974	30,378	62,700	50,080	27,440		
	Road transport	4,166	30,013	65,763	68,601	72,640	89,029	38,877	63,615	86,266	71,014	133,759	680,201	1,403,944	1,421,389	1,585,544		
	Environmental protection	32	229	502	524	555	680	297	486	659	542	1,022	5,196	10,725	13,925	13,000		
	<b>Trading services</b>	3,441	24,795	54,329	56,673	60,010	73,550	32,117	52,554	71,267	58,667	110,502	561,935	1,199,840	1,429,200	1,421,700		
	Electricity	1,572	11,325	24,815	25,886	27,410	33,594	14,670	24,004	32,551	26,796	50,472	256,665	529,760	741,700	721,700		
	Water	763	5,494	12,038	12,558	13,297	16,297	7,117	11,645	15,791	13,000	24,485	124,515	257,000	329,500	380,000		
	Waste water management	757	5,453	11,949	12,465	13,199	16,177	7,064	11,559	15,675	12,903	24,304	123,594	255,100	178,500	155,000		
	Waste management	350	2,522	5,526	5,765	6,104	7,482	3,267	5,346	7,249	5,968	11,240	57,161	117,980	179,500	185,000		
	<b>Other</b>	53	378	829	865	916	1,122	490	802	1,088	895	1,686	8,576	17,700	22,900	3,000		
	<b>Total Capital Expenditure - Standard</b>	13,268	95,592	209,455	218,494	231,358	283,559	123,822	202,614	274,757	226,180	426,023	2,166,443	4,471,563	4,958,028	5,182,445		
	<b>Funded by:</b>																	
	National Government	5,767	41,547	91,035	94,964	100,555	123,243	53,817	88,062	119,418	98,305	185,163	941,601	1,943,477	2,192,480	2,359,934		
	Provincial Government	95	686	1,503	1,567	1,660	2,034	888	1,454	1,971	1,623	3,056	15,542	32,079	8,000	6,000		
	District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
	Other transfers and grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
	<b>Transfers recognised - capital</b>	5,862	42,233	92,538	96,532	102,215	125,277	54,705	89,515	121,389	99,927	188,219	957,144	1,975,556	2,200,480	2,365,934		
	<b>Public contributions &amp; donations</b>																	
	<b>Borrowing</b>	2,987	21,520	47,153	49,188	52,084	63,836	27,875	45,613	61,854	50,918	95,908	487,718	1,006,655	1,812,300	1,711,600		
	<b>Internally generated funds</b>	4,419	31,839	69,764	72,774	77,059	94,445	41,242	67,485	91,514	75,334	141,896	721,582	1,489,353	945,248	1,104,911		
	<b>Total Capital Funding</b>	13,268	95,592	209,455	218,494	231,358	283,559	123,822	202,614	274,757	226,180	426,023	2,166,443	4,471,563	4,958,028	5,182,445		



Table 60 MBRR SA30 - Budgeted monthly cash flow

EKU Ekurhuleni Metro - Supporting Table SA30 Budgeted monthly cash flow																
MONTHLY CASH FLOWS	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Cash Receipts By Source</b>														1		
Property rates	251,061	308,886	434,251	340,328	341,203	332,562	320,925	334,406	332,023	334,842	226,053	528,655	4,085,196	4,502,290	5,002,034	
Property rates - penalties & collection charges	5,271	7,379	9,487	7,379	10,541	8,433	9,487	8,433	6,325	7,379	8,433	16,866	105,414	113,847	122,955	
Service charges - electricity revenue	1,045,072	1,313,208	1,262,315	891,312	1,019,838	864,466	929,792	803,496	837,202	860,280	918,042	1,729,123	12,474,146	13,985,555	15,655,246	
Service charges - water revenue	260,819	152,009	189,645	423,830	489,035	326,023	278,778	260,819	145,974	206,371	202,851	324,079	3,260,234	3,595,499	3,922,520	
Service charges - sanitation revenue	77,453	36,769	110,647	110,647	110,647	120,221	121,711	105,648	22,129	95,170	84,053	111,371	1,106,465	1,207,997	1,313,410	
Service charges - refuse revenue	90,233	95,654	109,369	106,643	100,936	108,842	96,059	112,919	107,968	93,953	110,170	136,645	1,269,392	1,369,776	1,478,127	
Service charges - other	6,801	6,621	7,758	7,758	6,034	7,758	6,883	7,758	8,086	5,068	7,683	7,995	86,204	131,328	138,856	
Rental of facilities and equipment	6,853	5,325	5,456	5,520	5,534	5,050	5,674	6,095	5,666	5,162	6,063	5,659	68,058	73,501	79,380	
Interest earned - external investments	30,937	26,863	17,286	23,950	18,126	21,774	13,631	15,995	9,595	29,948	44,683	64,298	317,085	345,623	376,729	
Interest earned - outstanding debtors	14,476	15,564	17,703	16,498	11,087	16,628	17,633	16,668	13,136	15,100	15,090	102,799	272,380	294,170	317,704	
Fines	19,058	21,366	18,787	19,842	19,126	22,588	20,624	25,248	27,598	19,078	29,378	24,381	267,074	289,730	314,347	
Licences and permits	3,584	3,794	7,184	4,232	4,447	3,080	6,311	4,444	5,066	3,031	3,282	5,751	54,205	68,270	73,391	
Agency services	20,018	22,302	27,358	25,632	21,183	18,163	22,059	21,133	22,068	15,003	24,470	34,623	274,014	295,935	319,610	
Transfer receipts - operational	1,030,073	394,353	-	114,705	518,046	773,543	67,720	610,407	822,020	-	-	134,375	4,465,243	3,112,830	3,457,959	
Other revenue	8,308	4,154	7,440	4,154	2,935	4,383	2,158	3,234	1,986	3,185	24,925	16,221	83,085	1,660,339	1,751,383	
<b>Cash Receipts by Source</b>	<b>2,870,916</b>	<b>2,414,247</b>	<b>2,224,687</b>	<b>2,102,431</b>	<b>2,678,717</b>	<b>2,633,515</b>	<b>1,919,445</b>	<b>2,336,706</b>	<b>2,366,840</b>	<b>1,693,571</b>	<b>1,705,177</b>	<b>3,242,842</b>	<b>28,188,193</b>	<b>31,046,691</b>	<b>34,323,649</b>	
<b>Other Cash Flows by Source</b>																
Transfer receipts - capital	325,374	201,134	-	58,504	214,222	394,535	34,539	311,329	419,260	-	-	16,658	1,975,556	2,200,480	2,365,934	
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	1,006,665	-	-	-	1,006,665	1,812,300	1,711,600	
Increase (decrease) in consumer deposits	1,349	1,349	1,349	1,349	1,349	1,349	1,349	1,349	1,349	1,349	1,349	1,349	16,191	16,596	17,011	
Decrease (increase) in non-current investments	(36,739)	6,129	6,141	(36,739)	3,461	(85,971)	6,129	(36,739)	6,141	(36,739)	3,461	(85,971)	(287,437)	(287,437)	(287,437)	
<b>Total Cash Receipts by Source</b>	<b>3,160,000</b>	<b>2,622,859</b>	<b>2,232,177</b>	<b>2,125,545</b>	<b>2,897,750</b>	<b>2,943,428</b>	<b>1,961,462</b>	<b>2,612,645</b>	<b>3,800,254</b>	<b>1,658,181</b>	<b>1,709,987</b>	<b>3,174,878</b>	<b>30,899,168</b>	<b>34,788,629</b>	<b>38,130,757</b>	
<b>Cash Payments by Type</b>																
Employee related costs	397,669	482,085	463,262	480,798	461,514	483,433	447,579	464,834	465,653	630,375	412,319	541,161	5,730,680	6,151,652	6,497,734	
Remuneration of councillors	7,995	7,907	8,022	7,905	7,909	7,916	12,055	8,591	8,561	8,561	14,868	14,868	108,849	115,924	122,880	
Finance charges	-	-	13,617	-	5,961	312,711	-	-	12,181	-	5,961	412,766	763,197	858,587	965,921	
Bulk purchases - Electricity	609,634	1,060,165	952,687	1,189,089	613,005	562,663	581,409	545,767	574,116	614,223	649,641	756,656	8,709,055	9,928,323	11,318,288	
Bulk purchases - Water & Sewer	218,272	379,579	341,097	425,739	219,479	201,455	208,166	195,405	205,555	219,915	232,596	270,911	3,118,168	3,427,138	3,735,580	
Other materials	135,981	190,373	271,961	217,569	244,765	217,569	163,177	190,373	271,961	190,373	271,961	353,550	2,719,615	3,010,473	3,273,238	
Contracted services	27,264	63,617	63,617	72,705	72,705	99,969	99,969	109,057	77,422	50,863	86,909	84,713	908,808	958,792	1,035,496	
Transfers and grants - other	1,479	77,375	156,768	4,665	208,988	8,310	131,389	163,935	98,960	11,896	150,731	98,491	1,112,987	1,235,472	1,360,401	
Other expenditure	143,449	200,829	286,898	229,519	258,208	229,519	172,139	200,829	286,898	200,829	286,898	372,968	2,868,982	2,983,466	3,145,738	
<b>Cash Payments by Type</b>	<b>1,541,742</b>	<b>2,461,929</b>	<b>2,557,929</b>	<b>2,627,988</b>	<b>2,092,534</b>	<b>2,123,544</b>	<b>1,815,882</b>	<b>1,878,792</b>	<b>2,001,308</b>	<b>1,927,034</b>	<b>2,105,577</b>	<b>2,906,983</b>	<b>26,040,341</b>	<b>28,669,827</b>	<b>31,455,275</b>	
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	13,268	95,592	209,455	218,494	231,358	283,559	123,822	202,614	274,757	226,180	426,023	2,166,443	4,471,563	4,958,028	5,182,445	
Repayment of borrowing	9,167	9,167	4,576	30,789	26,667	60,439	9,807	4,844	31,006	26,667	63,705	267,666	267,666	286,075	306,507	
Other Cash Flows/Payments	18,067	18,067	18,067	18,067	18,067	18,067	18,067	18,067	18,067	18,067	18,067	18,067	216,807	231,697	247,617	
<b>Total Cash Payments by Type</b>	<b>1,573,077</b>	<b>2,584,755</b>	<b>2,790,027</b>	<b>2,895,338</b>	<b>2,368,625</b>	<b>2,485,609</b>	<b>1,957,772</b>	<b>2,109,280</b>	<b>2,298,976</b>	<b>2,202,287</b>	<b>2,576,334</b>	<b>5,154,299</b>	<b>30,996,379</b>	<b>34,145,626</b>	<b>37,191,844</b>	
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>1,586,923</b>	<b>38,104</b>	<b>(557,850)</b>	<b>(769,793)</b>	<b>529,124</b>	<b>457,819</b>	<b>3,691</b>	<b>503,365</b>	<b>1,501,278</b>	<b>(544,106)</b>	<b>(866,346)</b>	<b>(1,979,420)</b>	<b>(97,211)</b>	<b>643,003</b>	<b>938,912</b>	
Cash/cash equivalents at the month/year begin:	4,782,398	6,369,321	6,407,425	5,849,576	5,079,783	5,608,907	6,066,726	6,070,417	6,573,782	8,075,060	7,530,954	6,664,608	4,782,398	4,685,187	5,328,190	
Cash/cash equivalents at the month/year end:	6,369,321	6,407,425	5,849,576	5,079,783	5,608,907	6,066,726	6,070,417	6,573,782	8,075,060	7,530,954	6,664,608	4,685,187	4,685,187	5,328,190	6,267,103	

## 2.10 Annual budgets and SDBIPs – internal departments

### 2.10.1 CITY MANAGER

#### Operating Budget of the City Manager

The main cost drivers of relevant departments are salaries and office overhead costs.

#### Capital Budget of the departments within the City Manager

An amount of R1 230 000 for the 2015/16, R280 000 for the 2016/17 and R330 000 for the 2017/18 financial years have been provided for operational equipment for the City Manager.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
City Manager	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	120,000	140,000
City Manager	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	120,000	140,000
City Manager	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	30,000	40,000	50,000
City Manager	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	-	-
					<b>1,230,000</b>	<b>280,000</b>	<b>330,000</b>

Table 61 Operating Budget of the City Manager

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>CITY MANAGER</b>												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>INCOME</b>												
SUNDRY INCOME	0	0	-	-	-	-100.00%	0.00%	0.00%	-	-		
TOTAL OPERATING INCOME	0	0	-	-	-	-100.00%	0.00%	0.00%	-	-		
NET OPERATING INCOME	0	0	-	-	-	-100.00%	0.00%	0.00%	-	-		
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	22,595	19,914	7,356	10,317	18,393	-7.64%	78.28%	72.38%	19,589	20,764		
Employee Related Costs - Overtime	72	72	132	185	77	6.80%	-58.42%	0.30%	82	87		
Employee Related Costs - Social Contributions	1,410	1,410	858	1,194	2,468	75.03%	106.64%	9.71%	2,628	2,786		
Less: Employee Related Costs - Salaries Capitalised	(1,458)	(1,458)	-	(458)	(1,458)	0.00%	218.09%	-5.74%	(1,553)	(1,646)		
Sub-Total: REMUNERATION	22,619	19,938	8,346	11,237	19,480	-2.30%	73.35%	76.65%	20,746	21,991		
DEPRECIATION	183	183	137	183	189	3.26%	3.26%	0.74%	195	201		
Repairs and Maintenance - External Contractors	59	59	27	59	42	-28.33%	-27.72%	0.17%	45	47		
Repairs and Maintenance - Internal Maintenance Teams	41	41	26	34	44	8.49%	29.95%	0.17%	47	50		
Sub-Total: REPAIRS AND MAINTENANCE	100	100	53	93	87	-13.26%	-6.47%	0.34%	92	97		
GENERAL EXPENSES	10,785	10,662	4,122	7,681	5,657	-46.94%	-26.34%	22.26%	5,686	5,717		
TOTAL OPERATING EXPENDITURE	33,687	30,884	12,658	19,194	25,412	-17.72%	32.40%	100.00%	26,718	28,006		
NET OPERATING EXPENDITURE	33,687	30,884	12,658	19,194	25,412	-17.72%	32.40%	100.00%	26,718	28,006		
<b>OPERATING SURPLUS/(DEFICIT)</b>												
Total Transfers from Cash-Backed Reserves	(33,687)	(30,883)	(12,658)	(19,194)	(25,412)	-17.72%	32.40%		(26,718)	(28,006)		
NET OPERATING SURPLUS/(DEFICIT)	(32,888)	(30,084)	(12,059)	(18,395)	(24,813)	-17.52%	34.89%		(26,319)	(27,806)		

**2.10.2 CHIEF OPERATING OFFICER: DELIVERY CO-ORDINATION****Operating Budget of the Chief Operating Officer: Delivery Co Ordination**

The main cost drivers of relevant departments are salaries and office overhead costs.

The COO, envisaged that in the 2015/16 financial year the office will be fully capacitated and therefore we will be able to drive the service delivery programmes.

The office itself will co-ordinate service delivery programme which sits with the various service delivery departments

It is also important to note that the COO will also monitor the implementation of service delivery projects

The office will also focus on the investigation/reviewing of service delivery mechanism as per sections 76, 77 and 78 of the Municipal Systems Act.

**Capital Budget of the Chief Operating Officer: Delivery Co Ordination**

An amount of R630 000 for the 2015/16, R180 000 for the 2016/17 and R180 000 for the 2017/18 financial years have been provided for operational equipment for the Chief Operating Officer.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Chief Operating Officer	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	310,000	80,000	80,000
Chief Operating Officer	Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	70,000	70,000
Chief Operating Officer	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	30,000	30,000
					<b>630,000</b>	<b>180,000</b>	<b>180,000</b>

**Table 62 Operating Budget of the Chief Operating Officer: Delivery Co-Ordination Department**

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>CHIEF OPERATING OFFICER</b>												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	6,207	6,207	4,105	5,758	6,559	5.66%	13.91%	63.23%	6,985	7,404		
Employee Related Costs - Overtime	32	32	64	90	34	6.80%	-61.78%	0.33%	37	39		
Employee Related Costs - Social Contributions	900	900	606	843	1,275	41.67%	51.26%	12.30%	1,358	1,440		
<b>Sub-Total: REMUNERATION</b>	<b>7,140</b>	<b>7,140</b>	<b>4,775</b>	<b>6,691</b>	<b>7,869</b>	<b>10.21%</b>	<b>17.60%</b>	<b>75.86%</b>	<b>8,380</b>	<b>8,883</b>		
Repairs and Maintenance - External Contractors	9	19	11	24	8	-59.53%	-68.08%	0.07%	8	8		
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>9</b>	<b>19</b>	<b>11</b>	<b>24</b>	<b>8</b>	<b>-59.53%</b>	<b>-68.08%</b>	<b>0.07%</b>	<b>8</b>	<b>8</b>		
<b>GENERAL EXPENSES</b>	<b>3,956</b>	<b>3,976</b>	<b>106</b>	<b>198</b>	<b>2,497</b>	<b>-37.21%</b>	<b>1162.58%</b>	<b>24.07%</b>	<b>2,499</b>	<b>2,501</b>		
<b>TOTAL OPERATING EXPENDITURE</b>	<b>11,105</b>	<b>11,135</b>	<b>4,892</b>	<b>6,913</b>	<b>10,373</b>	<b>-6.84%</b>	<b>50.06%</b>	<b>100.00%</b>	<b>10,887</b>	<b>11,392</b>		
<b>NET OPERATING EXPENDITURE</b>	<b>11,105</b>	<b>11,135</b>	<b>4,892</b>	<b>6,913</b>	<b>10,373</b>	<b>-6.84%</b>	<b>50.06%</b>	<b>100.00%</b>	<b>10,887</b>	<b>11,392</b>		
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(11,105)</b>	<b>(11,135)</b>	<b>(4,892)</b>	<b>(6,913)</b>	<b>(10,373)</b>	<b>-6.84%</b>	<b>50.06%</b>		<b>(10,887)</b>	<b>(11,392)</b>		
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(11,105)</b>	<b>(11,135)</b>	<b>(4,892)</b>	<b>(6,913)</b>	<b>(10,373)</b>	<b>-6.84%</b>	<b>50.06%</b>		<b>(10,887)</b>	<b>(11,392)</b>		

### 2.10.3 CITY PLANNING

The result statements of the department are contained in the IDP in Annexure A.

#### Key Strategic Projects of the City Planning Department

Project Name	Brief Description	Project Status/Progress
Development of Regional Spatial Development Frameworks (RSDFs) for Regions B, C, D, E & F and review of the metropolitan Spatial Development Framework (MSDF).	The aim of the project is to develop RSDFs and review the current (2011) MSDF to give context to urban design, city form and city identity for the metro.	The service provider was appointed towards the end of the 2013/14 financial year. The service provider started with work in July 2014. The status quo report has been drafted.
Development of identified strategic land parcels.	<p>The aim is to mobilise private sector investors to partner with the metro to maximise the potential land asset value and attract more investment in order for Ekurhuleni to achieve its developmental objectives that would result in economic growth, poverty alleviation.</p> <p>EMM intends to package land for development to alter the metro's spatial landscape and optimise urban development by maximising the potential of strategic developable land and property through partnership with the private sector, lease or outright disposal of the land and property assets.</p>	Framework for the development of strategic land parcels and development areas owned by Council has been approved.
Regularisation of unproclaimed townships.	<p>The project aims to regularise existing townships within the area of jurisdiction of EMM that have not been proclaimed.</p> <p>Once proclamation has been completed property owners will be able to obtain freehold titles.</p>	Three townships (Igqagqa, Tembisa Ext.7 and Etwatwa Ext.2 have been registered with the Surveyor-General and Registrar of Deeds.
Development Ekurhuleni Town Planning Scheme.	The project aims to put in place the new Ekurhuleni Town Planning Scheme by 30 June 2014, which will replace the current 17 Town Planning Schemes that are currently operational.	<p>Public participation on the draft Town Planning Scheme has been completed.</p> <p>The final Town Planning Scheme has been completed and is in the process of going to Council for approval.</p>
Development and Implementation of the Capital Investment Framework (CIF)	The CIF aims to drive CAPEX spend within defined geographic priority areas within the metro thus having a catalytic effect with regards to return on investment in relation to social and	CIF is reviewed and implemented annually in line with the budget process timeframes. Financial modelling and the development of the Capital

Project Name	Brief Description	Project Status/Progress
	developmental objectives for the metro.	Prioritisation model is currently underway.
Development of the Built Environment Framework (BEPP)	The built environment framework is a legislated document as described in the Division of Revenue Act, which seeks to assess and evaluate the development of the built environment fabric of the city and the impact thereof of major projects which utilise grant funding.	The BEPP is reviewed and submitted annually in line with the timeframes prescribed by national treasury.
Driving Strategic Urban Development Projects	The department through the Specialist Projects Division has undertaken to drive catalytic strategic urban development projects which would have a substantial effect on the economy of the region.	Project profiling and analysis has taken place on monthly basis.

### **Project 1: Development of RSDFs for Regions B, C, D, E and F and review of the MSDF**

It is the intention of City Planning Department to appoint a multidisciplinary team/company led by one project managers to draft of five RSDFs and the further consolidation of all the six Regional Spatial Development Frameworks (RSDF) and the ultimate review of the Metropolitan Spatial Development Framework (MSDF).

### **Project 2: Development of identified strategic land parcels**

The framework for strategic land parcels was approved by Council in February 2014. A number of strategic land parcels will be identified to undergo the process of feasibilities, in-depth analysis, land packaging and profiling by a team of expertise to inform if the metro's objective of their development will be realised. A transaction advisor will be appointed through the tender process for the provision of professional specialised consulting services for conducting feasibility studies and execution of business plans for the development of strategic land parcels within EMM. The outcomes will also inform Council which land parcels would proceed to the tender phase to solicit the best possible proposal through Requests for Proposals. Business plans for each land parcel will be available upon the completion of the work to be conducted by the service provider to be appointed. The project duration is expected to take a maximum of 36 months from the 2015/16 to 2017/2018 financial years.

The project is co-managed by the Real Estate and City Planning Departments. It is therefore agreed between the two departments that the project will, in the first financial year, be financed by City Planning. The budget for the project will be defrayed from City Planning Consultants Vote for 2015/2016, and for 2016/2017 and 2017/2018 financial years funding will be provided for by Real Estate Department.

### **Project 3: Regularisation of unproclaimed townships**

There are over 200 townships which township establishment procedures were not completed at the time that the townships were established. The aim is to complete all the processes so that the townships are fully established and registered. This will enable the communities in the townships to obtain freehold titles to their properties and therefore to use them as tradable assets. The EMM will also be able to develop and/or dispose of municipal land within the townships. In addition the EMM will obtain valuable data relating to land use contraventions such as illegal development, encroachments, etc.

To date, the Department has fully completed three townships, with an additional 12 in various stages of progress. It is estimated that at the end of the financial year, 24 townships will be completed, including those carried over from last year. Total cost for 24 townships is approximately R4.8 m.

Because of experience and improved staffing, the department hopes to achieve a rate of 50 townships per year beginning in 2015/16, at a cost of R10m per year for the next four years, leading to completion of the project.

**Project 4: Development Ekurhuleni Town Planning Scheme**

Public participation on the draft Town Planning Scheme has been completed. Comments from the public participation process were considered and incorporated into the scheme’s clauses. The report to Council for final approval of the scheme’s clauses and zoning maps has been completed and is in the process of going to Council for approval.

Once Council approval is obtained, the scheme can be proclaimed and all previous schemes be rescinded, then the new scheme can come into operation.

Estimated Budget:

-Printing of scheme clauses	-	R200 000
- Printing of manuals	-	R200 000
- Workshops	-	R200 000
-Proclamation of scheme document	-	R200 000
<b>Total</b>	<b>=</b>	<b>R800 000</b>

**Project 5: Development and Implementation of the Capital Investment Framework (CIF)**

The CIF aims to drive CAPEX spend within defined geographic priority areas within the metro thus having a catalytic effect with regards to return on investment in relation to social and developmental objectives for the metro. Thus far economists have been appointed to economic modelling and as well as to develop a capital prioritisation model which will be utilised to assess all capex projects on the municipal budget.

**Project 6: Development of the Built Environment Framework (BEPP)**

The built environment framework is a legislated document as described in the Division of Revenue Act, which seeks to assess and evaluate the development of the built environment fabric of the city and the impact thereof of major projects which utilise grant funding.

Through National Treasuries Urban Network Programme, the BEPP in future will seek to drive grant spending around transit orientated frameworks such as the Urban Network Plan. Outcomes based assessment of the funding and restructuring of the city will occur through the BEPP indicators. A tender has been initiated to help facilitate the BEPP process.

**Project 7: Driving Strategic Urban Development Projects**

The department through the Specialist Projects Division has undertaken to drive catalytic strategic urban development projects which would have a substantial effect on the economy of the region. A number of projects have been identified by the HOD: City Planning and project profiling is currently underway for each of them.



The Operating Budget per category is attached hereto.

**Table 63 Operating Budget of the City Planning Department**

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>CITY PLANNING</b>										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>INCOME</b>										
<b>LICENSES AND PERMITS</b>	37,130	30,847	22,440	28,644	35,280	14.37%	23.17%	43.20%	37,926	40,771
National Operating Grant	40,323	48,380	19,354	48,380	43,194	-10.72%	-10.72%	52.89%	41,627	45,577
<b>Sub-Total: OPERATING GRANTS</b>	40,323	48,380	19,354	48,380	43,194	-10.72%	-10.72%	52.89%	41,627	45,577
<b>SUNDRY INCOME</b>	3,349	3,349	2,305	3,169	3,197	-4.53%	0.89%	3.91%	3,373	3,559
<b>TOTAL OPERATING INCOME</b>	80,802	82,576	44,099	80,193	81,672	-1.09%	1.84%	100.00%	82,926	89,906
<b>NET OPERATING INCOME</b>	80,802	82,576	44,099	80,193	81,672	-1.09%	1.84%	100.00%	82,926	89,906
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	121,580	119,694	85,972	120,583	132,286	10.52%	9.71%	53.73%	140,885	149,338
Employee Related Costs - Overtime	140	140	162	228	147	5.12%	-35.41%	0.06%	157	166
Employee Related Costs - Social Contributions	26,866	26,866	18,648	25,946	28,389	5.67%	9.41%	11.53%	30,234	32,048
Less: Employee Related Costs - Salaries Capitalised	(307)	(307)	-	(96)	(307)	0.00%	218.08%	-0.12%	(327)	(346)
<b>Sub-Total: REMUNERATION</b>	148,279	146,393	104,782	146,660	160,515	9.65%	9.45%	65.19%	170,949	181,206
<b>DEPRECIATION</b>	1,083	1,083	812	1,083	1,118	3.26%	3.26%	0.45%	1,152	1,192
Repairs and Maintenance - External Contractors	22,777	22,762	20,803	44,982	22,712	-0.22%	-49.51%	9.22%	23,961	25,279
Repairs and Maintenance - Internal Maintenance Teams	194	194	139	185	210	8.50%	13.66%	0.09%	224	238
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	22,971	22,956	20,942	45,167	22,922	-0.15%	-49.25%	9.31%	24,185	25,516
<b>CONTRACTED SERVICES</b>	346	408	160	263	374	-8.35%	42.46%	0.15%	395	426
<b>GENERAL EXPENSES</b>	25,143	25,217	8,986	16,742	18,043	-28.45%	7.77%	7.33%	18,417	18,816
<b>OPERATING GRANTS EXPENDITURE</b>	40,323	48,380	19,354	48,347	43,194	-10.72%	-10.66%	17.54%	41,627	45,577
<b>TOTAL OPERATING EXPENDITURE</b>	238,144	244,437	155,035	258,261	246,167	0.71%	-4.68%	99.98%	256,725	272,733
Internal Charges	45	45	40	45	51	13.43%	11.27%	0.02%	56	63
<b>NET OPERATING EXPENDITURE</b>	238,189	244,481	155,075	258,307	246,217	0.71%	-4.68%	100.00%	256,781	272,796
<b>OPERATING SURPLUS/(DEFICIT)</b>	(157,386)	(161,906)	(110,976)	(178,113)	(164,546)	1.63%	-7.62%		(173,854)	(182,890)
Total Transfers from Cash-Backed Reserves	889	889	667	889	667	-25.00%	-25.00%		445	222
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	(156,497)	(161,017)	(110,309)	(177,224)	(163,879)	1.78%	-7.53%		(173,410)	(182,667)

### Capital Budget of the City Planning Department

An amount of R4.4m for 2015/16, R4.8m for 2016/17 and R3.5m for the 2017/18 financial years have been provided for operational equipment for the City Planning Department.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
City Planning	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,700,000	3,000,000	2,000,000
City Planning	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
City Planning	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	200,000
City Planning	Specialised Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	600,000	600,000
City Planning	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	400,000	400,000	400,000
City Planning	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	300,000	-
					<b>4,400,000</b>	<b>4,800,000</b>	<b>3,500,000</b>

## 2.10.4 COMMUNICATION & BRANDING DEPARTMENT

### Key Strategic Projects of the Communication and Branding

#### Operational Budget

Key strategic projects of the Communication and Brand Management Department

Strategic objective 1: **A clear single brand identity**

PROJECT NAME	PROJECT DESCRIPTION
A clear single brand identity	This objective is about tracking the brand promotion interventions implemented during the reporting period in pursuit of a clear single brand identity. The unit of analysis is the "brand promotion interventions", and the unit of measure is the "number of brand promotions interventions implemented".

#### Description

##### Signage

R4.5m has been budgeted for the production, printing and branding of all municipal buildings and vehicles. In addition destination and directional signs will also be produced. Another project to be undertaken will be the branding of strategic places identified around the City.

##### Brand Building / Advertising campaigns

An amount of R15m has been budgeted for the following:

Two core brand campaigns (brand achievements and Siyakhokha) will be rolled out on an annual basis.

Other major awareness/publicity campaigns include State of the City address, Budget Speech, Chris Hani month, OR Tambo month. In addition to the corporate campaigns, the department also contributes towards key departmental campaigns of which the bulk of the budget is made available by the service department. R7.3m has been budgeted for this.

##### Corporate identity roll out

Corporate identity provides guidelines on the application of the brand. An important aspect of this is the staff education component (internal workshops/road-shows).

An amount of R1.3m has been put aside for internal reputation management.

##### Exhibitions

Ekurhuleni promotes the region by participation in various exhibitions locally and international. These create a platform which allow for stakeholder engagements and partnerships. These include IMFO conference, SALGA conference, ACE conference,

Harbin China, BRICS and other smaller exhibitions. These are either attended by or hosted by the Metro. An amount of R1.2m is budgeted per annum.

**Stakeholder engagement**

Brand partnerships are developed with various stakeholders in Ekurhuleni, for example events hosted by key partners such as the Birchwood Hotel, Carnival City and Emperors Palace. These relationship building platforms give us the opportunity to cement stakeholder relations.

These key destinations also position the City of Ekurhuleni as an entertainment hub.

An amount of R1.6m is budgeted on an annual basis.

**Strategic objective 2: Enhanced City stakeholder relations**

PROJECT NAME	PROJECT DESCRIPTION
Enhanced City stakeholder relations	This strengthens existing platforms and also create new ones. It includes coordination of integrated stakeholder engagements.

**Description**

Examples of some of the platforms:

- City meets business
- Sectoral round table engagements
- Employee roadshows
- EMM radio station
- 2014/15 Piloting the EMM radio station to an amount of R1m
- 2015/16 Launch of the EMM Radio station to an amount of R2m

Table 64 Operating Budget of the Communication & Branding Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>COMMUNICATIONS AND BRAND MANAGEMENT</b>												
FINANCIAL PERIOD MANAGEMENT	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	% B to B	% P to B	% Of Total	F02 R'000	F03 R'000	
	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16					2016/17	2017/18	
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	32,293	31,536	20,294	28,464	34,367		8.98%	20.74%	37.78%	36,601	38,797	
Employee Related Costs - Overtime	155	155	498	698	165		6.80%	-76.34%	0.18%	176	186	
Employee Related Costs - Social Contributions	4,694	4,694	3,120	4,341	6,739		43.55%	55.24%	7.41%	7,177	7,607	
<b>Sub-Total: REMUNERATION</b>	<b>37,142</b>	<b>36,385</b>	<b>23,912</b>	<b>33,503</b>	<b>41,271</b>		<b>13.43%</b>	<b>23.19%</b>	<b>45.37%</b>	<b>43,953</b>	<b>46,590</b>	
<b>DEPRECIATION</b>												
Repairs and Maintenance - External Contractors	205	225	149	322	193		3.26%	-40.04%	0.33%	310	320	
Repairs and Maintenance - Internal Maintenance Teams	36	36	26	34	39		8.50%	14.22%	0.04%	41	44	
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>241</b>	<b>261</b>	<b>174</b>	<b>356</b>	<b>232</b>		<b>-11.09%</b>	<b>-34.85%</b>	<b>0.25%</b>	<b>245</b>	<b>259</b>	
<b>CONTRACTED SERVICES</b>												
GENERAL EXPENSES	54,083	53,860	10,869	20,250	49,010		0.00%	9.67%	0.16%	153	165	
<b>TOTAL OPERATING EXPENDITURE</b>	<b>91,902</b>	<b>90,942</b>	<b>35,253</b>	<b>54,532</b>	<b>90,958</b>		<b>0.07%</b>	<b>66.80%</b>	<b>100.00%</b>	<b>94,322</b>	<b>97,691</b>	
<b>NET OPERATING EXPENDITURE</b>	<b>91,902</b>	<b>90,942</b>	<b>35,253</b>	<b>54,532</b>	<b>90,958</b>		<b>0.02%</b>	<b>66.80%</b>	<b>100.00%</b>	<b>94,322</b>	<b>97,691</b>	
<b>OPERATING SURPLUS/(DEFICIT)</b>												
Total Transfers from Cash-Backed Reserves	(91,902)	(90,942)	(35,253)	(54,532)	(90,958)		0.02%	66.80%		(94,322)	(97,691)	
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(91,801)</b>	<b>(90,841)</b>	<b>(35,178)</b>	<b>(54,431)</b>	<b>(90,882)</b>		<b>-25.00%</b>	<b>-25.00%</b>		<b>50</b>	<b>25</b>	
							0.05%	66.97%		(94,272)	(97,666)	

**Capital Budget of the Communications and Brand Management Department**

An amount of R820 000, 00 for 2015/16, R450 000, 00 for 2016/17 and R350 000, 00 for the 2017/18 financial years have been provided for operational equipment for the Communications and Brand Management Department.

This will mainly include furniture and ICT equipment for additional staff that will be appointed.

**Capital Budget of the Communication and Branding**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Communication and Brand Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	250,000
Communication and Brand Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	20,000
Communication and Brand Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	70,000	50,000	80,000
Communication and Brand Management	Vehicles: two seats or less	Upgrading and Renewal	Operational Equipment	Operational Equipment	350,000	-	-
					<b>820,000</b>	<b>450,000</b>	<b>350,000</b>

## 2.10.5 CORPORATE LEGAL SERVICES

The Corporate Legal Services Department contributes to ALL GDS imperatives with a strong focus being on GDS THERMATIC AREA 4 – Effective Corporate Governance through being an enterprise that drives legal compliance and specialized legal advisory services that cut across EMM Departments and its Entities, with proper governance systems and processes focusing on promoting good governance. The focus is on all legal matters of Council in specialised fields such as Supply Chain Management, Intellectual Property, Housing and Development, Contract and Compliance Management, Municipal Court operations, Infrastructure, Legal Research, Departmental Legal Support and Specialised Litigation.

The Department’s main objective is to institutionalise legal compliance guided by the following principles:

- To create a regulatory environment that enhances the capacity of the municipality to deliver consistent and qualitative legal advisory services;
- To ensure compliance with legislation applicable to Local Government throughout the EMM and municipal Entities
- To review the improvement and expansion of the governance model support to facilitate the implementation of the separation of powers;
- To strengthen the legal support service to the organization;
- To increase levels of legal compliance throughout the EMM and within its Entities, and
- To manage and reduce legal costs on cases by and against Council

### Key Strategic Projects of the Corporate Legal Services Department

PROJECT NAME	PROJECT DESCRIPTION
Establish a functional Office of the Municipal Ombudsman	To establish the Office of the Municipal Ombudsman - a mechanism for the speedy and effective resolution of disputes and queries on service delivery
Establishment of a Municipal Court system for the EMM	Establishment of at least four (4) fully operational Municipal Courts in the newly proclaimed Magisterial areas in Ekurhuleni located at Kempton Park, Benoni, Palm Ridge and Springs which will cater for enforcement of traffic offences and by-law contraventions.

### Operating Budget of the Corporate Legal Services Department

By the nature of its core business, the Department is not an income-generating Unit for the Metro and therefore its Operating Budget is primarily focused on the expenditure component. It should be indicated, however, that there is income generated by the Department, in the form of sundry income derived mainly from legal cost recoveries.

The expenditure component is comprised of various cost drivers i.e. general expenses, contracted services, compensation of employees, repairs and maintenance (external and internal) and Grants-in-Aid categories. The major drivers are compensation of employees and contracted service categories. The biggest single cost item is Contracts: Legal Services, rooted in the contracted services category spent on Legal Fees for attorneys contracted from Council’s Contract on the Panel of Attorneys in the defense in Court of legal cases by and against Council. Legal fees, unpredictable by nature, significantly escalated

during the past nine financial years and this has been identified as an area where the Department should continue developing and applying very stringent cost management mechanisms. One such key control mechanism is the legal accounts control register. This however should not be read to mean that the focus will be on cost cutting but rather on value for money. The more compliance legislation is promulgated, the more legal costs will go up due to stringent requirements that the municipality must comply with legislation and appropriate policy frameworks. The connotation is that quality and efficient legal advice should take precedence over the significance of cost cutting. The schedule below illustrates the legal costs quantum leap patterns over the period in question.

<b>Financial Year</b>	<b>Actual Expenditure R</b>		<b>Financial Year</b>	<b>Budgeted Expenditure R</b>
2006/2007	8,125,988		2014/2015	50,000,000
2007/2008	11,655,800		2015/2016	46,000,000
2008/2009	13,745,556		2016/2017	48,530,000
2009/2010	12,801,287		2017/2018	52,412,400
2010/2011	21,852,032			
2011/2012	33,382,114			
2012/2013	56,407,892			
2013/2014	41,231,614			

The size and frequency of legal expenditure is informed by the number and magnitude of legal cases by and against Council. Partially, the costs are driven by the duration of cases, which is mostly informed by the level of complexity of matters before the Court and Court processes. These are key factors which may invariably result in a legal case going beyond a Financial Year. Legal costs are a direct result of actions/omissions by different client Departments as cases emanate therefrom. Further, Legal Advisors in Council’s employ are not allowed to appear on behalf of the EMM in Court, hence the sourcing of external lawyers but, the Corporate Legal Services Department manages all aspects of the case. The Department also ensures value for money on legal costs through a Due Diligence study currently in process and the finalisation of a Case Management Framework which is in draft form. These mechanisms will assist to highlight litigation triggers, generate management reports to analyse disputes, enable the management of the performance of contracted external lawyers, critical appraisal of services rendered to client Departments and cooperation from client Departments, amongst others.



Table 65 Operating Budget of the Corporate Legal Services Department

EKURHULENI METROPOLITAN MUNICIPALITY											
CORPORATE LEGAL											
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	% B to B	% P to B	% Of Total	F02 R'000	F03 R'000
	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16					2016/17	2017/18
<b>INCOME</b>											
RENT OF FACILITIES AND EQUIPMENT	–	–	1,201	1,601	2,608		100.00%	62.87%	36.30%	2,816	3,042
SUNDRY INCOME	3,735	3,735	2,650	3,642	4,577		22.56%	25.66%	63.70%	4,829	5,094
<b>TOTAL OPERATING INCOME</b>	3,735	3,735	3,850	5,243	7,185		92.38%	37.02%	100.00%	7,645	8,136
<b>NET OPERATING INCOME</b>	3,735	3,735	3,850	5,243	7,185		92.38%	37.02%	100.00%	7,645	8,136
<b>EXPENDITURE</b>											
Employee Related Costs - Salaries & Wages	119,804	117,606	83,560	117,199	124,608		5.95%	6.32%	39.29%	132,708	140,670
Employee Related Costs - Overtime	2,673	2,673	2,028	2,845	2,854		6.76%	0.33%	0.90%	3,040	3,222
Employee Related Costs - Social Contributions	30,588	30,588	20,223	28,138	30,045		-1.77%	6.78%	9.47%	31,998	33,918
Less: Employee Related Costs - Salaries Capitalised	(50)	(50)	–	(16)	(50)		0.00%	218.09%	-0.02%	(53)	(57)
<b>Sub-Total: REMUNERATION</b>	153,015	150,817	105,811	148,166	157,458		4.40%	6.27%	49.65%	167,692	177,754
<b>DEPRECIATION</b>	1,802	1,802	1,351	1,802	1,860		3.26%	3.26%	0.59%	1,916	1,983
Repairs and Maintenance - External Contractors	3,734	3,649	1,410	3,048	3,745		2.63%	22.85%	1.18%	3,951	4,168
Repairs and Maintenance - Internal Maintenance Teams	713	2,107	1,830	2,439	773		-63.30%	-68.30%	0.24%	824	873
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	4,447	5,756	3,239	5,488	4,518		-21.50%	-17.67%	1.42%	4,774	5,041
<b>CONTRACTED SERVICES</b>	54,544	54,436	33,130	54,537	49,264		-9.50%	-9.67%	15.53%	51,973	56,131
Grants & Subsidies Paid - Social/Educational/Sports	6,925	6,925	2,825	4,192	23,023		232.46%	449.21%	7.26%	24,289	25,625
<b>Sub-Total: Grants and Subsidies</b>	6,925	6,925	2,825	4,192	23,023		232.46%	449.21%	7.26%	24,289	25,625
<b>GENERAL EXPENSES</b>	8,339	9,354	4,461	8,311	11,630		24.32%	39.93%	3.67%	9,793	9,965
<b>TOTAL OPERATING EXPENDITURE</b>	229,072	229,089	150,817	222,496	247,752		8.15%	11.35%	78.12%	260,438	276,499
Internal Charges	61,606	61,606	174,496	199,704	69,384		12.63%	-65.26%	21.88%	77,076	85,463
<b>NET OPERATING EXPENDITURE</b>	290,678	290,696	325,314	422,200	317,136		9.10%	-24.88%	100.00%	337,513	361,962
<b>OPERATING SURPLUS/(DEFICIT)</b>	(286,944)	(286,961)	(321,463)	(416,957)	(309,951)		8.01%	-25.66%		(329,868)	(353,826)
Total Transfers from Cash-Backed Reserves	1,040	1,040	780	1,040	780		-25.00%	-25.00%		520	260
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	(285,904)	(285,921)	(320,683)	(415,916)	(309,171)		8.13%	-25.67%		(329,348)	(353,566)

### Capital Budget of the Corporate Legal Services Department

The Capital Budget of Corporate Legal Services Department is essentially meant for procuring tools of trade required to render corporate support services to EMM client Departments and is thus not direct service delivery orientated. The budget allocation is therefore relative small. The budget allocation for the current Financial Year is R4, 932, 600.

For each of the Financial Years 2015/16, 2016/17 and 2017/18, the budget amounts of R1,400,000, R570,000 and R700,000 respectively have been requested to make provision for procuring ICT equipment, office furniture, specialised equipment and vehicles.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Corporate Legal Services	Departmental ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	250,000	200,000
Corporate Legal Services	Departmental Office Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	170,000	50,000
Corporate Legal Services	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	150,000	200,000
Corporate Legal Services	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	250,000
					<b>1,400,000</b>	<b>570,000</b>	<b>700,000</b>

### 2.10.6 CUSTOMER RELATIONS MANAGEMENT DEPARTMENT

Customer Relations Management Department, which is a relatively new department, was established with the main objective of managing the customer relations within Ekurhuleni Metropolitan Municipality (EMM). The main objective of the department is to provide seamless customer service throughout the City and promote open communication between the City and its residents and customers by encouraging an interactive participatory governance. To that end the City has a fully capacitated non-life threatening Call Centre and Customer Care Centres (CCCs) that are perfect platforms for promoting an accessible consultative and caring local government for the residents.

#### Key Strategic Projects of the Customer Relations Management Department

The Customer Relations Management Department is busy with the on-going establishment and refurbishment of the CCCs that are dotted across the Metro. The core benefits of these projects and thus the CCCs which are geographically distributed throughout the Metro includes:

- Providing an integrated service offering across EMM communities;
- Improved efficiency and effectiveness of delivering municipal services;
- Improved ability to establish relationships with customers and influence full payment for services, thus ensuring EMM profitability (100% revenue collection);
- Individualized marketing messages (evoking a sense ownership and loyalty);
- Improved revenue collection;

Some of the projects currently being undertaken with the Metro’s CCCs, some of which will rollover into the 2015/16 financial year, are as follows:

<b>Project Name</b>	<b>Brief Description</b>	<b>Project Status/Progress</b>
CCA Brownfields Upgrades (Benoni, Boksburg, Brakpan, Germiston, Kempton Park & Springs CCC)	Additions and alterations to the CCCs.	All projects are scheduled for completion by June 2015 with the exception of the Kempton Park CCC which will rollover into the 2015/16 financial year.
Daveyton Building Upgrade	Building upgrade of the Daveyton Customer Care Centre	The project was initially divided into two phases because of inadequate funding. Phase one will be completed in June 2015 with phase two scheduled for completion at the end of June 2016
Nigel Building Upgrade	Additions and alterations to the Nigel Customer Care Centre and rates hall.	The project is under construction and it is anticipated that it will be completed in March 2015.
Tembisa 2/ Winnie Mandela New Building	New Customer Care Centre built in Tembisa 2 / Winnie Mandela	The project is under construction and will be completed in June 2015
Unified Command Centre	The UCC is the pillar of the EMM Digital City Strategy that is fundamental to the realization of achieving a Smart City with public services more integrated.	R7.012m was rolled over in the 2014/15 financial for CRM to complete the initial stages of the project which includes additional furniture, ICT equipment, call centre space and network points as well as the capacitation of a correspondence office to handle emails, faxes, presidential hotline queries, provincial hotline queries and escalated calls from CM, EM etc. A work force management system that will assist in the scheduling of Call Centre agents for different shifts in the non-life threatening Call Centre is also required. This procurement will be finalised by June 2015. The R10m funding approved in the 2014/15 financial year will be transferred to ICT for the next phase of the project.
Vosloorus Building Upgrade	Additions and alterations to the Vosloorus Customer Care Centre and rates hall	The project is scheduled to be completed by the end of November 2014

### **Operating Budget of the Customer Relations Management Department**

Customer Relations Management Department is not a revenue generating department but serves as the link/conduit between the customers/residents of EMM and all other departments with the primary focus being placed on effective service delivery and the resolution of customer queries and complaints.

In addition, CRM oversees the holding of Izimbizos and the day to day operational responsibility of the Lungile Mtshali Community Development Project (LMCDP) which is currently one of the major cost driver of the operating budget of the Department.

Table 66 Operating Budget of the Customer Relations Management

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>CUSTOMER RELATIONS MANAGEMENT</b>												
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	% B to B	% P to B	% Of Total	F02 R'000	F03 R'000
SEGMENT	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	2015/16	2015/16	2015/16	2015/16	2015/16	2016/17	2017/18
<b>INCOME</b>												
SUNDRY INCOME	-	-	702	965	-	-	-	0.00%	0.00%	0.00%	-	-
TOTAL OPERATING INCOME	-	-	702	965	-	-	-	0.00%	0.00%	0.00%	-	-
NET OPERATING INCOME	-	-	702	965	-	-	-	0.00%	0.00%	0.00%	-	-
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	50,409	48,810	35,182	49,345	99,970	99,970	104.81%	102.59%	30.93%	106,468	112,856	
Employee Related Costs - Overtime	95	389	192	269	360	360	-7.51%	33.73%	0.11%	383	406	
Employee Related Costs - Social Contributions	7,109	7,109	4,929	6,858	24,352	24,352	242.53%	255.07%	7.53%	25,935	27,491	
Less: Employee Related Costs - Salaries Capitalised	(1,751)	(1,751)	-	(550)	(1,751)	(1,751)	0.00%	218.09%	-0.54%	(1,865)	(1,976)	
Sub-Total: REMUNERATION	55,863	54,558	40,303	55,922	122,931	122,931	125.32%	119.82%	38.03%	130,922	138,777	
DEPRECIATION	60,705	60,705	45,529	60,705	62,687	62,687	3.26%	3.26%	19.39%	64,567	66,827	
Repairs and Maintenance - External Contractors	5,620	5,483	1,084	2,343	5,862	5,862	6.90%	150.16%	1.81%	6,184	6,524	
Repairs and Maintenance - Internal Maintenance Teams	476	528	379	505	516	516	-2.16%	2.22%	0.16%	550	583	
Sub-Total: REPAIRS AND MAINTENANCE	6,096	6,011	1,462	2,848	6,378	6,378	6.10%	123.93%	1.97%	6,734	7,107	
CONTRACTED SERVICES	2,284	2,042	662	1,089	3,469	3,469	69.86%	218.50%	1.07%	3,659	3,952	
GENERAL EXPENSES	113,661	118,157	56,725	105,687	127,767	127,767	8.13%	20.89%	39.53%	128,041	128,331	
TOTAL OPERATING EXPENDITURE	238,610	241,473	144,681	226,252	323,232	323,232	33.86%	42.86%	100.00%	333,924	344,994	
NET OPERATING EXPENDITURE	238,610	241,473	144,681	226,252	323,232	323,232	33.86%	42.86%	100.00%	333,924	344,994	
<b>OPERATING SURPLUS/(DEFICIT)</b>												
Total Transfers from Cash-Backed Reserves	(238,610)	(241,473)	(143,979)	(225,287)	(323,232)	(323,232)	33.86%	43.48%		(333,924)	(344,994)	
NET OPERATING SURPLUS/(DEFICIT)	556	556	417	556	417	417	-25.00%	-25.00%		278	139	
	(238,055)	(240,918)	(143,563)	(224,732)	(322,815)	(322,815)	33.99%	43.64%		(333,646)	(344,855)	

### Capital Budget of the Customer Relations Management

An amount of R17.85m for 2015/16, R850 000 for 2016/17 and R850 000 for the 2017/18 financial years have been provided for the Customer Relations Management Department.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Customer Relations Management	CCA Brownfields Upgrades	Upgrading and Renewal	Kempton Park	17	8,000,000	-	-
Customer Relations Management	Daveyton Building Upgrade	Upgrading and Renewal	Daveyton	70	5,000,000	-	-
Customer Relations Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	400,000	400,000	400,000
Customer Relations Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	450,000	450,000	450,000
Customer Relations Management	Tembisa 2/ Winnie Mandela New Building	Upgrading and Renewal	Tembisa 2	89	4,000,000	-	-
					<b>17,850,000</b>	<b>850,000</b>	<b>850,000</b>

### 2.10.7 DISASTER AND EMERGENCY MANAGEMENT SERVICES (DEMS)

The result statements of the department are contained in the IDP in Annexure A.

Disaster and Emergency Management Services Department provides the following services to the community of Ekurhuleni:

- Fire fighting
- Fire safety
- Rescue services
- Emergency medical services
- Handling of hazardous material incidents
- Emergency Operations Centre
- Disaster management

#### Key Strategic Capital Projects of the Disaster and Emergency Management Services Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Construction of Duduza Fire Station	The construction of Duduza Fire Station which is located in Ward 87 is due for completion by 30 June 2015. It is intended to service the communities of Duduza, Jameson Park and Alra Park.
Katlehong Fire Station	Katlehong is one of the Township that has no purposeful built Fire Station. Katlehong Fire Station will commence in 2015/16 with planning at an amount of R1, 55m. The project is then provided in multi-year budgets at R6m in 2016/17 and R18m in 2017/18.
Elandsfontein/Isando Fire Station	Elandsfontein/Isando Fire Station will commence in 2015/16 with planning at amount of R1m This Fire Station is located at an industrial areas to

NAME OF THE PROJECT	BRIEF DESCRIPTION
	protect the manufacturing sector which creates the much needed jobs and sustain the economy in Gauteng. Further amounts of R 2m and R10m are provided for construction in 2016/17 and 2017/18 respectively.
Replacement of aged specialised emergency vehicles	In terms of the Council policy (Community Protection against Fire), the City is bound to have replacement programme of its Emergency vehicles. Amounts of R30m, R30m and R32m is set aside in 2015/16, 2016/17 and 2017/18 respectively. These vehicles are deployed at all the 28 Fire Stations of the City according to need.
Construction of a fire station in Thokoza.	Thokoza has no purpose-built fire station and operations are undertaken from a temporary facility at the Multipurpose Centre. This project commenced during the 2014/15 financial year and will be completed in the 2016/17 financial year. There is an amount of R16, 5m and R18m in the two financial years respectively.
Establishment of a fire station in KwaThema.	There is no fire station in KwaThema. Response to emergency incidents is from the Selection Park Fire Station, which is a distance from the area. It is a multi-year project which will be completed in 2015/2016 financial year. Construction of KwaThema Fire Station is part of the city's programme of eradicating service delivery backlogs and inequalities in the receipt of services. There is an amount of R9m set aside in 2015/16 Financial.
Construction of the Germiston Fire Station.	The construction of the new fire station in Germiston commenced in 2014/15 financial year as part of Germiston Urban Renewal Programme. The current fire station is more than 100-years-old and it's not feasible to maintain. It's thus being preserved as a museum. It's a multi-year project to be completed in 2015/16. There is an amount of R15m set aside in this financial year and R6.2m in 2016/17 its year of completion.
Construction of the Albertina Sisulu Corridor Fire Station.	This fire station will be situated at the heart of the Aerotropolis. There are huge economic developments coming up in that corridor and the Kempton Park Fire Station, which is far from this area, is already not coping under the current circumstances. An amount of R12m is set aside during the 2016/17 financial year and R17m in 2016/17.
Construction of the Olifantsfontein Fire Station.	This Fire Station is currently operating from a temporary facility. This is one of the Fire Stations that was inherited from the City of Johannesburg after the first Local Government demarcation in the democratic dispensation. The Fire Station is covering part of Tembisa and Olifantsfontein Industrial area. The amounts set aside to commence a new Fire Station as a multi-year project are: R1,200,000m, R2,000,000m and R10,000,000m in 2015/15, 2016/17 and 2017/18 respectively.
Emergency Services Training Academy	The Training Academy currently located near East Rand Mall have been encapsulated by developments such that it can no longer operate effectively. When it was build many years ago, that area was outside the urban edge. Developments encroached and enclosed it. In terms of environmental legislation, fire simulators can no longer be operated in that area. It needs to be relocated to an appropriate industrial area or outside the urban edge. The amounts of R2,000,000m and R3,000,000m have been made available for planning purpose in 2016/17 and 2017/18 respectively. It is a huge project that will take more than an MTREF period to complete.

### Capital Budget Upgrading and Renewal Projects

The Disaster & Emergency Management Services Department is currently having 28 Fire Stations, Disaster Management Satellite Offices and other facilities strategically spread over the area to provide equitable coverage. Some of these facilities have been in place for many years and now require to be upgraded and renewed. The following facilities will have funds set aside for this purpose:

NAME OF FACILITY	MTREF BUDGET		
	2015/16	2016/17	2017/18
Alberton Fire Station	R800,000	R1,200,000	-
Benoni Central Fire Station	R600,000	R600,000	-
Commercial Fire Station	R600,000	-	-
Edenvale Fire Station	R600,000	R1,200,000	-
Kempton Park Fire Station	R800,000	R1,000,000	-
Primrose Fire Station	R600,000	-	-
Vosloorus Fire Station	R300,000	R4,000,000	-
Old Germiston Fire Station (Museum)	R1,000,000	R2,000,000	-
Be SAFE Centre	R2,400,000	-	-
Radio Technical Workshop	R1,500,000	-	-
Farramere Fire Station	R1,000,000	R8,000,000	-
Refurbishment of other facilities	R2,250,000	R7,900,000	

#### Upgrading and Renewal of Specialised Equipment, Equipment, Vehicles Furniture

NAME OF ITEM	MTREF BUDGET		
	2015/16	2016/17	2017/18
Specialised & Other Equipment	R10,200,000	R20,770,000	R25,940,000
Two Way Radio Communication Equipment & Repeater Sites	R800,000	R1,000,000	R2,000,000
Vehicles	R3,050,000	R4,300,000	R1,600,000
Office Furniture	R920,000	R1,400,000	R2,200,000
ICT Equipment	R2,450,000	R1,400,000	R2,000,000

#### Operating Budget of the Disaster and Emergency Management Services Department

This department is also partly funded by the Gauteng Provincial Government for the provision of ambulance services. The majority of the department's costs are subsidised by assessment rates.

The main cost drivers are salaries and cost of provision of emergency services. The emergency services section operates on a 24/7 basis increasing the salary cost.

The provision of funds for disasters and emergency management is done within this cost centre. Disasters are dealt with as follows, in terms of the MFMA. Section 12 of the MFMA outlines the process of setting up relief funds to deal with disasters. The process to develop a disaster management funding model for the city, to ensure that both proactive and reactive activities of disaster management are catered for sufficiently, is underway as part of the SDBIP targets. The following conditions apply:

- The bank account must be in the name of the municipality.
- Only the City Manager may be the accounting officer of the fund.
- Funds must be paid into either the municipality's bank account, or the new account opened for the specific purpose.
- Funds may be withdrawn from the special purpose account WITHOUT it being appropriated in a budget, but only with the written authority of the accounting officer

acting in accordance with a Council decision and for the purposes that the funds were deposited into the account.

Section 29 of the MFMA deals with the process related to unforeseen and unavoidable expenditure. The mayor can authorise expenditure in an emergency or other exceptional circumstances, for unforeseeable and unavoidable expenditure for which no provision was made in an approved budget. Such expenditure:

- Must be reported by the mayor to the municipal council at its next meeting.
- Must be appropriated in an adjustments budget within 60 days after the expenditure was incurred.

There is however a need to have a model for funding disaster management in the city which is under investigation. The model is meant for completion by the end of 2014/15 as per the SDBIP.

In addition, Council has catastrophe insurance in the case of natural disasters. Cover is limited to council-owned property and third party liability. There is no cover for privately-owned property.

However Council sets aside an amount of R13.0m which is 0.044% of the Direct Operating Budget Expenditure for the purpose of managing disasters in the City for 2015/16. This fund is located within the Finance department and is unlocked during disasters to provide emergency relief.

The metro's declared asset values for assets that are insurable amounts to R34 billion. Excluded from these declared values, and subsequently cover thereon, are items such as roads, bridges, water and sewer network and electricity network (because you can either not source cover for these items or if you could it would simply be too expensive), however items such as sub stations, pump stations (in other words, machinery-related) are covered.

Cover is capped at R1.5 billion for any single event. Events covered are:

**Fire and allied perils** - which means fire, spontaneous combustion, spontaneous fermentation, spontaneous charring, spontaneous heating, lightning, thunderbolt, explosions, implosions, earthquakes and tremors, riot and strike, malicious damage, volcanic eruptions, subsidence and landslip, and acts of authorities.

**Special perils** - which means storm, wind, snow, water, hail, aircraft or other aerial devices or articles dropped therefrom, impact by vehicles (including railway) or animals, falling trees, accidental leakage from tanks, pipes etc.

### **Key Strategic OPEX Programmes of the Disaster and Emergency Management Services Department**

The City is required to undertake disaster risks and vulnerability assessment every five years to guide disaster planning and risk reduction efforts. During 2014/15, the City provided R4, 1m for the department to commence this process. This process will be completed in 2015/16 Financial year during which a further amount of R4m is made available.

Continuous maintenance of Fire Hydrants to ensure effective Fire Fighting activities by our firefighting crews cannot be forgotten. A Fire Hydrants Maintenance Programme for the City of Ekurhuleni will commenced during the 2014/15 financial year. An amount of R15m had been set aside in 2014/15 Financial year to continue with this programme. This programme will see +- 208 unemployed been provided with skills and temporary employment for the coming Financial Year.



Increasing the capacity of our Disaster & Emergency Management Services Department to be able to respond effectively to emergency situations is crucial. A strong 200 Fire Brigade Reserve Force will be deployed in line with our Fire Brigade Reserve Force Policy which had approved by Council. These individuals will be called upon to supplement staff shortages and will be paid for every shift they are called for. They will also come handy during Disasters and Major incidents where additional properly trained human capacity is required. An amount of R27m had been set aside for this purpose. This contributes significantly to job creation and poverty alleviation efforts.

As part of the municipality's Informal Settlement Management Plan, the reduction of devastating fire incidents at Informal Settlements remain a priority. Community Emergency Response Teams (CERT) Programme has seen 600 CERT members deployed in all 119 Informal Settlements. The spinoffs from this noble service delivery programme are: job creation, poverty alleviation and community participation in matters that affect them. At the end of 2013/14 financial year, this initiative has seen the reduction of fire incidents in Informal settlements reduced by 52 fire incidents as compared with fire incidents during 2012/13. The Department is planning to reduce fire incidents in Informal settlements by 43 incidents in the current 2015/16 Financial Year as part of the SDBIP targets. The municipality will be setting aside R41m in 2015/16 Financial to expand to programme to all wards including formal residential areas.

Leading to the International Fire Awareness week, the municipality will be launching an annual Fire Awareness campaign. The amount set aside for this purpose in 2015/16 is R1m. This campaign will be maintained through the winter season at this level. This is a day to day work of the department but towards winter the campaign is elevated because winter is a fire season and lives and property are lost.

Furthermore, the 13<sup>th</sup> of October is declared by UN as an International Risk Reduction Day. The municipality will be setting aside an amount of R500, 000.00 to celebrate this day and create awareness on the City's Disaster Risks.

Fire Brigade Services is very high risk occupation. Personal Protective Equipment for operational staff in the department is paramount. This is in compliance to the Occupational Health and Safety Act. An amount of R8, 5m will be provided to equip our staff to be ready to fight fire and perform rescues.

The Operating Budget per category is attached hereto.

**Table 67 Operating Budget of the Disaster and Emergency Management Services Department**

<b>EKURHULENI METROPOLITAN MUNICIPALITY DISASTER AND EMERGENCY MANAGEMENT SERVICES</b>										
	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>FINANCIAL PERIOD MANAGEMENT SERVICES</b>										
<b>INCOME</b>										
MINOR INCOME	9,639	9,639	7,145	9,910	14,804	53.58%	49.38%	7.63%	15,619	16,478
Total: USER CHARGES FOR SERVICES	9,639	9,639	7,145	9,910	14,804	53.58%	49.38%	7.63%	15,619	16,478
RENT OF FACILITIES AND EQUIPMENT	0	0	-	-	0	0.00%	100.00%	0.00%	0	0
LICENSES AND PERMITS	4,191	4,191	4,545	5,802	5,652	34.86%	-2.58%	2.91%	6,076	6,532
Emergency Services Subsidies	136,040	136,040	136,040	136,040	143,250	5.30%	5.30%	73.84%	150,842	158,384
Sub-Total: OPERATING GRANTS	136,040	136,040	136,040	136,040	143,250	5.30%	5.30%	73.84%	150,842	158,384
USDG	49,900	46,336	23,519	44,019	29,350	-36.66%	-33.32%	15.13%	28,000	18,000
Sub-Total: CAPITAL GRANTS	49,900	46,336	23,519	44,019	29,350	-36.66%	-33.32%	15.13%	28,000	18,000
SUNDRY INCOME	930	930	505	694	936	0.65%	34.93%	0.48%	987	1,042
<b>TOTAL OPERATING INCOME</b>	<b>200,701</b>	<b>197,137</b>	<b>171,754</b>	<b>196,465</b>	<b>193,993</b>	<b>-1.59%</b>	<b>-1.26%</b>	<b>100.00%</b>	<b>201,524</b>	<b>200,435</b>
<b>NET OPERATING INCOME</b>	<b>200,701</b>	<b>197,137</b>	<b>171,754</b>	<b>196,465</b>	<b>193,993</b>	<b>-1.59%</b>	<b>-1.26%</b>	<b>100.00%</b>	<b>201,524</b>	<b>200,435</b>
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	444,854	449,979	332,990	467,044	446,725	-0.72%	-4.35%	59.27%	475,762	504,308
Employee Related Costs - Overtime	55,710	55,710	47,060	66,005	59,499	6.80%	-9.86%	7.89%	63,366	67,168
Employee Related Costs - Social Contributions	113,441	113,441	86,036	119,709	111,342	-1.85%	-6.99%	14.77%	118,579	125,694
Less: Employee Related Costs - Salaries Capitalised	(4,676)	(4,676)	-	(1,470)	(4,676)	0.00%	218.09%	-0.62%	(4,980)	(5,279)
Sub-Total: REMUNERATION	609,330	614,455	466,086	651,287	612,890	-0.25%	-5.90%	81.32%	652,728	691,891
DEPRECIATION	23,656	23,656	17,742	23,656	24,429	3.26%	3.26%	3.24%	25,161	26,042
Repairs and Maintenance - External Contractors	26,609	28,594	17,500	37,839	31,428	9.91%	-16.94%	4.17%	33,156	34,980
Repairs and Maintenance - Internal Maintenance Teams	2,875	3,758	2,903	3,870	3,119	-17.00%	-19.40%	0.41%	3,322	3,521
Sub-Total: REPAIRS AND MAINTENANCE	29,484	32,352	20,402	41,709	34,547	6.79%	-17.17%	4.58%	36,478	38,501
CONTRACTED SERVICES	540	540	199	328	575	6.48%	75.27%	0.08%	607	655
GENERAL EXPENSES	34,740	38,150	17,266	32,168	66,404	74.06%	106.43%	8.81%	69,448	72,660
<b>TOTAL OPERATING EXPENDITURE</b>	<b>697,750</b>	<b>709,153</b>	<b>521,695</b>	<b>749,149</b>	<b>738,845</b>	<b>4.19%</b>	<b>-1.38%</b>	<b>98.03%</b>	<b>784,422</b>	<b>829,750</b>
Internal Charges	13,200	13,200	24,159	27,649	14,868	12.63%	-46.23%	1.97%	16,534	18,375
<b>NET OPERATING EXPENDITURE</b>	<b>710,950</b>	<b>722,353</b>	<b>545,854</b>	<b>776,797</b>	<b>753,713</b>	<b>4.34%</b>	<b>-2.97%</b>	<b>100.00%</b>	<b>800,957</b>	<b>848,124</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(510,250)</b>	<b>(525,216)</b>	<b>(374,100)</b>	<b>(580,332)</b>	<b>(559,720)</b>	<b>6.57%</b>	<b>-3.55%</b>		<b>(599,432)</b>	<b>(647,689)</b>
Contribution to Capital Budget	49,900	46,336	23,519	44,019	29,350	-36.66%	-33.32%		28,000	18,000
Total Transfers from Cash-Backed Reserves	4,168	4,168	3,126	4,168	3,126	-25.00%	-25.00%		2,084	1,042
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(555,981)</b>	<b>(567,384)</b>	<b>(394,493)</b>	<b>(620,183)</b>	<b>(585,944)</b>	<b>3.27%</b>	<b>-5.52%</b>		<b>(625,348)</b>	<b>(664,647)</b>

### Capital Budget of the Disaster and Emergency Management Services Department

An amount of R110.8m for 2014/15, R139.3m for 2016/17 and R123.3m for the 2017/18 financial years have been provided for the Disaster and Emergency Management Services Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Disaster & Emergency Management Services	3 x Mobile be SAFE Units	Upgrading and Renewal	Boksburg	20, 32, 73	2,800,000	2,800,000	-
Disaster & Emergency Management Services	Const Fire Station Olifantsfontein	Urban Restructuring	Kempton Park	23	1,200,000	2,000,000	10,000,000
Disaster & Emergency Management Services	Const Fire Station/House Albertina Sisulu Corridor	Urban Restructuring	Kempton Park	15	2,000,000	12,400,000	15,000,000
Disaster & Emergency Management Services	Const Fire Station/House Germiston Central	Urban Restructuring	Germiston	36	15,000,000	9,000,000	-
Disaster & Emergency Management Services	Elandsfontein/Isando Fire Station	Urban Restructuring	Kempton Park	15	1,000,000	2,000,000	10,000,000
Disaster & Emergency Management Services	Emergency Services Training Academy	Urban Restructuring	Kempton Park	100	-	2,000,000	3,000,000
Disaster & Emergency Management Services	Emergency Vehicle Navigation and Dispatching System	Upgrading and Renewal	Operational Equipment	Operational Equipment	950,000	600,000	180,000
Disaster & Emergency Management Services	Establish Radio Technical Workshop	Upgrading and Renewal	Kempton Park	17	1,500,000	-	-
Disaster & Emergency Management Services	Extention of Farrarmere Fire Station	Upgrading and Renewal	Benoni	26	1,000,000	8,000,000	-
Disaster & Emergency Management Services	Furnished BeSAFE Centre	Upgrading and Renewal	Boksburg	32	2,400,000	-	-
Disaster & Emergency Management Services	High Volume Emergency Water Relay System	Upgrading and Renewal	Boksburg	22	-	15,000,000	20,000,000
Disaster & Emergency Management Services	ICT Equipment (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	500,000	500,000
Disaster & Emergency Management Services	ICT Equipment (EMS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,800,000	800,000	2,000,000
Disaster & Emergency Management Services	ICT Equipment (Support Services)	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	100,000	-
Disaster & Emergency Management Services	Office Furniture (EMS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	800,000	1,800,000
Disaster & Emergency Management Services	Office Furniture (Support Services)	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	-	300,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Disaster & Emergency Management Services	Office Furniture: (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	50,000	100,000
Disaster & Emergency Management Services	Other Equipment (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	200,000
Disaster & Emergency Management Services	Other Equipment (EMS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,900,000	2,400,000	2,500,000
Disaster & Emergency Management Services	Other Equipment Support Services)	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	-	-
Disaster & Emergency Management Services	Refurb of All Metro Fire Stations/House	Upgrading and Renewal	Benoni	27	2,000,000	2,400,000	-
Disaster & Emergency Management Services	Refurbishment Community Safety HQ	Upgrading and Renewal	Edenvale	20	250,000	5,000,000	-
Disaster & Emergency Management Services	Refurbishment of DMC Premises / facilities	Upgrading and Renewal	Alberton	94	-	200,000	-
Disaster & Emergency Management Services	Refurbishment of DMC Premises / facilities	Upgrading and Renewal	Alberton	94	-	300,000	-
Disaster & Emergency Management Services	Replacement of Breathing Apparatus Sets	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	120,000	140,000
Disaster & Emergency Management Services	Restoration of Germiston Fire Station	Upgrading and Renewal	Germiston	36	1,000,000	2,000,000	-
Disaster & Emergency Management Services	Specialized Equipment (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	500,000
Disaster & Emergency Management Services	Specialized Equipment (ES)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,400,000	2,400,000	2,500,000
Disaster & Emergency Management Services	Specialized Vehicles (ES)	Upgrading and Renewal	Operational Equipment	Operational Equipment	30,000,000	30,000,000	32,000,000
Disaster & Emergency Management Services	Two way Radio Communication Equipment	Upgrading and Renewal	Kempton Park	6, 17, 20, 21, 27, 32, 36, 41, 45, 71, 74, 75, 84, 88, 92, 94 ,100	500,000	500,000	1,500,000
Disaster & Emergency Management Services	Upgrade all Repeater Sites Phase 1	Upgrading and Renewal	Kempton Park	6, 17, 20, 21, 27, 32, 36, 41, 45, 71, 74, 75, 84, 88, 92, 94 ,100	300,000	500,000	500,000
Disaster & Emergency Management Services	Upgrading of Alberton Fire Station	Upgrading and Renewal	Alberton	94	800,000	1,200,000	-
Disaster & Emergency Management Services	Upgrading of Benoni Central Fire Station	Upgrading and Renewal	Benoni	27	600,000	600,000	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Disaster & Emergency Management Services	Upgrading of Commercial Fire Station	Upgrading and Renewal	Edenvale	12	600,000	-	-
Disaster & Emergency Management Services	Upgrading of Edenvale Fire Station	Upgrading and Renewal	Edenvale	19	600,000	1,200,000	-
Disaster & Emergency Management Services	Upgrading of Kemptonpark Fire Station	Upgrading and Renewal	Kempton Park	17	800,000	1,000,000	-
Disaster & Emergency Management Services	Upgrading of Primrose Fire Station	Upgrading and Renewal	Germiston	21	600,000	-	-
Disaster & Emergency Management Services	Vehicles (DMC)(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	2,000,000	-
Disaster & Emergency Management Services	Vehicles (ES)(2 SEATS OR LESS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	1,000,000	1,200,000
Disaster & Emergency Management Services	Vehicles (ES)(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,250,000	1,300,000	1,400,000
Disaster & Emergency Management Services	Const Fire Station/House Kwa-Thema	Urban Restructuring	Kwa Thema	77	11,000,000	-	-
Disaster & Emergency Management Services	Const Fire Station/House Thokoza	Urban Restructuring	Thokoza	52	16,500,000	18,000,000	-
Disaster & Emergency Management Services	Katlehong Fire Station	Urban Restructuring	Katlehong 1	55	1,550,000	6,000,000	18,000,000
Disaster & Emergency Management Services	Upgrading of Vosloorus Fire Station	Upgrading and Renewal	Vosloorus	44	300,000	4,000,000	-
					<b>110,880,000</b>	<b>139,370,000</b>	<b>123,320,000</b>

**New facilities to be constructed with a significant impact on Operating Budgets of future years (2015/16 financial year)**

The department is creating a number of new fire stations, but the renewal of current assets is limited to 3% and the replacement of vehicles 16%.

The fire brigade services and rescue services are a competency of the municipality in terms of the Constitution. The municipality therefore has the responsibility to provide equitable distribution of resources within its jurisdiction to ensure that all communities have services throughout the metro. There have been no fire stations in the townships in the past to provide these services. Furthermore, the growth of the city also impacts negatively on the existing resources thereby requiring more resources to be put in place.

Though the ambulance service is constitutionally a competency of the Provincial Government, it is run by the municipality as an integral part of the fire services in terms of the provisions of the Fire Brigade Services Act, 1987. The service is subsidised by the Provincial Health Department as per the MOU between the two parties. As indicated above,

fire stations are constructed to primarily provide fire and rescue services which is a competency of the municipality.

In the period 2014/15 to 2016/17, the following fire stations are on the IDP:

- Duduza Fire Station
- KwaThema Fire Station
- Germiston Fire Station
- Albertina Sisulu Corridor
- Thokoza Fire Station

Of the above fire stations, the following are already operational and the Operating Budget attached thereto is already being incurred and will not need additional budget except for additional staff to augment the already existing staff to meet the standards. This is an institutional review process:

- Duduza Fire Station, which will be finalised in June 2015. The fire station is operating from a temporary facility.
- Germiston Fire Station, which will be finalised during 2015/16 only. The fire station was the first one in Ekurhuleni. It's very old and difficult to maintain and no longer appropriate. The building qualifies to be a museum.

The following fire stations will indeed require additional Operating Budget once finalised. A need for these facilities was identified through the IDP process and they are required to render services:

- KwaThema Fire Station. KwaThema is one of the townships not covered at all, even by a temporary facility. The fire station will be finalised in 2015/16. Only then will the Operating Budget be required and that provides enough time from now to source funding.
- Albertina Sisulu Corridor Fire Station. This fire station will be situated at the heart of the Aerotropolis. There are huge economic developments coming up in that corridor and the Kempton Park Fire Station which is far from this area is already not coping under the current circumstances. The fire station will only be finalised in 2016/17 providing enough time from now until then for funds to be sourced.

### **Expected outcomes from the implementation of the Capital Budget**

The total budget for the department is R110.8m and significant projects are:

- R42.5m for the construction of three fire stations in the following areas - Germiston Central, KwaThema and Thokoza.
- R36m for vehicles and specialised equipment.

### **2.10.8 ECONOMIC DEVELOPMENT**

The result statements of the department is contained in the IDP in Annexure A.

The Economic Development Department is tasked with leading, facilitating and promoting economic growth and development within Ekurhuleni Metropolitan Municipality with a targeted commitment to enhancing inclusivity and competitiveness of the Ekurhuleni economy. Moreover, Economic Development Department is the backbone of Economic Planning, Investment & Trade Facilitation and Tourism Destination Marketing in the City of Ekurhuleni.

### Net Operating Expenditure

The budget structure is informed by the new Organizational Structure and categorized as per the following cost centers:

- Community Enterprise Development
- Industrial Investment Facilitation
- Economic Development Projects
- Economic Research & Planning
- Governance & Compliance
- Tourism Development & Marketing
- Support Services
- Economic Research, Planning and Strategy
- Springs Fresh Produce Market

### Operating Income

The income is mostly generated from Springs Fresh Produce Market (SFPM). The SFPM generates revenues for the Department through farmers who are charged a 5% commission for EMM.

Below is the current and projected market turnover for the market:

- The market turnover for 2013/2014 financial year was R349m and income (storage, levies fees and rentals) of R18.2m was generated.
- The market expect an annual turnover for 2014/2015 of R384m and income of R27.4m is budgeted. According to the projected income the target might not be met.
- The projected annual turnover for 2015/2016 is R422m and income of R23m is budgeted.

### Expenditure

The Economic Development Department will focus more on implementing Mega and Flagship projects to deal with the challenges such as higher unemployment rates as large number of employment seekers cannot enter the labour markets, low education and poor skills base.

#### Mega and Flagship Projects as pronounced by the Executive Mayor

Activity	Description
<b>1. Coordination of the metro-wide job creation programme</b>	
Purpose of the project	Coordinate a city-wide intervention that creates short- medium- and long-term work opportunities through the provision of training, experiential learning, and private sector placement opportunities.
Current progress on project	<p><b>1. Expanded Public Works Programme (EPWP)</b> The Department has been monitoring EPWP job creation with all EMM Departments, in quarter 1, 4641 work opportunities were created through both capital and opex projects of the municipality.</p> <p><b>2. Community Skills Development</b> The following programmes are implemented:</p>

Activity	Description
	<ul style="list-style-type: none"> <li> <p data-bbox="603 257 1007 291">• <b><u>Community Learnerships</u></b></p> <p data-bbox="555 309 1460 640">Learnerships are implemented in partnership with various organizations. The Learnerships include Licensing, Electrical Apprenticeship, Supervision of construction process, Pharmacy Assistants, ICT, EMPD, SAMBI, Social Auxiliary, Economic Development Coordinator, Ward Committee Governance, EETDP, Horticulture, Water, LED Coordinator, Plumbing). Another partnership between the City of Ekurhuleni, the Energy SETA and Solar Academy has resulted in a start of training of 162 young people in Level 2 Plumbing. The young people enrolled on this Learnerships were recruited from the Job Summit &amp; Career Expo 2014.</p> </li> <li> <p data-bbox="603 712 1118 745">• <b>Artisan Development Programme</b></p> <p data-bbox="555 745 1460 943">Ekurhuleni faces unprecedented challenges that are manifested through amongst other things; higher unemployment rates, large number of employment seekers who cannot enter the labour markets, low education and poor skills base. The programme will complement the Recognition of Prior Learning Programme, and will focus on provision of skills required to achieve Artisan qualification.</p> </li> <li> <p data-bbox="603 981 1062 1014">• <b>Youth Placement Programme</b></p> <p data-bbox="555 1014 1460 1249">Ekurhuleni faces unprecedented challenges that are manifested through amongst other things; higher unemployment rates, large number of employment seekers who cannot enter the labour markets, low education and poor skills base. Young people are mostly affected by this challenge of unemployment. The programme is a continuation of the current youth placement programme and seeks to place at least 800 unemployed youth with matric with third party institutions.</p> </li> <li> <p data-bbox="603 1288 906 1321">• <b>Bursary Provision</b></p> <p data-bbox="555 1321 1460 1585">As part of Community Development, the Economic Development has been cascaded the responsibility of Bursary provision in the City. This is part of the overall Organizational Youth Development Programme for the Municipality. The aim of the bursary scheme is to increase the knowledge and also to improve the employability of bursary holders after studies have been completed. This is a strategic project that supports the achievement of service delivery goals (Youth Development Programme and Job Creation).</p> <p data-bbox="555 1624 1460 1787">Bursaries are offered in the third quarter when learners have obtained their examination results; however, there are 408 learners currently on the system. The Department is currently preparing for 2015 community bursary intake; the process will be concluded in January 2015. Community Bursaries are also budgeted for 2015/2016</p> <p data-bbox="555 1809 1460 1877"><b><u>Unemployed Graduates Youth Work Readiness Placement Programme</u></b></p> <p data-bbox="555 1892 1460 2054">Ekurhuleni faces unprecedented challenges that are manifested through amongst other things; higher unemployment rates, large number of employment seekers who cannot enter the labour markets, low education and poor skills base. Young people are mostly affected by this challenge of unemployment. The programme is a continuation</p> </li> </ul>



Activity	Description
	of the current youth placement programme and seeks to place at least 2000 unemployed youth with third party institutions. Currently the Department has requested an increase of stipend of the Interns and this will require additional budget.
Activity	Description
2. Revitalisation of Township Economies	
Purpose of the project	Systematic intervention in the economic rejuvenation in the townships in a manner that addresses spatial inequalities through the development of economic infrastructure to drive economic activity.
Current progress on project	<p>The department has finalised nine (9) strategies programmes and complexes and nodes were completed through the township urban regeneration are completed the township retail development programme where Council Owned shop will be modified and other new retail facilities will be built next financial year.</p> <p>The department continue to make strides in the delivery of Township Enterprise Hubs, Recycling Buy Back Centres, Micro Trading Facilities and Business parks.</p>
Future activities of the project	<p>Implement the township economy strategy and Infrastructure plan in each complex in line with the Capex allocations.</p> <p>The implementation of the Township Retail Development Programme utilising council-owned shops as well as unfolding the waste recycling programme in the township.</p>

Activity	Description
3. Revitalisation of Manufacturing Sector	
Purpose of the project	To stimulate industrial activity, efficiencies and competitiveness of industrial and manufacturing sector entities through the implementation of the 13 Pillar Programmes.
Current progress on project	<p>The Revitalization of the Manufacturing Sector project is been implemented through the 13 Pillar Programme where a number of instruments have been identified to activate the 13 Pillars and these are as follows:</p> <ul style="list-style-type: none"> <li>• 5 year Industrial Development Policy, Strategy and Programme</li> <li>• 10 year Industrial Development &amp; Upgrade, Productivity Improvement and Competitiveness Programme</li> <li>• 10 year Economic Development Strategy and Programme of Action</li> <li>• National Cleaner Production Centre (NCP-C-SA)</li> <li>• Investment and Development Facilitation Strategic Policy Framework</li> <li>• The Manufacturing Indaba</li> <li>• Aerotropolis Annual Investment Conference and Exhibition</li> </ul> <p>The strategies and programmes listed above are undertaken to inform a more organised industrial development the City is pursuing and to identify value chain opportunities to inform the development of the industrial sectors cluster programmes. The City's strategies and programmes are developed in alignment with the National Government strategies, programmes and priorities such as the Industrial Policy Action Plan (IPAP).</p>

Activity	Description
	<p>List of land parcels have been identified to be reserved for industrial and manufacturing opportunities and industrial sector clusters identified. Other suitable land parcels are to be identified for township industrial development where a database of Ekurhuleni owned township vacant sites of 10 hectares and more were identified and City Planning is working on identifying suitable sites among this list for the proposed township industrial parks.</p> <p>7 companies already signed-up for the NCPC programme during the first quarter. In addition to the recruitment process facilitated by the Department, NCPC commissioned Industrial parks analysis study. 2 industrial parks within Ekurhuleni have been identified to review eco-industrial practices and identify possible interventions as part of the NCPC programme.</p>
<p><b>Future activities of the project</b></p>	<ul style="list-style-type: none"> <li>• Develop an Industrial Planning and Development Strategy.</li> <li>• Develop an Economic Clustering and Sector Development and Support Programme.</li> <li>• Adopt and implement the Productivity Improvements and Industrial Upgrade Programme.</li> <li>• Continued implementation of the National Cleaners Production and Resource Efficiency Programme.</li> <li>• Develop a Comprehensive Skills Development Programme to focus on scarce skills.</li> <li>• Develop an Industrial and Economic Infrastructure Plan and Logistics Framework.</li> <li>• Adopt the Buy Local Campaign and Implement a strategic and targeted Local Procurement Programme to encourage local production and contents in partnership with Proudly SA.</li> <li>• Develop a database of industrialists and establish an Industrial Stakeholder Coordinating Forum in partnership with captains of industries to encourage industrial participation.</li> <li>• Research and development to encourage innovation.</li> </ul>

Activity	Description
<p><b>4. Ekurhuleni Aerotropolis Development Programme</b></p>	
<p>Purpose of the project</p>	<p>To implement the Ekurhuleni Aerotropolis Development Programme.</p>
<p>Current progress on project</p>	<p>Council approved the five-year Aerotropolis Implementation Plan for stakeholder consultation. The five-year Implementation Plan identifies critical infrastructure initiatives and relevant projects as listed in various planning documents. These projects include already proposed projects and new initiatives which have been identified through consultation, consensus and agreement with key stakeholders. The following stakeholders have been engaged by the Department: Ekurhuleni Business Association; Business Unity South Africa; Bidvest; Avis; SANRAL; PRASA and DENEL</p> <p>To date the following have been achieved:</p> <ul style="list-style-type: none"> <li>• Stakeholder engagement process continued and produced valuable insights that are critical in shaping the thinking as the project unfolds. These engagements are the first set of engagements with government, business, civil society, academic institutions and organised groups to share the</li> </ul>

Activity	Description
	<p>thinking and the direction that the Ekurhuleni Aerotropolis should take. The second set of engagements will take place once the longer term strategy is concluded.</p> <ul style="list-style-type: none"> <li>• Parallel to the development of the longer term strategic plan, a need to operationalize the Aerotropolis concept in the short term has been identified, to enable rolling out of the vision tangibly. This meant deciding on Priority Projects that must be developed now and positioning EMM for their implementation. 19 short term priority projects have also been identified in the Strategic Road Map, addresses and advances critical Aerotropolis concepts identified in the Strategic Road Map, Planning and Land Use Guidelines (PLUG) and the Five Year Implementation Plan. These projects vary in complexity, implementation requirements and realization, but they address the common goals and themes of the Ekurhuleni Aerotropolis.</li> <li>• Business case for the establishment of an Ekurhuleni Aerotropolis Management Agency has been developed.</li> </ul>
<p>Future activities of the project</p>	<p>The Aerotropolis project is still at a conceptual/design phase. A Master Plan currently under development and is due for completion in 2015. This budget requested will implement the recommendations from the five-year plan, upon approval. The request is also made for the completion of the 30-year master plan.</p> <p>EMM appointed Aurecon to develop a 30 year EMM Aerotropolis Master plan. Embedded in the development of the Master Plan is a business case for an Aerotropolis Special Purpose Vehicle (SPV) which will be responsible for activating the developed Master Plan. Funds will be required for setting up the SPV.</p>

The following programmes/projects are also budgeted for in 2015/16 financial year.

### **Ekurhuleni Business Facilitation Network**

The Ekurhuleni Business Facilitation Network (EBFN) was created to facilitate development and to attract investment in the regional economy. The Centre houses various directorates in the Economic Development Department as well as external economic development partners that also contribute to the maintenance and operationalization of the facility in particular Peermont. EBFN is also utilised to host incubation programmes, share Industry production facilities, fabrication laboratory and to harbour small business enterprises as tenants. It is for this reason that the contribution for both EMM and Peermont will be R2m each to cover general expenses as well as project related expenses.

### **Community Enterprise Development**

Entrepreneurship and business development are important building blocks for a growing and sustainable economy. EMM aims to create an environment that supports both informal traders and entrepreneurs who seek to develop small businesses into larger enterprises. The department keep small businesses abreast with the new regulations and compliance requirements. This is done through workshops and Seminars. This provides a controlled environment to feed information to small businesses in a way that they can interface with the facilitator and actively participate in the process.

- The budget will assist the department to push the incubation programme; this programme is largely funded by SEDA, however there is a need to augment of what SEDA is providing owing to the fact that they don't have sufficient funds to set-up

Incubation programmes in the Municipalities. Ekurhuleni has established three incubation programmes in partnership with SEDA and it is on the brink of setting-up the Chemical Incubation. This also include mentorship **Investment Facilitation** - to enhance our investment promotion efforts to help attract more investors to the City. Most of the industrial investment facilitation SDBIP targets needs programmes to be developed and thus feasibilities / business plans need to be done for the implementation of programmes. Professional services are also required to enhance our investment promotion efforts to help attract more investors to the City.

- **10 year EMM Industrial Development Programme** - EMM appointed a service provider to develop a 10 Year EMM Economic Development Strategy and Programme of Action from 2013 to June 2016. The development and implementation of the industrial development and upgrade programme will contribute to the facilitation of orderly industrialization and revitalization of the manufacturing sector, skills development, creation of jobs and facilitation of investment.
- **5yr EMM Industrial Development Policy, Strategy and Programme** - EMM appointed KPMG to develop a Five Year EMM Industrial Development Policy, Strategy and Programme from 2013 to June 2016.
- **Governance and Compliance** – The intention is to improve assurance on the risk mitigation associated with large projects and to ensure greater adherence to processes
- **Community Enterprise Development**- the intention is to get expertise to provide specific industry support especially on Technical knowledge and industry linkage and development programmes as incubations mainly focus on technical input but the city also need to hand holder small businesses on softer issues such as Finance management, market access, business admin, promotion etc.

### Consultancy

The budget will be utilized for consulting on related professional services for the following programmes:

### Special Events

One of the key performance indicators in the SDBIP for Economic Development is “Number of mega business and leisure activities designed to improve tourism in Ekurhuleni”. To this end, the Department of Economic Development has identified mega events in the City to tap on in order to achieve the above mentioned indicator. These events have been identified based on their attractiveness to the domestic market and huge media exposure opportunities for the City. This will also assist in leveraging marketing and branding opportunities for the destinations. Exhibitions are a useful face to face platform that brings a brand to the people and can easily convert them into tourists to the destination.

Some of the events will be Manufacturing Indaba and Aerotropolis Annual Investment Conference and Exhibition which plays a significant role in promoting the City as the Manufacturing Hub and the first African Aerotropolis. The Manufacturing Indaba is key to the implementation of the Revitalization of the Manufacturing Sector flagship projects as it provides a unique platform to bring together all relevant and key industry and public sector stakeholders in advocating for the growth and development of the Manufacturing Sector. The Aerotropolis Annual Investment Conference and Exhibition follows the successful hosting of the ACE (Airport Cities Conference & Exhibition) and the Business Consultative Conference held during 2013. The event is key in promoting the development of the Aerotropolis and it provides the platform to showcase the City as a preferred business and investment destination of choice to attract investment and developments to the City.

## **Awareness Campaigns & Advertising**

With the efforts realized by the Economic Development Department in the development and promotion of the City's economy on the various projects and programmes undertaken, it is critical that the department's presence is communicated to both internal and external stakeholders with the collaboration of the Brand & Marketing Department.

The budget will be utilised to support local businesses with export development for them to have access to markets for their locally produced products. The programmes implemented under the Job Creation and Skills Development Initiatives requires extensive promotion in order to reach the intended beneficiaries and to attract suitable partners and stakeholders. Although the Department of Communication and Branding is working together with the department on communication issues, the department is required to provide its own budget.

## **Workshops**

The Economic Development department exists to become the pillar of economic planning, investment trade facilitation, tourism development & marketing as well as job creation and skills development in the region. For this to be continually achieved, a periodic engagement where the department evaluates its existing strategies and methodologies, and forges ahead is critical. Strategic planning is one impetus to providing efficient service delivery to the populace of EMM. Despite the growth and apparent robustness of the sector, the development, retention and transfer of skills within the sector remain critical challenges for South Africa's international competitiveness. This affects the potential of the sector to create jobs, reduce poverty and contribute to the transformation and growth of the South African economy. As such, it becomes critical for progressive destination to ensure to capacitation of its product owners in order for them to grow their business and compete in the market.

## **The Spring Fresh Produce Market**

The Fresh Produce Market is being renovated in the current financial year and renovations will continue in the 2015/16 financial year. An additional amount of R5m has been provided for the maintenance of the market. This project is aimed at the enhancement of the operations of the market with resulting increased revenue. Refurbishment Phase Two is currently focusing on rented facility and expansion of essential infrastructure such as Ablution facility.

## **Community Agriculture**

The aim of our Department is to provide opportunities for development of entrepreneurship in both primary and secondary agricultural systems and the self-empowerment of communities through our excellence in farm management and community engagement. The community agriculture programme will include community food bank, training, cooperative development and farming management.

Table 68 Operating Budget of the Economic Development Department

EKURHULENI METROPOLITAN MUNICIPALITY ECONOMIC DEVELOPMENT										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>INCOME</b>										
MARKET INCOME	19,473	19,473	12,739	18,694	21,072	8.21%	12.72%	56.86%	22,758	24,464
Total: USER CHARGES FOR SERVICES	19,473	19,473	12,739	18,694	21,072	8.21%	12.72%	56.86%	22,758	24,464
RENT OF FACILITIES AND EQUIPMENT	8,008	8,008	664	885	1,970	-75.40%	122.56%	5.32%	2,128	2,298
INTEREST EARNED ON INVESTMENTS	43	43	99	117	85	100.00%	-27.62%	0.23%	93	101
Operating Grants - Other	-	-	-	-	-	0.00%	0.00%	0.00%	235	246
Provincial Operating Grants	-	-	-	-	223	100.00%	100.00%	0.60%	-	-
National Operating Grant	6,422	6,422	6,422	6,422	13,709	113.47%	113.47%	36.99%	-	-
Sub-Total: OPERATING GRANTS	6,422	6,422	6,422	6,422	13,932	116.94%	116.94%	37.59%	235	246
USDG	29,200	29,200	3,940	27,740	-	-100.00%	0.00%	0.00%	-	-
Sub-Total: CAPITAL GRANTS	29,200	29,200	3,940	27,740	-	-100.00%	0.00%	0.00%	-	-
SUNDRY INCOME	5	5	4	5	3	-40.00%	-43.85%	0.01%	3	3
TOTAL OPERATING INCOME	63,150	63,150	23,868	53,864	37,062	-41.31%	-31.19%	100.00%	25,216	27,113
NET OPERATING INCOME	63,150	63,150	23,868	53,864	37,062	-41.31%	-31.19%	100.00%	25,216	27,113
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	43,236	56,875	52,650	73,845	75,793	33.26%	2.64%	35.31%	80,720	85,563
Employee Related Costs - Overtime	552	932	811	1,138	590	-36.74%	-48.18%	0.27%	628	666
Employee Related Costs - Social Contributions	5,505	5,505	3,889	5,411	7,215	31.07%	33.33%	3.36%	7,684	8,145
Less: Employee Related Costs - Salaries Capitalised	(1,540)	(1,540)	-	(484)	(1,540)	0.00%	218.09%	-0.72%	(1,640)	(1,738)
Sub-Total: REMUNERATION	47,753	61,772	57,350	79,910	82,058	32.84%	2.69%	38.23%	87,392	92,635
DEPRECIATION	4,645	4,645	3,484	4,645	4,797	3.26%	3.26%	2.23%	4,940	5,113
Repairs and Maintenance - External Contractors	2,835	2,480	1,279	2,765	4,790	93.18%	73.24%	2.23%	5,053	5,331
Repairs and Maintenance - Internal Maintenance Teams	63	63	38	51	69	8.50%	34.59%	0.03%	73	78
Sub-Total: REPAIRS AND MAINTENANCE	2,898	2,543	1,317	2,816	4,859	91.07%	72.54%	2.26%	5,127	5,409
CONTRACTED SERVICES	2,000	700	-	-	750	7.14%	100.00%	0.35%	791	855
Grants & Subsidies Paid - Social/Educational/Sports	5,982	6,056	284	421	26,000	329.31%	6069.56%	12.11%	27,430	28,939
Sub-Total: Grants and Subsidies	5,982	6,056	284	421	26,000	329.31%	6069.56%	12.11%	27,430	28,939
GENERAL EXPENSES	69,076	90,510	20,763	38,685	81,891	-9.52%	111.69%	38.15%	81,967	82,048
OPERATING GRANTS EXPENDITURE	6,422	6,422	6,422	16,043	13,932	116.94%	-13.16%	6.49%	235	246
TOTAL OPERATING EXPENDITURE	138,777	172,649	89,620	142,520	214,286	24.12%	50.36%	99.84%	207,882	215,245
Internal Charges	321	321	80	92	346	7.96%	276.04%	0.16%	374	404
NET OPERATING EXPENDITURE	139,097	172,970	89,700	142,612	214,632	24.09%	50.50%	100.00%	208,256	215,649
<b>OPERATING SURPLUS/(DEFICIT)</b>										
Contribution to Capital Budget	(75,947)	(109,820)	(65,833)	(88,748)	(177,570)	61.69%	100.08%		(183,040)	(188,537)
Total Transfers from Cash-Backed Reserves	29,200	29,200	3,940	27,740	-	-100.00%	0.00%		-	-
NET OPERATING SURPLUS/ (DEFICIT)	(104,643)	(138,516)	(69,394)	(115,984)	(177,192)	27.92%	52.77%		(182,788)	(188,410)

### Capital Budget of the Economic Development Department

An amount of R76m for 2015/16, R68.1m for 2016/17 and R26.9m for the 2017/18 financial years have been provided for the Economic Development Department.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Economic Development	Community Agric Projects	Economic Development	Corporate	All wards	6,000,000	6,000,000	8,000,000
Economic Development	Ekurhuleni Industrial Parks	Economic Development	Brakpan	All wards	2,000,000	5,000,000	-
Economic Development	Fabrication Laboratory	Economic Development	Tembisa 2	5	5,000,000	6,000,000	-
Economic Development	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	600,000	600,000
Economic Development	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	100,000	250,000
Economic Development	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	80,000	90,000
Economic Development	Refurbishment & Expansion of the Fresh Produce Market	Upgrading and Renewal	Springs	75	15,000,000	20,000,000	-
Economic Development	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	2,500,000	3,000,000
Economic Development	Tourism Route Infrastructure	Economic Development	Benoni	Multi Wards	1,500,000	2,000,000	-
Economic Development	Trading Stalls	Economic Development	Corporate	All wards	6,000,000	-	-
Economic Development	Vehicles (2 Seats or Less)	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	400,000	-
Economic Development	Township Economies Development	Economic Development	Brakpan	All wards	15,000,000	15,000,000	15,000,000
Economic Development	Township enterprise Hubs	Economic Development	Corporate	All wards	22,000,000	10,500,000	-
					<b>76,000,000</b>	<b>68,180,000</b>	<b>26,940,000</b>

### Expected outcomes from the implementation of the Capital Budget

The total budget for the department is R76m. Significant projects are:

- The refurbishment of the Springs Fresh Produce Market.
- Township Enterprise Hubs.
- Township Economics development.
- Trading stalls.
- Community agricultural projects.
- Fabrication laboratory.

## 2.10.9 EKURHULENI METRO POLICE DEPARTMENT (EMPD)

The result statements of the department is contained in the IDP in Annexure A

### Key projects of the Ekurhuleni Metro Police Department

- Improve organisational effectiveness in policing services (crime prevention, by-law enforcement, security and traffic law enforcement).
- Improve organisational governance vs. creating a better/improved enabling environment in EMPD.
- Build a new 'officer core' and improve discipline among the ranks.
- Grow community engagement (through social crime prevention programmes and Community Policing Forums).

### Operating Budget of the Ekurhuleni Metro Police Department

The EMPD Operating Expenditure Budget comprises mainly of remuneration-related (salaries etc.) expenses which is 73.71% of the total budget. The repair and maintenance budget (various votes including repair and maintenance of vehicles and buildings) is 2.43% of the budget. Contracted services includes the security contracts which is 16.65% of the budget, with the remaining 7.12% used for general expenses.

One of the single greatest cost components of the EMPD (excluding salaries) is that of security contracts. The expenditure has drastically and significantly increased over the past few years, and is reflected as per the table below.

Financial Year	Actual Expenditure
2006/07	38,303,822
2007/08	45,228,492
2008/09	77,394,426
2009/10	76,833,395
2010/11	101,502,135
2011/12	99,508,647
2012/13	110,502,565
2013/14	133,600,523
2014/15 (current budget)	150,997,000
2015/16 (proposed budget)	160,056,820

An amount of R160m has been budgeted for the 2015/16 financial year. The department is however investigating alternative security measures that will significantly reduce the cost of external security services.

The department's main revenue income source is traffic fines. Traffic fine income does not grow at the same rate as the cost of the service. An amount of R95m income was budgeted for the 2014/15 financial year which has increased to R105m for the 2015/16 financial year.

The AARTO Act was promulgated for implementation as from 1 April 2012. To date AARTO has still not been implemented. The AARTO process has been delayed due to the failure of the RTMC to promulgate changes to the relevant legislation and the decision to implement lies with the Minister of Transport. The cost implication of AARTO is however extremely high due to the fact that currently offenders can be notified via normal mail at a cost of R3 and/or personal serving. In terms of the AARTO legislation however each infringement notice must be served via registered mail at a cost of R20.80 per infringement. The cost of this postage is currently offset in a back office contract and EMPD therefore does not pay any postage fee.



The projected cost once AARTO is implemented is estimated at R25m (based on 100 000 fines issued per month). This budget does not make provision for any additional costs that may result from the AARTO process, including additional postage costs.

It must also be noted that the projected income will decrease dramatically when the AARTO legislation is fully implemented in South Africa.

The Operating Budget per category is attached hereto.

Table 69 Operating Budget of the Ekurhuleni Metro Police Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>EKURHULENI METRO POLICE DEPARTMENT</b>										
FINANCIAL PERIOD DEPARTMENT	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>INCOME</b>										
Traffic Fines	94,600	94,600	23,434	31,245	105,000	10.99%	236.05%	88.41%	115,500	127,050
Other Fines	590	590	1,331	1,775	980	66.10%	-44.78%	0.83%	1,054	1,133
<b>Sub-Total: FINES</b>	<b>95,190</b>	<b>95,190</b>	<b>24,765</b>	<b>33,020</b>	<b>105,980</b>	<b>11.34%</b>	<b>220.96%</b>	<b>89.24%</b>	<b>116,554</b>	<b>128,183</b>
USDG	-	10,916	7,090	10,370	11,800	8.10%	13.79%	9.94%	8,000	-
<b>Sub-Total: CAPITAL GRANTS</b>	<b>-</b>	<b>10,916</b>	<b>7,090</b>	<b>10,370</b>	<b>11,800</b>	<b>8.10%</b>	<b>13.79%</b>	<b>9.94%</b>	<b>8,000</b>	<b>-</b>
<b>SUNDRY INCOME</b>	<b>3,566</b>	<b>3,566</b>	<b>595</b>	<b>818</b>	<b>980</b>	<b>-72.51%</b>	<b>19.87%</b>	<b>0.83%</b>	<b>1,034</b>	<b>1,091</b>
<b>TOTAL OPERATING INCOME</b>	<b>98,756</b>	<b>109,672</b>	<b>32,450</b>	<b>44,208</b>	<b>118,760</b>	<b>8.29%</b>	<b>168.64%</b>	<b>100.00%</b>	<b>125,587</b>	<b>129,273</b>
<b>NET OPERATING INCOME</b>	<b>98,756</b>	<b>109,672</b>	<b>32,450</b>	<b>44,208</b>	<b>118,760</b>	<b>8.29%</b>	<b>168.64%</b>	<b>100.00%</b>	<b>125,587</b>	<b>129,273</b>
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	498,454	473,516	321,767	451,302	520,860	10.00%	15.41%	48.02%	554,716	587,999
Employee Related Costs - Overtime	136,882	136,882	109,593	153,712	146,190	6.80%	-4.89%	13.48%	155,692	165,033
Employee Related Costs - Social Contributions	133,741	133,741	94,560	131,570	133,626	-0.09%	1.56%	12.32%	142,312	150,851
Less: Employee Related Costs - Salaries Capitalised	(1,073)	(1,073)	-	(337)	(1,073)	0.00%	218.09%	-0.10%	(1,143)	(1,211)
<b>Sub-Total: REMUNERATION</b>	<b>768,003</b>	<b>743,065</b>	<b>525,920</b>	<b>736,246</b>	<b>799,603</b>	<b>7.61%</b>	<b>8.61%</b>	<b>73.71%</b>	<b>851,578</b>	<b>902,672</b>
Repairs and Maintenance - External Contractors	19,241	20,182	13,439	29,059	20,452	1.34%	-29.62%	1.89%	21,577	22,764
Repairs and Maintenance - Internal Maintenance Teams	5,469	5,498	4,279	5,706	5,934	7.93%	4.00%	0.55%	6,320	6,699
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>24,710</b>	<b>25,680</b>	<b>17,719</b>	<b>34,765</b>	<b>26,386</b>	<b>2.75%</b>	<b>-24.10%</b>	<b>2.43%</b>	<b>27,897</b>	<b>29,463</b>
<b>CONTRACTED SERVICES</b>	<b>181,210</b>	<b>182,443</b>	<b>107,493</b>	<b>176,952</b>	<b>180,557</b>	<b>-1.03%</b>	<b>2.04%</b>	<b>16.65%</b>	<b>190,487</b>	<b>205,726</b>
<b>GENERAL EXPENSES</b>	<b>83,649</b>	<b>84,958</b>	<b>34,951</b>	<b>65,118</b>	<b>77,185</b>	<b>-9.15%</b>	<b>18.53%</b>	<b>7.12%</b>	<b>80,057</b>	<b>83,087</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>1,057,572</b>	<b>1,036,146</b>	<b>686,083</b>	<b>1,013,082</b>	<b>1,083,731</b>	<b>4.59%</b>	<b>6.97%</b>	<b>99.91%</b>	<b>1,150,019</b>	<b>1,220,948</b>
Internal Charges	882	882	649	743	996	12.82%	34.04%	0.09%	1,104	1,222
<b>NET OPERATING EXPENDITURE</b>	<b>1,058,454</b>	<b>1,037,029</b>	<b>686,732</b>	<b>1,013,825</b>	<b>1,084,727</b>	<b>4.60%</b>	<b>6.99%</b>	<b>100.00%</b>	<b>1,151,123</b>	<b>1,222,170</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(959,699)</b>	<b>(927,357)</b>	<b>(654,282)</b>	<b>(969,617)</b>	<b>(965,967)</b>	<b>4.16%</b>	<b>-0.38%</b>		<b>(1,025,535)</b>	<b>(1,092,897)</b>
Contribution to Capital Budget	-	10,916	7,090	10,370	11,800	8.10%	13.79%		8,000	-
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(959,699)</b>	<b>(938,273)</b>	<b>(661,372)</b>	<b>(979,987)</b>	<b>(977,767)</b>	<b>4.21%</b>	<b>-0.23%</b>		<b>(1,033,535)</b>	<b>(1,092,897)</b>

### Capital Budget of the Ekurhuleni Metro Police Department

An amount of R91.9m for 2014/15, R96.5m for 2016/17 and R87.7m for the 2017/18 financial years have been provided for the Ekurhuleni Metro Police Department.

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
EMPD	Const Benoni Precinct	Urban Restructuring	Benoni	27	-	700,000	9,000,000
EMPD	Const EMPD Specialised Unit Offices	Urban Restructuring	Edenvale	20	-	3,000,000	8,500,000
EMPD	Const K9 Unit (Dog Unit)	Urban Restructuring	Boksburg	32	-	5,000,000	6,000,000
EMPD	Const Kempton Park Precinct	Urban Restructuring	Kempton Park	16	9,000,000	10,000,000	-
EMPD	Const Precinct Edleen	Urban Restructuring	Kempton Park	16	7,000,000	10,000,000	-
EMPD	Establishment of Equestrian Unit	Upgrading and Renewal	Benoni	25	1,500,000	300,000	-
EMPD	ICT Equipment (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	2,000,000	2,000,000
EMPD	Office Furniture (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	2,000,000	2,000,000
EMPD	Other Equipment (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	695,000	1,000,000	1,200,000
EMPD	Refurbishment Boksburg Pound office	Upgrading and Renewal	Boksburg	22	1,000,000	3,000,000	-
EMPD	Refurbishment Brakpan Pound office	Upgrading and Renewal	Brakpan	74	1,000,000	-	-
EMPD	Refurbishment Logistics section	Upgrading and Renewal	Kempton Park	16	3,000,000	-	-
EMPD	Refurbishment of EMPD Headquarters	Upgrading and Renewal	Kempton Park	16	1,000,000	-	-
EMPD	Refurbishment Tembisa regional office	Upgrading and Renewal	Tembisa 1	6	2,000,000	-	-
EMPD	Specialized Equipment (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	4,000,000	6,500,000
EMPD	Specialized Vehicles (2 SEATS OR LESS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	2,500,000	2,500,000
EMPD	Vehicles (EMPD)(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	45,000,000	45,000,000	50,000,000
EMPD	Const Precinct Stations Tokoza	Urban Restructuring	Thokoza	56	3,800,000	-	-
EMPD	Const Tembisa Precinct	Urban Restructuring	Tembisa 1	6	8,000,000	8,000,000	-
					<b>91,995,000</b>	<b>96,500,000</b>	<b>87,700,000</b>

Expected outcomes from the implementation of the Capital Budget

The department seeks to render effective and efficient crime prevention, observance of laws and by-laws and traffic law enforcement. The quality of life of the community of Ekurhuleni is improved as the EMPD work in partnership with our communities to serve them within the parameters of the Constitution of South Africa as well as other relevant laws to promote a safe environment. This initiative also increases police visibility in the metro.

The total proposed budget for the department is R91.9m, and a total of R24m is earmarked for amongst others for the first phase of construction on the Kempton Park Precinct Station (R9m), the Edleen Precinct Station (R7m) and the Tembisa Precinct Station (R8m).

A total of R8m has also been earmarked for the refurbishment of various EMPD buildings, including the Boksburg and Brakpan pounds, the Logistics section, the EMPD Headquarters and the Tembisa regional office.

R47m has been provided for the purchasing of vehicles and specialised vehicles to address visible policing.

### 2.10.10 ENERGY

The result statements of the department is contained in the IDP in Annexure A

#### Key Strategic Projects of the Energy Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Solar lighting for informal settlements	Provision of four solar powered lights plus cell phone charger
One megawatt landfill gas projects	Generation of energy from methane gas at landfill sites
Building/Upgrading of Substations	Create transformer capacity and increase remaining useful life of substation
Electrification of subsidised households in Chief Albert Luthuli (Ext. 6), John Dube Village, Eden Park and Kwa Thema Ext 2	Electrification of stands
Lighting of areas	Provision of streetlights and high mast lights in certain areas

#### Operating Budget of the Energy Department

The Operating Budget of the Energy Department consists mainly of the repairs and maintenance and bulk purchases in terms of operating expenses and electricity sales in respect of operating income.

An amount of R514m is allocated for preventative maintenance of the electrical infrastructure and energy efficiency. A further amount of R154m is allocated for other repairs and maintenance.

#### Refurbishment / Preventative maintenance

Work with regard to the refurbishment budget is prioritised based on the department's approved asset management refurbishment programme and will be amended as and when

required in order to address newly identified priorities. Forced interruption statistics, local knowledge, asset age and inspection results are used to identify refurbishment projects. A detailed multi-year refurbishment plan has been compiled and is currently being implemented by the department.

### **Repairs and Maintenance**

Repairs and maintenance forms part of the department's daily asset management activities. Repairs are carried out as and when required. Maintenance is done in accordance with the department's approved maintenance plan.

### **TARIFF INCREASES AND FREE BASIC ELECTRICITY**

#### **Increases**

- Purchase of electricity was increased by 14.24% and sale of electricity by 12.2%. It is also assumed that there shall be 0% growth.

#### **FBE**

- 100 units per month for Tariff A users remains in place.
- It should be noted that the low IBT rates match those of Eskom, which results in a huge cross subsidisation from other customer segments.
- That is, EMM has a very low rate subsidised heavily by other customers and 100 units FBE. Change is required to avoid sustainability matters arising.

### **OPERATING INCOME**

Tariffs were increased, in accordance with the guidelines of the meeting held with NERSA and National Treasury by 12.2%. In addition, the Energy Department will continue to focus efforts on accurate metering, a reduction in energy losses and migrate indigent customers to prepayment metering. Efforts to reduce meter tampering and illegal connections will continue, as will the fight against cable and copper theft. Finally, the continued installation of energy efficient streetlights and also LED signals for all traffic lights would assist in reducing energy consumption in municipal operations.

The Operating Budget per category is shown below.

Table 70 Operating Budget of the Energy Department

EKURHULENI METROPOLITAN MUNICIPALITY												
ENERGY												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% OF Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>INCOME</b>	36,720	36,720	42,701	56,935	50,000	36.17%	-12.18%	0.36%	54,000	58,320		
Interest Earned - Outstanding Debtors												
<b>Sub-total: PENALTIES AND INTEREST ON DEBTORS</b>	<b>36,720</b>	<b>36,720</b>	<b>42,701</b>	<b>56,935</b>	<b>50,000</b>	<b>36.17%</b>	<b>-12.18%</b>	<b>0.36%</b>	<b>54,000</b>	<b>58,320</b>		
Electricity Sales	11,393,024	11,394,958	8,483,487	11,311,317	12,800,314	12.33%	13.16%	92.38%	14,327,878	16,038,727		
Departmental Usage	324,475	324,475	157,987	210,649	353,494	8.94%	67.81%	2.55%	381,783	412,688		
<b>Sub-total: NET ELECTRICITY SALES</b>	<b>11,717,499</b>	<b>11,719,433</b>	<b>8,641,474</b>	<b>11,521,965</b>	<b>13,153,808</b>	<b>12.24%</b>	<b>14.16%</b>	<b>94.93%</b>	<b>14,709,660</b>	<b>16,451,415</b>		
<b>Total: USER CHARGES FOR SERVICES</b>	<b>11,717,499</b>	<b>11,719,433</b>	<b>8,641,474</b>	<b>11,521,965</b>	<b>13,153,808</b>	<b>12.24%</b>	<b>14.16%</b>	<b>94.93%</b>	<b>14,709,660</b>	<b>16,451,415</b>		
Disconnection Fees	6,389	6,389	4	5	-	-100.00%	0.00%	0.00%	-	-		
Other Fines	4,890	4,890	6,506	8,675	6,779	38.61%	-21.86%	0.05%	7,287	7,833		
<b>Sub-Total: FINES</b>	<b>11,279</b>	<b>11,279</b>	<b>6,510</b>	<b>8,680</b>	<b>6,779</b>	<b>-39.90%</b>	<b>-21.90%</b>	<b>0.05%</b>	<b>7,287</b>	<b>7,833</b>		
<b>LICENSES AND PERMITS</b>	-	-	0	0	-	0.00%	0.00%	0.00%	-	-		
Equitable Share	326,220	326,220	326,220	326,220	344,677	5.66%	5.66%	2.49%	376,936	417,312		
<b>Sub-Total: OPERATING GRANTS</b>	<b>326,220</b>	<b>326,220</b>	<b>326,220</b>	<b>326,220</b>	<b>344,677</b>	<b>5.66%</b>	<b>5.66%</b>	<b>2.49%</b>	<b>376,936</b>	<b>417,312</b>		
INEP	61,000	61,000	56,598	57,950	50,000	-18.03%	-13.72%	0.36%	40,000	30,000		
Electricity Demand Side Management	10,000	17,500	9,337	16,625	14,000	-20.00%	-15.79%	0.10%	20,000	20,000		
USDG	332,750	272,750	111,890	259,113	221,000	-18.97%	-14.71%	1.59%	304,600	284,600		
<b>Sub-Total: CAPITAL GRANTS</b>	<b>403,750</b>	<b>351,250</b>	<b>177,825</b>	<b>333,688</b>	<b>285,000</b>	<b>-18.86%</b>	<b>-14.59%</b>	<b>2.06%</b>	<b>364,600</b>	<b>334,600</b>		
<b>SUNDRY INCOME</b>	<b>11,474</b>	<b>11,474</b>	<b>6,607</b>	<b>9,083</b>	<b>15,968</b>	<b>39.17%</b>	<b>75.80%</b>	<b>0.12%</b>	<b>16,846</b>	<b>17,773</b>		
<b>TOTAL OPERATING INCOME</b>	<b>12,506,942</b>	<b>12,456,376</b>	<b>9,201,337</b>	<b>12,256,570</b>	<b>13,856,231</b>	<b>11.24%</b>	<b>13.05%</b>	<b>100.00%</b>	<b>15,529,330</b>	<b>17,287,254</b>		
<b>NET OPERATING INCOME</b>	<b>12,506,942</b>	<b>12,456,376</b>	<b>9,201,337</b>	<b>12,256,570</b>	<b>13,856,231</b>	<b>11.24%</b>	<b>13.05%</b>	<b>100.00%</b>	<b>15,529,330</b>	<b>17,287,254</b>		

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>ENERGY</b>										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
EXPENDITURE										
Employee Related Costs - Salaries & Wages	318,493	311,939	199,296	279,528	334,606	7.27%	19.70%	2.58%	356,355	377,736
Employee Related Costs - Overtime	36,679	36,679	42,167	59,142	39,173	6.80%	-33.77%	0.30%	41,719	44,222
Employee Related Costs - Social Contributions	72,440	72,440	48,380	67,315	71,020	-1.96%	5.50%	0.55%	75,636	80,174
Less: Employee Related Costs - Salaries Capitalised	(19,059)	(19,059)	-	(5,992)	(19,059)	0.00%	218.09%	-0.15%	(20,298)	(21,516)
Less: Employee Related Costs - Salaries to R and M Intern	(240,926)	(241,126)	(180,777)	(241,036)	(261,559)	8.47%	8.51%	-2.01%	(278,560)	(295,274)
<b>Sub-Total: REMUNERATION</b>	<b>167,627</b>	<b>160,873</b>	<b>109,065</b>	<b>158,956</b>	<b>164,180</b>	<b>2.06%</b>	<b>3.29%</b>	<b>1.26%</b>	<b>174,852</b>	<b>185,343</b>
<b>BAD DEBT PROVISION</b>	<b>683,623</b>	<b>683,623</b>	<b>512,717</b>	<b>683,623</b>	<b>777,776</b>	<b>13.77%</b>	<b>13.77%</b>	<b>5.99%</b>	<b>816,665</b>	<b>881,998</b>
<b>COLLECTION COSTS</b>	<b>1,549</b>	<b>1,449</b>	<b>298</b>	<b>528</b>	<b>1,549</b>	<b>6.90%</b>	<b>193.22%</b>	<b>0.01%</b>	<b>1,634</b>	<b>1,724</b>
<b>DEPRECIATION</b>	<b>512,513</b>	<b>512,513</b>	<b>384,385</b>	<b>512,513</b>	<b>529,240</b>	<b>3.26%</b>	<b>3.26%</b>	<b>4.08%</b>	<b>545,117</b>	<b>564,196</b>
Repairs and Maintenance - External Contractors	144,030	143,894	104,312	225,551	154,182	7.15%	-31.64%	1.19%	172,684	193,406
Repairs and Maintenance - Electricity Maintenance Levy	452,846	452,846	232,994	503,795	514,061	13.52%	2.04%	3.96%	575,748	644,838
Repairs and Maintenance - Internal Maintenance Teams	245,734	246,123	184,437	245,915	266,776	8.39%	8.48%	2.05%	284,116	301,163
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>842,610</b>	<b>842,862</b>	<b>521,743</b>	<b>975,261</b>	<b>935,019</b>	<b>10.93%</b>	<b>-4.13%</b>	<b>7.20%</b>	<b>1,032,548</b>	<b>1,139,407</b>
<b>INTEREST ON EXTERNAL BORROWINGS</b>	<b>169,857</b>	<b>169,867</b>	<b>95,499</b>	<b>145,704</b>	<b>188,104</b>	<b>10.74%</b>	<b>29.10%</b>	<b>1.45%</b>	<b>211,616</b>	<b>238,069</b>
Bulk Purchases - Electricity	7,623,482	7,623,472	5,515,835	7,471,532	8,709,055	14.24%	16.56%	67.06%	9,928,323	11,318,288
<b>Sub-Total: BULK PURCHASES</b>	<b>7,623,482</b>	<b>7,623,472</b>	<b>5,515,835</b>	<b>7,471,532</b>	<b>8,709,055</b>	<b>14.24%</b>	<b>16.56%</b>	<b>67.06%</b>	<b>9,928,323</b>	<b>11,318,288</b>
<b>CONTRACTED SERVICES</b>	<b>164,551</b>	<b>164,621</b>	<b>81,362</b>	<b>133,935</b>	<b>162,137</b>	<b>-1.51%</b>	<b>21.06%</b>	<b>1.25%</b>	<b>171,054</b>	<b>184,739</b>
Grants & Subsidies Paid - Eskom & Excess consumption	69,537	69,537	55,683	82,628	69,537	0.00%	-15.84%	0.54%	77,882	87,227
Grants & Subsidies Paid - Free Basic Services - Indigents	191,600	191,600	141,426	209,861	186,366	-2.73%	-11.20%	1.44%	208,730	233,777
<b>Sub-Total: Grants and Subsidies</b>	<b>261,137</b>	<b>261,137</b>	<b>197,110</b>	<b>292,490</b>	<b>255,903</b>	<b>-2.00%</b>	<b>-12.51%</b>	<b>1.97%</b>	<b>286,611</b>	<b>321,005</b>
<b>GENERAL EXPENSES</b>	<b>144,825</b>	<b>126,266</b>	<b>73,283</b>	<b>136,536</b>	<b>118,463</b>	<b>-6.18%</b>	<b>-13.24%</b>	<b>0.91%</b>	<b>119,675</b>	<b>120,954</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>10,571,773</b>	<b>10,546,683</b>	<b>7,491,296</b>	<b>10,511,078</b>	<b>11,841,425</b>	<b>12.28%</b>	<b>12.66%</b>	<b>91.18%</b>	<b>13,288,096</b>	<b>14,955,723</b>
Internal Charges	773,228	773,228	687,793	787,153	1,144,742	48.05%	45.43%	8.82%	1,239,813	1,342,930
<b>NET OPERATING EXPENDITURE</b>	<b>11,345,001</b>	<b>11,319,911</b>	<b>8,179,089</b>	<b>11,298,231</b>	<b>12,986,167</b>	<b>14.72%</b>	<b>14.94%</b>	<b>100.00%</b>	<b>14,527,909</b>	<b>16,298,653</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>1,161,941</b>	<b>1,136,465</b>	<b>1,022,248</b>	<b>956,340</b>	<b>870,065</b>	<b>-23.44%</b>	<b>-9.21%</b>		<b>1,001,421</b>	<b>988,601</b>
Contribution to Capital Budget	403,750	351,250	177,825	333,688	285,000	-18.86%	-14.59%		364,600	334,600
Total Transfers from Cash-Backed Reserves	196,218	196,218	147,164	196,218	147,164	-25.00%	-25.00%		98,109	49,055
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>954,409</b>	<b>981,434</b>	<b>991,587</b>	<b>820,871</b>	<b>732,229</b>	<b>-25.39%</b>	<b>-10.80%</b>		<b>734,930</b>	<b>703,056</b>

### **Capital Budget of the Energy Department**

An amount of R529.7m for 2015/16, R741.7m for 2016/17 and R721.7m for the 2017/18 financial years have been provided for the Energy Department.

The department has requested the following Capital Budget:



**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Energy	Palm Ridge Electrification	Urban Restructuring	Katlehong 1	40, 48, 49, 50, 51, 55, 59, 60, 61, 62, 63	15,000,000	30,000,000	30,000,000
Energy	Kwa-Thema Electrification	Urban Restructuring	Kwa Thema	77, 78, 79, 80, 81	10,000,000	20,000,000	20,000,000
Energy	Esselen Park Electrification	Urban Restructuring	Tembisa 1	91	1,000,000	-	-
Energy	Vila Lisa Ext Electrification	Urban Restructuring	Vosloorus	45	12,000,000	5,000,000	-
Energy	Eden Park Electrification	Urban Restructuring	Thokoza	53	15,000,000	-	-
Energy	Tinasonke Electrification	Urban Restructuring	Thokoza	53 & 57	14,000,000	-	-
Energy	Chief Albert Luthuli Electrification	Urban Restructuring	Benoni	24	10,000,000	20,000,000	20,000,000
Energy	Clayville Electrification	Urban Restructuring	Tembisa 2	1	10,000,000	20,000,000	20,000,000
Energy	Alra Park Electrification	Urban Restructuring	Nigel	88	18,000,000	-	-
Energy	Langaville Electrification	Urban Restructuring	Kwa Thema	77, 78, 79, 80, 81	15,000,000	25,000,000	30,000,000
Energy	Alberton Lighting	Urban Restructuring	Alberton	37, 38, 53	1,000,000	2,000,000	2,000,000
Energy	Alberton Network enhancement	Upgrading and Renewal	Alberton	37, 38, 53	4,000,000	5,000,000	5,000,000
Energy	Alberton Revenue enhancement	Economic Development	Alberton	37, 38, 53	4,000,000	7,200,000	7,200,000
Energy	Benoni Lighting	Urban Restructuring	Benoni	24, 27, 28, 29, 30	1,000,000	2,000,000	2,000,000
Energy	Benoni Network enhancement	Upgrading and Renewal	Benoni	24, 27, 28, 29, 30	4,000,000	5,000,000	5,000,000
Energy	Benoni Revenue enhancement	Economic Development	Benoni	24, 27, 28, 29, 30	4,000,000	7,200,000	7,200,000
Energy	Boksburg Lighting	Urban Restructuring	Boksburg	22, 32, 33, 34, 42	1,000,000	2,000,000	2,000,000
Energy	Boksburg Network enhancement	Upgrading and Renewal	Boksburg	22, 32, 33, 34, 42	8,000,000	10,000,000	10,000,000
Energy	Boksburg Revenue enhancement	Economic Development	Boksburg	22, 32, 33, 34, 42	4,000,000	7,200,000	7,200,000
Energy	Brakpan Lighting	Urban Restructuring	Brakpan	31, 73, 74	1,000,000	2,000,000	2,000,000
Energy	Brakpan Network enhancement	Upgrading and Renewal	Brakpan	31, 73, 74	4,000,000	5,000,000	5,000,000
Energy	Brakpan Revenue enhancement	Economic Development	Brakpan	31, 73, 74	4,000,000	7,200,000	7,200,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Energy	INEP Electrification of Subsidized Housing (MOU with DOE)	Urban Restructuring	Multi CCA	Multi Wards	50,000,000	40,000,000	30,000,000
Energy	Energy Efficiency Projects (MOU with DOE)	Economic Development	Multi CCA	Multi Wards	14,000,000	20,000,000	20,000,000
Energy	Corporate ICT equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,600,000	2,000,000	2,000,000
Energy	Corporate Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	1,500,000	1,500,000
Energy	Corporate other equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	160,000	200,000	200,000
Energy	Corporate Specialized equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,500,000	4,000,000	4,000,000
Energy	Edenvale Munic substation	Economic Development	Edenvale	19	10,000,000	5,000,000	-
Energy	Esterpark substation	Economic Development	Kempton Park	17	20,000,000	10,000,000	-
Energy	Van Dyk / Salfin substation	Economic Development	Boksburg	31	5,000,000	25,000,000	30,000,000
Energy	Diens Street substation	Economic Development	Alberton	94	10,000,000	15,000,000	15,000,000
Energy	Germiston North Substation	Economic Development	Germiston	93	10,000,000	25,000,000	25,000,000
Energy	Atom Road Substation	Economic Development	Germiston	39	-	10,000,000	2,000,000
Energy	Edenpark substation	Economic Development	Alberton	53	10,000,000	5,000,000	15,000,000
Energy	Sunnyridge substation	Economic Development	Germiston	21	-	-	10,000,000
Energy	Hartebeest substation	Economic Development	Kempton Park	89 & 100	-	5,000,000	10,000,000
Energy	Debex substation	Economic Development	Springs	76	10,000,000	30,000,000	25,000,000
Energy	Russel Road substation	Economic Development	Germiston	36	-	5,000,000	10,000,000
Energy	Vulcania substation	Economic Development	Brakpan	74	-	-	5,000,000
Energy	J.P. Marais Substation	Economic Development	Benoni	72	-	10,000,000	20,000,000
Energy	Bulk Services to New Developments	Economic Development	Multi CCA	Multi Wards	20,000,000	30,000,000	33,000,000
Energy	Corporate vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	15,000,000	15,000,000	15,000,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Energy	Edenvale Lighting	Urban Restructuring	Edenvale	11, 12, 18, 19, 20	1,000,000	2,000,000	2,000,000
Energy	Edenvale Network enhancement	Upgrading and Renewal	Edenvale	11, 12, 18, 19, 20	4,000,000	5,000,000	5,000,000
Energy	Edenvale Revenue enhancement	Economic Development	Edenvale	11, 12, 18, 19, 20	4,000,000	7,200,000	7,200,000
Energy	Germiston Lighting	Urban Restructuring	Germiston	21, 35, 36, 39, 41	1,000,000	1,000,000	1,000,000
Energy	Germiston Network enhancement	Upgrading and Renewal	Germiston	21, 35, 36, 39, 41	10,000,000	15,000,000	15,000,000
Energy	Germiston Revenue enhancement	Economic Development	Germiston	21, 35, 36, 39, 41	6,000,000	10,000,000	10,000,000
Energy	Kempton Park Lighting	Urban Restructuring	Kempton Park	13, 15, 16, 17, 23, 25	1,000,000	1,000,000	1,000,000
Energy	Kempton Park Network enhancement	Upgrading and Renewal	Kempton Park	13, 15, 16, 17, 23, 25	9,000,000	12,000,000	12,000,000
Energy	Kempton Park Revenue enhancement	Economic Development	Kempton Park	13, 15, 16, 17, 23, 25	4,000,000	7,200,000	7,200,000
Energy	Nigel Lighting	Urban Restructuring	Nigel	88	1,000,000	1,000,000	1,000,000
Energy	Nigel Network enhancement	Upgrading and Renewal	Nigel	88	4,000,000	5,000,000	5,000,000
Energy	Nigel Revenue enhancement	Economic Development	Nigel	88	4,000,000	8,100,000	8,100,000
Energy	Solar Rooftop - Germiston	Urban Restructuring	Germiston	93	7,300,000	-	-
Energy	Solar Rooftop - Boksburg	Urban Restructuring	Boksburg	22	7,300,000	-	-
Energy	SWH and Heat pumps	Urban Restructuring	Edenvale	19,18,92	5,400,000	10,000,000	10,000,000
Energy	Solar Rooftop - Kemptonpark	Urban Restructuring	Kempton Park	16	-	8,000,000	8,000,000
Energy	Simmer & Jack Landfill site	Urban Restructuring	Germiston	36	-	11,000,000	11,000,000
Energy	Springs Lighting	Urban Restructuring	Springs	72, 75, 76	1,000,000	1,000,000	1,000,000
Energy	Springs Network enhancement	Upgrading and Renewal	Springs	72, 75, 76	4,000,000	5,000,000	5,000,000
Energy	Springs Revenue enhancement	Economic Development	Springs	72, 75, 76	4,000,000	8,100,000	8,100,000
Energy	Energy Gereration from Gas Flares & Wells	Upgrading and Renewal	Brakpan	97,99,76,37	10,000,000	-	-
Energy	Mayfield Switching Station	Economic Development	Benoni	69 & 96	20,000,000	10,000,000	-
Energy	Crystal Park substation	Economic Development	Benoni	24	5,000,000	15,000,000	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Energy	Phomolong substation	Economic Development	Edenvale	12	10,000,000	30,000,000	20,000,000
Energy	Tembisa substation	Economic Development	Tembisa 1	8	-	10,000,000	10,000,000
Energy	Daveyton Lighting	Urban Restructuring	Daveyton	68, 69, 70, 71	2,500,000	4,000,000	4,000,000
Energy	Daveyton Network enhancement	Upgrading and Renewal	Daveyton	68, 69, 70, 71	2,000,000	5,000,000	5,000,000
Energy	Duduza Lighting	Urban Restructuring	Duduza	84, 86, 87	2,500,000	4,000,000	4,000,000
Energy	Etwatwa Lighting	Urban Restructuring	Etwatwa	26, 65, 66, 67	2,500,000	2,500,000	2,500,000
Energy	Katlehong Lighting	Urban Restructuring	Katlehong 1	40, 48, 49, 50, 51, 55, 59, 60, 61, 62, 63	2,500,000	2,500,000	2,500,000
Energy	Kwa-Thema Lighting	Urban Restructuring	Kwa Thema	77, 78, 79, 80, 81	2,500,000	2,500,000	2,500,000
Energy	Kwa-Thema Network enhancement	Upgrading and Renewal	Kwa Thema	77, 78, 79, 80, 81	4,000,000	5,000,000	5,000,000
Energy	Kwa-Thema Revenue enhancement	Economic Development	Kwa Thema	77, 78, 79, 80, 81	4,000,000	10,000,000	10,000,000
Energy	Solar lighting - Mayfield Ex1 (Mangosotho)	Urban Restructuring	Daveyton	70	-	9,360,000	-
Energy	Solar lighting - Etwatwa Ext 35 (Combiza)	Urban Restructuring	Etwatwa	67	-	1,140,000	-
Energy	Solar lighting - Molele Ext 1&2 (Siphamadla)	Urban Restructuring	Katlehong 2	60	-	4,500,000	-
Energy	Solar lighting - Madelakufa (Igqagqa)	Urban Restructuring	Tembisa 1	6	-	3,000,000	-
Energy	Solar lighting - Hlahane	Urban Restructuring	Katlehong 1	51	-	1,250,000	-
Energy	Solar lighting - Umthambeka	Urban Restructuring	Edenvale	11	-	1,000,000	-
Energy	Solar lighting - Inxiweni	Urban Restructuring	Edenvale	11	-	750,000	-
Energy	Solar lighting - Duduza North	Urban Restructuring	Duduza	86	-	-	12,819,000
Energy	Solar lighting - Holomisa (Lindelani)	Urban Restructuring	Tsakane	99	-	-	5,019,000
Energy	Solar lighting - Ekuthuleni	Urban Restructuring	Kwa Thema	78	-	-	3,162,000
Energy	Tembisa 2 Lighting	Urban Restructuring	Tembisa 2	1, 2, 3, 4, 7	2,500,000	2,500,000	2,500,000
Energy	Tembisa 2 Network enhancement	Upgrading and Renewal	Tembisa 2	1, 2, 3, 4, 7	4,000,000	5,000,000	5,000,000
Energy	Tembisa 2 Revenue enhancement	Economic Development	Tembisa 2	1, 2, 3, 4, 7	4,000,000	7,200,000	7,200,000

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Energy	Tembisa Lighting	Urban Restructuring	Tembisa 1	5, 6, 7, 8, 9, 10, 14	2,500,000	2,500,000	2,500,000
Energy	Tembisa Network enhancement	Upgrading and Renewal	Tembisa 1	5, 6, 7, 8, 9, 10, 14	4,000,000	5,000,000	5,000,000
Energy	Tembisa Revenue enhancement	Economic Development	Tembisa 1	5, 6, 7, 8, 9, 10, 14	4,000,000	7,200,000	7,200,000
Energy	Thokoza Lighting	Urban Restructuring	Thokoza	52, 54, 56, 57, 58	2,500,000	2,500,000	2,500,000
Energy	Thokoza Network enhancement	Upgrading and Renewal	Thokoza	52, 54, 56, 57, 58	4,000,000	10,000,000	10,000,000
Energy	Thokoza Revenue enhancement	Upgrading and Renewal	Thokoza	52, 54, 56, 57, 58	4,000,000	7,200,000	7,200,000
Energy	Tsakane Lighting	Urban Restructuring	Tsakane	82, 83, 85	2,500,000	2,500,000	2,500,000
Energy	Tsakane Network enhancement	Upgrading and Renewal	Tsakane	82, 83, 85	4,000,000	5,000,000	5,000,000
Energy	Vosloorus Lighting	Urban Restructuring	Vosloorus	43, 44, 45, 46, 47, 64	2,500,000	2,500,000	2,500,000
Energy	Vosloorus Network enhancement	Upgrading and Renewal	Vosloorus	43, 44, 45, 46, 47, 64	1,000,000	1,000,000	1,000,000
Energy	Vosloorus Revenue enhancement	Economic Development	Vosloorus	43, 44, 45, 46, 47, 64	2,000,000	3,000,000	3,000,000
					<b>529,760,000</b>	<b>741,700,000</b>	<b>721,700,000</b>

### Expected outcomes from the implementation of the Capital Budget

Amongst others, the strategic focus of the Energy Department is:

- To reduce the overall purchases from Eskom to create space for new development (renewable energy and demand side management).
  - Reduce non-technical losses of electricity.
  - Set up sustainable supportive processes to strive towards achieving this target.
  - In the medium-term, create an online (smart) grid, which can be monitored continuously.
- To generate adequate revenue to ensure that the entire revenue chain is effective.
- To provide alternative energy solutions.
- To provide street and area lighting.
- To ensure the proper protection of electricity meters.

The energy budget addresses refurbishment and renewal of electricity infrastructure assets to ensure that the electricity service remains sustainable and reliable. Electrification continues unabated and numbers approaching 10 000 new connections will be added in the 2015/16 financial year. Similarly, high mast and street lighting networks will continue to be expanded.

The total Capital Budget of the department is R529.7 m. Some of the key projects on the 2015/16 financial year include:

- R34m for the installation of street and high mast lighting where required in all CCAs.
- R56m for revenue enhancement for the installation of protective structures and pre-payment meters to prevent electricity theft, vandalism and for safety.

- R74m for the network strengthening as well as enhancement to cater for growth and expansion.
- R170m for electrification projects.
- R24m for energy efficiency projects funded from grants.
- R140m for building and also upgrading and renewal of substations.

## 2.10.11 ENVIRONMENTAL RESOURCE MANAGEMENT

The budget of the department includes provision for the five divisions namely:

1. Strategic Planning Environmental
2. Environmental Protection and Resilience
3. Legislative Compliance
4. Infrastructure Planning and Coordination
5. Support Services

The result statements of the department is contained in the IDP in Annexure A.

### Flagship Projects as pronounced by the Executive Mayor

#### Beautification of Lakes and Dams

The beautification of lakes, dams and pans project will create an attractive environment contributing to the city being a preferred destination for investment, home for water sport, water economics and hospitality.

The progress to date:

- A tender for the master plan for management of water bodies in EMM has been advertised and appointment finalized in 2014/2015.
- Murray Park Phase 1 upgrade: Construction of parking area, playground area, upgrade of ablutions, landscaping. Upgrade infrastructure – water, electricity, sewerage
- Erosion infrastructures in the form of Weirs and Gabions have been constructed at Tsongweni and Rietfontein wetlands as part of the rehabilitation process.
- A principle agreement has been concluded on a Private-Public Partnership on Dams and Lakes
- Maintenance of lakes and dams to improve the aesthetics and functionality of the aquatic ecosystem is partly outsourced for creation of job opportunities.

NAME OF THE PROJECT	BRIEF DESCRIPTION
Upgrading of Ambient Air Quality Monitoring Station	EMM has a network of ten air quality monitoring stations. The project entails the installation analysers, data loggers and the communication system to comply with Department of Environmental Affairs and South African Air Quality Industry Standards reporting requirements and installation of security cameras at the stations.
Rehabilitation of Boksburg Lake	Conducting specialist studies to establish the sources and quality of pollution in the lake and to devise effective mechanisms and options to deal with the current contaminated sludge in the lake.
Rehabilitation of Natalspruit Catchment	Rehabilitation of the Withokspruit wetlands in Brakpan. Activities include building gabions and weirs and re-wetting of the wetland to return the wetlands back to the natural status

The planned activities for 2015/16 were related to the following:

- Complete master plan for water bodies in EMM
- Implement the Memorandum of Understanding between EMM and South African Maritime Safety Authority
- Undertake beautification and rehabilitation at identified lakes, dams and wetlands in EMM- including Boksburg Lake and Natalspruit catchment amongst others.

### **Operating Budget of the Environmental Resource Management Department**

A large portion of the budget goes to employee-related costs. Productivity and effective management of personnel therefore equals, to a large extent, effective budget management. Contractors will be managed well to ensure that the department receives value for money. Repairs and maintenance expenditure is relatively small but will nevertheless be well managed. The operating budget will respond to the following key performance areas:

1. Finalisation and implementation of Greening of EMM by-laws.
2. Finalisation and implementation of all Departmental Environmental Service Level Agreements.
3. Implementation of the Climate Change Strategy.
4. Development and implementation of all relevant Departmental Climate Change Response Plans.
5. Development and implementation of Environmental Sustainability Benchmark Guidelines for internal Departments.
6. Development and implementation of Environmental Management Frameworks (EMFs)
7. Development and updating of Environmental GIS toolkit.
8. Celebration of important Environmental Awareness theme Days and conduct Carbon Foot printing studies for the city
9. Investigation of environmental contraventions by the regulated community, including listed activity industries operating without licenses.
10. Collection of evidence and compilation of EMI dockets for presentation to environmental prosecutors
11. Updating of the environmental sensitivity layers in the Ekurhuleni GIS system.
12. Holding a workshop on the new EIA Regulations for relevant EMM employees
13. Holding a workshop on the new NEMA S30 Regulations for relevant EMM employees

The Operating Budget per category is attached hereto.

**Table 71 Operating Budget of the Environmental Resource Management Department**

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>														
<b>ENVIRON RESOURCE MANAGEMENT</b>														
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	% B to B	% P to B	% Of Total	F02 R'000	F03 R'000
ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16									2016/17	2017/18
<b>INCOME</b>														
MINOR INCOME	-	-	-	-	-	-	-	-	28,715	100.00%	100.00%	53.11%	30,151	31,658
Total: USER CHARGES FOR SERVICES	-	-	-	-	-	-	-	-	28,715	100.00%	100.00%	53.11%	30,151	31,658
RENT OF FACILITIES AND EQUIPMENT	-	-	-	-	-	-	-	-	664	100.00%	100.00%	1.23%	717	775
Provincial Operating Grants	-	-	-	-	-	-	-	-	562	-100.00%	0.00%	0.00%	-	-
Sub-Total: OPERATING GRANTS	-	-	-	-	-	-	-	-	562	-100.00%	0.00%	0.00%	-	-
USDG	4,000	1,500	-	1,425	-	-	1,425	22,500	22,500	1400.00%	1478.95%	41.61%	16,000	13,500
Sub-Total: CAPITAL GRANTS	4,000	1,500	-	1,425	-	-	1,425	22,500	22,500	1400.00%	1478.95%	41.61%	16,000	13,500
SUNDRY INCOME	-	-	-	-	-	-	-	2,190	2,190	100.00%	100.00%	4.05%	2,310	2,437
TOTAL OPERATING INCOME	4,000	2,062	-	1,987	-	-	1,987	54,069	54,069	2522.60%	2621.61%	100.00%	49,178	48,370
NET OPERATING INCOME	4,000	2,062	-	1,987	-	-	1,987	54,069	54,069	2522.60%	2621.61%	100.00%	49,178	48,370
<b>EXPENDITURE</b>														
Employee Related Costs - Salaries & Wages	22,166	20,465	11,693	16,400	353,137	16,400	16,400	353,137	353,137	1625.54%	2053.22%	52.85%	376,091	398,656
Employee Related Costs - Overtime	103	103	52	73	9,703	73	73	9,703	9,703	9365.53%	13191.23%	1.45%	10,334	10,954
Employee Related Costs - Social Contributions	1,855	1,855	1,128	1,569	86,319	1,569	1,569	86,319	86,319	4554.30%	5400.04%	12.92%	91,930	97,446
Less: Employee Related Costs - Salaries Capitalised	(753)	(753)	-	(237)	(4,061)	(237)	(237)	(4,061)	(4,061)	439.62%	1616.45%	-0.61%	(4,325)	(4,584)
Sub-Total: REMUNERATION	23,371	21,670	12,873	17,806	445,099	17,806	17,806	445,099	445,099	1954.00%	2399.66%	66.61%	474,030	502,472
DEPRECIATION	26,972	26,972	20,229	26,972	27,852	26,972	26,972	27,852	27,852	3.26%	3.26%	4.17%	28,688	29,692
Repairs and Maintenance - External Contractors	8,033	7,519	1,415	3,060	66,484	3,060	3,060	66,484	66,484	784.25%	2072.35%	9.95%	72,841	79,818
Repairs and Maintenance - Internal Maintenance Teams	84	84	29	38	6,338	38	38	6,338	6,338	7407.99%	16539.80%	0.95%	6,750	7,155
Sub-Total: REPAIRS AND MAINTENANCE	8,118	7,603	1,444	3,099	72,822	3,099	3,099	72,822	72,822	857.80%	2250.19%	10.90%	79,591	86,973
CONTRACTED SERVICES	-	-	-	-	70,443	-	-	70,443	70,443	100.00%	100.00%	10.54%	74,317	80,263
GENERAL EXPENSES	6,104	6,174	1,696	3,160	35,116	3,160	3,160	35,116	35,116	468.80%	1011.24%	5.26%	36,372	37,697
OPERATING GRANTS EXPENDITURE	-	-	-	-	-	-	-	-	-	-100.00%	0.00%	0.00%	-	-
TOTAL OPERATING EXPENDITURE	64,564	62,980	36,242	51,037	651,333	51,037	51,037	651,333	651,333	934.18%	1176.20%	97.47%	632,999	737,097
Internal Charges	-	-	-	-	16,904	-	-	16,904	16,904	100.00%	100.00%	2.53%	18,630	20,403
NET OPERATING EXPENDITURE	64,564	62,980	36,242	51,037	668,237	51,037	51,037	668,237	668,237	961.02%	1209.32%	100.00%	711,629	757,500
<b>OPERATING SURPLUS/(DEFICIT)</b>														
Contribution to Capital Budget	(60,564)	(60,919)	(36,242)	(49,050)	(614,168)	(49,050)	(49,050)	(614,168)	(614,168)	908.18%	1152.12%		(662,451)	(709,130)
Total Transfers from Cash-Backed Reserves	4,000	1,500	-	1,425	22,500	1,425	1,425	22,500	22,500	1400.00%	1478.95%		16,000	13,500
NET OPERATING SURPLUS/(DEFICIT)	2,715	2,715	2,037	2,715	2,037	2,715	2,715	2,037	2,037	-25.00%	-25.00%		1,358	679
NET OPERATING SURPLUS/(DEFICIT)	(61,849)	(59,703)	(34,206)	(47,760)	(634,632)	(47,760)	(47,760)	(634,632)	(634,632)	962.98%	1228.80%		(677,093)	(721,951)



### Capital Budget of the Environmental Resource Management Department

An amount of R149.0m for 2015/16, R160.2m for 2016/17 and R168.2m for the 2017/18 financial years have been provided for the Environmental Resource Management Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	525,000	525,000	500,000
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	200,000	-
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	250,000	-
Environmental Resources Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	450,000	400,000	400,000
Environmental Resources Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	250,000	250,000	300,000
Environmental Resources Management	Rehabilitation of the Boksburg lake	Upgrading and Renewal	Boksburg	22	1,000,000	3,500,000	3,500,000
Environmental Resources Management	Rehabilitation of the Natalspruit Catchment: Withok Estate	Urban Restructuring	Tsakane	99	2,000,000	2,000,000	2,000,000
Environmental Resources Management	Rehabilitation: Degraded Wetlands/ Catchment: Illiondale	Urban Restructuring	Edenvale	18	1,500,000	1,800,000	1,800,000
Environmental Resources Management	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	500,000
Environmental Resources Management	Upgrading of Ambient Air Quality Monitoring Stations	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	4,000,000	4,000,000
Environmental Resources Management	Alarms: Metro Parks Facilities	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	700,000	700,000
Environmental Resources Management	Construct Metro Parks Depots	Upgrading and Renewal	Kwa Thema	78	2,000,000	4,000,000	3,000,000
Environmental Resources Management	Construct Metro Parks Depots	Upgrading and Renewal	Springs	88	1,000,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Environmental Resources Management	Construct Metro Parks Depots	Upgrading and Renewal	Duduza	98	1,000,000	2,000,000	4,000,000
Environmental Resources Management	Construct Metro Parks Depots	Upgrading and Renewal	Katlehong 2	101	1,000,000	-	-
Environmental Resources Management	Construct Metro Parks Depots	Upgrading and Renewal	Tembisa 1	5	-	-	2,000,000
Environmental Resources Management	Construct Metro Parks Depots	Upgrading and Renewal	Thokoza	52	-	-	2,000,000
Environmental Resources Management	Develop and upgrade cemeteries in the east	Upgrading and Renewal	Duduza	98	14,000,000	14,000,000	15,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries	Upgrading and Renewal	Corporate	32,40,77,67,8	-	-	-
Environmental Resources Management	Develop/Upgrade Cemeteries: Boksburg Sub-Regional	Upgrading and Renewal	Boksburg	32	1,500,000	1,000,000	1,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Phumlani	Upgrading and Renewal	Etwatwa	67	-	1,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries	Upgrading and Renewal	Katlehong 1	40	-	2,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries	Upgrading and Renewal	Kwa Thema	77	-	2,000,000	1,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Ililiba	Upgrading and Renewal	Tembisa 2	8	-	1,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Kromvlei	Upgrading and Renewal	Germiston	38	1,500,000	2,500,000	1,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Cambrian	Upgrading and Renewal	Boksburg	43	-	2,500,000	2,500,000
Environmental Resources Management	Develop/Upgrade Community Parks	Upgrading and Renewal	Corporate	29,42,49,72	-	-	-
Environmental Resources Management	Develop/Upgrade Community Parks: Actonville	Upgrading and Renewal	Benoni	29	2,500,000	2,000,000	3,000,000
Environmental Resources Management	Develop/Upgrade Community Parks: Graceland	Upgrading and Renewal	Boksburg	42	1,000,000	1,500,000	2,500,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Environmental Resources Management	Develop/Upgrade Community Parks: Derserly	Upgrading and Renewal	Springs	72	1,000,000	1,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Conservation Areas: Alberton Dam	Upgrading and Renewal	Alberton	37	1,000,000	1,000,000	-
Environmental Resources Management	Develop/Upgrade Conservation Areas: Nigel Game Reserve	Upgrading and Renewal	Nigel	88	-	1,000,000	4,000,000
Environmental Resources Management	Develop/Upgrade Conservation Areas: Rondebult	Upgrading and Renewal	Germiston	41	1,000,000	1,000,000	1,000,000
Environmental Resources Management	Develop/Upgrade Conservation Areas: Nyoni Park	Upgrading and Renewal	Vosloorus	47	1,500,000	4,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Regional Parks	Upgrading and Renewal	Corporate	65,64,82,85,20	-	-	-
Environmental Resources Management	Develop/Upgrade Regional Parks: Gillolys Park	Upgrading and Renewal	Edenvale	20	1,000,000	1,000,000	10,000,000
Environmental Resources Management	Develop: Cemeteries - Berms	Upgrading and Renewal	Corporate	32,30,38,43,75	-	-	-
Environmental Resources Management	Develop: Cemeteries - Berms: Kromvlei	Upgrading and Renewal	Alberton	38	1,000,000	1,000,000	-
Environmental Resources Management	Develop: Cemeteries - Berms: Cambrian, Boksburg SubRegional	Upgrading and Renewal	Boksburg	43,32	1,000,000	2,000,000	3,000,000
Environmental Resources Management	Develop: Cemeteries - Berms: Petersfield	Upgrading and Renewal	Springs	75	1,000,000	-	-
Environmental Resources Management	Develop: Cemeteries - Berms: Lala Ngoxolo	Upgrading and Renewal	Benoni	30	-	-	1,000,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Benoni	29	200,000	-	-
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Kempton Park	16	200,000	-	-
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Germiston	17	100,000	200,000	-
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Edenvale	18	-	-	300,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Tsakane	82	-	100,000	200,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Environmental Resources Management	Develop/Upgrade Community Parks: Derserly	Upgrading and Renewal	Springs	72	1,000,000	1,000,000	2,000,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Duduza	98	-	100,000	200,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Thokoza	59	-	100,000	200,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Katlehong 1	48,101	-	-	300,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Vosloorus	44,47,64	-	-	300,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Kwa Thema	77	-	-	300,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Tembisa 2	4,2,10	-	-	200,000
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3	Upgrading and Renewal	Vosloorus	44	-	500,000	-
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3	Upgrading and Renewal	Boksburg	23	-	500,000	-
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3	Upgrading and Renewal	Springs	88	1,000,000	-	-
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	750,000	1,000,000	1,000,000
Environmental Resources Management	Murray Park	Upgrading and Renewal	Springs	72	7,000,000	6,000,000	-
Environmental Resources Management	New cemetery in South	Upgrading and Renewal	Corporate	All wards	25,000,000	16,000,000	15,000,000
Environmental Resources Management	Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Environmental Resources Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	75,000	100,000	100,000
Environmental Resources Management	Playground Equipment	Upgrading and Renewal	Benoni	29	250,000	300,000	400,000
Environmental Resources Management	Playground Equipment	Upgrading and Renewal	Boksburg	42	250,000	300,000	400,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Environmental Resources Management	Develop/Upgrade Community Parks: Derserly	Upgrading and Renewal	Springs	72	1,000,000	1,000,000	2,000,000
Environmental Resources Management	Development of Town Entrances	Upgrading and Renewal	Duduza	98	-	100,000	200,000
Environmental Resources Management	Playground Equipment	Upgrading and Renewal	Katlehong 1	49	250,000	300,000	400,000
Environmental Resources Management	Playground Equipment	Upgrading and Renewal	Springs	72	250,000	300,000	400,000
Environmental Resources Management	Purchase Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	7,000,000	10,000,000	10,000,000
Environmental Resources Management	Software: Cemetery management system	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	1,000,000
Environmental Resources Management	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	730,000	-	-
Environmental Resources Management	Vehicles - More Than 2 seats	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	5,000,000	5,000,000
Environmental Resources Management	Vehicles - Two seats and less	Upgrading and Renewal	Operational Equipment	Operational Equipment	40,500,000	40,000,000	40,000,000
Environmental Resources Management	Re-generate - 9 Township entrances beautified and branded	Upgrading and Renewal	Corporate	All wards	8,000,000	-	-
Environmental Resources Management	Develop/Upgrade Community Parks: Phake	Upgrading and Renewal	Katlehong 1	49	1,000,000	2,000,000	2,500,000
Environmental Resources Management	Develop/Upgrade Regional Parks	Upgrading and Renewal	Etwatwa	65	1,500,000	4,000,000	-
Environmental Resources Management	Develop/Upgrade Regional Parks: Ukusuka Park	Upgrading and Renewal	Vosloorus	64	4,700,000	-	-
Environmental Resources Management	Develop/Upgrade Regional Parks	Upgrading and Renewal	Tsakane	82,85	1,000,000	2,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Regional Parks: Winnie Mandela	Upgrading and Renewal	Tembisa 2	3	300,000	8,000,000	8,000,000
					<b>149,080,000</b>	<b>160,225,000</b>	<b>168,200,000</b>

## Expected outcomes from the implementation of the Capital Budget

The mandate of the Environmental Resources Management Department is to serve the broad EMM community by rendering sustainable ecosystems goods and services, by providing eco-recreational facilities, creating a safe and a healthy environment as stated in Section 27 of the Constitution of the Republic of South Africa and other related environmental legislation imperatives. These enable the department to advocate for sustainable development and economic growth. The key strategic performance areas of the department include but are not limited to the following:

- Development and implementation of Environmental Management policies, strategies and plans to promote good governance and practise.
- Climate Change Response and adaptation through Air Quality Management.
- Open space protection and provisioning through dams, lakes, river systems, pans and wetlands rehabilitation
- Provide environmental regulatory services on legislated listed activities and service delivery operational activities that might require Environmental Impact Assessment
- Mainstreaming of sustainable development principles in the city wide planning processes
- Creation of an environmentally aware, educated and capacitated population through influencing public behavioural change

The department has identified five key performance areas namely, reduction of pollution, catchment management, mitigation and adaptation to effect climate change, environmental governance (internal and external) and environmental awareness, education and capacity building.

The Capital Budget will ensure the following:

1. Improved ambient air quality monitoring and interventions.
  2. Rehabilitation and restoration of degraded areas.
  3. Good environmental engineering to enhance adaptation and built resilience against climate change risks and challenges.
  4. Well informed and structured decisions through specialist studies to advise intended interventions in preparation of wetlands rehabilitation of other degraded wetlands and catchments.
  5. Improved working tools based on best environmental practise to aid service delivery.
- R14m for Development and upgrade of cemeteries in the east. Real Estate is in the process of acquiring suitable land for the extension of the cemetery.
  - R43.5m for upgrading of existing fleet. R40.5m of this budget will be utilised to acquire new vehicles for the Parks and Cemeteries Division. The new fleet will be utilised to replace a huge portion of the existing unreliable fleet that have exceeded their expected lifespan.
  - R22.5m for development/upgrading regional parks, community parks. Included in this amount is the R7m provision for the upgrading of Murray Park which includes the completion of the upgrade of buildings, landscaping and additional play equipment.
  - R31m for upgrading cemeteries. Continuing upgrade of Kromvlei, Cambrian and Phumlani Cemeteries as well as the new cemetery in the South

**2.10.12 ENTERPRISE PROJECT MANAGEMENT OFFICE (EPMO)**

The result statements of the department are contained in the 2014/15 – 2016/17 IDP (Annexure A)

Key Strategic Projects of the EPMO

- Improved project management maturity level across EMM; and
- Improved capital expenditure against the budget for capital projects.

**Operating Budget of the EPMO**

The 2015/16 EPMO Operational Expenditure Budget comprises mainly staff remuneration. Consultant fees (part of General Expenses) of R20m is budgeted for the project management system.

The budget for consultant fees is charged out to capital projects, which resulted in the amount charged out from Salaries.

This amount is part of the original budget allocation of R48m that was provided for the development of the afore-mentioned system which includes a methodology and a management information system in 2014/15. The project is budgeted over 2 years from 2014/15.

**Capital Budget of the EPMO**

An amount of R3.18m for 2015/16, R220 000 for 2016/17 and R220 000 for the 2017/18 financial years have been provided for the EPMO Department.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
EPMO	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	100,000	100,000
EPMO	Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	100,000	100,000
EPMO	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	20,000	20,000
EPMO	Project Management System	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	-	-
					<b>3,180,000</b>	<b>220,000</b>	<b>220,000</b>

Table 72 Operating Budget of the Enterprise Project Management Office (EPMO)

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>ENTERPRISE PROGRAMME MANAGEMENT OFFICE</b>										
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	%	%	%	F03 R'000
MANAGEMENT OFFICE	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	P to B	B to B	P to B	Of Total	2017/18
EXPENDITURE										
Employee Related Costs - Salaries & Wages	13,734	13,734	9,625	13,500	15,901	17.78%	15.78%	17.78%	84.90%	16,934
Employee Related Costs - Overtime	23	23	6	9	24	176.39%	6.80%	176.39%	0.13%	26
Employee Related Costs - Social Contributions	401	401	155	215	1,577	632.51%	292.86%	632.51%	8.42%	1,680
Less: Employee Related Costs - Salaries Capitalised	(48,000)	(28,000)	-	(8,803)	(20,000)	127.20%	-28.57%	127.20%	-106.79%	(21,300)
Sub-Total: REMUNERATION	(33,842)	(13,842)	9,786	4,922	(2,498)	-150.75%	-81.96%	-150.75%	-13.34%	(2,660)
GENERAL EXPENSES	48,982	28,982	15,837	29,506	21,226	-28.06%	-26.76%	-28.06%	113.34%	22,543
TOTAL OPERATING EXPENDITURE	15,140	15,140	25,623	34,427	18,728	-45.60%	23.70%	-45.60%	100.00%	19,883
NET OPERATING EXPENDITURE	15,140	15,140	25,623	34,427	18,728	-45.60%	23.70%	-45.60%	100.00%	19,883
OPERATING SURPLUS/(DEFICIT)	(15,140)	(15,140)	(25,623)	(34,427)	(18,728)	-45.60%	23.70%	-45.60%		(19,883)
NET OPERATING SURPLUS/ (DEFICIT)	(15,140)	(15,140)	(25,623)	(34,427)	(18,728)	-45.60%	23.70%	-45.60%		(19,883)



**2.10.13 EXECUTIVE OFFICE**

The Executive Office cost centre is the cost centre of the executive arm of the political office being the Office of the Executive Mayor and the Members of Mayoral Committee.

**Capital Budget of the Executive Office Department**

An amount of R2.9m for 2015/16 and R14.5m for 2016/17 and R5.3m has been provided for operational equipment for the office of the Executive as well as those of the MMCs.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Executive Office	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	300,000
Executive Office	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	645,000	1,000,000	500,000
Executive Office	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	1,500,000	1,000,000
Executive Office	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	1,000,000
Executive Office	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	500,000	500,000
Executive Office	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	468,000	500,000	500,000
Executive Office	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	500,000
Executive Office	Vehicles (MMCs)	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	9,000,000	1,000,000
					<b>2,913,000</b>	<b>14,500,000</b>	<b>5,300,000</b>

**Operating Budget of the Executive Office Department**

The budget consists mainly of salaries, councillor remuneration and operational expenditure-related to the administration of the function.

Table 73 Operating Budget of the Executive Office Department

EKURHULENI METROPOLITAN MUNICIPALITY											
EXECUTIVE OFFICE											
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18	
INCOME											
SUNDRY INCOME	22	22	-	-	-	-100.00%	0.00%	0.00%	-	-	
TOTAL OPERATING INCOME	22	22	-	-	-	-100.00%	0.00%	0.00%	-	-	
NET OPERATING INCOME	22	22	-	-	-	-100.00%	0.00%	0.00%	-	-	
EXPENDITURE											
Employee Related Costs - Salaries & Wages	29,649	29,649	21,931	30,760	33,144	11.79%	7.75%	44.81%	35,299	37,416	
Employee Related Costs - Overtime	288	288	188	264	308	6.80%	16.66%	0.42%	328	347	
Employee Related Costs - Social Contributions	2,000	2,000	1,400	1,948	6,190	209.51%	217.79%	8.37%	6,593	6,888	
Less: Employee Related Costs - Salaries Capitalised	(292)	(292)	-	(92)	(292)	0.00%	218.09%	-0.39%	(311)	(329)	
Remuneration of Councillors	9,967	9,967	6,865	9,889	10,515	5.50%	6.33%	14.22%	11,199	11,871	
Sub-Total: REMUNERATION	41,613	41,613	30,384	42,769	49,866	19.83%	16.59%	67.42%	53,107	56,293	
DEPRECIATION	1,038	1,038	778	1,038	1,072	3.26%	3.26%	1.45%	1,104	1,142	
Repairs and Maintenance - External Contractors	162	167	113	245	140	-15.98%	-42.84%	0.19%	148	156	
Repairs and Maintenance - Internal Maintenance Teams	20	20	5	7	22	8.50%	214.18%	0.03%	24	25	
Sub-Total: REPAIRS AND MAINTENANCE	182	187	119	252	162	-13.30%	-35.64%	0.22%	172	181	
Grants & Subsidies Paid - Social/Educational/Sports	3,862	3,862	540	801	5,000	29.45%	524.22%	6.76%	5,275	5,565	
Sub-Total: Grants and Subsidies	18,010	24,278	17,156	31,964	17,866	-26.41%	-44.11%	24.15%	18,035	18,214	
GENERAL EXPENSES	64,705	70,978	48,976	76,824	73,966	4.21%	-3.72%	100.00%	77,692	81,396	
TOTAL OPERATING EXPENDITURE	64,705	70,978	48,976	76,824	73,966	4.21%	-3.72%	100.00%	77,692	81,396	
NET OPERATING EXPENDITURE											
OPERATING SURPLUS/(DEFICIT)	(64,683)	(70,956)	(48,976)	(76,824)	(73,966)	4.24%	-3.72%		(77,692)	(81,396)	
Total Transfers from Cash-Backed Reserves	2,299	2,299	1,724	2,299	2,276	-1.00%	-1.00%		1,517	759	
NET OPERATING SURPLUS/(DEFICIT)	(62,384)	(68,657)	(47,252)	(74,525)	(71,690)	4.42%	-3.80%		(76,175)	(80,637)	

## 2.10.14 FINANCE DEPARTMENT

The result statements of the department is contained in the IDP in Annexure A

### **Flagship projects of the Finance Department: Siyakhokha Siyathuthuka “You Pay, You Prosper”**

The Finance Department Revenue Enhancement flagship project is Siyakhokha Siyathuthuka “You Pay, You Prosper”. This flagship project has been launched throughout the EMM at the various CCA’s and various communication messages have been sent out to notify the public and staff of this platform via e-mail, sms, radio and customer statements. An online platform has also been created to facilitate the registration of consumers for them to view and pay their accounts online without having to stand in queues which is hassle free. This in turn has assisted with achieving the collections as budgeted.

The launch of 2014/15 Siyakhokha Siyathuthuka campaigns took place on the 9<sup>th</sup> of October 2014 in Alberton Customer Care Centre. Invites were extended to business, residents, staff and field workers.

Following the launch we started with the Customer Care promotions where the focus was on the following:

- ✓ Creating an exciting and positive vibe around the campaign
- ✓ Indigent Registration Programme
- ✓ e-Siyakhokha Registration
- ✓ Promote payment for services & encourage customers to pay via online platform
- ✓ Receive queries from customers
- ✓ Update customer details on EMM billing system
- ✓ Assist CCAs with credit control.

This project will continue in 2015/16 especially in respect of the development of the electronic media.

### **Operating Budget of the Finance Department**

The Finance Department renders a financial service to the municipality and Council. It therefore has to secure sound and sustainable management of the fiscal and financial affairs of the municipality; and ensure transparent, accountable and appropriate lines of responsibility in the fiscal and financial affairs of the municipality and its entities.

The department manages the borrowing, investments, supply chain management, revenue, expenditure, assets and liabilities of the municipality and therefore has to draw up the budgets and ensure that financial planning processes are followed and complied with in terms of legislation and other regulations and to coordinate these not only within the municipality but also with other organs of state in the different spheres of government. The Operating Budget will enable the department to perform the above functions and duties and many other functions that it would be expected to be perform.

The Finance Department’s budget includes the full income for the assessment rates, regardless of the utilisation of the rates. The cost centre shows a surplus, but it is not technically a surplus generating function.

The Operating Budget per category is attached hereto.

Table 74 Operating Budget of the Financial Services Department

EKURHULENI METROPOLITAN MUNICIPALITY										
FINANCE										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>INCOME</b>										
Property Rates	4,689,288	4,679,333	3,493,838	4,658,451	5,022,605	7.34%	7.82%	71.68%	5,549,979	6,160,476
Departmental Usage	11,847	11,655	8,667	11,556	12,469	6.98%	7.90%	0.18%	13,778	15,294
Less: Income foregone	675,414	668,925	502,582	668,925	727,293	8.73%	8.73%	10.38%	821,842	912,244
<b>Sub-total: NET PROPERTY RATES</b>	<b>4,025,721</b>	<b>4,022,064</b>	<b>2,999,922</b>	<b>4,001,082</b>	<b>4,307,780</b>	<b>7.10%</b>	<b>7.67%</b>	<b>61.48%</b>	<b>4,741,915</b>	<b>5,263,526</b>
Penalties Imposed on Property Rates	108,989	108,989	64,985	108,989	113,348	4.00%	4.00%	1.62%	122,416	132,209
Interest Earned - Outstanding Debtors	21,519	21,519	16,813	22,417	22,380	4.00%	-0.16%	0.32%	24,170	26,104
<b>Sub-total: PENALTIES AND INTEREST ON DEBTORS</b>	<b>130,508</b>	<b>130,508</b>	<b>81,798</b>	<b>131,405</b>	<b>135,728</b>	<b>4.00%</b>	<b>3.29%</b>	<b>1.94%</b>	<b>146,586</b>	<b>158,313</b>
<b>FUEL LEVY</b>	<b>1,469,674</b>	<b>1,469,674</b>	<b>1,469,674</b>	<b>1,469,674</b>	<b>1,528,809</b>	<b>4.02%</b>	<b>4.02%</b>	<b>21.82%</b>	<b>1,623,814</b>	<b>1,719,682</b>
<b>RENT OF FACILITIES AND EQUIPMENT</b>	<b>215</b>	<b>215</b>	<b>338</b>	<b>451</b>	<b>355</b>	<b>65.12%</b>	<b>-21.22%</b>	<b>0.01%</b>	<b>382</b>	<b>412</b>
<b>INTEREST EARNED ON INVESTMENTS</b>	<b>220,000</b>	<b>281,956</b>	<b>280,739</b>	<b>332,695</b>	<b>313,000</b>	<b>11.01%</b>	<b>-5.92%</b>	<b>4.47%</b>	<b>341,170</b>	<b>371,875</b>
Final Notice Fees	79,802	79,802	68,348	91,130	85,388	7.00%	-6.30%	1.22%	91,792	98,676
Disconnection Fees	63,611	63,611	26,282	35,043	68,064	7.00%	94.23%	0.97%	73,169	78,657
Other Fines	116	116	4	6	116	0.00%	1921.61%	0.00%	125	134
<b>Sub-Total: FINES</b>	<b>143,529</b>	<b>143,529</b>	<b>94,634</b>	<b>126,179</b>	<b>153,568</b>	<b>6.99%</b>	<b>21.71%</b>	<b>2.19%</b>	<b>165,085</b>	<b>177,467</b>
<b>LICENSES AND PERMITS</b>	<b>3,916</b>	<b>3,916</b>	<b>3,957</b>	<b>5,051</b>	<b>5,210</b>	<b>33.06%</b>	<b>3.16%</b>	<b>0.07%</b>	<b>5,601</b>	<b>6,021</b>
Equitable Share	455,578	455,578	455,578	455,578	547,477	20.17%	20.17%	7.81%	598,717	662,850
National Operating Grant	1,250	1,250	984	1,250	1,050	-16.00%	-16.00%	0.01%	1,050	1,050
<b>Sub-Total: OPERATING GRANTS</b>	<b>456,828</b>	<b>456,828</b>	<b>456,562</b>	<b>456,828</b>	<b>548,527</b>	<b>20.07%</b>	<b>20.07%</b>	<b>7.83%</b>	<b>599,767</b>	<b>663,900</b>
<b>SUNDRY INCOME</b>	<b>9,766</b>	<b>9,766</b>	<b>9,747</b>	<b>13,400</b>	<b>9,332</b>	<b>-4.44%</b>	<b>-30.35%</b>	<b>0.13%</b>	<b>9,846</b>	<b>10,387</b>
<b>GAIN ON SALE OF ASSETS</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>0.00%</b>	<b>100.00%</b>	<b>0.07%</b>	<b>5,000</b>	<b>5,000</b>
<b>TOTAL OPERATING INCOME</b>	<b>6,465,156</b>	<b>6,523,454</b>	<b>5,397,372</b>	<b>6,536,764</b>	<b>7,007,309</b>	<b>7.42%</b>	<b>7.20%</b>	<b>100.00%</b>	<b>7,639,167</b>	<b>8,376,582</b>
<b>NET OPERATING INCOME</b>	<b>6,465,156</b>	<b>6,523,454</b>	<b>5,397,372</b>	<b>6,536,764</b>	<b>7,007,309</b>	<b>7.42%</b>	<b>7.20%</b>	<b>100.00%</b>	<b>7,639,167</b>	<b>8,376,582</b>

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>FINANCE</b>										
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	%	%	%	F03 R'000
	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	B to B	P to B	Of Total	2016/17	2017/18
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	389,724	358,709	220,518	309,293	548,972	53.04%	77.49%	39.56%	539,656	574,735
Employee Related Costs - Overtime	10,041	10,693	6,368	8,932	10,924	2.16%	22.31%	0.79%	11,634	12,333
Employee Related Costs - Additional Positions	195,221	195,221	-	-	155,000	-20.60%	100.00%	11.17%	155,000	155,000
Employee Related Costs - Social Contributions	173,789	163,596	112,407	156,401	164,790	0.73%	5.36%	11.88%	175,501	186,031
Less: Employee Related Costs - Salaries Capitalised	(1,788)	(1,788)	-	(562)	(1,788)	0.00%	218.09%	-0.13%	(1,905)	(2,019)
<b>Sub-Total: REMUNERATION</b>	<b>766,987</b>	<b>726,431</b>	<b>339,294</b>	<b>474,064</b>	<b>877,898</b>	<b>20.85%</b>	<b>85.19%</b>	<b>63.26%</b>	<b>879,887</b>	<b>926,080</b>
<b>BAD DEBT PROVISION</b>	<b>418,457</b>	<b>418,457</b>	<b>313,843</b>	<b>418,457</b>	<b>437,882</b>	<b>4.64%</b>	<b>4.64%</b>	<b>31.56%</b>	<b>459,776</b>	<b>496,558</b>
<b>COLLECTION COSTS</b>	<b>176,689</b>	<b>186,921</b>	<b>95,382</b>	<b>169,005</b>	<b>176,383</b>	<b>-5.64%</b>	<b>4.37%</b>	<b>12.71%</b>	<b>186,084</b>	<b>196,319</b>
<b>DEPRECIATION</b>	<b>18,531</b>	<b>18,531</b>	<b>13,898</b>	<b>18,531</b>	<b>21,735</b>	<b>17.29%</b>	<b>17.29%</b>	<b>1.57%</b>	<b>22,588</b>	<b>143,536</b>
Repairs and Maintenance - External Contractors	20,500	20,558	2,431	5,257	17,853	-13.16%	239.58%	1.29%	18,835	19,870
Repairs and Maintenance - Internal Maintenance Teams	884	911	448	597	959	5.19%	60.64%	0.07%	1,021	1,082
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>21,383</b>	<b>21,469</b>	<b>2,879</b>	<b>5,854</b>	<b>18,811</b>	<b>-12.38%</b>	<b>221.33%</b>	<b>1.36%</b>	<b>19,856</b>	<b>20,953</b>
<b>INTEREST ON EXTERNAL BORROWINGS</b>	<b>227,313</b>	<b>187,610</b>	<b>126,266</b>	<b>192,645</b>	<b>234,212</b>	<b>24.84%</b>	<b>21.58%</b>	<b>16.88%</b>	<b>263,489</b>	<b>296,425</b>
<b>CONTRACTED SERVICES</b>	<b>124,455</b>	<b>104,133</b>	<b>45,132</b>	<b>74,295</b>	<b>105,455</b>	<b>1.27%</b>	<b>41.94%</b>	<b>7.60%</b>	<b>111,255</b>	<b>120,155</b>
Grants & Subsidies Paid - Social/Educational/Sports	46,057	46,920	27,380	40,630	45,551	-2.92%	12.11%	3.28%	51,473	57,135
Grants & Subsidies Paid - Eskom & Excess consumption	375,460	375,460	208,387	309,224	363,460	-3.20%	17.54%	26.19%	410,710	455,888
Grants & Subsidies Paid - Add rebates on Ass rates - pens	45,609	41,919	32,614	48,396	44,816	6.91%	-7.40%	3.23%	50,642	56,213
Grants & Subsidies Paid - Free Basic Services - Indigents	30,693	29,863	24,589	36,488	34,277	14.78%	-6.06%	2.47%	38,734	42,994
<b>Sub-Total: Grants and Subsidies</b>	<b>497,820</b>	<b>494,162</b>	<b>292,971</b>	<b>434,738</b>	<b>488,105</b>	<b>-1.23%</b>	<b>12.28%</b>	<b>35.17%</b>	<b>551,559</b>	<b>612,230</b>
<b>GENERAL EXPENSES</b>	<b>332,674</b>	<b>310,348</b>	<b>138,743</b>	<b>258,499</b>	<b>321,881</b>	<b>3.72%</b>	<b>24.52%</b>	<b>23.20%</b>	<b>435,867</b>	<b>450,266</b>
<b>OPERATING GRANTS EXPENDITURE</b>	<b>1,250</b>	<b>1,250</b>	<b>984</b>	<b>2,459</b>	<b>1,050</b>	<b>-16.00%</b>	<b>-57.30%</b>	<b>0.08%</b>	<b>1,050</b>	<b>1,050</b>
<b>LOSS ON SALE OF ASSETS</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>15,000</b>	<b>-40.00%</b>	<b>-40.00%</b>	<b>1.08%</b>	<b>15,000</b>	<b>15,000</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>2,610,558</b>	<b>2,494,313</b>	<b>1,369,393</b>	<b>2,073,547</b>	<b>2,698,413</b>	<b>8.18%</b>	<b>30.14%</b>	<b>194.46%</b>	<b>2,946,409</b>	<b>3,278,571</b>
Internal Charges	(825,338)	(825,338)	(665,523)	(761,666)	(1,310,738)	58.81%	72.09%	-94.46%	(1,427,965)	(1,555,742)
<b>NET OPERATING EXPENDITURE</b>	<b>1,785,220</b>	<b>1,668,975</b>	<b>703,870</b>	<b>1,311,880</b>	<b>1,387,675</b>	<b>-16.85%</b>	<b>5.78%</b>	<b>100.00%</b>	<b>1,518,444</b>	<b>1,722,830</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>4,679,936</b>	<b>4,854,479</b>	<b>4,693,502</b>	<b>5,224,883</b>	<b>5,619,635</b>	<b>15.76%</b>	<b>7.56%</b>		<b>6,120,723</b>	<b>6,653,753</b>
Total Transfers from Cash-Backed Reserves	3,916	3,916	2,937	3,916	4,661	19.03%	19.03%		3,108	1,554
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	<b>4,683,852</b>	<b>4,858,395</b>	<b>4,696,439</b>	<b>5,228,799</b>	<b>5,624,296</b>	<b>15.76%</b>	<b>7.56%</b>		<b>6,123,830</b>	<b>6,655,307</b>

### Capital Budget of the Finance Department

An amount of R9.95m for 2015/16, R14.4m for 2016/17 and R4.7m for the 2017/18 financial years have been provided for the Finance Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Finance	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,300,000	2,300,000	2,300,000
Finance	Langaville Paypoint	Urban Restructuring	Tsakane	85	1,000,000	3,000,000	-
Finance	New paypoint at Essellen park	Urban Restructuring	Tembisa 1	8	1,000,000	3,000,000	-
Finance	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	851,000	851,000	900,000
Finance	Tshepo Art Centre Paypoint	Urban Restructuring	Tembisa 2	2	1,000,000	3,000,000	-
Finance	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,300,000	2,300,000	1,500,000
Finance	Re-govern - Supplier engagement centre established and operationalised	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	-	-
					<b>9,951,000</b>	<b>14,451,000</b>	<b>4,700,000</b>

## 2.10.15 FLEET MANAGEMENT

The result statement of the department is contained in the IDP in Annexure A.

### Key Strategic Projects of the Fleet Management Department

NAME OF THE PROJECT	BRIEF DESCRIPTION
Establishment of a functional fleet management unit	<ul style="list-style-type: none"> <li>Setting up of Fleet Management Unit and strategy conceptualisation.</li> <li>Completion of the strategy and organisational structure.</li> </ul>

### Operating Budget of the Fleet Management Department

The Fleet Management budget comprises the cost of the section responsible for the management of the council-owned fleet, but NOT the cost of the vehicles. The operational costs (fuel, tyres, repairs and maintenance, etc.) is budgeted for under the departments that are utilising the vehicles to ensure true cost reflection of services. The acquisition of vehicles is also budgeted for under the departments and not the fleet management cost centre.

The cost is therefore mainly comprised of salaries and overhead costs.

### Capital Budget of the Fleet Management Department

An amount of R11.9m for 2014/15, R750 000 for 2016/17 and R720 000 for the 2017/18 financial years have been provided for Operational Equipment for the Fleet Management Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Fleet Management	Furniture for new Fleet building	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	-	-
Fleet Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	50,000	-
Fleet Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	220,000
Fleet Management	Fuel Management and Fleet Management System	Upgrading and Renewal	Operational Equipment	Operational Equipment	10,149,406	-	-
Fleet Management	Workshop Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	500,000	500,000
					<b>11,899,406</b>	<b>750,000</b>	<b>720,000</b>

Table 75 Operating Budget of the Fleet Management Department

EKURHULENI METROPOLITAN MUNICIPALITY										
FLEET MANAGEMENT										
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	%	%	F03 R'000
	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	P to B	B to B	Of Total		2017/18
<b>INCOME</b>										
SUNDRY INCOME	1	1	-	-	-	-	-	0.00%	0.00%	-
TOTAL OPERATING INCOME	1	1	-	-	-	-	-	0.00%	0.00%	-
NET OPERATING INCOME	1	1	-	-	-	-	-	0.00%	0.00%	-
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	62,044	62,044	39,378	55,231	65,197	18.04%	5.08%	147.55%	147.55%	73,601
Employee Related Costs - Overtime	2,147	2,147	3,914	5,489	2,293	-58.23%	6.80%	5.19%	5.19%	2,588
Employee Related Costs - Social Contributions	14,443	14,443	9,806	13,645	15,911	16.61%	10.17%	36.01%	36.01%	17,962
Less: Employee Related Costs - Salaries Capitalised	(1,396)	(1,396)	-	(439)	(1,396)	0.00%	0.00%	-3.16%	-3.16%	(1,487)
Less: Employee Related Costs - Salaries to R and M Intern	(42,500)	(42,500)	(31,954)	(42,606)	(47,101)	10.55%	10.83%	-106.60%	-106.60%	(53,173)
Sub-Total: REMUNERATION	34,737	34,737	21,144	31,320	34,904	11.44%	0.48%	78.99%	78.99%	39,403
DEPRECIATION	853	853	640	853	881	3.26%	3.26%	1.99%	1.99%	939
Repairs and Maintenance - External Contractors	1,898	1,870	801	1,733	2,397	38.31%	28.14%	5.42%	5.42%	2,668
Repairs and Maintenance - Internal Maintenance Teams	675	690	988	1,317	741	-43.74%	7.48%	1.68%	1.68%	837
Sub-Total: REPAIRS AND MAINTENANCE	2,574	2,560	1,789	3,050	3,138	22.58%	22.58%	2.87%	2.87%	3,504
GENERAL EXPENSES	5,646	5,413	2,308	4,301	3,947	-8.22%	-27.07%	8.93%	8.93%	4,290
TOTAL OPERATING EXPENDITURE	43,810	43,563	25,882	39,524	42,870	8.46%	-1.59%	97.02%	97.02%	48,136
Internal Charges	1,162	1,162	145	166	1,315	690.84%	13.24%	2.98%	2.98%	1,622
NET OPERATING EXPENDITURE	44,971	44,724	26,027	39,691	44,185	11.32%	-1.20%	100.00%	100.00%	49,758
<b>OPERATING SURPLUS/(DEFICIT)</b>	(44,970)	(44,723)	(26,027)	(39,691)	(44,185)	11.32%	-1.20%			(49,758)
Total Transfers from Cash-Backed Reserves	10,465	10,465	7,848	10,465	7,848	-25.00%	-25.00%			2,616
NET OPERATING SURPLUS/ (DEFICIT)	(34,506)	(34,258)	(18,179)	(29,226)	(36,337)	24.33%	6.07%			(47,142)



**2.10.16 HEALTH AND SOCIAL DEVELOPMENT**

The result statements of the department is contained in the IDP in Annexure A.

**Key Strategic Projects of the Health and Social Development Department**

<b>NAME OF THE PROJECT</b>	<b>BRIEF DESCRIPTION</b>
Health Care Facilities	Increase access to Primary Health Care and Social Services through building and appointments of personnel for new facilities.
Early Childhood Development (ECD)	Increase ECD practitioners graduating from an ECD training programme.
HIV from Mother to Child Transmission	Increase percentage of babies tested for HIV at six weeks.
Tuberculosis Treatment	Improve on percentage of New Smear Positive (+) Tuberculosis Patients Cured.
Antiretroviral Therapy (ART) Services	Increase the number of eligible HIV positive clients on ART.
Environmental Health - rodent control	Reduce rodent infestation in Ekurhuleni by implementing a funded Rodent Control Strategy.
Indigent Management	Increase the number of registered indigents by increasing the number of campaigns and access points for registrations.

**Operating Budget of the Health and Social Development Department**

The key performance areas of the department are:

- Primary health care.
- Community development.
- Environmental Health Service.

The services rendered by the department is labour intensive which results in the remuneration cost centre to make up more than 80% of the total departmental budget.

The Primary Health Care function is partly subsidised by the Gauteng Health Department and as such there is a solid partnership between the 2 spheres of government for the rendering of comprehensive primary health care services. It is anticipated that about 6,5million visits will be made to health facilities during the year.

The departmental multi-sectoral HIV/AIDS programme is funded from assessment rates whilst the CSP programme is 100% funded through a grant from Gauteng Health Department.

The Environmental and Community Development functions are fully funded via assessment rates.

The Operating Budget per category is attached hereto.

Table 76 Operating Budget of the Health and Social Development Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>HEALTH AND SOCIAL DEVELOPMENT</b>										
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	%	%	%	F03 R'000
PERIOD	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16		B to B	P to B	Of Total	2017/18
<b>INCOME</b>										
Other Fines	180	180	-	-	-	-	-100.00%	0.00%	0.00%	-
Sub-Total: FINES	180	180	-	-	-	-	-100.00%	0.00%	0.00%	-
LICENSES AND PERMITS	180	180	454	580	465	465	158.33%	-19.84%	0.21%	537
Operating Grants - Other	-	-	-	-	-	-	0.00%	0.00%	0.00%	12,827
Provincial Operating Grants	11,018	11,086	8,655	11,086	11,601	11,601	4.65%	4.65%	5.34%	-
Health Subsidies	111,952	111,952	111,953	111,952	117,885	117,885	5.30%	5.30%	54.28%	130,340
Sub-Total: OPERATING GRANTS	122,970	123,038	120,608	123,038	129,486	129,486	5.24%	5.24%	59.62%	143,167
USDG	56,950	56,750	29,322	53,913	83,600	83,600	47.31%	55.07%	38.49%	88,200
Sub-Total: CAPITAL GRANTS	56,950	56,750	29,322	53,913	83,600	83,600	47.31%	55.07%	38.49%	88,200
SUNDRY INCOME	2,784	3,381	1,767	2,429	3,624	3,624	7.17%	49.16%	1.67%	4,033
TOTAL OPERATING INCOME	183,064	183,529	152,152	179,960	217,175	217,175	18.33%	20.68%	100.00%	235,938
NET OPERATING INCOME	183,064	183,529	152,152	179,960	217,175	217,175	18.33%	20.68%	100.00%	235,938
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	518,495	508,649	360,503	505,632	560,935	560,935	10.28%	10.94%	64.27%	633,240
Employee Related Costs - Overtime	5,547	5,547	3,278	4,598	5,921	5,921	6.74%	28.78%	0.68%	6,684
Employee Related Costs - Social Contributions	126,825	126,825	85,930	119,562	128,895	128,895	1.63%	7.81%	14.77%	145,509
Less: Employee Related Costs - Salaries Capitalised	(1,507)	(1,507)	-	(474)	(1,507)	(1,507)	0.00%	218.09%	-0.17%	(1,701)
Sub-Total: REMUNERATION	649,360	639,514	449,711	629,318	694,244	694,244	8.56%	10.32%	79.54%	783,732
DEPRECIATION	31,626	31,626	23,719	31,626	32,658	32,658	3.26%	3.26%	3.74%	34,815
Repairs and Maintenance - External Contractors	6,302	7,798	4,745	10,260	7,854	7,854	0.72%	-23.45%	0.90%	8,286
Repairs and Maintenance - Internal Maintenance Teams	1,426	3,786	3,272	4,363	1,548	1,548	-59.12%	-64.52%	0.18%	1,747
Sub-Total: REPAIRS AND MAINTENANCE	7,728	11,584	8,017	14,623	9,402	9,402	-18.84%	-35.70%	1.08%	10,489
INTEREST ON EXTERNAL BORROWINGS	44,683	44,683	25,114	38,317	49,473	49,473	10.72%	29.11%	5.67%	62,614
CONTRACTED SERVICES	3,107	2,861	898	1,479	3,002	3,002	4.90%	102.99%	0.34%	3,420
Grants & Subsidies Paid - Social/Educational/Sports	3,940	3,940	2,150	3,191	3,900	3,900	-1.02%	22.24%	0.45%	4,341
Sub-Total: Grants and Subsidies	3,940	3,940	2,150	3,191	3,900	3,900	-1.02%	22.24%	0.45%	4,341
GENERAL EXPENSES	43,931	52,869	29,616	55,179	64,519	64,519	22.04%	16.93%	7.39%	65,633
OPERATING GRANTS EXPENDITURE	11,018	11,086	8,655	21,622	11,601	11,601	4.65%	-46.35%	1.33%	12,216
TOTAL OPERATING EXPENDITURE	795,394	798,164	547,881	795,353	868,798	868,798	8.85%	9.23%	99.54%	977,871
Internal Charges	3,546	3,546	2,374	2,717	4,011	4,011	13.12%	47.63%	0.46%	4,903
NET OPERATING EXPENDITURE	798,940	801,710	550,255	798,070	872,810	872,810	8.87%	9.37%	100.00%	982,774
<b>OPERATING SURPLUS/(DEFICIT)</b>										
Contribution to Capital Budget	(615,876)	(618,180)	(398,103)	(618,110)	(655,635)	(655,635)	6.06%	6.07%		(746,836)
Total Transfers from Cash-Backed Reserves	56,950	56,750	29,322	53,913	83,600	83,600	47.31%	55.07%		88,200
NET OPERATING SURPLUS/(DEFICIT)	(670,114)	(672,219)	(425,392)	(669,311)	(737,201)	(737,201)	9.67%	10.14%		(834,358)

### **Capital Budget of the Health and Social Development Department**

An amount of R104.3m for 2015/16, R153.2m for 2016/17 and R175.1m for the 2017/18 financial years have been provided for the Health and Social Development Department.

A number of clinics are at various stages of design and construction. The construction of the new Villa Liza Clinic that was initiated in 2013/14 will be finalised. The construction of the Dukathole-, Selope Thema and Esangweni replacement clinics commenced in 2014/15 and will continue. It is also expected to have contractors early in the new financial year on site for Tsietsie, Khumalo and Crystal Park clinics.

Two new Early Childhood Development Centres will also be initiated in 2015/16.

The department has requested the following Capital Budget:

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Health & Social Development	Air Conditioners Health Facilities	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	500,000	500,000
Health & Social Development	Birch-Acres Clinic	Urban Restructuring	Kempton Park	13	-	2,000,000	12,000,000
Health & Social Development	Bonaero Park Clinic	Urban Restructuring	Kempton Park	23	1,000,000	10,000,000	12,000,000
Health & Social Development	Building - Youth Friendly Services	Urban Restructuring	Kwa Thema	72/85/58/47	-	3,000,000	3,500,000
Health & Social Development	Carports & Garages Health Facilities	Upgrading and Renewal	Benoni	30	1,500,000	2,000,000	2,000,000
Health & Social Development	EXT & UPGRADE EDENVALE CLINIC	Upgrading and Renewal	Edenvale	20	-	10,000,000	12,000,000
Health & Social Development	EXT & UPGRADE KEMPTON PARK CLINIC	Upgrading and Renewal	Kempton Park	16	-	15,000,000	18,000,000
Health & Social Development	EXT & UPGRADE SPARTAN	Upgrading and Renewal	Boksburg	23	-	300,000	-
Health & Social Development	GENERATORS AT HEALTH FACILITIES	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	3,000,000	1,000,000
Health & Social Development	Guard House Ablution Health Facilities	Upgrading and Renewal	Tembisa 1	12/71	300,000	1,500,000	1,000,000
Health & Social Development	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	3,000,000	3,000,000
Health & Social Development	Improve Access Disabled Health Facilities	Upgrading and Renewal	Kwa Thema	79	100,000	100,000	120,000
Health & Social Development	MEDICAL WASTE STORAGE FACILITIES	Upgrading and Renewal	Tsakane	82	1,000,000	5,000,000	5,000,000
Health & Social Development	New Bakerton Clinic	Urban Restructuring	Springs	75	-	-	100,000
Health & Social Development	Office Furniture ( Health Department)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	3,000,000	3,500,000
Health & Social Development	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,700,000	3,000,000	3,500,000
Health & Social Development	Security Upgrade Facilities	Upgrading and Renewal	Nigel	88	900,000	1,200,000	1,200,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Health & Social Development	Signage at Health Facilities	Upgrading and Renewal	Germiston	88/84/7/54/64	500,000	300,000	500,000
Health & Social Development	Specialised vehicles(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,900,000	3,300,000	1,200,000
Health & Social Development	Infra-Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	400,000	400,000
Health & Social Development	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	1,000,000	1,000,000
Health & Social Development	Training Unit for Nurses	Urban Restructuring	Vosloorus	47	400,000	-	-
Health & Social Development	Vehicles NEW(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	3,500,000	4,000,000
Health & Social Development	Vehicles REPLACEMENT(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	1,000,000	1,500,000
Health & Social Development	BUHLE PARK Clinic	Urban Restructuring	Katlehong 1	40	-	2,000,000	12,000,000
Health & Social Development	Early Childhood Development Centre	Urban Restructuring	Vosloorus	44/53/85/24	8,000,000	10,000,000	6,000,000
Health & Social Development	Extension & Upgrade BARCELONA CLINIC	Upgrading and Renewal	Etwatwa	26	-	100,000	2,000,000
Health & Social Development	Extension & Upgrade Esangweni Clinic	Upgrading and Renewal	Tembisa 1	10	13,000,000	6,000,000	-
Health & Social Development	Extension & upgrade Selope Thema Clinic	Upgrading and Renewal	Kwa Thema	77	13,000,000	4,000,000	-
Health & Social Development	Geluksdal Clinic	Urban Restructuring	Tsakane	86	-	2,000,000	10,000,000
Health & Social Development	New TSIETSI Clinic Phomolong South	Urban Restructuring	Katlehong 2	60	12,000,000	12,000,000	1,000,000
Health & Social Development	NEW CLINIC CHIEF A LUTHULI EXTENSION WARD 24 LEVEL 2	Urban Restructuring	Benoni	24	500,000	3,000,000	12,000,000
Health & Social Development	New Clinic Esselen Park Tembisa	Urban Restructuring	Tembisa 1	8	-	4,000,000	6,000,000
Health & Social Development	New Clinic Lindelani X9	Urban Restructuring	Katlehong 1	55	-	2,000,000	10,000,000
Health & Social Development	New Crystal Park Clinic	Urban Restructuring	Benoni	24	10,000,000	13,000,000	1,000,000
Health & Social Development	New Duduza Clinic	Urban Restructuring	Duduza	86	-	1,000,000	5,000,000
Health & Social Development	New Dukatole Clinic	Urban Restructuring	Germiston	35	11,000,000	5,000,000	-
Health & Social Development	New Khumalo Clinic	Urban Restructuring	Katlehong 2	101	12,000,000	11,000,000	1,000,000
Health & Social Development	New Mayfield Ext 8 Clinic	Urban Restructuring	Benoni	24	-	-	100,000

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Health & Social Development	New Tswelopele Winnie Mandela Clinic	Urban Restructuring	Tembisa 2	89	-	4,000,000	12,000,000
Health & Social Development	Upgrade Erin Clinic	Upgrading and Renewal	Tembisa 2	7	100,000	2,000,000	10,000,000
Health & Social Development	VILLA LIZA Clinic	Urban Restructuring	Vosloorus	45	4,000,000	-	-
					<b>104,300,000</b>	<b>153,200,000</b>	<b>175,120,000</b>

### Expected outcomes from the implementation of the Capital Budget

The key performance areas of the department are:

- Primary health care.
- Community development.
- Environmental Health Service.

The total capital budget for the department is R104.3m. A number of clinics are at various stages of design and construction. The construction of the new Villa Liza Clinic that was initiated in 2013/14 will be finalised. The construction of the Dukathole-, Selope Thema and Esangweni replacement clinics will commence in 2014/15 and will continue. It is also expected to have contractors early in the New Year on site for Tsietsi, Khumalo and Crystal Park clinics.

Two new Early Childhood Development Centres will also be initiated in 2015/16.

### 2.10.17 HUMAN RESOURCES MANAGEMENT AND DEVELOPMENT

The result statement of the department is contained in the IDP in Annexure A.

#### Key Strategic Projects of the Department

A key strategic project of the Department Human Resources Management and Development is the finalisation of the Institutional Review Process.

The Functional Structure's design of all departments has been completed and they will be submitted to Council for approval on/before **30 June 2015**.

R100m has been set aside for capacitating the Departmental Functional Structures on a priority basis.

A further R55m has also been set aside for providing capacity for the newly built or refurbished council facilities such as clinics, fire stations, etc.

Another key strategic project of the department is the implementation of the HR strategy. The HR strategy drives the actualisation of the following components:

- Strategies from a Human Capital perspective to support the GDS 2055.
- Ensure statutory and regulatory compliance.

- Develop a strategy driven and dynamic EMM structure.
- Promote and preserve HR professionalism.
- Build and manage a performance culture.
- Build and maintain sound labour relations.
- Alignment and support all flagship projects.
- Approval of the costing model for roll-out of IR (i.e. staff appointments and inclusive of post-retirement benefits)

### Operating Budget of the Human Resources Management and Development Department

The main cost driver of the department is personnel costs which comprises 70.10% of the total Operating Budget of the department.

The department is also responsible for the advertising and filling of positions, generic training programmes, addressing labour matters and facilitating employee wellbeing programmes, with subsequent cost and budgetary provision of the services.

### Capital Budget of the Human Resources Management and Development Department

An amount of R1.03m, R1m and R1, 65m for the 2015/16, 2016/17 and 2017/18 financial years respectively has been provided for operational equipment for the Human Resource Management and Development department.

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Human Resources Management & Development	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	600,000	1,000,000
Human Resources Management & Development	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	200,000	300,000
Human Resources Management & Development	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	30,000	50,000	50,000
Human Resources Management & Development	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	150,000	300,000
					<b>1,030,000</b>	<b>1,000,000</b>	<b>1,650,000</b>

**Table 77 Operating Budget of the Human Resources Management and Development Department**

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>HUMAN RESOURCES</b>										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>INCOME</b>										
Operating Grants - Other	22,388	22,388	4,265	22,388	23,821	6.40%	6.40%	100.00%	23,821	25,132
<b>Sub-Total: OPERATING GRANTS</b>	<b>22,388</b>	<b>22,388</b>	<b>4,265</b>	<b>22,388</b>	<b>23,821</b>	<b>6.40%</b>	<b>6.40%</b>	<b>100.00%</b>	<b>23,821</b>	<b>25,132</b>
<b>SUNDRY INCOME</b>	<b>-</b>	<b>-</b>	<b>5</b>	<b>6</b>	<b>-</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>-</b>	<b>-</b>
<b>TOTAL OPERATING INCOME</b>	<b>22,388</b>	<b>22,388</b>	<b>4,270</b>	<b>22,395</b>	<b>23,821</b>	<b>6.40%</b>	<b>6.37%</b>	<b>100.00%</b>	<b>23,821</b>	<b>25,132</b>
<b>NET OPERATING INCOME</b>	<b>22,388</b>	<b>22,388</b>	<b>4,270</b>	<b>22,395</b>	<b>23,821</b>	<b>6.40%</b>	<b>6.37%</b>	<b>100.00%</b>	<b>23,821</b>	<b>25,132</b>
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	110,751	104,673	71,101	99,724	113,884	8.80%	14.20%	64.71%	121,286	128,563
Employee Related Costs - Overtime	294	294	155	218	314	6.78%	44.08%	0.18%	334	354
Employee Related Costs - Social Contributions	23,277	23,277	15,239	21,203	23,456	0.77%	10.62%	13.33%	24,980	26,479
Less: Employee Related Costs - Salaries Capitalised	(140)	(140)	-	(44)	(140)	0.00%	218.09%	-0.08%	(149)	(158)
<b>Sub-Total: REMUNERATION</b>	<b>134,182</b>	<b>128,104</b>	<b>86,495</b>	<b>121,101</b>	<b>137,513</b>	<b>7.34%</b>	<b>13.55%</b>	<b>78.14%</b>	<b>146,452</b>	<b>155,239</b>
<b>DEPRECIATION</b>	<b>693</b>	<b>693</b>	<b>520</b>	<b>693</b>	<b>715</b>	<b>3.26%</b>	<b>3.26%</b>	<b>0.41%</b>	<b>737</b>	<b>763</b>
Repairs and Maintenance - External Contractors	1,178	1,178	721	1,558	1,189	0.96%	-23.67%	0.68%	1,255	1,324
Repairs and Maintenance - Internal Maintenance Teams	115	163	128	171	125	-23.43%	-26.83%	0.07%	133	141
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>1,293</b>	<b>1,341</b>	<b>849</b>	<b>1,729</b>	<b>1,314</b>	<b>-2.01%</b>	<b>-23.99%</b>	<b>0.75%</b>	<b>1,388</b>	<b>1,465</b>
<b>CONTRACTED SERVICES</b>	<b>8,680</b>	<b>9,470</b>	<b>2,636</b>	<b>4,340</b>	<b>5,548</b>	<b>-41.41%</b>	<b>27.84%</b>	<b>3.15%</b>	<b>5,854</b>	<b>6,322</b>
Grants & Subsidies Paid - Social/Educational/Sports	16,000	16,000	8,038	11,927	24,000	50.00%	101.22%	13.64%	25,320	26,713
<b>Sub-Total: Grants and Subsidies</b>	<b>16,000</b>	<b>16,000</b>	<b>8,038</b>	<b>11,927</b>	<b>24,000</b>	<b>50.00%</b>	<b>101.22%</b>	<b>13.64%</b>	<b>25,320</b>	<b>26,713</b>
<b>GENERAL EXPENSES</b>	<b>52,650</b>	<b>49,781</b>	<b>22,797</b>	<b>42,473</b>	<b>59,083</b>	<b>18.68%</b>	<b>39.11%</b>	<b>33.57%</b>	<b>60,117</b>	<b>61,215</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>213,498</b>	<b>205,390</b>	<b>121,334</b>	<b>182,264</b>	<b>228,174</b>	<b>11.09%</b>	<b>25.19%</b>	<b>129.65%</b>	<b>239,867</b>	<b>251,716</b>
Internal Charges	(44,087)	(44,087)	(22,655)	(25,928)	(52,181)	18.36%	101.25%	-29.65%	(55,560)	(58,880)
<b>NET OPERATING EXPENDITURE</b>	<b>169,411</b>	<b>161,302</b>	<b>98,679</b>	<b>156,336</b>	<b>175,993</b>	<b>9.11%</b>	<b>12.57%</b>	<b>100.00%</b>	<b>184,307</b>	<b>192,836</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(147,023)</b>	<b>(138,914)</b>	<b>(94,409)</b>	<b>(133,941)</b>	<b>(152,172)</b>	<b>9.54%</b>	<b>13.61%</b>		<b>(160,485)</b>	<b>(167,705)</b>
Total Transfers from Cash-Backed Reserves	364	364	273	364	273	-25.00%	-25.00%		182	91
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(146,659)</b>	<b>(138,550)</b>	<b>(94,136)</b>	<b>(133,577)</b>	<b>(151,899)</b>	<b>9.63%</b>	<b>13.72%</b>		<b>(160,303)</b>	<b>(167,614)</b>



## 2.10.18 HUMAN SETTLEMENTS

The result statements of the department is contained in the IDP in Annexure A.

### Key Projects of the Department

#### 1. CONSTRUCTION OF HOUSES PROGRAMME

**Purpose:** This programme entails the construction of houses on serviced stands for in-situ and Greenfield developments, where beneficiaries have been identified. The programme constitutes the last phase and consolidates a housing project, apart from other socio-economic amenities and services that are required to achieve integrated and sustainable developments.

**Progress:** The projects that were initiated and/or implemented in 2014/15 include Alra Park Ext 3, Eden Park West & Ext 1, Etwatwa Ext 35, Magagula Heights and Moleleki Ext 1 & 2. The pace of delivery of some projects, namely; Magagula Heights and Moleleki Ext 1 & 2 have been seriously hampered by the project enrolment process by the NHBRC, in relation to dolomite management requirements. It is envisaged and targeted that all hurdles will be addressed in in 2014/15 such that the above-mentioned projects will see completion in 2015/16.

#### 2. UNDERTAKING DETAILED PLANNING TO ENABLE THE DEVELOPMENT OF STANDS FOR HUMAN SETTLEMENTS PROJECTS

**Purpose:** This programme entails the detailed planning process per priority settlement to enable the appropriate upgrading and formalisation of informal settlements. The major component of the programme involves undertaking feasibility studies to assess the suitability of various land parcels for human settlements development , undertaking of preplanning studies including township establishments, environmental impact assessments and various specialist studies such as geotechnical investigations, traffic impact assessments, heritage studies and wetland delineation.

**Progress:** 3 service providers were appointed in 2012 to undertake various professional studies in line with the list of projects accredited to the Municipality by the Gauteng Department of Human Settlements (GDHS). Feasibility studies have been completed for most projects and they are now at different stages of pre-planning. On average it can takes one to two years to complete various studies, depending on requirements. The department has initiated the new professional service provider tender process as the current tender has reached its funding limit.

#### 3. THE IMPLEMENTATION OF THE INFORMAL SETTLEMENT MANAGEMENT PLAN

**Purpose:** This plan will enable the municipality to coordinate and manage informal settlements in a more comprehensive and integrated manner and also create improved access of interim basic municipal services to people living in informal settlements.

**Progress:** There are scheduled monthly inter-departmental meetings that are held to discuss, plan, monitor and assess the provision of interim basic municipal services to all informal settlements. Various departments responsible for infrastructure and services provision are being encouraged to budget for services in the informal settlements. Service departments have submitted their annual plans for services to be rendered in

the informal settlements. There are scheduled dates for site visits to the various informal settlement areas.

In respect of informal settlements, upgrading plans over the short-, medium- and long-term the National Department of Human Settlements has been requested through the National Upgrading Support Programme (NUSP) to develop 18 service delivery intervention plans (business plans) and to fast-track the development on 18 category B informal settlement plans.

**Department’s planned activities for 2014/2015 include:**

- To construct houses.
- To conduct feasibility and pre-planning studies for human settlements.
- To undertake repairs, maintenance, address the upgrading and refurbishment of targeted rental stock owned by Council within various CCAs.
- To continue with the coordination and monitoring role through monthly inter-departmental meetings; reporting and planned site visits to the informal settlement areas; to ensure that all service departments budget for services to be rendered in the informal settlements, and to establish the various local structures, that is, the ward-based, customer care area and metro-wide informal settlement structures.
- To implement the pilot on the informal settlement score card jointly with other departments.
- Coordinate and manage the land acquisition processes.
- Community outreach and beneficiary education within housing projects.

**Other Strategic Projects of the Human Settlements Department**

PROJECT NAME	PROJECT DESCRIPTION
Leeuwoort mixed housing development	<ul style="list-style-type: none"> <li>○ The project is aimed at addressing the housing backlog and to provide various housing products targeting a mix of income groups, including, subsidised housing, bonded housing and Finance Linked Subsidy Programme (for beneficiaries who qualify for both subsidised and bank funding). The amended appointment and agreements were finalised in November 2014.</li> <li>○ The first phase will focus on bulk infrastructure provision, detailed planning and design, and implementation of the northern portion.</li> <li>○ The northern portion of the project is linked to the Joe Slovo informal settlement to be upgraded and formalised.</li> <li>○ The project is planned to be implemented over the medium- to long-term (over a seven year period).</li> </ul>
Development of the township revitalisation and renewal strategy and plans	<ul style="list-style-type: none"> <li>○ This would give direction and guidance in terms of investment and development of the township to achieve economic growth, social cohesion and facelift of townships. The Tembisa Urban Regeneration study, comprising of a development framework and business plan is complete and phase 1 “quick win” projects are being implemented in the current financial year.</li> <li>○ The draft plan for Germiston is also complete. It is currently being circulated for comments prior submission to Council for approval.</li> <li>○ The draft development frameworks and business plans for the three townships (Wattville/Actonville, Daveyton/Etwatwa and Kwatsaduza) are also complete and being circulated for comments.</li> </ul>

PROJECT NAME	PROJECT DESCRIPTION
	<ul style="list-style-type: none"> <li>○ The report for Katorus is outstanding due to further geological and bulk infrastructure studies that are required prior to finalisation of business plans.</li> </ul>
<p>Informal Settlements Formalisation and Upgrade Programme</p>	<p>The Programme is aimed at the upgrading and formalisation of informal settlements.</p> <ul style="list-style-type: none"> <li>○ It addresses the entire planning and tenure arrangements in informal settlements.</li> <li>○ This entails the categorisation of informal settlements as requiring relocation, in-situ upgrading or part relocation and part in-situ upgrading.</li> <li>○ The major aspect of the plan involves undertaking feasibility studies to assess the suitability of various land parcels for human settlements development.</li> <li>○ Upon positive recommendations of the feasibility reports per informal settlement, detailed pre-planning studies are undertaken in particular Environmental Impact Assessment (EIA) Studies and Geo-Technical studies. On receipt of positive results thereof, land acquisition processes are embarked upon and where land is owned by the municipality, it must be reserved for a housing purpose and a full township establishment process will follow.</li> <li>○ In case of private land, township establishment would only commence when land has been procured by the municipality.</li> <li>○ In the 2015/16 financial year, work will be done to complete projects already at planning stage towards townships proclamation and new studies will be embarked for informal settlements without any plans.</li> </ul>

#### 4. OPERATIONAL BUDGET

##### Operating Income

The total Income Budget includes the following:

1. Rent from Facilities is income derived from the rental of Council Owned houses and complexes. The process of invoicing and collection is administered by the Finance Department.
2. Interest earned of investments represents interest earned in the Human Settlements ABSA bank account. Deposits from Gauteng Department of Human Settlements are transferred to and managed via this bank account.
3. The National Operating Grant relates to the new conditional grant for capacity development to municipalities expected to be assigned to perform the housing function with effect from the financial year 2015/2016.
4. The remainder of the Income Budget relates to capital projects funded by grants. The allocation is based on the grants as gazetted in the final DoRA for 2015/2016 for capital funded projects.

## Operating Expenditure

The total Operating Expenditure makes provision for the Human Settlements to achieve the following:

### Repairs and Maintenance to rental stock

This is required to ensure that rental stock remains in a good state of repair to enable the Department to provide decent accommodation to tenants and to protect Council's assets.

The link to the SDBIP: Improved Asset and property management in respect of rental stock.

### Grants and Subsidies paid to entities

The EDC is responsible for social housing and is regulated by the Social Housing Act. Rental charges for social housing tenants are not market related and the maintenance cost associated with the social housing properties are at market value. Due to limited number of rental units, cost will always exceeds revenue. The entity is therefore requesting a supplementary grant to fund the maintenance of properties for EDC ET AL until such time the entity is the breakeven point. Airways Park and Delville complexes are also requiring maintenance which cannot be fully recovered from rental cost, therefore an operational grant will augment this requirement. The cost of compliance e.g. SHRA and other funders is increasingly placing pressure on the current budgets which need great assistant.

The link to the SDBIP: Sustainable Human Settlement and infrastructure

Measurable Output: Increased provision of alternative tenure options.

### General Expenses

This category makes provision for the following:

- Disaster Management

The budget will be utilised for Rendering of humanitarian aid to communities by means of reconstruction of structures, supply food hampers and blankets to the affected families due to unforeseen circumstances like fire, floods, tornadoes, etc. Including emergency relocations. Repair of indigent houses in terms of Council Policy.

The link to the SDBIP: Management of informal settlements.

Measurable Output: Sustainable environment .

- Awareness Campaigns

Urban renewal is a Mayoral flagship. The department has completed urban renewal plans for Germiston and township complexes and these must be communicated to various stakeholders and potential investors.

The strategy will:

- (1) guide the department in undertaking branding and marketing for the programme,
- (2) contribute to EMM identity and the sub branding of the urban renewal areas
- (3) assist EMM to communicate a positive message to key stakeholders about Germiston as the Municipal HQ and about investment potential of the township complexes
- (4) identify income generating opportunities that can be generated through sponsorship and advertising spaces The project forms part of the implementation of the strategy

The link to the SDBIP: Urban Renewal

Measurable Output: Sustainable environment

- Community Development

In order to promote and improve community liaison and participation in relation to informal settlements management plan by the EMM and those planned for upgrading. It is anticipated that this will be done through convening meeting(s) by the Department in consultation with the relevant ward councillor and ward committee members.

The link to the SDBIP: Increased Stakeholder engagements

Measurable Output: Number of Community Outreach engagements

- Land invasion management

Counter land invasion by means of patrols at different informal settlements areas and dismantling of illegal structures and removing rubble thereof.

The link to the SDBIP: Reduced incidents of eviction.

Measurable Output: Sustainable environment

- Land relocation

Relocation and allocation of qualifying beneficiaries onto serviced erven or completed top structures in respect of new housing projects.

The link to the SDBIP: Increase secure tenure.

Measurable Output: Relocating families as per completed projects for qualifying beneficiaries.

- Consultant fees

The Department anticipates to utilise the budget in the following manner:

Project Description	Motivation for Budget Request - provide detailed motivation including calculations and proof of calculations ( quotes etc)	Link to SDBIP	Measurable Output
URP Capacity	<p>The Department has identified a need to have its human resources skills base augmented, in the short to medium term, in order to enable it to accelerate its service delivery obligations of delivering quality human settlements project and programme within budget and realistic timelines.</p> <p>In this regard the Department requires the appointment of professional service providers consisting of four members in the built environment field to form part of the Department's special projects (Urban Renewal and Township regeneration including hostels) team responsible for the planning, packaging, design and implementation of various renewal and special projects for an unbroken service period of 18 months.</p>	Urban Renewal.	Appointment of professional service providers consisting of four members in the built environment field to form part of the Department's special projects (Urban Renewal and Township regeneration including hostels) team
Demand Survey	<p>The Department requires the appointment of Service provider to conduct a detailed housing demand and community survey of all the informal settlements, hostels and backyard rental units located within the jurisdiction of the Municipality aimed to determine:</p> <p>the number of residents in the informal settlements, hostels and backyard rental units located within the jurisdiction of the EMM.</p> <ul style="list-style-type: none"> <li>• To profile the residents in the informal settlements, hostels and backyard rental units located within the jurisdiction of the EMM.</li> <li>• The type of the housing programme that the surveyed occupants qualify for.</li> </ul>	Develop long-term formal settlements plan	An approved and Functional Demand database
Informal Settlement Technical Evaluation and Classification - Source of funding will be ICDG	R50 000 per Informal Settlement. ±50 hours consulting fees @ R1000/hour	Intermediate Outcome: Increase integration and regularization of formal settlements across EMM	Informal Settlement database and report
Precinct plans - Must be funded by ICDG - Funded by ICDG	R700 000 X 3 plans	Increased number of Urban redevelopment plans	3 Final precinct plans
Housing projects Status Quo report - Focus on 83 000 Top structures plus serviced sites	±1000 hours consulting fees @ R1000/hour	Intermediate Outcome: Increase integration and regularization of formal settlements across EMM	Evaluation of current Housing programme and project - status quo analyses.
Analyses of the state of the registry and plan to modernise the Registry	The Department requires the appointment of Service provider to conduct a n analyses of the Registry and develop a plan to modernise to ensure a more effecient registry service for the Department .	Institutional modernisation - Development of an efficient and effective document and knowledge management system for the department	An efficient and modernised Registry

### Operating Grants Expenditure

The achievement of the human settlements mandate is driven by the National Outcome 8 which is focussed on the creation of integrated sustainable human settlements and the improved quality of life. The accreditation of municipalities outcome by 2014/15, finds clear expression in Outcome 8. Furthermore, the Breaking New Ground strategy, being a blue print for achieving this outcome, also places the municipality at the centre of service delivery, due to its nature and the reality that, it is a sphere of government closer to community grassroots. The assignment of the EMM is also included on the Council approved 2011/2012 IDP, Budget, & SDBIP under Item 1.2.2 accreditation of the municipality by the Gauteng Department of Local Government and Housing.

The rational for accreditation is that, amongst others, there will be funding certainty for municipality executing the human settlements mandate, budget planning process will be

enhanced to create sustainable settlements and service delivery will be accelerated. The intent is to improve efficiencies in the human settlements value chain.

Assignment will make human settlements delivery more efficient and effective, and that as a result of a concentration of funding at the local level, municipalities are better able to make productive decisions on the developmental progress in their areas of jurisdiction. Assignment involves a progressive transfer of responsibility in respect of national housing programmes and this is accompanied by the progressive transfer of accountability for such decision-making, and critically, the progressive transfer of real authority to perform in that role. The municipality has been awarded Accreditation levels one and two functions in March 2011.

Table 78 Operating Budget of the Human Settlements Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>HUMAN SETTLEMENTS</b>												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>INCOME</b>												
RENT OF FACILITIES AND EQUIPMENT	34,365	34,365	28,278	37,704	40,737	18.54%	8.04%	5.51%	43,996	47,515		
INTEREST EARNED ON INVESTMENTS	–	–	4,713	5,586	4,000	100.00%	-28.39%	0.54%	4,360	4,752		
Provincial Operating Grants	–	49,297	6,601	49,297	56,845	15.31%	15.31%	7.69%	–	–		
National Operating Grant	52,374	139,180	11,831	139,180	59,313	-57.38%	-57.38%	8.02%	59,313	61,460		
<b>Sub-Total: OPERATING GRANTS</b>	<b>52,374</b>	<b>188,478</b>	<b>18,432</b>	<b>188,478</b>	<b>116,158</b>	<b>-38.37%</b>	<b>-38.37%</b>	<b>15.72%</b>	<b>59,313</b>	<b>61,460</b>		
Capital Grants - Other	–	–	(0)	–	–	0.00%	0.00%	0.00%	–	–		
Neighborhood Development Partnership Grant	50,000	176	0	167	20,000	11263.64%	11861.72%	2.71%	60,000	53,390		
USDG	204,012	322,942	131,652	306,795	529,133	63.85%	72.47%	71.59%	547,580	321,000		
Provincial Capital Grants	75,000	71,327	2,181	67,761	29,079	-59.23%	-57.09%	3.93%	–	–		
<b>Sub-Total: CAPITAL GRANTS</b>	<b>329,012</b>	<b>394,446</b>	<b>133,833</b>	<b>374,723</b>	<b>578,212</b>	<b>46.59%</b>	<b>54.30%</b>	<b>78.23%</b>	<b>607,580</b>	<b>374,390</b>		
<b>TOTAL OPERATING INCOME</b>	<b>415,752</b>	<b>617,289</b>	<b>185,256</b>	<b>606,491</b>	<b>739,107</b>	<b>19.73%</b>	<b>21.87%</b>	<b>100.00%</b>	<b>715,248</b>	<b>488,118</b>		
<b>NET OPERATING INCOME</b>	<b>415,752</b>	<b>617,289</b>	<b>185,256</b>	<b>606,491</b>	<b>739,107</b>	<b>19.73%</b>	<b>21.87%</b>	<b>100.00%</b>	<b>715,248</b>	<b>488,118</b>		
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	106,529	104,499	45,511	63,832	111,726	6.92%	75.03%	19.26%	118,988	126,128		
Employee Related Costs - Overtime	656	656	711	997	701	6.80%	-29.75%	0.12%	746	791		
Employee Related Costs - Social Contributions	15,862	15,862	10,114	14,072	16,639	4.90%	18.24%	2.87%	17,721	18,784		
Less: Employee Related Costs - Salaries Capitalised	(38,903)	(38,903)	–	(12,230)	(38,903)	0.00%	218.09%	-6.71%	(41,432)	(43,918)		
<b>Sub-Total: REMUNERATION</b>	<b>84,143</b>	<b>82,114</b>	<b>56,335</b>	<b>66,671</b>	<b>90,163</b>	<b>9.80%</b>	<b>35.24%</b>	<b>15.54%</b>	<b>96,024</b>	<b>101,785</b>		
<b>BAD DEBT PROVISION</b>	<b>2,013</b>	<b>2,013</b>	<b>1,509</b>	<b>2,013</b>	<b>2,167</b>	<b>7.69%</b>	<b>7.69%</b>	<b>0.37%</b>	<b>2,276</b>	<b>2,458</b>		
<b>DEPRECIATION</b>	<b>54,670</b>	<b>54,670</b>	<b>41,003</b>	<b>54,670</b>	<b>56,455</b>	<b>3.26%</b>	<b>3.26%</b>	<b>9.73%</b>	<b>58,148</b>	<b>60,183</b>		
Repairs and Maintenance - External Contractors	30,620	32,860	17,321	37,452	34,027	3.55%	-9.14%	5.87%	35,898	37,873		
Repairs and Maintenance - Internal Maintenance Teams	335	335	258	344	364	8.50%	5.75%	0.06%	387	410		
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>30,955</b>	<b>33,195</b>	<b>17,579</b>	<b>37,796</b>	<b>34,391</b>	<b>3.60%</b>	<b>-9.01%</b>	<b>5.93%</b>	<b>36,286</b>	<b>38,283</b>		
<b>INTEREST ON EXTERNAL BORROWINGS</b>	<b>136,196</b>	<b>136,196</b>	<b>76,547</b>	<b>116,788</b>	<b>150,789</b>	<b>10.71%</b>	<b>29.11%</b>	<b>25.99%</b>	<b>169,637</b>	<b>190,842</b>		
Grants & Subsidies Paid - Entities	3,500	3,500	1,750	2,597	3,500	0.00%	34.78%	0.60%	3,693	3,896		
<b>Sub-Total: Grants and Subsidies</b>	<b>3,500</b>	<b>3,500</b>	<b>1,750</b>	<b>2,597</b>	<b>3,500</b>	<b>0.00%</b>	<b>34.78%</b>	<b>0.60%</b>	<b>3,693</b>	<b>3,896</b>		
<b>GENERAL EXPENSES</b>	<b>66,582</b>	<b>64,382</b>	<b>26,477</b>	<b>49,330</b>	<b>55,821</b>	<b>-13.30%</b>	<b>13.16%</b>	<b>9.62%</b>	<b>57,813</b>	<b>59,920</b>		
<b>OPERATING GRANTS EXPENDITURE</b>	<b>52,374</b>	<b>188,478</b>	<b>18,432</b>	<b>46,044</b>	<b>116,158</b>	<b>-38.37%</b>	<b>152.27%</b>	<b>20.02%</b>	<b>59,313</b>	<b>61,460</b>		
<b>TOTAL OPERATING EXPENDITURE</b>	<b>430,433</b>	<b>564,548</b>	<b>239,631</b>	<b>375,908</b>	<b>509,443</b>	<b>-9.76%</b>	<b>35.52%</b>	<b>87.82%</b>	<b>483,189</b>	<b>518,827</b>		
Internal Charges	62,950	62,950	76,133	87,131	70,676	12.27%	-18.89%	12.18%	78,125	86,119		
<b>NET OPERATING EXPENDITURE</b>	<b>493,383</b>	<b>627,498</b>	<b>315,764</b>	<b>463,040</b>	<b>580,119</b>	<b>-7.55%</b>	<b>25.28%</b>	<b>100.00%</b>	<b>561,313</b>	<b>604,946</b>		
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(77,631)</b>	<b>(10,209)</b>	<b>(130,508)</b>	<b>143,451</b>	<b>158,988</b>	<b>-1657.32%</b>	<b>10.83%</b>		<b>153,935</b>	<b>(116,828)</b>		
Contribution to Capital Budget	329,012	394,446	133,833	374,723	578,212	46.59%	54.30%		607,580	374,390		
Total Transfers from Cash-Backed Reserves	4,330	4,330	3,248	4,330	3,248	-25.00%	-25.00%		2,165	1,083		
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	<b>(402,313)</b>	<b>(400,325)</b>	<b>(261,094)</b>	<b>(226,942)</b>	<b>(415,977)</b>	<b>3.91%</b>	<b>83.30%</b>		<b>(451,480)</b>	<b>(490,136)</b>		



### Capital Budget of the Human Settlements Department

An amount of R579.2m for 2015/16, R608.7m for 2016/17 and R375.5m for the 2017/18 financial years have been provided for the Human Settlements Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Human Settlements	Acquisition of Land for New Human Settlements	Urban Restructuring	Benoni	All wards	55,000,000	60,000,000	80,000,000
Human Settlements	Delville Social Housing Development	Urban Restructuring	Germiston	36	10,000,000	30,000,000	40,000,000
Human Settlements	Delville Social Housing Development	Urban Restructuring	Germiston	37	12,227,000	-	-
Human Settlements	Germiston South Social Housing Development	Urban Restructuring	Germiston	37	16,852,000	-	-
Human Settlements	Germiston South Social Housing Development	Urban Restructuring	Germiston	35	25,000,000	27,000,000	27,000,000
Human Settlements	Germiston Fire Station Social Housing Project-Buildings	Urban Restructuring	Germiston	36	20,000,000	30,000,000	40,000,000
Human Settlements	Servicing of Stands	Urban Restructuring	Tsakane	82	-	246,579,535	-
Human Settlements	Alliance Extension 9	Urban Restructuring	Daveyton	71	21,397,500	-	-
Human Settlements	Balmoral Extension 4	Urban Restructuring	Germiston	33	29,185,200	-	-
Human Settlements	Holgatfontein / Mckenzieville	Urban Restructuring	Nigel	88	25,100,000	-	-
Human Settlements	Langaville Extension 4	Urban Restructuring	Kwa Thema	81	5,601,200	-	-
Human Settlements	Palm Ridge Extension 9	Urban Restructuring	Katlehong 2	53; 61	86,108,400	-	-
Human Settlements	Payneville Extension 1	Urban Restructuring	Springs	72	37,965,750	-	-
Human Settlements	Chief Albert Luthuli Ext 4	Urban Restructuring	Benoni	24	13,105,200	-	-
Human Settlements	Helderwyk Extension 3 & 7	Urban Restructuring	Brakpan	31	14,050,035	-	-
Human Settlements	Alliance Extension 1	Urban Restructuring	Daveyton	71	13,376,544	-	-
Human Settlements	Apex Ext 12	Urban Restructuring	Benoni	30	2,526,157	-	-
Human Settlements	Balmoral Extension 5	Urban Restructuring	Germiston	33	2,208,351	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Human Settlements	Daveyton Extension 14	Urban Restructuring	Daveyton	96	6,118,200	-	-
Human Settlements	Payneville Extension 3	Urban Restructuring	Springs	72	6,137,780	-	-
Human Settlements	Rietfontein Kwa-Thema	Urban Restructuring	Kwa Thema	78; 74	13,674,000	-	-
Human Settlements	Moleleki Extension 2	Urban Restructuring	Katlehong 2	60	1,240,326	-	-
Human Settlements	Mayfield Extension 45	Urban Restructuring	Daveyton	96	5,045,706	-	-
Human Settlements	Esselen Park - Witfontein (Mega - Tembisa Triangle) - Birchleigh North Ext 4	Urban Restructuring	Kempton Park	91	6,253,310	-	-
Human Settlements	Servicing of Stands(Leeupoort Development)	Urban Restructuring	Boksburg	34,42,32,31,43	67,326,806	-	-
Human Settlements	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	330,000	360,000	309,000
Human Settlements	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	220,000	240,000
Human Settlements	Tembisa Urban Renewal Framework	Urban Restructuring	Tembisa 1	Multi Wards	20,000,000	60,000,000	53,390,000
Human Settlements	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	550,000	600,000	650,000
Human Settlements	Katorus Urban Renewal Project	Urban Restructuring	Katlehong 1	Multi Wards	5,500,000	17,000,000	17,000,000
Human Settlements	Leeupoort Development (Bulk Infrastructure)	Urban Restructuring	Boksburg	34,42,32,31,43	10,000,000	120,000,000	100,000,000
Human Settlements	Refurbishment of Rental Property	Upgrading and Renewal	Corporate	Multi Wards	37,212,435	-	-
Human Settlements	Wattville-Actonville Urban Renewal Project	Urban Restructuring	Benoni	Multi Wards	10,000,000	17,000,000	17,000,000
					<b>579,291,900</b>	<b>608,759,535</b>	<b>375,589,000</b>

**Expected outcomes from the implementation of the Capital Budget**

The Human Settlements Department is responsible for the planning, development, implementation and creation of sustainable human settlements in Ekurhuleni.

The recommended departmental budget 2015/16 is R579.2m and includes amongst others significant Projects such as:

- R20m - for Tembisa Urban Renewal.
- R37.2m has been allocated to address the upgrading and refurbishment of rental stock owned by Council within various CCCs.

- R289m for projects related to Servicing of Stands
- R22.2m Delville social housing development
- R15.5m for the Systematic Renewal of the Public Urban Spaces within the urban fabric of Katorus and Wattville

#### **2.10.19 BUDGET OF EKURHULENI DEVELOPMENT COMPANY (EDC)**

The Budget of the EDC is presented as a consolidated budget for the four entities:

- Ekurhuleni Development Company SOC Ltd (Management Company).
- Pharoe Park Housing Company SOC Ltd.
- Germiston Phase II Company SOC Ltd.
- Lethabong Housing Institute NPC.

The annual operating grant to the EDC has been increased from R3.5m per year to R5m per annum. Additional R1.5m will be used to address maintenance backlog and restoration of rental properties.

The EDC will as a matter of priority start working on the merging of the companies to ensure VAT efficiencies are achieved.

#### **Assumptions underpinning the budget**

The assumptions and guidelines used in compiling the final budget are as follows:

##### **Income:**

- 5.4% tariff increase was used as a basis for determining the income for the 2015/16 financial year.
- The Grant going forward has been increased based on the above to R5m per annum.
- Other operating income included agency fees charged within the group of entities. EDC recovers operational cost from Germiston Phase 2 and Pharoe Park Housing Companies.

##### **Expenditure:**

- Salaries (6.8%).
- Repairs and maintenance – an additional R1.5m from 2015/16 to 2017/2018 (*addressing maintenance backlog*).
- General Expenditure 5.8% increase.
- Collection costs: 0% increase.
- Contracted services: actual as per contracts.
- EDC's costs as the management company will be recovered from the other entities based on the services provided.
- No increase in the number of units has been factored into the budget. Any transfer of units from EMM has not been included as this has not yet been finalised.
- The group still continues to be squeezed by cost increases which are above inflationary increases and are market-related whilst our income stream is regulated, as a result of the rental being subsidised, as the entities provide social housing units.

Table 79 Budget of Ekurhuleni Development Company

FINANCIAL PERIOD	F00	F00	F00	F00	F01	%	%	%	F02	F03
	R'000	R'000	R'000	R'000	R'000	Of Total	P to B	B to B	R'000	R'000
ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16					2016/17	2017/18
<b>INCOME</b>										
Interest Earned - Outstanding Debtors		101	302	250		0.39%	-17.22%	100.00%	200	150
<b>Sub-total: PENALTIES AND INTEREST ON DEBTORS</b>		101	302	250		0.39%	-17.22%	100.00%	200	150
RENT OF FACILITIES AND EQUIPMENT	29,449	8,764	26,293	31,040		48.73%	18.05%	5.40%	32,716	34,614
INTEREST EARNED ON INVESTMENTS	265	428	1,284	265		0.42%	-79.36%	0.00%	279	294
<b>SUNDRY INCOME</b>	18,962	1,454	20,797	26,354		41.37%	26.72%	38.98%	28,462	30,739
<b>TOTAL OPERATING INCOME</b>	48,676	10,747	48,676	57,909		90.91%	18.97%	18.97%	61,657	65,797
Internal Recoveries	15,021	5,075	15,021			0.00%	0.00%	-100.00%	-	-
<b>NET OPERATING INCOME</b>	63,697	15,822	63,697	57,909		90.91%	-9.09%	-9.09%	61,657	65,797
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	10,085	2,698	8,244	10,624		20.79%	28.87%	5.34%	11,304	12,073
Remuneration of Councillors	884	384	884	1,047		2.05%	18.44%	18.44%	1,114	1,190
<b>Sub-Total: REMUNERATION</b>	10,969	3,082	9,128	11,671		22.84%	27.86%	6.40%	12,418	13,263
BAD DEBT PROVISION	2,200	1,225	3,676	2,200		4.31%	-40.16%	0.00%	2,100	2,000
DEPRECIATION	1,257	382	1,257	1,257		2.46%	0.00%	0.00%	1,257	1,257
Repairs and Maintenance - External Contractors	6,000	1,300	6,000	5,000		9.79%	-16.67%	-16.67%	5,000	5,000
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	6,000	1,300	6,000	5,000		9.79%	-16.67%	-16.67%	5,000	5,000
INTEREST ON EXTERNAL BORROWINGS	55	0	1	5		0.01%	400.00%	-90.91%	6	7
CONTRACTED SERVICES	2,277	1,023	2,277	2,406		4.71%	5.67%	5.67%	2,596	2,747
GENERAL EXPENSES	15,174	3,877	11,630	16,376		32.05%	40.81%	7.92%	17,707	19,253
<b>TOTAL OPERATING EXPENDITURE</b>	37,932	10,889	33,969	38,915		76.16%	14.56%	2.59%	41,084	43,527
Internal Charges	17,124	5,786	17,124	18,494		36.20%	8.00%	8.00%	19,974	21,572
<b>NET OPERATING EXPENDITURE</b>	55,056	16,675	51,093	57,409		112.36%	12.36%	4.27%	61,058	65,099
<b>OPERATING SURPLUS/(DEFICIT)</b>	8,641	(853)	12,604	500			-96.03%	-94.21%	599	698
Contribution to Capital Budget	10,305	-	10,305	105			-98.98%	-98.98%	130	150
Total Transfers to Cash-Backed Reserves	2,500	-	2,500				0.00%	-100.00%	-	-
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	(4,164)	(853)	(201)	395			-296.39%	-109.49%	469	548

### Capital Budget of the Ekurhuleni Development Company

The entity has requested the following Capital Budget:

#### Budget per Source of Finance

Source of Finance	Budget Submission 2015/16	Budget Submission 2016/17	Budget Submission 2017/18
Revenue	105 000	130 000	150 000
<b>Total</b>	<b>105 000</b>	<b>130 000</b>	<b>150 000</b>

#### Budget per Ward Category

Ward Category	Budget Submission 2014/15	Budget Submission 2015/16	Budget Submission 2016/17
Operational equipment	105 000	130 000	150 000
<b>Total</b>	<b>105 000</b>	<b>130 000</b>	<b>150 000</b>

#### Expected outcomes from the implementation of the Capital Budget

The total budget for the department is R105 000. The amount is budgeted for the replacement of ageing computer equipment and furniture.

#### 2.10.20 INFORMATION COMMUNICATION TECHNOLOGY (ICT)

The result statements of the department are contained in the IDP in Annexure A.

#### Flagship Project as pronounced by the Executive Mayor

Activity	Description
<b>Digital City</b>	
Brief Description	<p>Digital City is the innovative use of technology to create a smart City. The Digital City is divided into four streams of work which are: broadband infrastructure; setting up EM as an Internet service provider; Enterprise Operation Centre/Unified Command Centre (UCC) Digital City services and products. Implementation of Phase 1 of the project which includes setting up of the Digital City unit to provide effective broadband infrastructure that supports the business services, commercialisation of the fibre and connectivity to Ekurhuleni community.</p> <p><b>Project Components</b></p> <p>Stream 1: Broadband (fibre connectivity):</p> <ul style="list-style-type: none"> <li>Rollout fibre broadband throughout Ekurhuleni. All municipality buildings to be connected (estimated 545 buildings) over a period of 4 years.</li> <li>Existing connectivity: 21, remainder: 524.</li> <li>388KM of fibre confirmed working plus 83km of fibre being installed.</li> </ul> <p>Stream 2: Broadband wireless connectivity:</p>

Activity	Description
	<ul style="list-style-type: none"> <li>• Provision of broadband wireless overlay (Wi-Fi-based) – 2 hotspots for internal use and one hotspot for public Wi-Fi in each of the 545 buildings.</li> <li>• 29 buildings have Wi-Fi from internal hotspots currently and no Wi-Fi to the public exists now.</li> </ul> <p>Stream 3: Unified Command Centre:</p> <ul style="list-style-type: none"> <li>• The Conceptual Phase of the UCC is nearly completed, developing the UCC strategy and Operating Model, high level business processes as well as a costing model provided a projection of costs.</li> <li>• Two parallel processes to follow now are:               <ul style="list-style-type: none"> <li>(a) Building architecture drawings and construction of the building</li> <li>(b) Obtaining and implementing the UCC IT solutions</li> </ul> </li> </ul> <p>Stream 4: EMM E-Citizen Services:</p> <ul style="list-style-type: none"> <li>• City planning operations: Analysis and automation of current processes. In addition defining a data and process architecture.</li> <li>• External: function of potential datasets which can be made available to outside world, as well as potential in -city Business Process Owner components which city has appetite to provide.</li> </ul> <p>Alignment with the GDS 2055:</p> <p>Goal: increased broadband coverage.</p> <p>This strategy is supported by:</p> <ul style="list-style-type: none"> <li>• Creating a fibre and wireless network throughout Ekurhuleni to create a connected city.</li> <li>• Create internet zones to the public to encourage economic development, especially in historically disadvantaged areas.</li> <li>• Connect all the EMM buildings and as such increase efficiency.</li> <li>• Install video conferencing in boardrooms and meeting rooms to increase efficiency and reduce travelling time.</li> <li>• Install application functionality to have an increased engagement with the citizens by means of easy-to-use and advanced technology. These include SMS, smart phone, website and other electronic communication.</li> </ul>
<p>Current progress on project</p>	<p><b><u>Infrastructure:</u></b></p> <ul style="list-style-type: none"> <li>• Fibre audit and verification completed.</li> <li>• Completed civil works for 83k of fibre network but fibre still to be installed.</li> <li>• Fibre repair programme to be completed – 10 more links to be repaired.</li> <li>• Four tenders in progress for fibre build and buy as well as structured cabling as well as network equipment.</li> <li>• 60 Wi-Fi units rolled out for internal use.</li> <li>• Rollout of public Wi-Fi in all libraries in progress</li> <li>• VNX Infrastructure solution installed, system migration in progress.</li> <li>• RFQ for installation of the Teraco Converged infrastructure environment (the main hosting environment for most of the EMM critical applications) in progress.</li> <li>• Installation of Video Conferencing in 24 boardrooms to commence soon.</li> </ul> <p><b><u>Business Process Mapping:</u></b> Business processes mapping for the 20 key departments targeted for the UCC is completed.</p> <p><b><u>Applications:</u></b></p>

Activity	Description
	<ul style="list-style-type: none"> <li>• City process model, BPM Framework, APM and RMP have been created.</li> <li>• Master systems plan in place and has been approved.</li> </ul> <p><b><u>Unified Command Centre:</u></b></p> <ul style="list-style-type: none"> <li>• Failover sites for CCTV Surveillance centre to be completed in Alberton and Emergency Dispatch centre to be completed. Dependent on IR issues to be resolved.</li> <li>• Long-term UCC:                             <ul style="list-style-type: none"> <li>• Conceptual Design Phase nearly completed. Strategy and value proposition was defined, high level processes were defined, and Business functionality as well as IT requirements were defined. UCC Costing model in final stages.</li> </ul> </li> <li>• CCTV surveillance room and cameras tender in evaluation phase</li> </ul>
Plans for the 2015/2016 financial year	<p><b><u>Infrastructure:</u></b></p> <ul style="list-style-type: none"> <li>• Complete the 83km of fibre build in progress.</li> <li>• Connect 35 buildings on fibre network by installing 50km of fibre and building 35 sites</li> <li>• Install internal Wi-Fi in 35 buildings (2 units per building).</li> <li>• Install public Wi-Fi in 64 buildings (one unit per building)</li> <li>• Connect four EMM Siyafunda centres.</li> <li>• Install the Germiston Converged infrastructure environment for failover capability for the hosting environment.</li> <li>• Continue with upgrade of security.</li> </ul> <p><b><u>Business Process Automation:</u></b> Complete the business process automation for City Planning is on track and is targeted to be completed by July 2015.</p> <p><b><u>Applications:</u></b></p> <ul style="list-style-type: none"> <li>• Initiate ERP Programme for (HR, EPMO, O&amp;M, planning and finance).</li> <li>• Acquire and implement workforce management system.</li> <li>• Initiated conceptual phase to illicit requirements for the relevant applications and solutions for the UCC.</li> </ul> <p><b><u>Unified Command Centre:</u></b></p> <ul style="list-style-type: none"> <li>• Confirm funding for the UCC building.</li> <li>• Architectural designs of the UCC building to be completed (dependent on above)</li> <li>• Completing the selection process of the UCC IT solutions.</li> <li>• The CCTV surveillance room video wall will be installed. The additional cameras will only be installed as from 2016/2017 due to lack of funding.</li> </ul>

**Key Strategic Projects of the Information Communication Technology Department**

Activity	Description
<b>Unified Command Centre</b>	
Brief Description	The project is creating a multi-discipline, multi-department command and control centre to provide integrated service delivery to the public. The Boksburg Fire station site was selected to construct a building for the UCC. The UCC will contain a centralised customer care centre for both life threatening and non-life threatening services as well as command and control centres for Energy, Water, CCTV Surveillance, Vehicle tracking and dispatch. It will also house the CRM head office as well as an ICT data centre. The UCC will use smart city technology for enhanced efficiency.

Activity	Description
	The CCTV Surveillance centre establishment and CCTV rollout is coupled with the UCC programme as this provides some of the smart city technology required by the UCC.
Current progress on project	The Conceptual Design Phase is nearly completed. This design phase already delivered the UCC strategy and value proposition, high level processes and operating model, Business requirements definition and defining the IT solutions required for the UCC. The final deliverable of this phase is the UCC costing model development which is in progress.
Plans for the 2015/2016 financial year	<ul style="list-style-type: none"> <li>• Confirm funding for the UCC building.</li> <li>• Architectural designs of the UCC building to be completed (dependent on above)</li> <li>• Completing the selection process of the UCC IT solutions.</li> <li>• The CCTV surveillance room video wall will be installed. The additional cameras will only be installed as from 2016/2017 due to lack of funding.</li> </ul>
<b>Business Process Management (BPM)</b>	
Brief Description	The project objective is to optimise, redesign and automate the business processes with the aim to reduce silo operations and improve responses to the customers. BPM aims to improve the efficiency of the municipality business processes, doing things better with optimised processes and achieve better communication across the organisation; to integrate municipality business processes with partners in the value chain, and understanding which partner is responsible for what part of the process. This will also apply to the municipality's interaction with other spheres of government, business, NGOs, etc.
Current progress on project	<p>(1) Two process (City Planning) from a combined total of eight have been completed. It is anticipated that the remaining processes will be completed by the end of quarter 4 in 2014/15.</p> <p>(2) Optimised the Energy revenue processes.</p>
Plans for the 2015/2016 financial year	In the new financial year the department will focus on business processes engineering for the four departments (i.e. finance, HR, Water, and corporate legal).
<b>Information and Knowledge Management</b>	
Brief Description	The intent of the project is to create an information environment that provides the following: business-driven; knowledge-based; integrated; always available and reliable.
Current progress on project	SharePoint and Document management deployment is currently in progress and the current indications are that this deployment will be completed by the end of 2014/15. Initiate the deployment of Case Management functionality with a view to complete this stream by end of 2014/15.
Plans for the 2015/16 financial year	Commence with the deployment of the contracts management functionality.
<b>Enterprise Resource Planning</b>	
Brief Description	<p>An Enterprise Resource Planning system (ERP) is a system that replaces many stand-alone systems of individual departments and offices – such as human resources management, payroll, finance, supply chain management, grant management and projects – and integrates the functions into a single and automated system that runs on a single database.</p> <p>ERP provides for policies and procedures to be built into the system and uploaded as necessary. This will greatly reduce our dependence on policy and procedure manuals for knowledge transfer and provide a much more efficient</p>



Activity	Description
	means to handle knowledge retention, especially as experienced staff retires. ERP systems also come with built-in audit and security controls that have been implemented.
Current progress on project	Completed a Request for Information process. Currently reviewing the RFI responses with a view to define an approach for the ERP roadmap.
Plans for the 2015/16 financial year	Phase 2: ICT will seek the approval of the ERP Business Case, align ERP project with Business Process Management and the Master Systems Plan.

**Table 80 Operating Budget of the Information Communication Technology Department**

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>											
<b>INFORMATION COMMUNICATION TECHNOLOGY</b>											
FINANCIAL PERIOD IN TECHNOLOGY	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18	
<b>EXPENDITURE</b>											
Employee Related Costs - Salaries & Wages	90,304	87,576	58,199	81,629	121,932	39.23%	49.37%	32.74%	129,858	137,650	
Employee Related Costs - Overtime	564	564	672	943	603	6.80%	-36.07%	0.16%	642	681	
Employee Related Costs - Social Contributions	17,341	17,341	11,403	15,867	18,133	4.57%	14.28%	4.87%	19,311	20,470	
Less: Employee Related Costs - Salaries Capitalised	(11,019)	(11,019)	-	(3,464)	(11,019)	0.00%	218.09%	-2.96%	(11,735)	(12,439)	
<b>Sub-Total: REMUNERATION</b>	<b>97,191</b>	<b>94,463</b>	<b>70,275</b>	<b>94,974</b>	<b>129,649</b>	<b>37.25%</b>	<b>36.51%</b>	<b>34.81%</b>	<b>138,077</b>	<b>146,361</b>	
<b>DEPRECIATION</b>											
Repairs and Maintenance - External Contractors	76,313	76,313	57,235	76,313	78,804	3.26%	3.26%	21.16%	81,168	84,009	
Repairs and Maintenance - Internal Maintenance Teams	72,912	72,462	47,429	102,554	108,207	49.33%	5.51%	29.05%	114,158	120,437	
	41	41	30	40	44	8.50%	11.21%	0.01%	47	50	
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>149,266</b>	<b>148,816</b>	<b>104,694</b>	<b>179,407</b>	<b>187,055</b>	<b>49.31%</b>	<b>5.51%</b>	<b>29.06%</b>	<b>195,373</b>	<b>204,547</b>	
<b>GENERAL EXPENSES</b>											
	76,292	76,742	44,869	83,597	79,530	3.63%	-4.87%	21.35%	81,071	82,698	
<b>TOTAL OPERATING EXPENDITURE</b>	<b>322,749</b>	<b>320,021</b>	<b>219,837</b>	<b>357,478</b>	<b>396,234</b>	<b>23.81%</b>	<b>10.84%</b>	<b>106.38%</b>	<b>414,521</b>	<b>433,555</b>	
Internal Charges	(18,755)	(18,755)	(10,975)	(12,560)	(23,774)	26.76%	89.28%	-6.38%	(25,082)	(26,461)	
<b>NET OPERATING EXPENDITURE</b>	<b>303,994</b>	<b>301,266</b>	<b>208,863</b>	<b>344,918</b>	<b>372,460</b>	<b>23.63%</b>	<b>7.99%</b>	<b>100.00%</b>	<b>389,439</b>	<b>407,093</b>	
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(303,994)</b>	<b>(301,266)</b>	<b>(208,863)</b>	<b>(344,918)</b>	<b>(372,460)</b>	<b>23.63%</b>	<b>7.99%</b>		<b>(389,439)</b>	<b>(407,093)</b>	
Total Transfers from Cash-Backed Reserves	35,373	35,373	26,530	35,373	26,530	-25.00%	-25.00%		17,686	8,843	
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(268,621)</b>	<b>(265,893)</b>	<b>(182,333)</b>	<b>(309,545)</b>	<b>(345,930)</b>	<b>30.10%</b>	<b>11.75%</b>		<b>(371,753)</b>	<b>(398,250)</b>	

### Capital Budget of the Information Communication Technology Department

An amount of R322m for 2015/16, R308.7m for 2016/17 and R339.2m for the 2017/18 financial years have been provided for the Information Communication Technology Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ICT	Acquisition of Electronic document Management system	Upgrading and Renewal	Corporate	All wards	4,477,000	4,924,700	5,417,170
ICT	DCS: Broadband Fibre	Upgrading and Renewal	Corporate	All wards	50,000,000	50,000,000	60,000,000
ICT	Digital City Services / Services Intergrator (Wi-Fi)	Upgrading and Renewal	Corporate	All wards	39,348,000	31,252,000	32,000,000
ICT	Enterprise Architecture/ Business process management including Document and Records Management	Upgrading and Renewal	Corporate	All wards	30,000,000	40,000,000	45,000,000
ICT	ERP Phase 1	Upgrading and Renewal	Corporate	All wards	100,000,000	100,000,000	120,000,000
ICT	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,650,000	1,815,000	1,996,500
ICT	Migration to Next Generation Network	Upgrading and Renewal	Corporate	All wards	12,900,000	-	-
ICT	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	660,000	726,000	798,600
ICT	Security for ICT Infrastructure	Upgrading and Renewal	Corporate	All wards	20,000,000	25,000,000	25,000,000
ICT	Refurbishment of existing call centre	Upgrading and Renewal	Corporate	All wards	35,000,000	35,000,000	25,000,000
ICT	Upgrade of Data Centers and Disaster Recovery centre	Upgrading and Renewal	Corporate	All wards	10,000,000	10,000,000	12,000,000
ICT	Upgrading aged server equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	8,000,000	10,000,000	12,000,000
ICT	Re-govern - Wi-Fi rolled out to 60% of all Council Facilities	Upgrading and Renewal	Corporate	All wards	10,000,000	-	-
					<b>322,035,000</b>	<b>308,717,700</b>	<b>339,212,270</b>

### Expected outcomes from the implementation of the Capital Budget

The total budget for the department is R322m. Significant projects are:

- DCS: Broadband Fibre – R50m
- Digital City Services / Services Integrator (Wi-Fi) – R49,3m
- Enterprise Architecture/ Business process management including Document and Records Management – R34,4m
- ERP Phase 1 - R100m
- Migration to Next Generation Network – R12,9m
- Security for ICT Infrastructure and upgrade of data recovery centres – R30m

**2.10.21 INTERNAL AUDIT****Key Strategic Projects of INTERNAL AUDIT**

The result statements of the department is contained in the IDP in Annexure A.

Internal Audit is an appraisal function established within the organization in compliance with the requirements of the MFMA and MSA and independently examines and evaluates the activities of the organization as a service to the Council in particular and to management in general.

Internal Audit helps the organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

The objectives of internal auditing are to assist senior managers of the organization in the effective discharge of their responsibilities by furnishing them with analyses, appraisals, recommendations, counsel, and information concerning the activities reviewed and by promoting effective control at reasonable cost. Furthermore to evaluate and report on compliance with the Municipal Finance Management Act, Municipal Systems Act and related Treasury Regulations.

**Operating Budget of the INTERNAL AUDIT**

The Operating Budget of the Internal Audit Department is as follows:

**Capital Budget of INTERNAL AUDIT**

An amount of R384 500 for 2015/16, R424 500 for 2016/17 and R580 000 for the 2017/18 financial years have been provided for Operational Equipment for the Internal Audit Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Internal Audit	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	350,000	250,000	350,000
Internal Audit	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	20,000	70,000
Internal Audit	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	14,500	14,500	20,000
Internal Audit	Upgrade of Office building	Upgrading and Renewal	Alberton	94	-	140,000	-
Internal Audit	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	140,000
					<b>384,500</b>	<b>424,500</b>	<b>580,000</b>

Table 81 Operating Budget of the Internal Audit

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>INTERNAL AUDIT</b>										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	28,721	28,721	24,754	34,719	36,515	27.13%	5.17%	62.68%	38,888	41,221
Employee Related Costs - Overtime	34	34	5	6	36	6.80%	468.01%	0.06%	39	41
Employee Related Costs - Social Contributions	5,489	5,489	4,535	6,310	7,032	28.12%	11.44%	12.07%	7,489	7,938
Less: Employee Related Costs - Salaries Capitalised	(47)	(47)	-	(15)	(47)	0.00%	218.10%	-0.08%	(50)	(53)
<b>Sub-Total: REMUNERATION</b>	<b>34,197</b>	<b>34,197</b>	<b>29,294</b>	<b>41,021</b>	<b>43,536</b>	<b>27.31%</b>	<b>6.13%</b>	<b>74.74%</b>	<b>46,366</b>	<b>49,148</b>
<b>DEPRECIATION</b>										
Repairs and Maintenance - External Contractors	171	212	159	212	219	3.27%	3.27%	0.38%	226	234
Repairs and Maintenance - Internal Maintenance Teams	128	138	84	112	139	96.72%	169.94%	0.30%	186	196
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>299</b>	<b>227</b>	<b>114</b>	<b>178</b>	<b>315</b>	<b>38.72%</b>	<b>77.42%</b>	<b>0.54%</b>	<b>334</b>	<b>353</b>
<b>CONTRACTED SERVICES</b>	<b>50</b>	<b>50</b>	<b>30</b>	<b>49</b>	<b>53</b>	<b>5.95%</b>	<b>8.62%</b>	<b>0.09%</b>	<b>56</b>	<b>61</b>
<b>GENERAL EXPENSES</b>	<b>13,956</b>	<b>14,128</b>	<b>1,189</b>	<b>2,216</b>	<b>14,128</b>	<b>0.00%</b>	<b>537.58%</b>	<b>24.25%</b>	<b>14,153</b>	<b>14,179</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>48,715</b>	<b>48,815</b>	<b>30,786</b>	<b>43,676</b>	<b>58,252</b>	<b>19.33%</b>	<b>33.37%</b>	<b>100.00%</b>	<b>61,135</b>	<b>63,975</b>
<b>NET OPERATING EXPENDITURE</b>	<b>48,715</b>	<b>48,815</b>	<b>30,786</b>	<b>43,676</b>	<b>58,252</b>	<b>19.33%</b>	<b>33.37%</b>	<b>100.00%</b>	<b>61,135</b>	<b>63,975</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(48,715)</b>	<b>(48,815)</b>	<b>(30,786)</b>	<b>(43,676)</b>	<b>(58,252)</b>	<b>19.33%</b>	<b>33.37%</b>		<b>(61,135)</b>	<b>(63,975)</b>
Total Transfers from Cash-Backed Reserves	2,331	2,331	1,749	2,331	1,749	-25.00%	-25.00%		1,166	583
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	<b>(46,384)</b>	<b>(46,483)</b>	<b>(29,038)</b>	<b>(41,345)</b>	<b>(56,504)</b>	<b>21.56%</b>	<b>36.66%</b>		<b>(59,969)</b>	<b>(63,392)</b>

## 2.10.22 LEGISLATURE

This department was established with the purpose of strengthening the capacity of the EMM through modernisation and technological advancements. It includes the following budgets:

- Office of the Speaker.
- Office of the Chief Whip.
- Oversight committees.
- Administration of Ward Committees.
- Part-time councillors.
- Budget for chairpersons of Oversight Committees.

It is important to note that cost centre 105010, which contains the budget for part-time councillors, has also been allocated to the Legislature. This implies that all the councillor allowances are now budgeted as part of the Legislature - based on the principle that part-time councillors will mostly form part of the oversight committees. The mentioned cost centre also provides for the travelling and accommodation of part-time councillors to conferences and seminars and overseas business activities.

### Capital Budget of the Legislature Department

An amount of R3.8m, R3.4m and R3.4m for the 2015/16, 2016/17 and 2017/18 financial years respectively, has been provided for operational equipment for the Legislature department.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Legislature	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	1,000,000	1,000,000
Legislature	ICT Equipment(Chief Whip)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	ICT Equipment(Speaker)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	1,000,000	1,000,000
Legislature	Office Furniture(Chief Whip)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	Office Furniture(Speaker)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	150,000	150,000	150,000
Legislature	Other Equipment (Chief Whip)	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	50,000	50,000
Legislature	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	-	-
					<b>3,800,000</b>	<b>3,400,000</b>	<b>3,400,000</b>

### Operating Budget of the Legislature Department

The Operating Budget of the Legislature is as follows:

Table 82 Operating Budget of the Legislature Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>LEGISLATURE</b>												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	65,480	62,556	41,060	57,589	68,682	9.79%	19.26%	30.89%	73,146	77,535		
Employee Related Costs - Overtime	1,046	1,046	1,126	1,579	1,117	6.80%	-29.26%	0.50%	1,189	1,261		
Employee Related Costs - Social Contributions	8,883	8,883	5,608	7,803	11,684	31.53%	49.73%	5.25%	12,443	13,190		
Remuneration of Councillors	91,952	91,952	63,881	92,029	98,334	6.94%	6.85%	44.23%	104,725	111,009		
<b>Sub-Total: REMUNERATION</b>	<b>167,361</b>	<b>164,437</b>	<b>111,674</b>	<b>159,000</b>	<b>179,816</b>	<b>9.35%</b>	<b>13.09%</b>	<b>80.87%</b>	<b>191,505</b>	<b>202,995</b>		
Repairs and Maintenance - External Contractors	30	60	3	6	77	27.79%	1255.26%	0.03%	81	86		
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>30</b>	<b>60</b>	<b>3</b>	<b>6</b>	<b>77</b>	<b>27.79%</b>	<b>1255.26%</b>	<b>0.03%</b>	<b>81</b>	<b>86</b>		
<b>CONTRACTED SERVICES</b>	<b>1,060</b>	<b>1,260</b>	<b>380</b>	<b>625</b>	<b>1,302</b>	<b>3.33%</b>	<b>108.28%</b>	<b>0.59%</b>	<b>1,374</b>	<b>1,483</b>		
<b>GENERAL EXPENSES</b>	<b>30,828</b>	<b>34,491</b>	<b>23,178</b>	<b>43,184</b>	<b>41,144</b>	<b>19.29%</b>	<b>-4.73%</b>	<b>18.50%</b>	<b>41,207</b>	<b>41,275</b>		
<b>TOTAL OPERATING EXPENDITURE</b>	<b>199,279</b>	<b>200,249</b>	<b>135,235</b>	<b>202,815</b>	<b>222,339</b>	<b>11.03%</b>	<b>9.63%</b>	<b>100.00%</b>	<b>234,167</b>	<b>245,839</b>		
<b>NET OPERATING EXPENDITURE</b>	<b>199,279</b>	<b>200,249</b>	<b>135,235</b>	<b>202,815</b>	<b>222,339</b>	<b>11.03%</b>	<b>9.63%</b>	<b>100.00%</b>	<b>234,167</b>	<b>245,839</b>		
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(199,279)</b>	<b>(200,249)</b>	<b>(135,235)</b>	<b>(202,815)</b>	<b>(222,339)</b>	<b>11.03%</b>	<b>9.63%</b>		<b>(234,167)</b>	<b>(245,839)</b>		
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(199,279)</b>	<b>(200,249)</b>	<b>(135,235)</b>	<b>(202,815)</b>	<b>(222,339)</b>	<b>11.03%</b>	<b>9.63%</b>		<b>(234,167)</b>	<b>(245,839)</b>		

## 2.10.23 REAL ESTATE

The following divisions in the Real Estate Department were approved:

- Strategy and planning.
- Governance and compliance.
- Support services.
- Portfolio advisory services.
- Property development.
- Property management.
- Facilities management.
- Parks and cemeteries.

The following actions are planned for the New Year:

- Filling of vacancies of head of department and three divisional heads.
- Approval of the Real Estate Strategy.
- Amalgamation of functions currently diversified in various departments.
- Approval of the complete Real Estate organisational structure.

### **Progress with the revenue enhancement drive in EMM with respect to the role the new Real Estate Department should play**

The potential exists to maximise the rental from the commercial lease portfolio by ensuring that all new leases and renewals are done at proven market-related rentals and escalations. The current back-log needs to be addressed with the additional resource and man-power required which will be brought about with the institutional review process, the amalgamation of property transactions and improved systems, delegation and procedure.

Every effort must be made to facilitate shorter approval processes by the correct interpretation of the MFMA, asset transfer regulations and SCM regulations. The property portfolio needs to be segmented in order to identify specific sites with high rental value potential. The aim is to increase the real revenue with 5% annually.

Many of Council's existing real estate assets (buildings) are in a state of neglect. An amount of R15m has been allocated to enhance revenue potential of some of these facilities. This is part of the prestige building programme where components of the building will be repaired to increase the revenue potential of the facility. Examples are Springs Market, Alberton civic community facilities etc.

### **Flagship Projects as pronounced by the Executive Mayor**

The Real Estate Department is involved, as a secondary partner, with the two flagship projects:

NAME OF THE PROJECT	BRIEF DESCRIPTION
Establishment of a functional Real Estate management unit	<ul style="list-style-type: none"> <li>• Setting up of Real Estate Department and strategy conceptualisation.</li> <li>• Completion of the strategy and organisational structure.</li> </ul>



## **Real Estate Departmental key strategic projects as identified by the department**

### **Office accommodation and office densification projects**

R122.5m collectively has been budgeted for office accommodation and densification purposes.

Council has several expense leases where Council leases buildings for office accommodation purposes. Council wants to reduce the expense leases and rather occupy office space owned by Council. The funds will be used to:

- Procure properties that have been identified by Germiston Urban Regeneration Task Team in terms of the implementation plan of the urban renewal of the city.
- Density council-owned office space.
- Refurbish office space.

### **Upgrade of Electrical/Mechanical Installations in EMM Buildings**

Electro mechanical installations such as lifts, central air conditioning systems, generators etc. in various EMM buildings are past their useful engineered economic life cycle. They have deteriorated to an unacceptable state resulting in failure and subject to costly maintenance and repairs expenditure. It is necessary to start the process of renewal and upgrading with the purpose of compliance with health and safety regulations and reduction of risk factors leading to failures.

### **Upgrade and renewal of buildings around EMM**

Complete replacement of building components to extend the remaining useful lifespan of buildings.

### **Revenue generating projects (prestige buildings)**

R20m has been allocated to revenue enhancement (refurbishment of lettable facilities). The Property Advisory Division will identify buildings with revenue potential. Work will be done on buildings where any improvement to the facility will enhance the revenue potential of the facility. Value for money studies will be done to prioritise the facilities with the aim to allocate funding to the most lucrative projects. Examples of such facilities are the Germiston Lake and Gyllolis Farm.

### **Segmentation of the EMM property portfolio**

The Portfolio Advisory Division of RE will be tasked to divide the portfolio into segments for which specific strategies could be developed with the aim of improving the financial, social and strategic benefit derived from the said segment. Examples of this strategy are to have a specific strategy for cell masts, billboards, council shops etc.

The department started developing strategies to deal with council-owned shops, out-of-home advertising and cell masts.

The result statement of the department is contained in the IDP in Annexure A.

### **Operating Budget**

The 2015/16 Real Estate Department Operational Expenditure Budget comprises mainly staff remuneration which constitutes approximately 20% of the budget. Repair and Maintenance is the biggest cost driver which is approximately 70% of the budget.

Table 83 Operating Budget of the Real Estate Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>REAL ESTATE</b>												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>INCOME</b>												
Interest Earned - Outstanding Debtors	-	-	136	182	-	0.00%	0.00%	0.00%	-	-		
Sub-total: PENALTIES AND INTEREST ON DEBTORS	-	-	136	182	-	0.00%	0.00%	0.00%	-	-		
<b>MINOR INCOME</b>	28,715	28,715	18,363	25,470	-	-100.00%	0.00%	0.00%	-	-		
Total: USER CHARGES FOR SERVICES	28,715	28,715	18,363	25,470	-	-100.00%	0.00%	0.00%	-	-		
RENT OF FACILITIES AND EQUIPMENT	14,662	14,662	8,611	11,481	13,121	-10.50%	14.29%	63.33%	14,171	15,305		
LICENSES AND PERMITS	-	6,283	7,738	9,877	7,598	20.91%	-23.08%	36.67%	8,167	8,780		
Provincial Operating Grants	446	764	82	764	-	-100.00%	0.00%	0.00%	-	-		
Sub-Total: OPERATING GRANTS	446	764	82	764	-	-100.00%	0.00%	0.00%	-	-		
USDG	71,100	29,546	9,497	28,069	-	-100.00%	0.00%	0.00%	-	-		
Sub-Total: CAPITAL GRANTS	71,100	29,546	9,497	28,069	-	-100.00%	0.00%	0.00%	-	-		
SUNDRY INCOME	2,150	2,150	2,056	2,826	-	-100.00%	0.00%	0.00%	-	-		
<b>TOTAL OPERATING INCOME</b>	117,072	82,120	46,483	78,669	20,719	-74.77%	-73.66%	100.00%	22,339	24,085		
<b>NET OPERATING INCOME</b>	117,072	82,120	46,483	78,669	20,719	-74.77%	-73.66%	100.00%	22,339	24,085		
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	380,898	375,109	261,400	366,633	69,300	-81.53%	-81.10%	41.44%	73,805	78,233		
Employee Related Costs - Overtime	9,377	9,377	22,282	31,252	420	-95.53%	-98.66%	0.25%	447	474		
Employee Related Costs - Social Contributions	98,482	98,482	65,552	91,208	15,083	-84.68%	-83.46%	9.02%	16,063	17,027		
Less: Employee Related Costs - Salaries Capitalised	(3,308)	(3,308)	-	(1,040)	-	-100.00%	0.00%	0.00%	-	-		
Less :Employee Related Costs - Salaries to R and M Intern	(48,874)	(48,874)	(9,643)	(12,858)	(50,959)	4.27%	296.34%	-30.47%	(54,272)	(57,528)		
Sub-Total: REMUNERATION	436,575	430,787	339,591	475,196	33,843	-92.14%	-92.88%	20.24%	36,043	38,206		
Repairs and Maintenance - External Contractors	125,033	123,343	58,635	126,784	72,022	-41.61%	-43.19%	43.07%	79,224	87,146		
Repairs and Maintenance - Internal Maintenance Teams	55,227	46,914	6,390	8,520	51,606	10.00%	505.72%	30.86%	54,961	58,258		
Sub-Total: REPAIRS AND MAINTENANCE	180,260	170,257	65,025	135,304	123,628	-27.39%	-8.63%	73.92%	134,185	145,405		
CONTRACTED SERVICES	45,138	44,520	29,756	48,984	200	-99.55%	-99.59%	0.12%	211	228		
GENERAL EXPENSES	40,955	39,559	25,293	47,227	9,306	-76.48%	-80.29%	5.56%	9,573	9,856		
OPERATING GRANTS EXPENDITURE	446	764	82	206	-	-100.00%	0.00%	0.00%	-	-		
<b>TOTAL OPERATING EXPENDITURE</b>	703,374	685,887	459,747	706,916	166,977	-75.66%	-76.38%	99.84%	180,012	193,694		
Internal Charges	15,173	15,173	33,552	38,399	260	-98.28%	-99.32%	0.16%	288	319		
<b>NET OPERATING EXPENDITURE</b>	718,547	701,059	493,299	745,315	167,238	-76.14%	-77.56%	100.00%	180,300	194,013		
<b>OPERATING SURPLUS/(DEFICIT)</b>	(601,475)	(618,940)	(446,816)	(666,646)	(146,519)	-76.33%	-78.02%		(157,962)	(169,928)		
Contribution to Capital Budget	71,100	29,546	9,497	28,069	-	-100.00%	0.00%		-	-		
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	(672,575)	(648,486)	(456,313)	(694,715)	(146,519)	-77.41%	-78.91%		(157,962)	(169,928)		

### Capital Budget of the Real Estate Department

An amount of R220.7m for 2015/16, R210.1m for 2016/17 and R741.5m for the 2017/18 financial years have been provided for the Real Estate Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Real Estate	Audiovisuals	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	15,000,000
Real Estate	Brownfield Property Acquisition	Urban Restructuring	Germiston	36	50,000,000	50,000,000	50,000,000
Real Estate	Construction of Civic Tower	Urban Restructuring	Germiston	36	10,000,000	50,000,000	525,000,000
Real Estate	Construction of Legislature House	Urban Restructuring	Corporate		2,500,000	8,000,000	9,500,000
Real Estate	Densification of Council Buildings	Upgrading and Renewal	Kempton Park	16	20,000,000	20,000,000	20,000,000
Real Estate	Densification of Council Buildings	Upgrading and Renewal	Boksburg	32	5,000,000	10,000,000	10,000,000
Real Estate	Densification of Council Buildings	Upgrading and Renewal	Alberton	37	20,000,000	10,000,000	10,000,000
Real Estate	Densification of Council Buildings	Upgrading and Renewal	Benoni	27	15,000,000	10,000,000	10,000,000
Real Estate	Fencing of Facilities	Urban Restructuring	Corporate	All wards	-	-	10,000,000
Real Estate	Germiston Civic Precinct	Upgrading and Renewal	Germiston	36	50,000,000	30,000,000	30,000,000
Real Estate	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,600,000	4,320,000	-
Real Estate	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	720,000	-
Real Estate	Office furniture for densified buildings	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	2,000,000	2,000,000
Real Estate	OHS and Safety Equipm	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	15,000,000
Real Estate	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	80,000	-
Real Estate	Refurbishment of Lettable Facilities	Upgrading and Renewal	Corporate	Multi Wards	-	-	10,000,000
Real Estate	Refurbishment of Lettable Facilities - Germiston lake, Ablusions	Upgrading and Renewal	Germiston	36	4,000,000	-	-
Real Estate	Refurbishment of Lettable Facilities - Kwa Thema Detective offices	Upgrading and Renewal	Kwa Thema	78	16,000,000	-	-

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Real Estate	Refurbishment of Lettable Facilities - Gyloolis Farm	Upgrading and Renewal	Edenvale	20	-	5,000,000	-
Real Estate	Security upgrade of facilities	Upgrading and Renewal	Corporate	All wards	-	-	10,000,000
Real Estate	Upgrade and renewal of buildings around EMM	Upgrading and Renewal	Corporate	All wards	10,000,000	-	-
Real Estate	Upgrade of Electro Mechanical Installations in EMM Buildings	Upgrading and Renewal	Corporate	All wards	5,000,000	10,000,000	10,000,000
Real Estate	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	7,000,000	-	3,000,000
Real Estate	Vehicles (2 Seats or Less)	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	2,000,000
					<b>220,780,000</b>	<b>210,120,000</b>	<b>741,500,000</b>

### Expected outcomes from the implementation of the Capital Budget

The total budget for the department is R220.7m  
Significant projects for the department are:

- R50m for Brownfield Property Acquisition
- R60m for Densification of Council Buildings
- R20m for Lettable facilities

### Office accommodation and office densification projects

R122.5m collectively has been budgeted for office accommodation and densification purposes.

Council has several expense leases where Council leases buildings for office accommodation purposes. Council wants to reduce the expense leases and rather occupy office space owned by Council. The funds will be used to:

- Procure properties that have been identified by Germiston Urban Regeneration Task Team in terms of the implementation plan of the urban renewal of the city.
- Density council-owned office space.
- Refurbish office space.

### Germiston Civic Precinct

An amount of R50m has been budgeted for commencing with the development of the Germiston Civic Precinct in accordance with the long term planning strategy for this area. The plan will commence with the appointment of consulting teams to prepare documentation for the implementation of the first phase of the project which comprises the proposed new Head Office Building in which the top management structure of Ekurhuleni will be accommodated.

This phase will tie in with the planned later phases which will include the following;

Mixed use buildings containing residential, commercial and business premises

- The upgrading of existing Council owned buildings in the Civic Precinct, including the existing civic centre
- A new City Library
- A new Civic Square and pedestrian areas adjacent to the existing Civic Centre and proposed Library
- Parking Garage

### **Construction of Community Precinct**

It is recommended that the need religious infrastructure be addressed with the development of Religious Precinct. The precinct can be become a catalytic precinct that can be applied and contextualized to other areas and communities. The development will be developed in such a manner that it will address the following issues. At social investment project, the religious precinct will fulfil an important function in the communities which derives from among others, the moral regeneration program driven by the national government. The precinct will socially benefit the community by providing infrastructure, the business opportunities, sports facilities, libraries, religious guidance, arts and cultural activities and counselling and holistic wellness. An early childhood development center is also proposed and that create employment for youth and women. The project is designed in such a way that it self-sustainable and further generate income for the council

1. Mixed Use Development;
2. Provide for further development;
3. Invite private sector Participation i.e. retail, offices, covered street markets;
4. Improve the socio economic status of the community;
5. Libraries and play grounds;
6. Be able to accommodate up to 22 services simultaneously;
7. Be accessible and safe to all the members of the communities.

## **2.10.24 RISK MANAGEMENT**

### **Key Strategic Projects of RISK MANAGEMENT**

#### **Compliance Management Programme**

The department is responsible for ensuring compliance throughout the metro and aims to improve the level of compliance maturity over the MTREF period. The projects will focus on identifying all compliance risks and assisting departments to put into place plans to mitigate high risks. This programme will further include training and certification of officials in the area of compliance to improve the capacity of the municipality in managing compliance risks.

#### **Review of risk financing mechanisms**

The importance of enforcing an effective risk transfer method is essential for an organisation as large as the metro. Therefore, the department has identified risk financing and risk transfer as an essential component within its operations. The department will institute a project over the next three years to review the employees risk financing mechanisms as well as introduce methods that are economical, efficient and effective.

#### **Business Continuity Programme**

The department will engage over the next two financial years on a comprehensive business continuity management project. The project is aimed at building institutional resilience to withstand shock events. The outcome of this project is expected to result in reduction in the likelihood of business disruptions. The Business Continuity Plan aims to provide key methods for safeguarding and protecting the safety of employees and citizens as well as the possible reputational damage that may occur during such an unforeseen event.

#### **Project Risk Management**

The municipality is expanding its capital expenditure programme with the implementation of high profile projects such as the IRTPN. The Risk Management Department will over the next three year period prioritise the institution of a framework for risk profiling of projects as well as well putting in place mitigation plans for management of project risks.

#### **Operating Budget**

The department will use about 70% of its total operating budget to cover its employee related costs. This will cover the expansion of the department as appointments are made in the key roles such as business continuity, project risk management and ethics risk management. Due to the nature of the work of the department which is largely advisory services, most of the financial resources are dedicated to employee pay and specialized contract projects (included under General Expenses). The budget requests were made on the needs known at the time of compilation of the budget. The Department, from time to time, receives special and urgent assignments that may require additional funds. Therefore the Department may require additional funds over the next two financial years to deal with ad-hoc assignments.

The general expenses include planned acquisitions of management information systems to support the reporting on enterprise risks as well as vetting and disclosure of interest by employees and suppliers.

Table 84 Operating Budget of the Risk Management Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>RISK MANAGER</b>												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	7,666	7,666	5,075	7,119	10,833	41.31%	52.18%	74.80%	11,538	12,230		
Employee Related Costs - Overtime	-	-	0	0	-	0.00%	0.00%	0.00%	-	-		
Employee Related Costs - Social Contributions	107	107	75	105	1,319	1133.31%	1161.22%	9.10%	1,404	1,489		
<b>Sub-Total: REMUNERATION</b>	<b>7,773</b>	<b>7,773</b>	<b>5,151</b>	<b>7,224</b>	<b>12,152</b>	<b>56.33%</b>	<b>68.23%</b>	<b>83.90%</b>	<b>12,942</b>	<b>13,718</b>		
<b>GENERAL EXPENSES</b>	<b>10,900</b>	<b>12,379</b>	<b>2,344</b>	<b>4,367</b>	<b>2,331</b>	<b>-81.17%</b>	<b>-46.61%</b>	<b>16.10%</b>	<b>2,331</b>	<b>2,331</b>		
<b>TOTAL OPERATING EXPENDITURE</b>	<b>18,673</b>	<b>20,152</b>	<b>7,495</b>	<b>11,590</b>	<b>14,483</b>	<b>-28.13%</b>	<b>24.96%</b>	<b>100.00%</b>	<b>15,273</b>	<b>16,050</b>		
<b>NET OPERATING EXPENDITURE</b>	<b>18,673</b>	<b>20,152</b>	<b>7,495</b>	<b>11,590</b>	<b>14,483</b>	<b>-28.13%</b>	<b>24.96%</b>	<b>100.00%</b>	<b>15,273</b>	<b>16,050</b>		
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(18,673)</b>	<b>(20,152)</b>	<b>(7,495)</b>	<b>(11,590)</b>	<b>(14,483)</b>	<b>-28.13%</b>	<b>24.96%</b>		<b>(15,273)</b>	<b>(16,050)</b>		
<b>NET OPERATING SURPLUS/(DEFICIT)</b>	<b>(18,673)</b>	<b>(20,152)</b>	<b>(7,495)</b>	<b>(11,590)</b>	<b>(14,483)</b>	<b>-28.13%</b>	<b>24.96%</b>		<b>(15,273)</b>	<b>(16,050)</b>		

**Capital Budget of RISK MANAGEMENT**

The Departmental capital expenditure for the next two financial years is reflected in the table below. The capital budget is spread over three items namely ICT Equipment, Office Furniture and Other Equipment. This budget is allocated to meet the needs of the additional employees that are anticipated to be appointed over the three year period.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Risk Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	120,000	150,000	160,000
Risk Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	50,000	60,000
Risk Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	20,000	30,000
					<b>220,000</b>	<b>220,000</b>	<b>250,000</b>



**2.10.25 ROADS AND STORM WATER**

The result statements of the department is contained in the IDP in Annexure A.

**Key Strategic Projects of the Roads and Storm water Department:**

NAME OF THE PROJECT	BRIEF DESCRIPTION
Fak'imali Uzobona	The upgrading and construction of storm water infrastructure on an as and when required basis. This includes construction of new roads and storm water services as well as upgrading of existing roads and storm water services.
Hlase! ama Potholes	Patching of potholes and repairs to failed sections of paved roads (rehabilitation and resurfacing). This includes the reconstruction of failed layers of existing roads, patching and repairs of surface layers, road markings, traffic calming measures etc.

**Fak'imali Uzobona**

This project addresses the construction of new roads and storm water drainage services as well as the upgrading of existing roads and storm water services predominantly in the areas where the backlog is the greatest. These areas are Duduza, Tsakane, KwaThema, Daveyton/Etawatwa, Wattville, Vosloorus, Katlehong, Tokoza and Tembisa, commercial and industrial areas.

Areas where township development (housing as well as industrial and commercial) is taking place, is also catered for under this programme, which is a multi-year project (spanning over more than one financial year). Consultants and contractors are in place (also appointed on a multi-year basis). The appointment of consultants and contractors, over multi-financial years, will facilitate a "seamless" continuation/implementation of new budgets without the time consuming process of advertising and appointment every financial year. The estimated implementation amount is R340m per annum

**Hlase! ama Potholes**

This project addresses the rehabilitation, patching and repair of tar roads through the appointment of SMMEs (small contractors), as well as the as and when contractors, which have been appointed in all areas of EMM. The methods of repairs are based on labour intensive methods thus contributing to job creation. These SMMEs will also be appointed on a multi-year basis. The budget for the external costs for roads repairs and maintenance amounts to R387m.

Table 85 Operating Budget of the Roads and Storm Water Department

EKURHULENI METROPOLITAN MUNICIPALITY ROADS AND STORMWATER												
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18		
<b>INCOME</b>												
MINOR INCOME	1,800	1,800	308	428	1,908	6.00%	346.12%	0.98%	2,013	2,124		
Total: USER CHARGES FOR SERVICES	1,800	1,800	308	428	1,908	6.00%	346.12%	0.98%	2,013	2,124		
RENT OF FACILITIES AND EQUIPMENT	-	-	31	41	53	100.00%	29.00%	0.03%	57	61		
Capital Grants - Other	5,500	4,500	-	4,275	-	-100.00%	0.00%	0.00%	-	-		
USDG	282,250	285,450	70,451	271,178	170,150	-40.39%	-37.26%	87.06%	122,000	162,700		
Sub-Total: CAPITAL GRANTS	287,750	289,950	70,451	275,453	170,150	-41.32%	-38.23%	87.06%	122,000	162,700		
SUNDRY INCOME	8,500	9,633	16,833	23,141	23,330	142.19%	0.82%	11.94%	24,613	25,967		
TOTAL OPERATING INCOME	298,050	301,383	87,623	299,062	195,440	-35.15%	-34.65%	100.00%	148,683	190,852		
NET OPERATING INCOME	298,050	301,383	87,623	299,062	195,440	-35.15%	-34.65%	100.00%	148,683	190,852		
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	181,559	176,606	116,385	163,238	189,309	7.19%	15.97%	12.14%	201,614	213,710		
Employee Related Costs - Overtime	4,462	4,462	5,899	8,274	4,766	6.80%	-42.40%	0.31%	5,076	5,380		
Employee Related Costs - Social Contributions	41,392	41,392	27,849	38,748	41,886	1.19%	8.10%	2.69%	44,609	47,285		
Less: Employee Related Costs - Salaries Capitalised	(13,778)	(13,778)	-	(4,331)	(13,778)	0.00%	218.09%	-0.88%	(14,673)	(15,554)		
Less :Employee Related Costs - Salaries to R and M Intern	(154,935)	(154,935)	(108,509)	(144,679)	(163,737)	5.68%	13.17%	-10.50%	(174,380)	(184,843)		
Sub-Total: REMUNERATION	58,702	53,749	41,623	61,250	58,446	8.74%	-4.58%	3.75%	62,245	65,979		
DEPRECIATION	915,841	915,841	686,880	915,841	918,607	0.30%	0.30%	56.90%	946,165	979,281		
Repairs and Maintenance - External Contractors	333,551	331,794	67,231	145,370	387,253	16.71%	166.39%	24.83%	425,979	468,576		
Repairs and Maintenance - Internal Maintenance Teams	158,983	159,107	111,408	148,544	168,130	5.67%	13.19%	10.78%	179,058	189,802		
Sub-Total: REPAIRS AND MAINTENANCE	492,534	490,901	178,638	293,914	555,383	13.14%	88.96%	35.61%	605,037	658,378		
CONTRACTED SERVICES	700	1,190	29	47	700	-41.18%	1390.12%	0.04%	739	798		
GENERAL EXPENSES	23,221	22,423	8,541	15,914	23,048	2.79%	44.83%	1.48%	23,728	24,445		
TOTAL OPERATING EXPENDITURE	1,490,997	1,484,103	915,712	1,286,965	1,556,184	4.86%	20.92%	99.78%	1,637,913	1,728,881		
Internal Charges	3,017	3,017	4,044	4,629	3,424	13.49%	-26.02%	0.22%	3,824	4,270		
NET OPERATING EXPENDITURE	1,494,014	1,487,120	919,756	1,291,594	1,559,608	4.87%	20.75%	100.00%	1,641,737	1,733,151		
<b>OPERATING SURPLUS/(DEFICIT)</b>												
Contribution to Capital Budget	(1,195,964)	(1,185,737)	(832,133)	(992,532)	(1,364,167)	15.05%	37.44%		(1,493,055)	(1,542,300)		
Total Transfers from Cash-Backed Reserves	287,750	289,950	70,451	275,453	170,150	-41.32%	-38.23%		122,000	162,700		
NET OPERATING SURPLUS/(DEFICIT)	(1,223,338)	(1,215,311)	(707,302)	(1,007,609)	(1,341,312)	10.37%	33.12%		(1,486,384)	(1,640,665)		

### Capital Budget of the Roads and Storm Water Department

An amount of R674.7m for 2015/16, R635.4m for 2016/17 and R576.7m for the 2017/18 financial years have been provided for the Roads and Storm Water Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Roads: Low Cost Housing: East	Urban Restructuring	Corporate	Multi Wards	-	45,000,000	40,000,000
Roads and Stormwater	Roads: Low Cost Housing: EastBarbet Street, Swallow Road in 2015/16, Western road and Boundary Road in 2016/17	Urban Restructuring	Benoni	24	4,900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastTsavo road at Extension 34.	Urban Restructuring	Etwatwa	26	150,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastMokgopo, Madiba, Ekuthuleni and Masondo street	Urban Restructuring	Etwatwa	65	3,500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: East29th Street in 2015/2016 32nd Street in 2016/2017	Urban Restructuring	Etwatwa	66	2,500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastSebata Road and Roads in Chris Hani Ext 1 & 2	Urban Restructuring	Daveyton	68	4,000,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastTarring of Vivienne drive, channeling of the bridge for between Ext 1 & 2	Urban Restructuring	Daveyton	69	2,900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastMasango, Mphahlela, Mbhele, Holomisa, Malume, Sokhela, Kope, Matsimela, Rantla, Machadibana will be implemented over multi financial years	Urban Restructuring	Kwa Thema	77	2,500,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Roads: Low Cost Housing: EastMasechaba: Mojela, JB Max Ext 9 Tsakane: Xaba Street, Bluegum: Zabalaza 9 Freedom	Urban Restructuring	Duduza	86	2,600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastWinnie Mandela, Robinson Ext 1 & 4 Cool breeze Lekope	Urban Restructuring	Duduza	87	2,600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastTau Drive (+ 1.2 km) and Kgabo Street (+ 1.2 km)	Urban Restructuring	Daveyton	96	3,700,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastSabie Street. Leachville	Urban Restructuring	Brakpan	97	500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastBridge at corner: Leopeng and Mabuya streets and canal	Urban Restructuring	Duduza	98	150,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: North	Urban Restructuring	Corporate	Multi Wards	-	19,000,000	10,000,000
Roads and Stormwater	Roads: Low Cost Housing: NorthPatrice Lomumba	Urban Restructuring	Tembisa 2	2	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthNomzamo	Urban Restructuring	Tembisa 2	3	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthEsselen Park ext 1 Link Roads	Urban Restructuring	Tembisa 1	8	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthLifateng, Erf 9	Urban Restructuring	Tembisa 1	9	1,800,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthIsivana Section and Enxiweni	Urban Restructuring	Tembisa 1	14	4,600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthMoshoeshoe	Urban Restructuring	Tembisa 2	89	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthCompletion Esselen Park Roads	Urban Restructuring	Kempton Park	91	1,000,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Roads: Low Cost Housing: South	Urban Restructuring	Corporate	Multi Wards	-	40,000,000	35,000,000
Roads and Stormwater	Roads: Low Cost Housing: SouthMeazwe street,Koti street, Arapei street	Urban Restructuring	Katlehong 1	51	3,300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South2015/16: Road 1 Palm Ridge 9, Road 2: Ugagane Outer Years: Verbena, Ntloboshiyane, Umqwaloth, Kotloano Street	Urban Restructuring	Alberton	53	8,200,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthZimbabwe and other	Urban Restructuring	Thokoza	58	1,800,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South1st street - zonkezizwe st	Urban Restructuring	Katlehong 2	61	600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South2nd Street	Urban Restructuring	Katlehong 2	61	3,900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South3rd Street	Urban Restructuring	Katlehong 2	61	1,100,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South4th Street	Urban Restructuring	Katlehong 2	61	900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South5th Street	Urban Restructuring	Katlehong 2	61	1,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthOuter Years	Urban Restructuring	Katlehong 2	61	300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South24th Street - zonkezizwe st	Urban Restructuring	Katlehong 2	62	2,300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South25th Avenue	Urban Restructuring	Katlehong 2	62	1,270,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South26th Street	Urban Restructuring	Katlehong 2	62	750,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South27th Street	Urban Restructuring	Katlehong 2	62	600,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Roads: Low Cost Housing: South	Urban Restructuring	Corporate	Multi Wards	-	40,000,000	35,000,000
Roads and Stormwater	Roads: Low Cost Housing: South28th Street	Urban Restructuring	Katlehong 2	62	500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South23rd Street	Urban Restructuring	Katlehong 2	62	1,100,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthOuter Years	Urban Restructuring	Katlehong 2	62	300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthNaledi	Urban Restructuring	Katlehong 2	101	900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthNcambo	Urban Restructuring	Katlehong 2	101	780,000	-	-
Roads and Stormwater	Aerotropolis: Rhodesfield road network	Economic Development	Kempton Park	17	7,000,000	20,000,000	30,000,000
Roads and Stormwater	Atlasville Spruit flood management	Upgrading and Renewal	Boksburg	23	6,500,000	500,000	500,000
Roads and Stormwater	Bedfordview Stormwater Protection	Upgrading and Renewal	Edenvale	20	3,000,000	700,000	200,000
Roads and Stormwater	Bedfordview, Geometric Rd Improvement (Including Edenvale)	Upgrading and Renewal	Edenvale	20	3,000,000	5,000,000	5,000,000
Roads and Stormwater	Benoni, Const of S W Outfall Rynfild	Upgrading and Renewal	Benoni	27	500,000	500,000	-
Roads and Stormwater	Bergrievier Drive: Reconstruction & widening	Upgrading and Renewal	Kempton Park	13	7,000,000	8,000,000	4,000,000
Roads and Stormwater	Constr. Of Small Holding Roads(Eastern Region)Gum Road	Upgrading and Renewal	Kempton Park	100	2,000,000	2,000,000	2,000,000
Roads and Stormwater	Constr. Of Small Holding Roads(Eastern Region)Acron and Jarrah	Upgrading and Renewal	Kempton Park	100	2,000,000	2,000,000	2,000,000
Roads and Stormwater	Constr. Of Small Holding Roads(Eastern Region)Kiaat	Upgrading and Renewal	Kempton Park	100	1,000,000	1,000,000	1,000,000
Roads and Stormwater	Construct Daveyton CBD/N12 Interchange	Urban Restructuring	Benoni	68,70,71,72	2,000,000	20,000,000	20,000,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Roads: Low Cost Housing: South	Urban Restructuring	Corporate	Multi Wards	-	40,000,000	35,000,000
Roads and Stormwater	Roads: Low Cost Housing: South 28th Street	Urban Restructuring	Katlehong 2	62	500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South 23rd Street	Urban Restructuring	Katlehong 2	62	1,100,000	-	-
Roads and Stormwater	Construction of K86	Upgrading and Renewal	Daveyton	24,25,26,96	2,000,000	20,000,000	10,000,000
Roads and Stormwater	Contribution Township Development	Upgrading and Renewal	Corporate	Multi Wards	500,000	1,000,000	1,000,000
Roads and Stormwater	De-silting Elsburg dam	Upgrading and Renewal	Alberton	39	150,000	500,000	500,000
Roads and Stormwater	Doubling Barry Marais Rd	Upgrading and Renewal	Boksburg	31,99,43,45	6,500,000	6,000,000	5,000,000
Roads and Stormwater	Eastern Reg. Impl New Traffic Sign	Urban Restructuring	Corporate	Multi Wards	-	2,000,000	1,000,000
Roads and Stormwater	Eastleigh Spruit Channel	Upgrading and Renewal	Edenvale	18,19	5,500,000	8,000,000	8,000,000
Roads and Stormwater	Elandsfontein, SW Implementation (North)	Upgrading and Renewal	Germiston	92	3,000,000	3,000,000	2,000,000
Roads and Stormwater	Extension of Albertina Sisulu Expressway	Upgrading and Renewal	Kempton Park	23,100	6,900,000	10,000,000	10,000,000
Roads and Stormwater	Geometric Road Improvements (North)	Upgrading and Renewal	Corporate	Multi Wards	-	6,000,000	8,000,000
Roads and Stormwater	Geometric Road Improvements (North) Completion Francis/Dormehl Anderbolt	Upgrading and Renewal	Boksburg	22	600,000	-	-
Roads and Stormwater	Geometric Road Improvements (North) Completion Sam Molele / Esselen Park ext3 Intersection.	Upgrading and Renewal	Tembisa 1	8,91	600,000	-	-
Roads and Stormwater	Geometric Road Improvements (North) Doubling Kwartel between Blouvalk and Paradysvink	Upgrading and Renewal	Kempton Park	13	1,500,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Geometric Road Improvements (North)PTA road/ Vlei Street	Upgrading and Renewal	Kempton Park	15	1,100,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)Electron Bend	Upgrading and Renewal	Kempton Park	17	1,000,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)Completion Venus/ Mecury Intersection	Upgrading and Renewal	Boksburg	23	600,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)R562/Axle Road Intersection	Upgrading and Renewal	Tembisa 2	89	600,000	-	-
Roads and Stormwater	Gladiator Stormwater System Implement	Upgrading and Renewal	Kempton Park	17	3,000,000	5,000,000	3,000,000
Roads and Stormwater	Harmelia / Buurendal SW Systems	Upgrading and Renewal	Edenvale	18,92	4,000,000	2,000,000	-
Roads and Stormwater	Hewlitt Drive Intersection	Upgrading and Renewal	Boksburg	32	750,000	2,500,000	500,000
Roads and Stormwater	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
Roads and Stormwater	Impala Park and surrounding Stormwater System	Upgrading and Renewal	Boksburg	23	-	500,000	5,000,000
Roads and Stormwater	Implement Traffic Signals: East	Upgrading and Renewal	Benoni	Multi Wards	1,000,000	2,000,000	2,000,000
Roads and Stormwater	Isandovale, Erosion Protection Impl (North)	Upgrading and Renewal	Edenvale	18	2,500,000	3,000,000	2,000,000
Roads and Stormwater	K136 & Rd 1894 Link Road	Upgrading and Renewal	Kwa Thema	77,81	15,000,000	12,000,000	-
Roads and Stormwater	Kaal Spruit rehabilitation	Urban Restructuring	Tembisa 2	1	1,500,000	15,000,000	10,000,000
Roads and Stormwater	Katlehong Implementation of Stormwater Masterplan	Urban Restructuring	Katlehong 1	Multi Wards	11,000,000	12,000,000	8,000,000
Roads and Stormwater	Kraft Barbara Road Intersection Upgrade	Upgrading and Renewal	Germiston	21	6,000,000	-	-
Roads and Stormwater	Leachville Roads & Stormwater	Upgrading and Renewal	Brakpan	97	3,000,000	-	-



**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Minor Extentions to Stormwater Germiston	Upgrading and Renewal	Germiston	36,35,39,41,93	600,000	1,000,000	1,000,000
Roads and Stormwater	Minor Road Improvements: East	Upgrading and Renewal	Springs	Multi Wards	500,000	500,000	800,000
Roads and Stormwater	Minor Works for Roads and SW: South	Upgrading and Renewal	Germiston	Multi Wards	650,000	500,000	800,000
Roads and Stormwater	Monument Road	Upgrading and Renewal	Kempton Park	15	8,500,000	2,000,000	200,000
Roads and Stormwater	N3, Construction of pedestrian bridge between Mapleton & Vosloorus	Urban Restructuring	Vosloorus	44,95	14,600,000	-	-
Roads and Stormwater	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	400,000	400,000
Roads and Stormwater	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	200,000	300,000
Roads and Stormwater	Paving & Sidewalks: East	Urban Restructuring	Duduza	25,69,73	3,000,000	3,000,000	3,000,000
Roads and Stormwater	Pedestrian Bridges: Greater Tembisa streams	Urban Restructuring	Tembisa 1	1,2,14,10,90,91,100	1,300,000	5,000,000	2,000,000
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Corporate	Multi Wards	-	2,000,000	2,000,000
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Benoni	23,24,27,28,29,30,73,100	500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Etwatwa	26,65,66,67	500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Daveyton	,25,68,69,70,71,96	1,500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Kwa Thema	74,78,77,79	500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Duduza	84,86,87,98	1,500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Tsakane	81,82,83,84,85,86	500,000	-	-
Roads and Stormwater	Pedestrian Management Impl. (North)	Upgrading and Renewal	Edenvale	4,5,7,9,10,11,12,18,19,22,92	6,000,000	6,000,000	6,000,000
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Corporate	Multi Wards	-	5,500,000	5,000,000
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Alberton	37,94	680,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Boksburg	34,42,43	1,020,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Germiston	21,93	680,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Katlehong 1	48,49,50,51	1,360,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Thokoza	52,54,57	1,020,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Vosloorus	45	340,000	-	-
Roads and Stormwater	Pomona Roads (including Brentwood Park)	Upgrading and Renewal	Benoni	100,23	6,000,000	6,000,000	6,000,000
Roads and Stormwater	Pomona Stormwater System	Upgrading and Renewal	Boksburg	23	7,000,000	7,000,000	4,000,000
Roads and Stormwater	Pretoria Road Upgrading	Upgrading and Renewal	Benoni	24, 27	11,000,000	5,000,000	3,000,000
Roads and Stormwater	Provide Paving on erf 295 West Germiston for parking purposes	Upgrading and Renewal	Germiston	36	4,200,000	-	-
Roads and Stormwater	Quinine Rd Stormwater System	Upgrading and Renewal	Kempton Park	15	4,000,000	4,000,000	4,000,000
Roads and Stormwater	Raceview Stormwater Drainage system upgrades	Upgrading and Renewal	Alberton	37	-	500,000	6,000,000
Roads and Stormwater	Ravenswood Rd Construction (Future)	Upgrading and Renewal	Boksburg	22	5,000,000	7,000,000	500,000
Roads and Stormwater	Rehabilitate Dam Spillways	Upgrading and Renewal	Springs	28,31,73,88,97	3,000,000	-	-
Roads and Stormwater	Rehabilitate Roads in Eastern Region	Urban Restructuring	Tsakane	Multi Wards	45,000,000	30,000,000	35,000,000
Roads and Stormwater	Rehabilitation of Roads (North)	Upgrading and Renewal	Corporate	Multi Wards	-	25,000,000	40,000,000
Roads and Stormwater	Rehabilitation of Roads (North)Letsiakarana street from Etosha street to Mandara street=Mill and Inlay,both lanes.LEBOENG	Upgrading and Renewal	Tembisa 2	7	760,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ntsie street at the back of KFC and Engen garage.ILILIBA	Upgrading and Renewal	Tembisa 1	8	500,000	-	-

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Roads and Stormwater	Rehabilitation of Roads (North)Petronella Road	Upgrading and Renewal	Kempton Park	91	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ossewa Road	Upgrading and Renewal	Kempton Park	13	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Beukes Street	Upgrading and Renewal	Kempton Park	15	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Van Riebeeck Road (bottom)	Upgrading and Renewal	Kempton Park	16	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rietfontein Road	Upgrading and Renewal	Kempton Park	15	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rehab CBD Roads (Central, West, Voortrekker, Pine Ave & Blockhouse)	Upgrading and Renewal	Germiston	17	880,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Plane Road Subway	Upgrading and Renewal	Germiston	17	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Anvil Road	Upgrading and Renewal	Germiston	17	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Industry Road	Upgrading and Renewal	Germiston	17	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Grader Road (Spartan Extension)	Upgrading and Renewal	Germiston	17	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Sable Road (Ester Park)	Upgrading and Renewal	Germiston	17	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rigger Road (Spartan )	Upgrading and Renewal	Germiston	17	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Harris Road (Edenglen)	Upgrading and Renewal	Edenvale	18	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Terrace Avenue (Sebenza)	Upgrading and Renewal	Edenvale	18	700,000	-	-

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Roads and Stormwater	Rehabilitation of Roads (North) St Matthews (Hurly Vale)	Upgrading and Renewal	Edenvale	18	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Voortrekker Avenue	Upgrading and Renewal	Edenvale	19	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Francis Avenue (Dunvegan)	Upgrading and Renewal	Edenvale	19	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)St Ann	Upgrading and Renewal	Edenvale	18	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Kloof Road (Bedfordview)	Upgrading and Renewal	Germiston	20	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Hawley Road (Bedfordview)	Upgrading and Renewal	Germiston	20	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Upgrade Paul Smit Boksburg north	Upgrading and Renewal	Boksburg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Upgrade 14th and 15th Boksburh North	Upgrading and Renewal	Boksburg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Bartlett Road Ravenswood	Upgrading and Renewal	Boksburg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Atlas North	Upgrading and Renewal	Boksburg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)12. Brentwood Park Road	Upgrading and Renewal	Boksburg	23	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)35. Mimosa Road (Birchleigh)	Upgrading and Renewal	Boksburg	23	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Spanner Olifantsfontein	Upgrading and Renewal	Tembisa 2	89	500,000	-	-

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Roads and Stormwater	Rehabilitation of Roads (North)Axcel street from Industrial road to the corner near Thermopwer.overlay .OLIFANTSFONTEIN	Upgrading and Renewal	Tembisa 2	89	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)13. Rondebult Road = R 626 998.30	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Kruin Road (Klopper Park)	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)31. Herman Road (Meadowdale)	Upgrading and Renewal	Germiston	92	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)10. Ian Close	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rehabilitation of Clayville Bridge	Upgrading and Renewal	Tembisa 2	1	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Sam Molele Dr from George Nyanga street to Sheba street=Mill and Inlay,both lanes.ILIDINGA	Upgrading and Renewal	Tembisa 1	6	900,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ngomane street from Khumalo street until Pick n Pay,both lanes mill and inlay.ENDULWINI	Upgrading and Renewal	Tembisa 1	6	300,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Duffton Road (Aston Manor)	Upgrading and Renewal	Kempton Park	15	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)38. Spencer Road (Spartan Extension)	Upgrading and Renewal	Germiston	17	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ingwe Road (Sebenza)	Upgrading and Renewal	Edenvale	18	700,000	-	-

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Roads and Stormwater	Rehabilitation of Roads (North)South Road (Hurly Vale)	Upgrading and Renewal	Edenvale	18	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Venda Road (Sebenza)	Upgrading and Renewal	Edenvale	18	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Edenvale Road	Upgrading and Renewal	Edenvale	19	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Lily Road (Dunvegan)	Upgrading and Renewal	Edenvale	19	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Elray Road (Dunvegan)	Upgrading and Renewal	Edenvale	19	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)St Dominique (Edenvale Central)	Upgrading and Renewal	Edenvale	19	960,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Upgrade Griesel Road Beyers park	Upgrading and Renewal	Boksburg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)10th Ravenswood	Upgrading and Renewal	Boksburg	22	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Atlas South	Upgrading and Renewal	Boksburg	22	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Olifantsfontein in Industrial Areas various intersections	Upgrading and Renewal	Tembisa 2	89	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Industrial road from Axcel street to Olifantsfontein road,overlay both lanes.OLIFANTSFONTEIN	Upgrading and Renewal	Tembisa 2	89	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)32. Ag De Witt (Sunny Rock)	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Mimosa Road (Pomona)	Upgrading and Renewal	Kempton Park	23, 100	500,000	-	-

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Roads and Stormwater	Rehabilitation of Roads (North)48.Joseph Nonoane street from Peter Nchabeleng street to Solomon Mahlangu street=Mill and Inlay,both lanes.WINNIE MANDELA	Upgrading and Renewal	Tembisa 2	2	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Elgin Road upgrade between Pretoria and Southpansberg Road	Upgrading and Renewal	Kempton Park	15	500,000	-	-
Roads and Stormwater	Rehabilitation of roads: South	Upgrading and Renewal	Corporate	Multi Wards	-	30,000,000	30,000,000
Roads and Stormwater	Rehabilitation of roads: SouthAccording to PMS Currently under review.	Upgrading and Renewal	Corporate	Multi Wards	37,500,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthResurfacing of Refinery between power street and Railway Bridge in consultation with the councillor	Upgrading and Renewal	Corporate	Multi Wards	2,000,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthFixing of Pedestrian bridge over Swartkoppies between Vermooten & Hennie Albeas road	Upgrading and Renewal	Corporate	Multi Wards	500,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthRe-surfacing of Roads in Freeway Park	Upgrading and Renewal	Corporate	Multi Wards	3,000,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthCompletion and Rehabilitation from Mabona street to Tshabalale Street	Upgrading and Renewal	Corporate	Multi Wards	2,000,000	-	-
Roads and Stormwater	Replacement of Traffic Signals with LED Heads: East	Upgrading and Renewal	Corporate	Multi Wards	500,000	500,000	500,000

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Roads and Stormwater	Roads East (AS and When)	Upgrading and Renewal	Corporate	Multi Wards	-	25,000,000	25,000,000
Roads and Stormwater	Roads East (AS and When)Tshabalala Street completion	Upgrading and Renewal	Etwatwa	65	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Skhumbane Bridge completion	Upgrading and Renewal	Kwa Thema	81	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Manamela Street completion	Upgrading and Renewal	Kwa Thema	77	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Dubase Street completion	Upgrading and Renewal	Daveyton	68	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Matiwane Street completion	Upgrading and Renewal	Daveyton	68	200,000	-	-
Roads and Stormwater	Roads East (AS and When)24th Street completion	Upgrading and Renewal	Etwatwa	66	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Mashile Street completion	Upgrading and Renewal	Etwatwa	67	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Luande/Prague/Bogota Ave completion	Upgrading and Renewal	Brakpan	74	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Chiloane Street completion	Upgrading and Renewal	Kwa Thema	77	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Rapodile Street completion	Upgrading and Renewal	Kwa Thema	78	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Falcon street completion	Upgrading and Renewal	Tsakane	99	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Tame Street And Stormwater completion	Upgrading and Renewal	Benoni	30	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Tame Street Paving Access Road1-7 completion	Upgrading and Renewal	Benoni	30	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Thobela Street completion	Upgrading and Renewal	Etwatwa	25	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Floors Street and Mike Street	Upgrading and Renewal	Tsakane	99	1,300,000	-	-



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Roads and Stormwater	Roads East (AS and When)12th Street (Etwatwa West) and 8th Street (Ext 4)	Upgrading and Renewal	Etwatwa	67	4,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Tarring of Bathurist Lane	Upgrading and Renewal	Brakpan	74	2,500,000	-	-
Roads and Stormwater	Roads East (AS and When)Robin Island at Ext 8 – Ward 79, Madunani 425 Area, access road at the New Houses next to Pick n’ Pay, Makuadzana, Chris Hanie, Ndawo, Tshabalala, Msia Sobukwe	Upgrading and Renewal	Kwa Thema	79	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Vlakfontein road, Khazimula Street (Ext 6), Mhlongo Street (12B), Mfazazane street (Ext 4)	Upgrading and Renewal	Kwa Thema	81	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Roads & stormwater Cornwell Phase 4	Upgrading and Renewal	Tsakane	82	3,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Bakoena street and Maseko Street	Upgrading and Renewal	Tsakane	83	2,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Gogo road and other roads (Approximately 5.5 kilometers of gravel road)	Upgrading and Renewal	Duduza	84	3,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Mthunzi Avenue, Njelele, Mothibe, Malaza, Kotavushika & Vulindlela	Upgrading and Renewal	Tsakane	85	3,000,000	-	-

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Roads and Stormwater	Roads East (AS and When)12th Street (Etwatwa West) and 8th Street (Ext 4)	Upgrading and Renewal	Etwatwa	67	4,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Tarring of Bathurist Lane	Upgrading and Renewal	Brakpan	74	2,500,000	-	-
Roads and Stormwater	Roads East (AS and When)Ribbok and Protea	Upgrading and Renewal	Nigel	88	2,500,000	-	-
Roads and Stormwater	Roads on Dolomite	Upgrading and Renewal	Corporate	Multi Wards	-	10,000,000	10,000,000
Roads and Stormwater	Roads on Dolomite Boikhutso street	Upgrading and Renewal	Alberton	39	1,100,000	-	-
Roads and Stormwater	Roads on Dolomite Nectarine Street	Upgrading and Renewal	Alberton	39	1,900,000	-	-
Roads and Stormwater	Roads on Dolomite Mulberry and Cottonester	Upgrading and Renewal	Vosloorus	95	2,000,000	-	-
Roads and Stormwater	Roads on Dolomite Odeke Street and Elbe street in 2015/16 Outer Years: Emphefulo, Empangeni, Mbali, Mgogo, Umsebenzi, Asparagusi,	Upgrading and Renewal	Katlehong 2	101	5,000,000	-	-
Roads and Stormwater	Rover St Widening in Henville (Future)	Upgrading and Renewal	Germiston	92	-	-	400,000
Roads and Stormwater	Sandpan Areas Stormwater Outfall	Upgrading and Renewal	Benoni	27	5,000,000	2,000,000	200,000
Roads and Stormwater	Sonneveld Stormwater Upgrading	Upgrading and Renewal	Boksburg	32	1,000,000	-	-
Roads and Stormwater	Soutpansberg Drive Intersect Upgrading	Upgrading and Renewal	Kempton Park	16	-	-	300,000
Roads and Stormwater	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,800,000	3,000,000	3,000,000
Roads and Stormwater	Stormwater (AS and When) East	Urban Restructuring	Corporate	Multi Wards	-	25,000,000	25,000,000
Roads and Stormwater	Stormwater (AS and When) EastStormwater at Evens , Western and Renny Streets	Urban Restructuring	Benoni	24	200,000	-	-

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Roads and Stormwater	Stormwater (AS and When) EastStorm-water next to Vezikhono Secondary: Planning	Urban Restructuring	Etwatwa	26	100,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastStormwater drainage design for Dube street	Urban Restructuring	Benoni	30	1,500,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastStorm water: Chris Han Drive Ext 10	Urban Restructuring	Etwatwa	65	300,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastKheshwa Stormwater and drainage of Bhengu Street recreational centre, Lerutle Primary School	Urban Restructuring	Daveyton	69	200,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastConstruction of bridge at Pikoko street, Kingsway	Urban Restructuring	Benoni	73	1,500,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastDrain stormwater at Mohlala street	Urban Restructuring	Brakpan	74	100,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastDrain stormwater at Mashila/Rietvlei Ottawa Street	Urban Restructuring	Brakpan	74	100,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastNew Storm-water: Thubelisha Extension & Rockville Thakado, and Modjadji Street	Urban Restructuring	Tsakane	85	200,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastStorm-water reticulation in all of ward 99. Storm-water drainage (James Strachan Street between house no. 1260 and 1266.	Urban Restructuring	Tsakane	99	200,000	-	-

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Roads and Stormwater	Stormwater (AS and When) East1. Satynhout Avenue (350m length)To use the as and when Consultants and contractors for designs and implementation	Urban Restructuring	Brakpan	97	1,575,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastImplementation of phased remedial works as identified in the Stormwater Management Plans of Etwatwa, Daveyton, Actonville and Wattville. Etwatwa: Completion of phase 2, and start of implementation of phase 3; Daveyton: Start implementation of the remedial works on the High Damage Risk Potential Areas ; Actonville: Start with implementation of Flood Control Remedial Measures ; Wattville : Start with implementation of Flood Control	Urban Restructuring	Corporate	Multi Wards	19,025,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North)	Upgrading and Renewal	Corporate	Multi Wards	-	5,500,000	5,000,000
Roads and Stormwater	Stormwater improvements (Minor) (North) Stormwater in Mampuru	Upgrading and Renewal	Tembisa 1	6	800,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Tembisa clinic opp civic	Upgrading and Renewal	Tembisa 1	6	100,000	-	-

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Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Temong Tlamatlama Sections	Upgrading and Renewal	Tembisa 2	7	300,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Illiba, Emoyeni and Emangweni area	Upgrading and Renewal	Tembisa 1	8	300,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Motsu area	Upgrading and Renewal	Tembisa 1	9	400,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Subsoil Lawrence Phokanoka	Upgrading and Renewal	Edenvale	11	800,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Stormwater pipe/drain Esiqongweni section Archie Gumede street	Upgrading and Renewal	Edenvale	11	800,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Pikkewyn Subsurface	Upgrading and Renewal	Kempton Park	13	600,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Fencing Birch Acres Ext 44 Attenuation dam. Clear View.	Upgrading and Renewal	Kempton Park	91	1,000,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Khusche Street Subsurface	Upgrading and Renewal	Germiston	92	400,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)	Upgrading and Renewal	Corporate	Multi Wards	-	5,000,000	5,000,000

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Roads and Stormwater	Stormwater Upgrades (South)Trichard Street (Cason), Hospital & Railway Street (Plantation) at Railway Subway (CBD) & Albu, Konig Koenage Street between Boksburg High School & CBC School and storm-water problem in Albu Street between Boksburg High School and CBC School: Planning	Upgrading and Renewal	Boksburg	32	200,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Construction of Storm water drains at Kusasa, Lithemba and Luvuyo streets at Roodekop Ext 21	Upgrading and Renewal	Germiston	41	900,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Construction of storm water drainage at Mokgampanyane & Bloom streets	Upgrading and Renewal	Katlehong 1	48	2,850,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Stormwater erection at Mnyane 399 and at corner Ndlovu and Ville: Planning	Upgrading and Renewal	Thokoza	54	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Stormwater erection at Mnyane 399 and at corner Ndlovu and Ville: implementation	Upgrading and Renewal	Thokoza	54	150,000	-	-

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<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Stormwater Upgrades (South)Tobatse – Tshele & Maphale Streets – Construction of storm-water drainage. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Nkaki & Mokoena Street storm-water drainage to be upgrading. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Storm water between Mpye and Maronyane to be constructed. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Storm water between Mahano and Moepshe to be upgraded. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Raceview Stormwater upgrade	Upgrading and Renewal	Vosloorus	64	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Storm water drainages at Mapleton Ext 10 12, (entire ward)	Upgrading and Renewal	Etwatwa	65	150,000	-	-
Roads and Stormwater	Stormwater Upgrades: North	Upgrading and Renewal	Corporate	Multi Wards	-	20,000,000	20,000,000
Roads and Stormwater	Stormwater Upgrades: NorthStormwater System Nyari and Izimbongo Street	Upgrading and Renewal	Tembisa 2	4	750,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthPedestrian bridge at Extension 07 and Speed humps from Corner Kanyama to Kangaroo Street	Upgrading and Renewal	Tembisa 2	5	300,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Stormwater Upgrades: NorthEmkhatini Clinic	Upgrading and Renewal	Tembisa 1	6	150,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthBrava Street Teanong SW	Upgrading and Renewal	Tembisa 1	9	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthMoses Kotane	Upgrading and Renewal	Tembisa 2	89	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthCovering of Channel along Inaugeration: Planning	Upgrading and Renewal	Edenvale	12	500,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthNorkem Park Pan	Upgrading and Renewal	Kempton Park	13	2,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthAbel Street sub soil	Upgrading and Renewal	Kempton Park	13	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthNuwejaarsvoel SW	Upgrading and Renewal	Kempton Park	13	500,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthBlue Gill Dam.	Upgrading and Renewal	Kempton Park	15	2,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North22. De Villiers Culvert: Planning	Upgrading and Renewal	Kempton Park	16	200,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthSW along Plantation: Planning	Upgrading and Renewal	Edenvale	19	200,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthSW along De Havilland (ACSA): Planning	Upgrading and Renewal	Boksburg	23	300,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthDunvegan, 5th and 6th Avenue. (R 313 280.57)	Upgrading and Renewal	Edenvale	19	300,000	-	-



**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Stormwater Upgrades: NorthSW along Bonaero drive and Bonaero Park: Planning	Upgrading and Renewal	Boksburg	23	300,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthOlifantsfontein Channel Spar Spanner	Upgrading and Renewal	Tembisa 2	89	2,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthPhumlani Mall: completion	Upgrading and Renewal	Tembisa 2	89	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthVusimuzi Mooifontein Cemetry completion	Upgrading and Renewal	Tembisa 1	90	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North3. Meadowbrook Channel (Wilbart)	Upgrading and Renewal	Germiston	92	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North11. Herman Street (Kia): Completion	Upgrading and Renewal	Germiston	92	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthSedibeng / Kopanong SW Network	Upgrading and Renewal	Tembisa 1	5	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthNkwane Nkruma	Upgrading and Renewal	Edenvale	11	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North15. Upgrade of Brabazon	Upgrading and Renewal	Kempton Park	17	1,200,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthCovering of Channel along Tembisa ext 7: Planning	Upgrading and Renewal	Tembisa 2	4	300,000	-	-
Roads and Stormwater	Stormwater Upgrading Thintwa	Upgrading and Renewal	Thokoza	56	19,000,000	-	-
Roads and Stormwater	SW in Vosloorus	Urban Restructuring	Vosloorus	44, 45, 46, 47, 64, 95	2,300,000	4,000,000	4,000,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Swartsspruit Rehabilitation: Kempton Park	Upgrading and Renewal	Kempton Park	16,17	2,000,000	2,000,000	2,000,000
Roads and Stormwater	Tembisa Depot Upgrading	Upgrading and Renewal	Tembisa 1	14	10,000,000	5,000,000	-
Roads and Stormwater	Tembisa Natural Watercourses upgrading	Upgrading and Renewal	Tembisa 1	10	1,500,000	6,000,000	6,000,000
Roads and Stormwater	Tertiary Rds South Dept Construction	Upgrading and Renewal	Katlehong 2	59	4,000,000	-	-
Roads and Stormwater	Tertiary Roads (South)	Urban Restructuring	Corporate	Multi Wards	-	15,000,000	15,000,000
Roads and Stormwater	Tertiary Roads (South)2015/16: Kingwazi - Dukathole, Mfolozi, Siroye 2016/17: Moloti, Tongazi, Mwuzi, Sitate	Urban Restructuring	Germiston	35	3,500,000	-	-
Roads and Stormwater	Tertiary Roads (South)Mfundo Street and completion of Funda Street – Rounderbult Ext 2	Urban Restructuring	Germiston	41	1,200,000	-	-
Roads and Stormwater	Tertiary Roads (South)Inkongolo, Thupello and Ekuphumleni streets - Roodekop Ext 22	Urban Restructuring	Germiston	41	1,500,000	-	-
Roads and Stormwater	Tertiary Roads (South)2015/2016 Unokekere - Ramaphoza, Lsemene street, Loyiyana street	Urban Restructuring	Boksburg	42	3,000,000	-	-
Roads and Stormwater	Tertiary Roads (South)Dube street, Tutong service road, Iququ street, and Cul-De-Suc's in Monise section, Mopholi street	Urban Restructuring	Katlehong 1	55	5,400,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Swartsspruit Rehabilitation: Kempton Park	Upgrading and Renewal	Kempton Park	16,17	2,000,000	2,000,000	2,000,000
Roads and Stormwater	Tertiary Roads (South) 2.5 kilometres coming from the following list: Nobakhethwa, Tsie, Malefetsane, Lerumo, School street, Pherekgong, Banzana, Tau, Shona, Hlakula, Masoko, Mmesa, Lwetse, Phato, Street next to 8090, Thobisi, Vikin, Sonyboy, Lamoen, Seretse, Gambia, Zambia, Comoros, Zanzibar, Seychelles, Malawi, Sudan, Egypt, Togo, Phundungwane, Hlakubele, Tsholofelo, Tshitwe, Mphelane, Ntaka, Thahameso, Kgatlang, Langa, Seho, Pudumo, Silumko, Matsitela,	Urban Restructuring	Katlehong 2	63	1,400,000	-	-
Roads and Stormwater	Tertiary Roads in Katlehong, Buhle Park & Zonkizizwe Ext 1	Urban Restructuring	Katlehong 1	40,62	6,000,000	10,000,000	8,000,000
Roads and Stormwater	Tertiary Roads in Thokoza- Phase 3	Urban Restructuring	Thokoza	52, 54, 56, 57, 58	3,500,000	-	-
Roads and Stormwater	Tertiary Roads in Vosloorus- Phase 3	Urban Restructuring	Vosloorus	44, 45, 46, 47, 64, 95	3,600,000	-	-
Roads and Stormwater	Tertiary Roads: North	Urban Restructuring	Tembisa 1	1,2,4,5,6,7,12,89	20,000,000	15,000,000	10,000,000
Roads and Stormwater	Township Develop:Ext Services (North)	Upgrading and Renewal	Kempton Park	Multi Wards	3,000,000	6,000,000	5,000,000
Roads and Stormwater	Township Develop:Ext Services ex Contributions	Economic Development	Corporate	Multi Wards	1,500,000	1,000,000	1,000,000
Roads and Stormwater	Traffic Calming (North)	Upgrading and Renewal	Corporate	Multi Wards	-	800,000	800,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Traffic Calming (North)Various Streets, Tswelopele Extension 8	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Lombady Road, Clayville Extension 29	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Bismuth Street, Clayville Extension 26	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Arsenic Street, Clayville Extension 26	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Ext 24, Winnie Mandela	Upgrading and Renewal	Tembisa 2	3	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Lynx Street, Tembisa	Upgrading and Renewal	Tembisa 2	5	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Nkanyamba Street, Ecaleni Section	Upgrading and Renewal	Tembisa 2	5	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Mdlambhila Street, Ecaleni Section	Upgrading and Renewal	Tembisa 2	5	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Isekelo School, Isekelo Section	Upgrading and Renewal	Tembisa 1	6	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Letsiakarana Street, Tsenelong Extension 5	Upgrading and Renewal	Tembisa 2	7	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Pilansberg Street, Maokeng Section	Upgrading and Renewal	Tembisa 2	7	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Baduza Street, Emangweni Section	Upgrading and Renewal	Tembisa 1	8	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Emmanuel Mbetje Street, Thiteng Section	Upgrading and Renewal	Tembisa 1	10	15,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Traffic Calming (North)James Moyela Street, Tembisa West	Upgrading and Renewal	Edenvale	11	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Try Again Street, Phomolong Section	Upgrading and Renewal	Edenvale	12	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Banana Street, Commercia Extension 9	Upgrading and Renewal	Edenvale	12	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Ysterhout Street, Birchleigh	Upgrading and Renewal	Kempton Park	13	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Maduna Avenue, Phomolong Section	Upgrading and Renewal	Kempton Park	13	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Blombos Street, Birch Acres Extension 6	Upgrading and Renewal	Kempton Park	13	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Mtimkhulu Street / Maduna Avenue, Phomolong	Upgrading and Renewal	Kempton Park	13	25,000	-	-
Roads and Stormwater	Traffic Calming (North)Isiziba Street, Isiziba Section	Upgrading and Renewal	Tembisa 1	14	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Conakry Street, Isiphethweni Section	Upgrading and Renewal	Tembisa 1	14	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Quinine Street / Wonderboom Street, Glen Marais Extension 2	Upgrading and Renewal	Kempton Park	15	25,000	-	-
Roads and Stormwater	Traffic Calming (North)Kempton Primary School, Kempton Park	Upgrading and Renewal	Kempton Park	16	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Amatungulu Street, Esther Park	Upgrading and Renewal	Kempton Park	17	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Van Ryneveld Road, Hurleyvale	Upgrading and Renewal	Edenvale	18	30,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Roads and Stormwater	Traffic Calming (North)Second Avenue, Edendale	Upgrading and Renewal	Edenvale	18	15,000	-	-
Roads and Stormwater	Traffic Calming (North)St Mathews Road / St Peter Road, Hurlyvale	Upgrading and Renewal	Edenvale	18	25,000	-	-
Roads and Stormwater	Traffic Calming (North)Lilian Street, Berton Park	Upgrading and Renewal	Germiston	33	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Nairobi Street, Vusimuzi/Ehlanzeni	Upgrading and Renewal	Tembisa 1	90	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Strydom Street / Yvette Street, Birchleigh North	Upgrading and Renewal	Kempton Park	91	20,000	-	-
Roads and Stormwater	Traffic Calming (North)Matole Camp Street, Hospital View (Gardens)	Upgrading and Renewal	Kempton Park	100	15,000	-	-
Roads and Stormwater	Traffic Calming in the Eastern Region	Upgrading and Renewal	Corporate	Multi Wards	-	800,000	800,000
Roads and Stormwater	Traffic Calming South	Upgrading and Renewal	Corporate	Multi Wards	1,000,000	1,000,000	1,000,000
Roads and Stormwater	Traffic Signal SARTSM Compliance	Upgrading and Renewal	Corporate	Multi Wards	-	500,000	500,000
Roads and Stormwater	Traffic Signal Upgrades: East	Upgrading and Renewal	Corporate	Multi Wards	2,500,000	1,000,000	1,000,000
Roads and Stormwater	Traffic Signal Upgrades: South	Upgrading and Renewal	Corporate	Multi Wards	5,500,000	5,500,000	5,500,000
Roads and Stormwater	Traffic Signals Upgrading (North)	Upgrading and Renewal	Tembisa 2	Multi Wards	3,000,000	3,000,000	3,000,000
Roads and Stormwater	Trichardt's Rd from North Rand to Impala Park	Upgrading and Renewal	Germiston	92	1,000,000	6,000,000	2,000,000
Roads and Stormwater	Tunney Rds: Brollo & Brickfields rds	Upgrading and Renewal	Germiston	92	5,000,000	6,000,000	2,000,000
Roads and Stormwater	Upgrade Joe Mzamane Road Kwa-Thema	Upgrading and Renewal	Kwa Thema	77, 80	10,000,000	-	-
Roads and Stormwater	Upgrade of Roads Depots: East	Upgrading and Renewal	Corporate	73,74,75,88	-	500,000	2,000,000
Roads and Stormwater	Upgrading of Agric Holding Roads	Upgrading and Renewal	Kempton Park	100	4,000,000	4,000,000	4,000,000
Roads and Stormwater	Upgrading of Michelle street	Upgrading and Renewal	Alberton	38	-	5,000,000	-

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	19,000,000	19,000,000	19,000,000
Roads and Stormwater	Vosloorus New Depot	Urban Restructuring	Vosloorus	95	6,000,000	-	-
Roads and Stormwater	Vredebos Stormwater Drainage	Upgrading and Renewal	Brakpan	31	-	500,000	4,000,000
Roads and Stormwater	Witfield SW System	Upgrading and Renewal	Germiston	33	4,000,000	3,000,000	2,000,000
Roads and Stormwater	Etwatwa Stormwater	Urban Restructuring	Etwatwa	25,26,65,66,67	5,000,000	-	-
Roads and Stormwater	Install SW in Palm Ridge	Urban Restructuring	Katlehong 2	61,101,58	4,000,000	2,500,000	2,000,000
Roads and Stormwater	Katlehong & Thokoza, Lining of Canal between Katlehong and Thokoza	Urban Restructuring	Thokoza	52,54	1,550,000	-	-
Roads and Stormwater	Kwa-Thema Stormwater	Upgrading and Renewal	Kwa Thema	74,76,77,78,79,80	3,000,000	-	-
Roads and Stormwater	Provision of Pedestrian Bridge between Zonkizizwe and Palmridge	Urban Restructuring	Katlehong 2	61, 101	-	500,000	5,000,000
					<b>674,700,000</b>	<b>635,400,000</b>	<b>576,700,000</b>

### Expected outcomes from the implementation of the Capital Budget

The mission of the department is the development and management of affordable, appropriate and high quality roads and storm water infrastructure, to continuously improve the quality of life in a sustainable, safe, economical, equitable, integrated, environmentally sensitive and participatory manner. The Roads and Storm Water Department has undertaken to eliminate the backlog of gravel roads by 2020 through the as and when tender termed Fak’imali Uzobona, which was initiated in 2004, and to date over a R2 billion has been spent with the construction of roads and storm water. Roads and storm water were identified as the metro’s number one key mandate through the community participation process. The total budget for the department has grown from R327m in 2011/12 to R674.7m in 2015/16.

### Below is a summary of budget breakdown per category:

Under the **Admin** portion of the budget, provision has been made to cater for procurement of ICT equipment, specialised equipment, office furniture and vehicles with focus mainly in the depots. The refurbishment of the roads depots also falls within this category with recommended budget of **R39.2m**.

The increased provision for “**main roads**” in 2014/15 and 2015/16 is primarily to cater for Aerotropolis-related infrastructure and access roads currently in the planning phase. Major roads constructed by developers are also taken into account in the SDBIP target relating to the “Expansion of the Strategic Road Network”. Due to the complexities and challenges in constructing these roads due to EIAs and land acquisition, it is difficult to predict exactly when which road will be constructed. In terms of the SDBIP target, the network is to be

expanded by 5 km per annum over a five-year period with recommended budget of **R88.5m** for 2015/16.

Under **pedestrian facilities** provision has been made for pedestrian walkways as well as pedestrian bridges. In terms of the SDBIP it is proposed that 20km of walkways be constructed per financial year, with recommended budget of **R32.8m for 2015/16**.

The budget for **storm water** will address a variety of projects, including work on dams and natural water courses. Due to the variable nature and cost of storm water projects it is often difficult to estimate the length of Stormwater systems to be constructed or upgraded. In terms of the SDBIP, it is envisaged that the capacity of storm water systems will be increased by 25 km per annum through recommended budget of **R121.3m** for 2015/16.

On **tertiary roads** funds are required to eradicate backlog in previously disadvantaged areas and for provision of access roads in formal areas. Based on the estimated cost of R3.8 million/km, 44 km of tertiary roads is to be upgraded in 2015/16 with recommended budget of **R53.1m**. For the 2016/17 financial year 42 km are to be upgraded...

Funding for **traffic calming and signal upgrades** are provided for provision of safety on roads and to improve the level of congestion. Measures are implemented on a priority basis in accordance with applications received. The recommended budget of **R14.3m** funds will be utilised for the installation of new signals as well as the upgrading of existing signals.

The budget for the **rehabilitation of roads** will address the upgrade of roads in accordance with the results of the Pavement Management System. Funds from the Operational Budget are also utilised for this purpose. An estimated 200 km per annum are envisaged to be rehabilitated and/or resurfaced per financial year with recommended budget of **R130m** for 2015/16.

Further key deliverables expected of the abovementioned projects include job creation, accredited training, development of local sub-contractors and an injection of community retained earnings to boost the local township economies.

#### **2.10.26 SPORT, RECREATION, ARTS AND CULTURE (SRAC)**

The SRAC department consists of the following functions:

- Sport and Recreation.
- Arts, Culture and Heritage.
- Library and Information Services.
- Projects.
- Support.
- Strategy and Planning.
- Operations.
- Governance and Compliance.

The result statements of the department is contained in the IDP in Annexure A.

#### **Key projects of the Sport, Recreation, Arts and Culture Department**

NAME OF THE PROJECT	BRIEF DESCRIPTION
Masakane Games	This programme has a two-pronged approach; one being schools sport and the other a community-wide sport development programme. The school sport



NAME OF THE PROJECT	BRIEF DESCRIPTION
	programme targets all schools in Ekurhuleni on two priority sporting codes - soccer and netball. The community-wide sporting programme has four sporting codes - soccer, netball, athletics and volleyball. These two programmes are aimed at identifying new talent that can represent the municipality in competitive sport codes.
Kiddies Olympics	An annual multi-coded sport festival for children from five to eight-years-old. The children are exposed to recreational programmes including indigenous games. This is an introduction to sport and recreation targeted at five to six-year-olds that involves day care centres and crèches throughout Ekurhuleni where children are exposed to different forms of recreation and sport with the hope that for future development they will be nurtured in their chosen sporting code/s.
September Cultural Month	September month will be a culmination of a year-long cultural competition of various art forms to be celebrated over three days in the metro. This programme would start at ward/area competitions to the six Ekurhuleni regions into a metro-wide cultural celebration at the end of September annually. Part of the programme would encourage the use of our community halls and public spaces to display art, crafts, drama and the like.
Kempton Park Cultural Precinct	As a first step towards realising an integrated spatial framework and land use for the Aerotropolis, we propose the development of Kempton Park as the cultural capital due to the fact that it serves as a compulsory conduit in and out of South Africa. Furthermore, it would allow the EMM to leverage the capital infrastructure and rich political heritage and history of the location. Amongst others, Kempton Park served as the seat for negotiations for the new political dispensation i.e. the CODESA deliberations that became the foundation for the new democracy. This provides for the possibility of the development of political tourism and exporting the South African story.
Elites arts and sports events	To bid and host annually two major sporting and cultural events in the municipality.
Holiday Programmes  Greater participation of children in library programmes and services at all libraries	The programmes offer information and recreation activities to children and the youth at libraries during school holidays. The activities include, amongst others, career guidance, drafting of a CV, puppet shows, creating emails, video shows, storytelling, colouring, painting, and making Christmas cards, computer games and book bash literature festivals.

### Operating Budget of the Sport, Recreation, Arts and Culture Department

The department has been tasked to do the following:

- Improve the condition of the facilities by working with the Real Estate Department to prioritise maintenance works.
- Analyse trends and transactions to identify the reasons for the decline in revenue.

The Operating Budget per category is attached hereto.

Table 86 Operating Budget of the Sport, Recreation, Arts and Culture Department

SPORT, RECREATION, ARTS AND CULTURE										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>INCOME</b>										
MINOR INCOME	177	177	24	34	176	-0.68%	418.00%	0.46%	185	196
Total: USER CHARGES FOR SERVICES	177	177	24	34	176	-0.68%	418.00%	0.46%	185	196
RENT OF FACILITIES AND EQUIPMENT	8,695	8,695	4,347	5,796	8,550	-1.67%	47.53%	22.58%	9,234	9,973
Other Fines	1,795	1,795	179	239	591	-67.07%	147.42%	1.56%	635	683
Sub-Total: FINES	1,795	1,795	179	239	591	-67.07%	147.42%	1.56%	635	683
Operating Grants - Other	-	-	-	-	-	0.00%	0.00%	0.00%	2,550	2,550
Provincial Operating Grants	3,400	4,689	626	4,689	6,654	41.92%	41.92%	17.58%	-	-
Sub-Total: OPERATING GRANTS	3,400	4,689	626	4,689	6,654	41.92%	41.92%	17.58%	2,550	2,550
USDG	35,800	32,476	11,056	30,852	18,000	-44.57%	-41.66%	47.54%	39,911	32,000
Provincial Capital Grants	1,700	1,000	-	950	3,000	200.00%	215.79%	7.92%	8,000	6,000
Sub-Total: CAPITAL GRANTS	37,500	33,476	11,056	31,802	21,000	-37.27%	-33.97%	55.47%	47,911	38,000
SUNDRY INCOME	1,594	1,594	626	860	889	-44.26%	3.30%	2.35%	937	989
TOTAL OPERATING INCOME	53,161	50,426	16,858	43,420	37,859	-24.92%	-12.81%	100.00%	61,453	52,390
NET OPERATING INCOME	53,161	50,426	16,858	43,420	37,859	-24.92%	-12.81%	100.00%	61,453	52,390
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	291,792	285,574	203,690	285,691	310,418	8.70%	8.66%	48.75%	330,595	350,431
Employee Related Costs - Overtime	16,577	16,577	18,480	25,919	17,704	6.80%	-31.70%	2.78%	18,855	19,986
Employee Related Costs - Social Contributions	78,741	78,741	53,763	74,804	79,255	0.65%	5.95%	12.45%	84,406	89,471
Less: Employee Related Costs - Salaries Capitalised	(4,515)	(4,515)	-	(1,420)	(4,515)	0.00%	218.09%	-0.71%	(4,809)	(5,097)
Sub-Total: REMUNERATION	382,595	376,376	275,933	384,995	402,861	7.04%	4.64%	63.26%	429,047	454,790
DEPRECIATION	114,396	114,396	85,797	114,396	118,130	3.26%	3.26%	18.55%	121,674	125,933
Repairs and Maintenance - External Contractors	36,749	33,169	13,949	30,198	39,206	18.20%	29.83%	6.16%	41,362	43,637
Repairs and Maintenance - Internal Maintenance Teams	1,700	4,575	4,036	5,382	1,844	-59.69%	-65.73%	0.29%	1,964	2,082
Sub-Total: REPAIRS AND MAINTENANCE	38,449	37,743	17,985	35,580	41,050	8.76%	15.37%	6.45%	43,326	45,719
CONTRACTED SERVICES	4,550	4,863	973	1,601	2,488	-48.84%	55.37%	0.39%	2,625	2,835
GENERAL EXPENSES	52,151	66,905	30,784	57,389	47,584	-28.88%	-17.09%	7.47%	48,103	48,650
OPERATING GRANTS EXPENDITURE	3,400	4,689	626	1,563	6,654	41.92%	325.60%	1.04%	2,550	2,550
TOTAL OPERATING EXPENDITURE	595,540	604,973	412,098	595,525	618,766	2.28%	3.90%	97.17%	647,324	680,476
Internal Charges	15,977	15,977	29,258	33,484	18,035	12.88%	-46.14%	2.83%	19,987	22,088
NET OPERATING EXPENDITURE	611,517	620,950	441,356	629,009	636,801	2.55%	1.24%	100.00%	667,312	702,564
<b>OPERATING SURPLUS/(DEFICIT)</b>	(58,356)	(50,524)	(424,498)	(58,589)	(598,942)	4.98%	2.28%		(605,858)	(650,174)
Contribution to Capital Budget	37,500	33,476	11,056	31,802	21,000	-37.27%	-33.97%		47,911	38,000
Total Transfers from Cash-Backed Reserves	14,441	14,441	10,831	14,441	10,831	-25.00%	-25.00%		7,221	3,610
NET OPERATING SURPLUS/(DEFICIT)	(581,415)	(589,559)	(424,723)	(602,951)	(609,111)	3.32%	1.02%		(646,549)	(684,563)

### Capital Budget of the Sport, Recreation, Arts and Culture Department

An amount of R193.4m for 2015/16, R115.9m for 2016/17 and R114.5m for the 2017/18 financial years have been provided for the Sport, Recreation, Arts and Culture Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
SRAC	Construction of a new Bonaero Park Library	Urban Restructuring	Brakpan	31	-	-	1,000,000
SRAC	Construction: Ablution facilities	Urban Restructuring	Springs	23	2,000,000	3,000,000	-
SRAC	Construction: New Library: Brakpan	Urban Restructuring	Brakpan	97	2,200,000	-	-
SRAC	Fencing: Sport & Recreational Facilities	Upgrading and Renewal	Nigel	88	1,000,000	2,000,000	3,000,000
SRAC	Furniture & Equipment: Arts & Culture	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	1,000,000	1,000,000
SRAC	Furniture: Community and Sport centres	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
SRAC	Recapitalisation of Libraries	Urban Restructuring	Corporate	Multi Wards	3,000,000	8,000,000	6,000,000
SRAC	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	3,000,000	3,000,000
SRAC	Libraries Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	3,000,000	3,000,000
SRAC	Libraries ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
SRAC	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	1,000,000
SRAC	Rehabilitation of Libraries	Upgrading and Renewal	Corporate	Multi Wards	-	4,000,000	2,000,000
SRAC	Rehabilitation of Sport Facilities	Upgrading and Renewal	Corporate	Multi Wards	-	8,000,000	15,000,000
SRAC	Rehabilitation of Sport Facilities- Vosloorus stadium	Upgrading and Renewal	Vosloorus	46	500,000	-	-
SRAC	Rehabilitation of Sport Facilities- Reiger Park stadium	Upgrading and Renewal	Boksburg	43	600,000	-	-
SRAC	Rehabilitation of Sport Facilities- Delville bowling club	Upgrading and Renewal	Germiston	36	800,000	-	-
SRAC	Rehabilitation of Sport Facilities- Boksburg stadium	Upgrading and Renewal	Boksburg	32	2,350,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
SRAC	Rehabilitation of Sport Facilities- Kempton Park indoor sport	Upgrading and Renewal	Kempton Park	15	600,000	-	-
SRAC	Rehabilitation of Sport Facilities- Benoni north swimming pool	Upgrading and Renewal	Benoni	27	500,000	-	-
SRAC	Rehabilitation of Sport Facilities- Edenvale Bowling club	Upgrading and Renewal	Edenvale	18	200,000	-	-
SRAC	Rehabilitation of Sport Facilities- Primrose bowling club	Upgrading and Renewal	Germiston	21	450,000	-	-
SRAC	Rehabilitation of Sport	Upgrading and Renewal	Springs	67,75,76	17,000,000	18,000,000	18,000,000
SRAC	Resurfacing of Hard Courts	Upgrading and Renewal	Corporate	All wards	-	3,000,000	3,000,000
SRAC	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	3,000,000	3,000,000
SRAC	Toilets and guardhouses at various libraries	Upgrading and Renewal	Corporate	All wards	-	-	-
SRAC	Toilets and guardhouses at various libraries- Primrose Library	Upgrading and Renewal	Germiston	21	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Bedfordview Library	Upgrading and Renewal	Edenvale	20	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Spruitview	Upgrading and Renewal	Germiston	40	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Vosloorus	Upgrading and Renewal	Vosloorus	47	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Zonkezizwe	Upgrading and Renewal	Katlehong 2	62	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Elsburg	Upgrading and Renewal	Germiston	32	187,500	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
SRAC	Toilets and guardhouses at various libraries- Dinwiddie	Upgrading and Renewal	Alberton	39	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Thokoza	Upgrading and Renewal	Thokoza	57	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Palmridge	Upgrading and Renewal	Alberton	58	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Duduza	Upgrading and Renewal	Duduza	87	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Wattville	Upgrading and Renewal	Benoni	30	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Dunnottar	Upgrading and Renewal	Duduza	98	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- H P Mokoka	Upgrading and Renewal	Daveyton	68	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Jerry Moloi	Upgrading and Renewal	Etwatwa	66	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Springs	Upgrading and Renewal	Springs	75	187,500	-	-
SRAC	Toilets and guardhouses at various libraries- Bakerton	Upgrading and Renewal	Springs	72	187,500	-	-
SRAC	Upgrade of Alra Park Library	Upgrading and Renewal	Nigel	88	-	-	3,000,000
SRAC	Upgrade: Art Centres	Upgrading and Renewal	Tembisa 1	Multi Wards	2,000,000	2,000,000	3,500,000
SRAC	Upgrade: Construction of Memorial Sites	Upgrading and Renewal	Tembisa 1	9,75	1,700,000	-	-
SRAC	Upgrade: Recreation Facilities	Upgrading and Renewal	Corporate	Multi Wards	1,000,000	3,000,000	4,000,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
SRAC	Upgrading and completion Makhulong stadium	Upgrading and Renewal	Tembisa 2	5	-	-	2,000,000
SRAC	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	10,000,000	12,000,000	10,000,000
SRAC	Re-mobilise - 60 eco gyms established	Upgrading and Renewal	Corporate	All wards	8,000,000	-	-
SRAC	Re-mobilise - 3 Graders purchased	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,500,000	-	-
SRAC	Re-mobilise - Refurbishment of 50 Community Facilities completed	Upgrading and Renewal	Corporate	All wards	50,000,000	-	-
SRAC	Construction of a Zonkizizwe Multi-purpose center	Urban Restructuring	Katlehong 2	101	-	16,000,000	20,000,000
SRAC	Construction of a new swimming pool in Duduza	Urban Restructuring	Duduza	86	4,000,000	15,000,000	-
SRAC	Construction of a new swimming pool in Eden Park	Urban Restructuring	Thokoza	58	15,000,000	-	-
SRAC	Construction of New Library: Tsakane	Urban Restructuring	Tsakane	85	9,000,000	-	-
SRAC	Construction: New Library Etwatwa	Urban Restructuring	Etwatwa	26	-	8,911,111	11,000,000
SRAC	Germiston Theatre	Upgrading and Renewal	Germiston	36	35,000,000	-	-
SRAC	Rehabilitation of Thami Mnyele Cultural Park	Upgrading and Renewal	Tembisa 1	9	1,000,000	-	-
SRAC	Upgrade Tembisa Library	Urban Restructuring	Tembisa 2	4	8,000,000	-	-
					<b>193,400,000</b>	<b>115,911,111</b>	<b>114,500,000</b>

Although the financial sustainability of these non-income generating facilities is usually questioned, it contributes towards the creation of sustainable human settlements (social upliftment). It is proposed that SRAC together with the Economic Development and Real Estate Departments re-visit the leasing potential of lettable facilities and that the maintenance thereof be addressed via a service level agreement between SRAC and Real Estate.

**Expected outcomes from the implementation of the Capital Budget**

The department is tasked with the following functions:

- Provision of sport, recreation, arts and cultural facilities.
- Preservation and promotion of Ekurhuleni's heritage and identity.
- Transformation and development of library media resources.

Utilisation of sport, recreation, arts and culture programmes to enhance social cohesion. To address the above, the total budget for the department is R193.4 m.

Some of the major projects include:

- R50m for the Refurbishment of all the community halls.
- R35m for the development of the Germiston Theatre to be completed in 2015/16.
- R11.2m for the completion of the new Tsakane and Brakpan Libraries.
- R36.5m for rehabilitation of sport facilities including swimming pools.
- R8m for the establishment of eco-gyms in parks

## **2.10.27 STRATEGY & CORPORATE PLANNING**

The result statements of the department is contained in the IDP in Annexure A

### **Mandate of the Strategy and Corporate Planning Department**

The mandate of the Strategy and Corporate Planning Department (SCP) is to provide strategic direction and ensure effective and uniform strategic planning, monitoring and evaluation and research systems for Ekurhuleni Metropolitan Municipality. The department's core area of delivery includes strategic planning and support to all the departments of the Municipality; monitoring and evaluation and reporting for the entire Metro. Moreover, the department focuses on some of the research matters of the Metro, making available and intelligence to enhance decision making and planning across the Metro. The Strategy and Corporate Planning Department has been organised into functional areas that best allow it to meet its core business requirements. Its role is critical in ensuring that the integrated development plan is in line with the 2055 vision of GDS.

Table 87 Operating Budget of the Strategy & Corporate Planning Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>STRATEGIC AND CORPORATE PLANNING</b>										
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	%	%	F02 R'000	F03 R'000
ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	B to B	P to B	Of Total	2016/17	2017/18	
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	18,010	16,108	8,960	12,568	17,444	8.29%	38.80%	18,578	19,692	
Employee Related Costs - Overtime	30	30	34	48	32	6.80%	-33.49%	34	36	
Employee Related Costs - Social Contributions	1,339	1,339	961	1,337	2,533	89.24%	89.51%	2,698	2,860	
Less: Employee Related Costs - Salaries Capitalised	(7)	(7)	-	(2)	(7)	0.00%	218.09%	(7)	(8)	
<b>Sub-Total: REMUNERATION</b>	<b>19,371</b>	<b>17,469</b>	<b>9,955</b>	<b>13,950</b>	<b>20,002</b>	<b>14.50%</b>	<b>43.38%</b>	<b>21,302</b>	<b>22,580</b>	
<b>DEPRECIATION</b>	<b>609</b>	<b>609</b>	<b>457</b>	<b>609</b>	<b>629</b>	<b>3.26%</b>	<b>3.26%</b>	<b>647</b>	<b>670</b>	
Repairs and Maintenance - External Contractors	11	13	-	-	4	-65.58%	100.00%	5	5	
Repairs and Maintenance - Internal Maintenance Teams	20	20	20	27	22	8.50%	-18.64%	24	25	
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>31</b>	<b>33</b>	<b>20</b>	<b>27</b>	<b>27</b>	<b>-19.85%</b>	<b>-2.63%</b>	<b>28</b>	<b>30</b>	
<b>CONTRACTED SERVICES</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-100.00%</b>	<b>0.00%</b>	<b>-</b>	<b>-</b>	
<b>GENERAL EXPENSES</b>	<b>5,425</b>	<b>4,714</b>	<b>1,106</b>	<b>2,061</b>	<b>4,127</b>	<b>-12.45%</b>	<b>100.23%</b>	<b>4,191</b>	<b>4,260</b>	
<b>TOTAL OPERATING EXPENDITURE</b>	<b>25,486</b>	<b>22,874</b>	<b>11,538</b>	<b>16,647</b>	<b>24,784</b>	<b>8.35%</b>	<b>48.88%</b>	<b>26,169</b>	<b>27,540</b>	
<b>NET OPERATING EXPENDITURE</b>	<b>25,486</b>	<b>22,874</b>	<b>11,538</b>	<b>16,647</b>	<b>24,784</b>	<b>8.35%</b>	<b>48.88%</b>	<b>26,169</b>	<b>27,540</b>	
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>(25,486)</b>	<b>(22,874)</b>	<b>(11,538)</b>	<b>(16,647)</b>	<b>(24,784)</b>	<b>8.35%</b>	<b>48.88%</b>	<b>(26,169)</b>	<b>(27,540)</b>	
Total Transfers from Cash-Backed Reserves	84	84	63	84	63	-25.00%	-25.01%	42	21	
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	<b>(25,402)</b>	<b>(22,791)</b>	<b>(11,476)</b>	<b>(16,563)</b>	<b>(24,721)</b>	<b>8.47%</b>	<b>49.25%</b>	<b>(26,127)</b>	<b>(27,519)</b>	



## Capital Budget of STRATEGY & CORPORATE PLANNING

An amount of R310 000, R360 000 and R390 000 for the 2015/16, 2016/17 and 2017/18 financial years respectively, has been provided for operational equipment for the Strategy & Corporate Planning department.

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Strategy & Corporate Planning	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	120,000	140,000	150,000
Strategy & Corporate Planning	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	120,000	140,000	150,000
Strategy & Corporate Planning	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	70,000	80,000	90,000
					<b>310,000</b>	<b>360,000</b>	<b>390,000</b>

### 2.10.28 TRANSPORT PLANNING AND PROVISION

The result statements of the department is contained in the IDP in Annexure A.

#### Flagship Projects as pronounced by the Executive Mayor

##### Integrated Rapid Public Transport Network (IRPTN)

The Department of Transport Planning and Provision is responsible for the Integrated Rapid Transit Network (IRPTN). This project emanated from the Public Transport Action Strategy and Action Plan which was adopted by the National Cabinet in 2007. The strategy is aimed at accelerated modal upgrading and Integrated Public Transport Networks.

Ekurhuleni is one of the 12 metros in the country identified to implement an IRPTN. The department has been allocated a budget of R1,360 billion over the 2015/16 MTREF from the Public Transport Network Grant (PTNG) as well as R839 million over the 2015/16 MTREF from the Urban Settlement Development Grant (USDG).

#### Progress to date on the IRPTN can be summarised as follows:

- I. IRPTN Operational Plan: This plan was approved by the National Department of Transport in December 2012 and as such the business plan that has been developed is based on the approved Business Plan.
- II. IRPTN Business Plan: The Business Plan is aimed at outlining the capital and operational costs of the IRPTN from planning to implementation and operations. The Business plan was concluded and approved by the Mayoral Committee on the 26<sup>th</sup> November 2014.
- III. The IRPTN construction has also commenced with two contractors appointed for the construction of the complementary and trunk routes. A total of 5kms of the trunk route is targeted for completion by June 2015.

- IV. To date 14 km of Non-Motorised Transport Infrastructure have been constructed in Tembisa, Rondebult Road and Kempton Park.
- V. 13 Lay-bys for loading and off-loading passengers have also been constructed.

The focus areas on the IRPTN project in the year 2014/15 will be the implementation of the IRPTN infrastructure such as the road Infrastructure – 5kms of the Trunk Route, commencement of the median stations construction and the Transport Command Centre to name but a few.

### Key Strategic projects of the Transport Department

PROJECT NAME	PROJECT DESCRIPTION
Planning and implementation of Integrated Rapid Public Transport Network.	The project entails the introduction of a Bus Rapid Transit System that will be integrated with other Public Transport Modes in Ekurhuleni from Tembisa to Vosloorus. The system will be a combination of dedicated bus lanes and complementary/feeder routes with dedicated median stations and as well as a dedicated Transport Command Centre.
Katlehong Licensing Hub	This is the first fully-fledged licensing hub that will be constructed in a township. Amongst some of the most important services that will be offered are: motor vehicle registration, driver licensing and testing and also vehicle testing. This project is aimed at extending the licensing services to previously disadvantaged areas.
Construction new public transport facilities viz. New Vosloorus and Palm Ridge public transport facilities.	The department envisages to have 4 newly constructed public transport facilities in Palm Ridge, New Vosloorus, Bluegumview and Phutaditshaba. Currently in these areas there are no ranking facilities. Two of these facilities will be constructed by end June 2015 viz. (New Vosloorus and Palm Ridge and Bluegumview and Phutaditshaba will be concluded in the 2015/16 financial year.
Provision of bus shelters in Ekurhuleni	The department is looking at erecting bus/taxi shelters across Ekurhuleni. This is in line with the provision of public transport infrastructure across EMM.

### Operating Budget of the Transport Department

The Transport Department is responsible for the transport planning, public transport and licensing function. The department has completed the draft Comprehensive Integrated Public Transport Plan (CITP) that will guide the development of transportation and spatial planning in the metro.

The Operating Budget per category is attached hereto.

Table 88 Operating Budget of the Transport Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>											
<b>TRANSPORT</b>											
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	%	%	%	F03 R'000
	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	B to B	P to B	Of Total			
<b>INCOME</b>											
MINOR INCOME	18,529	18,529	14,474	20,075	19,529	5.40%	-2.72%	2.13%		60,603	63,936
Total: USER CHARGES FOR SERVICES	18,529	18,529	14,474	20,075	19,529	5.40%	-2.72%	2.13%		60,603	63,936
Other Fines	1,070	1,070	-	-	-	-100.00%	0.00%	0.00%		-	-
Sub-Total: FINES	1,070	1,070	-	-	-	-100.00%	0.00%	0.00%		-	-
LICENSES AND PERMITS	-	-	3	4	0	100.00%	-96.14%	0.00%		10,000	10,750
INCOME FROM AGENCY SERVICES	258,557	258,557	194,079	258,773	274,014	5.98%	5.89%	29.93%		295,935	319,610
National Operating Grant	20,000	10,000	4,388	10,000	30,000	200.00%	200.00%	3.28%		40,000	40,000
Sub-Total: OPERATING GRANTS	20,000	10,000	4,388	10,000	30,000	200.00%	200.00%	3.28%		40,000	40,000
USDG	304,401	257,901	87,459	245,006	274,048	6.26%	11.85%	29.93%		280,000	300,000
Public Transport Infrastructure Grant	230,000	290,224	134,173	275,713	309,296	6.57%	12.18%	33.78%		404,389	536,544
Sub-Total: CAPITAL GRANTS	534,401	548,125	221,632	520,719	583,344	6.43%	12.03%	63.71%		684,389	836,544
SUNDRY INCOME	14,297	14,297	109	150	8,757	-38.75%	5747.16%	0.96%		9,238	9,746
TOTAL OPERATING INCOME	846,854	850,578	434,686	809,720	915,643	7.65%	13.08%	100.00%		1,100,165	1,280,586
NET OPERATING INCOME	846,854	850,578	434,686	809,720	915,643	7.65%	13.08%	100.00%		1,100,165	1,280,586
<b>EXPENDITURE</b>											
Employee Related Costs - Salaries & Wages	175,447	171,925	121,174	169,956	198,290	15.34%	16.67%	52.22%		300,529	320,061
Employee Related Costs - Overtime	15,973	15,973	12,840	18,009	17,059	6.80%	-5.27%	4.49%		18,168	19,258
Employee Related Costs - Social Contributions	47,267	47,267	33,311	46,349	49,092	3.86%	5.92%	12.93%		52,283	55,420
Less: Employee Related Costs - Salaries Capitalised	(9,185)	(9,185)	-	(2,888)	(9,185)	0.00%	218.09%	-2.42%		(9,782)	(10,369)
Sub-Total: REMUNERATION	229,501	225,980	167,325	231,426	255,256	12.96%	10.30%	67.22%		361,198	384,370
Repairs and Maintenance - External Contractors	15,867	16,802	10,791	23,332	34,390	104.67%	47.39%	9.06%		86,241	92,344
Repairs and Maintenance - Internal Maintenance Teams	4,427	4,620	3,437	4,583	4,804	3.99%	4.82%	1.27%		5,116	5,423
Sub-Total: REPAIRS AND MAINTENANCE	20,295	21,422	14,228	27,915	39,194	82.96%	40.40%	10.32%		91,357	97,767
CONTRACTED SERVICES	13,881	13,881	2,979	4,903	11,950	-13.91%	143.71%	3.15%		12,607	13,616
GENERAL EXPENSES	40,941	39,269	20,044	37,345	41,154	4.80%	10.20%	10.84%		69,870	73,732
OPERATING GRANT'S EXPENDITURE	20,000	10,000	4,388	10,962	30,000	200.00%	173.68%	7.90%		40,000	40,000
TOTAL OPERATING EXPENDITURE	324,618	310,552	208,964	312,551	377,554	21.58%	20.80%	99.42%		575,032	609,485
Internal Charges	1,931	1,931	(2,230)	(2,553)	2,184	13.08%	-185.55%	0.58%		2,432	2,706
NET OPERATING EXPENDITURE	326,549	312,483	206,734	309,998	379,738	21.52%	22.50%	100.00%		577,464	612,191
OPERATING SURPLUS/(DEFICIT)	520,305	538,095	227,952	499,722	535,905	-0.41%	7.24%			522,701	668,395
Contribution to Capital Budget	534,401	548,125	221,632	520,719	583,344	6.43%	12.03%			684,389	836,544
NET OPERATING SURPLUS/ (DEFICIT)	(14,097)	(10,030)	6,320	(20,997)	(47,438)	372.95%	125.93%			(161,688)	(168,149)

### Capital Budget of the Transport Department

An amount of R729.2m for 2015/16, R785.9m for 2016/17 and R1.008 billion for the 2017/18 financial years have been provided for the Transport Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Transport	Construction of Intermodal facilities: Upgrading Germiston Station Taxi Rank	Upgrading and Renewal	Germiston	93	40,000,000	40,000,000	30,000,000
Transport	Construction of MVRA/DLTC Kwatsaduza	Urban Restructuring	Kwa Thema	Multi Wards	-	2,000,000	23,000,000
Transport	Construction of MVRA/DLTC Tembisa	Urban Restructuring	Tembisa 2	4	10,000,000	21,800,000	17,000,000
Transport	Construction of public transport facilities	Urban Restructuring	Benoni	24	2,000,000	18,000,000	-
Transport	Drive Thru Germiston	Urban Restructuring	Germiston	36	-	-	2,000,000
Transport	Establish MVRA/DLTC Katlehong	Urban Restructuring	Katlehong 1	55	39,000,000	-	-
Transport	Establishment of new MVRA and Transport Offices Kempton Park	Urban Restructuring	Kempton Park	26	-	-	2,000,000
Transport	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	1,000,000	1,100,000
Transport	ICT Equipment (LIC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	700,000	800,000	900,000
Transport	Integrated Rapid Public Transport Network(IRPTN)	Economic Development	Multi CCA	2--18; 22; 23; 28; 29;31; 32; 43-47; 89-92; 95;99	309,296,000	404,389,000	536,544,000
Transport	Integrated Rapid Public Transport Network(IRPTN)	Economic Development	Multi CCA	2--18; 22; 23; 28; 29;31; 32; 43-47; 89-92; 95;99	259,047,621	280,000,000	300,000,000
Transport	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	600,000	700,000
Transport	Office Furniture (Licensing)	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	900,000	1,000,000
Transport	Other Equipment (LIC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	1,000,000
Transport	Refurbish All Metro Licensing Premises	Upgrading and Renewal	Alberton	17,19,20,32,39, 72,75,78,82,87, 88,94,97	1,600,000	5,000,000	5,000,000

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Transport	Refurbishment of Public Transport Facilities	Upgrading and Renewal	Corporate	Multi Wards	5,000,000	5,000,000	-
Transport	Replace Municipal buses	Upgrading and Renewal	Operational Equipment	Operational Equipment	40,000,000	-	80,000,000
Transport	Security Cameras	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,200,000	1,500,000	1,600,000
Transport	Specialized Equipment (Licensing)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	3,000,000	4,000,000
Transport	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,500,000
Transport	Vehicles (Licensing)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,500,000
Transport	Bluegumview Taxi Rank	Urban Restructuring	Duduza	86	7,000,000	-	-
Transport	Phuthaditjaba Taxi Rank (Tokoza)	Urban Restructuring	Thokoza	58	8,000,000	-	-
					<b>729,243,621</b>	<b>785,989,000</b>	<b>1,008,844,000</b>

**Expected outcomes from the implementation of the Capital Budget**

The total budget for the department is R729.2 m. significant projects are:

- R568m for the Integrated Rapid Public Transport Network(IRPTN)
- R93m for the upgrading of taxi ranks.
- R23.8m for the establishment of the MVRA/DLTC in Katlehong and Tembisa.
- R40m for the procurement of busses.

**2.10.29 BUDGET OF THE BRAKPAN BUS COMPANY (BBC)**

**CHALLENGES**

The current pilferage rate has prompted the company to see the need to drive for pre paying customers, so as to improve the collection of revenue and minimise the time and money spent on disciplinary matters.

The company concedes that buses have been underutilised during off peak hours and the vigorous marketing of the busses, by the employed Sales and Marketing Officer is embarked upon and thus maximise their use, for example, on special hire trips and contracting with corporate. The company has also seen the need to embark on advertising and branding on the buses to generate extra revenue. The survey on customer satisfaction is under way, this will assist to improve on the company’s customer service, by identifying gaps given the survey results.

Internally on the employee’s side, implementation of the South African Road Passenger Bargaining Council (SARPBAC) agreement comprehensively will assist in improving the morale by offering basic benefits, for example, implement the housing and medical aid

subsidy. Also by encouraging and incentivising driver's good conduct especially to commuters.

## **KEY PRIORITIES**

In order to improve on the competitiveness of the company, and improve on income generated, the company will be embarking on the following priority projects:

- Increasing the number of pre-paying customers (compared to cash paying customers);
- Conducting customer satisfaction surveys, to identify areas requiring improvement;
- Improve on governance and risk management systems and controls, in order to optimise effectiveness and efficiencies;
- Marketing of Brakpan Bus Company services, and maximise the use of buses on special hire trips;
- Service Level Agreement (SLA) with the workshop to be renegotiated to improve the turn-around time;
- A tender to be issued for diesel supply to ensure agility when diesel is unavailable from EMM sources;
- Improving staff morale

## **Operating Budget**

The total original Company Net Operating Surplus for 2014/15 was R278 099. For the 2015/16 multi-year budget, Net Operating Surplus of R52 404, R131 673 and R35 030 for the 2016/17, 2017/18 financial years respectively will be realised.

## **Operating Income**

The total annual average income envisaged will be 9 %. The annual fare increase of 5% will be factored ,the 4% growth from cash paying passengers, coupon sales, 10% special hire trips, and 2.2% DoRT subsidy, and BBC will request the EMM Grant of R5 Million to cover short fall of subsidy.

## **Operating Expenditure**

The total annual average expenses envisaged will be 10%. The two main cost drivers of this increase are Salaries and Fuel.

### **Salaries overall increase will be as follows;**

The salary increase of Senior Managers is estimated at 6.8%, which will be revised as soon as review of management performance is finalized.

The rest of employees salary increase is based on the Circular 74 from National Treasury, at 6.8% for 2015/2016 financial year.

Diesel envisaged increase is 10%

## **Capital Budget**

The Company has the following projects in the Capital budget for the multi-year period of 2015/16 to 2017/18 which amounts to R1 170 000, 00 and comprises of the following and will escalate as detailed below.

<b>2015/16 - 2017/18 DRAFT MULTI YEAR CAPITAL BUDGET - DETAILED PROJECT LIST</b>									
Department	Project Name	Capitalisation Investment Framework Category	Source of Finance 2014/2015	Approved Budget 2014/15	2014/15 Revised Budget as per CIF Recommendation	Source of Finance 2015/2016	Approved Budget 2015/16 as per 2013/2014 MTREF approval	2016/17 Revised Budget as per CIF Recommendation	2017/18 Revised Budget as per CIF Recommendation
BBC	IT Equipment	New	In house finance	25 000	25 000	In house finance	35 000	45 000	55 000
BBC	Furniture and other assets	New	In house finance	25 000	155 000	In house finance	35 000	45 000	55 000
BBC	Motor Vehicle	New	In house finance	200 000	200 000	In house finance	250 000	300 000	350 000
<b>BBC Total</b>				<b>250 000</b>	<b>380 000</b>		<b>320 000</b>	<b>390 000</b>	<b>460 000</b>

Table 89 Budget of the Brakpan Bus Company

FINANCIAL PERIOD	F00	F00	F00	F00	F00	F01	%	%	F02	F03
	R'000	R'000	R'000	R'000	R'000	R'000	B to B	P to B	R'000	R'000
ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	%	%	2016/17	2017/18		
<b>INCOME</b>										
Departmental Usage	25,955	6,630	25,955	28,658	10.42%	10.42%	32,372	36,968		
Sub-total: NET PROPERTY RATES	25,955	6,630	25,955	28,658	10.42%	10.42%	32,372	36,968		
INTEREST EARNED ON INVESTMENTS	50	5	50	50	0.00%	0.00%	50	53		
Capital Grants - Other	5,000	1,250	5,000	5,000	0.00%	0.00%	3,500	-		
Sub-Total: CAPITAL GRANTS	5,000	1,250	5,000	5,000	0.00%	0.00%	3,500	-		
TOTAL OPERATING INCOME	31,005	7,885	31,005	33,708	8.72%	8.72%	35,922	37,021		
NET OPERATING INCOME	31,005	7,885	31,005	33,708	8.72%	8.72%	35,922	37,021		
<b>EXPENDITURE</b>										
Employee Related Costs - Salaries & Wages	12,561	2,727	12,291	13,933	13.36%	13.36%	15,326	16,859		
Employee Related Costs - Overtime	724	181	724	724	0.00%	0.00%	776	822		
Remuneration of Councillors	1,417	251	1,417	1,509	6.51%	6.51%	1,615	1,728		
Sub-Total: REMUNERATION	14,702	3,159	14,432	16,166	12.02%	12.02%	17,717	19,409		
DEPRECIATION	1,881	411	1,681	1,699	1.07%	1.07%	1,741	1,741		
Repairs and Maintenance - External Contractors	504	513	1,549	1,703	9.92%	9.92%	554	609		
Sub-Total: REPAIRS AND MAINTENANCE	500	115	441	360	-18.29%	-18.29%	15,779	15,227		
INTEREST ON EXTERNAL BORROWINGS	13,140	3,141	12,624	13,728	8.74%	8.74%	15,779	15,227		
GENERAL EXPENSES	30,727	7,338	30,727	33,656	9.53%	9.53%	35,790	36,986		
TOTAL OPERATING EXPENDITURE	30,727	7,338	30,727	33,656	9.53%	9.53%	35,790	36,986		
NET OPERATING EXPENDITURE	30,727	7,338	30,727	33,656	9.53%	9.53%	35,790	36,986		
OPERATING SURPLUS/(DEFICIT)	278	278	278	52	-81.15%	-81.15%	132	35		
NET OPERATING SURPLUS/(DEFICIT)	278	278	278	52	-81.15%	-81.15%	132	35		



**2.10.30 WASTE MANAGEMENT DEPARTMENT**

The result statements of the department is contained in the IDP in Annexure A.

**Key Strategic Projects of the Waste Management Department**

NAME OF THE PROJECT	BRIEF DESCRIPTION
Improvement of Cleanliness of CBD' Areas.	WMS is embarking on a program to improve cleanliness of the Central Business Districts by: <ul style="list-style-type: none"> <li>• Introducing Nightshifts.</li> <li>• Procuring Street sweepers which will assist in CBD's during the nightshifts.</li> </ul>
Development and Upgrading the Public Offloading Facilities.	WMS is embarking in the Development and Upgrading of public offloading facilities program by: <ul style="list-style-type: none"> <li>• Development of Public Offloading Facilities in areas where there are none.</li> <li>• Upgrading of existing public offloading facilities into recycling and buyback facilities.</li> <li>• Permitting of existing public off loading facilities.</li> </ul>
Identification of the Landfill Site in the Northern Areas.	WMS is using privately owned Waste Disposal Facilities in the Northern Service Delivery Areas. WMS is embarking on a process to develop a Waste Treatment Facility in the Northern Service Delivery Areas.
Procurement, Delivery and Distribution of 240 Litre Waste Mobile Containers.	WMS is embarking on a programme to convert waste receptacles from Refuse Plastic Liners to 240 Litre Waste Mobile Containers as they are: <ol style="list-style-type: none"> <li>1. Safer technology.</li> <li>2. Cleaner Technology.</li> <li>3. Increase waste storage capacity.</li> </ol>

**Operating Budget of the Waste Management Department**

Waste Management Services Department services more than one million households in EMM. The services rendered include residential waste collection (formal and informal settlements), business waste collection, street sweeping, litter picking, clearing illegal dumping, waste transfer and disposal services as well as provision of public off-loading facilities. Waste Management Services Department is labour intensive with a staff compliment over 1600 while some of the services have been outsourced to serve the communities better. The department contributes to the Growth and Development Strategy through ensuring that environmental resources are protected from harm by ensuring that no waste is disposed of in non-designated areas. The departmental strategic focus for the year is outlined as follows:

- i. Construction of waste minimisation facilities.
- ii. Increase the operational compliance of all landfill sites in Ekurhuleni.
- iii. Increased compliance to the national and provincial waste management norms and standards – through distribution of 240l bins and provision of equitable waste collection and disposal services.
- iv. Increased provision of waste management services to informal settlements.
- v. Increase implementation of the greenhouse gas emissions policy.
- vi. Increased waste minimisation.
- vii. Increase support to primary and secondary education.
- viii. Increase citizen responsibility for municipal services.
- ix. Increased provision of landfill airspace.

Table 90 Operating Budget of the Waste Management Department

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>WASTE MANAGEMENT</b>										
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	%	%	%	F03 R'000
NT	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	B to B	P to B	Of Total	2016/17	2017/18
<b>INCOME</b>	29,682	29,682	29,891	39,854	40,000	34.76%	0.37%	2.28%	43,200	46,656
Interest Earned - Outstanding Debtors	29,682	29,682	29,891	39,854	40,000	34.76%	0.37%	2.28%	43,200	46,656
<b>Sub-total: PENALTIES AND INTEREST ON DEBTORS</b>	1,108,842	1,108,842	808,514	1,078,019	1,206,511	8.81%	11.92%	68.71%	1,301,777	1,404,595
Solid Waste Income	122,508	151,187	108,337	144,449	158,426	4.79%	9.68%	9.02%	171,100	184,788
Departmental Usage	1,231,349	1,260,029	916,851	1,222,467	1,364,937	8.33%	11.65%	77.73%	1,472,877	1,589,383
<b>Sub-total: SOLID WASTE SALES</b>	1,231,349	1,260,029	916,851	1,222,467	1,364,937	8.33%	11.65%	77.73%	1,472,877	1,589,383
<b>Total: USER CHARGES FOR SERVICES</b>	345,153	345,153	345,153	345,153	350,968	1.68%	1.68%	19.99%	383,817	424,930
Equitable Share	345,153	345,153	345,153	345,153	350,968	1.68%	1.68%	19.99%	383,817	424,930
<b>Sub-Total: OPERATING GRANTS</b>	25,000	4,600	157	4,370	-	-100.00%	0.00%	0.00%	-	-
USDG	25,000	4,600	157	4,370	-	-100.00%	0.00%	0.00%	-	-
<b>Sub-Total: CAPITAL GRANTS</b>	-	-	40	54	-	0.00%	0.00%	0.00%	-	-
<b>SUNDRY INCOME</b>	1,631,184	1,639,464	1,292,091	1,611,899	1,755,906	7.10%	8.93%	100.00%	1,899,894	2,060,969
TOTAL OPERATING INCOME	1,631,184	1,639,464	1,292,091	1,611,899	1,755,906	7.10%	8.93%	100.00%	1,899,894	2,060,969
Internal Recoveries	-	-	6	8	-	0.00%	0.00%	0.00%	-	-
<b>NET OPERATING INCOME</b>	1,631,184	1,639,464	1,292,097	1,611,907	1,755,906	7.10%	8.93%	100.00%	1,899,894	2,060,969

<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>										
<b>WASTE MANAGEMENT</b>										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
EXPENDITURE										
Employee Related Costs - Salaries & Wages	254,624	249,242	169,736	238,068	267,712	7.41%	12.45%	17.55%	285,113	302,220
Employee Related Costs - Overtime	39,756	39,756	62,391	87,508	42,459	6.80%	-51.48%	2.78%	45,219	47,932
Employee Related Costs - Social Contributions	58,648	58,648	40,646	56,555	59,447	1.36%	5.11%	3.90%	63,311	67,110
Less: Employee Related Costs - Salaries Capitalised	(5,824)	(5,824)	-	(1,831)	(5,824)	0.00%	218.09%	-0.38%	(6,203)	(6,575)
<b>Sub-Total: REMUNERATION</b>	<b>347,203</b>	<b>341,822</b>	<b>272,774</b>	<b>380,300</b>	<b>363,794</b>	<b>6.43%</b>	<b>-4.34%</b>	<b>23.84%</b>	<b>387,441</b>	<b>410,687</b>
<b>BAD DEBT PROVISION</b>	<b>53,546</b>	<b>53,546</b>	<b>40,159</b>	<b>53,546</b>	<b>67,966</b>	<b>26.93%</b>	<b>26.93%</b>	<b>4.45%</b>	<b>71,365</b>	<b>77,074</b>
<b>DEPRECIATION</b>	<b>45,809</b>	<b>45,809</b>	<b>34,357</b>	<b>45,809</b>	<b>47,304</b>	<b>3.26%</b>	<b>3.26%</b>	<b>3.10%</b>	<b>48,723</b>	<b>50,429</b>
Repairs and Maintenance - External Contractors	103,751	104,425	57,382	124,075	99,231	-4.97%	-20.02%	6.50%	107,169	115,743
Repairs and Maintenance - Internal Maintenance Teams	5,265	5,343	4,088	5,451	5,713	6.92%	4.81%	0.37%	6,084	6,449
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>109,016</b>	<b>109,768</b>	<b>61,470</b>	<b>129,526</b>	<b>104,944</b>	<b>-4.39%</b>	<b>-18.98%</b>	<b>6.88%</b>	<b>113,253</b>	<b>122,192</b>
<b>INTEREST ON EXTERNAL BORROWINGS</b>	<b>72,018</b>	<b>74,018</b>	<b>32,800</b>	<b>50,043</b>	<b>77,613</b>	<b>4.86%</b>	<b>55.09%</b>	<b>5.09%</b>	<b>87,314</b>	<b>98,229</b>
<b>CONTRACTED SERVICES</b>	<b>253,014</b>	<b>250,079</b>	<b>131,387</b>	<b>216,284</b>	<b>267,457</b>	<b>6.95%</b>	<b>23.66%</b>	<b>17.53%</b>	<b>282,167</b>	<b>304,740</b>
Grants & Subsidies Paid - Social/Educational/Sports	24,253	11,376	6,079	9,021	20,000	75.80%	121.71%	1.31%	21,600	23,328
Grants & Subsidies Paid - Free Basic Services - Indigents	144,771	144,771	93,982	139,459	157,885	9.06%	13.21%	10.35%	170,516	184,157
<b>Sub-Total: Grants and Subsidies</b>	<b>169,024</b>	<b>156,148</b>	<b>100,061</b>	<b>148,480</b>	<b>177,885</b>	<b>13.92%</b>	<b>19.80%</b>	<b>11.66%</b>	<b>192,116</b>	<b>207,485</b>
<b>GENERAL EXPENSES</b>	<b>98,309</b>	<b>192,144</b>	<b>62,517</b>	<b>116,477</b>	<b>136,510</b>	<b>-28.95%</b>	<b>17.20%</b>	<b>8.95%</b>	<b>122,278</b>	<b>125,197</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>1,147,939</b>	<b>1,223,334</b>	<b>735,524</b>	<b>1,140,465</b>	<b>1,243,473</b>	<b>1.65%</b>	<b>9.03%</b>	<b>81.50%</b>	<b>1,304,657</b>	<b>1,396,033</b>
Internal Charges	252,361	281,040	184,902	211,613	282,227	0.42%	33.37%	18.50%	305,508	330,616
<b>NET OPERATING EXPENDITURE</b>	<b>1,400,299</b>	<b>1,504,374</b>	<b>920,426</b>	<b>1,352,078</b>	<b>1,525,700</b>	<b>1.42%</b>	<b>12.84%</b>	<b>100.00%</b>	<b>1,610,165</b>	<b>1,726,649</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>230,885</b>	<b>135,090</b>	<b>371,671</b>	<b>259,829</b>	<b>230,206</b>	<b>70.41%</b>	<b>-11.40%</b>		<b>289,729</b>	<b>334,320</b>
Contribution to Capital Budget	25,000	4,600	157	4,370	-	-100.00%	0.00%		-	-
Total Transfers from Cash-Backed Reserves	9,106	9,106	6,830	9,106	6,830	-25.00%	-25.00%		4,553	2,277
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	<b>214,991</b>	<b>139,596</b>	<b>378,344</b>	<b>264,565</b>	<b>237,035</b>	<b>69.80%</b>	<b>-10.41%</b>		<b>294,282</b>	<b>336,596</b>

### Capital Budget of the Waste Management Department

An amount of R117.9m for 2015/16, R179.5m for 2016/17 and R185m for the 2017/18 financial years have been provided for the Waste Management Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Waste Management	Air space development	Upgrading and Renewal	Tembisa 2	1	600,000	25,000,000	30,000,000
Waste Management	Develop Simmer & Jack Waste site	Upgrading and Renewal	Germiston	36	2,500,000	21,500,000	13,500,000
Waste Management	Development of the public offloading facilities/recycling	Upgrading and Renewal	Corporate	Multi Wards	-	25,000,000	25,000,000
Waste Management	Northmead Mini garden disposal site	Upgrading and Renewal	Benoni	27	800,000	-	-
Waste Management	Cloverdene Mini garden disposal site	Upgrading and Renewal	Benoni	24	800,000	-	-
Waste Management	Minnebron Mini garden disposal site	Upgrading and Renewal	Brakpan	31	800,000	-	-
Waste Management	Brenthurst Mini garden disposal site	Upgrading and Renewal	Brakpan	97	800,000	-	-
Waste Management	Modder East Mini Disposal Site	Upgrading and Renewal	Daveyton	71	800,000	-	-
Waste Management	Geduld Mini Disposal Site	Upgrading and Renewal	Springs	75	800,000	-	-
Waste Management	Welgedacht Mini Disposal Site	Upgrading and Renewal	Springs	75	800,000	-	-
Waste Management	Daggafontein Mini Disposal Site	Upgrading and Renewal	Springs	76	800,000	-	-
Waste Management	Dayen Glen Mini Disposal Site	Upgrading and Renewal	Boksburg	22	800,000	-	-
Waste Management	Lilianton Mini Disposal Site	Upgrading and Renewal	Boksburg	22	800,000	-	-
Waste Management	Reiger Park Mini Disposal Site 1	Upgrading and Renewal	Boksburg	34	800,000	-	-
Waste Management	Reiger Park Mini Disposal Site 2	Upgrading and Renewal	Boksburg	34	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 1	Upgrading and Renewal	Vosloorus	45	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 2	Upgrading and Renewal	Vosloorus	44	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 3	Upgrading and Renewal	Vosloorus	46	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 4	Upgrading and Renewal	Vosloorus	46	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 5	Upgrading and Renewal	Vosloorus	64	800,000	-	-
Waste Management	Leondale Mini Disposal Site	Upgrading and Renewal	Katlehong 1	41	800,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Waste Management	Marlands Mini Disposal Site	Upgrading and Renewal	Germiston	21	800,000	-	-
Waste Management	Palmridge Mini Disposal Site	Upgrading and Renewal	Thokoza	58	800,000	-	-
Waste Management	Clayville Mini disposal site	Upgrading and Renewal	Tembisa 2	89	800,000	-	-
Waste Management	Design of New Sites	Upgrading and Renewal	Corporate	Multi Wards	13,200,000	-	-
Waste Management	Development Weltevreden Waste Site	Upgrading and Renewal	Brakpan	97	5,080,000	-	-
Waste Management	Facilities, Upgrade and construction of facilities	Upgrading and Renewal	Corporate	Multi Wards	-	61,000,000	60,000,000
Waste Management	Facilities, Upgrade and construction of facilities: Kempton Park	Upgrading and Renewal	Kempton Park	16	9,100,000	-	-
Waste Management	Facilities, Upgrade and construction of facilities: Boksburg	Upgrading and Renewal	Boksburg	32	10,000,000	-	-
Waste Management	Facilities, Upgrade and construction of facilities: Germiston	Upgrading and Renewal	Germiston	36	10,000,000	-	-
Waste Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
Waste Management	Installation Gas Flares & Wells	Upgrading and Renewal	Brakpan	97,99,76,36	2,000,000	-	-
Waste Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	400,000	500,000	500,000
Waste Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	500,000	500,000
Waste Management	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	4,000,000	4,000,000
Waste Management	Specialised Vehicles (less than 2 seats)	Upgrading and Renewal	Operational Equipment	Operational Equipment	35,000,000	32,000,000	38,000,000
Waste Management	Specialised Vehicles (more than 2 seats)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	3,000,000	3,500,000
Waste Management	Supply of Bulk Containers	Upgrading and Renewal	Corporate	Multi Wards	4,500,000	3,000,000	4,500,000
Waste Management	Supply of recycling bins	Upgrading and Renewal	Corporate	8, 17, 32, 35, 37, 73, 75, 89	-	3,000,000	4,500,000
Waste Management	Supply of recycling bins	Upgrading and Renewal	Alberton	37	562,500	-	-
Waste Management	Supply of recycling bins	Upgrading and Renewal	Benoni	73	562,500	-	-
Waste Management	Supply of recycling bins	Upgrading and Renewal	Boksburg	32	562,500	-	-
Waste Management	Supply of recycling bins	Upgrading and Renewal	Germiston	17,35	1,125,000	-	-

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Waste Management	Supply of recycling bins	Upgrading and Renewal	Springs	75	562,500	-	-
Waste Management	Supply of recycling bins	Upgrading and Renewal	Tembisa 1	8	562,500	-	-
Waste Management	Supply of recycling bins	Upgrading and Renewal	Tembisa 2	89	562,500	-	-
					<b>117,980,000</b>	<b>179,500,000</b>	<b>185,000,000</b>

### Expected outcomes from the implementation of the Capital Budget

The total requested Capital Budget of the department is R117.9 m. Some of the key projects on the 2015/16 financial year include:

- Development of Airspace in the Northern Areas
- Development of the public offloading facilities/recycling
- Procurement of specialised vehicles
- Facilities, upgrade and construction of facilities
- Procurement of Bulk Containers

#### 2.10.31 WATER AND SANITATION

The result statements of the department is contained in the IDP in Annexure A.

#### Key Strategic Projects of the Water and Sanitation Department

PROJECT NAME	PROJECT DESCRIPTION
Rainwater harvesting network	The project aims to investigate options that can be implemented with a view to collecting rainwater for use in order to reduce potable water usage.
Water Loss Eradication Programme.	There are various projects within this programme, some of which are listed below: 1) Pipe replacement programme. 2) Metering of unmetered properties. 3) Domestic leak repairs and meter replacement in the Tsakane area. 4) Bulk metering audit and consolidation for top consumers. 5) Replacement of aged water meters
Enhance water management information and revenue system	This project is aimed at sourcing a management system that can be utilised to manage the distribution system with a view to manage revenue, identify losses and maintain infrastructure. The projects include: 1) Telemetry system. 2) Maintenance system. 3) Infrastructure Management Query Station (IMQS)

PROJECT NAME	PROJECT DESCRIPTION
Project <i>Xixima</i>	Implementation of sustainable sanitation solution in prioritised informal settlements.
Installation of services for low cost housing developments.	Installation of water services infrastructure in Palm Ridge, Masetjaba, Langeville extension 10 and Etwatwa extension 35.

### **Operating Budget of the Water and Sanitation Department**

Bulk purchase of water comprises 51.47% (R2.9 billion) of the water services expenditure.

The waste water treatment services by Erwat comprise 11.5% of the total expenditure budget of water services. The amount provided on the 2015/16 budget for this service amounts to R569m. Erwat's motivation for this increase is the growth in flow and the need to extend and improve the various Waste Water Treatment Works.

To address critically required maintenance and the refurbishment of water and sewer infrastructure, a 3% maintenance levy, calculated as a percentage of total income was approved for the 2015/16 financial year.

The greatest challenge facing the department is the non-revenue water. Non-revenue water is currently at 37.8% and the department aims to reduce this through the implementation of additional repairs and maintenance works, the renewal of infrastructure as well as the installation of water meters in areas previously unmetered. Special provision is made on the 2015/16 Capital Budget for a water loss eradication project in order to reduce the water losses.

The Operating Budget per category is attached hereto.

Table 91 Operating Budget of the Water and Sanitation Department

EKURHULENI METROPOLITAN MUNICIPALITY WATER AND SANITATION										
FINANCIAL PERIOD	F00 R'000 ORG BUDGET	F00 R'000 ADJ BUDGET	F00 R'000 YEAR TO DATE	F00 R'000 PROJECTED	F01 R'000 2015/16	% B to B	% P to B	% Of Total	F02 R'000 2016/17	F03 R'000 2017/18
<b>INCOME</b>										
Interest Earned - Outstanding Debtors	132,000	132,000	125,150	166,867	160,000	21.21%	-4.12%	2.59%	172,800	186,624
<b>Sub-total: PENALTIES AND INTEREST ON DEBTORS</b>	<b>132,000</b>	<b>132,000</b>	<b>125,150</b>	<b>166,867</b>	<b>160,000</b>	<b>21.21%</b>	<b>-4.12%</b>	<b>2.59%</b>	<b>172,800</b>	<b>186,624</b>
Sanitation Income	1,233,101	1,306,300	978,216	1,325,734	1,453,907	11.30%	9.67%	23.57%	1,588,176	1,727,555
Departmental Usage	32,115	32,115	9,356	12,680	35,166	9.50%	177.33%	0.57%	38,506	41,972
Less: Income foregone	269,905	269,905	201,196	269,905	299,325	10.90%	10.90%	4.85%	327,760	357,259
<b>Sub-total: NET SANITATION SALES</b>	<b>995,311</b>	<b>1,068,510</b>	<b>786,376</b>	<b>1,068,510</b>	<b>1,189,748</b>	<b>11.35%</b>	<b>11.35%</b>	<b>19.29%</b>	<b>1,298,922</b>	<b>1,412,268</b>
Water Sales	3,173,057	3,173,057	2,449,795	3,266,393	3,792,321	19.52%	16.10%	61.48%	4,171,553	4,546,993
Departmental Usage	52,104	52,104	52,270	69,694	59,660	14.50%	-14.40%	0.97%	65,626	71,532
Less: Income foregone	357,300	357,300	267,445	357,300	414,111	15.90%	15.90%	6.71%	455,522	496,519
<b>Sub-total: NET WATER SALES</b>	<b>2,867,861</b>	<b>2,867,861</b>	<b>2,234,620</b>	<b>2,978,787</b>	<b>3,437,870</b>	<b>19.88%</b>	<b>15.41%</b>	<b>55.73%</b>	<b>3,781,657</b>	<b>4,122,006</b>
<b>Total: USER CHARGES FOR SERVICES</b>	<b>3,863,172</b>	<b>3,936,370</b>	<b>3,020,997</b>	<b>4,047,296</b>	<b>4,627,618</b>	<b>17.56%</b>	<b>14.34%</b>	<b>75.02%</b>	<b>5,080,578</b>	<b>5,534,274</b>
Disconnection Fees	73	73	32	42	157	114.89%	271.98%	0.00%	169	181
<b>Sub-Total: FINES</b>	<b>73</b>	<b>73</b>	<b>32</b>	<b>42</b>	<b>157</b>	<b>114.89%</b>	<b>271.98%</b>	<b>0.00%</b>	<b>169</b>	<b>181</b>
Equitable Share	916,000	916,000	916,000	916,000	938,061	2.41%	2.41%	15.21%	1,025,858	1,135,744
National Operating Grant	234,551	234,551	143,683	234,551	247,706	5.61%	5.61%	4.02%	220,860	279,348
<b>Sub-Total: OPERATING GRANTS</b>	<b>1,150,550</b>	<b>1,150,550</b>	<b>1,059,683</b>	<b>1,150,550</b>	<b>1,185,767</b>	<b>3.06%</b>	<b>3.06%</b>	<b>19.22%</b>	<b>1,246,718</b>	<b>1,415,092</b>
USDG	174,617	314,345	142,943	298,628	190,600	-39.37%	-36.17%	3.09%	240,900	500,000
<b>Sub-Total: CAPITAL GRANTS</b>	<b>174,617</b>	<b>314,345</b>	<b>142,943</b>	<b>298,628</b>	<b>190,600</b>	<b>-39.37%</b>	<b>-36.17%</b>	<b>3.09%</b>	<b>240,900</b>	<b>500,000</b>
<b>SUNDRY INCOME</b>	<b>2,679</b>	<b>2,679</b>	<b>3,883</b>	<b>5,338</b>	<b>4,303</b>	<b>60.63%</b>	<b>-19.40%</b>	<b>0.07%</b>	<b>4,539</b>	<b>4,789</b>
<b>TOTAL OPERATING INCOME</b>	<b>5,323,092</b>	<b>5,536,018</b>	<b>4,352,688</b>	<b>5,668,721</b>	<b>6,168,444</b>	<b>11.42%</b>	<b>8.82%</b>	<b>100.00%</b>	<b>6,745,704</b>	<b>7,640,960</b>
Internal Recoveries	-	-	(468)	(624)	-	0.00%	0.00%	0.00%	-	-
<b>NET OPERATING INCOME</b>	<b>5,323,092</b>	<b>5,536,018</b>	<b>4,352,220</b>	<b>5,668,098</b>	<b>6,168,444</b>	<b>11.42%</b>	<b>8.83%</b>	<b>100.00%</b>	<b>6,745,704</b>	<b>7,640,960</b>



<b>EKURHULENI METROPOLITAN MUNICIPALITY</b>												
<b>WATER AND SANITATION</b>												
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	% B to B	% P to B	% Of Total	F02 R'000	F03 R'000
EXPENDITURE	ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16						2016/17	2017/18
Employee Related Costs - Salaries & Wages	220,441	215,217	164,435	230,632	241,320		241,320	12.13%	4.63%	4.87%	257,006	272,426
Employee Related Costs - Overtime	21,771	21,771	32,854	46,080	23,252		23,252	6.80%	-49.54%	0.47%	24,763	26,249
Employee Related Costs - Social Contributions	55,329	55,329	37,823	52,627	56,225		56,225	1.62%	6.84%	1.14%	59,879	63,472
Less: Employee Related Costs - Salaries Capitalised	(8,668)	(8,668)	-	(2,725)	(8,668)		(8,668)	0.00%	218.09%	-0.18%	(9,231)	(9,785)
Less :Employee Related Costs - Salaries to R and M Intern	(237,960)	(237,960)	(184,433)	(245,910)	(250,593)		(250,593)	5.31%	1.90%	-5.06%	(266,882)	(282,894)
<b>Sub-Total: REMUNERATION</b>	<b>50,913</b>	<b>45,690</b>	<b>50,679</b>	<b>80,704</b>	<b>61,536</b>		<b>61,536</b>	<b>34.68%</b>	<b>-23.75%</b>	<b>1.24%</b>	<b>65,536</b>	<b>69,468</b>
<b>BAD DEBT PROVISION</b>	<b>72,566</b>	<b>72,566</b>	<b>54,425</b>	<b>72,566</b>	<b>149,771</b>		<b>149,771</b>	<b>106.39%</b>	<b>106.39%</b>	<b>3.03%</b>	<b>157,259</b>	<b>169,840</b>
<b>DEPRECIATION</b>	<b>159,022</b>	<b>159,022</b>	<b>119,267</b>	<b>159,022</b>	<b>164,213</b>		<b>164,213</b>	<b>3.26%</b>	<b>3.26%</b>	<b>3.32%</b>	<b>169,139</b>	<b>175,059</b>
Repairs and Maintenance - External Contractors	107,640	224,206	74,980	162,128	222,331		222,331	-0.84%	37.13%	4.49%	244,564	269,020
Repairs and Maintenance - Water Maintenance Levy	87,645	87,645	15,941	34,470	95,350		95,350	8.79%	176.62%	1.93%	104,884	114,324
Repairs and Maintenance - Internal Maintenance Teams	240,262	240,301	186,586	248,782	254,071		254,071	5.73%	2.13%	5.13%	270,586	286,821
<b>Sub-Total: REPAIRS AND MAINTENANCE</b>	<b>435,548</b>	<b>552,153</b>	<b>277,508</b>	<b>445,379</b>	<b>571,751</b>		<b>571,751</b>	<b>3.55%</b>	<b>28.37%</b>	<b>11.55%</b>	<b>620,034</b>	<b>670,165</b>
<b>INTEREST ON EXTERNAL BORROWINGS</b>	<b>56,898</b>	<b>56,898</b>	<b>31,985</b>	<b>48,800</b>	<b>63,007</b>		<b>63,007</b>	<b>10.74%</b>	<b>29.11%</b>	<b>1.27%</b>	<b>70,883</b>	<b>79,743</b>
Bulk Purchases - Electricity	540	540	-	-	583		583	8.00%	100.00%	0.01%	642	699
Bulk Purchases - Water	2,153,380	2,239,516	1,665,544	1,745,921	2,548,142		2,548,142	13.78%	45.95%	51.47%	2,802,956	3,055,222
Bulk Purchases - Sewer purification	513,474	513,474	381,573	1,007,069	569,443		569,443	10.90%	-43.46%	11.50%	623,540	679,659
<b>Sub-Total: BULK PURCHASES</b>	<b>2,667,395</b>	<b>2,752,530</b>	<b>2,047,117</b>	<b>2,752,990</b>	<b>3,118,168</b>		<b>3,118,168</b>	<b>13.24%</b>	<b>13.26%</b>	<b>62.98%</b>	<b>3,427,138</b>	<b>3,735,580</b>
<b>CONTRACTED SERVICES</b>	<b>41,835</b>	<b>41,835</b>	<b>16,860</b>	<b>27,755</b>	<b>42,940</b>		<b>42,940</b>	<b>2.64%</b>	<b>54.71%</b>	<b>0.87%</b>	<b>45,301</b>	<b>48,926</b>
Grants & Subsidies Paid - Social/Educational/Sports	7,200	21,200	8,480	12,584	22,155		22,155	4.50%	76.06%	0.45%	23,374	24,659
Grants & Subsidies Paid - Free Basic Services - Indigents	73,431	73,431	39,746	58,979	83,516		83,516	13.74%	41.60%	1.69%	91,692	99,944
<b>Sub-Total: Grants and Subsidies</b>	<b>80,631</b>	<b>94,631</b>	<b>48,227</b>	<b>71,563</b>	<b>105,671</b>		<b>105,671</b>	<b>11.67%</b>	<b>47.66%</b>	<b>2.13%</b>	<b>115,065</b>	<b>124,603</b>
<b>GENERAL EXPENSES</b>	<b>48,188</b>	<b>43,469</b>	<b>20,225</b>	<b>37,683</b>	<b>49,674</b>		<b>49,674</b>	<b>14.27%</b>	<b>31.82%</b>	<b>1.00%</b>	<b>50,432</b>	<b>51,231</b>
<b>OPERATING GRANTS EXPENDITURE</b>	<b>234,551</b>	<b>234,551</b>	<b>143,683</b>	<b>358,935</b>	<b>247,706</b>		<b>247,706</b>	<b>5.61%</b>	<b>-30.99%</b>	<b>5.00%</b>	<b>220,860</b>	<b>269,348</b>
<b>TOTAL OPERATING EXPENDITURE</b>	<b>3,847,547</b>	<b>4,054,345</b>	<b>2,809,977</b>	<b>4,055,397</b>	<b>4,574,437</b>		<b>4,574,437</b>	<b>12.83%</b>	<b>12.80%</b>	<b>92.40%</b>	<b>4,941,647</b>	<b>5,393,963</b>
Internal Charges	225,830	225,830	209,121	239,331	376,485		376,485	66.71%	57.31%	7.60%	409,743	445,853
<b>NET OPERATING EXPENDITURE</b>	<b>4,073,377</b>	<b>4,280,175</b>	<b>3,019,098</b>	<b>4,294,728</b>	<b>4,950,922</b>		<b>4,950,922</b>	<b>15.67%</b>	<b>15.28%</b>	<b>100.00%</b>	<b>5,351,391</b>	<b>5,839,816</b>
<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>1,249,715</b>	<b>1,255,843</b>	<b>1,333,122</b>	<b>1,373,370</b>	<b>1,217,522</b>		<b>1,217,522</b>	<b>-3.05%</b>	<b>-11.35%</b>		<b>1,394,314</b>	<b>1,801,145</b>
Contribution to Capital Budget	174,617	314,345	142,943	298,628	190,600		190,600	-39.37%	-36.17%		240,900	500,000
Total Transfers to Cash-Backed Reserves	113,000	113,000	84,750	113,000	130,000		130,000	15.04%	15.04%		150,000	250,000
Total Transfers from Cash-Backed Reserves	66,855	66,855	50,142	66,855	50,142		50,142	-25.00%	-25.00%		33,428	16,714
<b>NET OPERATING SURPLUS/ (DEFICIT)</b>	<b>1,028,953</b>	<b>895,353</b>	<b>1,155,571</b>	<b>1,028,598</b>	<b>947,063</b>		<b>947,063</b>	<b>5.78%</b>	<b>-7.93%</b>		<b>1,036,841</b>	<b>1,067,858</b>

### Capital Budget of the Water and Sanitation Department

An amount of R512.1m for 2015/16, R508m for 2016/17 and R515m for the 2017/18 financial years have been provided for the Water and Sanitation Department

The department has requested the following Capital Budget:

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Water & Sanitation	Mayfield Ext 1	Urban Restructuring	Benoni	60,66	18,000,000	-	-
Water & Sanitation	Etwatwa Ext 34,35&36 Essential	Urban Restructuring	Etwatwa	62,63,87	2,600,000	-	-
Water & Sanitation	Masetjaba Essential	Urban Restructuring	Nigel	88	3,000,000	-	-
Water & Sanitation	Xhosa And Zulu Pumpstation	Urban Restructuring	Brakpan	82,83,85	25,000,000	-	-
Water & Sanitation	Lillianton Outfall Sewer	Urban Restructuring	Boksburg	34,42	9,000,000	-	-
Water & Sanitation	Etwatwa Booster pumpstation	Urban Restructuring	Etwatwa	67	20,000,000	-	-
Water & Sanitation	Welgedacht/Paynville	Urban Restructuring	Springs	72,75	14,000,000	-	-
Water & Sanitation	RAND WATER TO PALM RIDGE	Urban Restructuring	Germiston	53, 58, 61, 101	10,000,000	-	-
Water & Sanitation	35ML RESERVOIR	Urban Restructuring	Thokoza	58	10,000,000	-	-
Water & Sanitation	NEW HOUSING ESSENTIAL	Urban Restructuring	Katlehong 2	61	10,000,000	-	-
Water & Sanitation	Zulu Xhosa resevoir	Upgrading and Renewal	Brakpan	82,83,85	19,000,000	9,000,000	-
Water & Sanitation	Etwatwa Ext19 Reservoir, Tower, access road and pipeline	Upgrading and Renewal	Etwatwa	67	19,000,000	48,000,000	-
Water & Sanitation	Benoni Depot	Urban Restructuring	Benoni	28,27,65,61,30,66,72,29,59,60,	1,500,000	-	-
Water & Sanitation	Vosloorus Depot	Urban Restructuring	Vosloorus	44,61,95,64,60	1,500,000	-	-
Water & Sanitation	Tembisa Depot	Urban Restructuring	Tembisa 1	Multi Wards	1,500,000	-	-
Water & Sanitation	Tembisa Sewer	Urban Restructuring	Tembisa 1	Multi Wards	13,000,000	-	-
Water & Sanitation	Alberton Depot	Urban Restructuring	Alberton	37,59,40,51,52,57,58,59,55,56	1,500,000	-	-
Water & Sanitation	Kempton Park Depot	Urban Restructuring	Kempton Park	Multi Wards	1,500,000	-	-
Water & Sanitation	Germiston Depot	Urban Restructuring	Germiston	21,34,35,22	1,500,000	-	-
Water & Sanitation	Brakpan Depot	Urban Restructuring	Brakpan	71,74,72,75,80,97	1,500,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Water & Sanitation	Nigel Depot	Urban Restructuring	Nigel	Multi Wards	1,500,000	-	-
Water & Sanitation	Etwatwa Sewer Upgrades	Upgrading and Renewal	Etwatwa	Multi Wards	13,000,000	20,000,000	30,000,000
Water & Sanitation	Alberton: Install new OF Huntersfield	Upgrading and Renewal	Alberton	40	500,000	5,000,000	-
Water & Sanitation	Office Furniture	Upgrading and Renewal	Corporate	Operational Equipment	300,000	-	-
Water & Sanitation	Buiding New and Upgrade Depot	Upgrading and Renewal	Corporate	All wards	-	10,000,000	-
Water & Sanitation	Thembisa Depot	Upgrading and Renewal	Tembisa 1	1	1,250,000	-	-
Water & Sanitation	Voslorus Depot	Upgrading and Renewal	Vosloorus	64	250,000	-	-
Water & Sanitation	Germiston Depot	Upgrading and Renewal	Germiston	36	1,325,000	-	-
Water & Sanitation	Springs Depot	Upgrading and Renewal	Springs	75	1,325,000	-	-
Water & Sanitation	Kempton Park Depot	Upgrading and Renewal	Kempton Park	17	1,050,000	-	-
Water & Sanitation	Brakpan Depot	Upgrading and Renewal	Brakpan	74	850,000	-	-
Water & Sanitation	Nigel Depot	Upgrading and Renewal	Nigel	88	1,950,000	-	-
Water & Sanitation	Edenvale: Illiondale Outfall sewer	Upgrading and Renewal	Edenvale	18	15,000,000	10,000,000	-
Water & Sanitation	Emergency Equipment at Depots	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	2,500,000	-
Water & Sanitation	Germiston: Elsburg outfall sewer (H385) (P 2&3) C/F	Upgrading and Renewal	Germiston	Multi Wards	9,000,000	5,000,000	-
Water & Sanitation	Germiston: Upgrade and replace Dekema outfall sewer	Upgrading and Renewal	Germiston	Multi Wards	10,000,000	10,000,000	10,000,000
Water & Sanitation	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	950,000	500,000	-
Water & Sanitation	Pomona: Bulk supply Albertina Sisulu	Economic Development	Kempton Park	100	27,000,000	27,000,000	20,000,000
Water & Sanitation	Pomona: New Eastern OF sewer	Economic Development	Kempton Park	100	34,000,000	30,000,000	30,000,000
Water & Sanitation	Replace and repair O/S Dawn Park	Upgrading and Renewal	Boksburg	43	2,500,000	-	-
Water & Sanitation	Reservoir Construction	Upgrading and Renewal	Corporate	Multi Wards	-	-	20,000,000
Water & Sanitation	Nigel water Tower	Upgrading and Renewal	Nigel	88	6,000,000	-	-
Water & Sanitation	Specialised vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	4,000,000	13,000,000

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Water & Sanitation	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	750,000	600,000	2,000,000
Water & Sanitation	Upgrade Sewer Networks	Upgrading and Renewal	Corporate	Multi Wards	-	-	30,000,000
Water & Sanitation	Eliminate Benoni Sewer Pumpstation	Upgrading and Renewal	Benoni	24	7,000,000	10,000,000	-
Water & Sanitation	Upgrade Water Networks	Upgrading and Renewal	Benoni	Multi Wards	-	20,000,000	20,000,000
Water & Sanitation	NIGEL BULK WATER UPGRADE	Upgrading and Renewal	Nigel	88	10,000,000	-	-
Water & Sanitation	Etwatwa BULK WATER UPGRADE	Upgrading and Renewal	Etwatwa	67	10,000,000	-	-
Water & Sanitation	Human Settlements Essential Services	Urban Restructuring	Corporate	Multi Wards	-	100,000,000	-
Water & Sanitation	Moderfontein 76 IR Ptn 7 E/tial SVC C F	Upgrading and Renewal	Daveyton	71	7,000,000	12,400,000	-
Water & Sanitation	Palm Ridge Phases 5 & 6 Bulk & Essential Services	Urban Restructuring	Katlehong 2	61	-	20,000,000	20,000,000
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F	Upgrading and Renewal	Vosloorus	Multi Wards	9,000,000	11,500,000	-
Water & Sanitation	Construction of Dawn Park Outfall Sewer	Upgrading and Renewal	Boksburg	42	3,000,000	-	-
Water & Sanitation	Water Loss Eradication	Economic Development	Corporate	All wards	-	130,000,000	320,000,000
Water & Sanitation	GERMISTON BVD WAT NET UPG	Economic Development	Germiston	36	2,000,000	-	-
Water & Sanitation	GERMISTON BVD WAT NET UPG	Economic Development	Germiston	93	2,000,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Daveyton	68	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Daveyton	69	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Daveyton	70	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Vosloorus	47	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Edenvale	11	1,000,000	-	-
Water & Sanitation	MID BLOCK SOUTH WEST	Economic Development	Katlehong 2	63	4,500,000	-	-
Water & Sanitation	MID BLOCK SOUTH WEST	Economic Development	Thokoza	54	2,500,000	-	-
Water & Sanitation	METER PROCUREMENT	Economic Development	Kwa Thema	79	500,000	-	-
Water & Sanitation	METER PROCUREMENT	Economic Development	Kwa Thema	81	500,000	-	-
Water & Sanitation	METER PROCUREMENT	Economic Development	Tsakane	85	500,000	-	-
Water & Sanitation	METER PROCUREMENT	Economic Development	Duduza	86	500,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Water & Sanitation	METER PROCUREMENT	Economic Development	Tsakane	99	500,000	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSAK	Economic Development	Kwa Thema	79	212,500	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSAK	Economic Development	Kwa Thema	81	382,500	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSAK	Economic Development	Tsakane	85	425,000	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSAK	Economic Development	Duduza	86	297,500	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSAK	Economic Development	Tsakane	99	382,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Kwa Thema	79	162,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Kwa Thema	81	292,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Tsakane	85	325,000	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Duduza	86	227,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Tsakane	99	292,500	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Edenvale	12	2,100,000	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Vosloorus	44	900,000	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Vosloorus	45	600,000	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Vosloorus	46	400,000	-	-
Water & Sanitation	UNMETD AREAS METERING NE	Economic Development	Etwatwa	67	1,700,000	-	-
Water & Sanitation	UNMETD AREAS METERING NE	Economic Development	Etwatwa	65	2,300,000	-	-
Water & Sanitation	AGED DOMC METERS SW DIST	Economic Development	Boksburg	All Wards SW	6,000,000	-	-
Water & Sanitation	AGED DOMC METERS NE DIST	Economic Development	Kempton Park	All Wards NE	7,900,000	-	-
Water & Sanitation	SCHOOLS LARGE METERS NORTH	Economic Development	Corporate	All Wards North	2,000,000	-	-
Water & Sanitation	SCHOOLS LARGE METERS SOUTH	Economic Development	Corporate	All Wards South	2,000,000	-	-
Water & Sanitation	SCHOOLS LARGE METERS EAST	Economic Development	Corporate	All Wards East	2,000,000	-	-
Water & Sanitation	COUN PROP LARGE MET NORTHERN	Economic Development	Kempton Park	All Wards North	2,000,000	-	-
Water & Sanitation	COUN PROP LARGE MET EASTERN	Economic Development	Benoni	AILL WARDS E	2,000,000	-	-
Water & Sanitation	COUNCIL PROPERTIES SOUTH	Economic Development	Germiston	ALL WARDS S	2,000,000	-	-
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Kempton Park	13	2,000,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Kempton Park	17	2,000,000	-	-
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Tembisa 2	1	2,000,000	-	-
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Tembisa 2	2	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Benoni	24	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Daveyton	69	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Daveyton	70	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Daveyton	71	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Benoni	29	2,000,000	-	-
Water & Sanitation	BMC BRAKPAN SPRINGS NIGEL	Economic Development	Brakpan	74	2,000,000	-	-
Water & Sanitation	BMC BRAKPAN SPRINGS NIGEL	Economic Development	Springs	75	2,000,000	-	-
Water & Sanitation	BMC BRAKPAN SPRINGS NIGEL	Economic Development	Springs	76	2,000,000	-	-
Water & Sanitation	MBC BOKSBURG/EDENVAL	Economic Development	Edenvale	18	2,000,000	-	-
Water & Sanitation	MBC BOKSBURG/EDENVAL	Economic Development	Edenvale	19	2,000,000	-	-
Water & Sanitation	MBC BOKSBURG/EDENVAL	Economic Development	Edenvale	12	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Germiston	35	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Germiston	36	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Alberton	39	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Germiston	40	2,000,000	-	-
Water & Sanitation	BULK METER CONSOL ALBERTO	Economic Development	Alberton	94	1,100,000	-	-
Water & Sanitation	METERS SW DIST REFURBISH	Economic Development	Boksburg	All Wards SW	15,000,000	-	-
Water & Sanitation	METERS NE DIST REFURBISH	Economic Development	Kempton Park	All Wards NE	15,000,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	13	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	15	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	16	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	91	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Boksburg	43	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Vosloorus	45	500,000	-	-

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>Department</b>	<b>Project Name</b>	<b>Capitalisation Investment Framework Category</b>	<b>CCA</b>	<b>Ward/s in which project is located</b>	<b>Budget Year 2015/16</b>	<b>Budget Year +1 2016/17</b>	<b>Budget Year +2 2017/18</b>
Water & Sanitation	Pressure Management	Economic Development	Germiston	21	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Germiston	35	1,000,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Boksburg	42	1,250,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Germiston	93	1,250,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	13	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	15	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	16	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	91	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Boksburg	43	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Vosloorus	45	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Germiston	21	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Germiston	35	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Boksburg	42	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Germiston	93	300,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Alberton	37	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Alberton	38	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Alberton	53	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Thokoza	52	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Thokoza	54	100,000	-	-
Water & Sanitation	Telemetry	Upgrading and Renewal	Corporate	Multi Wards	8,000,000	-	-
Water & Sanitation	Water and Sanitation: Emergency services	Urban Restructuring	Corporate	Multi Wards	-	20,000,000	-
Water & Sanitation	Water Services Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	2,500,000	-
					<b>512,100,000</b>	<b>508,000,000</b>	<b>515,000,000</b>

**Expected outcomes from the implementation of the Capital Budget**

The mission of the department is the provision and management of water services in an effective, efficient, affordable, equitable and sustainable manner, applying appropriate standards and the optimal utilisation of resources, guided by the principles of Batho Pele

whilst taking into consideration the environment, developmental needs and services backlog of the communities.

The human settlement programme budget will be implemented to achieve a set SDBIP target of servicing **3 660 low cost housing** developments with water, sanitation and toilets structures in the 2015/16 financial year. Palm Ridge area developments have been budgeted for separately because of the extend of the bulk services in the form of the 30 MI water reservoir, water pump stations, bulk water pipeline from the rand water pipeline and the outfall sewer pipelines. The construction of the toilets structures, water and sewer reticulation network also form part of the budget even though they will be completed in future financial year.

To address the decent sanitation provision within informal settlements, the department has planned to install water borne ablution facilities at **20 informal settlements**. It is anticipated that the Capital Budget will facilitate the appointment of **4 300 job opportunities**.

To support the Aerotropolis master plan, the department has initiated the Pomona outfall sewer as well as the Pomona bulk water supply projects to make it possible for the developments within the area to be realised. To further develop the city, water and sanitation has budgeted for the construction of water and sanitation infrastructure at Glen Gory development.

In the previous financial year the Auditor General of South Africa has placed an emphasis of the high water losses of the municipality. It has been the strategic intent of the municipality to reduce the water losses to acceptable international standards. To ensure that the water losses are addressed, the water demand management strategy was adopted and the department developed the water loss eradication plan. The programme of water loss eradication has commenced with implementation during the current financial year 2013/14. This programme encapsulates 17 projects such as metering industrial areas, water pipe replacement, metering of unmetered households, water management awareness campaigns and leak repairs to name but a few. It is planned that **21 000 water meters** are to be installed on properties that are not metered. The programme outcomes of achieving a **reduction of non-revenue water to 36.6%** is included in the department's predetermined objectives as outlined on the attached SDBIP document.

The total budget for the department is R512.1m. Some of the big projects to be implemented on the 2015/16 financial year include:

- The installation of bulk and internal services required for the Palm Ridge phases 5 & 6 (Ext 9) development areas.
- The upgrade of outfall sewers and cathodic protection in Vosloorus.
- The bulk supply of the Albertina Sisulu Corridor in Pomona and R50m for the Eastern outfall sewer in Pomona.
- Water Loss Eradication Programme – R150m

#### **2.10.32 BUDGET OF ERWAT**

##### **Key Strategic Projects of ERWAT**

The Erwat Board approved a strategy at its strategic planning session and the following key strategic projects were identified:

The above was reduced to two clear strategic objectives namely:

- 19 Green Drop Awards.



- R200 m revenue from other activities.

## 19 GREEN DROP AWARDS

In order to achieve the strategic objective of 19 Green Drop Awards the Erwat Capital Budget has been reassessed and prioritised to be able to achieve this objective. It is however clear that the timeframe for achieving this objective is quite long and the current target is 10 Green Drop Awards by 2017.

The capital schedule indicates total need of R2.09 billion over the three years ending 30 June 2018. Of this, finance to the amount of R235 m is already available but finance, through loans, grants and development contributions of R1.855 billion must be obtained to enable Erwat to complete these projects. The capital need for 2015/16 of R649.7 m.

## MAINTENANCE

In order to further support the strategic objective of 19 Green Drop Awards the maintenance budget has been increased from R99.09 m in 2015 to R112.17 m in 2016 (an increase of 13%). This is necessary to facilitate the refurbishment of some plants and to ensure the effective operation of all plants in order to comply with required standards and ultimately obtaining Green Drop status for the plants.

## EXTERNAL BUSINESS

The second strategic objective agreed on was the increase of Erwat external business to a turnover of R200 m over the next three years.

The budget used as a target for external business is R125.42 m (28%) higher than the previous budget of R97.98 m to support this strategic objective.

## Operating Budget of Erwat

The assumptions and guidelines used in compiling the draft budget are as follows:

<b>EXPENDITURE</b>	<b>Suggested increase 2015/2016</b>	<b>Increase 2014/2015</b>
Manpower (Ave CPI* +1,25)	7%	23.60%
Electricity	13%	15%
Chemicals	8%	7%
Other costs (CPI minus 1%)	4.50%	5.70%
CPI estimate 4.5%		

<b>INCOME</b>	<b>Suggested increase 2015/2016</b>	<b>Increase 2014/2015</b>
Revenue growth		
User charges	9.5%	10%
External business	28%	18%

The bulk sewer purification costs budgeted by EMM is therefore based on the 9, 5% increase as indicated above.

**Table 92 Budget of Erwat**

<b>ERWAT</b>												
FINANCIAL PERIOD	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F00 R'000	F01 R'000	% B to B	% P to B	% Of Total	F02 R'000	F03 R'000
ORG BUDGET	ADJ BUDGET	YEAR TO DATE	PROJECTED	2015/16	2016/17	2017/18						
<b>INCOME</b>												
Water Sales	525,601	525,601	438,001	525,601	525,601	525,601	575,533	9.50%	9.50%	76.16%	677,285	717,654
Sub-total: NET WATER SALES	525,601	525,601	438,001	525,601	525,601	525,601	575,533	9.50%	9.50%	76.16%	677,285	717,654
Total: USER CHARGES FOR SERVICES	525,601	525,601	438,001	525,601	525,601	525,601	575,533	9.50%	9.50%	76.16%	677,285	717,654
INTEREST EARNED ON INVESTMENTS	2,632	2,632	113	2,632	2,632	2,632	3,220	22.36%	22.36%	0.43%	3,440	3,629
Capital Grants - Other	50,000	50,000	50,000	50,000	50,000	50,000	50,000	0.00%	0.00%	6.62%	-	-
Sub-Total: CAPITAL GRANTS	50,000	50,000	50,000	50,000	50,000	50,000	50,000	0.00%	0.00%	6.62%	-	-
SUNDRY INCOME	97,975	97,975	75,563	84,828	126,924	126,924	126,924	29.55%	49.63%	16.80%	146,293	165,622
TOTAL OPERATING INCOME	676,207	676,207	563,677	663,060	755,677	755,677	755,677	11.75%	13.97%	100.00%	827,018	886,906
NET OPERATING INCOME	676,207	676,207	563,677	663,060	755,677	755,677	755,677	11.75%	13.97%	100.00%	827,018	886,906
<b>EXPENDITURE</b>												
Employee Related Costs - Salaries & Wages	233,771	233,771	171,016	213,871	250,231	250,231	250,231	7.04%	17.00%	35.46%	266,402	283,713
Remuneration of Councillors	1,567	1,075	1,250	1,567	1,437	1,437	1,437	33.66%	-8.30%	0.20%	1,509	1,592
Sub-Total: REMUNERATION	235,338	234,846	172,266	215,438	251,668	251,668	251,668	7.16%	16.82%	35.66%	267,910	285,305
BAD DEBT PROVISION	129	129	69	286	269	269	269	108.35%	-6.03%	0.04%	268	282
Repairs and Maintenance - External Contractors	31,919	31,919	26,763	29,681	33,077	33,077	33,077	3.63%	11.44%	4.69%	39,696	46,038
Repairs and Maintenance - Electricity Maintenance Levy	99,094	99,094	51,466	69,384	112,169	112,169	112,169	13.19%	61.66%	15.90%	185,277	201,995
Sub-Total: REPAIRS AND MAINTENANCE	131,013	131,013	78,229	99,065	145,246	145,246	145,246	10.86%	46.62%	20.58%	224,972	248,033
INTEREST ON EXTERNAL BORROWINGS	31,499	31,499	14,859	31,499	49,154	49,154	49,154	56.05%	56.05%	6.97%	57,808	55,195
Bulk Purchases - Sewer purification	161,666	161,666	107,917	157,500	184,539	184,539	184,539	14.15%	17.17%	26.15%	200,175	220,171
Sub-Total: BULK PURCHASES	161,666	161,666	107,917	157,500	184,539	184,539	184,539	14.15%	17.17%	26.15%	200,175	220,171
GENERAL EXPENSES	66,563	67,054	58,256	63,601	74,801	74,801	74,801	11.55%	17.61%	10.60%	75,885	77,920
TOTAL OPERATING EXPENDITURE	626,207	626,207	431,596	567,389	705,677	705,677	705,677	12.69%	24.37%	100.00%	827,018	886,906
NET OPERATING EXPENDITURE	626,207	626,207	431,596	567,389	705,677	705,677	705,677	12.69%	24.37%	100.00%	827,018	886,906
OPERATING SURPLUS/(DEFICIT)	50,000	50,000	132,081	95,671	50,000	50,000	50,000	0.00%	-47.74%	-	-	-
NET OPERATING SURPLUS/(DEFICIT)	50,000	50,000	132,081	95,671	50,000	50,000	50,000	0.00%	-47.74%	-	-	-

## **2.11 Contracts having future budgetary implications**

In terms of the metro's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation or Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

## **2.12 Capital expenditure details**

The following three tables present details of the metro's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

**Table 93 MBRR SA 34a - capital expenditure on new assets by asset class**

EKU Ekurhuleni Metro - Supporting Table SA34a Capital expenditure on new assets by asset class									
Description R thousand	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>634,556</b>	<b>920,563</b>	<b>1,259,219</b>	<b>1,691,519</b>	<b>1,765,714</b>	<b>1,677,429</b>	<b>1,685,934</b>	<b>2,227,489</b>	<b>2,117,344</b>
Infrastructure - Road transport	86,786	408,772	551,047	748,851	887,875	843,481	771,334	943,389	1,070,544
Roads, Pavements & Bridges	86,786	408,772	551,047	748,851	887,875	843,481	771,334	943,389	1,070,544
Infrastructure - Electricity	269,673	104,449	239,441	454,850	396,350	376,533	420,000	608,800	588,800
Transmission & Reticulation	240,598	87,263	221,353	437,600	377,100	358,245	386,000	545,800	525,800
Street Lighting	29,075	17,186	18,088	17,250	19,250	18,288	34,000	63,000	63,000
Infrastructure - Water	8,956	146,756	219,756	302,600	319,972	303,973	195,000	307,000	320,000
Reticulation	8,956	146,756	219,756	302,600	319,972	303,973	195,000	307,000	320,000
Infrastructure - Sanitation	75,797	65,196	70,591	79,017	73,617	69,937	175,600	77,000	70,000
Sewerage purification	75,797	65,196	70,591	79,017	73,617	69,937	175,600	77,000	70,000
Infrastructure - Other	193,344	195,390	178,384	106,200	87,900	83,505	124,000	291,300	68,000
Waste Management	15,942	29,915	36,980	-	-	-	-	-	-
Transportation	33,634	45,543	30,333	63,000	46,500	44,175	66,000	41,800	44,000
Other	143,768	119,932	111,071	43,200	41,400	39,330	58,000	249,500	24,000
<b>Community</b>	<b>131,651</b>	<b>139,856</b>	<b>97,455</b>	<b>103,050</b>	<b>93,187</b>	<b>88,528</b>	<b>106,200</b>	<b>125,711</b>	<b>146,000</b>
Parks & gardens	18,861	41,265	20,871	20,600	10,700	10,165	3,500	3,800	13,800
Sportsfields & stadia	334	3,000	14,957	-	-	-	-	-	-
Community halls	-	-	-	-	-	-	-	16,000	20,000
Libraries	18,218	15,169	2,235	26,650	25,650	24,368	24,200	19,911	18,000
Recreational facilities	484	6,065	-	4,000	2,590	2,461	27,000	15,000	-
Clinics	86,973	44,936	43,990	31,500	33,220	31,559	50,500	71,000	94,200
Museums & Art Galleries	6,781	21,236	15,402	16,800	19,527	18,551	1,000	-	-
Other	-	8,184	-	3,500	1,500	1,425	-	-	-
<b>Investment properties</b>	<b>52,934</b>	<b>64,587</b>	<b>15,174</b>	<b>196,800</b>	<b>287,556</b>	<b>273,179</b>	<b>481,920</b>	<b>547,580</b>	<b>294,390</b>
Housing development	52,934	64,587	15,174	196,800	287,556	273,179	481,920	547,580	294,390
<b>Other assets</b>	<b>129,907</b>	<b>139,171</b>	<b>56,465</b>	<b>152,200</b>	<b>141,252</b>	<b>134,189</b>	<b>227,029</b>	<b>278,100</b>	<b>753,500</b>
Plant & equipment	2,645	17,628	-	-	-	-	-	-	-
Furniture and other office equipment	3,307	44,357	-	-	-	-	-	-	-
Markets	4,125	101	16,872	-	-	-	-	-	-
Other Land	54,712	61,995	39,593	150,700	136,752	129,914	227,029	278,100	753,500
Other	65,118	15,091	-	1,500	4,500	4,275	-	-	-
<b>Total Capital Expenditure on new assets</b>	<b>949,047</b>	<b>1,264,177</b>	<b>1,428,313</b>	<b>2,143,569</b>	<b>2,287,710</b>	<b>2,173,324</b>	<b>2,501,083</b>	<b>3,178,880</b>	<b>3,311,234</b>

**Table 94 MBRR SA34b - capital expenditure on the renewal of existing assets by asset class**

EKU Ekurhuleni Metro - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>720,695</b>	<b>631,881</b>	<b>505,448</b>	<b>756,430</b>	<b>644,465</b>	<b>612,242</b>	<b>1,104,764</b>	<b>1,073,677</b>	<b>1,061,117</b>
Infrastructure - Road transport	223,653	147,490	221,913	286,450	200,650	190,618	432,510	347,300	317,000
Roads, Pavements & Bridges	223,653	147,490	221,913	286,450	200,650	190,618	432,510	347,300	317,000
Infrastructure - Electricity	100,456	271,666	117,248	102,150	112,150	106,543	88,000	110,200	110,200
Transmission & Reticulation	100,456	271,666	117,248	93,250	103,250	98,088	88,000	110,200	110,200
Street Lighting	-	-	-	8,900	8,900	8,455	-	-	-
Infrastructure - Water	268,125	76,726	36,688	22,100	19,176	18,217	34,000	20,000	40,000
Reticulation	268,125	76,726	36,688	22,100	19,176	18,217	34,000	20,000	40,000
Infrastructure - Sanitation	28,654	47,023	45,809	48,200	40,061	38,058	92,500	101,500	85,000
Sewerage purification	28,654	47,023	45,809	48,200	40,061	38,058	92,500	101,500	85,000
Infrastructure - Other	99,807	88,976	83,790	297,530	272,428	258,807	457,754	494,677	508,917
Waste Management	46,848	25,182	17,390	72,500	46,879	44,535	78,280	138,500	137,500
Transportation	28,831	12,306	4,832	30,000	-	-	46,600	50,000	35,000
Other	24,129	51,487	61,567	195,030	225,549	214,272	332,874	306,177	336,417
<b>Community</b>	<b>67,406</b>	<b>80,575</b>	<b>183,803</b>	<b>168,000</b>	<b>193,500</b>	<b>183,825</b>	<b>271,400</b>	<b>173,300</b>	<b>285,000</b>
Parks & gardens	6,503	2,262	21,223	31,600	52,991	50,342	84,000	88,500	92,000
Sportsfields & stadia	15,200	23,440	44,759	-	-	-	4,450	2,000	5,000
Community halls	-	-	-	-	-	-	50,000	-	-
Libraries	1,855	1,144	14,712	6,000	5,000	4,750	5,000	8,000	9,000
Recreational facilities	5,500	11,557	38,408	20,000	20,359	19,341	20,550	24,000	25,000
Security and policing	-	-	4,923	-	9,070	8,617	2,600	3,400	13,500
Buses	-	1,640	11,623	40,000	40,000	38,000	40,000	-	80,000
Clinics	1,002	34,833	27,775	41,900	40,080	38,076	26,100	37,400	42,000
Museums & Art Galleries	29,936	2,368	2,626	21,000	19,000	18,050	38,700	10,000	18,500
Other	7,411	3,331	17,754	7,500	7,000	6,650	-	-	-
<b>Investment properties</b>	<b>-</b>	<b>-</b>	<b>37,456</b>	<b>82,000</b>	<b>-</b>	<b>-</b>	<b>37,212</b>	<b>-</b>	<b>-</b>
Housing development	-	-	37,456	82,000	-	-	37,212	-	-
<b>Other assets</b>	<b>263,866</b>	<b>393,804</b>	<b>457,282</b>	<b>640,367</b>	<b>685,274</b>	<b>651,011</b>	<b>557,104</b>	<b>532,172</b>	<b>525,094</b>
General vehicles	113,100	131,143	141,925	204,908	237,420	225,549	198,750	201,450	199,240
Specialised vehicles	51,168	108,563	36,628	48,517	48,517	46,091	35,000	32,000	38,000
Plant & equipment	16,699	1,494	33,803	34,577	47,426	45,054	39,030	60,470	97,240
Furniture and other office equipment	29,637	-	51,807	104,971	110,816	105,275	59,424	67,412	65,314
Markets	-	11,735	-	13,000	13,000	12,350	-	-	-
Other Land	41,336	137,481	157,819	211,395	223,066	211,913	224,900	170,840	125,300
Other	11,925	3,388	35,299	23,000	5,030	4,779	-	-	-
<b>Total Capital Expenditure on renewal of existing assets</b>	<b>1,051,967</b>	<b>1,106,260</b>	<b>1,183,988</b>	<b>1,646,797</b>	<b>1,523,240</b>	<b>1,447,078</b>	<b>1,970,480</b>	<b>1,779,148</b>	<b>1,871,211</b>
<b>Specialised vehicles</b>	<b>51,168</b>	<b>108,563</b>	<b>36,628</b>	<b>48,517</b>	<b>48,517</b>	<b>46,091</b>	<b>35,000</b>	<b>32,000</b>	<b>38,000</b>
Refuse	51,168	69,856	36,628	48,517	48,517	46,091	35,000	32,000	38,000
Fire	-	-	-	-	-	-	-	-	-
Conservancy	-	-	-	-	-	-	-	-	-
Ambulances	-	38,707	-	-	-	-	-	-	-
<b>Renewal of Existing Assets as % of total capex</b>	<b>52.6%</b>	<b>46.7%</b>	<b>45.3%</b>	<b>43.4%</b>	<b>40.0%</b>	<b>40.0%</b>	<b>44.1%</b>	<b>35.9%</b>	<b>36.1%</b>
<b>Renewal of Existing Assets as % of deprecn"</b>	<b>53.0%</b>	<b>52.0%</b>	<b>59.8%</b>	<b>115.0%</b>	<b>106.4%</b>	<b>101.1%</b>	<b>121.0%</b>	<b>96.3%</b>	<b>85.1%</b>

**Table 95 MBRR SA34c - repairs and maintenance expenditure by asset class**

EKU Ekurhuleni Metro - Supporting Table SA34c Repairs and maintenance expenditure by asset class									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>1,377,514</b>	<b>846,272</b>	<b>972,855</b>	<b>1,768,203</b>	<b>1,885,282</b>	<b>1,706,480</b>	<b>2,047,175</b>	<b>2,239,368</b>	<b>2,445,979</b>
Infrastructure - Road transport	392,310	228,239	248,973	477,973	477,486	279,767	540,535	588,821	640,689
Roads, Pavements & Bridges	360,101	206,858	240,419	441,082	432,495	232,117	483,981	527,743	574,882
Storm water	32,209	21,381	8,554	36,891	44,991	47,649	56,554	61,077	65,807
Infrastructure - Electricity	582,466	401,513	465,127	795,636	796,610	920,828	883,107	974,694	1,074,943
Transmission & Reticulation	534,461	386,003	448,503	736,695	737,669	850,550	820,889	907,541	1,002,674
Street Lighting	48,005	15,510	16,624	58,941	58,941	70,278	62,217	67,152	72,270
Infrastructure - Water	263,802	133,551	113,380	343,483	371,713	293,907	374,350	405,760	437,955
Reticulation	263,802	133,551	113,380	343,483	371,713	293,907	374,350	405,760	437,955
Infrastructure - Sanitation	85,982	25,655	89,576	83,103	171,465	140,319	187,805	203,804	220,800
Reticulation	85,982	25,655	89,576	83,103	171,465	140,319	187,805	203,804	220,800
Infrastructure - Other	52,953	57,315	55,799	68,007	68,007	71,659	61,379	66,289	71,592
Waste Management	52,953	57,315	55,799	68,007	68,007	71,659	61,379	66,289	71,592
<b>Community</b>	<b>43,852</b>	<b>51,307</b>	<b>65,264</b>	<b>85,528</b>	<b>98,176</b>	<b>116,580</b>	<b>109,173</b>	<b>149,124</b>	<b>159,209</b>
Parks & gardens	11,968	15,260	14,490	19,661	19,661	26,413	10,541	11,357	12,241
Sportsfields & stadia	2,361	2,452	3,088	7,908	8,192	4,451	2,650	2,796	2,950
Swimming pools	649	521	430	569	1,389	1,623	780	823	868
Community halls	5,846	4,460	4,983	5,814	6,322	9,474	6,201	6,542	6,902
Libraries	1,815	718	734	982	1,556	2,452	1,210	1,276	1,347
Recreational facilities	160	127	108	156	137	161	105	111	117
Fire, safety & emergency	1,400	882	13,517	14,409	23,409	20,778	17,554	18,520	19,538
Security and policing	276	117	318	526	526	-	558	589	621
Buses	12,743	10,188	11,496	16,558	16,558	24,646	33,654	68,670	73,470
Clinics	10	650	337	-	1,181	2,918	835	881	930
Museums & Art Galleries	5	283	109	-	-	224	920	971	1,024
Cemeteries	972	-	-	-	-	-	12,122	13,335	14,668
Social rental housing	5,647	15,649	15,655	18,944	19,244	23,440	22,041	23,254	24,533
<b>Heritage assets</b>	<b>100,420</b>	<b>90,443</b>	<b>109,921</b>	<b>229,015</b>	<b>222,895</b>	<b>173,605</b>	<b>234,166</b>	<b>266,757</b>	<b>286,703</b>
Other	100,420	90,443	109,921	229,015	222,895	173,605	234,166	266,757	286,703
<b>Investment properties</b>	<b>22,401</b>	<b>25,615</b>	<b>26,772</b>	<b>26,638</b>	<b>26,638</b>	<b>33,424</b>	<b>30,239</b>	<b>33,868</b>	<b>37,932</b>
Other	22,401	25,615	26,772	26,638	26,638	33,424	30,239	33,868	37,932
<b>Other assets</b>	<b>193,002</b>	<b>158,410</b>	<b>161,470</b>	<b>245,830</b>	<b>246,583</b>	<b>315,262</b>	<b>298,862</b>	<b>321,357</b>	<b>343,416</b>
General vehicles	70,750	58,060	60,408	106,677	105,208	118,549	117,805	127,083	136,978
Specialised vehicles	35,675	33,197	33,089	47,688	47,679	64,541	50,386	54,069	57,982
Computers - hardware/equipment	67,071	48,830	48,763	72,525	72,075	102,294	108,000	113,940	120,207
Furniture and other office equipment	16,641	17,689	18,749	18,129	19,496	27,720	21,877	25,427	27,365
Civic Land and Buildings	2,865	635	461	810	2,126	2,158	794	838	884
<b>Total Repairs and Maintenance Expenditure</b>	<b>1,737,189</b>	<b>1,172,046</b>	<b>1,336,283</b>	<b>2,355,214</b>	<b>2,479,574</b>	<b>2,345,351</b>	<b>2,719,615</b>	<b>3,010,473</b>	<b>3,273,238</b>
<b>Specialised vehicles</b>	<b>35,675</b>	<b>33,197</b>	<b>33,089</b>	<b>47,688</b>	<b>47,679</b>	<b>64,541</b>	<b>50,386</b>	<b>54,069</b>	<b>57,982</b>
Refuse	28,373	27,124	26,841	37,087	37,110	51,647	38,888	41,913	45,145
Fire	7,301	6,073	6,247	10,602	10,569	10,693	10,045	10,621	11,217
Conservancy	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	2,200	1,454	1,535	1,620
<b>R&amp;M as a % of PPE</b>	<b>4.1%</b>	<b>2.7%</b>	<b>3.1%</b>	<b>4.7%</b>	<b>5.0%</b>	<b>5.4%</b>	<b>5.9%</b>	<b>6.1%</b>	<b>6.3%</b>
<b>R&amp;M as % Operating Expenditure</b>	<b>8.7%</b>	<b>5.5%</b>	<b>5.8%</b>	<b>9.0%</b>	<b>9.4%</b>	<b>9.1%</b>	<b>9.3%</b>	<b>9.3%</b>	<b>9.2%</b>

Table 96 MBRR SA35 - future financial implications of the Capital Budget

EKU Ekurhuleni Metro - Supporting Table SA34c Repairs and maintenance expenditure by asset class									
Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>1,377,514</b>	<b>846,272</b>	<b>972,855</b>	<b>1,768,203</b>	<b>1,885,282</b>	<b>1,706,480</b>	<b>2,047,175</b>	<b>2,239,368</b>	<b>2,445,979</b>
Infrastructure - Road transport	392,310	228,239	248,973	477,973	477,486	279,767	540,535	588,821	640,689
Roads, Pavements & Bridges	360,101	206,858	240,419	441,082	432,495	232,117	483,981	527,743	574,882
Storm water	32,209	21,381	8,554	36,891	44,991	47,649	56,554	61,077	65,807
Infrastructure - Electricity	582,466	401,513	465,127	795,636	796,610	920,828	883,107	974,694	1,074,943
Transmission & Reticulation	534,461	386,003	448,503	736,695	737,669	850,550	820,889	907,541	1,002,674
Street Lighting	48,005	15,510	16,624	58,941	58,941	70,278	62,217	67,152	72,270
Infrastructure - Water	263,802	133,551	113,380	343,483	371,713	293,907	374,350	405,760	437,955
Reticulation	263,802	133,551	113,380	343,483	371,713	293,907	374,350	405,760	437,955
Infrastructure - Sanitation	85,982	25,655	89,576	83,103	171,465	140,319	187,805	203,804	220,800
Reticulation	85,982	25,655	89,576	83,103	171,465	140,319	187,805	203,804	220,800
Infrastructure - Other	52,953	57,315	55,799	68,007	68,007	71,659	61,379	66,289	71,592
Waste Management	52,953	57,315	55,799	68,007	68,007	71,659	61,379	66,289	71,592
<b>Community</b>	<b>43,852</b>	<b>51,307</b>	<b>65,264</b>	<b>85,528</b>	<b>98,176</b>	<b>116,580</b>	<b>109,173</b>	<b>149,124</b>	<b>159,209</b>
Parks & gardens	11,968	15,260	14,490	19,661	19,661	26,413	10,541	11,357	12,241
Sportsfields & stadia	2,361	2,452	3,088	7,908	8,192	4,451	2,650	2,796	2,950
Swimming pools	649	521	430	569	1,389	1,623	780	823	868
Community halls	5,846	4,460	4,983	5,814	6,322	9,474	6,201	6,542	6,902
Libraries	1,815	718	734	982	1,556	2,452	1,210	1,276	1,347
Recreational facilities	160	127	108	156	137	161	105	111	117
Fire, safety & emergency	1,400	882	13,517	14,409	23,409	20,778	17,554	18,520	19,538
Security and policing	276	117	318	526	526	-	558	589	621
Buses	12,743	10,188	11,496	16,558	16,558	24,646	33,654	68,670	73,470
Clinics	10	650	337	-	1,181	2,918	835	881	930
Museums & Art Galleries	5	283	109	-	-	224	920	971	1,024
Cemeteries	972	-	-	-	-	-	12,122	13,335	14,668
Social rental housing	5,647	15,649	15,655	18,944	19,244	23,440	22,041	23,254	24,533
<b>Heritage assets</b>	<b>100,420</b>	<b>90,443</b>	<b>109,921</b>	<b>229,015</b>	<b>222,895</b>	<b>173,605</b>	<b>238,144</b>	<b>270,953</b>	<b>291,130</b>
Other	100,420	90,443	109,921	229,015	222,895	173,605	238,144	270,953	291,130
<b>Investment properties</b>	<b>22,401</b>	<b>25,615</b>	<b>26,772</b>	<b>26,638</b>	<b>26,638</b>	<b>33,424</b>	<b>30,239</b>	<b>33,868</b>	<b>37,932</b>
Other	22,401	25,615	26,772	26,638	26,638	33,424	30,239	33,868	37,932
<b>Other assets</b>	<b>193,002</b>	<b>158,410</b>	<b>161,470</b>	<b>245,830</b>	<b>246,583</b>	<b>315,262</b>	<b>294,884</b>	<b>317,160</b>	<b>338,989</b>
General vehicles	70,750	58,060	60,408	106,677	105,208	118,549	113,827	122,886	132,551
Specialised vehicles	35,675	33,197	33,089	47,688	47,679	64,541	50,386	54,069	57,982
Computers - hardware/equipment	67,071	48,830	48,763	72,525	72,075	102,294	108,000	113,940	120,207
Furniture and other office equipment	16,641	17,689	18,749	18,129	19,496	27,720	21,877	25,427	27,365
Civic Land and Buildings	2,865	635	461	810	2,126	2,158	794	838	884
<b>Total Repairs and Maintenance Expenditure</b>	<b>1,737,189</b>	<b>1,172,046</b>	<b>1,336,283</b>	<b>2,355,214</b>	<b>2,479,574</b>	<b>2,345,351</b>	<b>2,719,615</b>	<b>3,010,473</b>	<b>3,273,238</b>
<b>Specialised vehicles</b>	<b>35,675</b>	<b>33,197</b>	<b>33,089</b>	<b>47,688</b>	<b>47,679</b>	<b>64,541</b>	<b>50,386</b>	<b>54,069</b>	<b>57,982</b>
Refuse	28,373	27,124	26,841	37,087	37,110	51,647	38,888	41,913	45,145
Fire	7,301	6,073	6,247	10,602	10,569	10,693	11,498	12,155	12,837
Conservancy	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	2,200	-	-	-
<b>R&amp;M as a % of PPE</b>	<b>4.1%</b>	<b>2.7%</b>	<b>3.1%</b>	<b>4.7%</b>	<b>5.0%</b>	<b>5.4%</b>	<b>5.9%</b>	<b>6.1%</b>	<b>6.3%</b>
<b>R&amp;M as % Operating Expenditure</b>	<b>8.7%</b>	<b>5.5%</b>	<b>5.8%</b>	<b>9.0%</b>	<b>9.4%</b>	<b>9.1%</b>	<b>9.3%</b>	<b>9.3%</b>	<b>9.2%</b>

Table 97 MBRR SA36 - Detailed Capital Budget per municipal vote

Municipal Vote/Capital project	Program/Project description	Approved (Yes/No)	Asset Sub-Class			GPS co-ordinates	Total Project Estimate	Prior year outcomes 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Ward location	Project information
			Asset Class	3	3				5	Budget Year 2015/16	Budget Year +1 2016/17		
<b>R thousand</b>		<b>6</b>	<b>3</b>	<b>3</b>	<b>5</b>								
Parent municipality: List all capital projects grouped by Municipal Vote													
Council General	Provision for Bulk Infrastructure (Gen Gory Development)	Yes	Infrastructure	Other		204,000	-	204,000	-	-	-	All wards	New
Customer Relations Management	CCA Brownfields Upgrades	Yes	Other Assets	Other Land and Buildings		17,985	9,985	8,000	-	-	-	17	Renewal of Existing Assets
Customer Relations Management	Deveylon Building Upgrade	Yes	Other Assets	Other Land and Buildings		14,616	9,616	5,000	-	-	-	70	Renewal of Existing Assets
Customer Relations Management	Deveylon Building Upgrade	Yes	Other Assets	Other Land and Buildings		950	950	-	-	-	-	70	Renewal of Existing Assets
Customer Relations Management	Nigel Building Upgrade	Yes	Other Assets	Other Land and Buildings		9,595	9,595	-	-	-	-	88	Renewal of Existing Assets
Customer Relations Management	Tembisa 2/ Winnie Mandela New Building	Yes	Other Assets	Other Land and Buildings	28 , 23122626 , 102572	21,100	17,100	4,000	-	-	-	89	Renewal of Existing Assets
Customer Relations Management	Unified Command Centre	Yes	Other Assets	Other Land and Buildings	28 , 23122626 , 102572	4,275	4,275	-	-	-	-	89	Renewal of Existing Assets
Customer Relations Management	Unified Command Centre	Yes	Other Assets	Other Land and Buildings	28 , 23122626 , 102572	6,383	6,383	-	-	-	-	22	Renewal of Existing Assets
Customer Relations Management	Unified Command Centre	Yes	Other Assets	Office Equipment	28 , 23122626 , 102572	285	285	-	-	-	-	22	Renewal of Existing Assets
Customer Relations Management	Vosloorus Building Upgrade	Yes	Other Assets	Other Land and Buildings	28 , 23122626 , 102572	2,584	2,584	-	-	-	-	85	Renewal of Existing Assets
Disaster & Emergency Management Services	3 x Mobile be SAFE Units	Yes	Other Assets	Other Land and Buildings	28 , 23122626 , 102572	7,728	2,128	2,800	2,800	-	-	20, 32, 73	Renewal of Existing Assets
Disaster & Emergency Management Services	Const Fire Station Ollantsfontein	Yes	Other Assets	Other Land and Buildings	28 , 23122626 , 102572	13,200	-	1,200	2,000	10,000	-	23	New
Disaster & Emergency Management Services	Const Fire Station House Albertina Sisulu Corridor	Yes	Other Assets	Other Land and Buildings		30,350	950	2,000	12,400	15,000	-	15	New
Disaster & Emergency Management Services	Const Fire Station House Germiston Central	Yes	Other Assets	Other Land and Buildings		38,327	14,327	15,000	9,000	-	-	36	New
Disaster & Emergency Management Services	Const Fire Station House Duduza	Yes	Other Assets	Other Land and Buildings		17,783	17,783	-	-	-	-	87	New
Disaster & Emergency Management Services	Elandsfontein/Sando Fire Station	Yes	Other Assets	Other Land and Buildings		13,000	-	1,000	2,000	10,000	-	15	New
Disaster & Emergency Management Services	Emergency Services Training Academy	Yes	Other Assets	Other Land and Buildings		5,000	-	2,000	2,000	3,000	-	100	New
Disaster & Emergency Management Services	Establish Ratio Technical Workshop	Yes	Other Assets	Other Land and Buildings		2,450	950	1,500	-	-	-	17	Renewal of Existing Assets
Disaster & Emergency Management Services	Extension of Faramere Fire Station	Yes	Other Assets	Other Land and Buildings		9,000	1,000	1,000	8,000	-	-	26	Renewal of Existing Assets
Disaster & Emergency Management Services	Furnished BeSAFE Centre	Yes	Other Assets	Other Land and Buildings		3,160	760	2,400	-	-	-	32	Renewal of Existing Assets
Disaster & Emergency Management Services	High Volume Emergency Water Relay System	Yes	Other Assets	Plant & equipment		35,000	-	-	15,000	20,000	-	22	Renewal of Existing Assets
Disaster & Emergency Management Services	Refurb of All Metro Fire Stations/House	Yes	Other Assets	Other Land and Buildings		9,211	4,811	2,000	2,400	-	-	27	Renewal of Existing Assets
Disaster & Emergency Management Services	Refurbishment Community Safety HQ	Yes	Other Assets	Other Land and Buildings		5,644	384	250	5,000	-	-	20	Renewal of Existing Assets
Disaster & Emergency Management Services	Refurbishment of DMC Premises / facilities	Yes	Other Assets	Other Land and Buildings		200	-	200	-	-	-	94	Renewal of Existing Assets
Disaster & Emergency Management Services	Refurbishment of DMC Premises / facilities	Yes	Other Assets	Other Land and Buildings		300	-	300	-	-	-	94	Renewal of Existing Assets
Disaster & Emergency Management Services	Restoration of Gemiston Fire Station	Yes	Other Assets	Other Land and Buildings		3,000	-	1,000	2,000	-	-	36	Renewal of Existing Assets
Disaster & Emergency Management Services	Two way Radio Communication Equipment	Yes	Other Assets	Other Land and Buildings		4,845	2,345	500	500	1,500	-	6, 17, 20, 21, 32	Renewal of Existing Assets
Disaster & Emergency Management Services	Upgrade all Repeater Sites Phase 1	Yes	Other Assets	Other Land and Buildings		1,585	285	300	500	500	-	6, 17, 20, 21, 27, 32	Renewal of Existing Assets
Disaster & Emergency Management Services	Upgrading of Alberton Fire Station	Yes	Other Assets	Other Land and Buildings		2,673	673	800	1,200	-	-	84	Renewal of Existing Assets
Disaster & Emergency Management Services	Upgrading of Benoni Central Fire Station	Yes	Other Assets	Other Land and Buildings		1,170	570	600	600	-	-	27	Renewal of Existing Assets
Disaster & Emergency Management Services	Upgrading of Commercial Fire Station	Yes	Other Assets	Other Land and Buildings		1,170	570	600	600	-	-	12	Renewal of Existing Assets
Disaster & Emergency Management Services	Upgrading of Edenvale Fire Station	Yes	Other Assets	Other Land and Buildings		2,370	570	600	1,200	-	-	19	Renewal of Existing Assets
Disaster & Emergency Management Services	Upgrading of Kompanjakk Fire Station	Yes	Other Assets	Other Land and Buildings		2,799	989	800	1,000	-	-	17	Renewal of Existing Assets
Disaster & Emergency Management Services	Upgrading of Primrose Fire Station	Yes	Other Assets	Other Land and Buildings		1,170	570	600	600	-	-	21	Renewal of Existing Assets
Disaster & Emergency Management Services	Const Fire Station House Kwa-Thema	Yes	Other Assets	Other Land and Buildings	28, 242968-26, 098819	21,735	10,735	11,000	-	-	-	77	New
Disaster & Emergency Management Services	Const Fire Station House Thokozwa	Yes	Other Assets	Other Land and Buildings	28, 417473-26, 374623	34,975	689	16,500	18,000	-	-	52	New
Disaster & Emergency Management Services	Kalahong Fire Station	Yes	Other Assets	Other Land and Buildings	28, 17029-26, 219474	689	-	-	-	-	-	101	New
Disaster & Emergency Management Services	Upgrading of Vosloorus Fire Station	Yes	Other Assets	Other Land and Buildings	28, 389952-26, 296765	25,550	-	1,550	6,000	18,000	-	55	New
Economic Development	Community Agric Projects	Yes	Infrastructure	Other	28, 142274-26, 329368	4,300	5,700	6,000	4,000	8,000	-	All wards	Renewal of Existing Assets
Economic Development	Ekurhuleni Industrial Park	Yes	Infrastructure	Other		7,000	-	2,000	5,000	-	-	All wards	New
Economic Development	Fabrication Laboratory	Yes	Infrastructure	Other		15,750	4,750	5,000	6,000	-	-	5	New
Economic Development	Refurbishment & Expansion of the Fresh Produce Market	Yes	Other Assets	Other Land and Buildings		47,350	12,350	15,000	20,000	-	-	75	Renewal of Existing Assets



EKU Ekurhuleni Metro - Supporting Table SA.36 Detailed capital budget												
Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Ward location	Project information
								Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
R thousand			3	3	5			1,500	2,000	-	Multi Wards	New
Economic Development	Tourism Route Infrastructure	Yes	Infrastructure	Other		4,640	1,140	1,500	2,000	-	All wards	New
Economic Development	Trading Stalls	Yes	Infrastructure	Other		10,750	4,750	6,000	-	-	All wards	New
Economic Development	Township Economies Development	Yes	Infrastructure	Other		48,800	3,800	15,000	15,000	-	All wards	New
Economic Development	Township enterprise Hubs	Yes	Infrastructure	Other		40,290	7,790	22,000	10,500	-	All wards	New
Economic Development	Township Industrial Parks	Yes	Infrastructure	Other		11,400	11,400	-	-	-	All wards	New
EMPO	Const Benoni Precinct	Yes	Other Assets	Other Land and Buildings		9,700	-	-	700	9,000	27	New
EMPO	Const EMPO Specialised Unit Offices	Yes	Other Assets	Other Land and Buildings		11,500	-	-	3,000	8,500	20	New
EMPO	Const K9 Unit (Dog Unit)	Yes	Other Assets	Other Land and Buildings		11,000	-	-	5,000	6,000	32	New
EMPO	Const Kempton Park Precinct	Yes	Other Assets	Other Land and Buildings		19,665	665	9,000	10,000	-	16	New
EMPO	Const Precinct Edleen	Yes	Other Assets	Other Land and Buildings		17,000	-	7,000	10,000	-	16	New
EMPO	Establishment of Equestrian Unit	Yes	Other Assets	Other Land and Buildings		2,114	314	1,500	300	-	25	Renewal of Existing Assets
EMPO	Refurbishment Boksburg Pound office	Yes	Other Assets	Other Land and Buildings		4,950	950	1,000	3,000	-	22	Renewal of Existing Assets
EMPO	Refurbishment Boksburg Pound office	Yes	Other Assets	Other Land and Buildings		1,950	950	1,000	-	-	74	Renewal of Existing Assets
EMPO	Refurbishment Logistics section	Yes	Other Assets	Other Land and Buildings		5,850	2,850	3,000	-	-	16	Renewal of Existing Assets
EMPO	Refurbishment of EMPO Headquarters	Yes	Other Assets	Other Land and Buildings		3,850	2,850	1,000	-	-	16	Renewal of Existing Assets
EMPO	Installation and upgrading of Security Systems in EMM	Yes	Other Assets	Other Land and Buildings		5,577	5,577	-	-	-	All wards	Renewal of Existing Assets
EMPO	Refurbishment All EMPO facilities	Yes	Other Assets	Other Land and Buildings		2,888	2,888	-	-	-	All wards	Renewal of Existing Assets
EMPO	Refurbishment Tembisa regional office	Yes	Other Assets	Other Land and Buildings		3,900	1,900	2,000	-	-	All wards	Renewal of Existing Assets
EMPO	Refurbishment Tembisa regional office	Yes	Other Assets	Other Land and Buildings		2,850	2,850	-	-	-	77	Renewal of Existing Assets
EMPO	Training Academy Kwa-Thema	Yes	Other Assets	Other Land and Buildings		8,821	8,821	-	-	-	101	New
EMPO	Const Precinct Stations Zonkezawe	Yes	Other Assets	Other Land and Buildings		11,875	8,075	3,800	-	-	56	New
EMPO	Const Precinct Stations Tokozwa	Yes	Other Assets	Other Land and Buildings		1,549	1,549	-	-	-	56	New
EMPO	Const Precinct Stations Tokozwa	Yes	Other Assets	Other Land and Buildings		16,475	475	8,000	8,000	-	6	New
Energy	Corporate Electrification	Yes	Infrastructure	Electricity Reticulation		114,000	114,000	-	-	-	All wards	New
Energy	Palm Ridge Electrification	Yes	Infrastructure	Electricity Reticulation		75,000	-	15,000	30,000	40,49,50,51,51	New	New
Energy	Kwa-Thema Electrification	Yes	Infrastructure	Electricity Reticulation		50,000	-	10,000	20,000	77,78,79,80,81	New	New
Energy	Esselen Park Electrification	Yes	Infrastructure	Electricity Reticulation		1,000	1,000	-	-	91	New	New
Energy	Via Lisa Ext Electrification	Yes	Infrastructure	Electricity Reticulation		17,000	-	12,000	5,000	45	New	New
Energy	Eden Park Electrification	Yes	Infrastructure	Electricity Reticulation		15,000	-	15,000	-	53	New	New
Energy	Tinaswke Electrification	Yes	Infrastructure	Electricity Reticulation		14,000	-	14,000	-	53 & 57	New	New
Energy	Chief Albert Luthuli Electrification	Yes	Infrastructure	Electricity Reticulation		50,000	-	10,000	20,000	24	New	New
Energy	Clayville Electrification	Yes	Infrastructure	Electricity Reticulation		50,000	-	10,000	20,000	1	New	New
Energy	Ala Park Electrification	Yes	Infrastructure	Electricity Reticulation		18,000	-	18,000	-	88	New	New
Energy	Langaville Electrification	Yes	Infrastructure	Electricity Reticulation		89,000	19,000	15,000	25,000	30,000	77,78,79,80,81	New
Energy	Alberion Lighting	Yes	Infrastructure	Lighting		5,808	808	4,000	2,000	2,000	37,38,53	New
Energy	Alberion Network enhancement	Yes	Infrastructure	Electricity Reticulation		17,800	3,800	4,000	5,000	5,000	37,38,53	Renewal of Existing Assets
Energy	Alberion Revenue enhancement	Yes	Infrastructure	Electricity Reticulation		19,968	1,568	4,000	7,200	7,200	37,38,53	New
Energy	Benoni Lighting	Yes	Infrastructure	Lighting		5,808	808	1,000	2,000	2,000	24,27,28,29,30	New
Energy	Benoni Network enhancement	Yes	Infrastructure	Electricity Reticulation		17,800	3,800	4,000	5,000	5,000	24,27,28,29,30	Renewal of Existing Assets
Energy	Benoni Revenue enhancement	Yes	Infrastructure	Electricity Reticulation		19,968	1,568	4,000	7,200	7,200	24,27,28,29,30	New
Energy	Boksburg Lighting	Yes	Infrastructure	Lighting		5,808	808	1,000	2,000	2,000	32,33,34,42	New
Energy	Boksburg Network enhancement	Yes	Infrastructure	Electricity Reticulation		31,800	3,800	8,000	10,000	10,000	22,32,33,34,42	Renewal of Existing Assets
Energy	Boksburg Revenue enhancement	Yes	Infrastructure	Electricity Reticulation		19,968	1,568	4,000	7,200	7,200	22,32,33,34,42	New
Energy	Braampan Lighting	Yes	Infrastructure	Lighting		5,808	808	1,000	2,000	2,000	31,73,74	New
Energy	Braampan Network enhancement	Yes	Infrastructure	Electricity Reticulation		17,800	3,800	4,000	5,000	5,000	31,73,74	Renewal of Existing Assets

EKU Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget													
Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Project information		
								Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal	
R thousand		6	3	3	5								
Energy	Brakpan Revenue enhancement	Yes	Infrastructure	Electricity Reticalution		19,968	1,568	4,000	7,200	7,200	31, 73, 74	New	
Energy	Corporate Network enhancement	Yes	Infrastructure	Electricity Reticalution		12,350	12,350	-	-	-	All wards	Renewal of Existing Assets	
Energy	Corporate Revenue enhancement	Yes	Infrastructure	Electricity Reticalution		42,750	42,750	-	-	-	All wards	New	
Energy	Corporate Substations	Yes	Infrastructure	Electricity Reticalution		76,000	76,000	-	-	-	All wards	New	
Energy	Renewable Energy Projects	Yes	Infrastructure	Electricity Reticalution		31,350	31,350	-	-	-	All wards	New	
Energy	Corporate Electrification INEP	Yes	Infrastructure	Electricity Reticalution		57,950	57,950	-	-	-	All wards	New	
Energy	INEP Electrification of Subsidized Housing (MOU with DOE)	Yes	Infrastructure	Electricity Reticalution		120,000	-	50,000	40,000	30,000	Multi Wards	New	
Energy	Corporate Energy efficiency	Yes	Infrastructure	Electricity Reticalution		16,825	16,825	-	-	-	All wards	New	
Energy	Energy Efficiency Projects (MOU with DOE)	Yes	Infrastructure	Electricity Reticalution		7,800	7,800	-	-	-	All wards	New	
Energy	Corporate Lighting	Yes	Infrastructure	Lighting		15,000	-	10,000	5,000	-	19	New	
Energy	Edevalve Munic substation	Yes	Infrastructure	Electricity Reticalution	S 26.06.244E 28 13 782	30,000	-	20,000	10,000	-	17	New	
Energy	Esterpark substation	Yes	Infrastructure	Electricity Reticalution		60,000	-	5,000	25,000	30,000	31	New	
Energy	Van Dyk / Safin substation	Yes	Infrastructure	Electricity Reticalution	S 26.21.207E 28 08 191	40,000	-	10,000	15,000	15,000	94	New	
Energy	Diene Street substation	Yes	Infrastructure	Electricity Reticalution		60,000	-	10,000	25,000	25,000	93	New	
Energy	Gemission North Substation	Yes	Infrastructure	Electricity Reticalution		12,000	-	-	10,000	2,000	39	New	
Energy	Alom Road Substation	Yes	Infrastructure	Electricity Reticalution	S 26.00.560E 28 13 061	30,000	-	10,000	5,000	15,000	53	New	
Energy	Edepark substation	Yes	Infrastructure	Electricity Reticalution		10,000	-	-	-	10,000	21	New	
Energy	Sunnyridge substation	Yes	Infrastructure	Electricity Reticalution	S 26.06.277E 28 13 835	15,000	-	-	5,000	10,000	88 & 100	New	
Energy	Harebeest substation	Yes	Infrastructure	Electricity Reticalution	S 26.06.277E 28 13 835	65,000	-	10,000	30,000	25,000	76	New	
Energy	Dehex substation	Yes	Infrastructure	Electricity Reticalution	S 26.06.277E 28 13 835	15,000	-	-	5,000	10,000	36	New	
Energy	Russel Road substation	Yes	Infrastructure	Electricity Reticalution	S 26.06.277E 28 13 835	5,000	-	-	-	5,000	74	New	
Energy	Wulcania substation	Yes	Infrastructure	Electricity Reticalution	S 26.06.277E 28 13 835	30,000	-	-	10,000	20,000	72	New	
Energy	J.P. Marais Substation	Yes	Infrastructure	Electricity Reticalution		83,000	-	20,000	30,000	33,000	Multi Wards	New	
Energy	Bulk Services to New Developments	Yes	Infrastructure	Electricity Reticalution	S 26.15.945E 28 21 628	5,808	808	1,000	2,000	2,000	11, 12, 18, 19, 20	New	
Energy	Edevalve Lighting	Yes	Infrastructure	Lighting	S 26.06.296E 28 14 559	17,800	3,800	4,000	4,000	7,200	11, 12, 18, 19, 20	Renewal of Existing Assets	
Energy	Edevalve Network enhancement	Yes	Infrastructure	Electricity Reticalution	S 26.06.277E 28 13 835	19,968	1,568	4,000	7,200	7,200	11, 12, 18, 19, 20	New	
Energy	Edevalve Revenue enhancement	Yes	Infrastructure	Electricity Reticalution	S 26.00.560E 28 13 061	3,808	808	1,000	1,000	1,000	21, 35, 36, 39, 41	New	
Energy	Gemission Lighting	Yes	Infrastructure	Lighting	S 26.06.277E 28 13 835	27,568	1,568	6,000	10,000	10,000	21, 35, 36, 39, 41	Renewal of Existing Assets	
Energy	Gemission Network enhancement	Yes	Infrastructure	Electricity Reticalution	S 26.06.277E 28 13 835	50,260	10,260	10,000	15,000	15,000	21, 35, 36, 39, 41	New	
Energy	Gemission Revenue enhancement	Yes	Infrastructure	Electricity Reticalution	S 26.16.277E 28 23 087	3,808	808	1,000	1,000	1,000	13, 15, 16, 17, 23, 24	New	
Energy	Kempton Park Lighting	Yes	Infrastructure	Lighting	S 26.06.277E 28 13 835	42,500	9,500	9,000	12,000	12,000	13, 15, 16, 17, 23, 24	Renewal of Existing Assets	
Energy	Kempton Park Network enhancement	Yes	Infrastructure	Electricity Reticalution		19,968	1,568	4,000	7,200	7,200	13, 15, 16, 17, 23, 24	New	
Energy	Kempton Park Revenue enhancement	Yes	Infrastructure	Electricity Reticalution		3,808	808	1,000	1,000	1,000	88	New	
Energy	Nigel Lighting	Yes	Infrastructure	Lighting		16,850	2,650	4,000	5,000	5,000	88	Renewal of Existing Assets	
Energy	Nigel Network enhancement	Yes	Infrastructure	Electricity Reticalution		21,768	1,568	4,000	8,100	8,100	88	New	
Energy	Nigel Revenue enhancement	Yes	Infrastructure	Electricity Reticalution		7,300	-	7,300	-	-	-	93	New
Energy	Solar Rooftop - Gemission	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	7,300	-	7,300	-	-	-	22	New
Energy	Solar Rooftop - Boksburg	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	25,400	-	5,400	10,000	10,000	13, 16, 92	New	
Energy	SNH and heat pumps	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	16,000	-	8,000	8,000	8,000	16	New	
Energy	Solar Rooftop - Kemptonpark	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	22,000	-	11,000	11,000	11,000	72, 75, 76	New	
Energy	Stimmer & Jack Landfill site	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	3,808	808	1,000	1,000	1,000	72, 75, 76	Renewal of Existing Assets	
Energy	Springs Lighting	Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	17,800	3,800	4,000	5,000	5,000	72, 75, 76	New	
Energy	Springs Network enhancement	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	21,768	1,568	4,000	8,100	8,100	72, 75, 76	New	
Energy	Springs Revenue enhancement	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	10,000	-	10,000	-	-	-	Renewal of Existing Assets	
Energy	Energy Generation from Gas Flares & Wells	Yes	Infrastructure	Electricity Reticalution	Multi co-ordinates/Multi co-ord	10,000	-	10,000	-	-	97, 98, 76, 37	Renewal of Existing Assets	

Municipal Vote/Capital project		Program/Project description		Individuality Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Ward location	Project information
R thousand				6	3	3	5			Budget Year 2015/16	Budget Year 2016/17	Budget Year 2017/18		
Energy		Mayfield Switching Station		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	30,000	-	20,000	10,000	-	65 & 66	New
Energy		Crystal Park substation		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	20,000	-	5,000	15,000	-	24	New
Energy		Promoting substation		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	60,000	-	10,000	30,000	20,000	12	New
Energy		Tembisa substation		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	20,000	-	-	10,000	10,000	8	New
Energy		Daveyton Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	11,688	1,188	2,500	4,000	4,000	68, 69, 70, 71	New
Energy		Daveyton Network enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	15,900	3,600	2,000	5,000	5,000	68, 69, 70, 71	Renewal of Existing Assets
Energy		Duiza Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	4,000	4,000	84, 86, 87	New
Energy		Etwatwa Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	2,500	2,500	26, 65, 66, 67	New
Energy		Kaleleng Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	2,500	2,500	40, 48, 49, 50, 51, 52	New
Energy		Kwa-Thema Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	2,500	2,500	77, 78, 79, 80, 81	New
Energy		Kwa-Thema Network enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	16,850	2,850	4,000	5,000	5,000	77, 78, 79, 80, 81	Renewal of Existing Assets
Energy		Solar lighting - Mayfield Ex1 (Mangosoho)		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	25,968	1,968	4,000	10,000	10,000	77, 78, 79, 80, 81	New
Energy		Solar lighting - Molele Ex1 (Siphonamadia)		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	9,360	-	-	9,360	-	70	New
Energy		Solar lighting - Molele Ex2 (Iqagaga)		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	1,140	-	-	1,140	-	67	New
Energy		Solar lighting - Hlanhane		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	4,500	-	-	4,500	-	60	New
Energy		Solar lighting - Umhambeka		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	3,000	-	-	3,000	-	6	New
Energy		Solar lighting - Inxwenti		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	1,250	-	-	1,250	-	51	New
Energy		Solar lighting - Duda North		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	1,000	-	-	1,000	-	11	New
Energy		Solar lighting - Holomisa (Lindelan)		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	750	-	-	750	-	11	New
Energy		Solar lighting - Ebuthuleni		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	12,819	-	-	-	12,819	86	New
Energy		Tembisa 2 Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	5,019	-	-	-	5,019	58	New
Energy		Tembisa 2 Network enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	2,500	2,500	1, 2, 3, 4, 7	New
Energy		Tembisa 2 Revenue enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	16,850	2,850	4,000	5,000	5,000	1, 2, 3, 4, 7	Renewal of Existing Assets
Energy		Tembisa Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	19,968	1,968	4,000	7,200	7,200	1, 2, 3, 4, 7	New
Energy		Tembisa Network enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	16,950	1,888	2,500	2,500	2,500	5, 6, 7, 8, 9, 10, 14	Renewal of Existing Assets
Energy		Tembisa Revenue enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	19,968	1,568	4,000	7,200	7,200	5, 6, 7, 8, 9, 10, 14	New
Energy		Thokoza Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	2,500	2,500	52, 54, 56, 57, 58	New
Energy		Thokoza Network enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	19,968	1,968	4,000	7,200	7,200	52, 54, 56, 57, 58	Renewal of Existing Assets
Energy		Tsakane Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	2,500	2,500	82, 83, 85	New
Energy		Vosloorus Network enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	16,850	2,850	4,000	5,000	5,000	82, 83, 85	Renewal of Existing Assets
Energy		Vosloorus Lighting		Yes	Infrastructure	Lighting	Multi co-ordinates/Multi co-ord	8,688	1,188	2,500	2,500	2,500	43, 44, 45, 46, 47, 6	New
Energy		Vosloorus Network enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	3,760	760	1,000	1,000	1,000	43, 44, 45, 46, 47, 6	Renewal of Existing Assets
Energy		Vosloorus Revenue enhancement		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	8,760	760	2,000	3,000	3,000	43, 44, 45, 46, 47, 6	New
Environmental Resources Management		Rehabilitation of the Boksburg lake		Yes	Infrastructure	Electricity Reticulation	Multi co-ordinates/Multi co-ord	8,850	950	1,000	3,500	3,500	22	Renewal of Existing Assets
Environmental Resources Management		Rehabilitation of the Nabalispuit Catchment, Witkop Estate		Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates/Multi co-ord	7,425	1,425	2,000	2,000	2,000	89	New
Environmental Resources Management		Rehabilitation of the Nabalispuit Catchment, Witkop Estate		Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates/Multi co-ord	6,252	1,425	1,500	1,000	1,000	18	New
Environmental Resources Management		Construct Metro Parks Depots		Yes	Other Assets	Other Land and Buildings	Multi co-ordinates/Multi co-ord	3,135	3,135	-	-	-	Multi Wards	Renewal of Existing Assets
Environmental Resources Management		Construct Metro Parks Depots Kwa Thema		Yes	Other Assets	Other Land and Buildings	Multi co-ordinates/Multi co-ord	9,000	-	2,000	4,000	3,000	78	Renewal of Existing Assets
Environmental Resources Management		Construct Metro Parks Depots Springs		Yes	Other Assets	Other Land and Buildings	Multi co-ordinates/Multi co-ord	1,000	-	1,000	-	-	88	Renewal of Existing Assets
Environmental Resources Management		Construct Metro Parks Depots Duduza		Yes	Other Assets	Other Land and Buildings	Multi co-ordinates/Multi co-ord	7,000	-	1,000	2,000	4,000	88	Renewal of Existing Assets
Environmental Resources Management		Construct Metro Parks Depots Kaleleng 2		Yes	Other Assets	Other Land and Buildings	Multi co-ordinates/Multi co-ord	1,000	-	1,000	-	-	101	Renewal of Existing Assets
Environmental Resources Management		Construct Metro Parks Depots Tembisa 1		Yes	Other Assets	Other Land and Buildings	Multi co-ordinates/Multi co-ord	2,000	-	-	-	2,000	5	Renewal of Existing Assets

Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Ward location	Project information	
								Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18			
								2015/16	2016/17	2017/18			
R thousand		6	3	3	5								
Environmental Resources Management	Construct Metro Parks Depot Thokoza	Yes	Other Assets	Other Land and Buildings	Multi co-ordinates	2,000	-	-	2,000	-	52	Renewal of Existing Assets	
Environmental Resources Management	Develop and upgrade cemeteries in the east	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	43,000	-	14,000	15,000	14,000	98	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Cemeteries: Boksburg Sub-Regional	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	3,500	-	1,500	1,000	1,000	32	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Cemeteries: Plumthani	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	3,000	-	-	1,000	2,000	67	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Cemeteries	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	6,850	2,850	-	2,000	2,000	40	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Cemeteries Kwa Thema	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	16,775	13,775	-	2,000	1,000	77	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Cemeteries: Iliba	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	3,000	-	-	1,000	2,000	8	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Cemeteries: Komvlei	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	5,000	-	1,500	2,500	1,000	38	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Cemeteries: Cambrian	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	5,000	-	-	2,500	2,500	43	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Community Parks	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	9,680	9,680	-	-	-	29	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Community Parks: Actonville	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	7,500	-	2,500	2,000	3,000	29	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Community Parks: Graceland	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	5,000	-	1,000	1,500	2,500	42	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Community Parks: Derseny	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	4,000	-	1,000	1,000	2,000	72	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Conservation Areas: Alberton Dam	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	3,900	1,900	-	1,000	-	37	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Conservation Areas: Nigel Game Reserve	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	5,000	-	-	1,000	4,000	88	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Conservation Areas: Rondebult	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	3,000	-	1,000	1,000	1,000	41	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Regional Parks: Nyoni Park	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	7,500	-	1,500	4,000	2,000	47	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Regional Parks: Gillys Park	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	8,379	8,379	-	-	65,82,85,20	47	Renewal of Existing Assets	
Environmental Resources Management	Develop: Cemeteries - Berns	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	12,000	-	1,000	1,000	10,000	20	Renewal of Existing Assets	
Environmental Resources Management	Develop: Cemeteries - Berns: Komvlei	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	2,375	2,375	-	-	32,30,38,43,75	38	Renewal of Existing Assets	
Environmental Resources Management	Develop: Cemeteries - Berns: Cambrian, Boksburg Sub-Regional	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	2,000	-	1,000	1,000	-	38	Renewal of Existing Assets	
Environmental Resources Management	Develop: Cemeteries - Berns: Petersfield	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	6,000	-	1,000	2,000	3,000	43,32	Renewal of Existing Assets	
Environmental Resources Management	Develop: Cemeteries - Berns: Laab Ngoxolo	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	1,000	-	1,000	-	-	75	Renewal of Existing Assets	
Environmental Resources Management	Develop: Valkenburg Cemetery	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	1,000	-	-	1,000	-	30	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	475	475	-	-	-	88	New	
Environmental Resources Management	Development of Town Entrances Benoni	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	1,924	1,924	-	-	29,16,17,18,82,98,59	29	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Kempton Park	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	200	-	200	-	-	29	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Germiston	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	200	-	200	-	-	16	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Edenburg	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	300	-	100	200	-	17	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Tsakane	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	300	-	-	300	-	18	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Duduza	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	300	-	-	100	200	82	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Thokoza	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	300	-	-	100	200	98	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Kalesong 1	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	300	-	-	100	200	59	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Vosloorus	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	300	-	-	300	40,101	77	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Kwa Thema	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	300	-	-	300	44,47,64	77	Renewal of Existing Assets	
Environmental Resources Management	Development of Town Entrances Tembisa 2	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	200	-	-	200	4,2,10	44	Renewal of Existing Assets	
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	3,350	2,850	-	500	-	44	Renewal of Existing Assets	
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3 Boksburg	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	500	-	-	500	-	23	Renewal of Existing Assets	
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3 springs	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	1,000	-	1,000	-	-	88	Renewal of Existing Assets	
Environmental Resources Management	Develop: Bunny Park	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	202	202	-	-	27	Renewal of Existing Assets		
Environmental Resources Management	Murray Park	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	20,600	7,600	-	6,000	-	72	Renewal of Existing Assets	
Environmental Resources Management	New cemetery in South	Yes	Community	Establishment of Parks & Gardens	Multi co-ordinates	56,475	475	-	25,000	16,000	15,000	29	Renewal of Existing Assets
Environmental Resources Management	Playground Equipment	Yes	Other Assets	Plant & equipment	Multi co-ordinates	1,900	950	-	300	300	400	29	Renewal of Existing Assets
Environmental Resources Management	Playground Equipment Boksburg	Yes	Other Assets	Plant & equipment	Multi co-ordinates	950	-	250	300	400	42	Renewal of Existing Assets	

EKU Ekurhuleni Metro - Supporting Table SA38 Detailed capital budget													
Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Ward location	Project information	
								Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18			
R thousand		6	3	3	5								
Environmental Resources Management	Playground Equipment Kaledong 1	Yes	Other Assets	Plant & equipment		950	-	250	300	400	49	Renewal of Existing Assets	
Environmental Resources Management	Playground Equipment Springs	Yes	Other Assets	Plant & equipment		950	-	250	300	400	72	Renewal of Existing Assets	
Environmental Resources Management	Re-generate - 9 Township entrances beautified and branded	Yes	Community	Establishment of Parks & Gardens		8,000	-	8,000	-	-	All wards	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Community Parks: Phake	Yes	Community	Establishment of Parks & Gardens	Carmen/Pieter to provideCar	5,500	-	1,000	2,000	2,500	49	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Regional Parks Etwanwa	Yes	Community	Establishment of Parks & Gardens		5,500	-	1,500	4,000	-	65	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Regional Parks: Ukusuka Park	Yes	Community	Establishment of Parks & Gardens		4,700	-	4,700	-	-	64	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Regional Parks Tsakane	Yes	Community	Establishment of Parks & Gardens		5,000	-	1,000	2,000	2,000	82,85	Renewal of Existing Assets	
Environmental Resources Management	Develop/Upgrade Regional Parks: Winnie Mandela	Yes	Community	Establishment of Parks & Gardens		18,300	-	300	8,000	8,000	3	Renewal of Existing Assets	
Environmental Resources Management	Develop: Multi Purpose Park: Winnie Mandela	Yes	Community	Establishment of Parks & Gardens		3,452	3,452	-	-	3	New		
Finance	CFO/Commission Stores	Yes	Other Assets	Other Land and Buildings		10,925	10,925	-	-	-	36	Renewal of Existing Assets	
Finance	Langaville Playpoint	Yes	Other Assets	Other Land and Buildings		4,000	-	1,000	3,000	-	85	New	
Finance	New playpoint at Esselen park	Yes	Other Assets	Other Land and Buildings		4,000	-	1,000	3,000	-	8	New	
Finance	Renovate Playpoints	Yes	Other Assets	Other Land and Buildings		1,109	1,109	-	-	-	All wards	Renewal of Existing Assets	
Finance	Tshepo Art Centre Playpoint	Yes	Other Assets	Other Land and Buildings		4,000	-	1,000	3,000	-	2	New	
Health & Social Development	Birch-Acces Clinic	Yes	Community	Clinic		14,143	143	-	2,000	12,000	13	New	
Health & Social Development	Bonaero Park Clinic	Yes	Community	Clinic		23,430	430	1,000	10,000	12,000	23	New	
Health & Social Development	Building - Youth Friendly Services	Yes	Other Assets	Other Land and Buildings		8,400	1,900	-	3,000	3,500	72/85/50/47	New	
Health & Social Development	Bulk Medicine Store: Conversion of Existing Structure	Yes	Other Assets	Other Land and Buildings		1,425	1,425	-	-	-	All wards	New	
Health & Social Development	Carports & Garages Health Facilities	Yes	Other Assets	Other Land and Buildings		6,925	1,425	1,500	2,000	2,000	30	Renewal of Existing Assets	
Health & Social Development	EXT & UPGRADE EDENVALE CLINIC	Yes	Community	Clinic		22,000	-	-	10,000	12,000	20	Renewal of Existing Assets	
Health & Social Development	EXT & UPGRADE KEMPTON PARK CLINIC	Yes	Community	Clinic		33,950	950	-	15,000	18,000	16	Renewal of Existing Assets	
Health & Social Development	EXT & UPGRADE SPARTAN	Yes	Community	Clinic		300	-	-	300	-	23	Renewal of Existing Assets	
Health & Social Development	Guard House Ablution Health Facilities	Yes	Other Assets	Other Land and Buildings		3,750	950	300	1,500	1,000	12/71	Renewal of Existing Assets	
Health & Social Development	Improve Access Disabled Health Facilities	Yes	Other Assets	Other Land and Buildings		510	190	100	100	120	79	Renewal of Existing Assets	
Health & Social Development	MEDICAL WASTE STORAGE FACILITIES	Yes	Other Assets	Other Land and Buildings		11,950	950	1,000	5,000	5,000	82	Renewal of Existing Assets	
Health & Social Development	New Bakerloo Clinic	Yes	Community	Clinic		100	-	-	-	100	75	New	
Health & Social Development	Security Upgrade Facilities	Yes	Other Assets	Security Measures		4,725	1,425	900	1,200	1,200	88	Renewal of Existing Assets	
Health & Social Development	Signage at Health Facilities	Yes	Other Assets	Plant & equipment		1,775	475	500	300	500	88/84/7/54/64	Renewal of Existing Assets	
Health & Social Development	Training Unit for Nurses	Yes	Other Assets	Other Land and Buildings		5,958	5,558	400	-	-	47	New	
Health & Social Development	BUHLE PARK Clinic	Yes	Community	Clinic		14,048	48	-	2,000	12,000	40	New	
Health & Social Development	Early Childhood Development Centre	Yes	Community	Other Land and Buildings		24,380	380	8,000	10,000	6,000	44/53/85/24	New	
Health & Social Development	Ext & Upgrade Motala Clinic	Yes	Community	Clinic		12,730	12,730	-	-	-	50	New	
Health & Social Development	EXT & UPGRADE TSWELOPELE CLINIC (ADD LEVEL 2)	Yes	Community	Clinic		6,590	6,590	-	-	-	44	New	
Health & Social Development	Extension & Upgrade BARCELONA CLINIC	Yes	Community	Clinic		2,100	-	-	100	2,000	26	Renewal of Existing Assets	
Health & Social Development	Extension & Upgrade Esatweni Clinic	Yes	Community	Clinic		22,150	3,150	13,000	6,000	-	10	Renewal of Existing Assets	
Health & Social Development	Extension & Upgrade Seloape Thema Clinic	Yes	Community	Clinic		20,150	3,150	13,000	4,000	-	77	Renewal of Existing Assets	
Health & Social Development	Gelukstad Clinic	Yes	Community	Clinic		12,000	-	-	2,000	10,000	86	New	
Health & Social Development	New TSETSI Clinic Phomolong South	Yes	Community	Clinic		26,869	1,869	12,000	12,000	1,000	60	New	
Health & Social Development	NEW CLINIC CHIEF A LUTHULI EXTENSION WARD 24 LEVE	Yes	Community	Clinic		15,595	95	500	3,000	12,000	24	New	
Health & Social Development	New Clinic Esselen Park Tembisa	Yes	Community	Clinic		10,000	-	-	4,000	6,000	8	New	
Health & Social Development	New Clinic Lindelani X3	Yes	Community	Clinic		12,000	-	-	2,000	10,000	55	New	
Health & Social Development	New Crystal Park Clinic	Yes	Community	Clinic		25,897	1,897	10,000	13,000	1,000	24	New	
Health & Social Development	New Duduza Clinic	Yes	Community	Clinic		6,000	-	-	1,000	5,000	86	New	
Health & Social Development	New Dukatable Clinic	Yes	Community	Clinic		21,225	5,225	11,000	5,000	-	35	New	
Health & Social Development	New Koumalo Clinic	Yes	Community	Clinic		25,897	1,897	12,000	11,000	1,000	101	New	

EKU Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget												
Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Ward location	Project information New or renewal
								Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
R thousand		6	3	3	5							
Health & Social Development	New Mayfield Ext 8 Clinic	Yes	Community	Clinic		100	-	-	-	100	24	New
Health & Social Development	New Tswelopele Winnie Mandela Clinic	Yes	Community	Clinic		16,000	-	4,000	12,000	89		New
Health & Social Development	PALM RIDGE Clinic	Yes	Community	Clinic		6,745	-	-	-	101		New
Health & Social Development	Upgrade Erin Clinic	Yes	Community	Clinic		12,100	-	2,000	10,000	7		Renewal of Existing Assets
Health & Social Development	VILLA LUZA Clinic	Yes	Community	Clinic		16,398	12,398	4,000	-	45		New
Human Settlements	Acquisition of Land for New Human Settlements	Yes	Infrastructure	Housing		210,330	15,330	55,000	60,000	80,000	All wards	New
Human Settlements	Acquisition of Land for New Human Settlements	Yes	Infrastructure	Housing		30,427	-	-	-	-	All wards	New
Human Settlements	Acquisition of Portion 402 of the Farm Driebontain 85 IR	Yes	Infrastructure	Housing		73,151	73,151	-	-	-	All wards	New
Human Settlements	Devville Social Housing Project-Buildings	Yes	Infrastructure	Housing		14,250	14,250	-	-	36		New
Human Settlements	Human Settlements, Pre Planning Fees	Yes	Infrastructure	Housing		4,585	4,585	-	-	-	All wards	New
Human Settlements	Tembisa Urban Renewal Framework Projects	Yes	Infrastructure	Housing		167	167	-	-	-	Multi Wards	Renewal of Existing Assets
Human Settlements	Devville Social Housing Development	Yes	Other Assets	Other Land and Buildings		80,000	-	10,000	30,000	40,000	36	New
Human Settlements	Devville Social Housing Development	Yes	Other Assets	Other Land and Buildings		12,227	-	12,227	-	-	37	New
Human Settlements	Germiston South Social Housing Development	Yes	Other Assets	Other Land and Buildings		16,852	-	16,852	-	-	37	New
Human Settlements	Germiston Fire Station Social Housing Project-Buildings	Yes	Other Assets	Other Land and Buildings		109,000	19,000	20,000	30,000	40,000	36	New
Human Settlements	Servicing of Stands	Yes	Infrastructure	Housing		246,580	-	-	246,580	-	82	New
Human Settlements	Alliance Extension 9	Yes	Infrastructure	Housing		21,368	-	21,368	-	-	71	New
Human Settlements	Balmoral Extension 4	Yes	Infrastructure	Housing		29,185	-	29,185	-	-	33	New
Human Settlements	Hogabontain / Molenesseville	Yes	Infrastructure	Housing		25,100	-	25,100	-	-	88	New
Human Settlements	Langaeville Extension 4	Yes	Infrastructure	Housing		5,601	-	5,601	-	-	81	New
Human Settlements	Palm Ridge Extension 9	Yes	Infrastructure	Housing		86,108	-	86,108	-	53, 61		New
Human Settlements	Payneville Extension 1	Yes	Infrastructure	Housing		37,966	-	37,966	-	-	72	New
Human Settlements	Chief Albert Luthuli Ext 4	Yes	Infrastructure	Housing		13,105	-	13,105	-	-	24	New
Human Settlements	Heldenvyk Extension 3 & 7	Yes	Infrastructure	Housing		14,050	-	14,050	-	-	31	New
Human Settlements	Alliance Extension 1	Yes	Infrastructure	Housing		13,377	-	13,377	-	-	71	New
Human Settlements	Aoex Ext 12	Yes	Infrastructure	Housing		2,526	-	2,526	-	-	30	New
Human Settlements	Balmoral Extension 5	Yes	Infrastructure	Housing		2,208	-	2,208	-	-	33	New
Human Settlements	Daveyton Extension 14	Yes	Infrastructure	Housing		6,118	-	6,118	-	-	56	New
Human Settlements	Payneville Extension 3	Yes	Infrastructure	Housing		6,138	-	6,138	-	-	72	New
Human Settlements	Riefontein Kwa-Thema	Yes	Infrastructure	Housing		13,674	-	13,674	-	78, 74		New
Human Settlements	Molekeli Extension 2	Yes	Infrastructure	Housing		1,240	-	1,240	-	-	60	New
Human Settlements	Mayfield Extension 45	Yes	Infrastructure	Housing		5,046	-	5,046	-	-	56	New
Human Settlements	Esselen Park - Wilfontein (Mega - Tembisa Triangle) - Birchliek	Yes	Infrastructure	Housing		6,253	-	6,253	-	-	91	New
Human Settlements	Servicing of Stands(Leeupoort Development)	Yes	Infrastructure	Housing	28 168-26 253	67,327	-	67,327	-	-	34-42,32,31,43	New
Human Settlements	Tembisa Urban Renewal Framework Projects	Yes	Infrastructure	Housing	28 17-26 22	133,300	-	20,000	60,000	53,300	Multi Wards	New
Human Settlements	Human Settlements, Pre Planning Fees	Yes	Infrastructure	Housing		38,000	-	-	-	-	All wards	New
Human Settlements	Germiston South Social Housing Development	Yes	Infrastructure	Housing	28 17-26 22	79,000	-	25,000	27,000	27,000	35	New
Human Settlements	Katous Urban Renewal Project	Yes	Infrastructure	Housing	28 164-26 218	41,875	2,375	5,500	17,000	17,000	Multi Wards	New
Human Settlements	Leeupoort Development (Bulk Infrastructure)	Yes	Infrastructure	Housing	28 17-26 22	306,000	76,000	10,000	120,000	100,000	34-42,32,31,43	New
Human Settlements	Refurbishment of Rental Property	Yes	Infrastructure	Housing	28 219-26 008	72,584	35,352	37,212	-	-	Multi Wards	Renewal of Existing Assets
Human Settlements	Waville-Actorville Urban Renewal Project	Yes	Infrastructure	Housing	28 162-26 213	46,683	2,683	10,000	17,000	17,000	Multi Wards	New
ICT	Acquisition of Electronic document Management system	Yes	Infrastructure	Other		16,685	3,867	4,477	4,925	5,417	All wards	Renewal of Existing Assets
ICT	DCS: Broadband Fibre	Yes	Infrastructure	Other	To be Provided for Projects	205,600	45,600	50,000	50,000	60,000	All wards	Renewal of Existing Assets
ICT	Digital City Services / Services Integrator (Wi-Fi)	Yes	Infrastructure	Other	To be Provided for Projects	131,100	26,500	39,348	31,252	32,000	All wards	Renewal of Existing Assets
ICT	Enterprise Architecture/ Business process management includi	Yes	Infrastructure	Other	To be Provided for Projects	126,495	11,495	30,000	40,000	45,000	All wards	Renewal of Existing Assets

Municipal Vote/Capital project	Program/Project description	Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes	2015/16 Medium Term Revenue & Expenditure Framework			Project Information		
								2014/15	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
								2014/15	2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
R thousand													
ICT	ERP Phase 1	Yes	Infrastructure	Other	28 299-26 222	329,500	9,500	100,000	100,000	120,000	All wards	Renewal of Existing Assets	
ICT	United Command Centre	Yes	Infrastructure	Other	28 202-26 344	12,825	12,825	-	-	-	22	Renewal of Existing Assets	
ICT	Migration to Next Generation Network	Yes	Infrastructure	Other		41,400	28,500	12,900	-	-	All wards	Renewal of Existing Assets	
ICT	Security for ICT Infrastructure	Yes	Infrastructure	Other		98,500	28,500	20,000	25,000	25,000	All wards	Renewal of Existing Assets	
ICT	Refurbishment of existing call centre	Yes	Infrastructure	Other	28 244-26 029	95,000	-	35,000	35,000	25,000	All wards	Renewal of Existing Assets	
ICT	Upgrade of Data Centers and Disaster Recovery centre	Yes	Infrastructure	Other	28 262-26 272	36,703	4,703	10,000	10,000	12,000	All wards	Renewal of Existing Assets	
ICT	Re-govern - Wi-Fi rolled out to 60% of all Council Facilities	Yes	Infrastructure	Other	28 188-26 253	10,000	-	10,000	-	-	All wards	Renewal of Existing Assets	
Internal Audit	Upgrade of Office building	Yes	Other Assets	Other Land and Buildings		171	31	-	140	-	94	Renewal of Existing Assets	
Operational Equipment	Operational Equipment	Yes	Other Assets	Other Motor Vehicles		1,818,402	490,994	413,003	396,232	516,174	Operational Equipment	Renewal of Existing Assets	
Real Estate	Brownfield Property Acquisition	Yes	Other Assets	Other Land and Buildings		197,500	47,500	50,000	50,000	50,000	36	New	
Real Estate	Construction of Civic Tower	Yes	Other Assets	Other Land and Buildings	No/No	585,000	-	10,000	50,000	525,000	36	New	
Real Estate	Construction of Legislature House	Yes	Other Assets	Other Land and Buildings	No/No	20,000	-	2,500	8,000	9,500	88	New	
Real Estate	Densification of Council Buildings	Yes	Other Assets	Other Land and Buildings		38,000	38,000	-	-	-	26,32,37,36,73,19	Renewal of Existing Assets	
Real Estate	Densification of Council Buildings Kempton Park	Yes	Other Assets	Other Land and Buildings		60,000	-	20,000	20,000	20,000	16	Renewal of Existing Assets	
Real Estate	Densification of Council Buildings Boksburg	Yes	Other Assets	Other Land and Buildings	No/No	25,000	-	5,000	10,000	10,000	32	Renewal of Existing Assets	
Real Estate	Densification of Council Buildings Alberton	Yes	Other Assets	Other Land and Buildings	No/No	40,000	-	20,000	10,000	10,000	37	Renewal of Existing Assets	
Real Estate	Densification of Council Buildings Benoni	Yes	Other Assets	Other Land and Buildings	No/No	35,000	-	15,000	10,000	10,000	27	Renewal of Existing Assets	
Real Estate	Fencing of Facilities	Yes	Community	Establishment of Parks & Gardens		10,000	-	-	-	10,000	All wards	New	
Real Estate	Germination Civic Precinct	Yes	Other Assets	Other Land and Buildings		157,500	47,500	50,000	30,000	30,000	36	Renewal of Existing Assets	
Real Estate	Refurbishment of Lettable Facilities	Yes	Other Assets	Other Land and Buildings		25,200	15,200	-	-	10,000	Multi Wards	Renewal of Existing Assets	
Real Estate	Refurbishment of Lettable Facilities - Germiston lake, Aboussons	Yes	Other Assets	Other Land and Buildings		4,000	-	4,000	-	-	36	Renewal of Existing Assets	
Real Estate	Refurbishment of Lettable Facilities - Kiva Thema Detective off	Yes	Other Assets	Other Land and Buildings		16,000	-	16,000	-	-	78	Renewal of Existing Assets	
Real Estate	Refurbishment of Lettable Facilities - Gyoolis Farm	Yes	Other Assets	Other Land and Buildings		5,000	-	5,000	-	-	20	Renewal of Existing Assets	
Real Estate	Security upgrade of facilities	Yes	Other Assets	Security Measures		10,000	-	-	-	10,000	All wards	Renewal of Existing Assets	
Real Estate	Upgrade and renewal of buildings around EMM	Yes	Other Assets	Other Land and Buildings		14,750	4,750	10,000	-	-	All wards	Renewal of Existing Assets	
Real Estate	Upgrade of Electro Mechanical Installations in EMM Buildings	Yes	Other Assets	Other Land and Buildings		25,000	-	5,000	10,000	10,000	All wards	Renewal of Existing Assets	
Roads and Stormwater	Roads: Low Cost Housing: East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		134,305	49,305	-	45,000	40,000	Multi Wards	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Barbet Street, Swallow Road	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		4,900	-	4,900	-	-	24	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Sevo road at Edinsson 34	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		150	-	150	-	-	26	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Moggo, Madiba, Ekurhuleni	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,500	-	3,500	-	-	65	New	
Roads and Stormwater	Roads: Low Cost Housing: East/26th Street in 2015/2016/2017	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,500	-	2,500	-	-	66	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Geaba Road and Roads in C1	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		4,000	-	4,000	-	-	68	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Tanning of Vivienne drive, che	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,900	-	2,900	-	-	69	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Masango, Mphahlela, Mphahle	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,500	-	2,500	-	-	77	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Masekane, Mjolela, JB Max	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,600	-	2,600	-	-	86	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Winnie Mandela, Robinson Es	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,600	-	2,600	-	-	87	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Tau Drive (+ 1.2 km) and Kgal	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,700	-	3,700	-	-	96	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Sable Street, Leachville	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		500	-	500	-	-	97	New	
Roads and Stormwater	Roads: Low Cost Housing: East/Bridge at corner, Leopold and	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		150	-	150	-	-	98	New	
Roads and Stormwater	Roads: Low Cost Housing: North	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		40,400	11,400	-	19,000	10,000	Multi Wards	New	
Roads and Stormwater	Roads: Low Cost Housing: North/Patrice Lumumba	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,400	-	2,400	-	-	2	New	
Roads and Stormwater	Roads: Low Cost Housing: North/Nomzamo	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,400	-	2,400	-	-	3	New	
Roads and Stormwater	Roads: Low Cost Housing: North/Esseen Park ext 1 Link Road	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,400	-	2,400	-	-	8	New	
Roads and Stormwater	Roads: Low Cost Housing: North/Libeng, Erf 9	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,800	-	1,800	-	-	9	New	
Roads and Stormwater	Roads: Low Cost Housing: North/Sivuya Section and Environs	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		4,600	-	4,600	-	-	14	New	

Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Project information	
								Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
								Ward location	New or renewal			
R thousand		6	3	3	5							
Roads and Stormwater	Roads: Low Cost Housing: North/Mosheshoe	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,400	2,400	2,400	2,400	89	New	
Roads and Stormwater	Roads: Low Cost Housing: North/Completion Esselen Park Road	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,000	1,000	1,000	1,000	91	New	
Roads and Stormwater	Roads: Low Cost Housing: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		98,750	98,750	98,750	35,000	Multi Wards	New	
Roads and Stormwater	Roads: Low Cost Housing: South/Meziane street/Kot street, An	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,300	3,300	3,300	3,300	51	New	
Roads and Stormwater	Roads: Low Cost Housing: South/2015/16: Road 1 Palm Ridge	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		8,200	8,200	8,200	8,200	53	New	
Roads and Stormwater	Roads: Low Cost Housing: South/Zimbabwe and other	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,800	1,800	1,800	1,800	58	New	
Roads and Stormwater	Roads: Low Cost Housing: South/1st street - zondekzwe st	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		600	600	600	600	61	New	
Roads and Stormwater	Roads: Low Cost Housing: South/2nd Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,900	3,900	3,900	3,900	61	New	
Roads and Stormwater	Roads: Low Cost Housing: South/3rd Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,100	1,100	1,100	1,100	61	New	
Roads and Stormwater	Roads: Low Cost Housing: South/4th Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		900	900	900	900	61	New	
Roads and Stormwater	Roads: Low Cost Housing: South/5th Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,400	1,400	1,400	1,400	61	New	
Roads and Stormwater	Roads: Low Cost Housing: South/Outer Years	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		300	300	300	300	61	New	
Roads and Stormwater	Roads: Low Cost Housing: South/24th Street - zondekzwe st	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,300	2,300	2,300	2,300	62	New	
Roads and Stormwater	Roads: Low Cost Housing: South/25th Avenue	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,270	1,270	1,270	1,270	62	New	
Roads and Stormwater	Roads: Low Cost Housing: South/26th Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		750	750	750	750	62	New	
Roads and Stormwater	Roads: Low Cost Housing: South/27th Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		600	600	600	600	62	New	
Roads and Stormwater	Roads: Low Cost Housing: South/28th Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		500	500	500	500	62	New	
Roads and Stormwater	Roads: Low Cost Housing: South/23rd Street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,100	1,100	1,100	1,100	62	New	
Roads and Stormwater	Roads: Low Cost Housing: South/Outer Years	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		300	300	300	300	62	New	
Roads and Stormwater	Roads: Low Cost Housing: South/Naledi	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		900	900	900	900	101	New	
Roads and Stormwater	Roads: Low Cost Housing: South/Ncambu	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		780	780	780	780	101	New	
Roads and Stormwater	Aerotropolis: Rhodesfield road network	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		62,700	5,700	7,000	20,000	30,000	17	New
Roads and Stormwater	Atterville Spout flood management	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		13,200	5,700	6,500	500	500	23	Renewal of Existing Assets
Roads and Stormwater	Bedfordview Stormwater Protection	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		7,700	3,800	3,000	700	200	20	Renewal of Existing Assets
Roads and Stormwater	Bedfordview, Geometric Rd Improvement (Including Edenvale)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		15,375	2,375	3,000	5,000	5,000	20	Renewal of Existing Assets
Roads and Stormwater	Benoni, Const of S W Outfall Rynfield	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,475	475	500	500	27	Renewal of Existing Assets	
Roads and Stormwater	Bergvler Drive: Reconstruction & widening	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		24,700	5,700	7,000	8,000	4,000	13	Renewal of Existing Assets
Roads and Stormwater	Const. Of Small Holding Roads(Eastern Region)Gum Road	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		7,900	1,900	2,000	2,000	2,000	100	Renewal of Existing Assets
Roads and Stormwater	Const. Of Small Holding Roads(Eastern Region)Acron and Jan	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		6,000	2,000	2,000	2,000	2,000	100	Renewal of Existing Assets
Roads and Stormwater	Const. Of Small Holding Roads(Eastern Region)Kaas	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,000	1,000	1,000	1,000	1,000	100	Renewal of Existing Assets
Roads and Stormwater	Const/ut Daveyton CBD/N12 Interchange	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		42,000	2,000	20,000	20,000	68,707,172	Renewal of Existing Assets	
Roads and Stormwater	Contribution Township Development	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		32,000	2,000	1,000	1,000	10,000	24,25,26,96	Renewal of Existing Assets
Roads and Stormwater	De-silting Elsiburg dam	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,500	500	500	500	Multi Wards	Renewal of Existing Assets	
Roads and Stormwater	Doubling Barry Mearns Rd	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,245	150	500	500	39	Renewal of Existing Assets	
Roads and Stormwater	Replacement of Railway Sidings (Ngel)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		17,500	8,550	6,000	6,000	31,96,43,45	Renewal of Existing Assets	
Roads and Stormwater	Eastern Reg. Imp New Traffic Sign	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,000	3,000	3,000	3,000	Multi Wards	Renewal of Existing Assets	
Roads and Stormwater	Eastlight Spout Channel	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		31,000	9,500	8,000	8,000	18,19	Renewal of Existing Assets	
Roads and Stormwater	Elansfontein, SW Implementation (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		8,425	1,425	3,000	3,000	2,000	92	Renewal of Existing Assets
Roads and Stormwater	Extension of Albertina Sisulu Expressway	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		26,900	6,900	10,000	10,000	23,100	Renewal of Existing Assets	
Roads and Stormwater	Geometric Road Improvements (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		23,500	9,500	6,000	6,000	Multi Wards	Renewal of Existing Assets	
Roads and Stormwater	Geometric Road Improvements (North)Completion Francis Dor	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		600	600	600	600	8,91	Renewal of Existing Assets	
Roads and Stormwater	Geometric Road Improvements (North)Completion Sam Molele	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		600	600	600	600	8,91	Renewal of Existing Assets	
Roads and Stormwater	Geometric Road Improvements (North)Doubling Kwene beaue	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,500	1,500	1,500	1,500	13	Renewal of Existing Assets	
Roads and Stormwater	Geometric Road Improvements (North)PTA road/Vie Sheet	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,100	1,100	1,100	1,100	15	Renewal of Existing Assets	



Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Project Information	
								Budget Year 2015/16	Budget Year 2016/17	Budget Year 2017/18		Ward location
								-	+1 2016/17	+2 2017/18		
R thousand		6	3	3	5							
Roads and Stormwater	Geometric Road Improvements (North)Electron Bend	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,000	-	1,000	-	-	17	Renewal of Existing Assets
Roads and Stormwater	Geometric Road Improvements (North)Completion Venus/ Meel	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		600	-	600	-	-	23	Renewal of Existing Assets
Roads and Stormwater	Geometric Road Improvements (North)R552/Axle Road Intersect	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		600	-	600	-	-	89	Renewal of Existing Assets
Roads and Stormwater	Geological Stormwater System Implement	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		11,000	-	3,000	5,000	3,000	17	Renewal of Existing Assets
Roads and Stormwater	Hamelia / Buwerdail SW Systems	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		7,425	1,425	4,000	2,000	-	18,92	Renewal of Existing Assets
Roads and Stormwater	Hewitt Drive Intersection	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,750	-	750	2,500	500	32	Renewal of Existing Assets
Roads and Stormwater	Impala Park and surrounding Stormwater System	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		5,500	-	-	5,500	23		
Roads and Stormwater	Implement Traffic Signals: East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		9,950	950	1,000	2,000	2,000		Renewal of Existing Assets
Roads and Stormwater	Isandovale Erosion Protection Impl (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		9,875	2,375	2,500	3,000	2,000	18	Renewal of Existing Assets
Roads and Stormwater	K138 & Rd. 1894 Link Road	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		39,350	12,350	15,000	12,000	-	77,81	Renewal of Existing Assets
Roads and Stormwater	Kaal Spruit rehabilitation	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		26,500	-	1,500	15,000	10,000	1	New
Roads and Stormwater	Katlehong Implementation of Stormwater Masterplan	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		41,450	10,450	11,000	12,000	8,000		New
Roads and Stormwater	Kraai Barbara Road Intersection Upgrade	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		6,950	950	6,000	-	-	21	Renewal of Existing Assets
Roads and Stormwater	Leachville Roads & Stormwater	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,000	-	3,000	-	-	97	Renewal of Existing Assets
Roads and Stormwater	Minor Extensions to Stormwater Gernistbn	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,170	570	600	1,000	36,35,39,41,93		Renewal of Existing Assets
Roads and Stormwater	Minor Road Improvements: East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,275	475	500	500	800		Renewal of Existing Assets
Roads and Stormwater	Minor Works for Roads and SW: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		2,568	618	650	500	800		Renewal of Existing Assets
Roads and Stormwater	Monument Road	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		10,700	-	8,500	2,000	200	15	Renewal of Existing Assets
Roads and Stormwater	N3, Construction of pedestrian bridge between Mapietown & Vos	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		15,131	531	14,600	-	44,95		New
Roads and Stormwater	Paving & Sidewalks: East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		13,370	4,370	3,000	3,000	25,69,73		New
Roads and Stormwater	Pedestrian Bridges: Greater Tembisa streams	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		10,200	1,900	1,300	5,000	2,000	1,2,14,10,90,91,100	New
Roads and Stormwater	Pedestrian Management East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		5,900	1,900	-	2,000	2,000		Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		500	-	500	-	-	23,24,27,28,29,30,73	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		500	-	500	-	26,65,66,67		Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,500	-	1,500	-	-	25,68,69,70,71,96	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		500	-	500	-	-	74,78,77,79	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,500	-	1,500	-	-	84,86,87,98	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		500	-	500	-	-	81,82,83,84,85,86	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management Impl. (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		25,600	7,600	6,000	6,000	6,000	4,5,7,9,10,11,12,18,	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		15,345	4,845	-	5,500	5,000		Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		600	-	600	-	-	37,94	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,020	-	1,020	-	-	34,42,43	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		680	-	680	-	-	21,93	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,360	-	1,360	-	-	48,49,50,51	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,020	-	1,020	-	-	52,54,57	Renewal of Existing Assets
Roads and Stormwater	Pedestrian Management: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		340	-	340	-	-		Renewal of Existing Assets
Roads and Stormwater	Pomona Roads (including Brentwood Park)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		18,000	-	6,000	6,000	100,23		Renewal of Existing Assets
Roads and Stormwater	Pomona Stormwater System	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		19,900	1,900	7,000	7,000	4,000	23	Renewal of Existing Assets
Roads and Stormwater	Pretoria Road Upgrading	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		25,650	6,650	11,000	5,000	3,000	24, 27	Renewal of Existing Assets
Roads and Stormwater	Provide Paving on erf 355 West Gernistbn for parking purpose	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		4,200	-	4,200	-	-	36	Renewal of Existing Assets
Roads and Stormwater	Quinine Rd Stormwater System	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		13,710	1,710	4,000	4,000	4,000	15	Renewal of Existing Assets
Roads and Stormwater	Raceview Stormwater Drainage system upgrades	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		6,500	-	500	6,000	6,000	37	Renewal of Existing Assets
Roads and Stormwater	Ravenwood Rd. Construction (Future)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		12,680	190	5,000	7,000	500	22	Renewal of Existing Assets
Roads and Stormwater	Rehabilitate Dam Spillways	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,000	-	3,000	-	-	28,31,73,88,97	Renewal of Existing Assets
Roads and Stormwater	Rehabilitate Roads in Eastern Region	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		115,775	5,775	45,000	30,000	35,000		Renewal of Existing Assets

Municipal Vote/Capital project		Program/Project description		Individualy Approved (Yes/No)		Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Project information	
R thousand											Budget Year 2015/16	Budget Year 2016/17	Budget Year 2017/18	Ward location	New or renewal
Roads and Stormwater	Rehabilitation of Roads (North)	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater	5	103,750	4,750	40,000	25,000	40,000	Multi Wards	Renewal of Existing Assets		
Roads and Stormwater	Rehabilitation of roads: South	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		64,750	4,750	30,000	30,000	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Rehabilitation of roads: South According to PMS Currently under	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		37,500	—	37,500	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Rehabilitation of roads: South Resurfacing of Refinery between	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		2,000	—	2,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Rehabilitation of roads: South Fixing of Peestman bridge over	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		500	—	500	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Rehabilitation of roads: South Resurfacing of Roads in Freeval	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		3,000	—	3,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Rehabilitation of roads: South Completion and Rehabilitation of	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		2,000	—	2,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Replacement of Traffic Signals with LED Heads: East	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		1,975	475	500	500	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Roads East (AS and Wien)	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		148,075	73,075	25,000	25,000	Multi Wards	New			
Roads and Stormwater	Roads on Dolomite	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		29,500	9,500	10,000	10,000	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Roads on Dolomite Bokhuzo street	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		1,100	—	1,100	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Roads on Dolomite Nezzarine Street	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		1,900	—	1,900	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Roads on Dolomite Mulberry and Cobnesler	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		2,000	—	2,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Roads on Dolomite Ockie Street and Elbe street in 2015/16 Out	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		5,000	—	5,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Rover St Widening in Henville (Future)	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		400	—	—	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Sandpan Areas Stormwater Outfall	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		7,675	475	5,000	2,000	200,27	Multi Wards	Renewal of Existing Assets		
Roads and Stormwater	Someveld Stormwater Upgrading	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		1,000	—	1,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Soupsansberg Drive Intersect Upgrading	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		300	—	—	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater (AS and Wien) East	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		94,000	19,000	25,000	25,000	Multi Wards	New			
Roads and Stormwater	Stormwater improvements (Minor) (North)	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		15,155	4,655	—	5,500	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Stormwater in Mant	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		800	—	800	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Tembisa clinic opp	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		100	—	100	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Tembisa clinic opp	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		300	—	300	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Fencing Broch Acres	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		300	—	300	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Iliba, Emoyeni	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		400	—	400	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Mossa area	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		400	—	400	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Subsoil Lawrence P	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		800	—	800	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Stormwater pipe/dra	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		800	—	800	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Pikewyn Subsurfa	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		600	—	600	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Fencing Broch Acres	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		1,000	—	1,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater improvements (Minor) (North) Khusho Street Sub	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		400	—	400	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater Upgrades (South)	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		40,750	4,750	5,000	5,000	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	Stormwater Upgrading Thintwa	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		19,000	—	19,000	—	Multi Wards	Renewal of Existing Assets			
Roads and Stormwater	SW in Vostloows	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		13,055	2,755	2,300	4,000	44, 45, 46, 47, 64, 9	New			
Roads and Stormwater	Swaatspruit Rehabilitation: Kempton Park	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		10,750	4,750	2,000	2,000	16,17	Renewal of Existing Assets			
Roads and Stormwater	Tembisa Dept Upgrading	Yes	Other Assets		Other Land and Buildings		17,850	2,850	10,000	5,000	—	Multi Wards	Renewal of Existing Assets		
Roads and Stormwater	Phola Park Roads and SW	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		2,375	—	—	—	57	Multi Wards	New		
Roads and Stormwater	Pomona Roads	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		8,550	8,550	—	—	23, 100	Multi Wards	Renewal of Existing Assets		
Roads and Stormwater	Rondebut/Buhlepark Roads & SW	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		3,515	3,515	—	—	—	Multi Wards	New		
Roads and Stormwater	Tokosa implementation of Stormwater Masterplan	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		7,600	7,600	—	—	52, 54, 56, 57, 58	Multi Wards	New		
Roads and Stormwater	Upgrade of First Road: Pubbin	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		2,850	2,850	—	—	24	Multi Wards	Renewal of Existing Assets		
Roads and Stormwater	Tembisa Natural Watercourses upgrading	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		13,500	—	6,000	6,000	—	Multi Wards	Renewal of Existing Assets		
Roads and Stormwater	Tenary Rds South Dept Construction	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		4,000	—	4,000	—	—	Multi Wards	Renewal of Existing Assets		
Roads and Stormwater	Tenary Roads (South)	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		71,650	25,650	15,000	15,000	Multi Wards	New			
Roads and Stormwater	Tenary Roads in Kalesong, Bulhe Park & Zonkizwe Ext 1	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		63,891	39,891	6,000	10,000	8,000	Multi Wards	New		
Roads and Stormwater	Tenary Roads in Thokozas- Phase 3	Yes	Infrastructure	3	Roads, Pavements, Bridges & Stormwater		6,825	3,325	3,500	—	52, 54, 56, 57, 58	Multi Wards	New		

EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18

EKU Ekurhuleni Metro - Supporting Table SA38 Detailed capital budget											
Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		Project Information	
								Budget Year 2015/16	Budget Year +2017/18		Ward location
R thousand		6	3	3	5						
Roads and Stormwater	Tertiary Roads in Vosloorus-Phase 3	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		20,320	16,720	3,600	-	44, 45, 46, 47, 64, 68	New
Roads and Stormwater	Tertiary Roads: North	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		96,200	53,200	20,000	15,000	10,000 1,2,4,5,6,7,12,89	New
Roads and Stormwater	Township Develop/Ext Services (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		16,850	2,850	3,000	6,000	5,000 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Township Develop/Ext Services ex. Combustions	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		4,925	1,425	1,000	1,000	1,000 Multi Wards	New
Roads and Stormwater	Traffic Calming (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,350	950	800	800	800 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Traffic Calming in the Eastern Region	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,500	1,900	-	800	800 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Traffic Calming South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		4,045	1,045	1,000	1,000	1,000 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Traffic Signal SARTSM Compliance	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,000	-	-	500	500 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Traffic Signal Upgrades: East	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		6,400	1,900	2,500	1,000	1,000 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Traffic Signal Upgrades: South	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		21,725	5,225	5,500	5,500	5,500 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Traffic Signal Upgrading (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		12,800	3,800	3,000	3,000	3,000 Multi Wards	Renewal of Existing Assets
Roads and Stormwater	Trichardt Rd from North Rand to Impela Park	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		9,000	-	1,000	6,000	2,000	92 Renewal of Existing Assets
Roads and Stormwater	Turney Rds: Brollo & Brockfields rds	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		13,000	-	5,000	6,000	2,000	92 Renewal of Existing Assets
Roads and Stormwater	Upgrade Joe Mzameni Road Kwa- Thema	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		10,095	95	10,000	-	77, 80	Renewal of Existing Assets
Roads and Stormwater	Upgrade of Roads Depos: East	Yes	Other Assets	Other Land and Buildings		2,500	-	-	500	2,000 73,74,75,88	Renewal of Existing Assets
Roads and Stormwater	Upgrading of Agric holding Roads (North)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		17,700	5,700	4,000	4,000	4,000	100 Renewal of Existing Assets
Roads and Stormwater	Upgrading of Michelle street	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		9,370	4,370	-	5,000	-	38 Renewal of Existing Assets
Roads and Stormwater	Vosloorus New Depot	Yes	Other Assets	Other Land and Buildings		6,000	-	6,000	-	-	95 New
Roads and Stormwater	Verebos Stormwater Drainage Installation	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		4,500	-	-	500	4,000	31 Renewal of Existing Assets
Roads and Stormwater	Wildfield SW System	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		9,950	950	4,000	3,000	2,000	33 Renewal of Existing Assets
Roads and Stormwater	Etwatwa Stormwater	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		7,850	2,850	5,000	-	25,26,65,66,67	New
Roads and Stormwater	Install SW in Palm Ridge	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		10,875	2,375	4,000	2,500	2,000 61,101,58	New
Roads and Stormwater	Katlehong & Thokoza, Lining of Canal between Katlehong and Kwa-Thema Stormwater	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,550	1,550	-	-	52,54	New
Roads and Stormwater	Provision of Pedestrian Bridge between Zonkizizwe and Palm	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		3,000	-	3,000	-	74,76,77,78,79,80	Renewal of Existing Assets
SRAC	Construction of a new Bonaroo Park Library	Yes	Community	Libraries		5,500	-	500	5,000	61, 101	New
SRAC	Construction: Ablution facilities	Yes	Community	Libraries		1,000	-	-	1,000	-	31 New
SRAC	Construction:New Library, Brekpan	Yes	Community	Libraries		6,425	1,425	2,000	3,000	-	23 New
SRAC	Fencing: Sport & Recreational Facilities	Yes	Community	Sportsfields		15,082	12,882	2,200	-	97	New
SRAC	Recapitalisation of Libraries	Yes	Community	Libraries		7,425	1,425	1,000	2,000	3,000	88 Renewal of Existing Assets
SRAC	Chris Hani Memorial	Yes	Community	Museums & Art Galleries		2,587	2,587	-	-	43	Renewal of Existing Assets
SRAC	Construction & Development of Dudaza Reconciliation Park	Yes	Community	Museums & Art Galleries		9,680	1,219	-	-	43	Renewal of Existing Assets
SRAC	OR Tambo Precinct Narrative Centre	Yes	Community	Museums & Art Galleries		1,900	1,900	-	-	30	New
SRAC	Rehabilitation of Katlehong Swimming Pool	Yes	Community	Recreational Facilities		359	359	-	-	-	40 New
SRAC	Toilets and guardhouses at various libraries	Yes	Community	Libraries		2,850	2,850	-	-	-	Renewal of Existing Assets
SRAC	Rehabilitation of Libraries	Yes	Community	Libraries		7,900	1,900	-	4,000	2,000	Renewal of Existing Assets
SRAC	Rehabilitation of Sport Facilities	Yes	Community	Museums & Art Galleries		34,953	5,953	6,000	8,000	15,000	Renewal of Existing Assets
SRAC	Rehabilitation of Swimming Pools	Yes	Community	Recreational Facilities		63,450	10,450	17,000	18,000	18,000 67,75,76	Renewal of Existing Assets
SRAC	Resurfacing of Hard Courts	Yes	Community	Recreational Facilities		7,900	1,900	-	3,000	3,000	Renewal of Existing Assets
SRAC	Primrose Library	Yes	Community	Libraries		188	188	-	-	-	21 Renewal of Existing Assets
SRAC	Bedfordview Library	Yes	Community	Libraries		188	188	-	-	-	20 Renewal of Existing Assets
SRAC	Spruitview	Yes	Community	Libraries		188	188	-	-	-	40 Renewal of Existing Assets
SRAC	Vosloorus	Yes	Community	Libraries		188	188	-	-	-	47 Renewal of Existing Assets
SRAC	Zonkizizwe	Yes	Community	Libraries		188	188	-	-	-	62 Renewal of Existing Assets

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								Budget Year 2015/16	Budget Year +1 2016/17		Budget Year +2 2017/18	Ward location
R thousand		6	3	3	5							
SRAC	Elsburg	Yes	Community	Libraries		188	-	188	-	32	Renewal of Existing Assets	
SRAC	Dinvobile	Yes	Community	Libraries		188	-	188	-	39	Renewal of Existing Assets	
SRAC	Thokoza	Yes	Community	Libraries		188	-	188	-	57	Renewal of Existing Assets	
SRAC	Painridge	Yes	Community	Libraries		188	-	188	-	58	Renewal of Existing Assets	
SRAC	Duzaa	Yes	Community	Libraries		188	-	188	-	87	Renewal of Existing Assets	
SRAC	Waville	Yes	Community	Libraries		188	-	188	-	30	Renewal of Existing Assets	
SRAC	Dunmott	Yes	Community	Libraries		188	-	188	-	88	Renewal of Existing Assets	
SRAC	H P Mokoza	Yes	Community	Libraries		188	-	188	-	68	Renewal of Existing Assets	
SRAC	Jerry Moli	Yes	Community	Libraries		188	-	188	-	66	Renewal of Existing Assets	
SRAC	Springs	Yes	Community	Libraries		188	-	188	-	75	Renewal of Existing Assets	
SRAC	Bakerton	Yes	Community	Libraries		188	-	188	-	72	Renewal of Existing Assets	
SRAC	Upgrade of Aira Park Library	Yes	Community	Libraries		3,000	-	-	3,000	88	Renewal of Existing Assets	
SRAC	Rehabilitation of the Boksburg stadium	Yes	Community	Sportsfields		679	679	-	-	43	New	
SRAC	Upgrade Tembisa Library	Yes	Community	Libraries		9,900	1,900	8,000	-	2	New	
SRAC	Upgrade Art Centres	Yes	Community	Museums & Art Galleries		8,450	950	2,000	2,000	3,500	Renewal of Existing Assets	
SRAC	Upgrade: Construction of Memorial Sites	Yes	Community	Museums & Art Galleries		3,410	1,710	1,700	-	9,75	Renewal of Existing Assets	
SRAC	Upgrade: Recreation Facilities	Yes	Community	Recreational Facilities		8,000	-	1,000	3,000	4,000	Renewal of Existing Assets	
SRAC	Upgrading and completion Makholong stadium	Yes	Community	Sportsfields		2,000	-	-	2,000	5	Renewal of Existing Assets	
SRAC	Re-mobilise - 60 eco gyms established	Yes	Community	Recreational Facilities		8,000	-	8,000	-	-	New	
SRAC	Re-mobilise - Refurbishment of 50 Community Facilities	Yes	Community	Community Halls		50,000	-	50,000	-	-	Renewal of Existing Assets	
SRAC	Construction of a Zonkizwe Multi-purpose center	Yes	Community	Community Halls		36,000	-	-	16,000	20,000	101	New
SRAC	Construction of a new swimming pool in Duzaa	Yes	Community	Recreational Facilities		18,000	-	4,000	15,000	-	86	New
SRAC	Construction of a new swimming pool in Eden Park	Yes	Community	Recreational Facilities		17,461	2,461	15,000	-	58	New	
SRAC	Construction of New Library: Tsakare	Yes	Community	Libraries		16,885	7,885	9,000	-	85	New	
SRAC	Construction: New Library Etwatwa	Yes	Community	Libraries		19,911	-	-	8,911	11,000	26	New
SRAC	Gemiston Theatre	Yes	Community	Museums & Art Galleries		52,100	17,100	35,000	-	36	Renewal of Existing Assets	
SRAC	Rehabilitation of Thami Mnyele Cultural Park	Yes	Community	Museums & Art Galleries		2,710	1,710	1,000	-	9	New	
Transport	Construction of intermodal facilities: Upgrading Gemiston Station	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		110,000	-	40,000	40,000	30,000	93	Renewal of Existing Assets
Transport	Construction of MVRADLTC Kwatsobuza	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		25,000	-	-	2,000	23,000	New	
Transport	Construction of MVRADLTC Tembisa	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		50,700	1,900	10,000	21,800	17,000	4	New
Transport	Construction of public transport facilities	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		20,000	-	2,000	18,000	-	24	New
Transport	Drive Tini Gemiston	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		2,000	-	-	2,000	36	New	
Transport	Establish MVRADLTC Kalesong	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		53,250	14,250	39,000	-	55	New	
Transport	Establishment of new MVR and Transport Offices Kempton Park	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		2,000	-	-	2,000	26	New	
Transport	Integrated Rapid Public Transport Network (IRPTN)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,525,942	275,713	308,296	404,389	536,544	2-16; 22; 23; 28; 29	New
Transport	Rehabish All Metro Licensing Premises	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		13,858	2,238	1,600	5,000	5,000	17,19,20,32,38,72,73	Renewal of Existing Assets
Transport	Rehabilitation of Public Transport Facilities	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		12,163	2,163	5,000	5,000	-	Multi Wards	Renewal of Existing Assets
Transport	Blugunview Taxi Rank	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		16,500	9,500	7,000	-	86	New	
Transport	Integrated Rapid Public Transport Network (IRPTN)	Yes	Infrastructure	Roads, Pavements, Bridges & Stormwater		1,038,879	200,831	255,048	280,000	300,000	2-16; 22; 23; 28; 29	New
Transport	Phuthaditjaba Taxi Rank (Tokoza)	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		17,500	9,500	8,000	-	58	New	
Transport	New Vosloorus Hospital Taxi Rank	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		17,100	17,100	-	-	45	New	
Transport	Palm Ridge Taxi Rank	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		7,910	7,910	-	-	61	New	
Transport	Ramaphosa Taxi Rank	Yes	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks		165	165	-	-	42	New	
Waste Management	Air space development	Yes	Infrastructure	Refuse sites		55,600	-	600	25,000	30,000	1	Renewal of Existing Assets
Waste Management	Cell Development - Rietfontein	Yes	Infrastructure	Refuse sites		7,754	7,754	-	-	76	Renewal of Existing Assets	

EKU Ekurhuleni Metro - Supporting Table SA36 Detailed capital budget												
Municipal Vote/Capital project	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes	2015/16 Medium Term Revenue & Expenditure Framework			Project Information	
								Budget Year 2015/16	Budget Year 2016/17	Budget Year 2017/18		
R thousand		6	3	3	5		2014/15	2015/16	2016/17	2017/18	Ward location	New or renewal
Waste Management	Cell development - Platkop	Yes	Infrastructure	Refuse sites		3,800	3,800	-	-	-	64	Renewal of Existing Assets
Waste Management	Develop Simmer & Jack Waste site	Yes	Infrastructure	Refuse sites		38,070	570	2,500	21,500	13,500	36	Renewal of Existing Assets
Waste Management	Development of the public offloading facilities/recycling	Yes	Infrastructure	Refuse sites		83,900	17,100	16,800	25,000	25,000	Multi Wards	Renewal of Existing Assets
Waste Management	Design of New Sites	Yes	Infrastructure	Refuse sites		13,200	-	13,200	-	-	Multi Wards	Renewal of Existing Assets
Waste Management	Development Weltevreden Waste Site	Yes	Infrastructure	Refuse sites		5,080	-	5,080	-	-	97	Renewal of Existing Assets
Waste Management	Facilities, Upgrade and construction of facilities	Yes	Infrastructure	Refuse sites		124,407	3,407	-	61,000	60,000	Multi Wards	Renewal of Existing Assets
Waste Management	Facilities, Upgrade and construction of facilities: Kempton Park	Yes	Infrastructure	Refuse sites		9,100	-	9,100	-	-	16	Renewal of Existing Assets
Waste Management	Facilities, Upgrade and construction of facilities: Boksburg	Yes	Infrastructure	Refuse sites		10,000	-	10,000	-	-	32	Renewal of Existing Assets
Waste Management	Facilities, Upgrade and construction of facilities: Germiston	Yes	Infrastructure	Refuse sites		10,000	-	10,000	-	-	36	Renewal of Existing Assets
Waste Management	Installation Gas Flares & Wells	Yes	Infrastructure	Refuse sites		3,900	1,900	2,000	-	-	97,99,76,36	Renewal of Existing Assets
Waste Management	Stormwater and Leachate Management System at Weltevreden	Yes	Infrastructure	Refuse sites		4,826	4,826	-	-	-	All wards	Renewal of Existing Assets
Waste Management	Upgrading of public offloading areas/recycling facilities	Yes	Infrastructure	Refuse sites		903	903	-	-	-	Multi Wards	Renewal of Existing Assets
Waste Management	Supply of Bulk Containers	Yes	Infrastructure	Refuse sites		16,288	4,288	4,500	3,000	3,000	Multi Wards	Renewal of Existing Assets
Waste Management	Supply of recycling bins	Yes	Infrastructure	Refuse sites		13,463	4,275	1,688	3,000	4,500	8, 17, 32, 35, 37, 73	Renewal of Existing Assets
Waste Management	Supply of recycling bins Germiston	Yes	Infrastructure	Refuse sites		1,125	-	1,125	-	-	17,35	Renewal of Existing Assets
Waste Management	Supply of recycling bins Springs	Yes	Infrastructure	Refuse sites		563	-	563	-	-	75	Renewal of Existing Assets
Waste Management	Supply of recycling bins Tembisa 1	Yes	Infrastructure	Refuse sites		563	-	563	-	-	8	Renewal of Existing Assets
Waste Management	Supply of recycling bins Tembisa 2	Yes	Infrastructure	Refuse sites		563	-	563	-	-	88	Renewal of Existing Assets
Water & Sanitation	Mayfield Ext 1	Yes	Infrastructure	Sewerage Purification & Retreatment		18,000	-	18,000	-	-	60,66	New
Water & Sanitation	Etwatwa Ext 34, 35&36 Essential	Yes	Infrastructure	Sewerage Purification & Retreatment		2,600	-	2,600	-	-	62,63,87	New
Water & Sanitation	Masegaba Essential	Yes	Infrastructure	Sewerage Purification & Retreatment		3,000	-	3,000	-	-	-	New
Water & Sanitation	Xhosa And Zulu Pumpstation	Yes	Infrastructure	Sewerage Purification & Retreatment		25,000	-	25,000	-	-	82,83,85	New
Water & Sanitation	Lillianfontein Sewer	Yes	Infrastructure	Sewerage Purification & Retreatment		3,000	-	3,000	-	-	34,42	New
Water & Sanitation	Etwatwa Booster pumpstation	Yes	Infrastructure	Sewerage Purification & Retreatment		20,000	-	20,000	-	-	67	New
Water & Sanitation	Wegedacht/Paynville	Yes	Infrastructure	Sewerage Purification & Retreatment		14,000	-	14,000	-	-	72,75	New
Water & Sanitation	RAND WATER TO PALM RIDGE	Yes	Infrastructure	Water Retreatment		10,000	-	10,000	-	-	53, 58, 61, 101	New
Water & Sanitation	35ML RESERVOIR	Yes	Infrastructure	Water Retreatment		10,000	-	10,000	-	-	58	New
Water & Sanitation	NEW HOUSING ESSENTIAL	Yes	Infrastructure	Sewerage Purification & Retreatment		10,000	-	10,000	-	-	61	New
Water & Sanitation	Zulu Xhosa reservoir	Yes	Infrastructure	Water Retreatment		28,000	-	19,000	9,000	-	82,83,85	New
Water & Sanitation	Etwatwa Ext19 Reservoir, Tower, access road and pipeline	Yes	Infrastructure	Water Retreatment		67,000	-	19,000	48,000	-	67	New
Water & Sanitation	Benoni Depot	Yes	Other Assets	Other Land and Buildings		1,500	-	1,500	-	-	28,27,65,61,30,66,73	New
Water & Sanitation	Vosloorus Depot	Yes	Other Assets	Other Land and Buildings		1,500	-	1,500	-	-	44,61,95,64,60	New
Water & Sanitation	Tembisa Depot	Yes	Other Assets	Other Land and Buildings		1,500	-	1,500	-	-	Multi Wards	New
Water & Sanitation	Alberton Depot	Yes	Infrastructure	Sewerage Purification & Retreatment		13,000	-	13,000	-	-	Multi Wards	New
Water & Sanitation	Kempton Park Depot	Yes	Other Assets	Other Land and Buildings		1,500	-	1,500	-	-	37,59,40,51,52,57,58	New
Water & Sanitation	Germiston Depot	Yes	Other Assets	Other Land and Buildings		1,500	-	1,500	-	-	Multi Wards	New
Water & Sanitation	Brakpan Depot	Yes	Other Assets	Other Land and Buildings		1,500	-	1,500	-	-	21,34,35,22	New
Water & Sanitation	Nigel Depot	Yes	Other Assets	Other Land and Buildings		1,500	-	1,500	-	-	71,74,75,80,97	New
Water & Sanitation	Etwatwa Sewer Upgrades	Yes	Infrastructure	Sewerage Purification & Retreatment		63,000	-	13,000	20,000	30,000	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Alberton: Install new OF Huterfeld	Yes	Infrastructure	Sewerage Purification & Retreatment		5,785	285	500	5,000	-	40	Renewal of Existing Assets
Water & Sanitation	Germiston: Elimination of Klippoortje s pump s	Yes	Infrastructure	Sewerage Purification & Retreatment		5,225	5,225	-	-	-	39	Renewal of Existing Assets
Water & Sanitation	Llangaville: Upgrade water and sewer network	Yes	Infrastructure	Water Retreatment		475	-	475	-	-	81	New
Water & Sanitation	Lillianfontein Outfall sewer (H281) court	Yes	Infrastructure	Sewerage Purification & Retreatment		1,900	1,900	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	South Eastern Outfall Sewer - Springs	Yes	Infrastructure	Sewerage Purification & Retreatment		475	-	-	-	-	76	Renewal of Existing Assets

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								Budget Year 2015/16	Budget Year 2016/17	Budget Year 2017/18	Ward location	New or renewal	
R thousand					5								
Water & Sanitation	Springs: Molder East Outfall Sewer	Yes	Infrastructure	Sewerage Purification & Reticulation		475	475	-	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Water and Sewer Retic. Welgedoch	Yes	Infrastructure	Water Reticulation		1,900	1,900	-	-	-	-	67	Renewal of Existing Assets
Water & Sanitation	Building New and Upgrade Depot Buildings	Yes	Infrastructure	Sewerage Purification & Reticulation		23,225	5,225	8,000	10,000	-	-	All wards	Renewal of Existing Assets
Water & Sanitation	Edenvale: Ilondale Outfall sewer	Yes	Infrastructure	Sewerage Purification & Reticulation		25,190	190	15,000	10,000	-	-	18	Renewal of Existing Assets
Water & Sanitation	Brakpan: Replace outfall sewer Casselvale	Yes	Infrastructure	Sewerage Purification & Reticulation		363	363	-	-	-	-	76	Renewal of Existing Assets
Water & Sanitation	Construct new flo.pumpst. Dalpark X13	Yes	Infrastructure	Sewerage Purification & Reticulation		285	285	-	-	-	-	31	Renewal of Existing Assets
Water & Sanitation	Etwatwa Ext 35 Essential Services	Yes	Infrastructure	Sewerage Purification & Reticulation		855	855	-	-	-	-	67	Renewal of Existing Assets
Water & Sanitation	Nigel: Upgrade/Eliminate Rockville pumpst	Yes	Infrastructure	Sewerage Purification & Reticulation		1,547	1,547	-	-	-	-	81	Renewal of Existing Assets
Water & Sanitation	Tsakane: Provide water Tsakane x 6 and 10	Yes	Infrastructure	Water Reticulation		452	452	-	-	-	-	86	New
Water & Sanitation	Upgrade Water Network C/F Etwatwa X19	Yes	Infrastructure	Water Reticulation		12	12	-	-	-	-	Multi Wards	New
Water & Sanitation	Water Loss Eradication Programme	Yes	Infrastructure	Water Reticulation		109,156	109,156	-	-	-	-	All wards	New
Water & Sanitation	Germiston: Eisburg outfall sewer (H385) (P 2&3) C/F	Yes	Infrastructure	Sewerage Purification & Reticulation		14,475	475	9,000	5,000	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Germiston: Upgrade and replace Dekema outfall sewer	Yes	Infrastructure	Sewerage Purification & Reticulation		43,349	13,349	10,000	10,000	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Comdor	Yes	Infrastructure	Sewerage Purification & Reticulation		94,100	17,100	30,000	27,000	-	-	100	New
Water & Sanitation	Pomona: New Eastern OF sewer	Yes	Infrastructure	Sewerage Purification & Reticulation		125,500	28,500	37,000	30,000	-	-	100	New
Water & Sanitation	Pre-implementation Planning - various projects	Yes	Infrastructure	Water Reticulation		2,375	2,375	-	-	-	-	All wards	Renewal of Existing Assets
Water & Sanitation	Replace and repair O/S Dawn Park	Yes	Infrastructure	Sewerage Purification & Reticulation		5,350	2,850	2,500	-	-	-	43	Renewal of Existing Assets
Water & Sanitation	Reservoir Construction	Yes	Infrastructure	Water Reticulation		25,415	5,415	-	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Nigel Water Tower	Yes	Infrastructure	Water Reticulation		6,000	-	6,000	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Upgrade Sewer Networks	Yes	Infrastructure	Sewerage Purification & Reticulation		35,415	5,415	-	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Eliminate Benoni Sewer Pumpstation	Yes	Infrastructure	Sewerage Purification & Reticulation		17,000	-	7,000	10,000	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Upgrade Water Networks	Yes	Infrastructure	Water Reticulation		84,137	44,137	-	20,000	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	NIGEL BULK WATER UPGRADE	Yes	Infrastructure	Water Reticulation		10,000	-	10,000	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Etwatwa BULK WATER UPGRADE	Yes	Infrastructure	Water Reticulation		10,000	-	10,000	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Human Settlements Essential Services	Yes	Infrastructure	Water Reticulation		162,225	62,225	-	100,000	-	-	Multi Wards	New
Water & Sanitation	Modernize 76 IR Pm 7 Erial SVC C F	Yes	Infrastructure	Sewerage Purification & Reticulation		19,970	570	7,000	12,400	-	-	71	Renewal of Existing Assets
Water & Sanitation	Palm Ridge Phases 5 & 6 Bulk & Essential Services	Yes	Infrastructure	Sewerage Purification & Reticulation		78,777	38,777	-	20,000	-	-	61	New
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F	Yes	Infrastructure	Sewerage Purification & Reticulation		20,785	285	9,000	11,500	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Construction of Dawn Park Outfall Sewer	Yes	Infrastructure	Sewerage Purification & Reticulation		3,000	-	3,000	-	-	-	42	Renewal of Existing Assets
Water & Sanitation	Water Loss Eradication Programme	Yes	Infrastructure	Water Reticulation		656,344	71,344	137,000	130,000	-	-	All wards	New
Water & Sanitation	Telemsty	Yes	Infrastructure	Water Reticulation		8,000	-	8,000	-	-	-	Multi Wards	Renewal of Existing Assets
Water & Sanitation	Water and Sanitation: Emergency services to informal settleme	Yes	Infrastructure	Water Reticulation		28,550	8,550	-	20,000	-	-	Multi Wards	New
<b>Parent Capital expenditure</b>						<b>18,234,439</b>	<b>3,629,492</b>	<b>4,471,563</b>	<b>4,998,028</b>	<b>5,182,445</b>			

Table 98 MBRR SA37 - Projects delayed from previous financial year

Municipal Vote/Capital project	Project name	Asset Class 3	Asset Sub-Class 3	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure Framework	
				Original Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +2 2017/18
R thousand							
Customer Relations Management	CCA Brownfields Upgrades	Other Assets	Other Land and Buildings	10,510	10,510	8,000	-
Customer Relations Management	Daveyton Building Upgrade	Other Assets	Other Land and Buildings	10,122	10,122	5,000	-
Customer Relations Management	Tembisa 2/ Winnie Mandela New Building	Other Assets	Other Land and Buildings	18,000	18,000	4,000	-
Disaster & Emergency Management Services	Establish Radio Technical Workshop	Other Assets	Other Land and Buildings	1,000	1,000	1,500	-
Disaster & Emergency Management Services	Furnished BeSAFE Centre	Other Assets	Other Land and Buildings	800	800	2,400	-
Disaster & Emergency Management Services	Upgrading of Commercial Fire Station	Other Assets	Other Land and Buildings	600	600	600	-
Disaster & Emergency Management Services	Upgrading of Primrose Fire Station	Other Assets	Other Land and Buildings	600	600	600	-
Disaster & Emergency Management Services	Const Fire Station/House Kwa-Thema	Other Assets	Other Land and Buildings	11,300	11,300	11,000	-
Economic Development	Trading Stalls	Infrastructure	Other	5,000	5,000	6,000	-
ENPD	Refurbishment Brakpan Pound office	Other Assets	Other Land and Buildings	1,000	1,000	1,000	-
ENPD	Refurbishment Logistics section	Other Assets	Other Land and Buildings	3,000	3,000	3,000	-
ENPD	Refurbishment of EIMPD Headquarters	Other Assets	Other Land and Buildings	3,000	3,000	1,000	-
ENPD	Refurbishment Tembisa regional office	Other Assets	Other Land and Buildings	2,000	2,000	2,000	-
ENPD	Const Precinct Stations Tokoza	Other Assets	Other Land and Buildings	8,500	8,500	3,800	-
Health & Social Development	Training Unit for Nurses	Other Assets	Other Land and Buildings	5,850	5,850	400	-
Health & Social Development	VILLA LIZA Clinic	Community	Clinic	13,050	13,050	4,000	-
Human Settlements	Refurbishment of Rental Property	Infrastructure	Housing	37,212	37,212	37,212	-
ICT	Migration to Next Generation Network	Infrastructure	Other	30,000	30,000	12,900	-
Real Estate	Upgrade and renewal of buildings around EMM	Other Assets	Other Land and Buildings	5,000	5,000	10,000	-
Roads and Stormwater	Kraft Barbara Road Intersection Upgrade	Infrastructure	Roads, Pavements, Bridges & Stormwater	1,000	1,000	6,000	-
Roads and Stormwater	N3, Construction of pedestrian bridge between Mapleton & Vosloorus	Infrastructure	Roads, Pavements, Bridges & Stormwater	559	559	14,600	-
Roads and Stormwater	Tertiary Roads in Thokoza- Phase 3	Infrastructure	Roads, Pavements, Bridges & Stormwater	3,500	3,500	3,500	-
Roads and Stormwater	Tertiary Roads in Vosloorus- Phase 3	Infrastructure	Roads, Pavements, Bridges & Stormwater	17,600	17,600	3,600	-
Roads and Stormwater	Upgrade Joe Mzamane Road Kwa-Thema	Infrastructure	Roads, Pavements, Bridges & Stormwater	100	100	10,000	-
Roads and Stormwater	Etwatwa Stormwater	Infrastructure	Roads, Pavements, Bridges & Stormwater	3,000	3,000	5,000	-
SRAC	Construction:New Library: Brakpan	Community	Libraries	13,560	13,560	2,200	-
SRAC	Upgrade Tembisa Library	Community	Libraries	2,000	2,000	8,000	-
SRAC	Upgrade: Construction of Memorial Sites	Community	Museums & Art Galleries	1,800	1,800	1,700	-
SRAC	Construction of a new swimming pool in Eden Park	Community	Recreational Facilities	2,590	2,590	15,000	-
SRAC	Construction of New Library: Tsakane	Community	Libraries	8,300	8,300	9,000	-
SRAC	Germiston Theatre	Community	Museums & Art Galleries	18,000	18,000	35,000	-
SRAC	Rehabilitation of Thami Mnyele Cultural Park	Community	Museums & Art Galleries	1,800	1,800	1,000	-
Transport	Establish MVR/DLTC Katlehong	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	15,000	15,000	39,000	-
Transport	Bluegumview Taxi Rank	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	10,000	10,000	7,000	-
Transport	Phuthaditjaba Taxi Rank (Tokoza)	Infrastructure	Car Parks, Bus Terminals and Taxi Ranks	10,000	10,000	8,000	-
Waste Management	Installation Gas Flares & Wells	Infrastructure	Refuse sites	2,000	2,000	2,000	-
Water & Sanitation	Office Furniture	Infrastructure	Sewerage Purification & Reticulation	310	310	300	-
Water & Sanitation	Replace and repair O/S Dawn Park	Infrastructure	Sewerage Purification & Reticulation	3,000	3,000	2,500	-

## 2.13 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

### 2.13.1 In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the metro's website.

### 2.13.2 Internship programme

The metro has been participating since 2008 actively in the Municipal Financial Management Internship Programme. The programme started with five interns undergoing training in various divisions of the Financial Services Department.

Ten interns were appointed in October 2014 for a period of 24 months ending September 2016. These interns are funded by National Treasury (NT) with a R100 000.00 per intern per annum. The Finance Department is currently paying the interns R14700.00 (accountant level) per month, which according to NT is incorrect and should be corrected. The national stipend for interns is +/-R5100pm. Training of the interns should be included in the R100 000.00 allocated for each intern. This will be rectified in the future. The training of the interns will now be funded internally.

Finance Department also appointed 10 experiential trainees (Youth) from September 2014 for a period of 12 months. The trainees are placed in all sections within the department to gain relevant experience. The trainees are currently on Municipal Finance and Administration (MFA) training for 10 months which is funded by LG Seta.

### 2.13.3 Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

### 2.13.4 Audit Committee

An Audit Committee has been established and is fully functional.

### 2.13.5 Service Delivery and Implementation Plan

Council compiled a detailed SDBIP document in 2014/15 MTREF. It has now been updated after the 2015/16 MTREF was compiled. The detailed SDBIP is reflected in MBRR Schedule SA7 of the report.

### 2.13.6 Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

### 2.13.7 MFMA Training

The MFMA training module in electronic format is presented at the metro's internal centre and training is ongoing.

### 2.13.8 Policies

An amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The ratios as prescribed in the regulations have been complied with.



## 2.14 Other supporting documents

Table 99 MBRR Table SA1 - Supporting detail to budgeted financial performance

EKU Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
<b>REVENUE ITEMS:</b>										
<b>Property rates</b>										
Total Property Rates	3,138,177	3,404,265	4,043,486	4,701,135	4,701,135	4,670,007	4,670,007	5,035,074	5,563,757	6,175,770
less Revenue Foregone	547,778	601,394	615,776	675,414	675,414	668,925	668,925	727,293	821,842	912,244
<b>Net Property Rates</b>	<b>2,590,399</b>	<b>2,802,871</b>	<b>3,427,709</b>	<b>4,025,721</b>	<b>4,025,721</b>	<b>4,001,082</b>	<b>4,001,082</b>	<b>4,307,780</b>	<b>4,741,915</b>	<b>5,263,526</b>
<b>Service charges - electricity revenue</b>										
Total Service charges - electricity revenue	9,086,646	9,692,978	10,358,669	11,717,499	11,718,453	11,521,965	11,521,965	13,153,808	14,709,660	16,451,415
less Revenue Foregone	-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - electricity revenue</b>	<b>9,086,646</b>	<b>9,692,978</b>	<b>10,358,669</b>	<b>11,717,499</b>	<b>11,718,453</b>	<b>11,521,965</b>	<b>11,521,965</b>	<b>13,153,808</b>	<b>14,709,660</b>	<b>16,451,415</b>
<b>Service charges - water revenue</b>										
Total Service charges - water revenue	2,322,701	2,432,626	2,925,789	3,225,161	3,225,161	3,336,087	3,336,087	3,851,981	4,237,179	4,618,523
less Revenue Foregone	269,106	282,990	349,416	357,300	357,300	357,300	357,300	414,111	455,522	496,519
<b>Net Service charges - water revenue</b>	<b>2,053,595</b>	<b>2,149,636</b>	<b>2,576,373</b>	<b>2,867,861</b>	<b>2,867,861</b>	<b>2,978,787</b>	<b>2,978,787</b>	<b>3,437,870</b>	<b>3,781,657</b>	<b>4,122,006</b>
<b>Service charges - sanitation revenue</b>										
Total Service charges - sanitation revenue	924,542	963,700	1,154,522	1,265,216	1,338,415	1,338,415	1,338,415	1,489,072	1,626,682	1,769,527
less Revenue Foregone	208,557	218,246	259,066	269,905	269,905	269,905	269,905	299,325	327,760	357,259
<b>Net Service charges - sanitation revenue</b>	<b>715,985</b>	<b>745,454</b>	<b>895,456</b>	<b>995,311</b>	<b>1,068,510</b>	<b>1,068,510</b>	<b>1,068,510</b>	<b>1,189,748</b>	<b>1,298,922</b>	<b>1,412,268</b>
<b>Service charges - refuse revenue</b>										
Total refuse removal revenue	726,039	846,321	962,652	1,231,349	1,260,029	1,222,467	1,222,467	1,364,937	1,472,877	1,589,383
Total landfill revenue	-	-	-	-	-	-	-	-	-	-
less Revenue Foregone	-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - refuse revenue</b>	<b>726,039</b>	<b>846,321</b>	<b>962,652</b>	<b>1,231,349</b>	<b>1,260,029</b>	<b>1,222,467</b>	<b>1,222,467</b>	<b>1,364,937</b>	<b>1,472,877</b>	<b>1,589,383</b>
<b>Other Revenue by source</b>										
Fuel Levy	-	-	-	1,469,674	1,469,674	1,469,674	1,469,674	1,528,809	1,623,814	1,719,682
Other Revenue	105,667	138,189	97,021	64,850	66,581	65,965	65,965	78,085	82,379	86,910
<b>Total 'Other' Revenue</b>	<b>105,667</b>	<b>138,189</b>	<b>97,021</b>	<b>1,534,524</b>	<b>1,536,255</b>	<b>1,535,639</b>	<b>1,535,639</b>	<b>1,606,894</b>	<b>1,706,193</b>	<b>1,806,592</b>
<b>EXPENDITURE ITEMS:</b>										
<b>Employee related costs</b>										
Basic Salaries and Wages	2,576,453	3,402,492	3,743,561	3,682,067	3,564,556	3,380,756	3,380,756	4,194,271	4,501,174	4,766,144
Pension and UIF Contributions	607,591	684,222	669,968	751,135	740,942	755,546	755,546	842,764	897,544	951,397
Medical Aid Contributions	212,884	439,675	520,717	304,317	304,317	356,107	356,107	359,173	382,519	405,470
Overtime	366,826	393,765	471,338	361,678	361,678	524,509	524,509	386,723	411,860	436,571
Motor Vehicle Allowance	-	-	-	175,855	175,855	215,601	215,601	225,015	239,641	254,019
Cellphone Allowance	8,614	10,955	13,589	12,166	12,166	17,708	17,708	15,671	16,690	17,692
Housing Allowances	-	-	-	47,712	47,712	44,444	44,444	56,355	60,018	63,619
Other benefits and allowances	24,189	-	-	32,538	32,538	-	-	-	-	-
Payments in lieu of leave	87,983	-	-	160,812	160,812	-	-	-	-	-
Long service awards	73,118	61,569	46,364	17,376	17,376	-	-	18,557	19,764	20,949
Post-retirement benefit obligations	181,704	-	-	80,174	80,174	-	-	-	-	-
<b>sub-total</b>	<b>4,139,363</b>	<b>4,992,678</b>	<b>5,465,538</b>	<b>5,625,830</b>	<b>5,498,126</b>	<b>5,294,671</b>	<b>5,294,671</b>	<b>6,098,530</b>	<b>6,529,210</b>	<b>6,915,862</b>
Less: Employees costs capitalised to PPE	29,831	25,149	33,402	179,043	159,043	50,000	50,000	151,043	160,861	170,512
<b>Total Employee related costs</b>	<b>4,109,532</b>	<b>4,967,529</b>	<b>5,432,135</b>	<b>5,446,788</b>	<b>5,339,084</b>	<b>5,244,671</b>	<b>5,244,671</b>	<b>5,947,487</b>	<b>6,368,349</b>	<b>6,745,350</b>
<b>Depreciation &amp; asset impairment</b>										
Depreciation of Property, Plant & Equipment	1,980,010	2,076,124	1,910,672	1,424,654	1,424,654	1,424,654	1,424,654	1,619,161	1,836,589	2,186,624
Lease amortisation	4,740	10,062	13,175	7,166	7,166	7,166	7,166	10,000	10,500	11,025
Capital asset impairment	-	41,643	55,075	-	-	-	-	-	-	-
<b>Total Depreciation &amp; asset impairment</b>	<b>1,984,750</b>	<b>2,127,829</b>	<b>1,978,922</b>	<b>1,431,820</b>	<b>1,431,820</b>	<b>1,431,820</b>	<b>1,431,820</b>	<b>1,629,161</b>	<b>1,847,089</b>	<b>2,197,649</b>
<b>Bulk purchases</b>										
Electricity Bulk Purchases	5,991,227	6,659,752	7,039,344	7,623,482	7,623,472	7,471,532	7,471,532	8,709,055	9,928,323	11,318,288
Water Bulk Purchases	1,939,289	2,193,112	2,446,366	2,667,395	2,753,530	2,752,990	2,752,990	3,118,168	3,427,138	3,735,580
<b>Total bulk purchases</b>	<b>7,930,516</b>	<b>8,852,864</b>	<b>9,485,711</b>	<b>10,290,877</b>	<b>10,377,002</b>	<b>10,224,522</b>	<b>10,224,522</b>	<b>11,827,223</b>	<b>13,355,460</b>	<b>15,053,868</b>
<b>Transfers and grants</b>										
Cash transfers and grants	233,371	588,954	606,086	689,718	689,718	621,652	621,652	715,171	799,470	885,547
Non-cash transfers and grants	192,914	371,692	454,358	359,103	360,227	348,747	348,747	397,817	436,003	474,854
<b>Total transfers and grants</b>	<b>426,285</b>	<b>960,645</b>	<b>1,060,444</b>	<b>1,048,821</b>	<b>1,049,945</b>	<b>970,399</b>	<b>970,399</b>	<b>1,112,987</b>	<b>1,235,472</b>	<b>1,360,401</b>
<b>Contracted services</b>										
List services provided by contract	684,663	685,955	685,925	902,139	896,749	747,599	747,599	908,808	958,792	1,035,496
<b>sub-total</b>	<b>684,663</b>	<b>685,955</b>	<b>685,925</b>	<b>902,139</b>	<b>896,749</b>	<b>747,599</b>	<b>747,599</b>	<b>908,808</b>	<b>958,792</b>	<b>1,035,496</b>
Allocations to organs of state:	-	-	-	-	-	-	-	-	-	-
<b>Total contracted services</b>	<b>684,663</b>	<b>685,955</b>	<b>685,925</b>	<b>902,139</b>	<b>896,749</b>	<b>747,599</b>	<b>747,599</b>	<b>908,808</b>	<b>958,792</b>	<b>1,035,496</b>

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

<b>EKU Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'</b>										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>										
<b>Other Expenditure By Type</b>										
Collection costs	131,933	114,275	153,335	178,238	178,150	169,533	169,533	177,932	187,718	198,043
Contributions to 'other' provisions	-									
Consultant fees	112,056	80,287	136,591	292,381	242,034	93,403	93,403	191,849	296,149	302,427
Audit fees	14,880	19,784	18,921	19,500	19,500	24,329	24,329	21,000	22,365	23,707
General expenses	214,602	211,300	239,277	1,263,887	1,548,678	1,660,013	1,660,013	1,514,803	1,487,697	1,608,122
Rental of Equipment (2556250)	120,541	62	365	260	260	336	336	325	351	379
Vehicle - Fuel (2556775)	100,998	115,701	147,640	139,158	139,158	191,401	191,401	149,117	175,209	185,245
Service Connections (2556335+6365)	81,833	44,163	53,064	98,155	98,155	96,134	96,134	75,530	75,530	75,530
Special Events (2556400)	62,876	63,255	110,910	101,596	101,596	118,010	118,010	99,836	99,836	99,836
Telephone (2556475)	53,699	34,105	44,219	45,000	45,000	58,832	58,832	47,000	47,000	47,000
License Software (2555550)	38,250	39,763	37,428	49,627	49,627	30,022	30,022	63,665	67,166	70,860
Printing & Stationery (2555825)	30,789	35,685	37,882	45,771	45,771	56,339	56,339	38,552	40,054	40,205
Insurance Premium (2555350)	29,925	29,811	20,390	33,000	33,000	48,521	48,521	33,000	34,815	36,730
Training Claimable (2556575)	25,215	19,989	22,212	46,295	46,295	21,416	21,416	38,362	40,656	42,902
Refuse Bins Bags & Containers (2556150)	17,748	9,385	26,148	24,404	24,404	36,160	36,160	61,148	44,148	44,148
Land Invasion Relocation (2555410)	9,401	14,219	8,329	13,000	13,000	1,692	1,692	11,400	12,027	12,688
Community Development Projects (2555075)	1,545	2,291	5,340	20,590	20,590	23,045	23,045	36,107	36,107	36,107
Uniforms & Protective Clothing (2555950)	20,636	26,516	33,969	43,014	43,014	31,923	31,923	50,279	53,989	56,999
Hire of Vehicles (2556800)	6,515	1,140	285	9,061	9,061	2,429	2,429	8,659	9,136	9,638
Postage (2556525)	18,726	19,306	21,620	39,344	39,344	28,655	28,655	36,406	36,406	36,406
Rental of Buildings & Facilities (2556225)	14,268	19,960	15,540	15,794	15,794	22,274	22,274	17,447	18,843	20,350
Community Based Programmes (2556450)	42,998	32,488	30,229	110,000	110,000	101,955	101,955	110,500	110,500	110,500
General Consumables (2555725)	21,078	22,139	28,703	20,457	20,457	26,746	26,746	19,842	21,542	21,692
Software Development (2555875)	6,236	2,241	738	13,773	13,773	773	773	18,730	18,730	18,730
Membership Fees (2555975)	9,704	11,105	12,029	12,969	12,969	1,446	1,446	14,141	14,141	14,141
Network Extensions (25505990+5996)	10,923	10,996	12,191	19,799	19,799	13,723	13,723	18,352	18,352	18,352
Rehabilitation Landfill Sites (2556125)	-	-	-	-	-	-	-	-	-	-
<b>Total 'Other' Expenditure</b>	<b>1,197,375</b>	<b>979,969</b>	<b>1,217,356</b>	<b>2,655,071</b>	<b>2,889,428</b>	<b>2,859,111</b>	<b>2,859,111</b>	<b>2,853,982</b>	<b>2,968,466</b>	<b>3,130,738</b>
<b>Repairs and Maintenance by Expenditure Item</b>										
Employee related costs	-	667,910	665,518	725,195	725,195	687,089	687,089	773,950	824,257	873,712
Other materials	1,737,189	504,136	670,765	1,630,019	1,754,380	1,658,262	1,658,262	1,945,665	2,186,216	2,399,526
Contracted Services	-	-	-							
Other Expenditure	-	-	-							
<b>Total Repairs and Maintenance Expenditure</b>	<b>1,737,189</b>	<b>1,172,046</b>	<b>1,336,283</b>	<b>2,355,214</b>	<b>2,479,575</b>	<b>2,345,351</b>	<b>2,345,351</b>	<b>2,719,615</b>	<b>3,010,473</b>	<b>3,273,238</b>

**Table 100 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)**

EKU Ekurhuleni Metro - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)																	
Description	Vote 1 - Executive and Council	Vote 2 - Finance and Corporate Services	Vote 3 - Energy	Vote 4 - Water and Sanitation	Vote 5 - Waste Management	Vote 6 - Human Settlements	Vote 7 - City Planning	Vote 8 - Economic Development	Vote 9 - Disaster and Emergency Management	Vote 10 - Sport, Recreation, Arts & Development	Vote 11 - Health and Social Development	Vote 12 - Environmental Resource Management	Vote 13 - Ekurhuleni Metropolitan Police	Vote 14 - Transport	Vote 15 - Roads and Stormwater	Total	
<b>Revenue By Source</b>																	
Property rates	-	4,307,700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,307,700
Property rates - penalties & collection charges	-	113,348	-	-	-	-	-	-	-	-	-	-	-	-	-	-	113,348
Service charges - electricity revenue	-	-	13,153,808	-	-	-	-	-	-	-	-	-	-	-	-	-	13,153,808
Service charges - water revenue	-	-	-	3,437,870	-	-	-	-	-	-	-	-	-	-	-	-	3,437,870
Service charges - sanitation revenue	-	-	-	1,188,748	-	-	-	-	-	-	-	-	-	-	-	-	1,188,748
Service charges - refuse revenue	-	-	-	-	1,364,937	-	-	-	-	-	-	-	-	-	-	-	1,364,937
Service charges - other	-	-	-	-	-	-	-	21,072	14,804	176	-	28,715	-	19,529	1,908	86,204	
Rental of facilities and equipment	-	16,084	-	-	-	40,737	-	1,970	0	8,550	-	684	-	53	-	68,088	
Interest earned - external investments	-	313,000	-	-	-	4,000	-	85	-	-	-	-	-	-	-	317,885	
Interest earned - outstanding debtors	-	22,380	50,000	160,000	40,000	-	-	-	-	-	-	-	-	-	-	272,380	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines	-	153,568	6,779	157	-	-	-	-	-	591	-	-	105,980	-	-	267,074	
Licences and permits	-	12,808	-	-	-	-	35,200	-	5,652	-	465	-	-	0	-	54,205	
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	274,014	-	274,014	
Other revenue	-	1,542,718	15,968	4,303	-	-	3,197	3	936	888	3,624	2,190	980	8,757	23,330	1,606,894	
Transfers recognised - operational	-	572,348	344,677	1,185,767	350,968	116,158	43,194	13,932	143,250	6,654	129,466	-	-	30,000	-	2,936,634	
Gains on disposal of PPE	-	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000	
<b>Total Revenue (excluding capital transfers and contributions)</b>	-	<b>7,069,034</b>	<b>13,571,231</b>	<b>5,977,844</b>	<b>1,755,906</b>	<b>160,895</b>	<b>81,672</b>	<b>37,062</b>	<b>164,643</b>	<b>16,839</b>	<b>133,575</b>	<b>31,569</b>	<b>106,960</b>	<b>332,299</b>	<b>25,290</b>	<b>29,454,839</b>	
<b>Expenditure By Type</b>																	
Employee related costs	140,313	1,616,529	164,180	61,536	363,794	90,163	160,315	82,058	612,890	402,861	694,244	445,099	799,603	255,256	58,446	5,947,487	
Remuneration of councillors	108,849	-	-	-	-	-	-	-	-	-	-	-	-	-	-	108,849	
Debt impairment	-	437,882	777,776	149,771	67,966	2,167	-	-	-	-	-	-	-	-	-	1,435,562	
Depreciation & asset impairment	(1,615)	125,435	382,076	114,071	40,475	53,207	451	4,418	21,302	107,299	30,625	25,916	-	-	725,601	1,629,161	
Finance charges	-	234,212	188,104	63,007	77,613	150,789	-	-	-	-	49,473	-	-	-	-	763,197	
Bulk purchases	-	-	8,709,655	3,118,168	-	-	-	-	-	-	-	-	-	-	-	11,827,223	
Other materials	326	266,620	935,019	571,751	104,944	34,391	22,922	4,859	34,547	41,050	9,402	72,822	26,386	39,194	555,383	2,719,615	
Contracted services	1,302	184,134	162,137	42,940	267,457	374	374	750	575	2,488	3,002	70,443	180,557	11,950	700	908,888	
Transfers and grants	5,000	535,128	255,903	105,671	177,885	3,500	-	26,000	-	-	3,900	-	-	-	-	1,112,987	
Other expenditure	64,667	(431,839)	1,264,753	673,866	418,737	242,655	61,288	96,169	81,272	72,273	80,131	52,020	78,180	73,338	26,472	2,853,982	
Loss on disposal of PPE	-	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000	
<b>Total Expenditure</b>	<b>318,642</b>	<b>2,963,100</b>	<b>12,839,003</b>	<b>4,900,761</b>	<b>1,518,870</b>	<b>576,871</b>	<b>245,350</b>	<b>214,254</b>	<b>750,386</b>	<b>625,970</b>	<b>870,776</b>	<b>666,200</b>	<b>1,084,727</b>	<b>379,738</b>	<b>1,366,602</b>	<b>29,321,672</b>	
<b>Surplus/(Deficit)</b>	<b>(318,642)</b>	<b>4,095,934</b>	<b>732,229</b>	<b>1,077,083</b>	<b>237,035</b>	<b>(415,977)</b>	<b>(163,679)</b>	<b>(177,192)</b>	<b>(885,944)</b>	<b>(609,111)</b>	<b>(737,201)</b>	<b>(634,632)</b>	<b>(977,767)</b>	<b>(47,438)</b>	<b>(1,341,312)</b>	<b>132,967</b>	
Transfers recognised - capital	-	-	-	190,600	-	578,212	-	-	29,350	21,000	83,600	22,900	11,800	383,344	170,150	1,975,556	
Contributed assets	-	-	-	(130,000)	-	-	-	-	-	-	-	-	-	-	-	(130,000)	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(318,642)</b>	<b>4,095,934</b>	<b>1,077,229</b>	<b>1,137,683</b>	<b>237,035</b>	<b>162,235</b>	<b>(163,679)</b>	<b>(177,192)</b>	<b>(556,394)</b>	<b>(588,111)</b>	<b>(653,601)</b>	<b>(612,132)</b>	<b>(965,967)</b>	<b>335,905</b>	<b>(1,171,162)</b>	<b>1,976,323</b>	

Table 101 MBRR Table SA3 – Supporting detail to Statement of Financial Position

EKU Ekurhuleni Metro - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'										
Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
<b>ASSETS</b>										
<u>Call investment deposits</u>										
Call deposits < 90 days	-									
Other current investments > 90 days	21,285	22,771	143,070	22,771	22,771	143,070	143,070	143,070	143,070	143,070
<b>Total Call investment deposits</b>	<b>21,285</b>	<b>22,771</b>	<b>143,070</b>	<b>22,771</b>	<b>22,771</b>	<b>143,070</b>	<b>143,070</b>	<b>143,070</b>	<b>143,070</b>	<b>143,070</b>
<u>Consumer debtors</u>										
Consumer debtors	9,149,377	10,594,597	12,831,564	12,029,985	12,029,985	12,829,985	12,829,985	14,313,439	15,912,618	17,636,751
<u>Less: Provision for debt impairment</u>	<u>(6,141,243)</u>	<u>(7,042,114)</u>	<u>(8,371,490)</u>	<u>(9,355,950)</u>	<u>(9,355,950)</u>	<u>(8,355,950)</u>	<u>(8,355,950)</u>	<u>(9,791,513)</u>	<u>(11,304,593)</u>	<u>(12,981,788)</u>
<b>Total Consumer debtors</b>	<b>3,008,134</b>	<b>3,552,483</b>	<b>4,460,073</b>	<b>2,674,035</b>	<b>2,674,035</b>	<b>4,474,035</b>	<b>4,474,035</b>	<b>4,521,926</b>	<b>4,608,024</b>	<b>4,654,964</b>
<u>Debt impairment provision</u>										
Balance at the beginning of the year	7,756,989	6,141,243	7,042,114	8,125,746	8,125,746	6,911,659	6,911,659	8,355,950	9,797,253	11,353,860
Contributions to the provision	1,442,008	914,944	1,335,385	1,230,204	1,230,204	1,444,292	1,444,292	1,435,562	1,507,341	1,627,928
Bad debts written off	(3,057,753)	(14,073)	(6,009)							
<b>Balance at end of year</b>	<b>6,141,243</b>	<b>7,042,114</b>	<b>8,371,490</b>	<b>9,355,950</b>	<b>9,355,950</b>	<b>8,355,950</b>	<b>8,355,950</b>	<b>9,791,513</b>	<b>11,304,593</b>	<b>12,981,788</b>
<u>Property, plant and equipment (PPE)</u>										
PPE at cost/valuation (excl. finance leases)	51,007,087	53,271,239	55,781,408	61,160,167	61,180,751	54,160,167	54,160,167	58,533,740	63,491,798	68,684,744
Leases recognised as PPE	-									
<u>Less: Accumulated depreciation</u>	<u>8,328,664</u>	<u>10,059,755</u>	<u>11,993,062</u>	<u>11,554,913</u>	<u>11,554,913</u>	<u>10,554,913</u>	<u>10,554,913</u>	<u>12,184,074</u>	<u>14,031,163</u>	<u>16,239,231</u>
<b>Total Property, plant and equipment (PPE)</b>	<b>42,678,424</b>	<b>43,211,484</b>	<b>43,788,346</b>	<b>49,605,254</b>	<b>49,625,837</b>	<b>43,605,254</b>	<b>43,605,254</b>	<b>46,349,666</b>	<b>49,460,636</b>	<b>52,445,514</b>
<b>LIABILITIES</b>										
<u>Current liabilities - Borrowing</u>										
Short term loans (other than bank overdraft)										
Current portion of long-term liabilities	182,305	629,421	267,666	222,087	222,087	222,087	222,087	267,666	286,075	306,507
<b>Total Current liabilities - Borrowing</b>	<b>182,305</b>	<b>629,421</b>	<b>267,666</b>	<b>222,087</b>	<b>222,087</b>	<b>222,087</b>	<b>222,087</b>	<b>267,666</b>	<b>286,075</b>	<b>306,507</b>
<u>Trade and other payables</u>										
Trade and other creditors	3,613,203	4,376,297	4,982,055	3,703,075	3,703,075	4,953,075	4,953,075	4,960,804	4,969,403	4,978,950
Unspent conditional transfers	99,676	232,407	370,603	-						
VAT	-									
<b>Total Trade and other payables</b>	<b>3,712,879</b>	<b>4,608,704</b>	<b>5,352,657</b>	<b>3,703,075</b>	<b>3,703,075</b>	<b>4,953,075</b>	<b>4,953,075</b>	<b>4,960,804</b>	<b>4,969,403</b>	<b>4,978,950</b>
<u>Non current liabilities - Borrowing</u>										
Borrowing	4,333,206	4,503,777	5,021,111	6,252,384	6,252,384	4,852,384	4,852,384	5,745,802	7,603,619	9,288,279
Finance leases (including PPP asset element)	-									
<b>Total Non current liabilities - Borrowing</b>	<b>4,333,206</b>	<b>4,503,777</b>	<b>5,021,111</b>	<b>6,252,384</b>	<b>6,252,384</b>	<b>4,852,384</b>	<b>4,852,384</b>	<b>5,745,802</b>	<b>7,603,619</b>	<b>9,288,279</b>
<u>Provisions - non-current</u>										
Retirement benefits	1,502,271	1,765,075	1,967,932	1,712,368	1,712,368	1,712,368	1,712,368	1,834,978	1,965,814	2,105,430
<i>List other major provision items</i>										
Refuse landfill site rehabilitation	-									
Other	649,199	755,121	862,015	913,399	913,399	913,399	913,399	1,000,409	1,093,257	1,192,336
<b>Total Provisions - non-current</b>	<b>2,151,470</b>	<b>2,520,196</b>	<b>2,829,947</b>	<b>2,625,767</b>	<b>2,625,767</b>	<b>2,625,767</b>	<b>2,625,767</b>	<b>2,835,387</b>	<b>3,059,072</b>	<b>3,297,766</b>
<b>CHANGES IN NET ASSETS</b>										
<u>Accumulated Surplus/(Deficit)</u>										
Accumulated Surplus/(Deficit) - opening balance	38,275,480	38,138,744	38,799,732	41,775,085	41,775,084	37,414,139	37,414,139	39,709,695	41,332,487	43,191,911
GRAP adjustments	(432,899)									
Restated balance	37,842,581	38,138,744	38,799,732	41,775,085	41,775,084	37,414,139	37,414,139	39,709,695	41,332,487	43,191,911
Surplus/(Deficit)	738,563	982,818	1,856,415	2,006,064	2,046,647	2,610,087	2,610,087	1,978,523	2,208,690	2,387,632
Appropriations to Reserves	-	(120,000)		(113,000)	(113,000)					
Transfers from Reserves	1,084,374			619,392	619,392					
Depreciation offsets	(1,084,374)			(619,392)	(619,392)					
Other adjustments	-									
<b>Accumulated Surplus/(Deficit)</b>	<b>38,581,145</b>	<b>39,001,562</b>	<b>40,656,147</b>	<b>43,668,149</b>	<b>43,708,731</b>	<b>40,024,226</b>	<b>40,024,226</b>	<b>41,688,217</b>	<b>43,541,177</b>	<b>45,579,543</b>
<u>Reserves</u>										
Housing Development Fund										
Capital replacement		803,186	1,005,015	1,046,186	1,046,186	1,046,186	1,046,186	1,193,186	1,343,186	1,593,186
Self-insurance										
Other reserves										
Revaluation										
<b>Total Reserves</b>	<b>-</b>	<b>803,186</b>	<b>1,005,015</b>	<b>1,046,186</b>	<b>1,046,186</b>	<b>1,046,186</b>	<b>1,046,186</b>	<b>1,193,186</b>	<b>1,343,186</b>	<b>1,593,186</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>38,581,145</b>	<b>39,804,748</b>	<b>41,661,162</b>	<b>44,714,335</b>	<b>44,754,917</b>	<b>41,070,412</b>	<b>41,070,412</b>	<b>42,881,403</b>	<b>44,884,363</b>	<b>47,172,729</b>

**Table 102 MBRR Table SA9 – Social, economic and demographic statistics and assumptions**

EKU Ekurhuleni Metro - Supporting Table SA9 Social, economic and demographic statistics and assumptions											
Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2011/12	2012/13	2013/14	Current Year	2015/16 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	2014/15 Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>											
Population	Source Of data Census 2011 interactive data in super cross	2,480	2,724	3,178	3,178	3,178	3,178	3,277	3,379	3,485	3,603
Females aged 5 - 14	3.14% growth rate	200	220	225	225	225	225	232	240	247	255
Males aged 5 - 14		196	213	230	230	230	230	237	245	252	261
Females aged 15 - 34		489	502	640	640	640	640	660	680	702	726
Males aged 15 - 34		532	536	711	711	711	711	733	756	780	807
Unemployment		332	434	456	456	456	456	470	485	500	517
<b>Monthly household income (no. of households)</b>											
No income	Source Of data Census 2011 interactive data in super cross	1,266	1,304	1,343	1,343	1,343	1,343	1,386	1,429	1,474	1,524
R1 - R1 600	3.14% growth rate	615	633	652	652	652	652	672	694	715	739
R1 601 - R3 200		242	250	257	257	257	257	265	273	282	292
R3 201 - R6 400		204	210	216	216	216	216	223	230	238	246
R6 401 - R12 800		163	168	173	173	173	173	179	185	190	196
R12 801 - R25 600		123	127	131	131	131	131	135	140	144	149
R25 601 - R51 200		52	53	55	55	55	55	57	59	607	628
R52 201 - R102 400		15	16	16	16	16	16	31	32	33	34
R102 401 - R204 800		5	5	5	5	5	5	5	5	6	6
R204 801 - R409 600		4	4	4	4	4	4	4	4	4	4
R409 601 - R819 200		-	-	-	-	-	-	-	-	-	-
> R819 200		-	-	-	-	-	-	-	-	-	-
<b>Poverty profiles (no. of)</b>											
< R2 060 per household per month											
< R 2300 per household per month		502	517	533	533	533	533	549	584	603	623
<b>Household/demographics (000)</b>											
Number of people in municipal area		2,996	3,085	3,178	3,178	3,178	3,178	3,278	3,380	3,486	3,605
Number of poor people in municipal											
Number of households in municipal		957	985	1,015	1,015	1,015	1,015	1,047	1,080	1,114	1,152
Number of poor households in		502	517	533	533	533	533	566	584	603	623
Definition of poor household (R per month)		<=R2300 P/M	<=R2300 P/M	<=R2300 P/M	<=R2300 P/M	<=R2300 P/M	<=R2300 P/M	<=2372 P/M	<=2448 P/M	<=2524 P/M	<=2448 P/M
<b>Housing statistics</b>											
Formal				777	777	777	777	801	827	853	882
Informal				238	238	238	238	245	253	261	270
<b>Total number of households</b>				1,015	1,015	1,015	1,015	1,047	1,080	1,114	1,152
Dwellings provided by municipality											
Dwellings provided by province/s											
Dwellings provided by private sector											
<b>Total new housing dwellings</b>											
<b>Economic</b>											
Inflation/inflation outlook (CPIX)					6.2%	4.8%	4.7%	5.5%	5.8%	5.5%	5.3%
Interest rate - borrowing									10.5%	10.5%	10.5%
Interest rate - investment							4.7%	5.0%	5.5%	5.5%	5.5%
Remuneration increases					15.1%	12.0%	12.0%	7.0%	6.8%	6.5%	6.3%
Consumption growth (electricity)					4.5%	0.0%	-2.5%	1.4%	0.0%	0.0%	0.0%
Consumption growth (water)					3.0%	3.0%	2.5%	-2.9%	1.6%	1.6%	1.6%
<b>Collection rates</b>											
Property tax/service charges					89.6%	91.8%	93.0%	93.0%	93.0%	93.0%	93.0%
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors					89.6%	91.8%	93.0%	93.0%	93.0%	93.0%	93.0%
Revenue from agency services					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Total municipal services	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Household service targets (000)</b>									
<b>Water:</b>									
Piped water inside dwelling	465,881	473,800	481,855	494,882	504,196	504,196	504,196	521,339	539,065
Piped water inside yard (but not in dwelling)	-	-	-	-	176,357	176,357	176,357	182,353	188,553
Using public tap (at least min.service level)	162,414	162,414	162,414	162,414	143,716	143,716	143,716	148,602	153,655
Other water supply (at least min.service level)	2,000	2,000	2,000	2,000	2,211	2,211	2,211	2,286	2,364
<i>Minimum Service Level and Above sub-total</i>	630,295	638,214	646,269	659,296	826,481	826,481	826,481	854,581	883,637
Using public tap (< min.service level)	20,000	20,000	20,000	20,000	21,383	21,383	22,110	22,862	23,639
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	20,000	20,000	20,000	20,000	21,383	21,383	22,110	22,862	23,639
<b>Total number of households</b>	<b>630,295</b>	<b>638,214</b>	<b>646,269</b>	<b>679,296</b>	<b>847,864</b>	<b>847,864</b>	<b>848,591</b>	<b>877,443</b>	<b>907,276</b>
<b>Sanitation/sewerage:</b>									
Flush toilet (connected to sewerage)	615,603	464,673	472,592	480,647	680,554	680,554	703,692	727,618	752,357
Flush toilet (with septic tank)	3,000	1,208	1,208	1,208	3,317	3,317	3,429	3,546	3,666
Chemical toilet	90,000	95,500	95,500	100,000	99,496	99,496	102,879	106,376	109,993
Pit toilet (ventilated)	60,000	66,914	66,914	62,414	66,330	66,330	68,586	70,918	73,329
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	768,603	628,295	636,214	644,269	849,696	849,696	878,586	908,458	939,345
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	<b>768,603</b>	<b>628,295</b>	<b>636,214</b>	<b>644,269</b>	<b>849,696</b>	<b>849,696</b>	<b>878,586</b>	<b>908,458</b>	<b>939,345</b>
<b>Energy:</b>									
Electricity (at least min.service level)	171,994	176,994	185,000	181,300	190,141	190,141	145,000	149,350	153,831
Electricity - prepaid (min.service level)	320,000	330,000	340,000	360,000	342,707	342,707	405,000	417,150	429,665
<i>Minimum Service Level and Above sub-total</i>	491,994	506,994	525,000	541,300	532,848	532,848	550,000	566,500	583,495
Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	-	-	-	-	-	-	27,000	47,000	67,000
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	27,000	47,000	67,000
<b>Total number of households</b>	<b>491,994</b>	<b>506,994</b>	<b>525,000</b>	<b>541,300</b>	<b>532,848</b>	<b>532,848</b>	<b>577,000</b>	<b>613,500</b>	<b>650,495</b>
<b>Refuse:</b>									
Removed at least once a week	686,000	721,006	774,499	959,190	743,272	743,272	768,544	794,674	821,693
<i>Minimum Service Level and Above sub-total</i>	686,000	721,006	774,499	959,190	743,272	743,272	768,544	794,674	821,693
Removed less frequently than once a week									
Using communal refuse dump	164,000	169,125	181,673	181,673	181,303	181,303	187,468	193,841	200,432
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	164,000	169,125	181,673	181,673	181,303	181,303	187,468	193,841	200,432
<b>Total number of households</b>	<b>850,000</b>	<b>890,131</b>	<b>956,172</b>	<b>1,140,863</b>	<b>924,576</b>	<b>924,576</b>	<b>956,011</b>	<b>988,516</b>	<b>1,022,125</b>

**EKURHULENI METROPOLITAN MUNICIPALITY – FINAL BUDGET 2015/16 TO 2017/18**

Municipal in-house services	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Household service targets (000)</b>									
<b><u>Water:</u></b>									
Piped water inside dwelling	-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)									
Other water supply (< min.service level)									
No water supply									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b><u>Sanitation/sewerage:</u></b>									
Flush toilet (connected to sewerage)	-								
Flush toilet (with septic tank)	-								
Chemical toilet	-								
Pit toilet (ventilated)	-								
Other toilet provisions (> min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Bucket toilet									
Other toilet provisions (< min.service level)									
No toilet provisions									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b><u>Energy:</u></b>									
Electricity (at least min.service level)									
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Electricity (< min.service level)									
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-
<b><u>Refuse:</u></b>									
Removed at least once a week									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Removed less frequently than once a week									
Using communal refuse dump									
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	-	-	-	-	-	-	-	-	-

**Table 103 MBRR SA32 – List of external mechanisms**

Eku Ekurhuleni Metro - Supporting Table SA32 List of external mechanisms					
External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand



## 2.15 Municipal Manager’s quality certificate



### City Manager’s Quality Certificate

I **KHAYA NGEMA**, City Manager of Ekurhuleni Metropolitan Municipality, hereby certify that the 2015/16 annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development of the municipality.

Signature:  \_\_\_\_\_ Date: 13 May 2015

Name of City Manager: **KHAYA NGEMA**  
City Manager  
Ekurhuleni Metropolitan Municipality (GT000)

# **ANNEXURE C**



# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure C

# **TARIFFS SCHEDULES**

**(Schedules 1-25)**

**2015-16**

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# **SCHEDULE 1: ASSESSMENT RATES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



# Ekurhuleni

METROPOLITAN MUNICIPALITY

## SCHEDULE "1"

### EKURHULENI METROPOLITAN MUNICIPALITY

#### DETERMINATION OF ASSESSMENT RATES TARIFFS FOR THE 2015/2016 FINANCIAL YEAR

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Property Rates with effect from **01 Jul 2015**, as follows:

**Start Date: 01 July 2015**  
**End Date: 30 June 2016**

1. **THAT** in terms of Sections 2, 7, 8 and 14 of the Local Government: Municipal Property Rates Act 6 of 2004 ("the Act"), read with Sections 4(1)(c)(ii) and 11(3)(i) and 75A of the Local Government: Municipal Systems Act 32 of 2000, the following rates in the Rand **BE LEVIED** for the financial year 1 July 2015 to 30 June 2016, on the market value of property or on the market value of a right in property within the area of jurisdiction of the Council as appearing in the valuation roll, in respect of the various categories of properties set out below:

Category	Ratio	Rate in the Rand
Residential	1	0.00852
Industrial	2.5	0.02130
Business and Commercial	2	0.01704
Agriculture	0.25	0.00213
State Owned Properties	2	0.01704
Municipal Properties	2	0.01704
Public Services Infrastructure (PSI)	0.25	0.00213
Public Service Purpose Properties (PSP)	2	0.01712

Category	Ratio	Rate in the Rand
Public Benefit Activity Properties	2	0.01712
Private Towns	1	0.00852
Informal Settlements	1	0.00852
Mining and Quarries	3	0.02556
Vacant Land	4	0.03408
Protected Areas	1	0.00852
National Monuments	1	0.00852

\*\*\* In terms of Municipal Property Rates Act amendment act, 29 of 2014, Public Service Purpose and Public Benefit Activity properties represents new categories of property with effect from 1 July 2015. The ratio of property will be based on regulation notice to be published in terms of provisions of MPRA.

2. That the rates levied in terms of paragraph 1 above **SHALL BECOME DUE AND PAYBLE** in twelve equal instalments on fixed days for twelve consecutive months, these being the due date stipulated in the account sent to the ratepayer.
3. That interest at the prime rate of the Ekurhuleni Metropolitan Municipality's bankers (currently ABSA Bank Ltd) will **BE CHARGED** per month or part thereof on all arrear assessment rates at the applicable interest rate, adjusted quarterly as specified in Schedule E - Tariffs for Financial Services.
4. That in terms of Section 15(1) (b) of the Act read with Council's Property Rates Policy, the Council grants, the following reduction in market value and rebates on the rate levied for the financial year 2015/2016 to any owner of ratable property in the following circumstances:
  - 4.1 That in terms of section 17(h) of the Municipal Property Rates Act, No 6 of 2004, the impermissible value of the market value of a property assigned to the residential category in the valuation roll or supplementary valuation roll, **BE DETERMINED** as **R 150 000**.
  - 4.2 **Indigent household** – Owner of residential property, registered in terms of Council's approved indigent policy, **BE EXEMPTED** from paying of property rates.
  - 4.3 **Child headed households** – That a child headed household registered in terms of Council's approved indigent policy, **BE EXEMPTED** from paying of Property Rates.
  - 4.4 **Age / Pensioners reduction, Disability grantees and medically boarded persons** – That in addition to the reduction in 4.1 above and subject to requirements as set out in Council's Rates Policy, an additional reduction of **R150 000.00** on the market value of residential property owned by person older

than 60 years of age or registered as “Life right use” tenant in deeds office (Age / Pensioner reduction), disability grantees and medically boarded persons **BE GRANTED**.

- 4.5 **Aged / Pensioners rebate, Disability grantees and medically boarded persons** – That in addition to the reduction in 4.1 and 4.4 above, an additional rebate **BE GRANTED** in respect of sliding scale based on average monthly earnings.

The applicant must:

- i. be the registered owner of the property or registered as “Life right use” tenant in deeds office.
- ii. produce a valid identity document;
- iii. be at least 60 years of age upon application, provided that where couples are married in community of property and the property is registered in both their name, the age of the eldest will be the qualifying factor, **or** approved disability grantee **or** approved medically boarded person;
- iv. not be in receipt of an indigent assessment rate rebate;
- v. reside permanently on the property concerned which consists of one dwelling only and no part thereof is sub-let;
- vi. confirm the aforementioned details by means of a sworn affidavit and / or latest income tax assessment.
- vii. On approval, the following rebates will be applicable

<b>Average Monthly earnings in respect of preceding 12 months.</b>	
R0.00 to R2,700.00 (2 x State pensions when amended)	100 % rebate on assessment rates
R2,700.01 to R5,250.00	85% rebate on assessment rates
R5,250.01 to R6,840.00	70% rebate on assessment rates
R6,840.01 to R8,470.00	55% rebate on assessment rates
R8,470.01 to R12,750.00	40% rebate on assessment rates

- viii. That the minimum “average monthly earnings” be adjusted annually and effective in accordance with National Government Budget announcement in respect of state pensions.

- 4.6 **Municipal** – Those non-trading services **BE EXEMPTED** from paying of property rates.
- 4.7 **Sporting Bodies** - used for the purposes of amateur sport and any social activities which are connected to sport: **90% REBATE** in respect of the amount



levied as rates on the relevant property but subject to existing agreements between club and Council not determining a different position.

4.8 **Welfare organisations** - registered in terms of the National Welfare Act, 1978 (Act No. 100 of 1978), **100% REBATE** in respect of the amount levied as rates on the property.

4.9 **Public benefit organizations/Non-Governmental Organisations (NGO's) and Cultural Organisations-** approved in terms of section 30 of the Income Tax Act 58 of 1962, read with Items 1, 2 and 4 of the Ninth Schedule to that Act, **100% REBATE** in respect of the amount levied as rates on the property.

4.10 **Private schools, Universities, Colleges and Crèches :**

- i. Private (Independent) primary and secondary schools (regardless of whether subsidized or not), registered as educational institutions, **BE REBATED** between **70% and 100 %** in respect of the amount levied as rates on the relevant property, subject to prior application and submission of prior years' audited financial statements. Rebate will be adjusted in accordance with percentage ratio between net profit and gross income in the following categories :

Net Profit after tax %			Rebate %
0.00 %	To	10.00%	100%
10.01%	To	20.00%	90%
20.01%	To	30.00%	80%
30.01%	To	40.00%	70%

- ii. Private (Independent) Universities and colleges, registered as educational institutions not subsidized by state, **20% REBATE** in respect of the amount levied as rates on the relevant property.
- iii. Crèches, registered as educational institutions, **100% REBATE** in respect of the amount levied as rates on the relevant property.

4.11 **Vacant unimproved stands** - That a **75% rebate BE GRANTED** on residential property on which a dwelling unit(s) is/are being constructed and which will be used exclusively for that purpose, subject to the following conditions :

- i. That an approved building plan is supplied;
- ii. That a residential dwelling unit(s) be constructed on the property;
- iii. That the 75% rebate be granted for a maximum period of eighteen (18) months from the date the approved building plan was supplied;
- iv. That the occupation certificate be supplied at the end of the eighteen (18) month period;
- v. That the failure to supply the occupation certificate will result in a reversal of the 75% rebate already granted; and
- vi. That in the event that the said property is sold prior to the issue of the occupation certificate, the rebate already granted be reversed.

4.12 That rebates in respect of items 4.2 to 4.12, but excluding 4.6 - Municipal, **BE SUBJECT** to the submission and approval of required application in respect of new applications. Existing approvals remains effective for duration of validity period of general valuation roll or whilst qualifying criteria are met.

# SCHEDULE 2: ELECTRICITY



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



## SCHEDULE “2”

### EKURHULENI METROPOLITAN MUNICIPALITY

### SUPPLY OF ELECTRICITY TARIFFS FOR THE 2015/2016 FINANCIAL YEAR

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for the supply of Electricity with effect from **01 July 2015** as follows:

**Start date:**               **01 JULY 2015**                               **VAT EXCLUDED**  
**End date:**                **30 JUNE 2016**

#### GENERAL

- All tariffs listed below, show VAT excluded.
- Any penalty / incentive scheme imposed by higher authorities will be in addition to this schedule of tariffs.
- Any electricity levy imposed by higher authorities will be in addition to this schedule of tariffs.
- The cross-over from existing tariffs to new tariffs will be billed pro rata.
- All municipal consumption (in terms of Council business, residential use or rental use) is to be levied according to one of these approved tariffs only.
- No formal advice on tariff choice will be given to any Tariff C, D or E customer.

#### DEFINITIONS

Capacity Charge	Monthly charge to recover the costs of demand placed on the electricity grid, measured in available Ampere, applicable whether electricity is consumed or not.
Demand Charge	Seasonally differentiated charge based on the highest demand registered during a billing month for all time periods, or only those specified, measured in kVA.
Deposit	A once-off, refundable interest free payment provided by a customer to Ekurhuleni as a security for the due payment of electricity accounts. The amount may be adjusted when a customer places the City at risk.
Fixed Charge	Monthly charge to recover the costs of the administration of the account, such as meter reading, billing and meter capital, applicable whether electricity is consumed or not.
Licensed Area of Supply	An area for which the National Energy Regulator of South Africa has issued a license to Ekurhuleni under the provisions of the Energy Regulation Act of

Network Access Charge

August 2006, as amended, for the supply of electricity in that area. Ekurhuleni tariffs are applicable where Ekurhuleni is licensed to supply.  
A tariff component, per kVA registered, based on the highest demand registered over a rolling 12 month period, during peak and standard hours or where technology permits, in the case of a new connection or new account holder, the customer NAC shall be deemed equal to the registered maximum demand for the first month and will then be based on the rolling previous months until such time that the rolling 12 month period applies.

Notified Maximum Demand

The maximum demand notified in writing by Ekurhuleni and accepted by the supplier, mostly Eskom.

## TARIFF A (BUSINESS)

- This tariff is available for small business only.
- This tariff is available for single-phase 230 V connections or multi-phase 400/230 V connections with a capacity up to 80 A per phase.
- This tariff will suit low consumption micro business customers.

The following charges will be payable:

Fixed Charge (Rand/month)			
A.B.1. A fixed charge, whether electricity is consumed or not, per month, per point of supply, excluding prepayment metering customers. The amount is charged <b>once</b> per month only per point of supply, independent of whether it is a single phase or three phase supply connection point.			
VAT exclusive			
<b>R 33.33</b>			
Energy Charge (R/kWh)			
A.B.2. High Demand Season (June, July and August)		A.B.3. Low Demand Season (September to May)	
VAT exclusive		VAT exclusive	
<b>R 1.75,36</b>		<b>R 1.75,36</b>	
Internet based consumption display (Rand/month)			
A.B.4. If the electricity consumption is displayed on the internet, on request of the customer, an additional monthly charge of:			
VAT exclusive			
<b>R 265.39</b>			
* A.B.4. If EMM solves access, or other problems with an internet based display, this amount will not be charged.			

**Note 1:** Customers converting to a prepayment meter, as well as a new connection with a prepayment meter, will receive a once-off allocation of 40 kilowatt-hour units in the meter to allow time to purchase a new prepayment token. This allocation will be placed as an arrear amount on the prepayment meter account and will be recovered with the first monetary transaction.

**Note 2:** Churches, Government Departments, Education, Religion and Municipal connection points are treated as business.

**Note 3:** The optional internet based display will have costs related to equipment to be installed and this will be for the cost of the customer. If EMM solves access, or other problems with an internet based display, the costs related to equipment to be installed will not be charged to the consumer.

## TARIFF A (IBT)

- This tariff is available for all residential customers single-phase 230 V or multi-phase 400/230 V connections with a capacity of up to 80 A per phase.

- This tariff will suit low consumption residential customers.
- This tariff is not available for medium and high voltage customers.
- This tariff is based on the inclining block principle, that is, the more units used, the higher the rate becomes.

\* In the case of prepaid electricity customers the average monthly consumption is calculated from the kWh acquired over the previous 12 months

*The following charges will be payable:*

Energy Charge (R/kWh)		
July to June Inclining Block Rate Tariffs (IBTs)	VAT exclusive	
A.1 Block (1-600 kWh)	R 0.94,51	
A.2 Block (>600 to <=700 kWh)	R 1.60,64	
A.3 Block (>700 kWh)	R 4.50,76	
A.4 Flat rate in the case of a billing system that cannot accommodate the inclining block rate	R 0.96,91	

**Note 1:** Free Basic Electricity will be dealt with as specified in the FBE Policy, as revised on an annual basis.

**Note 2:** Customers converting to a prepayment meter, as well as a new connection with a prepayment meter, will receive a once-off allocation of 40 kilowatt-hour units in the meter to allow time to purchase a new prepayment token. This allocation will be placed as an arrear amount on the prepayment meter account and will be recovered with the first monetary transaction.

**Note 3:** Churches, Government Departments, Education, Religion and Municipal connection points are treated as business.

**Note 4:** Any customer on this tariff whose average monthly \* consumption (calculated over the previous twelve months) equals or exceeds 750 kWh will be moved to Tariff B and will have to remain on Tariff B for a minimum of 12 months. After this 12 month period, should the customer's average monthly consumption (calculated over the previous twelve months) be less than 750 kWh the customer may apply to be moved back to Tariff A. NOTE: EXTENSIVE TECHNICAL CHANGES WILL BE REQUIRED BEFORE THIS FUNCTION CAN BE ACTIVATED. FOR THIS REASON, THE CHANGE MAY NOT BE POSSIBLE IN THIS FINANCIAL YEAR

## TARIFF B (RESIDENTIAL and BULK RESIDENTIAL)

- This tariff is available for all residential customers single-phase 230 V or multi-phase 400/230 V connections for bulk residential complexes, body corporate, blocks of flats, etc. that are used and zoned exclusively for residential purposes.
- This tariff, with the exception of the Resellers section "bulk residential", is not available for medium and high voltage customers.
- This tariff will suit medium to high consumption residential customers.
- For the purposes of this tariff, the metering equipment shall preferably be installed at the point of supply which defines the commercial boundary between the licensee and the customer, Ekurhuleni shall not be responsible for any maintenance of any internal service connections, meters, meter readings, etc. beyond this point. However, water heating and other related equipment may require control in accordance with the Electricity Act, 2006.
- Resellers are bound by the Electricity Regulation Act and the Municipal by-laws to resell electricity to end users as per the Electricity by-laws. The residential reseller's tariff shall only be applied by Ekurhuleni where Ekurhuleni has approved and installed a bulk meter to measure the total consumption of the bulk residential complex.
- "Bulk residential" - bulk residential complexes, body corporate, blocks of flats, or the authorised reselling agent of a bulk residential complex that purchases electricity (on RR.1 & RR1.1 or RR.2&RR.2.1) only for resale to the residential dwelling units on the same premises at the applicable prescribed tariffs (as per R.1. & R.3.

(Resellers can charge R.1. as well for Pre-Paid customers) and where such consumption is determined by means of conventional or pre-paid or smart sub-meters.

The following charges will be payable:

<b>Fixed Charge (Rand/month)</b>					
R.1. A <b>fixed charge</b> , whether electricity is consumed or not, per month, per point of supply, excluding prepayment metering customers. The amount is charged <b>once</b> per month only per point of supply, independent of whether it is a single phase or three phase supply connection point.					
VAT exclusive					
<b>R 30.58</b>					
<b>Internet based consumption display (Rand/month)</b>					
R.2. If the electricity consumption is displayed on the internet, on request of the customer, an additional monthly charge of:					
VAT exclusive					
<b>R 261.74</b>					
* R.2. If EMM solves access, or other problems with an internet based display, this amount will not be charged.					
<b>Energy Charge (R/kWh)</b>					
R.3. High Demand Season (June, July and August)			R.4. Low Demand Season (September to May)		
VAT exclusive				VAT exclusive	
<b>R 1.42,34</b>				<b>R 1.42,34</b>	
<b>RESIDENTIAL RESELLERS TARIFF</b>					
RR.1 A <b>fixed charge</b> , whether electricity is consumed or not, per month, per point of supply, for residential complexes, blocks of flats, etc.			RR.2 A <b>fixed charge</b> , whether electricity is consumed or not, per month, per point of supply, for residential complexes, blocks of flats, etc.		
Voltage	VAT exclusive		Voltage	VAT exclusive	
230/400 V	<b>R 261.74</b>		> 400 V	<b>R 3 271.71</b>	
<b>Energy Charge (R/kWh)</b>					
RR.1.1 All Seasons			RR.2.1 All Seasons		
Voltage	VAT exclusive		Voltage	VAT exclusive	
230/400 V	<b>R 1.38,59</b>		> 400 V	<b>R 1.35,03</b>	

**Note 1:** Free Basic Electricity will be dealt with as specified in the FBE Policy, as revised on an annual basis.

**Note 2:** The optional internet based display will have costs related to equipment to be installed and this will be for the cost of the customer. If EMM solves access, or other problems with an internet based display, the costs related to equipment to be installed will not be charged to the consumer.

**Note 3:** Customers converting to a prepayment meter, as well as a new connection with a prepayment meter, will receive a once-off allocation of 40 kilowatt-hour units in the meter to allow time to purchase a new prepayment token. This allocation will be placed as an arrear amount on the prepayment meter account and will be recovered with the first monetary transaction.

**Note 4:** Churches, Government Departments, Education, Religion and Municipal connection points are treated as business.

## TARIFF B (BUSINESS, MIXED BUSINESS and RESIDENTIAL, COMMERCIAL or INDUSTRIAL)

- This tariff is available for all business, mixed business and residential, commercial or industrial single-phase 230 V or multi-phase 400/230 V connections with a capacity of **up to 150 A per phase or 100 kVA**.
- This tariff is not available for medium and high voltage customers.
- This tariff will suit medium to high consumption small business customers.

*The following charges will be payable:*

<b>Fixed Charge (Rand/month)</b>			
B.BR.1. A <b>fixed charge</b> , whether electricity is consumed or not, per month, per point of supply, excluding prepayment metering customers. The amount is charged <b>once</b> per month only per point of supply, independent of whether it is a single phase or three phase supply connection point.			
VAT exclusive			
<b>R 33.10</b>			
<b>Capacity Charge (Rand/Ampere)</b>			
B.BR.2. A <b>capacity charge</b> , whether electricity is consumed or not, per Ampere of supply capacity, per month, per point of supply. For calculating the capacity of a connection, the capacities of all the phases of a multi-phase connection shall be added together.			
VAT exclusive			
<b>R 10.41</b>			
<b>Internet based consumption display (Rand/month)</b>			
B.BR.3. If the electricity consumption is displayed on the internet, on request of the customer, an additional monthly charge of:			
VAT exclusive			
<b>R 261.74</b>			
* B.BR.3. If EMM solves access, or other problems with an internet based display, this amount will not be charged.			
<b>Energy Charge (R/kWh)</b>			
B.BR.4. High Demand Season (June, July and August)		B.BR.5. Low Demand Season (September to May)	
VAT exclusive		VAT exclusive	
<b>R 1.57,45</b>		<b>R 1.24,77</b>	

**Note 1:** *The capacity of a supply shall be the capacity as determined by the Engineer.*

**Note 2:** *Prepayment systems will be adjusted on 01 June of each year for winter prices and will revert back to summer prices on 01 September. Prepayment metering is only available up to 100 Amperes x 3 phase.*

**Note 3:** *The optional internet based display will have costs related to equipment to be installed and this will be for the cost of the customer. If EMM solves access, or other problems with an internet based display, the costs related to equipment to be installed will not be charged to the consumer.*

**Note 4:** *Churches, Government Departments, Education, Religion and Municipal connection points are treated as business.*

**Note 5:** *Customers converting to a prepayment meter, as well as a new connection with a prepayment meter, will receive a once-off allocation of 40 kilowatt-hour units in the meter to allow time to purchase a new prepayment token. This allocation will be placed as an arrear amount on the prepayment meter account and will be recovered with the first monetary transaction.*

**Note 6: Concession** – *When the user entity is a non-profit organization registered in terms of the provisions of the Nonprofit Organizations Act, Act 71 of 1997, for the following specific purposes:-*



- the care of old people;
- the care of children;
- the care of the physically or mentally handicapped,

the **capacity charges** will not be applied. To qualify for this concession, an application, with supportive documents, need to be made to the Head of Department: Energy for consideration.

**Note 7:** Capacity charges will be changed down to a value of 60 Amperes (3 x 20A) after 3 consecutive months of zero or very small consumption values following credit control action, or vacation of premises, or similar.

**Note 8:** Concession – when the user entity is a sporting body the Capacity Charge (Rand/Ampere) will not be applicable. To qualify for this concession, an application, with supportive documents, need to be made to the H.O.D Energy for consideration and approval.

## TARIFF C

- This tariff is available for bulk supplies at any voltage and with a capacity of at least 25 kVA (minimum monthly NAC of 25 kVA became chargeable as from 1 July 2012).
- This tariff will suit large business and industrial customers.
- Existing “residential” customers, bulk residential complexes, body corporate, blocks of flats, etc, that are used and zoned exclusively for residential purposes on this tariff will be moved to Tariff B resellers tariff as from 1 July 2013.
- This tariff is for existing Tariff C customers only, no new customers will be allowed on this tariff (with the exception of customers selecting the off-peak option only).
- This tariff is not available for high voltage customers (supply voltage exceeding 11 kV).
- Customers wishing to change to another tariff, away from Tariff C, will not be subject to a 12 month waiting period.
- A change in tariff will be effective as from the first day of the next billing cycle.

The following charges will be payable:

<b>Fixed Charge (Rand/month)</b>					
C.1. A <b>fixed charge</b> , whether electricity is consumed or not, per month, per point of supply:					
C.1.1. If the electricity is supplied at 230/400 V:			C.1.2 If the electricity is supplied at a voltage higher than 230/400 V but not exceeding 11 kV:		
VAT exclusive			VAT exclusive		
<b>R 1 619.27</b>			<b>R 2 299.37</b>		
<b>Demand Charge (Rand/kVA)</b>					
C.2. A <b>demand charge</b> , per kVA registered, per month, per point of supply:					
C.2.1. High Demand Season (June, July and August)			C.2.2. Low Demand Season (September to May)		
Voltage		VAT exclusive	Voltage		VAT exclusive
C.2.1.1.	230/400 V	<b>R 120.05</b>	C.2.2.1.	230/400 V	<b>R 100.03</b>
C.2.1.2. See note 2	230/400 V, direct from substation	<b>R 117.90</b>	C.2.2.2. See note 2	230/400 V, direct from substation	<b>R 98.26</b>
C.2.1.3.	>230/400V & ≤ 11kV	<b>R 115.74</b>	C.2.2.3.	>230/400 V & ≤ 11kV	<b>R 96.45</b>
<b>Network Access Charge (NAC) (Rand/kVA)</b>					
C.2.3 A <b>network access charge</b> , per kVA registered,			C.2.3.a. On a standby supply, in cases where the use of		

based on the highest demand registered over a rolling 12 month period, during <b>peak and standard hours only</b> . (as per note 5 under Tariff D) * meter technology permitting		the supply may have an effect on Council's own demand payable, the <b>network access charge</b> will be levied at the full installed capacity of the connection.			
Voltage		VAT exclusive			
C.2.3.1.	230/400 V	<b>R 34.81</b>			
C.2.3.2. See note 2	230/400 V, direct from substation	<b>R 34.19</b>			
C.2.3.3.	>230/400V & < = 11kV	<b>R 33.57</b>			
<b>A monthly minimum charge – based on 25kVA</b> , will be levied for all customers registering less than that value.					
C.2.3.4. Eskom NMD charges. Where an Ekurhuleni customer requests an increase in notified maximum demand (NMD) at a direct Eskom point of delivery, the customer NAC shall be deemed equal to the NMD from the date that the additional capacity is made available by Eskom. Instances where this occurred prior to implementation of this schedule of tariffs, will see the commencement of charges on the date of this schedule being approved. Ekurhuleni has the right to evaluate any requested increase in the NMD at any Eskom point of delivery. If the NMD is exceeded, NAC charges will prevail. Eskom penalty rates for exceeding NMD will be charged to the customer, as outlined in the Eskom document titled: <i>Notification of demand or changes to notified maximum demand rules, latest revision</i> , at the Eskom NAC charged rate (number of events x NMD exceeded @ R/kVA). A request for an increase or decrease in NMD by a customer will be made to Ekurhuleni and Ekurhuleni will, after consideration, agree or not agree to increase or decrease the NMD. Note: Eskom, if in agreement, may still continue charging the higher NMD for a period of 12 months and this will be passed on to the customer. Note: Where an Ekurhuleni customer requests an increase in capacity affecting any Eskom point of delivery, monthly NMD costs incurred may be charged to the customer if the full capacity is not taken up immediately.					
C.2.3.5. Reduction in NAC, where a customer requires a reduction in NAC, a rolling period of 12 months is normally required, however, if the customer can motivate a downgrade sooner, with written reasons, permission for a shorter notice period, with a minimum of 3 months, will not be unreasonably withheld. Exemptions for exceeding the NAC due to unforeseen demand overshoots (including faults) caused by a failure in normal operations and/or technical functioning of a customer's load, may be requested from the HOD: Energy, and may qualify for a period of less than the minimum of 3 months.  Note: A reduction in NAC to a value that is below the rolling previous 12 months highest recorded demand in all time periods may be allowed by any of the following: change in operations, closure of plant, installation by the customer of load management equipment, the implementation of demand side management initiatives or where demand exemptions have been granted by the Head of Department: Energy.					
<b>Off-peak option</b> (note time periods!)					
C.2.4. The off-peak option remains available for existing off-peak customers from <b>22:00 to 06:00 on weekdays, and all hours on Saturdays and all hours on a Sunday</b> . The network access charge will be levied on the highest demand registered over a rolling 12 month period, as per C.2.3.					
<b>Energy Charge (R/kWh)</b>					
C.3. An energy charge, per kWh consumed:					
C.3.1. High Demand Season (June, July and August)		C.3.2. Low Demand Season (September to May)			
Voltage		VAT exclusive			
Voltage		VAT exclusive			
C.3.1.1.	230/400 V	<b>R 1.60,05</b>	C.3.2.1.	230/400 V	<b>R 0.95,96</b>
C.3.1.2.	230/400 V,	<b>R 1.57,19</b>	C.3.2.2.	230/400 V,	<b>R 0.94,25</b>

See note 2	direct from substation			See note 2	direct from substation		
C.3.1.3.	>230/400 V & ≤ 11kV	<b>R 1.54,32</b>		C.3.2.3.	>230/400 V & ≤ 11kV	<b>R 0.92,53</b>	

**Note 1: Concession** – When the user entity is a nonprofit organization registered in terms of the provisions of the Nonprofit Organizations Act, Act 71 of 1997, for the following specific purposes:-

- the care of old people;
- the care of children;
- the care of the physically or mentally handicapped,

the **network access charges** will not be applied. To qualify for this concession, an application, with supportive documents, need to be made to the Head of Department: Energy for consideration.

**Note 2:** The “230/400 V direct from substation” tariff will only be applied to a low voltage customer who has:

- paid for the full transformer capacity, and
- take this supply within 10 meter from the transformer, i.e. the meter inside the transformer enclosure or within 10 meter from this enclosure.

**Note 3:** Free Basic Electricity will be dealt with as specified in the FBE Policy, as revised on an annual basis.

**Note 4:** All announced public holidays will be treated as the day of the week on which it falls.

**Note 5:** NAC charges will be changed down to zero after 3 consecutive months of zero or very small consumption values following credit control action, or vacation of premises, or similar.

**Note 6:** Concession – when the user entity is a sporting body the Network Access Charge (NAC) will not be applicable. To qualify for this concession, an application, with supportive documents, need to be made to the H.O.D Energy for consideration and approval.

## TARIFF D

- This tariff is available for bulk supplies at any voltage and with a capacity of at least 1 MVA and a network access charge of at least 1 MVA over the previous 12 months.
- This tariff will suit large business and industrial customers.
- Existing “residential” customers, bulk residential complexes, body corporate, blocks of flats, etc., that are used and zoned exclusively for residential purposes on this tariff will be moved to Tariff B resellers tariff as from 1 July 2013.
- **Existing customers on this tariff, with a previous 12 months rolling NAC of less than 1 MVA will be moved to Tariff E.**
- A change in tariff will be effective as from the first day of the next billing cycle.

The following charges will be payable:

<b>Fixed Charge (Rand/month)</b>			
D.1. A <b>fixed charge</b> , whether electricity is consumed or not, per month, per point of supply,:			
D.1.1 If the electricity is supplied at a voltage from 230/400 V but not exceeding 11 kV:		D.1.2. If the electricity is supplied at a voltage higher than 11 kV:	
VAT exclusive		VAT exclusive	
<b>R 2 266.16</b>		<b>R 3 405.43</b>	
<b>Demand Charge (Rand/kVA)</b>			
D.2. A <b>demand charge</b> , per kVA registered, per month, per point of supply:			
D.2.1. High Demand Season (June, July and August)		D.2.2. Low Demand Season (September to May)	

Voltage		VAT exclusive		Voltage		VAT exclusive	
D.2.1.1. See note 2	230/400 V, direct from substation	<b>R 56.55</b>		D.2.2.1. See note 2	230/400 V, direct from substation	<b>R 56.55</b>	
D.2.1.2.	>230/400V & ≤ 11kV	<b>R 55.52</b>		D.2.2.2.	>230/400 V & ≤ 11kV	<b>R 55.52</b>	
D.2.1.3.	>11kV	<b>R 51.42</b>		D.2.2.3.	>11kV	<b>R 51.42</b>	
<b>Network Access Charge (NAC) (Rand/kVA)</b>							
D.2.3. A <b>network access charge</b> , per kVA registered, based on the highest demand registered over a rolling 12 month period, during <b>peak and standard hours only</b> . * meter technology permitting				D.2.3.a. On a standby supply, in cases where the use of the supply may have an effect on Council's own demand payable, the <b>network access charge</b> will be levied at the full installed capacity of the connection.			
Voltage		VAT exclusive					
D.2.3.1. See note 2	230/400 V, direct from substation	<b>R 33.93</b>					
D.2.3.2.	>230/400V & ≤ 11kV	<b>R 33.31</b>					
D.2.3.3.	>11kV	<b>R 30.83</b>					
<b>D.2.3.4. Excess NAC at an Eskom direct point</b> the Eskom NAC charged rate (number of events x NMD exceeded @ R/kVA).							
<b>Note At Eskom direct supply point where Eskom charges Ekurhuleni on the Local Authority Mega Flex rates ≥500V &amp; &lt;66kV the Customer will be charged on Ekurhuleni &gt;11kV applicable tariffs</b>							
D.2.3.5. Eskom NMD charges. Where an Ekurhuleni customer requests an increase in notified maximum demand (NMD) at a direct Eskom point of delivery, the customer NAC shall be deemed equal to the NMD from the date that the additional capacity is made available by Eskom. Existing cases will be dealt with on an individual basis. Ekurhuleni reserves the right to evaluate any requested increase in the NMD at any Eskom point of delivery. If the NMD is exceeded, NAC charges will prevail. Eskom penalty rates for exceeding NMD will be charged to the customer, as outlined in the Eskom document titled: <i>Notification of demand or changes to notified maximum demand rules, latest revision</i> , at the Eskom NAC charged rate (number of events x NMD exceeded @ R/kVA).							
A request for an increase or decrease in NMD by a customer will be made to Ekurhuleni and Ekurhuleni will, after consideration, agree or not agree to increase or decrease the NMD. Note: Eskom, if in agreement, may still continue charging the higher NMD for a period of 12 months and this will be passed on to the customer. Note: Where an Ekurhuleni customer requests an increase in capacity affecting any Eskom point of delivery, monthly NMD costs incurred may be charged to the customer if the full capacity is not taken up immediately.							
D.2.3.6. Reduction in NAC, where a customer requires a reduction in NAC, a rolling period of 12 months is normally required, however, if the customer can motivate a downgrade sooner, with written reasons, permission for a shorter notice period, with a minimum of 3 months, will not be unreasonably withheld. Exemptions for exceeding the NAC due to unforeseen demand overshoots (including faults) caused by a failure in normal operations and/or technical functioning of a customer's load, may be requested from the HOD: Energy, and may qualify for a period of less than the minimum of 3 months.							
Note: A reduction in NAC to a value that is below the rolling previous 12 months highest recorded demand in all time periods may be allowed by any of the following: change in operations, closure of plant, installation by the customer of load management equipment, the implementation of demand side management initiatives or where demand exemptions have been granted by the Head of Department: Energy.							
<b>Energy Charge (R/kWh)</b>							

D.3. An energy charge, per kWh consumed:									
D.3.1. High Demand Season (June, July and August)									
Voltage		Peak		Standard		Off-Peak			
		VAT exclusive		VAT exclusive		VAT exclusive		VAT exclusive	
D.3.1.1. See note 2	230/400 V, direct from substation	R 3.44,65		D.3.1.4.	R 1.20,96		D.3.1.7	R 0.72,94	
D.3.1.2.	>230/400V & <= 11kV	R 3.38,35		D.3.1.5.	R 1.18,77		D.3.1.8	R 0.71,63	
D.3.1.3.	>11kV	R 3.13,36		D.3.1.6.	R 1.09,97		D.3.1.9	R 0.66,35	
D.3.2. Low Demand Season (September to May)									
Voltage		Peak		Standard		Off-Peak			
		VAT exclusive		VAT exclusive		VAT exclusive		VAT exclusive	
D.3.2.1. See note 2	230/400 V, direct from substation	R 1.28,18		D.3.2.4.	R 0.84,09		D.3.2.7	R 0.66,35	
D.3.2.2.	>230/400 V & <= 11kV	R 1.25,84		D.3.2.5.	R 0.82,55		D.3.2.8	R 0.65,10	
D.3.2.3.	>11kV	R 1.16,49		D.3.2.6.	R 0.76,48		D.3.2.9	R 0.60,27	

**Note 1:** Demand registered during off-peak hours will not be taken into account when calculating the demand charge payable.

**Note 2:** The “230/400 V direct from substation” tariff will only be applied to a low voltage customer who has:

- paid for the full transformer capacity, and
- take this supply within 10 meter from the transformer, i.e. the meter inside the transformer enclosure or within 10 meter from this enclosure.

**Note 3:** A newly established site may be exempted from demand charges for a limited period in order to conclude installation tests, upon prior application to the Head of Department: Energy. Conditions will be attached in the case of favourable consideration.

**Note 4: Concession** – When the user entity is a non-profit organization registered in terms of the provisions of the Nonprofit Organizations Act, Act 71 of 1997, for the following specific purposes:-

- the care of old people;
- the care of children;
- the care of the physically or mentally handicapped,

the **network access charges** will not be applied. To qualify for this concession, an application, with supportive documents, need to be made to the Head of Department: Energy for consideration.

**Note 5:**

**5.1** For the purposes of this tariff during Winter months – June ; July and August

**Peak Hours** will be from 06:00 to 09:00 and 17:00 to 19:00 on weekdays.

**Standard Hours** will be from 09:00 to 17:00 and 19:00 to 22:00 on weekdays and from 07:00 to 12:00 and 18:00 to 20:00 on Saturdays.

**Off-peak Hours** will be from 22:00 to 06:00 on weekdays, 12:00 to 18:00 and 20:00 to 07:00 on Saturdays and all of Sundays.

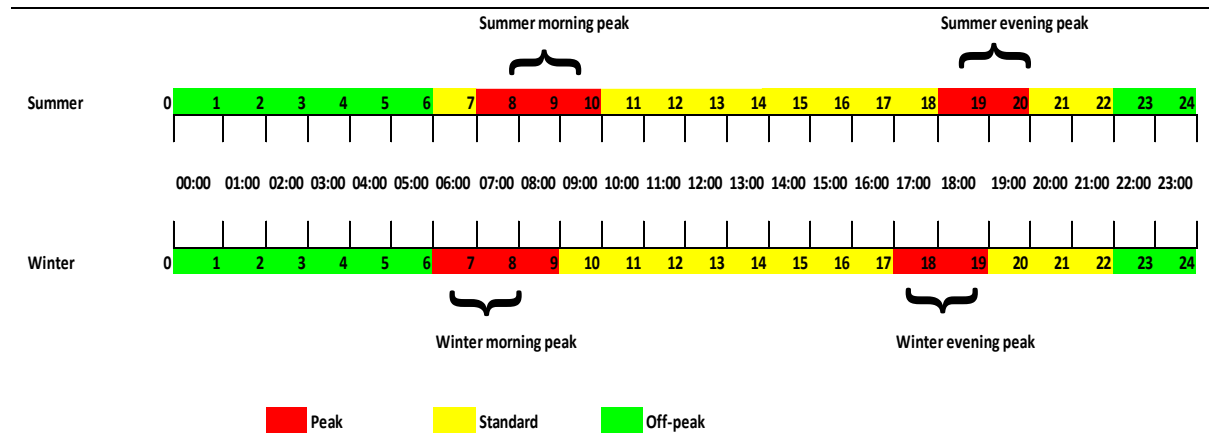
A public holiday falling on a weekday will be treated as a Saturday. An unexpectedly announced public holiday will be treated as the day of the week on which it falls.

**5.2** For the purposes of this tariff during Summer months – September till May  
**Peak Hours** will be from 07:00 to 10:00 and 18:00 to 20:00 on weekdays.

**Standard Hours** will be from 06:00 to 07:00, 10:00 to 18:00 and 20:00 to 22:00 on weekdays and from 07:00 to 12:00 and 18:00 to 20:00 on Saturdays.

**Off-peak Hours** will be from 22:00 to 06:00 on weekdays, 12:00 to 18:00 and 20:00 to 07:00 on Saturdays and all of Sundays.

A public holiday falling on a weekday will be treated as a Saturday. An unexpectedly announced public holiday will be treated as the day of the week on which it falls.



**Note 6:** Free Basic Electricity will be dealt with as specified in the FBE Policy, as revised on an annual basis.

**Note 7:** NAC charges will be changed down to zero after 3 consecutive months of zero or very small consumption values following credit control action, or vacation of premises, or similar.

**Note 8:** Concession – when the user entity is a sporting body the Network Access Charge (NAC) will not be applicable. To qualify for this concession, an application, with supportive documents, need to be made to the H.O.D Energy for consideration and approval.

## TARIFF E

- This tariff will suit small to medium size business and industrial customers.
- Existing “residential” customers, bulk residential complexes, body corporate, blocks of flats, etc., that are used and zoned exclusively for residential purposes on this tariff will be moved to Tariff B resellers tariff as from 1 July 2013.
- This tariff is available for bulk supplies at any voltage and with a capacity of > 25kVA and a **NAC of < 1 MVA**.
- A minimum monthly NAC of 25 kVA became chargeable as from 1 July 2012.
- This tariff is available for new and existing customers.
- **Existing customers on this tariff, with a previous 12 months rolling NAC of more than 1 MVA will be moved to Tariff D.**
- A change in tariff will be effective as from the first day of the next billing cycle.

The following charges will be payable:

Fixed Charge (Rand/month)
E.1. A fixed charge, whether electricity is consumed or not, per month, per point of supply,:

E.1.1. If the electricity is supplied at 230/400 V:			E.1.2 If the electricity is supplied at a voltage higher than 230/400 V:		
VAT exclusive			VAT exclusive		
<b>R 1 452.17</b>			<b>R 2 305.84</b>		
<b>Demand Charge (Rand/kVA)</b>					
E.2. A <b>demand charge</b> , per kVA registered, per month, per point of supply:					
E.2.1. High Demand Season (June, July and August)			E.2.2. Low Demand Season (September to May)		
Voltage		VAT exclusive	Voltage		VAT exclusive
E.2.1.1.	230/400 V	<b>R 62.05</b>	E.2.2.1.	230/400 V	<b>R 62.05</b>
E.2.1.2.	230/400 V, direct from substation	<b>R 61.01</b>	E.2.2.2.	230/400 V, direct from substation	<b>R 61.01</b>
E.2.1.3.	>230/400V & <= 11kV	<b>R 59.83</b>	E.2.2.3.	>230/400 V & <= 11kV	<b>R 59.83</b>
E.2.1.4.	> 11kV	<b>R 55.42</b>	E.2.2.4.	> 11kV	<b>R 55.42</b>
<b>Network Access Charge (NAC) (Rand/kVA)</b>					
E.2.3. A <b>network access charge</b> , per kVA registered, based on the highest demand registered over a rolling 12 month period, during <b>peak and standard hours only</b> . * meter technology permitting			E.2.3.a. On a standby supply, in cases where the use of the supply may have an effect on Council's own demand payable, the <b>network access charge</b> will be levied at the full installed capacity of the connection.		
Voltage		VAT exclusive			
E.2.3.1.	230/400 V	<b>R 38.09</b>			
E.2.3.2.	230/400 V, direct from substation	<b>R 37.49</b>			
E.2.3.3.	>230/400V & <= 11kV	<b>R 36.77</b>			
E.2.3.4.	> 11kV	<b>R 34.04</b>			
<b>A monthly minimum charge – based on 25kVA</b> , will be levied for all customers registering less than that value.					
<b>E.2.3.5 Excess NAC at an Eskom direct point</b> the Eskom NAC charged rate (number of events x NMD exceeded @ R/kVA).					
E.2.3.6. Eskom NMD charges. Where an Ekurhuleni customer requests an increase in notified maximum demand (NMD) at a direct Eskom point of delivery, the customer NAC shall be deemed equal to the NMD from the date that the additional capacity is made available by Eskom. Existing cases will be dealt with on an individual basis. Ekurhuleni reserves the right to evaluate any requested increase in the NMD at any Eskom point of delivery. If the NMD is exceeded, NAC charges will prevail. Eskom penalty rates for exceeding NMD will be charged to the customer, as outlined in the Eskom document titled: <i>Notification of demand or changes to notified maximum demand rules, latest revision</i> , at the Ekurhuleni NAC rate. Note: Where an Ekurhuleni customer requests an increase in capacity affecting any Eskom point of delivery, monthly NMD costs incurred may be charged to the customer if the full capacity is not taken up immediately.					
E.2.3.7. Reduction in NAC, where a customer requires a reduction in NAC, a rolling period of 12 months is normally required, however, if the customer can motivate a downgrade sooner, with written reasons, permission for a shorter notice period, with a minimum of 3 months, will not be unreasonably withheld. Exemptions for exceeding the NAC due to unforeseen demand overshoots (including faults) caused by a failure in normal operations and/or technical functioning of a customer's load, may be requested from the HOD: Energy, and may qualify for a period of less than the minimum of 3 months.  Note: A reduction in NAC to a value that is below the rolling previous 12 months highest recorded demand during <b>peak and standard hours'</b> time periods may be allowed by any of the following: change in operations, closure of					

plant, installation by the customer of load management equipment, the implementation of demand side management initiatives or where demand exemptions have been granted by the Head of Department: Energy.

Energy Charge (R/kWh)									
E.3. An energy charge, per kWh consumed:									
E.3.1. High Demand Season (June, July and August)									
Voltage		Peak		Standard			Off-Peak		
		VAT exclusive		VAT exclusive			VAT exclusive		
E.3.1.1.	230/400 V	R	<b>4.77,27</b>	E.3.1.5.	R	<b>1.36,30</b>	E.3.1.9	R	<b>0.80,44</b>
E.3.1.2.	230/400 V, direct from substation	R	<b>4.68,74</b>	E.3.1.6.	R	<b>1.33,88</b>	E.3.1.10	R	<b>0.78,95</b>
E.3.1.3.	>230/400V & ≤ 11kV	R	<b>4.60,26</b>	E.3.1.7.	R	<b>1.31,45</b>	E.3.1.11	R	<b>0.77,50</b>
E.3.1.4.	> 11kV	R	<b>4.26,11</b>	E.3.1.8.	R	<b>1.21,72</b>	E.3.1.12	R	<b>0.71,77</b>
E.3.2. Low Demand Season (September to May)									
Voltage		Peak		Standard			Off-Peak		
		VAT exclusive		VAT exclusive			VAT exclusive		
E.3.2.1.	230/400 V	R	<b>1.45,12</b>	E.3.2.5.	R	<b>0.95,28</b>	E.3.2.9.	R	<b>0.71,51</b>
E.3.2.2.	230/400 V, direct from substation	R	<b>1.42,63</b>	E.3.2.6.	R	<b>0.93,66</b>	E.3.2.10	R	<b>0.70,29</b>
E.3.2.3.	>230/400 V & ≤ 11kV	R	<b>1.39,98</b>	E.3.2.7.	R	<b>0.91,90</b>	E.3.2.11	R	<b>0.68,96</b>
E.3.2.4.	> 11kV	R	<b>1.29,60</b>	E.3.2.8.	R	<b>0.85,10</b>	E.3.2.12	R	<b>0.63,87</b>

**Note 1:** Demand registered during off-peak hours will not be taken into account when calculating the demand charge payable.

**Note 2:** The “230/400 V direct from substation” tariff will only be applied to a low voltage customer who has: paid for the full transformer capacity, and take this supply within 10 meter from the transformer, i.e. the meter inside the transformer enclosure or within 10 meter from this enclosure.

**Note 2:** A newly established site may be exempted from demand charges for a limited period in order to conclude installation tests, upon prior application to the Head of Department: Energy. Conditions will be attached in the case of favourable consideration.

**Note 3: Concession** – When the user entity is a non-profit organization registered in terms of the provisions of the Non-profit Organization Act, 1997, for the following specific purposes:-

- the care of old people;
- the care of children;
- the care of the physically or mentally handicapped,

the **network access charges** will not be applied. To qualify for this concession, an application, with supportive documents, need to be made to the Head of Department: Energy for consideration.

**Note 4:**

**4.1** For the purposes of this tariff during Winter months – June ; July and August **Peak Hours** will be from 06:00 to 09:00 and 17:00 to 19:00 on weekdays.



**Standard Hours** will be from 09:00 to 17:00 and 19:00 to 22:00 on weekdays and from 07:00 to 12:00 and 18:00 to 20:00 on Saturdays.

**Off-peak Hours** will be from 22:00 to 06:00 on weekdays, 12:00 to 18:00 and 20:00 to 07:00 on Saturdays and all of Sundays.

A public holiday falling on a weekday will be treated as a Saturday. An unexpectedly announced public holiday will be treated as the day of the week on which it falls.

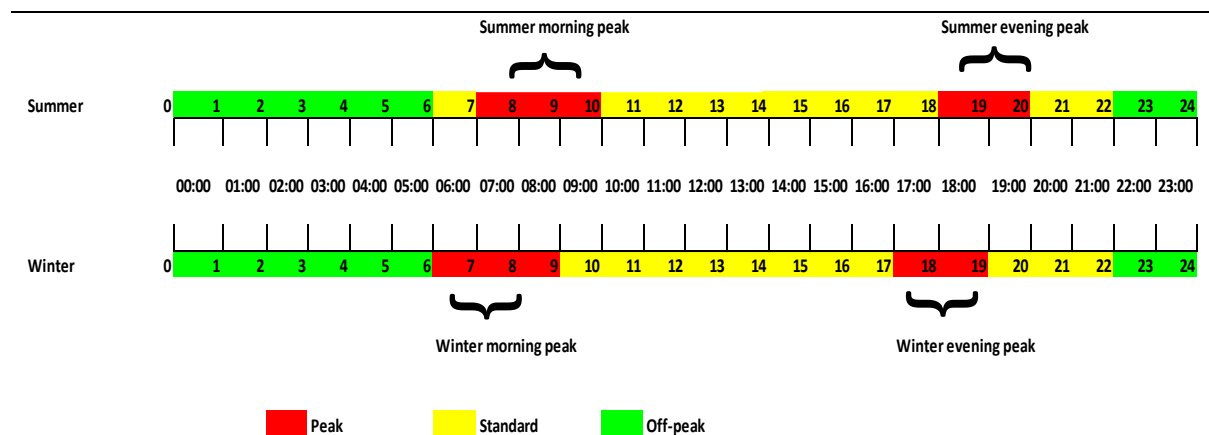
**4.2** For the purposes of this tariff during Summer months – September till May

**Peak Hours** will be from 07:00 to 10:00 and 18:00 to 20:00 on weekdays.

**Standard Hours** will be from 06:00 to 07:00, 10:00 to 18:00 and 20:00 to 22:00 on weekdays and from 07:00 to 12:00 and 18:00 to 20:00 on Saturdays.

**Off-peak Hours** will be from 22:00 to 06:00 on weekdays, 12:00 to 18:00 and 20:00 to 07:00 on Saturdays and all of Sundays.

A public holiday falling on a weekday will be treated as a Saturday. An unexpectedly announced public holiday will be treated as the day of the week on which it falls.



**Note 5:** Free Basic Electricity will be dealt with as specified in the FBE Policy, as revised on an annual basis.

**Note 6:** NAC charges will be changed down to zero after 3 consecutive months of zero or very small consumption values following credit control action, or vacation of premises, or similar.

**Note 7:** Concession – when the user entity is a sporting body the Network Access Charge (NAC) will not be applicable. To qualify for this concession, an application, with supportive documents, need to be made to the H.O.D Energy for consideration and approval.

## TARIFF F

This tariff will be suitable for street light and traffic light consumption.

Fixed Charge (Rand/month)	
F.1. A fixed charge, per month, per point of supply:	
VAT exclusive	
<b>R0.00</b>	

Street light Energy Charge (R/kWh)			
F.2. High Demand Season (June, July and August)		F.3. Low Demand Season (September to May)	
VAT exclusive		VAT exclusive	
R 1.43,56		R 1.16,80	
Traffic light Energy Charge (R/kWh)			
F.4. High Demand Season (June, July and August)		F.5. Low Demand Season (September to May)	
VAT exclusive		VAT exclusive	
R 1.32,61		R 0.98,55	

**Note 1:** Un-metered street lights will be deemed to operate for 10 hours per night, 365 nights per annum, at its actual size in kilowatts plus 20% of this size to compensate for control gear losses, i.e. each 125 Watt mercury vapour lamp will be treated as a 150 Watt lamp, or 0, 15 kilowatt. Calculation: Street light consumption per month = number of street lights x (the actual kilowatt of one street light x 1, 2) x 10 hours per day x 30 days x summer / winter rate detailed above.

**Note 2:** Un-metered traffic lights will be deemed to operate for 24 hours a day, 365 days per annum, at its actual size in kilowatts. In the absence of detailed figures for a traffic light, the size will be assumed as 1 kilowatt. Calculation: Traffic light consumption per month = number of traffic lights x actual kilowatt of one traffic light intersection (or 1 kilowatt) x 24 hours a day x 30 days x summer / winter rate detailed above.

## TARIFF H (RESIDENTIAL TIME OF USE)

This tariff is available for all residential customers single-phase 230 V or multi-phase 400/230 V connections with a capacity of up to 150 A per phase or 100 kVA.

This tariff is not available for medium and high voltage customers.

This tariff will suit medium to high consumption residential customers.

The tariff allows residential customers, typically with a consumption greater than 1000kWh per month to benefit from lower energy costs should they be able to assist the national grid by shifting their loads away from peak periods and towards standard/off-peak periods.

**NOTE:** - The implementation of this tariff is dependent on the availability of advanced metering infrastructure and smart meters.

The following charges will be payable:

Fixed Charge (Rand/month)							
H.1. A fixed charge, whether electricity is consumed or not, per month, per point of supply, excluding prepayment metering customers.							
H.1.1. Single Phase connection up to 80 Ampere				H.1.2. Three phase connection up to 80 Ampere			
VAT exclusive				VAT exclusive			
R 112.20				R 224.40			
H.1.3. Three phase connection > 80 Ampere							
VAT exclusive							
R 673.21							
Energy Charge (R/kWh)							
H.2. An energy charge, per kWh consumed:							
H.2.1. High Demand Season (June, July and August)							
		Peak		Standard		Off-Peak	
Voltage		VAT exclusive		VAT exclusive		VAT exclusive	
H.2.1.1.	230/400 V	R 4.48,80		H.2.1.2.	R 1.27,91	H.2.1.3	R 0.79,66

H.3.1. Low Demand Season (September to May)								
		Peak		Standard			Off-Peak	
Voltage		VAT exclusive		VAT exclusive			VAT exclusive	
H.3.1.1.	230/400 V	R	<b>1.57,08</b>	H.3.1.2.	R	<b>1.12,20</b>	H.3.1.3.	R <b>0.67,32</b>

## TARIFF I

This tariff is available to City Power only, where cross-boundary feeds between the two Cities occur.

*The following charges will be payable:*

<b>ESKOM MEGAFLEX LOCAL AUTHORITY RATES &gt;1MVA plus 15%</b>
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Note: Subject to City Power allowing the same benefit to the City of Ekurhuleni.

*The following charges will be payable:*

<b>Fixed Charge (Rand/month)</b>							
ICP.1. A <b>fixed charge</b> , whether electricity is consumed or not, per month, per point of supply,:							
ICP.1.1 If the electricity is supplied at 230/400V voltage:				ICP.1.2 If the electricity is supplied at >230/400V and <=66kV :			
VAT exclusive				VAT exclusive			
<b>ICP.1.1.</b>		<b>R 8 324.11</b>		<b>ICP.1.2.</b>		<b>R 8 324.11</b>	
<b>Demand Charge (Rand/kVA)</b>							
ICP.2. A <b>demand charge</b> , per kVA registered, per month, per point of supply:							
ICP.2.1. High Demand Season (June, July and August)				ICP.2.2. Low Demand Season (September to May)			
Voltage		VAT exclusive		Voltage		VAT exclusive	
ICP.2.1. 1.	230/400V	R	<b>31.31</b>	ICP.2.2.1.	230/400V	R	<b>31.31</b>
ICP.2.1. 2.	>230/400V & <=66kV	R	<b>28.72</b>	ICP.2.2.2.	>230/400V & <=66kV	R	<b>28.72</b>
<b>Network Access Charge (NAC) (Rand/kVA)</b>							
ICP.2.3. A <b>network access charge</b> , per kVA registered, based on the highest demand registered over a rolling 12 month period, during <b>all hours</b> .							
Voltage		VAT exclusive					
ICP.2.3. 1.	<b>230/400V</b>	R	<b>24.79</b>				
ICP.2.3. 2.	<b>&gt;230/400V &amp; &lt;=66kV</b>	R	<b>22.70</b>				
<b>Energy Charge (R/kWh)</b>							
ICP.3. An energy charge, per kWh consumed:							

ICP.3.1. High Demand Season (June, July and August)								
		Peak		Standard			Off-Peak	
Voltage		VAT exclusive			VAT exclusive		VAT exclusive	
ICP.3.1.1.	230/400V	R 3.05,03		ICP.3.1.2.	R 0.98,19		ICP.3.1.3	R 0.57,10
ICP.3.2.1.	>230/400V & <=66kV	R 3.00,33		ICP.3.2.2.	R 0.96,36		ICP.3.2.3	R 0.55,85
ICP.3.2. Low Demand Season (September to May)								
		Peak		Standard			Off-Peak	
Voltage		VAT exclusive			VAT exclusive		VAT exclusive	
ICP.3.3.1.	230/400V	R 1.05,08		ICP.3.3.2.	R 0.74,90		ICP.3.3.3	R 0.50,54
ICP.3.4.1.	230/400V & <=66kV	R 1.03,17		ICP.3.4.2.	R 0.73,41		ICP.3.4.3	R 0.49,40

**Note 1:** For the purposes of this tariff:

**Peak Hours** will be from 06:00 to 09:00 and 17:00 to 19:00 on weekdays.

**Standard Hours** will be from 09:00 to 17:00 and 19:00 to 22:00 on weekdays and from 07:00 to 12:00 and 18:00 to 20:00 on Saturdays.

**Off-peak Hours** will be from 22:00 to 06:00 on weekdays, 12:00 to 18:00 and 20:00 to 07:00 on Saturdays and all of Sundays.

A public holiday falling on a weekday will be treated as a Saturday. An unexpectedly announced public holiday will be treated as the day of the week on which it falls.

## MISCELLANEOUS CHARGES

The following charges will be payable:

1. For changing from one tariff to another:	
VAT exclusive	
<b>R0.00</b>	
<p><b>Note 1:</b> A customer will be charged according to the new tariff for a <b>minimum period of 12 months after any change of tariff</b> (excepting for a change away from Tariff C). New customers will however be allowed to change once within the first year after having been connected to the network. A change in tariff will be effective as from the first day of the next billing cycle for credit meter and AMR meter customers. Prepayment meter customers will be effective upon the date of application.</p> <p><b>Note 2:</b> The cost of any changes to metering equipment necessitated by the change of tariff will be for the account of the customer, unless otherwise decided by the Engineer.</p>	
2. For the delivery of a notice of intended disconnection where a customer has failed to pay his account on the due date:	
VAT exclusive	
<b>R 95.34</b>	
3. For discontinuing and restoring a supply due to non-payment of the account	
3.1. For discontinuing a supply due to non-payment of the account:	
	VAT exclusive
<b>3.1.1. Individual billing period disconnection</b>	<b>R 158.90</b>
<b>3.1.2 2nd Consecutive billing period disconnection</b>	<b>R 238.34</b>
<b>3.1.3 3rd Consecutive billing period disconnection</b>	<b>R 317.79</b>
<b>3.1.4 3rd + Consecutive billing period disconnection</b>	<b>R 317.79</b>
3.2. For restoring a supply due to non-payment of the account	
VAT exclusive	
<b>R 158.90</b>	
3.3. For blocking / unblocking a customer to purchase prepayment electricity units due to non-payment of the account (payable once only to effect both blocking and unblocking):	
VAT exclusive	
<b>R 31.78</b>	
<p><b>Note 1:</b> If an attempt to discontinue a supply is unsuccessful due to action taken by the customer this charge will also be payable in respect of each such attempt.</p>	
4. For discontinuing and restoring a supply at the request of a customer	
4.1. For disconnecting a supply at the customer's request:	
VAT exclusive	
<b>R 158.90</b>	
4.2. For reconnecting a supply at the customer's request:	
VAT exclusive	
<b>R 158.90</b>	
<p><b>Note 1:</b> This charge will not be payable in respect of a disconnection done because of the termination of a supply agreement or in respect of a reconnection done because of a new supply agreement that was entered into.</p>	
5. For removing and re-instating a customer connection that has been removed due to tampering by the	

customer:	
<b>Estimated cost of material, labour and transport + 10% with a minimum charge of:</b>	
VAT exclusive	
<b>R 2 118.60</b>	
<i><b>Note 1:</b> The connection reinstated will not necessarily be identical to the one removed.</i>	
<i><b>Note 2:</b> The second tampering event will see the above fee doubled, the third event will see the above fee tripled.</i>	
<i><b>Note 3:</b> The fourth event will lead to removal of the service connection and customer will re-apply for a new service connection and all applicable cost will be for the customer account.</i>	
6. For reading a meter:	
6.1. On request of a customer:	
VAT exclusive	
<b>R 158.90</b>	
<i><b>Note 1:</b> The above amount will be refunded to the customer if the requested reading proves the current reading on record to be defective. It will also not be payable in respect of readings taken because of the commencement or termination of a supply agreement.</i>	
6.2 After office hours on a regular basis as arranged by a customer:	
VAT exclusive	
<b>R 158.90</b>	
7. For repeatedly attending to a customer complaint where the reason for the complaint is not the fault of the supply authority, per visit:	
VAT exclusive	
<b>R 207.150</b>	
8. For testing the accuracy of a meter on request of a customer:	
VAT exclusive	
<b>R 470.80</b>	
<i><b>Note 1:</b> The above amount will be refunded to the customer if the accuracy of the meter proves to be out of the specified limits.</i>	
9. For the lease of a transformer, per month, per kVA of transformer capacity:	
VAT exclusive	
<b>R 2.42</b>	
<i><b>Note 1:</b> This service is subject to the availability of suitable transformers.</i>	
10. For providing a service connection:	
<b>Estimated cost of material, labour and transport plus 10%</b>	
<i><b>Note 1:</b> The amount payable may be reduced if funds are available from another source.</i>	
11. For modifying a service connection on request of a customer:	
<b>Estimated cost of material, labour and transport plus 10%</b>	
12. For the provision of material or equipment or the execution of work on behalf of a customer or on request of a customer:	
<b>Estimated cost of material, labour and transport plus 10%</b>	
13. For exempting a customer's water heating apparatus from control by the supply authority, per month:	
VAT exclusive	
<b>R 143.00</b>	

**Note 1:** In cases where there is more than one geyser in a residence, Council reserves the right to install a controlling device on each geyser. A customer requesting exemption from this control will be required to pay the above amount in respect of every geyser exempted from Council's intended installation.

**Note 2:** In the case of exemption, the owner of the property will be responsible for the amount stated above.

**Note 3:** The above cost is based on a geyser capacity of up to 200 litres. Geysers with a larger capacity that is exempted from heating control, will pay the above amount pro-rata.

14. Meter access problems

14.1. Security townships without a manned gate, where access to meters is not possible during day light hours will be charged a **fixed rate per meter per month** in addition to an estimated consumption charge. An application may be made to the Head of Department: Energy to investigate the possibility of an alternative arrangement in terms of the metering layout.

VAT exclusive	
<b>R 22.88</b>	

14.2. Any other metering point, where access to meters is not possible during day light hours may be charged a **fixed rate per meter per month** in addition to an estimated consumption charge. An application may be made to the Head of Department: Energy to investigate the possibility of an alternative arrangement in terms of the metering layout.

VAT exclusive	
<b>R 22.88</b>	

15. Excavations within public areas leading to damage to electricity cables, including attempts of theft:

15.1. In the case of damage to a low voltage cable or line installation or Fibre Optic Cable, or any part of that installation

**Estimated cost of material, labour and transport plus 10% plus VAT**

15.2 Cost for damaging any 6.6\11 kV cable **R20 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.3 Cost for damaging any 22 kV cable **R30 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.4 Cost for damaging any 33 kV Oil Filled cable **R100 000.00**. VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.5 Cost for damaging any 33 kV PILC/XLPE cable **R40 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.6 Cost for damaging any 44 kV Oil Filled cable **R100 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.7 Cost for damaging any 44 kV PILC/XLPE cable **R50 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.8 Cost for damaging any 66 kV Oil Filled cable **R120 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.9 Cost for damaging any 66 kV PILC/XLPE cable **R60 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.10 Cost for damaging any 88 kV Oil Filled cable **R100 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.11 Cost for damaging any 88 kV PILC/XLPE cable **R70 000.00** VAT exclusive per cable plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.12 Cost for damaging any 132 kV Oil Filled cable **R150 000.00** VAT exclusive plus additional cost incurred of material, labour and transport plus 10%. plus VAT

15.13 Cost for damaging any 132 kV PILC/XLPE cable **R80 000.00** VAT exclusive plus additional cost incurred of material, labour and transport plus 10%.plus VAT

**Note 1:** In cases where the excavation occurred without authorization, or where the provisions of the wayleave

<i>policy were not followed, Council reserves the right to institute further steps.</i>		
16. Purchasing a solar geyser by means of an Ekurhuleni scheme (once available, conditions apply).		
<b>Actual cost</b>		
17. Operational cost per street light supplied from the Ekurhuleni grid, per month.		
17.1. 125 Watt or lower wattage lamp	VAT exclusive	
	<b>R 144.17</b>	
17.2. 250 Watt lamp	VAT exclusive	
	<b>R 253.67</b>	
17.3 400 Watt lamp	VAT exclusive	
	<b>R 389.32</b>	
18. Charge for providing a clearance certificate when a meter reading cannot be obtained.		
<b>Average of previous consumption values, or a fixed charge of R 1 386.72 per month.</b>		
19. Connecting illegally to the electricity grid without a supply agreement		
	VAT exclusive	
	<b>R 1 926.00</b>	
20. Reselling electricity at excessive charges which are not justified to the satisfaction of the Council, following a written notice to comply (charged per month since date of notice):		
	VAT exclusive	
	<b>R 7 700.00</b>	
21. Painting, defacing, pasting posters, tampering or interfering with any service connection or service protection device or supply or any other equipment of the Council:		
	VAT exclusive	
	<b>R 1 926.00</b>	
22. Wilfully hindering, obstructing, interfering with or refusing admittance to any duly authorized official of the Council in the performance of his duty under these by-laws or of any duty connected therewith or relating thereto, per incident:		
	VAT exclusive	
	<b>R 1 926.00</b>	
23. Customer request for converting to prepayment metering from an existing credit meter installation (property value on valuation roll < R200 000):		
	VAT exclusive	
	<b>R 353.00</b>	
24. Customer request for converting to prepayment metering from an existing credit meter installation (property value on valuation roll > R200 000):		
	VAT exclusive	
	<b>R 706.00</b>	
25. Replacement card for prepayment meter identification		
	VAT exclusive	
	<b>R 35.00</b>	
26. Replacement keypad (CIU) for all types of Pre-Paid meters – damaged or lost		



VAT exclusive	
<b>R 307.01</b>	

## DEPOSIT SCHEDULE

DESCRIPTION	DEPOSIT
<b>Single phase connection up to 80 Ampere, all use (residential, business or other).</b>	
Tariff A or Tariff B customer (OWNER of premises)	<b>R 3 355.52</b>
Tariff A or Tariff B customer (TENANT on premises)	<b>R 4 194.40</b>
Electricity prepayment meter customer	<b>R0.00</b>
<b>Single phase connection up to 80 Ampere (PENSIONER, residential only).</b>	
Tariff A or Tariff B customer (PENSIONER – based on assessment rates criteria in respect of owner, registered tenant or registered “life right” tenant)	<b>R 1 629.82</b>
<b>Single phase connection above 80 Ampere, all use (residential, business or other).</b>	
Tariff B customer, including Resellers	<b>R 6 471.36</b>
<b>Three phase connection up to 3 x 80 Ampere, all use (residential, business or other).</b>	
Tariff A or Tariff B customer, including Resellers	<b>R 6 111.84</b>
<b>Three phase connection higher than 3 x 80 Ampere, all use (residential, business or other).</b>	
Tariff B customer, including Resellers	<b>R 21 571.20</b>
<b>All customers on Tariff B Resellers (above 3 x 150A), C, D or Tariff E</b>	
Tariff B Resellers above 3 x 150 Ampere	<b>2 x consumption</b>
Tariff C (business, industrial, or other use)	<b>2 x consumption*</b>
Tariff D (business, industrial, or other use)	<b>2 x consumption*</b>
Tariff E (business, industrial, or other use)	<b>2 x consumption*</b>
<b>Defaulting debtors</b>	
All tariffs	<b>2 x consumption</b>

**\*The Engineer will determine the exact amount based on the expected Load Factor of the customer.**

**Note 1: A revised deposit may be requested when a customer moves between tariffs and / or for an increase in connection size.**

*The following shall be noted:*

1. **The Ekurhuleni Metropolitan Municipality shall have the right to refuse to sell or supply electricity to any customer who has any unsettled debt with the Municipality.**
2. **These tariffs shall be read in conjunction with the By-Laws for the Supply of Electricity, as well as applicable policies published by the Ekurhuleni Metropolitan Municipality.**

## TARIFF APPROVAL

Tariffs are approved by Council in terms of clause 24(2)(c)(ii) of the Municipal Finance Management Act 56 of 2003, and by the National Energy Regulator of South Africa (NERSA) in terms of clause 4(a)(ii) of the Electricity Regulation Act 4 of 2006 . If the tariffs approved by Council differ from the tariffs approved by NERSA, the Ekurhuleni Metropolitan Municipality Council approved tariffs shall be applied, until the matter is resolved.

# SCHEDULE 3: WATER



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



## SCHEDULE "3"

### EKURHULENI METROPOLITAN MUNICIPALITY (EMM)

#### TARIFFS: WATER SUPPLY SERVICES AND INCIDENTAL CHARGES

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015** resolved to amend its Tariffs for Water Supply and Incidental Charges with effect from **1 July 2015** as follows:

#### VAT EXCLUDED

**Start date: 01 JULY 2015**  
**End date: 30 JUNE 2016**

#### 1. TARIFFS: WATER SUPPLY SERVICES AND INCIDENTAL CHARGES

The amounts due for water services for the 2015/2016 financial year be paid on dates as indicated on accounts which will be rendered from 1 July 2015.

- The Sewerage Charges will be linked to the account where the water connection is billed. Where water is supplied and metered by Rand Water or any other legal entity to premises connected to the Council's Waste Water Reticulation System, the readings supplied by Rand Water or other legal entity will be used to calculate and render a waste water account to the owner / tenant concerned.
- Reference to "per month" in the tariffs is based on a meter reading period of 30,4375 days with regard to the calculation of a charge for the free consumption portion.
- Use is the determining factor for tariff application but where a mixed use occurs on any given property the property zoning will be the determining factor in the tariff application
- ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS **EXCLUDE VAT.**

#### 2. WATERTARIFFS

Charges shall be levied in respect of each separate connection for water (as defined in the Water Supply By-laws of the Council). It is further noted that the tariffs effective to consumption as from 01 July 2015 and accounts as from those generated in July 2015 on a pro rata basis where applicable, will be levied.

### 3. CONSUMPTION TARIFFS

All tariffs listed in items 3.1, 3.2, 3.5, 3.6, as well as 3.9, 3.10, 3.11, 3.12, 3.13, 3.14 if not excluded in terms of the agreement, shall be applied accumulatively

<b>3.1 Household Use:</b>	<b>(Tariff Code WA0017)</b>
<b>Household Use Municipal:</b>	<b>(Tariff Code WA0010)</b>
<b>Old Age Homes</b>	<b>(Tariff Code WA0013)</b>
<b>Hostels</b>	<b>(Tariff Code WA0029)</b>

Except where the tariffs listed in items 3.3 or 3.4.1 below are applicable, the tariffs listed in this item shall be payable where water, used solely for household purposes, including temporarily connections for this purpose, has been supplied. In the case of hostels and old age homes, every 4 beds shall be deemed to be a residential unit. Where the Housing Department officially accommodates two or three beneficiaries (families) per stand, each beneficiary (family) is deemed to be a residential unit.

This tariff is only applicable to properties used exclusively for household purposes.

In the event that a small business is conducted as a primary right in terms of a Town Planning Scheme, or home enterprise in terms of the Council's policy, from a property used for household purposes, and the connection size is either a 15mm or 20mm connection, the tariffs in the table below shall apply. However, any connection which is greater than 20mm and the property is not exclusively used for residential purposes, shall be charged in terms of the tariffs as detailed in 3.6 below. Spaza Shops, defined as an area of a dwelling unit and or associated immovable outbuilding not more than 20m<sup>2</sup> in extent, used by the occupant of such a dwelling unit for the purposes of selling basic household goods, is also included in this tariff, provided the connection size is either a 15mm or 20mm connection.

That an additional 3 kl free basic consumption be granted to all registered indigent account holders subject to the stipulations of the Council's indigent policy

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
Number of residential units x (0 – 6 kl / month)	0,00	<b>0,00</b>
Number of residential units x (7 – 15 kl / month)	10,84	<b>12.42</b>
Number of residential units x (16 – 30 kl / month)	13.28	<b>15.21</b>
Number of residential units x (31 – 45 kl / month)	16.53	<b>18.93</b>
Number of residential units x (46 or more/ month)	20.38	<b>23.34</b>

<b>3.2 Institutional Use</b>	<b>(Tariff Code WA0009)</b>
<b>Institutional Use: Welfare Organizations</b>	<b>(Tariff Code WA0019)</b>
<b>Institutional Use: Government Schools</b>	<b>(Tariff Code WA0015)</b>
<b>Institutional Use: Public Hospitals</b>	<b>(Tariff Code WA0032)</b>
<b>Institutional Use: Churches</b>	<b>(Tariff Code WA0002)</b>

Public Benefit Organizations, Non-Governmental Organizations and Cultural Organizations approved in terms of section 30 of the Income Tax Act 58 of 1962, read with items 1, 2 and 4 of the ninth Schedule to the Act; Welfare organizations registered in terms of the National Welfare Act, 1978 (Act No 100 of 1978), State Assisted Public Schools or Colleges, Public Hospitals and Churches.

The tariff payable in terms of this item is as follows:

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
0-200 kl per month	11.07	<b>12.68</b>
201-2500 kl per month	12.24	<b>14.02</b>
2501 or more kl per month	15.08	<b>17.27</b>

### 3.3 Informal Settlements:

(Tariff Code WA0008)

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
This item is applicable in cases where stands and /or dwelling units are supplied by means of a standpipe (no stand connection available)	0,00	<b>0,00</b>

### 3.4 Un-metered and/or Unread Connections

Tariffs payable in respect of un-metered and/or unread connections where the Water Supply By-laws of the Council do not provide an alternative method for calculating consumption or estimating consumption for purposes of interim charges: -

#### 3.4.1 Household use:

##### Household Use Municipal:

The applicable tariff listed below, and not the tariffs listed in item 3.1, is payable where water is supplied but there is no relevant meter reading available for the relevant month, irrespective of whether or not a meter has been fitted.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>	<b>Tariff Code</b>	
			Household	Municipal
Fixed rate per month (estimated consumption less than or equal to 15 kl / month)	98,00	<b>112,00</b>	<b>BW0700</b>	<b>BW0710</b>
Fixed rate per month (estimated consumption exceeding 15 kl / month, but less than or equal to 30 kl / month)	297,00	<b>340,00</b>	<b>BW0705</b>	<b>BW0715</b>
Fixed rate per month (estimated consumption exceeding 30 kl / month)	636,00	<b>728,00</b>	<b>BW0710</b>	<b>BW0711</b>

**3.4.2 Institutional Uses as listed in item 3.2: (Tariff Code BW0760)**

The tariff specified below, and not the tariff specified in item 3.2, is payable where water is supplied, but there is no relevant meter reading for the relevant month, irrespective of whether or not a meter has been fitted.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed rate	1 107,00	1 268,00

**3.4.3 Business & Other Uses not included in items 3.1, 3.2, 3.3, 3.4.1, 3.4.2 & 3.5:  
(Tariff Code BW0765)**

**Business and Other Uses Municipal: (Tariff Code BW0720)**

The tariff specified below, and not the tariffs listed in item 3.6, is payable where water is supplied but there is no relevant meter reading for the relevant month, irrespective of whether or not a meter has been fitted.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed rate per month	2 130,00	2 439,00

**3.5 Flow Restriction/Smart Meter (Tariff Code WA0022)**

3.5.1 Properties used exclusively for household purposes as defined in 3.1: For as long as a flow restriction/smart meter implemented by the Head of Department: Water and Sanitation or his nominee in respect of the supply of water to the relevant premises is applicable, the relevant tariff listed as per 3.1 shall be payable:

3.5.2 Registered Indigent Account Holders as defined in the Indigent Policy: If so requested by a registered indigent account holder, or deemed necessary by the Head of Department: Water and Sanitation or his nominee, a flow restrictor/smart meter can be installed on the premises, subject to such Indigent being registered in terms of the Council's Indigent Policy:

The registered indigent will receive the allocated 9 kl free basic water per month on a daily pro rata basis where after the tariff in 3.1 will be applicable.

**3.6 Business and Other Uses: (Tariff Code WA0001)  
Business and Other Uses Municipal: (Tariff Code WA0035)**

The tariffs listed in this item are payable in respect of all uses not listed in items 3.1, 3.2 and 3.3.

These tariffs apply to e.g. the following uses: business, commercial, industrial, government, mining, private schools, crèches, sport clubs including sport clubs whose lease agreements with Council have expired, private hostels, private hospitals and clinics, agriculture, temporary connections for building or business use, fire hydrant use, including Council owned properties, where the usage is not defined as in paragraphs 3.1, 3.2 or 3.3

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
0 – 5 000 kl / month	14.21	<b>16.28</b>
5001 -25000 kl / month	14.45	<b>16.55</b>
25 001 or more kl/month	15.08	<b>17.27</b>

The tariffs listed in this item shall be levied in respect of each water connection provided to the premises on which a use as intended in this item is being exercised. The relevant tariffs listed in this item shall be levied accumulatively.

### **3.7 Minimum Basic Charges**

**3.7.1 Min Basic Household Use: (Tariff Code BW0080)**  
**Min Basic Household Use Municipal: (Tariff Code BW0081)**

Any premises, including vacant stands, where Council Water Supply is available, but the supply is not directly connected to the Council's water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.1 will apply.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed Rate per month	98,00	<b>112,00</b>

**3.7.2 Min Basic Institutional Uses: (Tariff Code BW0082)**

Any premises, including vacant stands, where Council Water Supply is available, but the supply is not directly connected to the Council's water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.2 will apply.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed Rate per month	261,00	<b>298,00</b>

**3.7.3 Min Basic Informal Settlements: (Tariff Code BW0083)**  
 Tariff as per item 3.3.

**3.7.4 Min Basic Business and Other Uses: (Tariff Code BW0084)**  
**Min Basic Business and Other Uses Municipal: (Tariff Code BW0085)**

Any premises, including vacant stands, where Council Water Supply is available, but the supply is not directly connected to the Council's water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.6 will apply.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed Rate per month	511,00	<b>585,00</b>



**3.8 Private Internal Water Leaks (Tariff Code WA0006)**

In case of exceptionally high meter readings of water consumption, due to leaks from a private internal pipeline, the Director Income: Finance Department or his nominee, may determine that the excess consumption be levied at **R9.49** per kilolitre for a maximum period of 91 days, the commencement date of such period to be determined in the entire discretion of the said Director. A reduction in consumption is required as well as proof of the leak been rectified as substantiated by a plumbers invoice or affidavit from the consumer which must be submitted to the municipality within 90 days after repair of the leak.

**3.9 ERGO (Tariff Code WA8000)**

The tariffs applicable in terms of paragraph 3.6.

**3.10 SAPPI (Tariff Code WA8010)**

Tariff payable by SAPPI for water supplied in terms of an agreement entered into on 18 October 1943 by the erstwhile Town Council of Springs

The cost as provided for in the agreement entered into on 18 October 1943: Rand Water Cost.

**3.11 Sports Clubs with existing unexpired lease agreements with the Council: (Tariff Code WA8110)**

The tariffs specified in the agreement shall apply until the expiry date of the relevant agreement. Thereafter, and unless amended, the tariffs listed in item 3.6 or specified in item 3.4.3 as the case may be, shall be payable.

**3.12 Special tariff agreements /contracts with the Council: (Tariff Code WA 8100)**

The tariffs specified per such agreement shall apply until the expiry date of the relevant agreement. Thereafter, and unless and until amended, the tariff(s) specified in the appropriate item contained in this schedule of tariffs shall be payable.

**3.13 Water supplied to Johannesburg Water and Other Local Authorities:**  
**Other Local Authorities (Tariff Code WA8200)**  
**Johannesburg Water (Tariff Code WA8210)**  
**Lesedi Local Authority (Tariff Code WA8220)**

The tariff(s) per kilolitre as determined in terms of the contracts, shall be payable. Should no valid contract exist, the charge will be the levy Rand Water charges the Municipality (at that point of time, including the Water Research Commission levy) plus 10%.

**3.14 Water supplied outside the Municipal Area at a tariff not listed in any other item of this schedule of tariffs: (Tariff Code WA8300)**

The tariffs payable shall be as set out in item 3.2 plus an administration fee of 15%

### 3.15 Service Audit

- 3.15.1 Where a service audit identifies residential and agricultural zoned properties used for business purposes, the adjustment to service charges from residential to business use will be effected from the date the audit was conducted.
- 3.15.2 The water consumption in government subsidized housing scheme areas identified through a service audit in respect of water meters not being incorporated in the Council's records will be calculated from the date the error was detected, provided a reading was obtained on such a date.

## 4. CONNECTION PIPES, WATER CONNECTIONS INCLUDING FIRE CONNECTIONS OR UPGRADING OF SUCH CONNECTIONS, METERING OF UNMETERED CONNECTIONS AND METERING OF UNMETERED FIRE CONNECTIONS USED ILLEGALLY

The following tariffs or charges are payable in respect of the installation of connection pipes, water connections including fire connections or upgrading of such connections, the metering of unmetered connections and where existing unmetered fire connections are unlawfully used.

In the latter case the Council reserves the right to change the water supply installation to a meter installation metered by a combination meter as sized by the Council and to recover the appropriate cost as listed in 4.1.1 from the owner. **(All tariffs exclude Vat).**

### 4.1 Where a water or fire hydrant connection is supplied:

#### 4.1.1 Combination meters

Main Meter Size	Tariff R 2014/15	Tariff R 2015/16	Tariff Code	Tariff Code Item 4.1.3
150mm	75 873.00	<b>86 875,00</b>	SUW103	SUW107

#### 4.1.2 Single meters

Installation, including a standpipe, the connection into the reticulation pipeline, connection pipe to meter, isolating valve, meter, meter box with connecting pipe extending to boundary line and / or entrance to stand. (Road crossing included –

Main Meter Connection	Tariff R 2014/15	Tariff R 2015/16	Tariff Code	Tariff Code Item 4.1.3
15mm	2 455.00	<b>2 811.00</b>	SUW110	SUW130
15mm SM	3 534.00	<b>4 046.00</b>	SUW120	SUW140

25mm	4 581.00	<b>5 245.00</b>	SUW111	SUW131
40mm	26 200.00	<b>29 999.00</b>	SUW112	SUW132
40mm plus Fire Hydrant	30 540.00	<b>34 968.00</b>	SUW113	SUW133
50mm	30 210.00	<b>34 590.00</b>	SUW114	SUW134
80mm	38 830.00	<b>44 460.00</b>	SUW115	SUW135
100mm	43 380.00	<b>49 670.00</b>	SUW116	SUW136

SM = Smart Meter

4.1.3 Where the water or fire hydrant connections mentioned in item 4.1 above (read with items 4.1.1 and 4.1.2) must be supplied within 14 days after approval of the application on special request, the tariff specified in item 4.1.1 and/or 4.1.2, as the case may be, plus an additional amount of 15% of the relevant tariff(s) shall be payable.

4.1.4 Above ground installations of water connections and meters for **Low Cost Housing Developments as well as Chartered Housing Developments (maximum selling price per unit R330,000.00)**.

4.1.4.1 Full Installation by Council, which includes a standpipe, the connection into the reticulation pipeline, connection pipe to meter, isolating valve, meter, meter box with connecting pipe extending to boundary line and / or entrance to stand, (Road crossing excluded – refer paragraph 6):

<b>Main Meter Connection</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>	<b>Tariff Code</b>
15mm	1 869,00	<b>2 140,00</b>	SUW 150
15mmSM	2 991,00	<b>3 424,00</b>	SUW 151

SM = Smart Meter

4.1.4.2 In the event that the Head of Department: Water and Sanitation consent that a Low Cost housing / Chartered Housing Developer install the Water Meter connections themselves which must include the meter, meter box, a standpipe, the connection into the reticulation pipeline, connection pipe to meter, road crossing (if necessary) isolating valves, meter box with connecting pipe extending to boundary line and / or entrance to stand, **an inspection fee** of these installations will be charged in terms of 4.1.4.4

The consent will be subject to a commitment given in writing by Low Cost Housing / Chartered Housing Developer that:

- No less than 50 meters be applied for at the same time
- That all necessary fees in terms of inspections, deposits and other related administration costs be paid on application.

- The installation must comply to EMM specification which include a standpipe, owners isolating valve, meter, meter box, connection in pipeline, connection pipe, meter control valve, etc. as per standard drawing which can be obtained from Water Services division Boksburg.
- The installation of the meters is concluded within 30 days of application.
- If it should be required the additional fees in terms of the EMM inspections will be paid without delay.

The above application must be done prior to installation process. Council will inspect 10% of the connections and if the number of meters and/or their appurtenances installed not complying with any one of the specifications exceed 2.5 %, all installations will be inspected and the cost thereof will be for the developer.

4.1.4.3 Installation of a meter only by Council. This meter will exclude all other items as stipulated in 4.1.2 as well as any road crossings .Refer to paragraph 6 for work to be done whereby charges are not listed.

<b>Main Meter Connection</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>	<b>Tariff Code</b>
15 mm	946,00	<b>1 083,00</b>	SUW 170
15 mm SM	2 744,00	<b>3 142,00</b>	SUW 171

SM = Smart Meter

4.1.4.4 Council will as a first inspection, randomly inspect 10% of the water connections and meters installed by the Low Cost Housing Developer in terms of paragraph 4.1.4.2. and 4.1.4.3. Should the number of connections and meters inspected not complying with the Council's approval exceed 2.5% of the number inspected by the Council, the Council will conduct an inspection of 100% of the connections and meters installed by the Low Cost Housing Developer at the charge outlined below:

<b>Main Meter Connection</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>	<b>Tariff Code</b>
15 mm	463,00	<b>530,00</b>	SUW 190

**4.1.5 Applications for water connections and meters by Developers excluding cases referred to in item 4.1.4.**

4.1.5.1 Should the Developer, excluding the cases referred to in item 4.1.4, submit a single application comprising 50 or more connections and meters for installation by the Council, which includes a standpipe, the connection into the reticulation pipeline, connection pipe to meter, isolating valve, meter, meter box with connecting pipe extending to boundary line and / or entrance to stand, (road crossing excluded – refer paragraph 6), the charge per connection and meter installed will be:

Main Meter Connection	Tariff R 2014/15	Tariff R 2015/16	Tariff Code
15mm	1 885,00	<b>2 158,00</b>	SUW 160
15mm SM	3 018,00	<b>3 456,00</b>	SUW 161

SM = Smart Meter

#### 4.2 Tariffs for charges payable in respect of the relocation of water meters and provision of an isolating valve:

An owner of the premises will be charged for the relocation of a meter if the meter becomes inaccessible due to the installation of a fence or wall.

##### 4.2.1 Relocation not further than 2 metres:

Meter Size	Tariff R 2014/15	Tariff R 2015/16	Tariff Code
15mm	1 016,00	<b>1 163,00</b>	SUW200
20mm	1 052,00	<b>1 205,00</b>	SUW201
25mm	1 296,00	<b>1 484,00</b>	SUW202

##### 4.2.2 Relocation further than 2 metres and up to 10 meters:

Meter Size	Tariff R 2014/15	Tariff R 2015/16	Tariff Code
15mm	1 482,00	<b>1 697,00</b>	SUW210
20mm	1 559,00	<b>1 785,00</b>	SUW211
25mm	1 791,00	<b>2 051,00</b>	SUW212

4.2.3 Should any water consumer with a 15mm to 25 mm connection need to install an isolating valve for his exclusive use, require the Council to turn off the water supply to a property the charge for the turn off, locating of the Council's/Consumer's isolating valve, maintenance work in respect thereof or the replacement of the Council's/Consumer's isolating valve by the Council, shall be as follows and shall be payable in advance by such party: **R747,00 per event.(Tariff Code SUW220)**

4.2.4 Should any water consumer with a water connection larger than 25mm need to install an isolating valve for his exclusive use, require the Council to turn off the water supply to a property, the charge for the turn off, locating of the Council's/Consumer's isolating valve, maintenance work in respect thereof or the replacement of the Council's/ Consumer's isolating valve by the Council, shall be as follows and shall be payable in advance by such party:

For the turn off and locating: **R544,00** per event (Tariff Code SUW221)

For the turn off, locating, maintenance and replacement: **Charge to be determined in terms of 6.**

- 4.2.5 It must be noted that in terms of Clause 19 of the by-laws the water connection pipe, water meter and isolating valve provided and installed by the Council on any premises, shall at all times remain the exclusive property of the Council and be under the sole control of the Council. Should it be found that a consumer used/tampered with the above an inspection fee in terms of 7.1 will be levied to determine any possible damages to Council property. Any damages found will be levied in terms of 5.2.

**4.3 Tariffs for the installation of a replacement meter where a water connection exists.**

Installation of a replacement water meter where an unauthorized connection was found in terms of 5.1 and a fee in terms of 5.1.1 or 5.1.2 has been levied.

Meter Size <sup>1</sup>	Tariff R 2014/15	Tariff R 2014/16	Tariff Code
15mm	1 864,00	<b>2 134,00</b>	SUW250
15mm SM	2 744,00	<b>3 142,00</b>	SUW260
25mm	3 079,00	<b>3 525,00</b>	SUW251

SM = Smart Meter

**4.4 Temporary hydrant connections:**

(Subject to approval by the Director: Revenue Section: Water and Sanitation)

4.4.1 Meter Deposits (70% Refundable)

Size of Meter Fitted	Meter Deposit R 2014/15	Meter Deposit R 2015/16	Tariff Code
(a) 25mm connection	19 813.00	<b>22 686,00</b>	SUW300
(b) 50mm connection	39 628.00	<b>45 374,00</b>	SUW301

4.4.2 Consumption Deposits

Size of Meter Fitted	Consumption Deposit R 2014/15	Consumption Deposit R 2015/16
(a) 25mm connection	6 011.00	<b>6 883,00</b>
(b) 50mm connection	10 011.00	<b>11 463,00</b>

#### **4.5 Upgrading of existing Water Connection:**

The tariff for the upgrading of an existing water connection is the sum of 4.5.1 and 4.5.2 which determines as follows:

- 4.5.1 The tariff for the removal of the existing meter is as listed in 11.1 titled "To disconnect the water supply by removing the connection pipe and meter"
- 4.5.2 The difference between the existing connection tariff and the tariff for the required upgraded connection size as listed in 4.1.1 and 4.1.2.
- 4.5.3 The additional consumption deposit payable is determined in terms of 13.1.

#### **4.6 Investigation of meter/connection on request:**

Should a consumer not trust a metered connection a basic call out/inspection fee of **R535.00** per investigation will be charged on the consumers account should it be found that the metered connection is in order. Testing of the meter will be in terms of 8. (SUW900)

### **5. ILLEGAL CONNECTIONS AND OR CONSUMPTIONS AND DAMAGES TO SERVICES**

- 5.1 Illegal use of the fire connection and/or use of unauthorized connections / consumption:
  - 5.1.1 A fee of **R6 196,00** per unit representing water consumption and related administration costs in cases of Household usage.(**Tariff Code SUW990**)
  - 5.1.2 A fee of **R12 626,00** per unit representing water consumption and related administration costs in cases where Business and Other usage is applicable **Business:(Tariff Code SUW991)**  
**Other:(Tariff Code SUW992)**
  - 5.1.3 A fee of **R17 081,00**per incident representing water consumption and related administration costs in cases of unauthorized usage by vehicles such as tankers (**Tariff Code SUW993**)
- 5.2 Any damages to the network or connections: **Actual cost of repairs + cost of water loss + 15% administration fee per incident.**
- 5.3 Neglect by an owner to repair a leaking internal water installation as provided for in clause 11.2 of the Water Supply Bylaws within 48 hours after notification: **Actual cost of repairs + 15% administration fee per incident.**

### **6 WATER TANKER SERVICES**

All customers receiving or requiring water tanker services will be required to register with the Council prior to any service being rendered, at the relevant Service Delivery Centre.

Where the Council, in its entire discretion, is willing to provide a water tanker service, the following charges shall be levied and payable for per period of 8 hours:

R 3 288.39 per water tanker

**(Tariff Code SUW650)**

**7. CHARGES IN RESPECT OF SERVICES FOR WHICH NO TARIFFS ARE LISTED**

In cases where a connection to or service in respect of the water system is required and for which a charge has not been listed above, the party applying for such connection or service shall pay the cost of such work plus an administration fee of 15%, such cost to be determined by the Head of Department: Water and Sanitation or his nominee in advance and such cost to be paid in advance.

**8. INSPECTION FEES**

**8.1** In respect of a specific contravention of the Water Supply By-laws or notices of the Council whether continuous or interrupted during a period of 12 months:

	<b>2014/15</b>	<b>2015/16</b>	<b>Tariff Code</b>
1 <sup>st</sup> Inspection	No charge	<b>As per applicable tariff</b>	<b>As per applicable tariff</b>
1 <sup>st</sup> follow-up inspection subsequent to a notice of rectification	R1 205.00	<b>R1 380,00</b>	SUW350
2 <sup>nd</sup> follow-up inspection subsequent to the notice of rectification intended above	R2 584.00	<b>R2 959,00</b>	SUW351
3 <sup>rd</sup> or subsequent follow-up inspection subsequent to the notice of rectification intended above	R7 375.00	<b>R8 444,00</b>	SUW352

**8.2** In respect of locating Council meter chambers, private connections and acceptance by the Council of new water infrastructure, installations and connections during a period of 12 months:

	<b>2014/15</b>	<b>2015/16</b>	<b>Tariff Code</b>
1 <sup>st</sup> inspection on a site	<b>No charge</b>	<b>No charge</b>	
1 <sup>st</sup> follow-up inspection on the site intended above	R1 205.00	<b>R1 380,00</b>	SUW350
2 <sup>nd</sup> follow-up inspection on the site intended above	R2 584.00	<b>R2 959,00</b>	SUW351



	<b>2014/15</b>	<b>2015/16</b>	<b>Tariff Code</b>
3 <sup>rd</sup> or subsequent follow-up inspection on the site intended above	R7 375.00	<b>R8 330,00</b>	SUW352

## 9. TESTING OF WATER METER

Tariffs payable by a consumer requiring the testing of a water meter for accuracy. Replacing a meter and testing the accuracy thereof by means of an accredited test bench.

<b>Description &amp; Size of meter</b>	<b>Total Tariff R 2014/15</b>	<b>Total Tariff 2015-2016</b>	<b>Tariff Code</b>
15mm	R1 158.00	<b>R 1 326,00</b>	SUW400
15mm SM	R2 981.00	<b>R3 413,00</b>	SUW401
25mm	R1 803.00	<b>R2 064,00</b>	SUW402
25mm SM	R4 228.00	<b>R5 590,00</b>	SUW403
40mm Single	R10 325.00	<b>R11 822,00</b>	SUW412
50mm Single	R10 400.00	<b>R11 908,00</b>	SUW405
80mm Single	R11 490.00	<b>R13 156,00</b>	SUW407
100mm Single	R11 950.00	<b>R13 683,00</b>	SUW408
150mm Combination	R41 060.00	<b>R47 014,00</b>	SUW410

SM = Smart Meter

**Note:** In the event of a 20mm meter being removed from the site for testing purposes, it will be replaced with a 15mm meter. Should a meter removed for testing be found to be defective, the relevant total tariff paid by the customer for testing and replacement will be credited to his/her account.

## 10. READING OF METERS ON REQUEST

Should a person require that a meter be read at any time other than the time appointed by the Chief Financial Officer or his nominee, a charge of **R292,00** shall be paid in advance for each such reading. **(Tariff Code SUW 960)**

## **11. DISCONTINUATION AND RESTRICTION OF WATER SUPPLY AS CREDIT CONTROL MEASURE AND RE-INSTATEMENT OF SUPPLY**

In the event of the water supply to a premises being cut off or restricted as a credit control measure, the consumer will be charged the following tariffs:

### **11.1 Household Usage**

- 11.1.1 To deliver by hand at the premises being supplied with water, a notice addressed to the consumer instructing the consumer to settle the account within 14 days from the date of the notice: No proof of delivery required: **R92,00. (Tariff Code CRW 900)**
- 11.1.2 To install a Smart meter in order to restrict the flow through the connection to 30 Ki or less per month: **R3 330, 00 -applicable to 15mm connection (Tariff Code CRW 911)**
- 11.1.3 To disconnect the water supply by removing the connection pipe and / or T piece or meter  
**R1 035.00 (Tariff Code CRW 910)**
- 11.1.4 To adjust the Smart meter in order to re-instate full flow to the premises: **R544,00 - applicable to 15mm connection (Tariff Code CRW920)**
- 11.1.5 To re-connect the water supply where the connection pipe and / or T-piece or meter has been removed rates in 4.1.1 and 4.1.2 will be charged.  
**(Tariff Code CRW922 to CRW928)**

### **11.2 Business and Other Usage**

- 11.2.1 To deliver by hand at the premises being supplied with water, a notice addressed to the consumer instructing the consumer to settle the account within 14 days from the date of the notice: No proof of delivery required: **R92,00 (Tariff Code CRW900)**
- 11.2.2 To terminate the water supply **R1 035 (Tariff Code CRW910)**
- 11.2.3 To re-instate the water supply **R1 035 (Tariff Code CRW921)**
- 11.2.4 To install a Smart meter in order to restrict the flow through the connection to 30 Ki or less per month: **R3 330,00 -applicable to 15mm connection (Tariff Code CRW911)**
- 11.2.5 To adjust the Smart meter in order to re-instate full flow to the premises: **R544,00 - applicable to 15mm connection (Tariff Code CRW920)**
- 11.2.6 To disconnect the water supply by removing the connection pipe and / or T piece or meter:**R1 035, 00 (Tariff Code CRW910)**

11.2.7 To re-connect the water supply where the connection pipe and / or T-piece or meter has been removed rates in 4.1.1 and 4.1.2 will be charged.

**(Tariff Code CRW922 to CRW928)**

## 12. DISCONNECTION AND RE-CONNECTION OF WATER SUPPLY AT THE OWNERS REQUEST

12.1 To disconnect the water supply by removing the connection pipe and meter:

Size of Meter	Tariff R 2014/15	Tariff R 2015/16	Tariff Code
15mm	536.00	<b>614,00</b>	SUW940
20mm	536.00	<b>614,00</b>	SUW941
25mm	641.00	<b>734,00</b>	SUW942
40mm	846.00	<b>968,00</b>	SUW943
50mm	1 508.00	<b>1 726,00</b>	SUW944
80mm	1 603.00	<b>1 835,00</b>	SUW945
100mm	2 580.00	<b>2 954,00</b>	SUW946
150mm	2 808.00	<b>3 215,00</b>	SUW947

To re-connect the water supply where the connection pipe and / or T-piece or meter has been removed rates in 4.1.1 and 4.1.2 will be charged.

## 13. FACTOR AND COUPLING ERRORS

In the event a miscalculation was made and charged for by the Council for water services rendered due to a factor or coupling error, the rectified charges applicable shall be calculated as follows, upon approval by the Head of Department: Water and Sanitation or his nominee.

The Charges applicable shall be **the levy Rand Water charges the Municipality** (at that point in time, including the WRC levy), **+ 15% levy**, for the duration that the incorrect charges was rendered, up to a maximum of 36 months backdated. Should accurate readings not be available the charges will be based on the average monthly consumption registered over three succeeding metered periods after the factor error or incorrect coupling was rectified.

## 14. DEPOSITS

14.1 The following consumption deposits shall be applicable to all water users. (The deposits are payable upon application of the water connection. In the event an upgrade in

connection is applied for, the deposit payable shall be the difference between the deposit already paid and the deposit applicable to that size connection):

Size of Meter	Deposit R 2014/15	Deposit R 2015/16
15mm	R641.00	<b>R734,00</b>
20mm	R1,864.00	<b>R2 134,00</b>
25mm	R1 864.00	<b>R2 134.00</b>
40mm	R4 209.00	<b>R4 819,00</b>
50mm	R4 209.00	<b>R4 819,00</b>
80mm	R10 415.00	<b>R11 925,00</b>
100mm	R14 417.00	<b>R16 507,00</b>
150mm	R17 817.00	<b>R20 400.00</b>

- 14.2 The consumption deposit in respect of a Temporary Fire Hydrant Connections connection shall be that listed in **4.4.2**.
- 14.3 In the case of defaulters, the deposit shall be calculated as the monetary value of the sum of the two highest consecutive consumptions measured during the 12 months preceding the application for the water service.
- 14.4 The deposit can be altered if the connection is upgraded or downgraded, retrospectively.
- 14.5 A deposit of **R110, 00 shall** be applicable for all residential water connections in the under-mentioned townships or any other similar area identified and approved by the Chief Financial Officer. (The deposits will be levied on the account upon application for the connection and / or after signature of a user agreement). In the absence of an application and / or a signed user agreement, the registered owner / approved beneficiary will be regarded as the consumer of the services.

TOWNSHIP	REGION 2014/15
Alra Park Ext 2	East
Blue Gum View and Ext 1, 2, 3, 4, 5, 6	East
Cerutiville Ext 1	East
Chief Albert Luthuli Ext 2,4	East
Chris Hani Proper & Ext 1 , 2	East
Cool Breeze	East
Daveyton Ext 12	East
Duduza and Ext 1, 3	East
Eden Park Ext 4,5	South

<b>TOWNSHIP</b>	<b>REGION 2014/15</b>
Esselen Park Ext 1, 2	North
Etwatwa Ext 4,8,9,10, 12, 13, 14	East
Etwatwa Ext 21, 24,30,31,32, 36	East
Geluksdal Ext 3	East
Inxweni	North
Isekelo	North
Katlehong South	South
Kwa Thema Ext 2, 3,6,7 and Ekuthuleni	East
Langaville Proper, Ext 1, 2, 3, 4, 5,6, 7	East
Masetjhaba View Proper & Ext 1, 2, 3, 4	East
Mayfield Ext 6,7, 8	East
Moleleki Ext 2	South
Palm Ridge Ext 1 to 8	South
Reiger Park Ext 5	South
Tembisa Ext 23,24	North
Tinasonke Ext 3	South
Tsakane Ext 5, 8, 9,11, 12, 13, 15, 16, 17	East
Tsakane Ext 18,19, 20, 21	East
Tswelopele Ext 5,6 and 8	North
Villa Liza Ext 2	South
Vosloorus Ext 20,24	South
Windmill Park Ext 9,12,16 &17	South
Zonkizizwe Proper, Ext 1, 2,3 and 6	South

All properties as defined in the customer audit project, including the areas where the water midblock reticulations have been moved to the road reserve, will also be charged a once off levy of **R110,00** for the uploading process, subject to the approval of the Chief Financial Officer.

#### 14.6 **Accessibility problems and After Hours Readings (Tariff Code SUW961)**

Security townships without a manned gate during day light office hours will be charged a fixed tariff of **R110, 00per** meter per month over and above an estimated or actual consumption charge. Alternatively, an application can be made by the Home Owner's Association, to have a bulk water meter installed, (at Council's cost), outside the entrance of the security township. The total water consumption will then be charged to the Home Owner's Association account. The onus will be on the Home Owner's Association to calculate the individual water accounts of the dwelling units in the security township.

In the event a gate is locked at any other premises and the water meter is inside and inaccessible due to the locked gate, the same charge of **R110, 00** as detailed above will be levied.

The same charge of **R110,00** will also apply to pre-arrange after hour readings.

**15 DAMAGES TO THE MUNICIPAL WATER PIPE SYSTEM AND/OR WATER INSTALLATIONS.**

Any damages to the municipal pipe system and/or installation: Actual costs of repairs + cost of water loss calculated as follows:

- a) Pipes with diameter of 50mm or less **R7 564.00**
- b) Pipes with diameter larger than 50mm but less than or equal to 100mm **R15 129.00**
- c) Pipes with diameter larger than 100mm but less than or equal to 250mm **R22 693.00**
- d) Pipes with diameter larger than 250mm but less than or equal to 400mm **R30 258.00**
- e) Pipes with diameter larger than 400mm but less than or equal to 700mm **R60 516.00**
- f) Pipes with diameter larger than 700mm **R83 208.00**

**Tariff Codes**

<b>Tariff Codes</b>	<b>1<sup>st</sup> Offence</b>	<b>2<sup>nd</sup> Offence</b>	<b>3<sup>rd</sup> Offence</b>	<b>4<sup>th</sup> Offence</b>
<50mm	SUW510	SUW520	SUW530	SUW540
<100mm	SUW511	SUW521	SUW531	SUW541
<250mm	SUW512	SUW522	SUW532	SUW542
<400mm	SUW513	SUW523	SUW533	SUW543
<700mm	SUW514	SUW524	SUW534	SUW544
+700mm	SUW515	SUW525	SUW535	SUW545

- 15.1 The above tariffs will be levied per incident REPORTED.
- 15.2 The reporting should be done as soon as the incident is known to both the Ekurhuleni Call Centre wherein a reference number will be given and a Water Services Chief Area Engineer or a Customer Care Area Manager. It is up to the person working within Ekurhuleni to obtain the necessary contact details.
- 15.3 If the incident was not reported but was found by Ekurhuleni, a surcharge of 10% will be applied.
- 15.4 For repeat offenders a surcharge will be levied as follows. For a second transgression, 5% will be levied above the tariffs mentioned in 1 above. For subsequent transgressions the following surcharges will be applied.
  - 15.4.1 Third transgression, 10% surcharge to be levied.
  - 15.4.2 Fourth transgression, 15% surcharge to be levied.
  - 15.4.3 Fifth transgression, 20% surcharge to be levied.
  - 15.4.4 For any transgressions above 5, a 30% surcharge will be levied.
    - 15.4.4.1 In this circumstance Ekurhuleni reserves a right to review the contractual relationship if the transgressor is a service provider.
    - 15.4.4.2 If the transgressor is not contractually bound to Ekurhuleni, the municipality reserves a right to request the transgressor to cease operations within 24 hours.

## 16 WATER RESTRICTION TARIFFS

16.1 Ekurhuleni Metro Municipality may be required to restrict (other than the debt management restrictions) the demand and usage of water by its consumers in drought, water shortage, and disaster and water crisis situations. The restriction shall be at four (4) levels namely 10%, 20%, 30% and 40% restrictions. The restriction may take the form of voluntary restriction by consumers where upon they reduce the consumption or usage on their own, pressure reduction, installation of water management devices, rationing and/or water cuts at given times. In all cases the water restriction tariffs shall apply.

Should water restriction be declared by Council or its delegated authority; the percentage increase shall apply and be payable as follows in respect of uses listed in the following items. The increase shall be with effect from the date as pronounced by the Council or the delegated authority.

Percentage Increase(Excluding VAT)	Tariffs listed in these items
10%	3.1 3.4.1 3.7.1
20%	3.2 3.4.2 3.7.2
30%	3.4.3 3.7.4
40%	3.6 3.9 3.10 3.11 3.12 3.13 3.14

### THE FOLLOWING SHALL BE NOTED:

1. The Ekurhuleni Metropolitan Municipality shall have the right to restrict the water supply to any customer who has unsettled debt with the Municipality.
2. The figures quoted in this Schedule of Tariffs **EXCLUDE** Value Added Tax.

These tariffs shall be read in conjunction with the By-laws for the Supply of Water Services published by the Ekurhuleni Metropolitan Municipality

# **SCHEDULE 4: SEWERAGE DISPOSAL SERVICES AND INCIDENTAL CHARGES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY





## SCHEDULE "4"

### EKURHULENI METROPOLITAN MUNICIPALITY

#### TARIFFS: SEWERAGE DISPOSAL SERVICES AND INCIDENTAL CHARGES

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Sewerage Disposal Services and Incidental Charges with effect from **1 July 2015** as follows:

#### VAT EXCLUDED

**Start date: 01 JULY 2015**

**End date: 30 JUNE 2016**

The amounts due for waste water services for the 2015/2016 financial year BE PAID on dates as indicated on accounts which will be rendered from **1 July 2015**

The Sewerage Charges will be linked to the account where the water connection is billed. Where water is supplied and metered by Rand Water or any other legal entity to premises connected to the Council's Waste Water Reticulation System, the readings supplied by Rand Water or other legal entity will be used to calculate and render a waste water account to the owner/tenant concerned.

Reference to "per month" in the tariffs is based on a meter reading period of 30.4375 days with regard to the calculation of a charge for the free consumption portion.

Use is the determining factor for tariff application but where a mixed use occurs on any given property the property zoning will be the determining factor in the tariff application, except where industrial effluent is generated which will be the determining factor in the tariff application

ALL TARIFFS LISTED BELOW, OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS **EXCLUDE VAT.**

#### **2. WASTE WATER AND INDUSTRIAL EFFLUENT CHARGES**

Charges shall be levied in respect of each discharge point for sewage (as defined in the Waste Water By-laws of the Council) whether such discharge point is a drain or the Council's sewage disposal system. It is further noted that the tariffs effective to consumption as from 01 July 2015 and accounts as from those generated in July 2015 on a pro rata basis where applicable, will be levied.

## **WASTEWATER AND INDUSTRIAL EFFLUENT TARIFFS**

All references in item 3 hereof to volumes expressed in kilolitres shall mean the volume of water supplied by the Council to the relevant premises during the period for which the relevant municipal account is compiled.

All tariffs listed in items 3.1, 3.2, 3.5, 3.6 as well as, 3.9, 3.10, 3.11 if not excluded in terms of the agreement, shall be applied accumulatively

### **3.1 HOUSEHOLD USE:**

<b>Household Use:</b>	<b>(TariffCodeSE0017)</b>
<b>Household use: Municipal</b>	<b>(Tariff Code SE0010)</b>
<b>Household Use: Old Age Homes</b>	<b>(Tariff Code SE0013)</b>
<b>Household Use: Hostels</b>	<b>(Tariff Code SE0029)</b>

Except where the tariffs listed in items 3.3 and 3.4.1 below are applicable, the tariffs listed in this item shall be payable where water, used solely for household purposes, including temporary connections for this purpose, has been supplied. In the case of hostels and old age homes, every 4 beds shall be deemed to be a residential unit. Where the Housing Department officially accommodates two or three beneficiaries (families) per stand, each beneficiary (family) is deemed to be a residential unit.

This tariff is only applicable to properties used exclusively for household purposes.

In the event that a small business is conducted as a primary right in terms of a Town Planning Scheme or home enterprise in terms of the Council's policy from a property used for household purposes, and the connection size is either a 15mm or 20mm connection, the tariffs in the table below shall apply. However, any connection which is greater than 20mm and the property is not exclusively used for residential purposes, shall be charged in terms of the tariffs as detailed in 3.6 below. Spaza Shops, defined as an area of a dwelling unit and or associated immovable outbuilding not more than 20m<sup>2</sup> in extent, used by the occupant of such a dwelling unit for the purposes of selling basic household goods, is also included in this tariff, provided the connection size is either a 15mm or 20mm connection.

That an additional 3 kl free basic consumption be granted to all registered indigent account holders subject to the stipulations of the Council's approved Indigent Policy.

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
Number of residential units x (0 - 6 kl / month)	0,00	<b>0,00</b>
Number of residential units x (7 - 15 kl / month)	8.27	<b>9.06</b>
Number of residential units x (16 - 30 kl / month)	3.51	<b>3,85</b>
Number of residential units x (31 - 45 kl/ month)	3.23	<b>3,54</b>
Number of residential units x (46 or more kl/month)	2.20	<b>2,41</b>

### 3.2 INSTITUTIONAL USE:

<b>Institutional</b>	<b>(Tariff Code SE 0009)</b>
<b>Churches</b>	<b>(Tariff Code SE 0002)</b>
<b>Public Schools</b>	<b>(Tariff Code SE 0015)</b>
<b>Welfare Organizations</b>	<b>(Tariff Code SE 0019)</b>
<b>Public Hospitals</b>	<b>(Tariff Code SE 0032)</b>

Public Benefit Organizations, Non-Governmental Organizations and Cultural Organizations approved in terms of section 30 of the Income Tax Act 58 of 1962, read with items 1, 2 and 4 of the ninth Schedule to the Act; Welfare organizations registered in terms of the National Welfare Act, 1978 (Act No 100 of 1978), State Assisted Public Schools or Colleges, Public Hospitals and Churches.

The tariff payable in terms of this item is as follows:

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
0-200 kl per month	6,49	<b>7.11</b>
201- 2500 kl per month	5,99	<b>6.56</b>
2501 and more kl per month	5.24	<b>5,74</b>

**3.3 INFORMAL SETTLEMENTS:****(Tariff Code SE 0008)**

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
This item is applicable in cases where stands and/or dwelling units are supplied with water by means of a standpipe (no stand connection available)	0,00	<b>0,00</b>

**3.4 UN-METERED AND /OR UNREAD CONNECTIONS:**

Tariffs payable in respect of unmetered and/or unread water connections where the Water Supply By-laws of the Council do not provide an alternative method for calculating consumption or estimating consumption for purposes of interim charges: -

**3.4.1 Household Use:****Household Use: Municipal**

The applicable tariff listed below, and not the tariff listed in item 3.1, is payable where a sewage disposal system used solely for household purposes is supplied but there is no relevant water meter reading available for the relevant month, irrespective of whether or not a meter has been fitted: -

<b>Tariff Summary</b>	<b>Tariff 2014/15</b>	<b>Tariff 2015/16</b>	<b>Tariff Code Household</b>	<b>Tariff Code Municipal</b>
Fixed rate per month (estimated consumption less than or equal to 15 kl / month)	R75.00	<b>R82,00</b>	<b>BS700</b>	<b>BS730</b>
Fixed rate per month (estimated consumption exceeding 15 kl / month, but less than or equal to 30 kl / month)	R126.00	<b>R138,00</b>	<b>BS705</b>	<b>BS735</b>
Fixed rate per month (estimated consumption exceeding 30 kl / month)	R190.00	<b>R208,00</b>	<b>BS710</b>	<b>BS740</b>

### 3.4.2 Institutional Use as listed in item 3.2:

(Tariff Code BS0760)

The tariff specified below, and not the tariff specified in item 3.2, is payable where a sewage disposal system is supplied but there is no relevant water meter reading for the relevant month, irrespective of whether or not a meter has been fitted.

Tariff Summary	Tariff 2014/15	Tariff 2015/16
Fixed rate	R643.00	R736,00

### 3.4.3 Business & Other Uses not included in items 3.1, 3.2, 3.3, 3.4.1, 3.4.2 and 3.5: (Tariff Code BS765)

#### Business and Other Uses Municipal

(Tariff Code BS770)

The tariff specified below, and not the tariffs listed in item 3.6, is payable where a sewage disposal system is supplied but there is no relevant water meter reading for the relevant month, irrespective of whether or not a meter has been fitted.

Tariff Summary	Tariff 2014/15	Tariff 2015/16
Fixed rate per month	R929.00	R1064,00

### 3.5 FLOW RESTRICTION/SMART METER

(Tariff Code SE0022)

3.5.1 Properties used exclusively for household purposes as defined in 3.1. For as long as the restriction implemented by the Head of Department: Water and Sanitation or his nominee in respect of the supply of water to the relevant premises is applicable and a sewage disposal system is supplied to the relevant premises, the tariff listed as per 3.1 shall be payable.

3.5.2 Registered Indigent Account Holders as defined in the Indigent Policy: If so requested by a registered indigent account holder, or deemed necessary by the Head of Department: Water and Sanitation or his nominee a flow restrictor/smart meter can be installed on the premises, subject to such Indigent being registered in terms of the Indigent Policy.

The registered indigent will receive the allocated 9 kl free basic water per month on a daily pro rata basis where after the tariff in 3.1 will be applicable.

**3.6 BUSINESS AND OTHER USES:****(Tariff Code SE0001)****BUSINESS AND OTHER USES MUNICIPAL:****(Tariff Code SE0035)**

The tariffs listed in this item are payable in respect of all uses not listed in items 3.1, 3.2, 3.3, 3.4.1, 3.4.2, 3.5 and 7.

These tariffs apply to e.g. the following uses: business, commercial, industrial, government, mining, private schools, crèches, sport clubs including sport clubs whose lease agreements with Council have expired, private hostels, private hospitals and clinics, agriculture, temporary connections for building or business use, fire hydrant use including Council owned properties, where the usage is not defined as in paragraphs 3.1, 3.2 or 3.3.

<b>Tariff Summary</b>	<b>Tariff R/kl 2014/15</b>	<b>Tariff R/kl 2015/16</b>
0- 5 000 kl /month	6.49	7.11
5 001- 25 000 kl /month	3,46	3,79
25 001 or more kl/ month	2,25	2,47

The tariffs listed in this item shall be levied in respect of each sewer connection provided to the premises on which a use intended in this item is being exercised. The relevant tariffs listed in this item shall be levied accumulatively

**3.7 MINIMUM BASIC CHARGES****3.7.1 Minimum Basic Household Use:****(Tariff Code BS0080)****Minimum Basic Household Use Municipal:****(Tariff Code BS0081)**

Any premises, including vacant stands, where a Council Waste Water Disposal Service is available, which is not directly connected to the Council's waste water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.1 will apply.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed Rate per month	75,00	82,00

**3.7.2 Minimum Basic Institutional Uses:****(Tariff Code BS0082)**

Any premises, including vacant stands, where a Council Waste Water Disposal Service is available, which is not directly connected to the Council's waste water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.2 will apply.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed Rate per month	131,00	<b>R143,00</b>

**3.7.3 Minimum Basic Informal Settlements:****(Tariff Code BS0083)**

Tariff as per item 3.3.

**3.7.4 Business and Other Uses:****(Tariff Code BS0084)****Business and Other Uses Municipal:****(Tariff Code BS0085)**

Any premises, including vacant stands, where a Council Waste Water Disposal Service is available, which is not directly connected to the Council's waste water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.6 will apply.

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed Rate per month	232,00	<b>266,00</b>

**3.8 PRIVATE INTERNAL WATER LEAKS****(Tariff Code SE0006)**

In case of exceptionally high meter readings of water consumption, due to bona fide leaks from a private internal water pipeline, the

Divisional Head: Revenue Finance or his nominee may determine that the following effluent tariff shall be levied as follows on the excess consumption for a maximum period of 91 days, the commencement date of such period to be determined in the entire discretion of the said Director-

<b>Tariff Summary</b>	<b>Tariff R 2014/15</b>	<b>Tariff R 2015/16</b>
Fixed Rate	2,20	2,52

**3.9 SPORTS CLUBS WITH EXISTING UNEXPIRED LEASE AGREEMENTS WITH THE COUNCIL:** **(Tariff Code SE8110)**

The tariffs specified in the agreement shall apply until the expiry date of the relevant agreement. Thereafter, and unless amended, the tariffs listed in item 3.4.3 or specified in item 3.6 as the case may be, shall be payable.

**3.10 SPECIAL TARIFF AGREEMENTS / CONTRACTS WITH THE COUNCIL:**

**(Tariff Code SE 8100)**

The tariffs specified per such agreement shall apply until the expiry date of the relevant agreement. Thereafter, and unless amended, the tariff(s) specified in the appropriate item contained in this schedule of tariffs shall be payable.

**3.11 SERVICE RENDERED OUTSIDE THE MUNICIPAL AREA**

3.11.1 Where water is supplied by the Council to the premises situated outside the municipality from which sewage - excluding industrial effluent - is disposed into the sewage disposal system of the Council, the tariffs payable shall be as set out in item 3.2 plus an administration fee of 15%, unless a different tariff or different tariffs are listed in this schedule for the relevant use in which event the latter tariff(s) plus an administration fee of 15% will apply. **(Tariff Code SE8200)**

3.11.2 Where water is not supplied by the Council to those premises situated outside the municipality and such premises dispose of sewage — excluding industrial effluent - into the sewage disposal system of the Council, the tariffs payable shall be negotiated directly with the party concerned, by the Head of Department: Water and Sanitation or his nominee plus an administration fee of 15% will apply. **(Tariff Code SE8300)**

3.11.3 Where water is supplied by the Council to the premises situated outside the municipality from which industrial effluent is disposed into the sewage disposal system of the Council paragraphs 3.12, 3.13, 3.14, 5, 6 and 7 will apply. Where tariffs are applicable in these paragraphs an additional administration fee of 15% will apply. **(Tariff Code SE8230)**

3.11.4 Where water is not supplied by the Council to those premises situated outside the municipality and such premises dispose of industrial effluent into the sewage disposal system of the Council, the tariffs payable shall be negotiated directly with the party concerned, by the Head of Department: Water and Sanitation or his nominee, plus an administration fee of 15% will apply **(Tariff Code SE8310)**



### **3.12 GREASE, OIL, SILT or SAND TRAP**

**(Tariff Code SE 9000)**

In addition to any other tariffs payable in terms of this schedule of tariffs an amount of R456,00 per month shall be payable in respect of any discharge point discharging waste water and I or industrial effluent into the Council's sewage disposal system through a grease, oil, silt, sand or fat separator or trap. This tariff will not apply if industrial effluent is discharged through this trap and charged under item 7.

### **3.13 DISCHARGE OF CERTAIN EFFLUENT WHERE AN INDUSTRIAL DISCHARGE PERMIT AS INTENDED IN SECTION 34 OF THE COUNCIL'S WASTE-WATER BY-LAWS IS REQUIRED**

3.13.1 In cases where water is supplied and metered by the Council and such water is used exclusively in an industrial process for which a valid and applicable industrial effluent discharge permit has been issued in terms of section 34 of the Waste Water By-laws of the Council, the tariffs specified in item 3 hereof shall not apply. Where the permit referred to above has been issued the tariffs intended in item 7, as the case may be, will be payable from the first day of the month following the month in which the permit is issued.

**(Tariff Code refer Item 7)**

3.13.2 In cases, such as complexes housing different businesses, where the quantity of water used in an industrial process, for which a permit, as referred to in 3.13.1 hereof is required, cannot readily be determined or at reasonable cost be metered by the Council, the Head of Department: Water and Sanitation or his nominee may, subsequent to receipt of a written application submitted to him and containing sufficient information for his purposes, in his entire discretion, estimate the average monthly utilization of water for industrial purposes, to be reflected as a constant percentage of the water consumed on the premises, and in such event the tariffs specified in item 3 shall apply to the balance of the monthly water consumption:

Provided that such estimate, as well as the application of the tariffs intended in item 3 hereof to the balance of the monthly water consumption, shall only be effective from the first day of the month following the month in which the estimate was made.

Where the permit referred to above has been issued the tariffs intended in item 7, as the case may be, will be payable from the first day of the month following the month in which the certificate is issued. **(Tariff Code: Refer item 7)**

### **3.14 DISCHARGE OF CERTAIN EFFLUENT WHERE NO INDUSTRIAL EFFLUENT DISCHARGE PERMIT AS INTENDED IN SECTION 34 OF THE COUNCIL'S WASTE WATER BY-LAWS IS REQUIRED**

3.14.1 In cases where:

- (i) The consumption of water supplied and metered by the Council exceeds 150 kl per month; and

(ii) Subsequent to receipt of a written application submitted to him, the Head of Department: Water and Sanitation or his nominee has issued to the Chief Financial Officer of the Council, a certificate confirming that all such water is utilized exclusively for industrial / manufacturing purposes producing effluent which may be discharged into the sewer disposal system of the Council without it being required to obtain permission as intended in section 34 of the Waste Water By-laws of the Council the tariffs specified in item 3 hereof shall not apply to the water thus consumed from the first day of the month following the month in which the certificate as foresaid was issued: Provided that Council may require the information and calculations indicated in said application, to be done and certified by an independent professional engineer, at the cost of the said user. **(Tariff**

**Code: Refer item 7)**

Where the said certificate has not been issued, the tariffs specified in item 3 hereof shall be payable.

Where the certificate referred to above has been issued the tariffs intended in items 7.3.3 and 7.3.4, as the case may be, will be payable on the balance of the consumption calculated after the percentage lost in the industrial / manufacturing process, as indicated in the certificate, has been subtracted, from the first day of the month following the month in which the certificate is issued.

3.14.2 In cases where: -

(i) the consumption of water supplied and metered by the council exceeds 150 kl per month for a specific business in a complex housing individual businesses on the same stand, and

(ii) subsequent to receipt of a sufficiently detailed written application submitted to him, the Head of Department: Water and Sanitation or his nominee has issued to the Chief Financial Officer of the Council, a certificate confirming that such water is mainly utilized for industrial / manufacturing purposes which produce effluent which may be discharged into the sewer disposal system of the Council without it being required to obtain permission as intended in section 34 of the Waste Water By-laws of the Council, the Head of Department: Water and Sanitation or his nominee , may in his entire discretion, estimate the average monthly utilization of water for industrial/manufacturing purposes, to be reflected as a constant percentage of the water consumed on the premises, and in such event the tariffs specified in item 3 shall apply to the balance of the monthly metered water consumption:

Provided that such estimate as well as the application of the tariffs intended in item 3 hereof to the balance of the monthly water consumption, shall only be effective from the first day of the month following the month in which the said estimate was made. Where the said certificate has not been issued, the tariffs specified in item 3 hereof shall be payable. Where the certificate referred to above has been issued the tariffs intended in items 7.3.3 and 7.3.4, as the case may be, will be payable on the balance of the consumption calculated after the percentage lost in the industrial / manufacturing process, as indicated in the certificate, has been subtracted, from the first day of the month following the month in which the certificate is issued.

**(Tariff Code: Refer item 7)**

#### **4. SEWER CONNECTIONS OR UPGRADING OF UNAUTHORISED SEWER CONNECTIONS**

Where a connection to the Council's sewage disposal system is to be installed, the following charge shall be levied and will be payable in advance: (The charge excludes VAT)

<b>Description</b>	<b>Amount 2014/15</b>	<b>Amount 2015/16</b>	<b>Tariff Code</b>
100mm diameter connection onto a 100mm or 150mm diameter pipe (no road crossing)	7 278,00	<b>7 969,00</b>	<b>SUS100</b>
150mm diameter connection onto a 150mm diameter pipe (no road crossing)	8 523,00	<b>9 759,00</b>	<b>SUS110</b>
100mm diameter connection requiring a road crossing, whether partial or whole	16 410,00	<b>18 789,00</b>	<b>SUS150</b>
150mm diameter connection requiring a road crossing, whether partial or whole	19 841,00	<b>22 718,00</b>	<b>SUS160</b>

Where connections are provided in lieu of a discontinued bucket system, vacuum tank service, ablution block, chemical toilets or such other facility as the Head of Department: Water and Sanitation or his nominee may determine, the charges listed in item 4.1 shall not be payable.

#### **4.2 Charges in respect of services for which no tariffs are listed**

In cases where a connection to or service in respect of the sewage disposal system is required and for which a charge has not been listed above, the party applying for such connection or service shall pay the cost of such work plus an administration fee of 15%, such cost to be determined by the Head of Department: Water and Sanitation or his nominee in advance.

#### **5. INSPECTION FEES**

**5.1** In respect of a specific contravention of the Waste Water By-laws or notices of the Council whether continuous or interrupted during a period of 12 months:

	2014/15	2015/16
1 <sup>st</sup> inspection	Per applicable tariff	Per applicable tariff
1 <sup>st</sup> follow-up inspection subsequent to a notice of rectification <b>Tariff Code SUS200</b>	1 230,00	<b>1 346,00</b>
2 <sup>nd</sup> follow-up inspection subsequent to the notice of rectification intended above <b>Tariff Code SUS210</b>	2 635,00	<b>2 885,00</b>
3 <sup>rd</sup> or subsequent follow-up inspection subsequent to the notice of rectification intended above <b>Tariff Code SUS220</b>	7 522,00	<b>8 237,00</b>

**5.2** In respect of locating Council manholes, private connections and acceptance by the Council of new sewer infrastructure, installations and connections during a period of 12 months:

1 <sup>st</sup> inspection on a site	<b>No charge 2014/15</b>	<b>No charge 2015/16</b>
1 <sup>st</sup> follow-up inspection on the site intended above <b>Tariff Code SUS200</b>	1 230,00	<b>1 347,00</b>
2 <sup>nd</sup> follow-up inspection on the site intended above <b>Tariff Code SUS210</b>	2 635,00	<b>2 885,00</b>
3 <sup>rd</sup> or subsequent follow-up inspection on the site intended above <b>Tariff Code SUS220</b>	7 522,00	<b>8 237,00</b>

## **6. READING OF EFFLUENT METERS ON REQUEST**

Should any party require that a meter be read at any time other than the time appointed by the Head of Department: Water and Sanitation or his nominee, a charge of **R285, 00** shall be paid for each such reading.  
**(Tariff Code SUS300)**

## **7. INDUSTRIAL EFFLUENT**

7.1 Issuing of an Industrial Effluent Discharge Permit (Section 34 of the Waste Water By-laws of the Council)  
**No charge**

7.2 In respect of industrial effluent, the highest of the tariffs calculated in terms of item 7.3.2 or specified in items 7.3.3 or 7.3.4 shall be payable.

7.3 Industrial Effluent Treatment and conveyance charge.

7.3.1 Calculation of Industrial Effluent Treatment and Conveyance Charge

***The following provisions apply with regard to and for purposes of calculating the treatment and conveyance charge provided for in paragraph 7.3.2.***

- (a) In addition to any other charges provided for in these tariffs or in any other law, a charge calculated in accordance with the provisions of these tariffs shall be payable to the Council in respect of each month during which industrial effluent is discharged from any premises.
- (b) Each user of the Council's sewerage disposal system (hereinafter referred to as "the said user") discharging industrial effluent into such system may be required to test such industrial effluent, in accordance with any provisions stipulated in their permit to discharge industrial effluent, and report the results to the Council.
- (c) The Council shall, in its entire discretion, conduct analysis on composite or grab samples of the industrial effluent, taken at random. The values obtained by the Council shall be taken as correct and used to calculate the treatment and conveyance charge. Whenever the Council takes a sample, one half thereof shall be made available to the said user, if required at the time when the sample is taken. The said user may use half of the sample to verify the results obtained by the Council, but should take note that only accredited Laboratory results are comparable.
- (d) The average of the values of the different analysis results of 24 hourly composite or grab samples of the industrial effluent, taken during the relevant month, as referred to in subparagraph (c) above, will be used to determine the treatment charge payable.

In cases where only one set of analysis were performed on a user's industrial effluent during a specific month and some or all of the values obtained from the said analysis, as intended in this paragraph, is considered incorrect or if the said user successfully proves the incorrectness of any values obtained from said analysis, those values will be substituted by averages of the values taken over the previous three consecutive months.

In cases where multiple sets of analysis were performed on a said user's industrial effluent during a specific month, only the specific set of analysis, containing the incorrect values, may be deleted without substitution with averages, provided that it be considered that if all the sets of analysis during a specific month are incorrect, all sets of analysis for the specific month be deleted and substituted by a set of averages of the values taken over the previous three consecutive months.

In the event of a said user having own analysis conducted on the industrial effluent and in the event that the said user requests that these analysis results also be included in the

determination of the treatment charge payable, it will only be included in the calculations subject to the following provisions:

Analysis must be conducted by an accredited laboratory.

All the analysis results conducted during the relevant month must be submitted to Council, timeously at the end of each month.

The averages of the values thus provided by the said user will be used as a single set of results to be included with all the Council's own sets of analysis results for the specific month, in calculating the treatment charge.

The Council reserves the right to refuse the inclusion of such analysis results as referred to in sub-subparagraph (d) iii should any interference in the samples or validity of the results be suspected.

(e) In the total absence of a sample, the said user shall pay to the Council the higher of the amounts as determined per items 7.3.3 or 7.3.4 hereof per month plus such other applicable tariffs prescribed herein.

(f) In the absence of any direct measurement, by industrial effluent meter, the quantity of industrial effluent discharged during a period shall be determined by the Council taking into consideration the quantity of water consumed on the premises during that period, the quantity of the water consumed on the premises for domestic purposes, the quantity lost to the atmosphere during the process of manufacture and the quantity present in the final product produced on the premises. Thus calculated, the quantity of industrial effluent discharged will be reflected as a constant percentage of the water consumed on the premises. The Council may request that such calculation be done and certified by an independent professional engineer at the cost of the set user.

(g) If a Council water meter, metering the quantity of water consumed on the premises, is proven to be defective, the appropriate adjustments shall be made to the quantity of industrial effluent discharged when calculated as prescribed in subparagraph (f) by using the average consumption over the three month period prior to the meter becoming defective until the defective meter has been repaired or replaced

(h) For the purpose of calculation of the quantity of industrial effluent discharged from each point of discharge of industrial effluent as aforesaid, the total quantity of water consumed on the premises shall be allocated among the several points of discharge as accurately as is reasonably practical after consultation between the Council and the said users of the relevant premises.

The Council shall, in its entire discretion, decide if a composite sample shall be taken proportional to the industrial effluent discharged from each point of discharge, as calculated in this subparagraph or if each discharge point should be sampled individually.

(i) In the event of direct measurement the owner or occupier of a premises where an industrial effluent meter is installed, shall ensure that the said meter is correctly installed and calibrated every second year , provided that the Council reserves the right to require calibration at any time, at its absolute discretion.

- (j) In the event of the unavailability of a representative industrial effluent meter reading, due to malfunction or through circumstances preventing the reading being taken, the quantity of industrial effluent discharged for a period shall be determined by using the average of the direct measurements over the three month period prior to the meter becoming defective.

In the event of a defective industrial effluent meter, or circumstances preventing the reading being taken, the meter shall be repaired or replaced within three months or Council, at its own discretion, will resort back to calculation of the quantity of industrial effluent as prescribed in subparagraph (f)

- (k) For the purpose of calculating the Industrial tariff, in instances where the average concentration of the COD<sub>i</sub>, P<sub>i</sub>, N<sub>i</sub>, and SS<sub>i</sub> parameters of any industry is lower than the relevant five year average concentrations of the councils sewerage system for a period of 6 consecutive months, the council can at its own discretion use the tariff as indicated in section 7.3.1 (e) and cancel the application of item 7.2 and all sampling and testing of those particular companies.

This arrangement will be re-evaluated and confirmed yearly. If at any period the composition of the effluent and the concentration have changed or any suspicion that it might have changed, normal testing of each applicable parameter will be done and item 7.2 will be instituted for calculating the Industrial effluent tariff.

### 7.3.2 Treatment and Conveyance Charge (SEEFLL)

In addition to any other fee or charges payable in terms of this schedule of tariffs, there shall be payable to the Council, in respect of any premises on which any trade or industry is carried out and from which, as a result of such trade or industry or of any process incidental thereto, any effluent (hereinafter referred to as "industrial effluent") is discharged into the Council's sewage disposal system, a treatment and conveyance charge, being an amount calculated on the industrial effluent discharged, the strengths and the permitted (allowed) concentrations of the industrial effluent discharged during the relevant month and in accordance with the following formula:

$$T_i = \frac{C}{12} \left( \frac{Q_i}{Q_t} \right) \left[ a + b \left( \frac{COD_i}{COD_t} \right) + d \left( \frac{P_i}{P_t} \right) + e \left( \frac{N_i}{N_t} \right) + f \left( \frac{SS_i}{SS_t} \right) \right]$$

Where

T<sub>i</sub> = Charges due per month for the treatment and conveyance of industrial effluent.

C = The C value is a factor in percentage for the full cost of effluent treatment and therefore includes amongst other components, treatment, distribution, admin and resources charges, etc. The percentage adopted is 15% of the sanitation budget. The estimated C- Value for 2015/2016 is R1, 140,000,000.00 and calculated as:

**Treatment and Conveyance Charge: Tariff**

**Constant C of 7.3.2 = Sanitation F + 15%**

**R1,134,337,210.00**

**R1,140,000,000.00**

**(rounded off)**

$Q_i$  = sewage flow (as defined in the Council's Waste Water by-laws) originating from the relevant premises in kilolitres per day determined for the relevant month

$Q_t$  = five year average of total sewage inflow (as defined in the Council's Waste Water By-laws) to the Council's sewage disposal system in kilolitre per day;

$COD_i$  = average chemical oxygen demand of the sample originating from the relevant premises in milligrams per litre determined for the relevant month;

$COD_t$  = five year annual average chemical oxygen demand of the sewage in the total inflow to the Council's sewage disposal system in milligrams per litre;

$P_i$  = average Ortho-phosphate concentration originating from the relevant premises in milligrams phosphorus per litre determined for the relevant month;

$P_t$  = five year annual average Ortho-phosphate concentration of the sewage in the total inflow to the Council's sewage disposal system in milligrams phosphorus per litre;

$N_i$  = average ammonia concentration originating from the relevant premises in milligrams nitrogen per litre determined for the relevant month;

$N_t$  = five year annual average ammonia concentration of the sewage in the total inflow to the Council's sewage disposal system in milligrams nitrogen per litre;

$SS_i$  = average suspended solids concentration originating from the relevant premises in milligrams per litre determined for the relevant month;

$SS_t$  = five year annual average suspended solids concentration of the sewage in the total inflow to the Council's sewage disposal system in milligrams per litre;

$a$  = portion of the fixed cost of treatment and conveyance;

$b$  = portion of the costs directly related to the removal of chemical oxygen demand;

$d$  = portion of costs directly related to the removal of phosphates;

$e$  = portion of the costs directly related to the removal of ammonia;

$f$  = portion of the costs directly related to the removal of suspended solids

For calculating of the treatment charges according to the above formula the following system values will apply: -



	2014/15	2015/16
Qt	698 605	718370
CODt	757	753
Pt	4,4	3.81
Nt	23,1	22.7
SSt	294	296
-a	0,29	0,29
-b	0,26	0,26
-d	0,16	0,16
-e	0,15	0,15
-f	0,14	0,14

### 7.3.3 Volume Charge

(Tariff Code SEEFFL)

Where the discharging of effluent per volume per month as indicated in the table below occurs, the appropriate tariff set out in the table below shall be payable and the said appropriate tariff shall also apply where a certificate has been issued as intended in item 3.13 hereof:

<b><i>Volume of Effluent Discharged</i></b>	<b><i>Tariff R / kl Effluent 2014/15</i></b>	<b><i>Tariff R / kl Effluent 2015/16</i></b>
<i>0 – 5 000 kl / month</i>	<i>6,89</i>	<i>7.54</i>
<i>5 001- 25 000 kl/month</i>	<i>4.03</i>	<i>4,41</i>
<i>25 001 or more kl/month</i>	<i>3,39</i>	<i>3,71</i>

### 7.3.4 Minimum charges: Effluent

R1 522.00 (Tariff Code SEEFFL)

### 7.4 Additional Tariff Payable In Respect of the Discharge of Effluent having a Value Contrary to the Discharge Limits

7.4.1 The acceptable discharge limits are as specified in Schedule “A” hereof.

7.4.2 Where effluent contrary to the limits specified in Schedule “A” is discharged, treatment and conveyance charges being the higher of **R1,66** per kilolitre industrial effluent discharged during the relevant month or **R1 649,00** per month for each individual parameter deviating from the acceptable parameters specified in Schedule “A”, shall be payable to the Council in addition to all other charges payable to the Council in terms of this schedule of tariffs.

## **8. VACUUM TANK SERVICES**

All existing and new customers receiving or requiring a vacuum tank service will be required to register with the Council prior to any service being rendered, at the relevant Service Delivery Centre.

Where the Council, in its entire discretion, is willing to provide a vacuum tank service, the following charges shall be levied and payable: -

Note: In the event the quality of the effluent does not conform to the standards as determined in Section 7 above, the Council reserves the right not to collect the effluent, or impose a penalty for the non-conforming quality of effluent. In the event a penalty is imposed, the amount will be to the sole discretion of the Head of Department: Water and Sanitation or his nominee. In the event Council exercises its right not to collect the non-conforming effluent, the user will be obliged to treat the effluent, so as to conform to the standards set out in Section 7, and all costs in this regard will be for the users account.

### **8.1.1 Domestic Sewerage**

**(Tariff Code: SUS400)**

In cases where the premises can, but is not connected to the Council’s sewage disposal system, in the case of domestic sewerage, and the existing sewerage reticulation is adjacent to the said erf:

The user of the vacuum tank service pays a charge of **R1 625.00** per call out irrespective of the quantity of wastewater removed for that call out.

For the purposes of item 8 “Domestic Sewage” shall mean sewage removed from residential premises, as defined in 3.1 above, including agricultural holdings and farm portions (only if such holdings or farm portions are primarily used for residential purposes), sport fields and old age homes.

### **8.1.2 Other Sewerage**

**(Tariff Code: SUS410)**

In cases where the premises can, but is not connected to the Council’s sewage disposal system, in the case of the property zoned all other uses, excluding uses as defined in 3.1 above, and the existing sewerage reticulation is adjacent to the said erf:

The user of the vacuum tank service pays a charge of **R2 374.00** per call out irrespective of the quantity of wastewater removed for that call out.

### 8.2.1 Domestic Sewage

(Tariff Code: SUS420)

In cases where the premises **cannot** be connected to the sewer disposal system (where the existing sewer reticulation is not adjacent to the said erf):

A charge of **R556.00** per callout (max of 5 kl), thereafter **R556.00** per trip

For the purposes of item 8 “Domestic Sewage” shall mean sewage removed from residential premises, as defined in 3.1 above, including agricultural holdings and farm portions (only if such holdings or farm portions are primarily used for residential purposes), sport fields and old age homes.

### 8.2.2 Other Sewage

(Tariff Code: SUS430)

In the case of the property zoned all other uses, excluding uses as defined in 3.1 above, and the existing sewerage reticulation is not adjacent to the said erf:

A charge of **R846.00** per callout (max of 5 kl), thereafter) **R846.00** per trip

## 9. DISCHARGING OF WASTE WATER INTO COUNCIL’S WASTE WATER RETICULATION SYSTEM BY A PRIVATE CONTRACTOR

The contractor is required to enter into a license agreement, with a monthly fee of **R2,545.00** payable for permission to discharge into the mainlines. Application for this license agreement must be made by the Contractor at the Water and Sanitation Department, Revenue Section before the commencement of any discharge of waste water into the Council’s waste water reticulation system. The main lines will be identified by the Chief Area Engineer or his representative and only those may be used as the discharge point. Any deviation from the agreed point of discharge will result in a penalty of **R6 362.00** being levied, per incident. The company will be required to enter into a license agreement to discharge.

The Council reserves the right to take samples of the discharge at any time, and if the quality is deemed to be outside the standards as defined in Section 8 above, a penalty may be enforced, and the Council reserves the right to terminate the contractor’s permission to discharge into the reticulation. The penalty in the event of non-conforming quality of effluent discharged shall be to the sole discretion of the Head of Department: Water and Sanitation or his nominee. The penalty shall be charged as detailed in Section 7 above.

**License Fee (R2, 544.00 per month) (Tariff Code SE9100)**

**Discharge Penalty (R6 392.00 per incident) (Tariff Code SUS450)**

## 10. DISCHARGING OF WASTE WATER INTO COUNCIL’S WASTE WATER RETICULATION SYSTEM BY COUNCIL APPOINTED ANNUAL CONTRACTOR

The contractor is required to enter into a license agreement, with a monthly fee of **R2, 544.00** payable for permission to discharge into the main lines. Application for this license agreement must be made by the Contractor at the Water and Sanitation Department, Revenue Section

before the commencement of any discharge of waste water into the Council's waste water reticulation system. The main lines will be identified by the Chief Area Engineer or his representative and only those may be used as the discharge point. Any deviation from the agreed point of discharge will result in a penalty of **R6 392.00** being levied, per incident. The company will be required to enter into a license agreement to discharge.

The Council reserves the right to take samples of the discharge at any time, and if the quality is deemed to be outside the standards as defined in Section 8 above, a penalty may be enforced, and the Council reserves the right to terminate the contractor's permission to discharge into the reticulation. The penalty in the event of non-conforming quality of effluent discharged shall be to the sole discretion of the Head of Department: Water and Sanitation or his nominee. The penalty shall be charged as detailed in Section 7 above.

**License Fee (R2, 544.00 per month) (Tariff Code SE9150)**

**Discharge Penalty (R6 392.00 per incident) (Tariff Code SUS450)**

### **11.1 Coupling or Factor Errors**

In the event a miscalculation was made and charged for by the Council for sewerage services rendered due to a factor or coupling error related to the water meter, the rectified charges applicable shall be calculated as follows, upon approval by the Head of Department: Water and Sanitation or his nominee.

The charges applicable shall be **R2.52 per kl** levy, for the duration that the incorrect charges was rendered, up to a maximum of 36 months backdated. Should accurate readings not be available the charges will be based on the average monthly consumption registered over three succeeding metered periods after the factor or coupling error was rectified.

### **11.2 Non Measurement by Water Meter**

In the event sewerage charges are levied where water supplied by the Council to any premises is in any way taken by the consumer without such water passing through the water meter of the Council, the Council may for the purpose of rendering an account for sewerage, estimate the quantity of water supplied to the consumer during the period from the last previous reading of the water meter, back dated not longer than 36 months, until the date it is discovered that water is so taken by the consumer. This estimate of the quantity of water supplied to a consumer shall be based on, as the Head of Department: Water and Sanitation or his nominee, may decide —

The average monthly consumption of water on the premises during any three consecutive metering periods during the twelve months period prior to the date on which the taking of the water mentioned above was discovered; or

The average monthly consumption on the premises registered over three succeeding metered periods after the date of discovery of the way the water was taken.

### 11.3 Dysfunctional Water Meter

Where a water meter becomes dysfunctional and ceases to register the quantity of water supplied to a consumer, the quantity of water supplied during the period between the date of the last reading of the water meter (prior to the reading consequent on which the failure was discovered) and the date of its repair or replacement, shall for purposes of determining a sewerage charge, be estimated, as the Head of Department: Water and Sanitation or his nominee may decide, on either of the following basis

The average daily consumption of water registered by the water meter, which has ceased to register, calculated on the preceding three meter readings taken before the meter ceased to register;

The average daily consumption of water registered by the replaced or repaired water meter, calculated on two successive meter readings taken after the repair or replacement of the defective water meter; or

The consumption of water at the same water connection recorded for the corresponding period in the previous year.

### 12. Unlawful Discharge of Storm Water into Sewage Disposal System

The charge for the unlawful discharge of storm water into the sewage disposal system:

	2014/15	2015/16	Tariff Code
Household	R1,737.00	<b>R1,902.00</b>	<b>SUS600</b>
Business and Other (including Institutional)	R6 431.00	<b>R7 042.00</b>	<b>SUS610</b>

Inspection fees stipulated in Paragraph 5 to be applied after 21 days of the initial charge being levied

### 13. Unlawful Discharge of Swimming Pool Water

The charge for discharging or permitting to discharge the water from any swimming pool directly or indirectly over any road or into a gutter, storm water drain, watercourse, open ground or private premises instead of the waste water reticulation system on the premises of the owner of such swimming pool.

	2014/15	2015/16	Tariff Code
<b>Household</b>	R1 737.00	<b>R1 902,00</b>	<b>SUS600</b>
<b>Business and Other (including Institutional)</b>	R6 431.00	<b>R7 042,00</b>	<b>SUS610</b>

Inspection fees stipulated in Paragraph 5 to be applied after 21 days of the initial charge being levied

#### **14. DAMAGES TO THE MUNICIPAL SEWER PIPE SYSTEM AND/OR SEWER INSTALLATIONS**

Any damages to the municipal pipe system and/or installation: Actual costs of repairs calculated as follows:

Pipes with diameter of 50mm or less	<b>R 7 042.00</b>
Pipes with diameter larger than 50mm but less than or equal to 100mm	<b>R14 084.00</b>
Pipes with diameter larger than 100mm but less than or equal to 250mm	<b>R21 126.00</b>
Pipes with diameter larger than 250mm but less than or equal to 400mm	<b>R28 167.00</b>
Pipes with diameter larger than 400mm but less than or equal to 700mm	<b>R56 379.00</b>
Pipes with diameter larger than 700mm	<b>R77 460.00</b>

#### **Tariff Codes**

<b>Diameters</b>	<b>1<sup>st</sup> Offence</b>	<b>2<sup>nd</sup> Offence</b>	<b>3<sup>rd</sup> Offence</b>	<b>4<sup>th</sup> Offence</b>	<b>5<sup>th</sup> Offence</b>
<50mm	SUS510	SUS520	SUS530	SUS540	SUS550
<100mm	SUS511	SUS521	SUS531	SUS541	SUS551
<250mm	SUS512	SUS522	SUS532	SUS542	SUS552
<400mm	SUS513	SUS523	SUS533	SUS543	SUS553
<700mm	SUS514	SUS524	SUS534	SUS544	SUS554
+700mm	SUS515	SUS525	SUS535	SUS545	SUS555

14.1 The above tariffs will be levied per incident REPORTED.

14.2 The reporting should be done as soon as the incident is known to both the Ekurhuleni Call Centre wherein a reference number will be given and a Water Services Chief Area Engineer or a Customer Care Area Manager. It is up to the person working within Ekurhuleni to obtain the necessary contact details.

14.3 If the incident was not reported but was found by Ekurhuleni, a surcharge of 10% will be applied.

14.4 For repeat offenders a surcharge will be levied as follows. For a second transgression, 5% will be levied above the tariffs mentioned in 1 above. For subsequent transgressions the following surcharges will be applied.

14.4.1 Third transgression, 10% surcharge to be levied.

14.4.2 Fourth transgression, 15% surcharge to be levied.

14.4.3 Fifth transgression, 20% surcharge to be levied.

14.4.4 For any transgressions above 5, a 30% surcharge will be levied.

14.4.4.1 In this circumstance Ekurhuleni reserves a right to review the contractual relationship if the transgressor is a service provider.

14.4.4.2 If the transgressor is not contractually bound to Ekurhuleni, the municipality reserves a right to request the transgressor to cease operations within 24 hours.

**THE FOLLOWING SHALL BE NOTED:**

The figures quoted in this Schedule of Tariffs **DO NOT INCLUDE** Value Added Tax. These tariffs shall be read in conjunction with the By-laws for the Supply of Wastewater Services published by the Ekurhuleni Metropolitan Municipality.

**ACCEPTABLE DISCHARGE LIMITS****(i) GENERAL:**

<b>Determinants</b>	<b>Lower limits of concentrations</b>
pH at 25°C	6,0 pH Units

<b>Determinants</b>	<b>Upper limits of concentrations</b>
pH at 25°C	10,0 pH Units
Electrical conductivity at 25°C	500 ms/m
Caustic alkalinity (expressed as CaCO <sub>3</sub> )	2000 mg/l
Substances not in solution (including fat, oil, grease, waxes and like substances) and where the volume of effluent discharged per month does not exceed 10 000 kl	1000 mg/l
Substances not in solution (including fat, oil, grease, waxes and like substances) and where the volume of effluent discharged per month does exceed 10 000 kl	500 mg/l
Fat, oil grease, waxes and like substances soluble in petroleum ether	500 mg/l
Sulphides, (expressed as S)	10 mg/l
Hydrogen sulphide (expressed as H <sub>2</sub> S)	5 mg/l
Substances from which hydrogen cyanide can be liberated in the drainage installation, sewer and sewage treatment works (expressed as HCN)	20 mg/l
Formaldehyde (expressed as HCHO)	50 mg/l
Non-organic solids in suspension	100 mg/l



<b>Determinants</b>	<b>Upper limits of concentrations</b>
Chemical oxygen demand (COD)	5000 mg/l
All sugars and/or starch (expressed as glucose)	1500 mg/l
Available chlorine (expressed as Cl)	100 mg/l
Sulphates (expressed as SO <sub>4</sub> )	1800 mg/l
Fluorine-containing compounds (expressed as F)	5 mg/l
Sodium (expressed as Na)	500 mg/l
Anionic surface active agents	500 mg/l
Ammonium Nitrogen as N	200 mg/l
Orthophosphate as P	50 mg/l
Phenols	150 mg/l
Chloride (Cl)	500 mg/l

**(ii) METALS AND OTHER ELEMENTS:**

<b>Determinants</b>	<b>Upper limits of concentrations</b>
Nickel (expressed as Ni)	20 mg/l
Zinc (expressed as Zn)	20 mg/l
Cobalt (expressed as Co)	20 mg/l
Chromium (expressed as Cr)	20 mg/l

Should the total collective concentration of all metals in Group A (expressed as indicated above) in any sample of the effluent exceed 40 mg/l, or the concentration of any individual metal in any sample exceed the upper limits as indicated above, the provisions of items 5.1 and 7.4.2 shall apply.

### Group B

Determinants	Upper limits of concentrations
Lead (expressed as Pb)	5 mg/l
Copper (expressed as Cu)	5 mg/l
Cadmium (expressed as Cd)	5 mg/l
Arsenic (expressed as As)	5 mg/l
Boron (expressed as B)	5 mg/l
Selenium (expressed as Se)	5 mg/l
Mercury (expressed as Hg)	5 mg/l
Molybdenum (expressed as Mo)	5 mg/l

Should the total collective concentration of all metals and elements in Group B (expressed as indicated above) in any sample of the effluent exceed 20 mg/l, or the concentration of any individual metal or elements in any sample exceed the upper limits as indicated above, the provisions of items 5.1 and 7.4.2 shall apply.

### Group C

Determinants	Upper limits of concentrations
Aluminium (expressed as Al)	20 mg/l
Iron (expressed as Fe)	20 mg/l
Silver (expressed as Ag)	20 mg/l
Tungsten (expressed as W)	20 mg/l
Titanium (expressed as Ti)	20 mg/l
Manganese (expressed as Mn)	20 mg/l

Should the individual concentration of all metals in Group C (expressed as indicated above) in any sample of the effluent exceed the upper limits as indicated above, the provisions of items 5.1 and 7.4.2 shall apply.

**(iii) RADIO-ACTIVE WASTE:**

Radio-active waste must comply to safety standards as contemplated in section 36 of the National Nuclear Regulation Act, 1999.

# **SCHEDULE 5: WASTE MANAGEMENT SERVICES AND INCIDENTAL CHARGES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**SCHEDULE "5"**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS: WASTE MANAGEMENT SERVICES AND INCIDENTAL CHARGES**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Waste Management Services and Incidental Charges with effect from **01 July 2015 as follows:**

**ALL TARIFFS LISTED BELOW, OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS, EXCLUDE VAT**

**COLLECTION AND DISPOSAL TARIFFS**

Charges shall be levied on and recovered from all consumers of the Councils Waste Management Services who utilized / requested the Councils Waste Management Services, such consumers shall include the owners and occupiers of the premises in respect of which the services are rendered and such charges shall be recoverable from such owners and occupiers jointly and severally. "Occupiers" and Owners as intended herein shall be as defined in the Waste Management By-laws of the Council.

Charges shall be levied per consumer as intended above in respect of each service point (as defined in the Waste Management Tariff policy and By-laws of the Council).

**1. DOMESTIC REFUSE REMOVAL TARIFF**

Informal Settlements	Zero Rated	
Indigents	100 % Rebate	
Removal of Refuse Bags: Tariff per Stand Size (1 X Per Week)	Approved Tariff Per Month 2014/15	Tariff Per Month 2015/16
0 - 300 m <sup>2</sup> (Properties with value of R300 000 and less)	R 82.93	R 89.56
0 - 300 m <sup>2</sup> (Properties with value more than R300 000)	R 97.57	R 105.38
<b>PROPERTY VALUE + R300 000.00</b>		

301 - 600 m <sup>2</sup>	R	114.92	R	<b>124.11</b>
601 - 900 m <sup>2</sup>	R	128.25	R	<b>138.51</b>
901 - 1200 m <sup>2</sup>	R	141.64	R	<b>152.97</b>
1201 - 1500 m <sup>2</sup>	R	163.92	R	<b>177.03</b>
1501 - 2000 m <sup>2</sup>	R	186.21	R	<b>201.11</b>
2000 m <sup>2</sup> +	R	208.47	R	<b>225.15</b>
<b>Removal of 240L Bin: Tariff per Bin X Per Week</b> (1)		<b>Tariff Per Month 2014/15</b>		<b>Tariff Per Month 2015/16</b>
0 - 300 m <sup>2</sup> (Properties with value of <b>R300 000 and less</b> )	R	97.57	R	<b>105.38</b>
0 - 300 m <sup>2</sup> (Properties with value <b>more than R300 000</b> )	R	114.92	R	<b>124.11</b>
Other Properties with stand size + 300m <sup>2</sup> and Property Value <b>+R300,000.00</b>	R	120.36	R	<b>129.99</b>

## 2. FLAT / TOWN HOUSE COMPLEXES REFUSE REMOVAL TARIFF

Same tariff will be charged for additional bin or bins i.e. additional lifts, depending on the frequency per week.

<b>Per Unit</b> Charged at 240L bin rate per unit	<b>Tariff Per Month 2014/15</b>	<b>Tariff Per Month 2015/16</b>
1 x per week	R 120.36	R <b>129.99</b>
Flats / Townhouse Complexes where static compactors are installed	R 948.75 per ton or part thereof R4 743.75 Minimum Levy per Service	<b>R 1 024.65 per ton or part thereof</b> <b>R5 123.25 Minimum Levy per Service</b>

## 3. INSTITUTIONS REFUSE REMOVAL TARIFF

This tariff will apply to charity organizations after submission of proof of registration as a welfare Organization.

<b>Institutions tariff (charge at 240l bin rate per unit)</b>	<b>Tariff Per Month 2014/15</b>	<b>Tariff Per Month 2015/16</b>
1 x per Week (Bag system and 240L Bin)	R 120.36	R <b>129.99</b>

#### 4. BUSINESS REFUSE REMOVAL TARIFF

Three 85 Liter refuse bags or part thereof or 1 x 240 Liter bin of refuse or part thereof will constitute one business refuse removal service. Same tariff will be charged for additional bin or bins i.e. or additional lifts, depending on the frequency per week.

Frequency of Removal (85 Liter Container) :	Tariff Per Month 2014/15	Tariff Per Month 2015/16
1 x per week	R 234.18	R <b>252.91</b>

Frequency of Removal (240 Liter Container)	Tariff Per Month 2014/15	Tariff Per Month 2015/16
1 x per week	R 298.01	R <b>321.85</b>

Frequency of Removal (660 Liter Container)	Tariff Per Month 2014/15	Tariff Per Month 2015/16
1 x per week	R 893.99	R <b>965.51</b>

Frequency of Removal (900 Liter Container)	Tariff Per Month 2014/15	Tariff Per Month 2015/16
1 x per week	R 1 191.93	R <b>1 287.28</b>

Frequency of Removal (1 100 Liter container)	Tariff Per Month 2014/15	Tariff Per Month 2015/16
1 x per week	R 1 341.60	R <b>1 448.93</b>

#### 5. ENVIRONMENTAL LEVY

Environmental Levy	Tariff Per Month 2014/15	Tariff Per Month 2015/16
Minimum Charge to all properties not being levied an EMM refuse removal tariff where scheduled service is available - including vacant stands	R 60.19	R <b>65.01</b>

#### 6. SPECIAL EVENT LEVY

The service rendered is a refuse removal service through 240 Liter bin (two way recycling system) and bulk containers (different sizes).

Special event bins (240L)	Tariff Per 5 days 2014/15	Tariff Per lift per size of container 2015/16
1. 240l bin (Two way recycling system)	R275.28	R321.85 per pair
2. Bulk containers	R0	Business tariff for bulk containers as contained in the tariff schedule

## 7. LITTER PICKING

Litter Picking levy	Tariff Per Month 2014/15	Tariff Per Month 2015/16
At all business and industrial zoned erven where a scheduled litter picking service is provided at least once per week,	- <b>R0.085</b> per m <sup>2</sup> at all business and industrial zoned erven where a scheduled litter picking service is provided at least once per week, with a maximum of <b>R 1707.75 per month</b>	- <b>R0.0918</b> per m <sup>2</sup> at all business and industrial zoned erven where a scheduled litter picking service is provided at least once per week, with a maximum of <b>R1 844.37 per month</b>

## 8. BULK CONTAINER SERVICES

Container Size	Tariff Per Month 2014/15	Tariff Per Removal 2015/16
1.75 m <sup>3</sup>	R 293.63	R <b>317.12</b>
2.5 - 3 m <sup>3</sup>	R 617.48	R <b>666.88</b>
3.1 - 4 m <sup>3</sup>	R 660.26	R <b>713.08</b>
4.1 - 5 m <sup>3</sup>	R 700.09	R <b>756.10</b>
5.1 - 6 m <sup>3</sup> Compactable	R 755.54	R <b>815.98</b>
5.1 - 6 m <sup>3</sup> Non Compactable	R 923.05	R <b>996.89</b>
6.1 - 7 m <sup>3</sup>	R 923.05	R <b>996.89</b>
7.1 - 8 m <sup>3</sup>	R 1 113.75	R <b>1 202.85</b>
8.1 - 9 m <sup>3</sup>	R 1 387.03	R <b>1 497.99</b>
9.1 - 10 m <sup>3</sup>	R 1 431.96	R <b>1 546.52</b>
10.1 - 11 m <sup>3</sup>	R 1 543.71	R <b>1 667.21</b>
11.1 - 12 m <sup>3</sup>	R 1 702.51	R <b>1 838.71</b>
12 m <sup>3</sup> Rolon, 25 m <sup>3</sup> Rolon, 30 m <sup>3</sup> Rolon, 10 m <sup>3</sup> Compactor, 18 m <sup>3</sup> Bulk Containers, 25 m <sup>3</sup> Compactor, 30 m <sup>3</sup> Compactor	R424.94 per ton or part thereof - R1 298.42 minimum levy per service	<b>R458.94 per ton or part thereof - R1 402.29 minimum levy per service</b>
Ad hoc domestic use: 5 - 6 m <sup>3</sup> non compactable	R 957.88	R <b>1 034.51</b>

## 9. SUNDRY TARIFFS

### CARCASS REMOVAL

Private Users	Tariff Per Month 2014/15	Tariff Per Removal 2015/16
Cats and similar animals	R 51.25	R <b>55.35</b>
Dogs and similar animals	R 69.07	R <b>74.60</b>
Sheep/Goats	R 179.41	R <b>193.76</b>
Bovine / Horses	R 422.91	R <b>456.74</b>



Poultry	R 25.60	<b>R 27.65</b>
S.P.C.A	Zero rated	Zero rated

<b>Veterinary Surgeons</b>	<b>Tariff Per Month 2014/15</b>	<b>Tariff 2015/16</b>
All excerpt Bovine/Horses	R 858.68	<b>R 927.37 per month</b>
Bovine / Horses	R 525.45	<b>R 567.49 per removal</b>

<b>Special Refuse Removal (not containerised)</b>	<b>Tariff Per Month 2014/15</b>	<b>Tariff Per Removal 2015/16</b>
Rubble etc. per m3 or part thereof	R 320.37	<b>346.00</b>
Condemned foodstuffs per m3 or part thereof	R 192.24	<b>207.62</b>

## 10. SOLID WASTE DISPOSAL TARIFFS

The tariffs below include a **R 15.71 per Ton rehabilitation levy**

Tariffs for disposal of refuse at the **WELTEVREDEN, PLATKOP, ROOIKRAAL, RIETFONTEIN and SIMMER & JACK** waste disposal site:

	<b>Tariff per disposal 2014/15 ALL except Simmer and Jack</b>	<b>Tariff per disposal 2014/15 Simmer &amp; Jack</b>	<b>Tariff R per ton 2015/16 All landfill sites</b>
General public up to 1 000 kg	Zero Rated	Zero Rated	Zero Rated
Disposal of general and non-hazardous industrial dry solid waste by the general public and contractors, in excess of 1 000 kg	R207.68	R 310.03	<b>R 224.29</b>
Disposal of clean compostable garden refuse by general public and contractors in excess of 1 000 kg	R107.27	R 160.16	<b>R 115.85</b>
Disposal of general and non-hazardous industrial dry solid waste by the general public and contractors, from outside the boundaries of the metro.	R564.78	R 653.68	<b>R 609.96</b>
Safe disposal of products: Crushed / Buried	R314.81	R314.81	<b>R 339.99</b>
Clean building Rubble (less than 300mm in diameter)	Zero Rated	Not to be accepted at this landfill site	<b>Zero Rated</b>
Soil, usable as cover material	Zero Rated	Not to be accepted at this landfill site	<b>Zero Rated</b>
Tyres cut or shredded per 1 000kg	R393.54	R393.54	<b>R 425.02</b>

	<b>Tariff per disposal 2014/15 ALL except Simmer and Jack</b>	<b>Tariff per disposal 2014/15 Simmer &amp; Jack</b>	<b>Tariff R per ton 2015/16 All landfill sites</b>
or part thereof			
Tyres - rim size up to 70 cm in diameter (normal motor vehicle tyre)	R39.36	R39.36	<b>R 42.51</b>
Tyres - rim size up to 110 cm in diameter (normal truck tyre)	R65.58	R65.58	<b>R 70.83</b>
Tyres rim size up to 116 cm in diameter	R524.61	R524.61	<b>R 566.58</b>

Tariffs for disposal of refuse only at the **RIETFontein** waste disposal site:

	<b>Tariff per disposal 2014/15</b>	<b>Tariff R per ton 2015/16</b>
Delisted solids (less than 300mm in diameter)	R 350.73	<b>R 378.79</b>
Delisted sludge (trench and cover)	R 1 132.64	<b>R 1 223.25</b>
Delisted liquids (trench and cover)	R 1 399.21	<b>R 1 511.15</b>
Disposal of treated liquids / sludge of contaminated foods	R 319.15	<b>R 344.68</b>
Paper pulp exceeding 40% moisture content	R 1 207.71	<b>R 1 304.33</b>
Disposal of treated liquids / sludge of contaminated food stuff where lime is used will be calculated according to the amount of bags used on the said product	R319.15 plus an additional R66.13 per bag of time used for the treatment of waste	<b>R344.68 plus an additional R71.42 per bag of time used for the treatment of waste</b>

Tariffs for disposal of refuse only at the **PLATKOP** waste disposal site:

	<b>Tariff per disposal 2014/15</b>	<b>Tariff R per ton 2015/16</b>
Asbestos Waste	R855.40	<b>R 923.83</b>

Note:

- All disposal tariffs has been standardized in all landfill sites .i.e. Simmer and Jack tariffs have been aligned with other landfill sites.
- The Head of Department: Waste Management Services reserves the right to re-direct waste to any council owned landfill site.

# SCHEDULE 6: FINANCIAL SERVICES



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**SCHEDULE “6”**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS: FINANCIAL SERVICES**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Financial Services with effect from **1 July 2015** as follows:

DESCRIPTION	Tariff Code	Basis	Tariff	Tariff
			2014-15 VAT Inclusive	2015-16 VAT Inclusive
			R	R
Valuation Certificate or property related information	SUF001	Per Property	45.00	48.00
Application for Clearance Figures – Pre-paid tariff for manual applications	SUF010	Per Property	200.00	215.00
Application for Clearance Figures - Electronic applications	SUF015	Per Property	79.00	85.00
Application for duplicate Clearance Certificate	SUF011	Per Certificate	50.00	53.50
Electronic extract of general valuation roll or supplementary valuation roll - <b><u>General valuation Roll</u></b>				
Per Township	SUF004	Per Entry	0.25	0.27
Full extract	SUF003	Complete	3 800.00	4 085.00
Supplementary Valuation Roll	SUF004	Per Entry	0.22	0.27
Deeds and other external customer data search	SUF002	Per Property / Customer	81.00	87.00
Issuing of a Duplicate Receipt	SUF110	Per Receipt	47.00	50.50
Administration fee for dishonoured payments, RD cheques and electronic payments reversed	SUF100	Per Item	195.00	209.50
Account Analysis – (Excluding child account)	SUF201	Per account <12 months	126.00	135.00
	SUF202	Per account <24 months	181.00	194.00
	SUF203	Per account + 24 months	242.00	260.00
Duplicate Account Statement	SUF020	Per Statement	5.80	6.20

Account Statement (mailed) in addition to electronic statement	SUF025	Per Statement	5.80	6.20
Warning Notices (excluding water and electricity notices)	CRA001	Per Notice	92.34	99.00
Service Fee payable with payment of deposit for services	SUF105	Per Account	110.00	118.00
<b><u>Printing / Photo copy charges</u></b>				
Copy A0 Black & White	SUF500	Per Page	33.50	35.70
Copy A1 Black & White	SUF501	Per Page	21.00	22.40
Copy A2 Black & White	SUF502	Per Page	14.50	15.50
Copy A3 Black & White	SUF503	Per Page	3.10	3.30
Copy A4 Black & White	SUF504	Per Page	1.60	1.70
Copy A0 Colour	SUF510	Per Page	337.00	360.00
Copy A1 Colour	SUF511	Per Page	168.00	179.00
Copy A2 Colour	SUF512	Per Page	131.00	140.00
Copy A3 Colour	SUF513	Per Page	10.50	11.20
Copy A4 Colour	SUF514	Per Page	5.80	6.20

Interest on arrear accounts – Ambulance, Hostel and Handover accounts – Panel of Debt Collectors	Interest at 0%
Interest on arrear accounts – exclusive of Ambulance, Hostel, Government, handover and arrangement accounts.	Interest at the prime rate of the Ekurhuleni Metropolitan Municipality's bankers (currently ABSA Bank Ltd) will be charged per month or part thereof in terms of the Credit control and Debt collection policy. (The prime rate effective on the first day of each quarter will be the fixed interest rate for that quarter of the financial year. The quarters will be 1 January, 1 April, 1 July and 1 October
Interest on arrear accounts – Government	Interest at the prime rate of the Ekurhuleni Metropolitan Municipality's bankers (currently ABSA Bank Ltd) will be charged per month or part thereof on all arrears 60 days and older in terms of the Credit control and Debt collection policy. (The prime rate effective on the first day of each quarter will be the fixed interest rate for that quarter of the financial year. The quarters will be 1 January, 1 April, 1 July and 1 October

# **SCHEDULE 7: BUILDING PLANS AND RELATED SERVICES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS : BUILDING PLANS AND RELATED FEES**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Building Plans and Related Fees, with effect from **1 July 2015**, as follows

ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS ARE **VAT INCLUDED**.

	<b>Tariff</b>	<b>Amount (2014/15)</b>	<b>Amount (2015/16)</b>
1A	<b>Residential Buildings</b>		
	Building Plans: (New Work, Additions, as built etc.) 0,1m <sup>2</sup> to 3 000m <sup>2</sup>	<b>R12.60</b> per m <sup>2</sup> or part thereof for building, plans from 0, 1-3000 m <sup>2</sup> with a minimum fee <b>R915</b> per Building Plan submitted and a maximum fee of <b>R37 800.00 plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R13.30</b> per m <sup>2</sup> or part thereof for building, plans from 0, 1-3000 m <sup>2</sup> with a minimum fee <b>R980</b> per Building Plan submitted and a maximum fee of <b>R39 900.00 plus</b> application fee for Certificate of occupation as per tariff 15.
	3001 m <sup>2</sup> to 10 000 m <sup>2</sup>	<b>R37 800.00 plus R8.00/ m<sup>2</sup></b> or part thereof for the remaining building area exceeding 3000 m <sup>2</sup> up to 10 000 m <sup>2</sup> per Building Plan submitted and a maximum fee of <b>R93 800.00 plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R39 900.00 plus R8.40/ m<sup>2</sup></b> or part thereof for the remaining building area exceeding 3000 m <sup>2</sup> up to 10 000 m <sup>2</sup> per Building Plan submitted and a maximum fee of <b>R98 700.00 plus</b> application fee for Certificate of occupation as per tariff 15.

	<b>Tariff</b>	<b>Amount (2014/15)</b>	<b>Amount (2015/16)</b>
	10 001 m <sup>2</sup> and above (No limit)	<b>R93 800.00</b> plus <b>R5.00</b> / m <sup>2</sup> or part thereof for the remaining building area exceeding 10 000 m <sup>2</sup> with no limit per Building Plan submitted <b>plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R98 700.00</b> plus <b>R5.40</b> / m <sup>2</sup> or part thereof for the remaining building area exceeding 10 000 m <sup>2</sup> with no limit per Building Plan submitted <b>plus</b> application fee for Certificate of occupation as per tariff 15.
<b>1 B</b>	<b>All other Uses. Industrial, Commercial,</b>		
	0,1 m <sup>2</sup> to 3000 m <sup>2</sup>	<b>R13.20</b> per m <sup>2</sup> or part thereof for building plans 0,1-3000 m <sup>2</sup> with a minimum fee of <b>R2100.00</b> per Building Plan submitted and a maximum fee of <b>R39 600.00 plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R14.00</b> per m <sup>2</sup> or part thereof for building plans 0,1-3000 m <sup>2</sup> with a minimum fee of <b>R2200.00</b> per Building Plan submitted and a maximum fee of <b>R42 000.00 plus</b> application fee for Certificate of occupation as per tariff 15.
	3001 m <sup>2</sup> to 10 000 m <sup>2</sup>	<b>R39 600.00</b> plus <b>R8.00/</b> m <sup>2</sup> or part thereof for the remaining building area exceeding 3000 m <sup>2</sup> up to 10 000 m <sup>2</sup> per Building Plan submitted and a maximum fee of <b>R95 600 plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R42 000.00</b> plus <b>R8.40/</b> m <sup>2</sup> or part thereof for the remaining building area exceeding 3000 m <sup>2</sup> up to 10 000 m <sup>2</sup> per Building Plan submitted and a maximum fee of <b>R100 800 plus</b> application fee for Certificate of occupation as per tariff 15.
	10 001 m <sup>2</sup> and above (No limit)	<b>R95 600. 00</b> plus <b>R5.00/</b> m <sup>2</sup> or part thereof for the remaining building area exceeding 10 000 m <sup>2</sup> with no limit per Building Plan submitted <b>plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R100 800. 00</b> plus <b>R5.40/</b> m <sup>2</sup> or part thereof for the remaining building area exceeding 10 000 m <sup>2</sup> with no limit per Building Plan submitted <b>plus</b> application fee for Certificate of occupation as per tariff 15.



	<b>Tariff</b>	<b>Amount (2014/15)</b>	<b>Amount (2015/16)</b>
2.	Swimming Pools/Ponds	<b>R370.00</b> per separate building plan <b>plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R390.00</b> per separate building plan <b>plus</b> application fee for Certificate of occupation as per tariff 15.
3.	Minor Building Works	<b>R370.00</b> per separate building plan <b>plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R390.00</b> per separate building plan <b>plus</b> application fee for Certificate of occupation as per tariff 15.
4	Mass Contracted Low Cost Housing projects funded by means of National Housing Capital Subsidies (RDP)	<b>R45.00</b> per dwelling unit	<b>R47.00</b> per dwelling unit
5.	Septic, Vacuum, Fuel Tanks and Gas Installations	<b>R400.00</b> per submission <b>plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R430.00</b> per submission <b>plus</b> application fee for Certificate of occupation as per tariff 15.
6.	Cell phone masts, radio masts, television masts	<b>R2 600.00</b> per submission <b>plus</b> application fee for Certificate of occupation as per tariff 15.	<b>R2 750.00</b> per submission <b>plus</b> application fee for Certificate of occupation as per tariff 15.
7.	Re-inspection fee (If inspection does not comply with approved Plans or Building Regulations)	<b>R400.00</b> per site inspection	<b>R430.00</b> per site inspection
8.	Search fee	<b>R90.00</b> per erf	<b>R95.00</b> per erf
9.	Building plan fees for Government buildings	<b>As per tariff 1B and tariff 15</b>	<b>As per tariff 1B and tariff 15</b>
10.	<b>Cost Plan copies</b>		
	<b>Paper Size</b>		
	A0	<b>R26.00</b> each	<b>R28.00</b> each
	A1	<b>R13.00</b> each	<b>R13.50</b> each

	<b>Tariff</b>	<b>Amount (2014/15)</b>	<b>Amount (2015/16)</b>
	A2	<b>R6.50</b> each	<b>R6.80</b> each
	<b>Film Size</b>		
	A0	<b>R52.50</b> each	<b>R55.00</b> each
	A1	<b>R26.50</b> each	<b>R28.00</b> each
	A2	<b>R13.50</b> each	<b>R14.00</b> each
	<b>Micro Film</b>		
	A4	<b>R22.00</b> each	<b>R23.50</b> each
11A.	<b>Cost of Computer generated prints / plots on Media-Coated paper 80GSM</b>		
	<b>10% Architecture</b>		
	<b>Size</b>		
	A0	<b>R22.00</b> each	<b>R23.50</b> each
	A1	<b>R12.00</b> each	<b>R12.80</b> each
	A2	<b>R5.60</b> each	<b>R6.00</b> each
	A3	<b>R4.40</b> each	<b>R4.70</b> each
	A4	<b>R2.40</b> each	<b>R2.50</b> each
	<b>75% Rendered Colour</b>		
	A0	<b>R140.00</b> each	<b>R150.00</b> each
	A1	<b>R70.00</b> each	<b>R75.00</b> each
	A2	<b>R36.00</b> each	<b>R38.00</b> each
	A3	<b>R22.50</b> each	<b>R24.00</b> each
	A4	<b>R16.00</b> each	<b>R17.00</b> each
11B.	<b>Cost of Computer generated prints / plots on Media Coated paper 90GSM</b>		

	<b>Tariff</b>	<b>Amount (2014/15)</b>	<b>Amount (2015/16)</b>
	<b>10% Architecture</b>	<b>75% Rendered Colour</b>	
	<b>Size</b>		
	A0	<b>R28.50</b> each	<b>R30.00</b> each
	A1	<b>R16.00</b> each	<b>R17.00</b> each
	A2	<b>R11.50</b> each	<b>R12.00</b> each
	A3	<b>R5.80</b> each	<b>R6.00</b> each
	A4	<b>R3.40</b> each	<b>R3.60</b> each
	<b>75% Rendered Colour</b>		
	A0	<b>R165.00</b> each	<b>R175.00</b> each
	A1	<b>R85.00</b> each	<b>R90.00</b> each
	A2	<b>R42.00</b> each	<b>R45.00</b> each
	A3	<b>R22.50</b> each	<b>R24.00</b> each
	A4	<b>R16.00</b> each	<b>R17.00</b> each
11C.	<b>Scanning of building plans and other related documents for submission (where applicable) including printing of one set of building plans upon approval</b>		
	A0	<b>R52.50</b> each	<b>R55.00</b> each
	A1	<b>R42.00</b> each	<b>R45.00</b> each
	A2	<b>R32.00</b> each	<b>R34.00</b> each
	A3	<b>R10.50</b> each	<b>R11.00</b> each
	A4	<b>R6.30</b> each	<b>R6.60</b> each
	<b>Provision of soft copies of existing/approved building plans (When available)</b>		
	CD	<b>R32.00</b> each	<b>R34.00</b> each
	Email	<b>R26.50 per Erf</b>	<b>R28.00 per erf</b>

	<b>Tariff</b>	<b>Amount (2014/15)</b>	<b>Amount (2015/16)</b>
12.	Application for demolition permit	<b>R660.00</b> per erf per application per erf per portion of an erf per remainder of an erf	<b>R700.00</b> per erf per application per erf per portion of an erf per remainder of an erf
13	Application for demolition Building Permit for Government Buildings	<b>As per tariff 12</b>	<b>As per tariff 12</b>
14.	Provisional authorization to commence with building work in terms of Section 7(6) of the National Building Regulations and Building Standards Act, 1977 of 103, as amended	<b>R3 900.00</b> per application per erf per portion of an erf per remainder of an erf	<b>R4 200.00</b> per application per erf per portion of an erf per remainder of an erf
14a	Provisional authorization to commence with building work in terms of Section 7(6) of the National Building Regulations and Building Standards Act, 1977 of 103, as amended for Government Buildings and Mass Contracted Low Cost Housing projects funded by means of National Housing Capital Subsidies (RDP) Houses	<b>As per tariff 14</b>	<b>As per tariff 14</b>
15.	Application for Certificate of occupancy <b>(Payable upon submission of Building plan)</b>	<b>Minimum of R90.00</b> per application per erf per unit per portion of an erf per remainder of an erf <b>or</b> 5% of the building plan submission fee paid on submission of a building plan (Whichever is the highest).	<b>Minimum of R95.00</b> per application per erf per unit per portion of an erf per remainder of an erf <b>or</b> 5% of the building plan submission fee paid on submission of a building plan (Whichever is the highest).
15a	Application for Certificate of occupancy for Mass Contracted Low Cost Housing projects funded by means of National Housing Capital Subsidies (RDP)	<b>R Nil</b>	<b>R Nil</b>

	Tariff	Amount (2014/15)	Amount (2015/16)
15b	Application for permission to occupy a building before issuing the certificate of occupancy - <b>Tariff applicable for buildings of 0 m<sup>2</sup> to 1000 m<sup>2</sup>,</b>  - <b>1001 m<sup>2</sup> to 5000 m<sup>2</sup></b>  - <b>5001 m<sup>2</sup> and above</b>	R2 650.00  R5 300.00 R10 600.00	R2 800.00  R5 600.00 R11 200.00

NB. It must be noted that E.M.M and all its entities and departments are exempted from the above tariffs as per Finance Guidelines, but compliance with the National Building Regulations and Standards Act, no 103 of 1977, is still a requirement.

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# **SCHEDULE 8: ROADS RELATED SERVICE PROVISION**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**EKURHULENI METROPOLITAN MUNICIPALITY  
TARIFFS: ROADS RELATED SERVICE PROVISIONS**

In terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000 the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Road Related Service Provisions with effect from **01 July 2015** as follows:

<b>Description</b>	<b>Unit</b>	<b>Tariff (VAT Incl.) 2014/2015</b>	<b>Tariff (VAT Incl.) 2015/2016</b>
The Provision of Driveway Entrances	Fixed Charge	R1 645,00	R 1 736,00
	Metre	R 411,00	R 434,00
The Repair / Replacement of Kerbing	Metre	R 554,00	R 585,00
Tar Surface Repairs	m <sup>2</sup>	R 501,00	R 529,00
The Repair / Provision of block paving	m <sup>2</sup>	R 311,00	R 328,00
The Repair / Provision of brick paving	m <sup>2</sup>	R 311,00	R 328,00

# **SCHEDULE 9: EKURHULENI METROPOLITAN POLICE DEPARTMENT**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**EKURHULENI METROPOLITAN MUNICIPALITY  
TARIFFS FOR THE RENDERING OF SERVICES BY EKURHULENI METROPOLITAN  
MUNICIPALITY DEPARTMENT (EMPD)**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for the Rendering of Services by Community Safety with effect from **1 July 2015** as follows:

<b>DESCRIPTION OF SERVICE</b>	<b>Tariff in Rand 2014/2015 VAT Inclusive</b>	<b>Tariff in Rand 2015/2016 VAT Inclusive</b>
<b>Supply of Information Relating to Motor Vehicle- and Drunken Driving Accidents</b>		
Copy of accident report form (OAR / AR)	R 77.00 search fee and R 13.00 /page	R 82.00 Search fee and R15.00 /page
Copy or computer print of an ambulance attendance report	R 159.00 /page	N/A
Furnishing of information to third party relating to the name and address of any person involved in an accident or of a witness to an accident, subject to written authorisation of party involved	R 77.00 search fee and R 13.00 /page	R 82.00 Search fee and R15.00 per page
Copy of complete sketch-plan or plan and key to sketch-plan or plan of a motor vehicle accident, including copy of a complete set of photographs (album) and key to photographs of a motor vehicle accident	R 138.00 / A4 page R 117.00 / photo	R 146.00 / A4 page R 124.00 / photo
Copy of complete sketch-plan or plan and key to sketch-plan or plan of a motor vehicle accident	R 393.00 /sketch plan and R 626.00 /sketch plan	R 415 / Sketch plan and R 650 / sketch plan
Copy of statement made by a metropolitan police officer / traffic officer with regard to any motor vehicle accident, which was attended to by him / her	R 138.00 / A4 page	R 146.00 / A4 page
A report of a complete reconstruction of a motor vehicle accident done by a trained accident re-constructionist, including the scale plan and any photographs which were taken	R 393 /page	R 415 / page
Copy of complete council vehicle accident / incident investigation and any other information pertaining to the council vehicle accident / incident, which may be supplied	R 159.00 /page	R 165.00 / page

<b>DESCRIPTION OF SERVICE</b>	<b>Tariff in Rand 2014/2015 VAT Inclusive</b>	<b>Tariff in Rand 2015/2016 VAT Inclusive</b>
Copy of any single statement contained within a council investigation docket, accident case docket or drunken driving case docket	R 138.00 / page	R 145.00 / page
Vehicle damage analysis investigation and the necessary report in that regard	R 393.00 / page	R 415.00 / page
Vehicle lamp examination and report in that regard	R 393.00 / page	R 415.00 / page
Requests for and the supply of accident statistics including the necessary report in that regard	R 138.00 / report	R 145.00 / page
Copy of computer print recorded by a member of the EMPD	R 138.00 / report	R 145.00 / page
<b>Towing Service: EMPD</b>		
Removal per light motor vehicle	R 1 039.00	R 1 485.00
Removal per heavy motor vehicle	R 2 078.00	R 3 546.00
Tracing of owner p/vehicle	R 212.00	R 241.00
Call-out fee resulting in vehicle recovery	R 96.00	R 109.00
Impoundment fee charged per day or part thereof	R 509.00 / day or part thereof	R 540.00 / day or part thereof
Impoundment Fee: Vehicles recovered causing intentional obstruction on any public road	R 1 039.00 per day or part thereof	R 1 485.00 per day or part thereof
OR Tambo Tow and Release Fee: Vehicles recovered at the OR Tambo International Airport	R 1 039.00	R 1 485.00
<b>Traffic Control Services and Assistance</b>		
Escorting vehicle: Sporting events and other gatherings	R 180.00 / officer per hour, or part thereof	R 210.00 / officer per hour, or part thereof
Escorting vehicle: Abnormal vehicles and loads	R 200.00 / vehicle, or part thereof	R 450.00 / vehicle, or part thereof
Per official per hour  Sundays and Public Holidays	R 191.00 / officer per hour  R 212.00 / vehicle, or part thereof	R 250.00 / officer per hour  R 290.00 / vehicle, or part thereof
Temporary closure of road or part thereof pertaining to street parties and other gatherings	R 170.00 / officer / hour (needs approval from EMPD first)	R 250.00 / officer / hour (needs approval from EMPD first)
<b>Training</b>		
Basic Fire-arm Training (2 x days)	R 940.00 per day	R20 500.00 pp
Advanced Fire-arm Training (2 x days)	R 1 000.00 per day	R35 750.00 pp
Shooting Range Officer	N/A	R 1 240.00 per day
Anti-hijacking (1 hour)	R 330.00 per person	R 380.00 per person
K53 (1 hour)	R 565.00 per person	No longer offered
Defences driving (1 hour)	R 730.00 per person	No longer offered
Advanced driving — Skid Pad (1 x day)	R 1 625.00 per person + rental fees for skid pad	No longer offered
Advanced driving — Skid Pad plus high speed (1 x day)	R 1 900.00 per person + rental fees for skid pad	No longer offered

<b>DESCRIPTION OF SERVICE</b>	<b>Tariff in Rand 2014/2015 VAT Inclusive</b>	<b>Tariff in Rand 2015/2016 VAT Inclusive</b>
<b>Traffic Accident Investigation</b>		
Level 1 (16 hours)	<b>R 843.00</b>	<b>R 885.00</b>
Level 2 (80 hours)	<b>R 2 025.00</b>	<b>R 2 140.00</b>
Level 3 (80 hours)	<b>R 2 757.00</b>	<b>R 2 910.00</b>
Level 4 (80 hours)	<b>R 5 279.00</b>	<b>R 5 570.00</b>
<b>Range Facilities</b>		
Use of Range — individual (30 mm)	<b>N/A</b>	<b>N/A</b>
Use of Range — individual (60 mm)	<b>N/A</b>	<b>N/A</b>
Use of Range — group (max 10 persons) —60 mm	<b>N/A</b>	<b>N/A</b>
<b>Firearms</b>		
Basic handgun (own firearm and ammunition) - 8 hours	<b>R 1 870.00</b>	<b>R 2 070.00</b>
Basic handgun (firearm and ammunition supplied) - 8 hours	<b>R 2 050.00</b>	<b>R 2 250.00</b>
Basic shotgun (own firearm and ammunition) - 8 hours	<b>R 1 750.00</b>	<b>R 1 950.00</b>
Basic shotgun (firearm and ammunition supplied) - 8 hours	<b>R 2 050.00</b>	<b>R 2 250.00</b>
Basic semi-auto rifle (own firearm and ammunition) - 8 hours	<b>R 1 750.00</b>	<b>R 1 950.00</b>
Basic semi-auto rifle (firearm and ammunition supplied) - 8 hours	<b>R 2 050.00</b>	<b>R 2 250.00</b>
Issuing of competency certificate	<b>R 765.00</b>	<b>R 865.00</b>
<b>Security Training</b>		
Peace Officer (1 x week)	<b>R 3 000.00</b> per person per week	<b>R 3 800.00</b> per person per week
Reaction Officer / Cash in Transit (1 x week)	<b>N/A</b>	<b>N/A</b>
<b>Auxiliary Services</b>		
Plaza lost cards	<b>R 128.00</b>	<b>N/A</b>

# **SCHEDULE 10: TRANSPORT PLANNING AND PROVISIONING**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**SCHEDULE '10'**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS FOR THE RENDERING OF SERVICES BY DEPARTMENT OF TRANSPORT  
PLANNING AND PROVISIONING**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for the Rendering of Services by Department of Transport, Planning and Provisioning with effect from **1 July 2015** as follows:

**LICENSING SERVICES**

<b>NO</b>	<b>TYPE OF SERVICE</b>	<b>Tariff 2014/2015 VAT Incl.</b>	<b>Tariff 2015/2016 VAT Incl.</b>
1.	<b>Weigh bridge services:</b>		
	<ul style="list-style-type: none"> <li>Gross Vehicle Mass less than 3500 kg</li> </ul>	R61.00	R70.00
	<ul style="list-style-type: none"> <li>Gross Vehicle Mass exceeding 3500 kg</li> </ul>	R98.00	R112.00
2	<b>Key deposit</b>	<b>NOT APPLICABLE TO LICENSING</b>	<b>NOT APPLICABLE TO LICENSING</b>
3.	<b>Taxi licenses</b>	<b>NOT APPLICABLE TO LICENSING</b>	<b>NOT APPLICABLE TO LICENSING</b>
5.	<b>Set of four photo's</b>	<b>NOT APPLICABLE. WE DO NOT PROVIDE THIS SERVICE.</b>	<b>NOT APPLICABLE. WE DO NOT PROVIDE THIS SERVICE.</b>

# **SCHEDULE 11: DISASTER AND EMERGENCY MANAGEMENT SERVICES (DISASTER MANAGEMENT)**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

Schedule "11"

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS FOR THE RENDERING OF SERVICES BY DISASTER & EMERGENCY  
MANAGEMENT SERVICES DEPARTMENT**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015** , resolved to amend its Tariffs for the Rendering of Services by DEMS with effect from **1 July 2015** as follows:

**DISASTER MANAGEMENT SERVICES**

	<b>TYPE OF SERVICE</b>	<b>Tariff 2014/15 VAT Inclusive</b>	<b>Tariff 2015/16 VAT Inclusive</b>
1	CCTV Video Prints	R 74.00 per unit	N/A
2	CCTV Reports	R 63.00 per page	N/A
3.	CCTV VHS Copies	R 187.00 per CD	N/A
4.	CD Copies	R 187.00 per CD	N/A
<b>Emergency Call Taking / Dispatching</b>			
1.	Voice Recording CD's	R 153.00 per CD	R 162.00 per CD
2.	Copy Incident Report – Computer	R 74.00 per page	R 78.00 per page
3.	Incidents Reports	R 74.00 per report	R 78.00 per report

# **SCHEDULE 12: DISASTER AND EMERGENCY MANAGEMENT SERVICES DEPARTMENT (EMERGENCY SERVICES)**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY





**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**Schedule "12"**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS FOR THE RENDERING OF SERVICES BY DISASTER & EMERGENCY  
MANAGEMENT SERVICES DEPARTMENT**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for the Rendering of Services by DEMS with effect from **1 July 2015** as follows:

**EMERGENCY SERVICES**

A	EMERGENCY SERVICES	TARIFF 2014/15 VAT Inclusive		TARIFF 2015/16 VAT Inclusive	
		Within Metro	Outside Metro	Within Metro	Outside Metro
<b>1</b>	<b>Call out charges per hour or part thereof for: appliances</b>				
(a)	For a primary turnout (Per incident)	Nil	751.00	Nil	805.00
(b)	Turntable ladder of hydraulic platform	2 068.00	3 300.00	2 217.00	3 538.00
(c)	Water tankers	1 034.00	2 096.00	1 108.00	2 247.00
(d)	Heavy pumps	1 034.00	1 034.00	1108.00	1 108.00
(e)	Medium pumps	821.00	1 658.00	880.00	1 777.00
(f)	Light pumps	596.00	1 048.00	639.00	1 123.00

A	EMERGENCY SERVICES	TARIFF 2014/15 VAT Inclusive		TARIFF 2015/16 VAT Inclusive	
		Within Metro	Outside Metro	Within Metro	Outside Metro
(g)	Portable pumps	412.00	821.00	442.00	880.00
(h)	Specialized vehicles (Container Unit, Hazmat Unit etc.)	821.00	1 658.00	880.00	1 777.00
(i)	Rescue units	821.00	1 658.00	880.00	1 777.00
(j)	Inspection or any general purpose vehicle including trailers and Skid Units	227.00	453.00	243.00	485.00
(k)	Ambulance, response vehicle excluding GPA vehicles	Rams Tariffs	Rams Tariffs	Rams Tariffs	Rams Tariffs
(l)	Extrication and/or the use of specialized rescue equipment	792.00	1 587.00	849.00	1 701.00
(m)	Ambulance Service paid for by the Road Accident Fund	Fee Structure (UPFS) as per Govt Gazette Notice less 10%	Fee Structure (UPFS) as per Govt Gazette Notice less 10%	Fee Structure (UPFS) as per Govt Gazette Notice less 10%	Fee Structure (UPFS) as per Govt Gazette Notice less 10%
(n)	Extrication and/or the use of specialized rescue equipment paid for by the Road Accident Fund	792.00 Less 10%	1 586.00 Less 10%	849.00 Less 10%	1 700.00 Less 10%
(o)	Rescue vehicle paid for by the Road Accident Fund	821.00 Less 10%	1 658.00 Less 10%	880.00 Less 10%	1 777.00 Less 10%

A	EMERGENCY SERVICES	TARIFF 2014/15 VAT Inclusive		TARIFF 2015/16 VAT Inclusive	
		Within Metro	Outside Metro	Within Metro	Outside Metro
2.	<b>Call out charges per hour or part thereof for: Personnel</b>				
(a)	Per member of the Service	113.00	227.00	121.00	243.00
3	<b>Charges for water usage</b>	Applicable Tariff Plus 10%	Applicable Tariff Plus 10%	Applicable Tariff Plus 10%	Applicable Tariff Plus 10%
4.	<b>Consumable material</b>				
(a)	Expenses for resources such as fuel, chemical agents, servicing, recharging and/or reconditioning of fire equipment, etc.	Replacement / Repair Cost Plus 10%	Replacement / Repair Cost Plus 10%	Replacement / Repair Cost Plus 10%	Replacement / Repair Cost Plus 10%
(b)	Expenses for damage to the Council's property	Replacement / Repair Cost Plus 10%	Replacement / Repair Cost Plus 10%	Replacement / Repair Cost Plus 10%	Replacement / Repair Cost Plus 10%
(c)	Any other bona fide expenses incurred by the Council as result of such services rendered, including staff rehabilitation, rental of specialized equipment, additional legal liability expenses, etc.	Cost Plus 10%	Cost Plus 10%	Cost Plus 10%	Cost Plus 10%
(d)	Fire Fighting Foam	Replace stock with same type and quantity rounded to	Replace stock with same type and quantity rounded to	Replace stock with same type and quantity rounded to	Replace stock with same type and quantity rounded to

A	EMERGENCY SERVICES	TARIFF 2014/15 VAT Inclusive		TARIFF 2015/16 VAT Inclusive	
		Within Metro	Outside Metro	Within Metro	Outside Metro
		the highest 25 litres, or cost plus 10%	the highest 25 litres, or cost plus 10%	the highest 25 litres, or cost plus 10%	the highest 25 litres, or cost plus 10%

B.	ANCILLARY SERVICES	TARIFF 2014/15 VAT Inclusive		TARIFF 2015/16 VAT Inclusive	
		Within Metro	Outside Metro	Within Metro	Outside Metro
<b>1</b>	<b>Call out charges per hour or part thereof for: appliances</b>				
(a)	Turntable ladder or hydraulic platform	1 688.00	2 693.00	1810.00	2 887.00
(b)	Water tankers	844.00	1 710.00	905.00	1 833.00
(c)	Heavy pumps	844.00	1710.00	905.00	1 833.00
(d)	Medium pumps	671.00	1352.00	719.00	1 449.00
(e)	Light pumps	486.00	856.00	521.00	918.00
(f)	Portable pumps	335.00	671.00	359.00	719.00
(g)	Specialized vehicles (Container Unit, Hazmat Unit etc.)	670.80	1 352.00	719.00	1 449.00
(h)	Rescue units	671.00	1 352.00	719.00	1 449.00
(l)	Inspection or any general purpose vehicle including	227.00	453.00	243.00	486.00

B.	ANCILLARY SERVICES	TARIFF 2014/15 VAT Inclusive		TARIFF 2015/16 VAT Inclusive	
		Within Metro	Outside Metro	Within Metro	Outside Metro
	trailers and Skid Units				
(j)	Ambulance, response vehicle excluding GPA vehicles	Rams Tariffs	Rams Tariffs	Rams Tariffs	Rams Tariffs
(k)	Sundry Services e.g. Antique and Non Operational Vehicles	821.00	1 658.00	880.00	1 777.00
<b>2.</b>	<b>Call out charges per hour or part thereof for: Personnel</b>				
(a)	Per member of the Service	227.00	453.00	243.00	486.00

C.	PROACTIVE SERVICES	TARIFF 2014/15 VAT Inclusive	TARIFF 2015/16 VAT Inclusive
<b>1.</b>	<b>Inspections</b>		
(a)	Fire risk analyses and assessment per hour or part thereof where requested outside of schedule	412.00	442.00
(b)	Fire investigation/inspection per hour or part thereof where requested outside of schedule	412.00	442.00
(c)	Building Plans		
(i)	Consultation fee prior to submission	412.00	442.00
(ii)	New Work: Submission fees for building plans	1.85 per m <sup>2</sup> or part thereof with	1.98 per m <sup>2</sup> or part thereof with

C.	PROACTIVE SERVICES	TARIFF 2014/15 VAT Inclusive	TARIFF 2015/16 VAT Inclusive
	(Includes additions that is calculated at the square meterage of the addition only)	a minimum fee of 185.00 per building plan submitted and a maximum fee of 24 770.00	a minimum fee of 198. 00per building plan submitted and a maximum fee of 26 553.00
(iii)	Alterations: Per Occupant (Includes deviations)	412.00 per submission	442.00
(iv)	Change of Occupancy: Other Occupancy Classes (not to be charged if the change of occupancy is the subject of a building plan covered under new work)	1.85 per m <sup>2</sup> or part thereof with a minimum fee of 185.00 per building plan submitted and a maximum fee of 24 770.00	1.98 per m <sup>2</sup> or part thereof with a minimum fee of 198.00per building plan submitted and a maximum fee of 26 553.00
(d)	Definitions		
	<b>“Additions”</b> : This is new work added unto existing buildings		
	<b>“Occupancy”</b> : As per A21 of SABS 0400		
	<b>“Deviations”</b> : (ii) When “as built” plans are submitted upon completion of the building and the new plans differ from the originally submitted plan/s and may include additions.		
2.	<b>For the supply of incident reports</b>		
	(a) Ambulance and fire reports (per page)	22.00	24.00
	(b) Fire Investigation report (per Report)	247.00	265.00
3.	<b>Tariff of fees payable in respect of storage, use and handling of dangerous goods (1)</b>	<b>Per Annum</b>	

<b>C.</b>	<b>PROACTIVE SERVICES</b>	<b>TARIFF 2014/15 VAT Inclusive</b>	<b>TARIFF 2015/16 VAT Inclusive</b>
(a)	Spray Room	355.00 each	381.00 each
(b)	Flammable Liquid Store	355.00 each	381.00 each
(c)	Mixing/Decanting Room	355.00 each	381.00 each
(d)	Dangerous Goods Store	355.00 each	381.00 each
(e)	Piped Gas Installation	355.00 each	381.00 each
(f)	Transport Permit	679.00	728.00
<b>Group 1</b>	<b>Explosives</b>		
	Fireworks	821.00	880.00
<b>Group 2</b>	<b>Flammable Gas</b>		
	Not more than 600 kg	327.00	351.00
	600 kg but not more than 9200 kg	496.00	532.00
	9200 kg but not more than 100 000 kg	821.00	880.00
	Bulk depot — more than 100 000 kg	2 478.00	2 656.00
<b>Group 3</b>	<b>Flammable Liquids</b>		
	Not more than 2 000 litres	326.00	349.00
	2 000 litres but not more than 100 000 litres	496.00	532.00
	100 000 litres but not more than 200 000 litres	821.00	880.00
	More than 200 000 litres — bulk depot	2 478.00	2 656.00
<b>Group 4</b>	<b>Flammable Solids</b>		
	Flammable Solids	821.00	880.00
	Pyrophoric substances	821.00	880.00
	Water reactive substances	821.00	880.00

<b>C.</b>	<b>PROACTIVE SERVICES</b>	<b>TARIFF 2014/15 VAT Inclusive</b>	<b>TARIFF 2015/16 VAT Inclusive</b>
<b>Group 5</b>	<b>Oxidising Agents and Organic Peroxides</b>		
	Oxidising Agents	821.00	880.00
	Group 1 Organic	821.00	880.00
	Group 2 Organic	821.00	880.00
<b>Group 6</b>	<b>Toxic/Infectious substances</b>		
	Group 1 Toxic substances in packets	821.00	880.00
	Group 2 Toxic substances in packets	821.00	880.00
	Group 3 Toxic substances in packets	821.00	880.00
	Infective substances	821.00	880.00
<b>Group 8</b>	<b>Corrosive/Caustic Substances</b>		
	Group 1 Acids in packets	821.00	880.00
	Group 2 Acids in packets	821.00	880.00
	Group 3 Acids in packets	821.00	880.00
	Group 1 Alkaline substances in packets	821.00	880.00
	Group 2 Alkaline substances in packets	821.00	880.00
	Group 3 Alkaline substances in packets	821.00	880.00
<b>Group 9</b>	<b>Miscellaneous substances</b>		
	Liquids	525.00	563.00
	Solids	525.00	563.00
<b>4.</b>	<b>Miscellaneous fees</b>		
	Duplicate document	106.00	114.00
	Transfer of document	106.00	114.00
<b>5.</b>	<b>Certificate of Fitness for Public Buildings</b>	630.00	675.00



<b>D.</b>	<b>TRAINING</b>	<b>TARIFF 2014/15 VAT Inclusive</b>	<b>TARIFF 2015/16 VAT Inclusive</b>
<b>1.</b>	<b>Industrial Courses</b>		
	Industrial Fire Fighting Course	977.00	1 047.00
	Level One Emergency Care	751.00	805.00
<b>2.</b>	<b>Emergency Services Courses</b>		
	Fire Service Instructor I	1 318.00	1 413.00
	Fire Instructor I Challenge	722.00	774.00
	Fire Fighter I Challenge	1 446.00	1 550.00
	Fire Fighter I and II Course	8 413.00	9 019.00
	Fire Fighter II Course	3 300.00	3 538.00
	Fire Fighter II Challenge	1 503.00	1 611.00
	Fire Fighter II Challenge (per subject)	525.00	563.00
	Hazmat Awareness Course	1 289.00	1 382.00
	Hazmat Awareness Challenge	453.00	486.00
	Hazmat Operations Course	1204.00	1 291.00
	Hazmat Operations Challenge	453.00	486.00
	Basic Ambulance Course	6 458.00	6 923.00
	Rescue Technician	57 796.00	61 957.00
	High Angle 1 (Rescue Technician Component)	9 602.00	10 293.00
	High Angle 2 (Rescue Technician Component)	9 602.00	10 293.00

<b>C.</b>	<b>PROACTIVE SERVICES</b>	<b>TARIFF 2014/15 VAT Inclusive</b>	<b>TARIFF 2015/16 VAT Inclusive</b>
	Structural Collapse (Rescue Technician Component)	9 602.00	10 293.00
	Confined Space (Rescue Technician Component)	9 602.00	10 293.00
	Swift Water (Rescue Technician Component)	9 602.00	10 293.00
	Trench Rescue (Rescue Technician Component)	9 602.00	10 293.00
	Fire Safety Officer	2 323.00	2 490.00
	Rewrite costs per paper	113.00	121.00
	Accommodation per night (excluding any meals)	113.00	121.00
	Pump Driver / Operator	4 347.00	4 660.00
	Aerial Driver/Operator	4 347.00	4 660.00
<b>3.</b>	<b>FIRE TRAINING</b>		
	A daily rate for specially tailored courses, which excludes consumables	326.00	349.00
	Fire and Life Safety Educator 1 course	1 402.00	1 503.00
	Fire and Life Safety Educator 2 course	1 402.00	1 503.00
	Public information Officers course (three days)	779.00	835.00
<b>4.</b>	<b>Emergency Medical Courses</b>		
	BLS Healthcare provider CPR (9 hours)	1 898.00	2 035.00

<b>C.</b>	<b>PROACTIVE SERVICES</b>	<b>TARIFF 2014/15 VAT Inclusive</b>	<b>TARIFF 2015/16 VAT Inclusive</b>
	AEA Preparation	1 742.00	1 867.00
	CCA Preparation	2 096.00	2 247.00
	BAA Refresher Course (for private candidates)	1 742.00	1 867.00
	AEA Refresher (for private candidates)	2 096.00	2 247.00
	Level 2 First Aid	906.00	971.00
	Level 3 First Aid	1 572.00	1 685.00
	Moderation & Assessment of courses to external parties per day (Maximum class size 20)	2 150.00	2 305.00
	Travel & Accommodation per night	376.00 + Accommodation costs	403.00 + Accommodation costs
	Travel (Per KM)	AA rates	AA rates
	Travel (Airfare & Vehicle rental)	Cost + 5%	Cost + 7.2%
<b>5.</b>			
	<b>USAGE OF HOT TRAINING AREA AND SMOKE ROOM FACILITIES</b>		
	The usage of the Hot Training area and Smoke room facilities	1 048.00 per Hour excluding consumables	1 123.00 per Hour excluding consumables
<b>6.</b>			
	<b>RENTAL OF AUDITORIUM</b>		
	The renting of the Auditorium	453.00 per hour with a minimum of four	486.00 per hour with a minimum of four

<b>C.</b>	<b>PROACTIVE SERVICES</b>	<b>TARIFF 2014/15 VAT Inclusive</b>	<b>TARIFF 2015/16 VAT Inclusive</b>
		(4) hours	(4) hours
<b>7.</b>	<b>Mess Fees</b>		
	Breakfast	33.00	35.00
	Lunch	42.00	45.00
	Supper	33.00	35.00
	For take-away	Add 4.00	4.00
	Sandwich 4 slice	16.00	17.00
	Bread 1 slice	6.00	6.00
	Pies	18.00	19.00
	Platter ( Savoury serve 8-10)	403.00	432.00
	Platter ( Sandwiches serve 8-10)	205.00	220.00
	Special requests	Cost + 100%	Cost + 100%
	Hot Beverages	Cost +10%	Cost +10%
	Cold Beverages	Cost + 10%	Cost + 10%
	Sweets and other items.	Cost + 10%	Cost + 10%

#### **FOR THE IMPLEMENTATION OF TARIFFS**

- (a) A callout is calculated as a minimum of one hour or part thereof
- (b) More than 30 minutes shall be calculated as one hour while less than 30 minutes shall be calculated as half an hour

- (c) The time shall be calculated from turnout point to return to base.
- (d) Tariffs for extrication/rescue services shall be applicable and calculated for each patient/victim extricated
- (e) Ancillary services will only be rendered on the acceptance of a written quotation.
- (f) In the case of road traffic accidents, the department will first endeavour to recover the tariffs from the Road Accident Fund, where after it will be the responsibility of the patient/victim.
- (g) The tariffs relating to table "A" 1 (m), (n) and (o) above is only relevant for claims paid by the Road Accident Fund , where the agreement between EMM and the Road Accident Fund stipulates that the tariffs applicable to claims to the Road Accident Fund is limited to the applicable tariff Fee Structure (UPFS) as per Government Gazette Notice ,less 10%.

## **EXCLUSIONS**

- (a) When a false alarm has been received but the responsible person, in the opinion of the Chief Fire Officer, acted in good faith, no charges shall be applicable.
- (b) Council withholds the right to revoke any and all charges relating to:
  - Civil Commotion
  - Riots
  - Natural Disasters
  - Either locally or on request of another sphere of Government.
- (c) No charges shall be applicable to any registered indigents.
- (d) Bona fide charitable organizations may be exempted from any charges.
- (e) Should new training courses be developed the Head of Department: Disaster and Emergency Management Services be allowed to implement an appropriate interim tariff until the next financial year.
- (f) Exercises, where such exercises are requested and initiated by the Ekurhuleni Emergency Services.
- (g) International assistance rendered on request of the National Sphere of Government.
- (h) Where Council is the sole beneficiary of services rendered, provided that the requesting department may be held liable for overtime costs and additional expenses incurred
- i) Where permits are required by Council for the registration of council owned premises for the use, handling, storage and transportation of dangerous goods.

- j) Where fire investigation reports or other incident reports are required by the SAPS or other government institution for investigative or evidentiary purposes.
  - k) Auxiliary institutions working in conjunction with the Disaster and Emergency Management Services Department, such as the Emergency Services Chaplaincy and the Off Road Rescue Club, where such activities is to the benefit of Council.
  - l) Where internal courses are offered to Ekurhuleni Emergency Services staff in line with the workplace skills plan and Departmental programme.
  - m) Mess fees in case of internal courses offered to Ekurhuleni Emergency Services staff in line with the workplace skills plan and Departmental programme.
  - n) Moderation & Assessment of courses to external parties per day , where the other party performs a similar function to the DEMS Department in kind.
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# **SCHEDULE 13: LIBRARIES AND INFORMATION SERVICES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**SCHEDULE "13"**

**EKURHULENI METROPOLITAN MUNICIPALITY  
TARIFFS FOR LIBRARIES AND INFORMATION SERVICES**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend the Tariffs for Libraries and Information Services with effect from **1 July 2015**, as follows:

ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE ARE **VAT INCLUSIVE**.



1.	MEMBERSHIP CATEGORY	DESCRIPTION	REQUIREMENTS FOR MEMBERSHIP APPLICATION	RESIDENT APPLICABLE FEE 2014/2015	RESIDENT APPLICABLE FEE 2015/2016	TARIFF 2014/2015 NON RESIDENT APPLICABLE FEE	TARIFF 2015/2016 NON RESIDENT APPLICABLE FEE
<p style="text-align: center;"><b>RESIDENT:</b> Person residing within the boundaries of Ekurhuleni Metropolitan Municipality (EMM)            Person owning property within the area and who is paying rates and taxes            Company or group that is situated and conducts business within the boundaries of the EMM            EMM staff residing outside Ekurhuleni borders (excluding family members)</p>							
1.1	ADULT	Person 18 years and older and legally deemed to be a major	<p><b>1.1.1 Users: Formal settlements:</b></p> <ul style="list-style-type: none"> <li>• Identity document / Passport</li> <li>• Water and lights account or Current account / statement of a recognized company / institution indicating physical address</li> <li>• 2 x personal references</li> </ul> <p><b>1.1.2 Users: Informal settlements</b></p> <ul style="list-style-type: none"> <li>• Identity document/Passport</li> <li>• Proof of stand allocation on EMM housing waiting list or Letter of introduction and confirmation of EMM physical address on proforma from:               <ul style="list-style-type: none"> <li>- Ward Councillor</li> <li>- Friend or family member residing in Ekurhuleni</li> </ul> </li> </ul>	FREE	FREE	<p><b>Per annum:</b> R 110.00</p> <p><b>Pensioner:</b> R 60.00</p> <p><b>Family fee:</b> R 330.00</p>	<p><b>Per annum:</b> R 110.00</p> <p><b>Pensioner:</b> R 60.00</p> <p><b>Family fee:</b> R 330.00</p>

1.	MEMBERSHIP CATEGORY	DESCRIPTION	REQUIREMENTS FOR MEMBERSHIP APPLICATION	RESIDENT APPLICABLE FEE 2014/2015	RESIDENT APPLICABLE FEE 2015/2016	TARIFF 2014/2015 NON RESIDENT APPLICABLE FEE	TARIFF 2015/2016 NON RESIDENT APPLICABLE FEE
			providing proof of physical address,  <u>or</u> - Current account/statement of recognized company/institution indicating physical address.				
			<u>Or</u> - Current account/statement of recognized company/institution indicating physical address  <b>1.1.3 Users living permanently in caravan parks, hotels or boarding houses</b>  <ul style="list-style-type: none"> <li>• ID Document/Passport</li> <li>• Letter of introduction and confirmation of permanent residence from owner of caravan park, hotel or boarding house <u>or</u> Current account / statement of recognized company / institution indicating physical address</li> </ul> 2 x personal references				

1.	MEMBERSHIP CATEGORY	DESCRIPTION	REQUIREMENTS FOR MEMBERSHIP APPLICATION	RESIDENT APPLICABLE FEE 2014/2015	RESIDENT APPLICABLE FEE 2015/2016	TARIFF 2014/2015 NON RESIDENT APPLICABLE FEE	TARIFF 2015/2016 NON RESIDENT APPLICABLE FEE
1.2	MINOR	Person from birth up to 18 years of age <b>Includes:</b> Any person not legally deemed responsible	<b>1.2.1 Users formal settlements</b> <ul style="list-style-type: none"> <li>• Parent / Guardian signature</li> <li>• Identity document / passport of parent or guardian <b>or</b> birth certificate of minor</li> <li>• Water and lights account Current account / statement of a recognized company / institution indicating physical address</li> <li>• 2 x Personal references</li> </ul>	FREE	FREE	R 60.00 per annum	R 60.00 per annum
			<b>1.2.2 Users informal settlements</b> <ul style="list-style-type: none"> <li>• Parent / Guardian signature</li> <li>• Identity document / passport of parent or guardian</li> <li>• birth certificate of minor</li> <li>• Letter of introduction and confirmation of EMM physical address on proforma from: <ul style="list-style-type: none"> <li>- Ward Councillor</li> <li>- Friend/family member or</li> <li>- Class teacher (in exceptional</li> </ul> </li> </ul>	FREE	FREE	R 60.00 per annum	R 60.00 per annum

1.	MEMBERSHIP CATEGORY	DESCRIPTION	REQUIREMENTS FOR MEMBERSHIP APPLICATION	RESIDENT APPLICABLE FEE 2014/2015	RESIDENT APPLICABLE FEE 2015/2016	TARIFF 2014/2015 NON RESIDENT APPLICABLE FEE	TARIFF 2015/2016 NON RESIDENT APPLICABLE FEE
			cases) Current account / statement of recognized company / institution				
1.3	VISITOR	Adult or minor person visiting a resident, studying at an institution or work temporarily within the Ekurhuleni Metro for a period not exceeding three (3) months	<ul style="list-style-type: none"> <li>Identity document / Passport</li> <li>Letter of introduction and confirmation from resident / institution / work and proof of physical address</li> <li>Permanent address of visitor</li> </ul>	Not applicable	Not applicable	R 60.00 fee	R 60.00 fee
1.4	EDUCATIONAL / REMEDIAL Individual	Individual membership for specific educational or remedial purposes other than personal use <b>Includes:</b> professionals such as teachers, parents registered for home schooling, occupational therapists, psychologists	1.4.1 Individual <ul style="list-style-type: none"> <li>As in 1.1</li> <li>Proof of educational / Remedial / reading activities</li> </ul>	FREE	FREE	R 110.00 per annum	R 110.00 per annum
	Group	<b>Includes:</b> Reading circles, day mothers, playgroups, crèches	1.4.2 Group (as above) <ul style="list-style-type: none"> <li>Formal written application by chairman / owner who</li> </ul>	FREE	FREE	NOT ALLOWED	NOT ALLOWED

1.	MEMBERSHIP CATEGORY	DESCRIPTION	REQUIREMENTS FOR MEMBERSHIP APPLICATION	RESIDENT APPLICABLE FEE 2014/2015	RESIDENT APPLICABLE FEE 2015/2016	TARIFF 2014/2015 NON RESIDENT APPLICABLE FEE	TARIFF 2015/2016 NON RESIDENT APPLICABLE FEE
			accepts responsibility				
1.5	INSTITUTION / ORGANISATION	Non-profitable & registered cultural, social, developmental, educational, support institutions / organisations (formal structure) <b>Includes:</b> NGO's, schools, nursery schools	<ul style="list-style-type: none"> <li>Formal written application by legally accountable person (e.g. president / chairperson! director)</li> <li>Proof of registration where applicable</li> <li>Proof of physical address</li> </ul>	<b>FREE</b>	<b>FREE</b>	NOT ALLOWED	NOT ALLOWED
1.6	STUDY FACILITY USERS	Library Users that are using the study facility in libraries.	<ul style="list-style-type: none"> <li>ID Book or Passport</li> </ul>		<b>FREE</b>		FREE

## 2. MEDIA RELATED TARIFFS

2	TARIFF CATEGORY	MEDIA TYPE / TYPE	TIME PERIOD OVERDUE	TARIFFS 2014/2015	TARIFFS 2015/2016
2.1	<b>FINES: OVERDUE MEDIA</b> Grace periods of one day before fines are generated			<b>MAXIMUM: R 100.00 PER ITEM</b>	<b>MAXIMUM: R 100.00 PER ITEM</b>
		Interlibrary loan	Day (PER DAY)	R 5.50	R 5.50
		Reference media	Day (PER DAY)	R 5.50	R 5.50
		Audio visual media	Day (PER DAY)	R 2.50	R 2.50
		All other media for general circulation	Week or part thereof	R 2.50	R 2.50
		Set of Toys / Toy (Educational or Recreational)	Week or part thereof	R 6.00	R 6.00
		Daisy Players	Week or part thereof	R 5.50	R 5.50
2.2	<b>LOAN FEES: MEDIA</b> Total number of borrowed media and loan periods determined by the council	Compact disc	Four weeks Non Renewable	R 4.00	R 4.00
		CD-ROM	Four weeks Non Renewable	R 6.00	R 6.00
		Video Cassette	Four weeks Non Renewable	R 6.00	R 6.00
		Digital video disc	Four weeks Non Renewable	R 6.00	R 6.00
		Audio books and audio cassette kits	Four weeks Non Renewable	R 6.00	R 6.00 <b>Free for the Blind and the Visually Impaired users and pensioners</b>

2	TARIFF CATEGORY	MEDIA TYPE / TYPE	TIME PERIOD OVERDUE	TARIFFS 2014/2015	TARIFFS 2015/2016
	LOAN FEES: MEDIA	Set of Toys / Toy (Educational or Recreational)	Four weeks Non Renewable	FREE	FREE
		Daisy Players (Only for loan to visually challenged or blind patrons)	SIX MONTHS Not renewable	FREE: Visually and reading Impaired library user with certified disability	FREE: Blind, Visually Impaired and reading impaired library user with certified disability
2.3	INTRA / INTER LIBRARY LOANS	Intra library loans Within Metro	14 days	FREE	FREE
		Inter library loans Outside Metro	As stipulated by lending library	As stipulated by the National Library Tariffs structure per Book	As stipulated by the National Library Tariffs structure per Book
2.4	RESERVATION OF MEDIA	Local library media	14 days	FREE	FREE

### 3. LOST AND DAMAGED ITEMS

3.	TARRIFF CATEGORY	DESCRIPTION	TARIFF 2014/2015	TARIFF 2015/2016
3.1	PURCHASE PRICE FORMULA	Applies when media item is lost, or damage caused makes item irreparable or unusable	Use publication date to calculate replacement value. Include current year in calculation. <b>Items up to 5 years:</b> Purchase price + 20% <b>Items 5 years and older:</b>	Use publication date to calculate replacement value. Include current year in calculation. <b>Items up to 5 years:</b> Purchase price + 20% <b>Items 5 years and older:</b>

			Purchase price + <b>60%</b>	Purchase price + <b>60%</b>
<b>3.2</b>	<b>REPLACEMENT PRICE FORMULA</b>	Applies when minor damage has been caused to items other than: books and bar code labels.	Current price of item plus 10% rounded off to the next rand	Current price of item plus 10% rounded off to the next rand
<b>3.3</b>	<b>DAMAGED BOOK</b>	Minor damages: torn pages / liquid marks / scribbling, etc. At discretion of librarian	<b>R 10.00</b> per type of damage caused with a maximum of <b>R100.00</b>	<b>R 10.00</b> per type of damage caused with a maximum of <b>R100.00</b>
<b>3.4</b>	<b>BAR CODE LABELS</b>	Lost or damaged	<b>R 6.00</b>	<b>R 6.00</b>
<b>3.5</b>	<b>MEMBERSHIP CARD</b>	Lost or damaged	<b>R 25.00</b>	<b>R 25.00</b>
<b>3.6</b>	<b>DAISY PLAYER</b>	Lost or damaged	<p>Include current year in calculation.</p> <p><b><u>Items up to 5 years:</u></b> Purchase price + 20%</p> <p><b><u>Items 5 years and older:</u></b> Purchase price + 55%</p>	<p>Include current year in calculation.</p> <p><b><u>Items up to 5 years:</u></b> Purchase price + 20%</p> <p><b><u>Items 5 years and older:</u></b> Purchase price + 55%</p>
<b>3.7</b>	<b>E – Book Reader</b>	Lost or damaged		<p>Include current year in calculation.</p> <p><b><u>Items up to 5 years:</u></b> Purchase price + 20%</p> <p><b><u>Items 5 years and older:</u></b> Purchase price + 55%</p> <p>USB Wall Charger Cable R60</p>



#### 4. RE-STATEMENT OF SUSPENDED MEMBERS

4.	TARIFF CATEGORY	DESCRIPTION	TARIFF 2014/2015	TARIFF 2015/2016
	RE-STATEMENT FEE	Applies when a patron/member accumulates fine(s) greater than R70.00 per item for a period longer than 90 days.	R 60.00	R 60.00

#### 5. AUXILIARY SERVICES

5.	TARIFF CATEGORY	DESCRIPTION	TARIFF 2014/2015	TARIFF 2015/2016
5.1	PHOTOCOPIES	Black & White: A4 per page	R 1.00	R 1.00
		Black & White: A3 per page	R 2.00	R 2.00
5.2	COMPUTER PRINTING	Black & White per page	R 1.50	R 1.50
		Colour per page	R 3.00	R 3.00
5.3	FAXES	National: Send	R 2.50 per page	R 2.50 per page
		Receive	R 2.50 per page	R 2.50 per page
		International: Send	R 6.00 per page	R 6.00 per page
		Receive	R 6.00 per page	R 6.00 per page
		Cellular phone: include 086 numbers: fax to e mail Send	R 4.00 per page	R 4.00 per page
5.4	LAMINATING	Credit card size	R 3.00	R 3.00
		A4	R 6.00	R 6.00
		A3	R13.00	R13.00
		A5	R4.00	R4.00

5.	TARIFF CATEGORY	DESCRIPTION	TARIFF 2014/2015	TARIFF 2015/2016
5.5	<b>INFORMATION FAX SERVICES</b>	Community related information to schools, churches, NGO's & Government Departments	FREE	FREE
		Factual, subject related information (extended reference service)	<b>Administration Fee: R 30.00 per inquiry plus fax fees to be pre-paid</b>	<b>Not applicable</b>
5.6	<b>ELECTRONIC SEARCHES</b>	Internet searches (as per relevant approved policy)	FREE	FREE
5.7	<b>SCANNING</b>	Documents electronically scanned and send to the email address at a maximum of 5MB per attachment		<b>R 5.00 per page</b>

**6. FINE FREE WEEKS**

Fine free week annually, during South African Library Week

**7. PROGRAMMES, EXCURSIONS, ATTENDANCE, COMPETITIONS, HONORARIUM FEES**

Determined at discretion of the Director: Library and Information Services

# SCHEDULE 14: LIBRARY AUDITORIUM TARIFFS



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



## SCHEDULE "14"

### EKURHULENI METROPOLITAN MUNICIPALITY

#### LIBRARY AUDITORIUM TARIFFS

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015** resolved to approve the Library Auditorium Tariffs with effect from **01 July 2015**, as follows:

ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS ARE VAT INCLUSIVE.

#### LIBRARY AUDITORIUM TARIFFS:

##### 1. Availability of facilities

Library auditoriums, halls and/or group activity rooms (hereinafter auditoriums) are available for rental Monday through Saturday

Only auditoriums with caretakers will be available after normal business hours

The auditoriums are available for:

- Study related activities
- Skills development programs
- Educational development programs
- Meetings/symposiums
- Lectures
- Training
- Small concerts
- Holiday programs

Other: Written application for approval by the Head of Department: Sport, Recreation, Arts and Culture

## **2. Reservations**

Minimum reservation period is two (2) hours on Monday to Friday and 4 hours on a Saturday. Time must be included in the reservation for both set-up time and vacating of the premises

Reservation requests will be “tentatively” held for five (5) business days from the date of the request. After the 5 day period, tentative reservations will be released and the auditorium made available to others

Payment in terms of By-laws

## **3. Contracts:**

Applicants must be 18 years of age and older

Person signing the rental contract is required to be present at the event and is responsible for the group’s activities

## **4. Courtesy to library operations and users**

The library will be open for business during most scheduled functions. As such auditorium functions may not disrupt library activities or users

The Controlling Librarian or delegated official may terminate any function that is disruptive to the library’s operations. In such cases the rental fee will not be refunded

## **5. Facilities and amenities available**

Not all libraries have auditoriums available for rental

Library auditoriums differ in size and amenities available and are categorized accordingly

### **5.1 Category “A” Auditorium**

Equipped with most of the following:

- Stage
- Sound system (microphones for rental)
- Piano (for rental)
- Dimmer lights
- Built-in screen
- Tables and upholstered chairs
- Overhead projector (for rental) to be removed, as this is obsolete equipment
- Video, Slide and data projector (for rental) to be remove – no data projector available
- Crockery (for rental)
- Kitchenette
- User may bring own audio visual equipment provided it is in good condition and will not interfere with or damage Council's electrical systems

## **5.2 Category “B” Auditorium**

Equipped with:

Basic lighting

Small stage

Loose standing screen

Tables and chairs

Kitchenette

Piano (where available)

User may bring own audio visual equipment provided it is in good condition and will not interfere with or damage Council’s electrical systems

## **5.3 Category “C” Auditorium**

Equipped with tables and chairs

Certain facilities have miscellaneous items available for rental

User may bring own audio visual equipment provided it is in good condition and will not interfere with or damage Council’s electrical systems

## **6 Sessions**

### **6.1 Auditoriums without caretakers**

#### **Monday to Friday**

08:30 — 13:00

14:00 — closing time of library

#### **Saturdays**

08:30—13:00

### **6.2 Auditoriums with caretakers**

#### **Monday to Friday**

08:30 — 13:00

14:00 — 16:30

18:00 — 22:00

#### **Saturday**

08:30 - 13:00

14:00 - 18:00

18:00 - 22:00

#### **Rental and Deposits**

Minimum reservation time is two (2) hours Monday to Friday and four (4) hours on a Saturday. Rental rates shown are hourly rates.

Fees charged for additional hours can be based on % hour increments.

Deposits payable at category "A" and "B" facilities will be equal to the applicable rental plus 50%. No booking will be confirmed until the deposit is paid.

Any breakage or damage to the facility will be the replacement or repair cost as per approved quotations.

When a period of lease is exceeded, a charge of 2 x hourly rental per hour or part thereof will be applicable

**All tariffs per hour and are VAT included**

	<b>CULTURAL AND EDUCATIONAL INDIVIDUALS AND ORGANISATIONS</b>		<b>OTHER</b>
<b>Facility</b>	<b>Monday - Friday</b>	<b>Saturday</b>	
<b>Category A</b>			
<b>2014/2015</b>	<b>110.00</b>	<b>154.00</b>	<b>165.00</b>
<b>2015/2016</b>	<b>110.00</b>	<b>154.00</b>	<b>165.00</b>
Edenvale Auditorium			
<b>Category B</b>			
<b>2014/2015</b>	<b>66.00</b>	<b>110.00</b>	<b>132.00</b>
<b>2015/2016</b>	<b>66.00</b>	<b>110.00</b>	<b>132.00</b>
Albertyn			
Bedfordview			
Benoni			
Birchleigh			
Birchleigh North			
Boksburg			
Bracken			
Edenvale Group Activity			

	CULTURAL AND EDUCATIONAL INDIVIDUALS AND ORGANISATIONS		OTHER
Facility	Monday - Friday	Saturday	
Phomolong			
Tembisa West			
Winnie Mandela			
Olifantsfontein			
Kempton Park Gallery			
Kwa Thema			
Nigel			
Springs			
Langaville			
Isaac Mokoena (Katlehong)			
<b>Category C</b>			
<b>2014/2015</b>	<b>30.80</b>	<b>44.00</b>	<b>77.00</b>
<b>2015/2016</b>	<b>30.80</b>	<b>44.00</b>	<b>77.00</b>
Actonville			
Duduza			
Etwatwa			
Geluksdal			
Germiston Committee Room			
HP Makoka			
Spruitview			
Tsakane			
Vosloorus			
Watville			



	<b>CULTURAL AND EDUCATIONAL INDIVIDUALS AND ORGANISATIONS</b>		<b>OTHER</b>
<b>Facility</b>	<b>Monday - Friday</b>	<b>Saturday</b>	
Zonkizizwe			

**Miscellaneous items (where available)**

<b>Items</b>	<b>Tariff 2014/2015</b>	<b>Tariff 2015/2016</b>
Cups, saucers, teaspoons, side plates, glasses	<b>R 6.00</b> per unit (of 20 people)	<b>R 6.00</b> per unit (of 20 people)
Teapots, jugs, sugar bowls,	<b>R 1.00</b> per item	<b>R 1.00</b> per item
Flip chart (excl paper)	<b>R 25.00</b> per item	<b>R 25.00</b> per item
Various projectors	<b>R 25.00</b> per item	Not applicable
Rostrum	<b>Free</b>	<b>Free</b>
Microphones	<b>R 20.00</b> per item	<b>R 20.00</b> per item
Urn	<b>R20,00</b> per item	<b>R 20.00</b> per item
Video/DVD player/TV	<b>R 25.00</b> per item	<b>R 25.00</b> per item
Table cloths	<b>R 11.00</b> per item	<b>R 11.00</b> per item
Overlays	<b>R 6.00</b> per item	<b>R 6.00</b> per item
Piano	<b>R 60.00</b> per reservation	<b>R60.00</b> per reservation

# **SCHEDULE 15: ARTS, CULTURE AND HERITAGE FACILITIES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**SCHEDULE "15"**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS: ARTS, CULTURE AND HERITAGE FACILITIES**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Sport, Recreation, Arts and Culture Facilities with effect from **1 July 2015**, as follows:

**All tariffs are VAT included**

<b>ART GALLERIES</b>		<b>FORM G2</b>	
<b>1. EXHIBITION FEES</b>			
<b>VENUE</b>	<b>TIMES</b>	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/20156</b>
(a) Exhibition Spaces and Sculpture Garden	<ul style="list-style-type: none"> <li>- 7 (seven) day period (excluding Sunday and Monday, unless the opening is on a Sunday)</li> <li>- Hours: 08:30 - 16:30</li> <li>- If the opening function of the exhibition is an evening event, the venue will be open till 22:00.</li> </ul>	<b>187.00</b> per week (maximum of three weeks) * 2 (two) days free of charge in workshop area as part of the booking	<b>187.00</b> per week (maximum of three weeks) * 2 (two) days free of charge in workshop area as part of the booking
<b>A damage deposit of R410, 00 is payable with each booking</b>			

<b>2. BOKSBURG ART AND CENTRE</b>	<b>2014/2015</b>	<b>2015/2016</b>
(a) Double	<b>127.00 per month</b>	<b>127.00 per month</b>
(b) Other studio	<b>13.00 per month</b>	<b>13.00 per month</b>
<b>A damage deposit of R310, 00 is payable with each booking</b>		
<b>3. SETHOKGA PARK</b>		
<b>(a). Category D – Halls</b>		
<b>MONDAY- THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT)</b>
<b>8,00 per hour (2014/2015)</b>	<b>14.00 per hour (2014/2015)</b>	<b>24,00 per hour (2014/2015)</b>
<b>8.00 per hour (2015/2016)</b>	<b>14.00 per hour (2015/2016)</b>	<b>24.00 hour (2015/2016)</b>
<b>(b) Workrooms (Zozo / Craft Rooms)</b>	<b>63.00 per month</b>	<b>63.00 month subject to the</b>

	subject to the signing of a lease agreement (2014/2015)	signing of a lease agreement (2015/2016)	
<b>A damage deposit of 310,00 is payable with each booking</b>			
<b>COMMUNITY ART CENTRES</b>			
<b>1. TARIFFS FOR AFFILIATED AND NON AFFILIATED MEMBERS TO THE COMMUNITY ART CENTRE</b>			
<b>VENUE</b>	<b>TIME</b>	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/2016</b>
<b>1(a) Main Auditorium</b> Rhoo Hlatshwayo  Community Art Centre	<b>Monday – Friday</b> 10:00 - 16:00	<b>940.00</b>	<b>940.00</b>
	18:00 - 22:00	<b>1 058.00</b>	<b>1 058.00</b>
	10:00 - 22:00 (full day booking)	<b>1 294.00</b>	<b>1 294.00</b>
<b>1(b) Main Auditorium</b> Rhoo Hlatshwayo Community Art Centre	<b>Saturday</b> 10:00 - 23:30	<b>1 294.00</b>	<b>1 294.00</b>
<b>1(c) Main Auditorium</b> Rhoo Hlatshwayo Community Art Centre	<b>Sunday / Public Holidays</b> 10:00 - 23:30	<b>1 412.00</b>	<b>1 412.00</b>
<b><i>Affiliated Centre Groups 50% discount of approved tariffs.</i></b>			
Main Auditorium will be hired with the following conditions attached: <ul style="list-style-type: none"> <li>• Seating for 250 (Two-hundred and Fifty) p</li> <li>• Stage with curtains</li> <li>• Basic sound and lighting equipment</li> <li>• Parking available</li> <li>• Kitchen area available</li> <li>• Dressing rooms available</li> <li>• Full access for physically challenged</li> <li>• Specialized lighting and sound equipment to be hired out per tariff structure as per approved conditions</li> </ul>			
<b>VENUE</b>	<b>TIME</b>	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/2016</b>
<b>1(d) Multipurpose Hall</b> • Rhoo Hlatshwayo Community Art Centre	<b>Monday -Friday</b> 10:00 - 22:00	<b>12.00 per hour</b>	<b>12.00 per hour</b>
<b>1(e) Multipurpose Hall</b> • Rhoo Hlatshwayo Community Art Centre	<b>Saturday</b> 10:00 - 23:30	<b>12.00 per hour</b>	<b>12.00 per hour</b>
<b>1(f) Multipurpose Hall</b> • Rhoo Hlatshwayo Community Art Centre	<b>Sundays / Public Holidays</b> 10:00 - 23:30	<b>23.00 per hour</b>	<b>23.00 per hour</b>
<b>1(g) Multipurpose Hall</b> Katlehong Community Art Centre	<b>Monday –Friday</b> 10:00 - 22:00	<b>12.00 per hour</b>	<b>12.00 per hour</b>
	<b>Saturday</b> 10:00 - 23:30	<b>12.00 per hour</b>	<b>12.00 per hour</b>
	<b>Sundays / Public Holidays</b> 10:00 - 23:30	<b>23.00 per hour</b>	<b>23.00 per hour</b>

<p><b>1(h) Music Room</b> Rhoo Hlatshwayo Community Art Centre</p>	<p><b>Monday –Friday</b> 07:00 - 20:00</p> <p><b>Saturday</b> 10:00 - 23:30</p> <p><b>Sundays / Public Holidays</b> 10:00 - 23:30</p>	<p>Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week)</p> <p>Non-Affiliated Groups: <b>18.00</b> per hour <b>23.00</b> per hour 50% discount for Affiliated centre groups</p> <p><b>23.00</b> per hour 50% discount for Affiliated centre groups</p>	<p>Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week)</p> <p>Non-Affiliated Groups: <b>18.00</b> per hour <b>23.00 per hour</b> 50% discount for Affiliated centre groups</p> <p><b>23.00 per hour</b> 50% discount for Affiliated centre groups</p>
<p><b>1(i) Art Gallery</b> Rhoo Hlatshwayo Community Art Centre</p>	<p>7 (seven) day period (excluding Sunday and Monday, unless the opening is on a Sunday) - Hours: 08:30 – 16:30 - If the opening function of the exhibition is an evening event, the venue will be open till 22:00</p>	<p><b>30.00</b> per week</p>	<p><b>30.00</b> per week</p>
<p><b>1(j) Dance Room</b> Rhoo Hlatshwayo Community Art Centre</p>	<p><b>Monday –Friday</b> 07:00 - 20:00</p> <p><b>Saturday</b> 10:00 - 23:30</p> <p><b>Sundays / Public Holidays</b>  10:00 - 23:30</p>	<p>Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>18.00</b> per hour <b>23.00</b> per hour 50% discount for Affiliated centre groups <b>23.00</b> per hour 50% discount for Affiliated centre groups</p>	<p>Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>18.00</b> per hour <b>23.00</b> per hour 50% discount for Affiliated centre groups <b>23.00</b> per hour 50% discount for Affiliated centre groups</p>
<p><b>1(k) Drama Room (x3)</b></p>		<p>Affiliated Centre</p>	<p>Affiliated Centre</p>

Rhoo Hlatshwayo Community Art Centre	<b>Monday –Friday</b> 07:00 - 20:00	Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>23.00</b> per hour	Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>23.00 per hour</b>
	<b>Saturday</b> 10:00 - 23:30  <b>Sundays / Public Holidays</b> 10:00 - 23:30	<b>23.00</b> per hour 50% discount for Affiliated centre groups <b>30.00</b> per hour 50% discount for Affiliated centre groups	<b>23.00 per hour</b> 50% discount for Affiliated centre groups  <b>30.00</b> per hour 50% discount for Affiliated centre groups
<b>1(l) Art Rooms (x2)</b> Rhoo Hlatshwayo Community Art Centre	<b>Monday –Friday</b> 07:00 - 20:00 <b>Saturday</b> 08:00 - 20:00  <b>Sundays / Public Holidays</b> 10:00 - 17:00	Affiliated centre Groups: <b>209,00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)	Affiliated centre Groups: <b>209.00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)
<b>1(m) Craft Rooms (x2)</b> Rhoo Hlatshwayo Community Art Centre	<b>Monday –Friday</b> 07:00 - 20:00 <b>Saturday</b> 08:00 - 20:00  <b>Sundays / Public Holidays</b> 10:00 - 17:00	Affiliated centre Groups: <b>209,00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)	Affiliated centre Groups: <b>209.00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)
<b>1(n) Piano Room</b> Rhoo Hlatshwayo Community Art Centre	<b>Monday –Friday</b> 07:00 - 20:00	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour
	<b>Saturday</b> 10:00 - 23:30	<b>23.00</b> per hour 50% discount for Affiliated centre groups	<b>23.00 per hour</b> 50% discount for Affiliated centre groups

	<b>Sundays / Public Holidays</b> 10:00 - 23:30	<b>30.00</b> per hour 50% discount for Affiliated centre groups	<b>30.00</b> per hour 50% discount for Affiliated centre groups
<b>1(o) Print Room</b>			
Rhoo Hlatshwayo Community Art Centre	<b>Monday –Friday</b> 07:00 - 20:00  <b>Saturday</b> 10:00 - 23:30  <b>Sundays / Public Holidays</b> 10:00 - 23:30	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour <b>23.00</b> hour 50% discount for Affiliated centre groups <b>30.00</b> per hour 50% discount for Affiliated centre groups	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour  <b>23.00 per hour</b> 50% discount for Affiliated centre groups  <b>30.00</b> per hour 50% discount for Affiliated centre groups
<b>1(p) Workrooms (x2) and Rehearsal rooms</b> Katlehong Art Centre	<b>Monday –Friday</b> 07:00 - 20:00  <b>Saturday</b> 10:00 - 23:30  <b>Sundays / Public Holidays</b> 10:00 - 23:30	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour <b>23.00</b> per hour 50% discount for Affiliated centre groups <b>30.00</b> per hour 50% discount for Affiliated centre groups	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour  <b>23.00</b> per hour per hour 50% discount for Affiliated centre groups  <b>30.00</b> per hour 50% discount for Affiliated centre groups
<b>1(q) Pottery Room</b> Katlehong Art Centre	<b>Monday –Friday</b> 07:00 - 20:00  <b>Saturday</b>	Affiliated Artists: <b>60.00</b> per person per	Affiliated Artists: <b>60.00</b> per person per

	08:00 - 20:00  <b>Sundays / Public Holidays</b> 10:00 - 17:00	month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months) Non-affiliated artists: <b>12.00</b> per hour.	month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months) Non-affiliated artists: <b>12.00</b> per hour.
<b>1(r) Line Shops (Small)</b> Katlehong Art Centre	<b>Monday –Friday</b> 07:00 - 20:00 <b>Saturday</b> 08:00 - 20:00  <b>Sundays / Public Holidays</b> 10:00 - 17:00	Affiliated centre Groups: <b>120.00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)	Affiliated centre Groups: <b>120.00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)
<b>1(s) Line Shops (Big)</b> Katlehong Art Centre	<b>Monday –Friday</b> 07:00 - 20:00 <b>Saturday</b> 08:00 - 20:00  <b>Sundays / Public Holidays</b> 10:00 - 17:00	Affiliated centre Groups: <b>177.00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)	Affiliated centre Groups: <b>177.00</b> per group per month (Lease agreements to run for a minimum of 3 months and a maximum of 12 months)
<b>1(t) Rehearsal Rooms</b> Moses Molelekwa Art Centre	<b>Monday –Friday</b> 07:00 - 20:00  <b>Saturday</b> 08:00 – 23:30	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour <b>23.00</b> per hour 50% discount for Affiliated centre groups	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour <b>23.00 per hour</b> 50% discount for Affiliated centre groups
	<b>Sundays / Public Holidays</b> 10:00 – 23:30	<b>30.00</b> per hour 50% discount for Affiliated centre groups	<b>30.00</b> per hour 50% discount for Affiliated centre groups
<b>1(u) Music Rooms</b>			



<b>Moses Molelekwa Art Centre</b>	<b>Monday –Friday</b> 07:00 - 20:00	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00 per hour</b>
	<b>Saturday</b> 08:00 – <b>23:30</b>  <b>Sundays / Public Holidays</b> 10:00 – <b>23:30</b>	<b>23.00</b> per hour 50% discount for Affiliated centre groups <b>30.00</b> per hour 50% discount for Affiliated centre groups	<b>23.00 per hour</b> 50% discount for Affiliated centre groups  <b>30.00</b> per hour 50% discount for Affiliated centre groups
1.(v) Open Spaces <b>Moses Molelekwa Art Centre</b> Katlehong Art Centre	<b>Monday –Friday</b> 07:00 - 20:00  <b>Saturday</b> 08:00 – <b>23:30</b>  <b>Sundays / Public Holidays</b> 10:00 – <b>23:30</b>	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour <b>23.00</b> per hour 50% discount for Affiliated centre groups  <b>30.00</b> per hour 50% discount for Affiliated centre groups	Affiliated Centre Groups: <b>60.00</b> per group per month (limited to 4 hours per day and not exceeding 4 days per week) Non-Affiliated Groups: <b>12.00</b> per hour <b>23.00 per hour</b> per hour 50% discount for Affiliated centre groups  <b>30.00</b> per hour 50% discount for Affiliated centre groups
1(w) Multipurpose Hall Moses Molelekwa Art Centre	<b>Monday –Friday</b> 10:00 - 22:00 <b>Saturday</b> 10:00 - 23:30 <b>Sundays / Public Holidays</b> 10:00 - 23:30	<b>12.00</b> per hour  <b>12.00</b> per hour  <b>23.00</b> per hour	<b>12.00 per hour</b>  <b>12.00 per hour</b>  <b>23.00 per hour</b>

## 2 PENALTY CLAUSE TARIFFS

- 2(a) A penalty of R 310, 00 payable will be charged per hour/or part thereof.  
2(b) In failure of paying booking fee the hirer will forfeit the right to use the facility.

## TARIFFS FOR SERVICES AND EQUIPMENT

### 3. DIRECT COSTS

SERVICE	DESCRIPTION	TARIFF 2014/2015	TARIFF 2015/2016
3(a) Direct costs (services	3(a.1) Stage manager or other official of	The direct costs	<b>Not applicable</b>

rendered)	Council	are added into the costs for hiring the big hall as venue. this will streamline bookings and will assist with payments on infores.	
	3(a.2) Lighting technician or other official of Council		
	3(a.3) Sound technician or other official of Council		
	3(a.4) Foyer Manager or other official of the Council		
	3(a.5) Spotlight Operator		
	3(a.6) General Worker		
<ul style="list-style-type: none"> <li>Overtime is calculated at a rate of the hourly tariff x 1.5 and x 2 for Sundays and Public Holidays</li> <li>The rendering of above-mentioned service are restricted to once every three months or until the Community Members affiliated to the Art Centre Management Committee are fully trained to be able to render technical assistance to groups pertaining to the use of specialized equipment.</li> </ul>			
<b>4. EQUIPMENT</b>	<b>CONDITION</b>	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/2016</b>
4(a) Upright Piano	Per recital Per rehearsal	Free of charge Free of charge	Free of charge Free of charge
4(b) Professional Public Address System for (e.g. bands, musicals etc.)	Per occasion supplied to client with a sound technician	2 950.00	2 950.00
4(c) Professional Lighting System	Per occasion supplied to client with lighting technician	1 770.00	1 770.00
4(d) Pottery Kilns	Per hour session	Free of charge	Free of charge
4(e) Etching Press	Per hour sessions	Free of charge	Free of charge
<ul style="list-style-type: none"> <li>Any loss of damage to the equipment hired will be to the account of the hirer.</li> </ul>			

<b>1. BENONI MUSEUM</b>			
<b>VENUE</b>	<b>TIME</b>	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/2016</b>
1(a) Museum lecture room, kitchen area and lapa	<b>Monday – Friday</b> 09:00 - 17:00	75.00 per booking	75.00 per booking
1(b) Museum lecture room, kitchen area and lapa	<b>Saturday</b> 08:00 - 17:00	153.00 per booking	153.00 per booking
	<b>Sunday / Public Holiday</b> 08:00 - 18:00	312.00 per booking	312.00 per booking
1(c) Museum Auditorium, kitchen area and lapa	<b>Monday – Friday</b> 09:00 - 17:00	153.00 per booking	153.00 per booking
1(d) Museum Auditorium, kitchen area and lapa	<b>Saturday</b> 08:00 – 13:00	249.00 per booking	249.00 per booking
1(e) Museum Auditorium, kitchen area and lapa	<b>Sunday / Public Holiday</b> 09:00 – 17:00	312.00 per booking	312.00 per booking
<b>SPRINGS CIVIC THEATRE</b>			
<b>1. BASIC HIRING FEES</b>			
<b>PERFORMANCES PRESENTATIONS AND PRODUCTIONS OF BONA FIDE THEATRE GROUPS</b>			
<b>GROUPS</b>	<b>TIME</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>

1(a)	Professional groups, bodies or persons * For a maximum of 3 shows and 2 rehearsals	<b>Monday – Saturday per day</b> 10:00 - 23:00 10:00 – 16:00 (Rehearsals)	<b>2 920.00</b>	<b>2 920.00</b>
1(b)	Amateur, Educational, Religious or Welfare Organizations or persons * For a maximum of 3 shows and 2 rehearsals	<b>Monday – Saturday per day</b> 10:00 - 23:00 10:00 – 16:00 (Rehearsals)	<b>1 530.00</b>	<b>1 530.00</b>
1(c)	Professional groups, bodies or persons * For a maximum of 6 shows and 2 rehearsals	<b>Per week – from Monday to Saturday</b> from 10:00 - 23:30	<b>12 200.00</b>	<b>12 200.00</b>
1(d)	Thereafter, per additional performance		<b>1 740.00</b>	<b>1 740.00</b>
1(e)	Amateur, Educational, Religious or Welfare Organizations or persons * For a maximum of 6 shows and 2 rehearsals	<b>Per week – from Monday to Saturday</b> from 10:00 - 23:30	<b>4 000.00</b>	<b>4 000.00</b>
1(f)	Thereafter, per additional performance		<b>590.00</b>	<b>590.00</b>
<b>2. CONTRACTING WITH PROFESSIONAL SERVICES</b>				
2(a)	Every preliminary booking must be confirmed within seven (7) days by payment of a deposit of <b>600,00</b> failing which, the booking will be cancelled.			
2(b)	In the case of a Joint Venture Production at the Theatre, the 20/80 split on ticket sales income will be affected, whereas the hirer will receive 80% of sales.			
<b>3. RECITALS PRESENTATIONS AND PRODUCTIONS OF A NON THEATRE NATURE</b>				
3(a)	Every preliminary booking must be confirmed within seven (7) days by payment of a deposit of <b>600,00</b> , failing which, the booking will be cancelled. Deposit is not refundable.			
<b>4. Technical Rehearsals</b>				
4(a)	With or without the setting of the stage, per occasion until 23:30, not to exceed (6) six hours per rehearsal.			
4(b)	The fee includes the stage lighting, sound but NOT the usage of the auditorium.			
4(c)	If the auditorium is used for guests during the dress rehearsal, the non-ticket fee becomes effective. These arrangements have to be made with the <b>Council</b> prior to the event.			
4(d)	If more than two dress rehearsals takes place on any one day fees will be charged per occasion			
4(e)	Professional groups, bodies or persons	Per more than one dress rehearsal 16:00 – 21:00 per day	<b>708.00</b>	<b>708.00</b>
4(f)	Amateur, Educational, Religious or Welfare Organizations or persons		<b>472.00</b>	<b>472.00</b>
<b>5. CONTRACTING WITH PROFESSIONAL SERVICES</b>				
5(a)	In the event that an Amateur, Educational, Religious or Welfare organization or Group purchases a professional production, the Hire fee is calculated on a Professional fee basis, minus a deduction of 20%			

<b>6 PENALTY TARIFF</b>			
6(a) A penalty tariff of R <b>590,00</b> is payable as per penalty tariff clause 22 (1)			
<b>7. EQUIPMENT</b>			
<b>DESCRIPTION</b>	<b>CONDITION</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>
7(a) Baby Grand Piano	Per day 10:00 – 23:30	<b>472.00</b>	<b>472.00</b>
7(b) Upright Piano	Per day	<b>246.00</b>	<b>246.00</b>
7(c) Use of Smoke Machine	Per day	<b>236.00</b>	<b>236.00</b>
7(d) Basic Public Address System	Per day 10:00 – 23:00 supplied to client with a sound technician	<b>472.00</b>	<b>472.00</b>
7(e) Basic Public Address System	Per week supplied to client with a sound technician		<b>2 832.00</b>
7(f) Professional Public Address System	Per day 10:00 – 23:30 supplied to client with a sound technician	<b>708.00</b>	<b>708.00</b>
7(g) Professional Public Address System	Per week supplied to client with a sound technician		<b>4 249.00</b>
7(h) Basic Lighting system	Per day 10:00 -23:00 supplied to client with a lighting technician		<b>884.00</b>
7(i) Basic Lighting System	Per week supplied with a lighting assistant		<b>3 500,00</b>
7(j) Professional Lighting System	Per day 10:00 -23:00 supplied to client with lighting technician		<b>1 770.00</b>
7(k) Professional Lighting System	Per week supplied to client with lighting assistant		<b>8 900.00</b>
7(l) Piano Tuner	Piano Tuner (as appointed by the Theatre) is charged should the hirer request tuning		
<b>8. PRINTING AND PUBLICITY</b>			
8(a) Electronic Advertising Board – up to 30 words	Per duration of production	<b>590.00</b>	<b>590.00</b>
<b>9. SERVICES TO OTHER DEPARTMENTS</b>			
9(a) Stage per Rostra	Per occasion ( All technical equipment supplied with technical staff )	<b>175.00</b> per rostra	<b>175.00 per rostra</b>
9(b) Basic PA System		<b>1062.00</b>	<b>1062 .00</b>
9(c) Basic Lighting		<b>830.00</b>	<b>830.00</b>
9(d) Professional Lighting		<b>2360.00</b>	<b>2360.00</b>
9(e) Professional PA System		<b>3550.00</b>	<b>3550.00</b>
<b>BOKSBURG POST OFFICE THEATRE</b>			
<b>1. BASIC HIRING FEES</b>			
<b>PERFORMANCES PRESENTATIONS AND PRODUCTIONS OF BONA FIDE THEATRE GROUPS</b>			
<b>GROUPS</b>	<b>TIME</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>
1(a) Professional groups, bodies or persons * For a maximum of 6 shows and 2 rehearsals	<b>Monday – Friday</b> Evenings per performance 10:00 – 23:00 10:00 – 16:00 (Rehearsals)	<b>1 180.00</b>	<b>1 180.00</b>
	<b>Saturday Show</b>	<b>1 235.00</b>	<b>1 235.00</b>
1(b) Amateur, Educational, Religious or Welfare	<b>Monday – Friday</b> Evenings per performance 10:00 – 23:00	<b>760.00</b>	<b>760.00</b>

	Organizations or persons * For a maximum of 6 shows and 2 rehearsals	10:00 – 16:00 (Rehearsals)  <b>Saturday Show</b>	<b>760.00</b>	<b>760.00</b>
1(c)	Professional groups, bodies or persons * For a maximum of 6 shows and 2 rehearsals	Per week – from Monday to Saturday from 10:00 – 23:30 per performance	<b>6 470.00</b>	<b>6 470.00</b>
1(d)	Thereafter, per additional performance		<b>940.00</b>	<b>940.00</b>
1(e)	Amateur, Educational, Religious or Welfare Organizations or persons * For a maximum of 6 shows and 2 rehearsals	Per week – from Monday to Saturday from 10:00 – 23:30 per performance	<b>3 145.00</b>	<b>3 145.00</b>
1(f)	Thereafter, per additional performance		<b>645.00</b>	<b>645.00</b>
<b>2. CONTRACTING WITH PROFESSIONAL SERVICES</b>				
2(a) In the event that an Amateur, Educational, Religious or Welfare organization or Group purchases a professional production, the Hire fee is calculated on a Professional fee basis, minus a deduction of 20%				
2(b) Every preliminary booking must be confirmed within seven (7) days by payment of a deposit of <b>R 550, 00</b> failing which, the booking will be cancelled.				
<b>3. RECITALS PRESENTATIONS AND PRODUCTIONS OF A NON THEATRE NATURE</b>				
3(a) Productions that are not of a Bona Fide Theatre nature (e.g. prize giving ceremonies, meetings, seminars, lectures, fashion shows, beauty pageants etc.) will only be accommodated from Mondays to Wednesdays.				
3(b) Exceptions will be made only after written application has been lodged with the <b>Council</b> .				
3(c) Every preliminary booking must be confirmed within seven (7) days by payment of a deposit of <b>R 550, 00</b> failing which, the booking will be cancelled.				
3(d)	Professional groups, bodies or persons	Evenings 10:00 – 23:00	<b>3 300.00</b>	<b>3 300.00</b>
3(e)	Amateur, Educational, Religious or Welfare Organizations or persons		<b>2 120.00</b>	<b>2 120.00</b>
<b>4. DRESS REHEARSALS</b>				
4(a) With or without the setting of the stage, per occasion until 23:30, not to exceed (6) six hours per rehearsal.				
4(b) The fee includes the stage lighting but NOT the usage of the auditorium.				
4(c) If the auditorium is used for guests during the dress rehearsal, the non-ticket fee becomes effective. These arrangements have to be made with the <b>Council</b> prior to the event.				
4(d) If more than one dress rehearsal takes place on any one day fees will be charged per occasion				
4(e)	Professional groups, bodies or persons	Per more than one dress rehearsal 16:00 – 21:00 per day	<b>295,00</b>	<b>295.00</b>
4(f)	Amateur, Educational,		<b>177.00</b>	<b>177.00</b>

Religious or Welfare Organizations or persons			
<b>5 FOYER</b>			
<b>DESCRIPTION</b>	<b>TIME</b>		
5(a) Non Arts, Culture and Heritage related exhibitions	Weekdays (Outside these hours there will be an additional levy for the services of supervising staff) 09:00 – 16:00 Weekends / Public Holidays (Only as per production)	<b>120.00</b>  <b>295,00</b>	<b>120.00</b>  <b>295,00</b>
5(b) Arts, Culture and Heritage related exhibitions	Weekdays 09:00 – 16:00 Weekends / Public Holidays (Only as per production)	<b>60.00</b>  <b>177.00</b>	<b>60.00</b>  <b>177.00</b>
<b>6. CONTRACTING WITH PROFESSIONAL SERVICES</b>			
6(a) In the event that an Amateur, Educational, Religious or Welfare organization or Group purchases a professional production, the Hire fee is calculated on a Professional fee basis, minus a deduction of 20%			
<b>7 PENALTY TARIFF</b>			
7(a) A penalty tariff of <b>R 550, 00</b> is payable as per penalty tariff clause 22 (1)			
<b>8. DIRECT COSTS</b>			
<b>SERVICES</b>	<b>DESCRIPTION</b>	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/2016</b>
8(a) Services rendered per production	8(a.1) Stage manager or other official of Council 8(a.2) Lighting technician or other official of Council 8(a.3) Sound technician or other official of Council 8(a.4) Foyer Manager or Other official of the Council 8( a.5) Spotlight Operator 8(a.6) General Worker 8(a.7) Fly man 8(a.8) Fireman per occasion <b>8(a.9) Assistant Stage Manager</b> <b>8(a.10) Foyer assistant</b> <b>8(a.11) Assistant Lighting Technician</b>	Direct costs will be added to hiring of theatre auditorium	<b>Not applicable</b>
8(b) Piano Tuner	Piano Tuner (as appointed by the Theatre) is charged should the hirer request tuning		
<b>9. EQUIPMENT</b>			
<b>DESCRIPTION</b>	<b>CONDITION</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>
9(a) Baby Grand Piano	Per day 10:00 – 23:30		<b>472,00</b>
9(b) Upright Piano	Per day	<b>295.00</b>	<b>295.00</b>
9(c) Use of Smoke Machine	Per day	<b>236.00</b>	<b>236.00</b>
9(d) Basic Public Address System	Per day 10:00 – 23:00 supplied to client with a sound technician	<b>472.00</b>	<b>472.00</b>
9(e) Basic Public Address System	Per week supplied to client with a sound technician		<b>2932.00</b>
9(f) Professional Public Address System	Per day 10:00 – 23:30 supplied to client with a sound technician	<b>590.00</b>	<b>590.00</b>
9(g) Professional Public	Per week supplied to client with a sound		<b>3540.00</b>

Address System	technician		
9(h) Basic Lighting system	Per day 10:00 -23:00 supplied to client with a lighting technician	<b>477.00</b>	<b>477.00</b>
9(i) Basic Lighting System	Per week supplied with a lighting assistant		<b>2862.00</b>
9(j) Professional Lighting System	Per day 10:00 -23:00 supplied to client with lighting technician	<b>708.00</b>	<b>708.00</b>
9(k) Professional Lighting System	Per week supplied to client with lighting assistant		<b>4248.00</b>
9(l) Piano Tuner	Piano Tuner (as appointed by the Theatre) is charged should the hirer request tuning		

<b>OR TAMBO CULTURAL PRECINCT</b>			
<b>1. Gate Entrance</b>			
<b>SERVICE</b>	<b>OPERATING TIME</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>
1(a) Entrance Fee	Monday – Friday 09:00 – 17:00  Saturday 08:00 – 17:00  Sunday/Public Holidays 09:00 – 17:00	<b>Free</b>	<b>Free</b>
<i>The facilities of the OR Tambo Cultural Precinct will be free for Departments of the EMM, National and Provincial Government subject to pre-approval by EMM Council.</i>			
<b>2. Multi-purpose Arts and Craft Centre</b>			
<b>SERVICE</b>	<b>OPERATING TIMES</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>
2(a) Craft Workshops Area x 7	Monday – Friday 09:00 – 17:00  Saturday 08:00 – 17:00  Sunday/Public Holidays 09:00 – 17:00	<b>R60.00</b> per month per subject to the signing of a lease agreement (lease agreement to run for a minimum of 3 months and a maximum of 12 months	<b>60.00</b> per month per subject to the signing of a lease agreement (lease agreement to run for a minimum of 3 months and a maximum of 12 months

<b>3. OR Tambo Narrative Centre</b>			
<b>SERVICE</b>	<b>OPERATING TIMES</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>
3(a)Museum Skills Development Room	Monday – Friday 09:00 – 17:00	40.00 per day	<b>40.00 per day</b>
	Saturday 08:00 – 17:00	50,00 per day	<b>50.00 per day</b>
	Sunday/Public Holidays 09:00 – 17:00	60.00 per day	<b>60.00 per day</b>
	After normal working hours	100.00 per booking	<b>100.00 per booking</b>
3(b)Museum Conference and Lecture Room	Monday – Friday 09:00 – 17:00	70.00 per day	<b>70.00 per day</b>
	Saturday 08:00 – 17:00	100.00 per day	<b>100.00 per day</b>
	Sunday/Public Holidays 09:00 – 17:00	140.00 per day	<b>140.00 per day</b>
	After normal working hours	150.00 per booking	<b>150.00 per booking</b>
<b>4. Amphitheatre</b>			
<b>Service</b>	<b>Operational Times</b>	<b>TARIFFS 2014/2015</b>	<b>TARIFFS 2015/2016</b>
4(1) Professional groups, bodies or persons ( with ticket sales)	Per day 10:00 – 23:30	1 000.00 per day	<b>1 000.00 per day</b>
4(2) Amateur, Educational, Religious or Welfare Organizations or persons(no ticket sales)	Per day 10:00 – 23:30	200.00 per day	<b>200.00 per day</b>
4(3) Professional groups, bodies or persons (with ticket sales) · For maximum of 6 performances and 2 dress rehearsals	Per week – from Monday to Saturday from 10:00 – 23:30 per performance	3 000 per week	<b>3 000.00 per week</b>
4(4) Amateur, Educational, Religious or Welfare	Per week – from Monday to Saturday from 10:00 – 23:30 per	800.00 per week	<b>800.00 per week</b>



Organizations or persons(no ticket sales) · For maximum of 6 performances and 2 dress rehearsals	performance		
<b>5. Penalty Tariff</b>			
5(1) A Penalty tariff of R550-00 is payable per penalty clause 22(1)			
<b>6. Equipment</b>			
<b>DESCRIPTION</b>	<b>CONDITION</b>	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/2016</b>
6(a) Baby Grand Piano	Per day 10:00 – 23:30		<b>472.00</b>
6(b) Upright Piano	Per day	<b>295.00</b>	<b>295.00</b>
6(c) Use of Smoke Machine	Per day	<b>295.00</b>	<b>295.00</b>
6(d) Basic Public Address System	Per day 10:00 – 23:00 supplied to client with a sound technician	<b>472.00</b>	<b>472.00</b>
6(e) Basic Public Address System	Per week supplied to client with a sound technician		<b>2 832.00</b>
6(f) Professional Public Address System	Per day 10:00 – 23:30 supplied to client with a sound technician	<b>708.00</b>	<b>708.00</b>
6(g) Professional Public Address System	Per week supplied to client with a sound technician		<b>3 960. 00</b>
6(h) Basic Lighting system	Per day 10:00 -23:00 supplied to client with a lighting technician	<b>472.00</b>	<b>472.00</b>
6(i) Basic Lighting System	Per week supplied with a lighting assistant		<b>2 832.00</b>
6(j) Professional Lighting System	Per day 10:00 -23:00 supplied to client with lighting technician	<b>708.00</b>	<b>708.00</b>
6(k) Professional Lighting System	Per week supplied to client with lighting assistant		<b>4 248.00</b>
6(l) Piano Tuner	Piano Tuner (as appointed by the Theatre) is charged should the hirer request tuning		
<i>Any loss of damage to the equipment hired will be to the account of the hirer</i>			

# **SCHEDULE 16: SPORT AND RECREATIONAL FACILITIES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



## SCHEDULE "16"

### EKURHULENI METROPOLITAN MUNICIPALITY

#### TARIFFS: SPORT AND RECREATION FACILITIES

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Sport, Recreation, Arts and Culture Facilities with effect from **1 July 2015** as follows

ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS ARE **VAT INCLUSIVE**.

- A. Tariffs: Sport Stadiums/Facilities
- B. Tariffs: Recreation Centres, Community Centres and Halls
- C. Tariffs: City Halls and Civic Centre Facilities
- D. Tariffs: Swimming Pools
- E. Tariffs: Sport Centres
- F. Tariffs: Leased Sport Facilities

#### **A. TARIFFS: SPORT STADIUMS / FACILITIES**

##### **CATEGORY A**

All stadiums that meet International Standards with inter alia, floodlights, synthetic track, a pavilion, electronic timing equipment, other equipment and have the ability to host any provincial, national or international event as specified in the relevant International / National Federation regulations.

Boksburg City Stadium	Boksburg
Bosman Stadium	Brakpan

Germiston Stadium	Germiston
Katlehong Sport Complex	Katlehong
Makhulong Stadium	Tembisa
Sinaba Stadium	Daveyton
Willowmore Park	Benoni
Tsakane Stadium	Tsakane

Musical festivals, entertainment events or political rallies will be allowed at Main Arenas of Category 'A' Stadiums only after approval by Council or delegated authority (In writing).

<b>MAIN ARENA</b>		
	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>PRACTICE FEES</b>	R 135,00 per hour	R 135,00 per hour
<b>PRACTICE FEES – Semi-Professional</b>	R 500,00 per hour	R 500,00 per hour
<b>SCHOOLS &amp; CHURCHES / RELIGIOUS ORGANISATION</b>		
Rental	R 1 330,00 per event per day	R 1 330,00 per event per day
Deposit	R 2 660,00 per event per day	R 2 660,00 per event per day
<b>CLUBS</b>		
Rental	R 1 330, 00 per event per day	R 1 330,00 per event per day
Deposit	R 2 660, 00 per event per day	R 2 660,00 per event per day
Affiliation fee – Home clubs (also to pay the hiring fee when games are played)	R 3,000.00 per annum	R 3,000.00 per annum
<b>SEMI PROFESSIONAL SPORT ENVENTS</b>		
Rental	R 5 000 per event per day	R 5 000 per event per day
Deposit	R 10 000 per event per day	R 10 000 per event per day
<b>PROFESSIONAL SPORT EVENTS (International / National / Provincial Sport Events And Championships)</b>		
Rental	R 15 000 per event per day	R 15 000 per event per day
Deposit	R 30 000 per event per day	R 30 000 per event per day
<b>FLOODLIGHTS FACILITIES WITH PHASES</b>		
Phase I - Practice level	R 160,00 per hour or part thereof	R 160,00 per hour or part thereof

Phase 2 - Rugby /Soccer A field — match level Phase 3 - Athletic track — match level Phase 4 – Rugby/Soccer A field — TV level Phase 5 - Athletics Track — TV level	R 210,00 per hour or part thereof R 210,00 per hour or part thereof R 360,00 per hour or part thereof R 390,00 per hour or part thereof	R 210,00 per hour or part thereof R 210,00 per hour of part thereof R 360,00 per hour or part thereof R 390,00 per hour or part thereof
<b>FACILITIES WITHOUT PHASES</b>  Rental	R 200,00 per hour or part thereof	R 200,00 per hour or part thereof
<b>ADVERTISING SIGNS RENTAL FEE</b>	R 1 060, 00 per sign per annum	R 1 060,00 per sign per annum
<b>STORAGE FEE</b>	R 500,00 per day or part thereof	R500,00 per day or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>FREE USAGE</b>  <b>MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)</b>  <b>WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9TH SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)</b>	Free of charge subject to adherence to conditions in by-laws	Free of charge subject to adherence to conditions in by-laws

<b>Rental Deposit</b>	Free use (on application) Double the tariff of rental amount	Free use (on application) Double the tariff of rental amount
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI EMPLOYEES SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

#### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two functions (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.

#### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

#### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

#### **B & C FIELDS**

**(B and C fields included when Main Arena is booked but can also be booked separately  
Main Arena cannot be booked separately if any of the B, C or D fields have been booked  
except for Boksburg City Stadium)**

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>PRACTICE FEES</b>	R 50,00 per hour	R 50,00 per hour
<b>SCHOOLS &amp; CHURCHES / RELIGIOUS ORGANISATIONS</b>		
Rental	R 530,00 per event per day	R 530,00 per event per day
Deposit	R 1 060,00 per event per day	R 1 060,00 per event per day
<b>CLUBS</b>		
Rental	R 530,00 per event per day	R 530,00 per event per day
Deposit	R 1 060,00 per event per day	R 1 060,00 per event per day

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>NON SPORTING EVENTS</b>		
Rental	R 26 000,00 per event per day	R 26 000,00 per event per day
Deposit	R 53 000,00 per event per day	R 53 000,00 per event per day
<b>FLOODLIGHTS</b>		
<b>Rental</b>	R 50,00 per hour or part thereof	R 50,00 per hour or part thereof
<b>ADVERTISING SIGNS RENTAL FEE</b>	R 530,00 per sign per annum	R 530,00 per sign per annum
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>FREE USAGE</b>  MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)  WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
Rental Deposit	Free use (on application) Double the tariff of rental	Free use (on application) Double the tariff of rental

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
	amount	amount
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI EMPLOYEES SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT.</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

#### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two functions (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.

#### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

#### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

<b>ALL WEATHER COURTS</b>		
	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
Rental	R 140,00 per court per day	R 140,00 per court per day
Deposit	R 270,00 per event per day or part thereof	R 270,00 per event per day or part thereof
Floodlights	R 30,00 per hour or part thereof	R 30,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>ADVERTISING SIGNS RENTAL FEE</b>	R 270,00 per sign per annum	R 270,00 per sign per annum

#### **STADIUM HALLS**

Stadium Halls and Conference Rooms included when stadium is booked but can also be booked



separately				
TIME SLOTS	MONDAYS - SATURDAYS		SUNDAYS & PUBLIC HOLIDAYS	
	Rent	Deposit	Rent	Deposit
09:00 - 18:00	R800.00	R1,600.00	R2,700.00	R5,400.00
18:00 - 23:30	R700.00	R1,400.00	-	
Dances / bashes	R3,000.00	R6,000.00		

CONFERENCE ROOMS		
	TARIFF 2014/15	TARIFF 2015/16
Rental	R 140,00 per event per day or part thereof	R 140,00 per event per day or part thereof
Deposit	R 270,00 per event per day or part thereof	R 270,00 per event per day or part thereof
ADVERTISING SIGNS RENTAL FEE	R 270,00 per day or part thereof	R 270,00 per day or part thereof
AFTER HOUR PENALTY TARIFF	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
BOOKING CANCELLATION FEE	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>FREE USAGE</b>  MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)  WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)	Free of charge subject to adherence to conditions in by-laws	Free of charge subject to adherence to conditions in by-laws
Rental	Free use (on application)	Free use (on application)
Deposit	Double the tariff of rental amount	Double the tariff of rental amount

<b>CONFERENCE ROOMS</b>		
	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI EMPLOYEES SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT.</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two functions (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%**

### **CATEGORY B**

All stadiums that do not comply with International and National Standards but have a pavilion, floodlights if available and where equipment can be used if available. The stadium will have the ability to host school and provincial events.

Actonville Stadium  
 Alberton Stadium  
 Barnard Stadium  
 Benoni Northerns  
 Charl Baard Stadium  
 Hosking Park Stadium  
 J.P Bezuidenhout Sports Ground  
 John Vorster Stadium  
 Kwa Thema Stadium  
 Mehlareng Stadium  
 PG Park Stadium  
 Vosloorus Stadium

Benoni  
 Alberton  
 Kempton Park  
 Benoni  
 Brakpan  
 Brakpan  
 Edenvale  
 Nigel  
 Kwa Thema  
 Tembisa  
 Boksburg  
 Vosloorus

W.J. Clements

Boksburg

<b>MAIN ARENA</b>		
	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/16</b>
<b>PRACTICE FEES</b>	R 70,00 per hour	R 70,00 per hour
<b>PRACTICE FEE SEMI PROFESSIONALS</b>	R 200,00 per hour	R 200,00 per hour
<b>CLUBS, SCHOOLS &amp; CHURCHES/RELIGIOUS ORGANISATIONS</b>		
Rental	R1 060,00 per event per day	R1 060,00 per event per day
Deposit	R 2 130,00 per event per day	R 2 130,00 per event per day
<b>SEMI PROFESSIONAL SPORT ENVENTS</b>		
Rental	R 1 000 per event per day	R 1 000 per event per day
Deposit	R 2 000 per event per day	R 2 000 per event per day
<b>PROFESSIONAL SPORTS EVENTS (Provincial Sports Events &amp; Championships)</b>		
Rental	R 5 300,00 per event per day	R 5 300,00 per event per day
Deposit	R 10 600,00 per event per day	R 10 600,00 per event per day
<b>NON SPORTING EVENTS</b>		
Rental	R 26 000,00 per event per day	R 26 000,00 per event per day
Deposit	R 53 000,00 per event per day	R 53 000,00 per event per day

<b>MAIN ARENA</b>		
	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/16</b>
<b>FLOODLIGHTS</b>		
Rental	R 130,00 per hour or part thereof	R 130,00 per hour or part thereof
<b>ADVERTISING SIGNS</b>		
Rental fee	R 530,00 per sign per annum	R 530,00 per sign per annum
AFTER HOUR PENALTY TARIFF	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
BOOKING CANCELLATION FEE	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<p><b>FREE USAGE</b></p> <p>MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)</p> <p>WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9<sup>TH</sup> SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)</p> <p>Rental</p> <p>Deposit</p>	<p>Free of charge subject to adherence to conditions in by-laws</p> <p>Free use (on application)</p> <p>Double the tariff of rental amount</p>	<p>Free of charge subject to adherence to conditions in by-laws</p> <p>Free use (on application)</p> <p>Double the tariff of rental amount</p>
<b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI</b>	Free use subject to	Free use subject to adherence

<b>MAIN ARENA</b>		
	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/16</b>
<b>EMPLOYEES SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	adherence to conditions in by-laws	to conditions in by-laws

#### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two functions (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.

#### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

#### **INCREASED FEE (50% ADDITION)**

- Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.

#### **B, C AND D FIELDS**

**(B , C and D fields included when Main Arena is booked but can also be booked separately - Main Arena cannot be booked separately if the B, C or D fields have been booked)**

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/2016</b>
<b>PRACTICE FEES</b>	R 40,00 per hour	R 40,00 per hour
<b>SCHOOLS &amp; CHURCHES / RELIGIOUS ORGANISATIONS</b>		
Rental	R 400,00 per event per day	R 400,00 per event per day
Deposit	R 800,00 per event per day	R 800,00 per event per day
<b>CLUBS AND OTHER USERS</b>		
Rental	R 400,00 per event per day	R 400,00 per event per day

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/2016</b>
<b>PRACTICE FEES</b>	R 40,00 per hour	R 40,00 per hour
Deposit	R 800,00 per event per day	R 800,00 per event per day
<b>NON SPORTING EVENTS</b>		
<b>Rental</b>	R 26 000,00 per event per day	R 26 000,00 per event per day
<b>Deposit</b>	R 53 000,00 per event	R 53 000,00 per event
<b>FLOODLIGHTS</b>		
Rental	R 50,00 per hour or part thereof	R 50,00 per hour or part thereof
<b>ADVERTISING SIGNS</b>		
Rental fee	R 530,00 per sign per annum	R 530,00 per sign per annum
<b>AFTER HOUR PENALTY TARIFF</b>		
Penalty Tariff	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>FREE USAGE</b>		
MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)	Free of charge subject to adherence to conditions in by-laws	
WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)		Free of charge subject to adherence to conditions in by-laws
Rental	Free use (on application)	Free use (on application)
Deposit	Double the tariff of rental amount	Double the tariff of rental amount
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT</b>	Free use subject to adherence to	Free use subject to adherence to conditions in

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/2016</b>
<b>PRACTICE FEES</b>	R 40,00 per hour	R 40,00 per hour
<b>TO ORGANISATIONAL RIGHTS AGREEMENT.</b>	conditions in by-laws. Free of charge	by-laws. Free of charge

### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two functions (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.

### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

<b>STADIUM HALLS</b>				
Stadium Hall included when stadium is booked but can also be booked separately				
<b>TIME SLOTS</b>	<b>MONDAYS - SATURDAYS</b>		<b>SUNDAYS &amp; PUBLIC HOLIDAYS</b>	
	<b>Rent</b>	<b>Deposit</b>	<b>Rent</b>	<b>Deposit</b>
09:00 - 18:00	R700,00	R1 400,00	R1,020.00	R2,040.00
18:00 - 23:30	R530,00	R1,060.00	-	-
Dances / bashes	R2,420.00	R4,840.00		
<b>PENALTY STORAGE FEE</b>			R 500,00 per day or part thereof	R 500,00 per day or part thereof
<b>AFTER HOUR PENALTY TARIFF</b>			R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>			A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings

<p><b>FREE USAGE</b></p> <p>MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)</p> <p>WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9<sup>TH</sup> SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)</p>	<p>Free of charge subject to adherence to conditions in by-laws</p>	<p>Free of charge subject to adherence to conditions in by-laws</p>
<p>Rental</p> <p>Deposit</p>	<p>Free use (on application)</p> <p>Double the tariff of rental amount</p>	<p>Free use (on application)</p> <p>Double the tariff of rental amount</p>
<p><b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b></p>	<p>Free use subject to adherence to conditions in by laws</p>	<p>Free use subject to adherence to conditions in by laws</p>
<p><b>OFFICIAL UNION MEETINGS FOR EKURHULENI EMPLOYEES SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT.</b></p>	<p>Free use subject to adherence to conditions in by-laws</p>	<p>Free use subject to adherence to conditions in by laws</p>

### REDUCED FEE (50% DISCOUNT

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two functions (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.



## **CATEGORY C**

All stadiums with marked fields only where a grass track is optional, no pavilion available, equipment if available, floodlights if available and are not up to Provincial, National and International standard. These stadiums can be used for training by local clubs and schools as well as events on school and club level.

Alra Park Stadium	Nigel
Bakerton Soccer Field -	Springs
Chris Hani Sports Park	Benoni
Dawn Park Stadium	Boksburg
Delville Sports Ground	Germiston
Duduza Stadium	Duduza
Edenpark Stadium	Alberton
Elsapark Sport Grounds	Germiston
Geluksdal Stadium	Brakpan
Greenfields Sports Complex	Alberton
Jim Fouche Park Stadium	Nigel
Kwa-Thema Sports Park	Springs
Mckenzieville Stadium	Nigel
Olifantsfontein Sports Ground	Kempton Park
Olympia Park Sport Grounds	Springs
Palmridge Stadium	Germiston
Phomolong Sports Ground	Tembisa
Pam Brink Stadium	Springs
Primrose Sports Ground	Germiston
Reiger Park Arena	Boksburg
Sunward Park Stadium	Boksburg
Thokoza Stadium (Sam Ntuli)	Thokoza
Tswelopele Sports Ground	Tembisa
Wattville Stadium	Benoni

<b>MAIN ARENA</b>		
	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/16</b>
<b>PRACTICE FEES</b>	R 30,00 per hour	R 30,00 per hour
<b>SCHOOLS &amp; CHURCHES / RELIGIOUS ORGANISATIONS</b>		
Rental	R 530,00 per event per day	R 530,00 per event per day
Deposit	R 1 060,00 per event per day	R 1 060,00 per event per day
<b>CLUBS AND OTHER USERS</b>		
Rental	R 530,00 per event per day	R 530,00 per event per day
Deposit	R 1 060,00 per event per day	R 1 060,00 per event per day
<b>NON SPORTING EVENTS</b>		
Rental	R 26 000,00 per event per day	R 26 000,00 per event per day
Deposit	R 53 000, 00 per event	R 53 000, 00 per event
<b>FLOODLIGHTS</b>		
Rental	R 40,00 per hour or part	R 40,00 per hour or part

<b>MAIN ARENA</b>		
	<b>TARIFF 2014/2015</b>	<b>TARIFF 2015/16</b>
	thereof	thereof
<b>ADVERTISING SIGNS</b>	R 530,00 rental per sign per annum	R 530,00 rental per sign per annum
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<p><b>FREE USAGE</b></p> <p>MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)</p> <p>WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9<sup>TH</sup> SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)</p> <p>Rental</p> <p>Deposit</p>	<p>Free use subject to adherence to conditions in by-laws.</p> <p>Free use (on application)</p> <p>Double the tariff of rental amount</p>	<p>Free use subject to adherence to conditions in by-laws.</p> <p>Free use (on application)</p> <p>Double the tariff of rental amount</p>
<b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b>	Free use subject to adherence to conditions in by-laws.	Free use subject to adherence to conditions in by-laws.
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT.</b>	Free use subject to adherence to conditions in by-laws.	Free use subject to adherence to conditions in by-laws.

### REDUCED FEE (50% DISCOUNT)

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two events (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.

### REDUCED FEE (75% DISCOUNT)

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

### INCREASED FEE (50% ADDITION)

- Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.

<b>STADIUM HALLS</b>				
<b>TIME SLOTS</b>	<b>MONDAYS - SATURDAYS</b>		<b>SUNDAYS &amp; PUBLIC HOLIDAYS</b>	
	<b>Rent</b>	<b>Deposit</b>	<b>Rent</b>	<b>Deposit</b>
09:00 - 18:00	R440.00	R880.00	R650.00	R1,300.00
18:00 - 23:30	R400.00	R800.00	-	-
Dances / bashes	R1,672.00	R3,344.00		
<b>STORAGE PENALTY FEE</b>			R 270,00 per day or part thereof	R 270,00 per day or part thereof
<b>AFTER HOUR PENALTY TARIFF</b>			R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>			A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>FREE USAGE</b>				
MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)			Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT  (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)		
Rental  Deposit	Free use (on application) Double the tariff of rental amount	Free use (on application) Double the tariff of rental amount
<b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI EMPLOYEES SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

#### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two events (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

#### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

## INCREASED FEE (50% ADDITION)

- Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.

## B. TARIFFS: RECREATION CENTRES, COMMUNITY CENTRES AND HALLS

### CATEGORY A

- Capacity to seat at least 300 people. Tables and chairs and proper lighting.
- Industrial cooking, refrigeration facilities, washing up facilities, working space and separate kitchen per hall.
- Work / Committee rooms for all-purpose use with equipment provided.
- Store rooms for recreation equipment, tables and chairs.
- Adequate parking.
- Separate bar facility per hall with fridge.
- Stage with curtains, spotlights, control panel.
- High quality sound system, speakers in all areas.
- Main and side halls.
- TV's, video machines, overhead projectors.
- Provision is made for use of facilities for night vigils (Only for funerals and Easter week end)  
The use will be subject to the availability of the facility on the next day, availability of personnel and compliance with the conditions contained in the Health Regulations and By-Laws. Payment will be after hour tariff.

Bakerton Community Hall	Springs
Coen Scholtz Recreation Centre	Kempton Park
Edenvale Community Centre	Edenvale
Reiger Park Community Centre	Boksburg
Thokoza Auditorium	Thokoza

<b>CATEGORY A - MAIN HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY – THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00 – 18:00	R90.00	R1200.00	R2400.00
18:00 - 23:30	R110.00	R1200.00	-
07:00- 09:00	R90.00	R180.00 per hour	R270.00. per hour
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			

<b>CATEGORY A - SIDE HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY – THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00 - 18:00	R70.00	R810.00	R1590.00
18:00 - 23:30	90.00	R810.00	-
07:00- 09:00	R70.00	R140.00 per hour	R210.00. per hour
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
<b>CATEGORY A - COMMITTEE ROOMS</b>			
<b>TIME SLOTS</b>	<b>MONDAY – SATURDAY (PER HOUR)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>	
09:00 – 18:00	R70.00	R960.00	
18:00 - 23:30	R90.00	-	
07:00-09:00	R70.00	R210.00 per hour	

**TARIFFS** (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)

<b>CATEGORY A – COMMUNITY HALLS</b>		
	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>NIGHT VIGILS</b> Applicable for funerals & Easter Week end <b>Caretaker only in attendance when available</b>	After hour tariff R900,00 per hour	After hour tariff R900,00 per hour
<b>PENALTY STORAGE FEE</b>	R 500,00 per day or part thereof	R 500,00 per day or part thereof
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>REFUNDABLE DEPOSIT</b>	Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable	Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable
<b>REFUNDABLE DEPOSIT – DANCES/ BASHES</b>	Double RENTAL with minimum of R3600.00	Double RENTAL with minimum of R3600.00
<b>FREE USAGE MEMBERS OF THE MAYORAL COMMITTEE AND ALL</b>		

<p>COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)</p> <p>WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9<sup>TH</sup> SCHEDULE TO THAT ACT REGISTERED Organisations for the Disabled .</p> <p>Free uses will not be entertained During periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)</p>	<p>Free use subject to adherence to conditions in by-laws</p>	<p>Free use subject to adherence to conditions in by-laws</p>
<p>Rental Deposit</p>	<p>Free use (on application) Double the tariff of rental amount</p>	<p>Free use (on application) Double the tariff of rental amount</p>
<p><b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b></p>	<p>Free use subject to adherence to conditions in by-laws</p>	<p>Free use subject to adherence to conditions in by-laws</p>

**REGISTERED BUSINESSES SELLING MERCHANDISE AT COUNCIL FACILITIES (AUCTIONEERS, MANUFACTURES) AS WELL AS DANCES/ BASHES**

- Will pay an amount which is double the tariff of the facility / hall required.

**REDUCED FEE (50% DISCOUNT)**

- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.

### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%**

### **CATEGORY B**

- Capacity to seat at least 300 people. Tables and chairs and proper lighting.
- Basic cooking, refrigeration facilities and washing up facilities
- Parking available
- Bar facility available
- Stage (fixed or movable)
- Good overall appearance and maintenance
- Basic equipment for functions
- Provision is made for use of facilities for night vigils (Only for funerals and Easter week end)  
The use will be subject to the availability of the facility on the next day, availability of personnel and compliance with the conditions contained in the Health Regulations and By-Laws. Payment will be after hour tariff.

Actonville Community Hall	Benoni
Alra Park Community Hall	Nigel
Brackenpark Hall	Alberton
Centenary Hall	Boksburg
Dinwiddie Hall	Germiston
Elsburg Hall	Germiston
Highway Gardens Hall	Germiston
Impala Park Community Centre	Boksburg
Jabulani Dumani Community Centre	Vosloorus
JD Thomas Hall	Alberton
Leondale Hall	Germiston
Mackenzieville Hall	Nigel
Olifantsfontein Community Centre	Kempton Park
Palm Ridge Hall	Alberton
Rabasothe Community Centre	Tembisa
Springs Community Centre	Springs
Wynand Marais Community Centre	Kempton Park
Sam Hlalele Community Centre	Tembisa
John Barrable Function Hall	Benoni



<b>CATEGORY B - MAIN HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY-THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00—18:00	R 80.00	R960.00	R1920.00
18:00—23:30	R100.00	R960.00	-
07:00-09:00	R 80.00	R160.00 per hour	R240.00 per hour
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
<b>CATEGORY B - SIDE HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY-THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00—18:00	R60.00	R570.00	R1140.00
18:00—23:30	R80.00	R570.00	-
07:00-09:00	R60.00	R120.00 per hour	R180.00 per hour
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
<b>CATEGORY B - COMMITTEE ROOMS</b>			
<b>TIME SLOTS</b>	<b>MONDAY- SATURDAY (PER HOUR)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>	
09:00—18:00	<b>R60.00</b>	<b>R900.00</b>	
18:00—23:30	<b>R80.00</b>		
07:00-09:00	R60.00	R180.00 per hour	
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>	
<b>NIGHT VIGILS</b> Applicable for funerals & Easter Week end Caretaker only in attendance if available	After hour tariff R900.00 per hour	After hour tariff R900.00 per hour	
<b>PENALTY STORAGE FEE</b>	R 500,00 per day or part thereof	R 500,00 per day or part thereof	
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof	
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings	
<b>REFUNDABLE DEPOSIT</b>	Normal refundable deposit of	Normal refundable deposit of	

	double the rental amount with a minimum of R250.00 payable	double the rental amount with a minimum of R250.00 payable
<b>REFUNDABLE DEPOSIT — DANCES / BASHES</b>	Double RENTAL with a minimum of R3600.00	Double RENTAL with a minimum of R3600.00
<p><b>FREE USAGE</b></p> <p>MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)</p> <p>WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9<sup>TH</sup> SCHEDULE TO THAT ACT .</p> <p>Registered Organisations for the Disabled .</p> <p>Free uses will not be entertained</p> <p>During periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays</p> <p>(This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)</p>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
Rental	Free use (on application)	Free use (on application)
Deposit	Double the tariff of rental amount	Double the tariff of rental amount
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

<b>AGREEMENT</b>		
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**REGISTERED BUSINESSES SELLING MERCHANDISE AT COUNCIL FACILITIES (AUCTIONEERS, MANUFACTURES) AS WELL AS DANCES/ BASHES**

- Will pay an amount which is double the tariff of the facility / hall required.

**REDUCED FEE (50% DISCOUNT)**

- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.

**REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

**INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

**CATEGORY C**

- Capacity to seat at least 80 people.
- Hall, ablution facilities
- Space available for parking
- Area available for cooking and washing up
- Provision is made for use of facilities for night vigils (Only for funerals and Easter week end) The use will be subject to the availability of the facility on the next day, availability of personnel and compliance with the conditions contained in the Health Regulations and By-Laws. Payment will be after hour tariff.

Bedfordview Town Hall and Supper Room	Bedfordview
Church Street Recreation Centre	Boksburg
Daveyton Youth Hall	Daveyton
DH Williams Hall	Katlehong
Geluksdal Hall	Brakpan
Geluksdal Service Centre	Brakpan
Greenfields Hall	Alberton
Klopper Park Community Centre	Germiston
Limpho Hani Room	Boksburg
Mbikwa Cindy Community Centre	Benoni

Monty Motloung  
 Nguni Hall  
 Service centre for the Aged  
 H H Ngakane  
 Oakmoor Community Centre  
 Phola Park Hall  
 Stompie Skosana Community Centre  
 Thokoza Youth Centre  
 Tsakane Community Hall  
 Tshabalala Church Hall  
 Tsolo Hall  
 Victor Ndazilwane Community Centre  
 Wattville Day Care  
 Wattville Youth Centre  
 Zonkezizwe Community Centre  
 Multi-purpose Centre  
 Duduza Church Hall

Duduza  
 Vosloorus  
 Thokoza  
 Kwa Thema  
 Tembisa  
 Alberton  
 Daveyton  
 Thokoza  
 Tsakane  
 Alberton  
 Katlehong  
 Daveyton  
 Benoni  
 Benoni  
 Alberton  
 Tembisa  
 Duduza

<b>CATEGORY C - MAIN HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY- THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00—18:00	R60.00	600.00	1200.00
18:00—23:30	R80.00	600.00	-
07:00-09:00	R60.00	R120.00 per hour	R180.00 per hour
<b>TARIFFS</b> (Exception is made for Pension payouts, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
<b>CATEGORY C - SIDE HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY- THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00—18:00	R40.00	R300.00	R600.00
18:00—23:30	R60.00	R300.00	-
07:00-09:00	R40.00	R80.00 per hour	R120.00 per hour
<b>TARIFFS</b> (Exception is made for Pension payouts, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
<b>CATEGORY C - COMMITTEE ROOMS</b>			
<b>TIME SLOTS</b>	<b>MONDAY- SATURDAY (PER HOUR)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>	
09:00—18:00	R40.00	R600.00	
18:00—23:30	R60.00	-	
07:00-09:00	R40.00	R120.00 per hour	
<b>TARIFFS</b> (Exception is made for Pension payouts, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			

<b>CATEGORY C – AUDITORIUMS</b>		
<b>TIME SLOTS</b>	<b>MONDAY- SATURDAY (PER HOUR)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00—18:00	R50.00	R300.00
18:00—23:30	R100.00	-

<b>CATEGORY C -</b>		
<b>NIGHT VIGILS Applicable for funerals &amp; Easter Week end Caretaker only in attendance if available</b>	After hour tariff R900,00 per hour	After hour tariff R900,00 per hour
<b>PENALTY STORAGE FEE</b>	R 500,00 per day or part thereof	R 500,00 per day or part thereof
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>REFUNDABLE DEPOSIT</b>	Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable	Normal refundable deposit of double the rental amount with a minimum of R250.00 payable
<b>REFUNDABLE DEPOSIT - DANCES / BASHES</b>	Double RENTAL with a minimum of R3600.00	Double RENTAL with a minimum of R3600.00
<b>FREE USAGE</b>  MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)  WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT /Registered Organisations for the Disabled . Free uses will not be	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group) Rental Deposit	Free use (on application) Double the tariff of rental amount	Free use (on application) Double the tariff of rental amount
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

**REGISTERED BUSINESSES SELLING MERCHANDISE AT COUNCIL FACILITIES (AUCTIONEERS, MANUFACTURES) AS WELL AS DANCES/ BASHES**

- Will pay an amount which is double the tariff of the facility / hall required.

**REDUCED FEE (50% DISCOUNT)**

- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.

**REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

**INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

**CATEGORY D**

- Halls with limited seating capacity and equipment
- Provision is made for use of facilities for night vigils (Only for funerals and Easter week end)

The use will be subject to the availability of the facility on the next day, availability of personnel and compliance with the conditions contained in the Health Regulations and By-Laws. Payment will be after hour tariff.

Daveyton Social Centre	Daveyton
Eden Park Side Hall	Alberton
Edenvale Committee Rooms	Edenvale
Duduza Resource Centre	Duduza
Phomolong Community Centre	Tembisa
Farrarmere Hall	Benoni

<b>CATEGORY D – HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY-THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER HOUR)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER HOUR) only until 18:00</b>
09:00 – 23:30	R20.00	R60.00	R90.00
07:00-09:00	R20.00	R60.00	R90.00

**TARIFFS** (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
<b>FREE USAGE</b>  MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)  WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT /Registered Organisations for the Disabled . Free uses will not be entertained	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group) Rental	Free use (on application)	Free use (on application)
Deposit	Double the tariff of rental amount	Double the tariff of rental amount
<b>NIGHT VIGILS Applicable for funerals &amp; Easter Week end Caretaker only in attendance if available</b>	After hour tariff R900,00 per hour	After hour tariff R900,00 per hour
<b>PENALTY STORAGE FEE</b>	R 500,00 per day or part thereof	R 500,00 per day or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>AFTER HOUR PENALTY TARIFF</b>	R 500,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>REFUNDABLE DEPOSIT</b>	Normal refundable deposit of double the rental amount with a minimum of R200.00 payable	Normal refundable deposit of double the rental amount with a minimum of R250.00 payable
<b>REFUNDABLE DEPOSIT — DANCES / BASHES</b>	Double RENTAL with a minimum of R3600.00	Double RENTAL with a minimum of R3600.00

**REGISTERED BUSINESSES SELLING MERCHANDISE AT COUNCIL FACILITIES (AUCTIONEERS, MANUFACTURES) AS WELL AS DANCES/ BASHES**

- Will pay an amount which is double the tariff of the facility / hall required.

**REDUCED FEE (50% DISCOUNT)**

- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.

**REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.



**INCREASED FEE (50% ADDITION)**

- Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.

**C. TARIFFS: CITY HALLS AND CIVIC CENTRE FACILITIES  
CATEGORY A**

Alberton Civic Centre	Alberton
Boksburg City Hall	Boksburg
Boksburg Civic Centre	Boksburg
Germiston City Hall	Germiston
Kempton Park City Hall	Kempton Park
Springs City Hall	Springs
Kempton Park Civic Centre	Kempton Park
Vosloorus Civic Centre	Boksburg

<b>TARIFFS</b> (Exception is made for Pension payouts, Funerals and Permanent Recreation groups to start using the hall at 07H00)			
<b>CATEGORY A - MAIN HALLS</b>			
TIME SLOTS	MONDAY – THURSDAY (PER HOUR)	FRIDAY AND SATURDAY (PER TIME SLOT)	SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00
09:00 - 18:00	R160.00	R2400.00	R4800.00
18:00 - 23:30	R220.00	R2400.00	-
07:00 - 09:00	R160.00	R320.00 per hour	R480.00 per hour
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
<b>CATEGORY A - SIDE HALLS</b>			
TIME SLOTS	MONDAY – THURSDAY (PER HOUR)	FRIDAY AND SATURDAY (PER TIME SLOT)	SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00
09:00 - 18:00	R100.00	R1,590.00	R3,180.00
18:00 - 23:30	R160.00	R1,590.00	-
07:00 - 09:00	R100.00	R200.00 per hour	R300.00 per hour
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			
<b>CATEGORY A - COMMITTEE ROOMS</b>			
TIME SLOTS	MONDAY – SATURDAY (PER HOUR)	SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00	
09:00 - 18:00	R100.00	R1 200.00	
18:00 - 23:30	R160.00	-	
07:00 - 09:00	R100.00	R300.00 per hour	
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)			

<b>CATEGORY A – AUDITORIUM</b>		
<b>TIME SLOTS</b>	<b>MONDAY – SATURDAY (PER HOUR)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00 - 18:00	R140.00	R1200.00
18:00 - 23:30	R190.00	-
07:00 - 09:00	R140.00	R210.00
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07:00)		
	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>NIGHT VIGILS</b> Applicable for funerals & Easter Weekend Caretaker only in attendance when available	After hour tariff of R900.00 per hour	After hour tariff of R900.00 per hour
<b>PENALTY STORAGE FEE</b>	R 500,00 per day or part thereof	R 500,00 per day or part thereof
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>REFUNDABLE DEPOSIT</b>	Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable	Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable
<b>REFUNDABLE DEPOSIT - DANCES / BASHES</b>	Double RENTAL with a minimum of R3600.00	Double RENTAL with a minimum of R3600.00
<b>FREE USAGE</b>  MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)  WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT /Registered Organisations for the Disabled .	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)		
Rental Deposit	Free use (on application) Double the tariff of rental amount	Free use (on application) Double the tariff of rental amount
<b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

#### **REGISTERED BUSINESSES SELLING MERCHANDISE AT COUNCIL FACILITIES (AUCTIONEERS, MANUFACTURES)**

- Will pay an amount which is double the tariff of the facility / hall required.

#### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two events (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

#### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

**INCREASED FEE (50% ADDITION)**

- Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.

**CATEGORY B**

Benoni City Hall	Benoni
Boksburg City Banquet Hall	Boksburg
Brakpan City Hall	Brakpan
Nigel Town Hall	Nigel
Old Alberton Town Hall	Alberton

<b>CATEGORY B - MAIN HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY – THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT) only until 18:00</b>
09:00 - 18:00	R140.00	R1,920.00	R3,840.00
18:00 - 23:30	R160.00	R1,920.00	-
07:00 - 09:00	R140.00	R280.00 per hour	R420.00 per hour

<b>TARIFFS (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07H00)</b>			
<b>CATEGORY B – SIDE HALLS</b>			
<b>TIME SLOTS</b>	<b>MONDAY – THURSDAY (PER HOUR)</b>	<b>FRIDAY AND SATURDAY (PER TIME SLOT)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT/HOUR) only until 18:00</b>
09:00 - 18:00	R80.00	R1,110.00	R2,220.00
18:00 - 23:30	R100.00	R1,110.00	-
07:00 - 09:00	R80.00	R160.00	R240.00
<b>TARIFFS (Exception is made for Pension pay-outs, School exams, Funerals and Permanent Recreation groups to start using the hall at 07H00)</b>			
<b>CATEGORY B- COMMITTEE ROOMS</b>			
<b>TIME SLOTS</b>	<b>MONDAY – SATURDAY (PER HOUR)</b>	<b>SUNDAY AND PUBLIC HOLIDAYS (PER TIME SLOT/HOUR) only until 18:00</b>	
09:00 - 18:00	R80.00	R1260.00	
18:00 - 23:30	R100.00	-	
07:00 - 09:00	R80.00	R240.00 per hour	
<b>TARIFFS (Exception is made for Pension pay-outs, School-exams, Funerals and Permanent Recreation groups to start using the hall at 07H00)</b>			
<b>CATEGORY B – AUDITORIUM</b>			
<b>TIME SLOTS</b>	<b>MONDAY – SATURDAY</b>	<b>SUNDAY AND PUBLIC HOLIDAYS</b>	

	(PER HOUR)	(PER TIME SLOT/HOUR) only until 18:00
09:00 - 18:00	R60.00	R330.00
18:00 - 23:30	R100.00	-
07:00 - 09:00	R60.00	R180.00 per hour
<b>TARIFFS</b> (Exception is made for Pension pay-outs, School-exams, Funerals and Permanent Recreation groups to start using the hall at 07H00)		
	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>NIGHT VIGILS</b> Applicable for funerals & Easter Weekend <b>Caretaker only in attendance when available</b>	After hour tariff of R900.00 per hour	After hour tariff of R900.00 per hour
<b>PENALTY STORAGE FEE</b>	R 500,00 per day or part thereof	R 500,00 per day or part thereof
<b>AFTER HOUR PENALTY TARIFF</b>	R 900,00 per hour or part thereof	R 900,00 per hour or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
<b>REFUNDABLE DEPOSIT</b>	Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable	Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable
<b>REFUNDABLE DEPOSIT - DANCES / BASHES</b>	Double RENTAL with a minimum of R3600.00	Double RENTAL with a minimum of R3600.00
<b>FREE USAGE</b>  MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)  WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9 <sup>TH</sup> SCHEDULE TO THAT ACT /Registered Organisations for the Disabled . Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

Public Holidays (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)		
Rental Deposit	Free use (on application) Double the tariff of rental amount	Free use (on application) Double the tariff of rental amount
<b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	Free use subject to adherence to conditions in by-laws	Free use subject to adherence to conditions in by-laws

#### **REGISTERED BUSINESSES SELLING MERCHANDISE AT COUNCIL FACILITIES (AUCTIONEERS, MANUFACTURES)**

- Will pay an amount which is double the tariff of the facility / hall required.

#### **REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two events (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

#### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

#### **INCREASED FEE (50% ADDITION)**

- Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.

**D. TARIFFS: SWIMMING POOLS**  
**INTRODUCTORY NOTE**

Tariffs are applicable to all swimming pools as listed with effect from date of promulgation, except for swimming pools without electronic turnstile gates or cashiers. Tariffs will only become effective once the turnstiles have been upgraded to accommodate monthly / season tickets.

**CATEGORY A SWIMMING POOLS**

All swimming pools that are Olympic size and heated-indoor / outdoor. These pools are high profile pools for the hosting of provincial, national and international events. These pools also cater for all the aquatic sporting codes such as swimming, diving, lifesaving, synchronized swimming and water polo.

Delville Swimming Pool                      Germiston  
 Boksburg North Swimming Pool        Boksburg

<b>TARIFFS</b>	<b>2014/15</b>	<b>2015/16</b>
Entrance fee	R 15,00 per person per entry	R 15,00 per person per entry
Monthly ticket - <i>two entries per day</i>	R 60,00 per adult per month R 40,00 per scholar/pensioner per month (Excluding Card Costs)	R 60,00 per adult per month R40,00 per scholar/pensioner per month (Excluding Card Costs)
Season ticket – <i>three entries per day included.</i> <i>Parents collecting scholars may use this ticket)</i>	R 450,00 per adult per annum R 250,00 per scholar per annum (Excluding Card Costs)	R 450,00 per adult per annum R 250,00 per scholar per annum (Excluding card cost)
Parent ticket –	Nil	Nil
Card Cost	R 60,00 per person per card	R 60,00 per person per card
Gala Fee (Exclusive use of facility): Including all electronic equipment and light fee No additional entrance fees No entrance to public, schools or other clubs	R 250,00 per hour	R 250,00 per hour
Pool Space: Excluding entrance fee	R 100,00 per hour	R 100,00 per hour
Game Fee (Exclusive use of facility): All electronic equipment and light fee No additional entrance fees No entrance to public, schools	R 250,00 per hour	R 250,00 per hour

or other clubs		
Special school fees for (Ekurhuleni Schools) 08:00 - 16:00	R 2 500,00 per annum per school (Non-refundable) No additional tariffs to be charged between 08:00 and 16:00	R 2 500,00 per annum per school (Non-refundable) No additional tariffs to be charged between 08:00 and 16:00
School fees (including Ekurhuleni Schools) from 16:00 until closing time	Normal tariffs apply from 16:00 onwards Entrance fees will also apply	Normal tariffs apply from 16:00 onwards Entrance fees will also apply
Training fee - clubs/coaches/teachers etc.	Season or entrance fees plus lane fees	Season or entrance fees plus lane fees
Lane fee - Per lane per month - 1 hour per day	R 250,00 per month	R 250,00 per month
Baptismal Ceremonies:	No Baptismal Ceremonies to be allowed at A- category pools. <b>Tariff to be scrapped</b>	No Baptismal Ceremonies to be allowed at A- category pools. <b>Tariff to be scrapped</b>
Kiosks	R 100,00 per month	R 100,00 per month
Free use	Registered Organisations for the Disabled to apply in writing on letterhead  Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays	Registered Organisations for the Disabled to apply in writing on letterhead  Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays
Lapa Fees during pool operating hours Refundable deposit  Lapa - hire	R 1,000,00 per event per day or part thereof R 1,000,00 per event per day or part thereof	R 1,000,00 per event per day or part thereof R 1,000,00 per event per day or part thereof
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
Clubhouse — availability fee (Leased to club)	If the lease is for a period longer than a month a formal lease agreement must be entered into.	If the lease is for a period longer than a month a formal lease agreement must be entered into.
Clubhouse less than 50m <sup>2</sup>	R 300,00 per month or part thereof	R 300,00 per month or part thereof
Clubhouse less than 100m <sup>2</sup>	R 400,00 per month or part thereof	R 400,00 per month or part thereof
Clubhouse more than 101m <sup>2</sup>	R 500,00 per month or part thereof	R 500,00 per month or part thereof



## INCREASED FEE (50% ADDITION)

- Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.

## CATEGORY B SWIMMING POOLS

All pools that are Olympic size not heated and can cater for club, school level aquatic events and recreational swimming.

Kempton Park Swimming Pool

Brakpan Swimming Pool

Vosloorus Swimming Pool

Katlehong Swimming Pool

Reiger Park Swimming Pool

TARIFFS	2014/15	2015/16
Entrance fee	R 10,00 per person per entry	R 10,00 per person per entry
Monthly ticket— <i>two entries per day</i>	R 50,00 per adult per month R 25,00 per scholar/pensioner per month (Excluding Card Costs)	R 50,00 per adult per month R 25,00 per scholar/pensioner per month (Excluding Card Costs)
Season ticket – <i>three entries per day included. Parents collecting scholars may use this ticket</i> <i>Excluding card cost</i>	R 300,00 per adult per annum R 150,00 per scholar and pensioner per annum (Excluding Card Costs)	R 300,00 per adult per annum R 150,00 per scholar and pensioner per annum (Excluding Card Costs)
Card Cost	R 60,00 per person per card	R 60,00 per person per card
Gala Fee (Exclusive use of facility): Including all electronic equipment and light fee No additional entrance fees No entrance to public, schools or other clubs	R 150,00 per hour	R 150,00 per hour
Pool Space: Excluding entrance fee	R 60,00 per hour	R 60,00 per hour
Game Fee (Exclusive use of facility): All electronic equipment, light fee and entrance included No additional entrance fees No entrance to public, schools or other clubs	R 150,00 per hour	R 150,00 per hour
Special school fees (Ekurhuleni Schools)  <b>08:00 - 16:00</b>	R 1,500,00 per annum per school (Non-refundable) No additional tariffs to be charged between 08:00 and 16:00	R 1,500,00 per annum per school (Non-refundable) No additional tariffs to be charged between 08:00 and 16:00

School fees (including Ekurhuleni Schools) from 16:00 until closing time	Normal tariffs apply from 16:00 onwards Entrance fees will also apply	Normal tariffs apply from 16:00 onwards Entrance fees will also apply
Lane fee -Per lane per month - 1 hour per day	R 100,00 per month	R 100,00 per month
Baptismal Ceremonies: Limited to Sundays between 07:00 and 12:00	R 5,000,00 per event (No entrance fees to be charged)	R 5,000,00 per event (No entrance fees to be charged)
Kiosks	R 100,00 per month	R 100,00 per month
Free use	Registered Organisations for the Disabled to apply in writing on letterhead  Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays	Registered Organisations for the Disabled to apply in writing on letterhead  Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
Clubhouse - availability fee (Leased to club)	If the lease is for a period longer than a month a formal lease agreement must be entered into.	If the lease is for a period longer than a month a formal lease agreement must be entered into.
Clubhouse less than 50m <sup>2</sup>	R 300,00 per month or part thereof	R 300,00 per month or part thereof
Clubhouse less than 100m <sup>2</sup>	R 400,00 per month or part thereof	R 400,00 per month or part thereof
Clubhouse more than 101m <sup>2</sup>	R 500,00 per month or part thereof	R 500,00 per month or part thereof

### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

### **CATEGORY C SWIMMING POOLS**

- All other pools not Olympic size, not heated and cater for local school aquatic events and recreational swimming.
- *These tariffs are only applicable to pools that are equipped with turnstile control systems or those who have cashiers to collect entrance fees. Entry and usage at pools without equipment or cashiers will be free of charge.*

Van Dyk Park, Parkdene, Atlasville, Thokoza, Benoni Central, Benoni Northern Areas, Actonville, Daveyton, Alberton, Birchleigh, Ebuhleni, Selection Park, Olympia Park, Olifantsfontein, Edenvale, Klopper Park, Primrose, Gerdview, Elsburg, Dinwiddie, Leondale,

Palm Ridge, Faranani, Etwatwa, Geluksdal, Kwa-Thema, Nigel, Alra Park

<b>TARIFFS</b>	<b>2014/15</b>	<b>2015/16</b>
Entrance fee	R 5,00 per person per entry	R 5,00 per person per entry
Monthly ticket – <i>two entries per day</i>	R 50,00 per adult per month R 25,00 per scholar/pensioner per month (Excluding Card Costs)	R 50,00 per adult per month R 25,00 per scholar/pensioner per month (Excluding Card Costs)
Season ticket – <i>three entries per day included.</i> <i>Parents collecting scholars may use this ticket)</i> <i>Excluding card cost</i>	R 300,00 per adult per annum R 150,00 per scholar and pensioner per annum (Excluding Card Costs)	R 300,00 per adult per annum R 150,00 per scholar and pensioner per annum (Excluding Card Costs)
Card Cost	R 60,00 per person per card (Once of fee)	R 60,00 per person per card (Once of fee)
Gala Fee (Exclusive use of facility): Including all electronic equipment and light fee No additional entrance fees No entrance to public, schools or other clubs	R 150,00 per hour	R 150,00 per hour
Pool Space: Excluding entrance fee	R 60,00 per hour	R 60,00 per hour
Game Fee (Exclusive use of facility): All electronic equipment and light fee No additional entrance fees No entrance to public, schools or other clubs	R 150,00 per hour	R 150,00 per hour
<b>Special school fees (Ekurhuleni Schools) only between 08:00 and 16:00</b>	R 1,500,00 per annum per school (Non-refundable) No additional tariffs to be charged between 08:00 and 16:00	R 1,500,00 per annum per school (Non-refundable) No additional tariffs to be charged between 08:00 and 16:00
School fees (including Ekurhuleni Schools) from 16:00 until closing time	Normal tariffs apply from 16:00 onwards Entrance fees will also apply	Normal tariffs apply from 16:00 onwards Entrance fees will also apply
Lane fee -Per lane per month - 1 hour per day	R 100,00 per month	R 100,00 per month
Baptismal Ceremonies: Limited to Sundays between 07:00 and 12:00	R 5,000,00 per event (No entrance fees to be charged)	R 5,000,00 per event (No entrance fees to be charged)
Kiosks during pool operating hours	R 100,00 per month	R 100,00 per month

Free use	Registered Organisations for the Disabled to apply in writing on letterhead  Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays	Registered Organisations for the Disabled to apply in writing on letterhead  Free uses will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays
<b>BOOKING CANCELLATION FEE</b>	A 25% administration fee shall be charged for cancellations of bookings	A 25% administration fee shall be charged for cancellations of bookings
Clubhouse — availability fee (Leased to club)	If the lease is for a period longer than a month a formal lease agreement must be entered into.	If the lease is for a period longer than a month a formal lease agreement must be entered into.
Clubhouse less than 50m <sup>2</sup>	R 300,00 per month or part thereof	R 300,00 per month or part thereof
Clubhouse less than 100m <sup>2</sup>	R 400,00 per month or part thereof	R 400,00 per month or part thereof
Clubhouse more than 101m <sup>2</sup>	R 500,00 per month or part thereof	R 500,00 per month or part thereof

#### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

#### **E. TARIFFS: SPORT CENTRES**

##### **CATEGORY A**

All Sport Centres that are of International Standard with the ability and capacity to host any Provincial, National and International event.

Kempton Park Indoor Sport Centre    Kempton Park  
Springs Indoor Sport Centre            Springs

<b>CATEGORY A</b>	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<u>Main Hall</u> Monday – Thursday	Leased to Clubs – R 1,200.00 per month	Leased to Clubs – R 1,200.00 per month
Coaching and other groups	R 160, 00 per hour	R 160, 00 per hour
<u>Sporting Events</u> Friday, Saturday 08:00 - 23:00	R 240, 00 per hour	R 240, 00 per hour

CATEGORY A	TARIFF 2014/15	TARIFF 2015/16
Sunday & Public Holiday 09:00 – 18:00 <u>Non Sporting Events (Not allowed in halls with synthetic sport floors)</u> Friday, Saturday 08:00 - 23:30 Sunday and Public Holiday 09:00 – 18:00  Tariffs (Exceptions Pension pay-outs, School exams, Funerals and Permanent Recreation groups – 07:00 – 08:00)	R 480, 00 per hour  R 480, 00 per hour R 960, 00 per hour	R 480, 00 per hour  R 480, 00 per hour R 960, 00 per hour
Mondays – Fridays Saturdays Sundays	R160.00 per hour R480.00 per hour R960.00 per hour	R160.00 per hour R480.00 per hour R960.00 per hour
<u>Side Hall</u> Monday—Friday	Leased to clubs - R 400, 00 per month	Leased to clubs - R 400, 00 per month
Coaching and other groups	R 80, 00 per hour	R 80, 00 per hour
<u>Sporting Events</u> Friday, Saturday 08:00 - 23:30 Sunday and Public Holiday 09:00 – 18:00	R 120, 00 per hour R 240, 00 per hour	R 120, 00 per hour R 240, 00 per hour
<u>Non Sporting Events</u> Friday, Saturday 08:00 - 23:30 Sunday and Public Holiday 09:00 – 18:00  Tariffs (Exceptions Pension pay-outs, School exams, Funerals and Permanent Recreation groups – 07:00 – 08:00)	R 240.00 per hour R 480.00 per hour	R 240.00 per hour R 480.00 per hour
Mondays – Fridays Saturdays Sundays	R 80.00 per hour R240.00 per hour R480.00 per hour	R 80.00 per hour R240.00 per hour R480.00 per hour

CATEGORY A	TARIFF 2014/15	TARIFF 2015/16
	<p><b>GENERAL CONDITIONS</b></p> <ul style="list-style-type: none"> <li>• After hour penalty tariff – R 900,00 per hour or part thereof</li> <li>• Dances/Bashes – Double Rental amount with a minimum of R3,600.00</li> <li>• Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable</li> <li>• A 25% administration fee shall be charged for cancellations of bookings.</li> <li>• Penalty storage fees – R500.00 per day</li> </ul>	<p><b>GENERAL CONDITIONS</b></p> <ul style="list-style-type: none"> <li>• After hour penalty tariff – R 900,00 per hour or part thereof</li> <li>• Dances/Bashes – Double Rental amount with a minimum of R3,600.00</li> <li>• Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable</li> <li>• A 25% administration fee shall be charged for cancellations of bookings.</li> <li>• Penalty storage fees – R500.00 per day</li> </ul>

<p><b>FREE USAGE</b></p> <p>MEMBERS OF THE MAYORAL COMMITTEE AND ALL COUNCILLORS RELATING TO COUNCIL BUSINESS (NO DEPOSIT REQUIRED)</p> <p>WELFARE ORGANIZATIONS / PUBLIC BENEFIT ORGANISATIONS REGISTERED IN TERMS OF THE NATIONAL WELFARE ACT, 1978 (ACT 100 OF 1978) AND/OR APPROVED IN TERMS OF SECTION 30 OF THE INCOME TAX ACT, 1962 (ACT 58 OF 1962) READ WITH ITEMS 1 AND 2 OF THE 9<sup>TH</sup> SCHEDULE TO THAT ACT (This excludes sport clubs, culture clubs, recreation groups, educational institutions and churches which is registered as a non-profit group)</p>	<p>Free of charge subject to adherence to conditions in by-laws</p>	<p>Free of charge subject to adherence to conditions in by-laws</p>
<p>Rental Deposit</p>	<p>Free use (on application) Double the tariff of rental</p>	<p>Free use (on application) Double the tariff of rental</p>

	amount	amount
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS SUBJECT TO ORGANISATIONAL RIGHTS AGREEMENT</b>	Free of charge subject to adherence to conditions in by-laws	Free of charge subject to adherence to conditions in by-laws
<b>WARD COMMITTEE AND WARD COUNCILLOR MEETINGS RELATING TO COUNCIL BUSINESS</b>	Free of charge subject to adherence to conditions in by-laws	Free of charge subject to adherence to conditions in by-laws

**REGISTERED BUSINESSES SELLING MERCHANDISE AT COUNCIL FACILITIES (AUCTIONEERS, MANUFACTURES)**

- Will pay an amount which is double the tariff of the facility / hail required.

**REDUCED FEE (50% DISCOUNT)**

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two events (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

**REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

**INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

**CATEGORY B**

All Sport Centres that are not up to International standard but are able to host National and Provincial Sports events.

Alberton Indoor Sport Centre	Alberton
Thokoza Indoor Sport Centre	Thokoza
John Barrable Indoor Sport Centre	Benoni
Comet Indoor Sport Centre	Boksburg
Faranani Multi-Purpose Community Centre	Tsakane
Dalcrest Indoor Sport Centre	Brakpan
Brakpan Indoor Sport Centre	Brakpan
Dinwiddie Multipurpose Sport Complex	Germiston
Duduza Multi-Purpose Community Centre	Duduza

CATEGORY B	TARIFF 2014/15	TARIFF 2015/16
<u>Main Hall</u> <b>Monday - Thursday</b>	<b>Leased to Clubs - R 1,000,00 per month</b>	<b>Leased to Clubs - R 1,000,00 per month</b>
Coaching and other groups	R 140,00 per hour	R 140,00 per hour
<u>Sporting Events</u> Friday, Saturday 08:00 - 23:30	R 200, 00 per hour	R 200, 00 per hour
Sunday & Public Holiday 09:00 – 18:00	R 400, 00 per hour	R 400, 00 per hour
<u>Non Sporting Events (Not allowed in halls with synthetic sport floors)</u> Friday, Saturday 08:00 - 23:30	R 400, 00 per hour	R 400, 00 per hour
Sunday and Public Holiday 09:00 – 18:00	R 800, 00 per hour	R 800, 00 per hour
Tariffs (Exceptions Pension pay-outs, School exams, Funerals and Permanent Recreation groups – 07:00 – 08:00)		
Mondays – Fridays	R140.00 per hour	R140.00 per hour
Saturdays	R400.00 per hour	R400.00 per hour
Sundays	R800.00 per hour	R800.00 per hour
<u>Side Hall</u> Monday - Thursday	R300 per month	R300 per month
Coaching and other groups	R 70, 00 per hour	R 70, 00 per hour
<u>Sporting Events</u>		



<b>CATEGORY B</b>	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
Friday, Saturday 08:00 - 23:30 Sunday and Public Holiday 09:00 – 18:00	R 100, 00 per hour  R 200, 00 per hour	R 100, 00 per hour  R 200, 00 per hour
<u>Non Sporting Events</u> Friday, Saturday 08:00 - 23:30 Sunday and Public Holiday 09:00 – 18:00  Tariffs (Exceptions Pension pay-outs, School exams, Funerals and Permanent Recreation groups – 07:00 – 08:00)  Mondays – Fridays Saturdays Sundays	R 200, 00 per hour  R 400, 00 per hour    R 70.00 per hour R200.00 per hour R400.00 per hour	R 200, 00 per hour  R 400, 00 per hour    R 70.00 per hour R200.00 per hour R400.00 per hour
	<b>GENERAL CONDITIONS</b> <ul style="list-style-type: none"> <li>• After hour penalty tariff – R 900,00 per hour or part thereof</li> <li>• Dances/Bashes – Double Rental amount with a minimum of R3,600.00</li> <li>• Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable</li> <li>• A 25% administration fee shall be charged for cancellations of bookings.</li> <li>• Penalty storage fees – R500.00 per day</li> </ul>	<b>GENERAL CONDITIONS</b> <ul style="list-style-type: none"> <li>• After hour penalty tariff – R 900,00 per hour or part thereof</li> <li>• Dances/Bashes – Double Rental amount with a minimum of R3,600.00</li> <li>• Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable</li> <li>• A 25% administration fee shall be charged for cancellations of bookings.</li> <li>• Penalty storage fees – R500.00 per day</li> </ul>
<b>OFFICIAL UNION</b>	Free of charge subject to	Free of charge subject to



### REDUCED FEE (50% DISCOUNT)

- All local sport groups affiliated to a recognised Sport Council.
- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two events (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

### REDUCED FEE (75% DISCOUNT)

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

### INCREASED FEE (50% ADDITION)

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

### CATEGORY C

All Sport Centres with no additional equipment and are not adequate to host Provincial Indoor Sports events. These facilities are adequate for club championships and club practices.

Multipurpose Indoor Sport Centre      Tembisa  
Rabasothe Indoor Sport Centre      Tembisa  
Duduza Gymnasium Hall                  Duduza

CATEGORY C	TARIFF 2014/15	TARIFF 2015/16
<u>Side Halls</u> Monday - Thursday	Leased to Clubs — R 200,00 per month	Leased to Clubs — R 200,00 per month
Coaching and other groups	R 70, 00 per hour	R 70, 00 per hour
<u>Sporting Events</u>		

Friday, Saturday 08:00 - 23:30 Sunday and Public Holiday 09:00 – 18:00	R 100, 00 per hour R 200, 00 per hour	R 100, 00 per hour R 200, 00 per hour
<u>Non Sporting Events (Not allowed in halls with synthetic sport floors)</u> Friday, Saturday 08:00 - 23:30 Sunday and Public Holiday 09:00 – 18:00  Tariffs (Exceptions Pension pay-outs, School exams, Funerals and Permanent Recreation groups – 07:00 – 08:00)  Mondays – Fridays Saturdays Sundays	R 200, 00 per hour R 400, 00 per hour  R 70.00 per hour R200.00 per hour R400.00 per hour	R 200, 00 per hour R 400, 00 per hour  R 70.00 per hour R200.00 per hour R400.00 per hour
	<b>GENERAL CONDITIONS</b> <ul style="list-style-type: none"> <li>• After hour penalty tariff – R 900,00 per hour or part thereof</li> <li>• Dances/Bashes – Double Rental amount with a minimum of R3,600.00</li> <li>• Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable</li> <li>• A 25% administration fee shall be charged for cancellations of bookings.</li> <li>• Penalty storage fees – R500.00 per day</li> </ul>	<b>GENERAL CONDITIONS</b> <ul style="list-style-type: none"> <li>• After hour penalty tariff – R 900,00 per hour or part thereof</li> <li>• Dances/Bashes – Double Rental amount with a minimum of R3,600.00</li> <li>• Normal refundable deposit of double the rental amount with a minimum of R 250,00 payable</li> <li>• A 25% administration fee shall be charged for cancellations of bookings.</li> <li>• Penalty storage fees – R500.00 per day</li> </ul>
<b>OFFICIAL UNION MEETINGS FOR EKURHULENI WORKERS</b>	Free of charge subject to adherence to conditions in by-laws	Free of charge subject to adherence to conditions in by-laws



- All local sport groups affiliated to a sport council for sport functions limited to two functions (two calendar days) per group per annum.
- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday at a nominal price.
- All local Schools/Nursery Schools/Colleges within the boundaries of the municipality
- All local Churches situated within the boundaries of the municipality. The discount is restricted to two events (two calendar days) per annum per church.
- All local Arts, Culture, Heritage and Recreation groups/organisations within the boundaries of the municipality. Social functions will be limited to two functions (two calendar days) per group/organisation per annum.
- All internal EMM departments, Provincial and National departments as well as all other Organs of state subjected to availability, adherence to conditions in by-laws and discretion of the Head of Department: Sport, Recreation, Arts and Culture. The discount is limited to halls and committee/conference rooms.

#### **REDUCED FEE (75% DISCOUNT)**

- All Public Benefit Organizations presenting permanent recreation/social/sport activities to the community from Monday to Thursday free of charge.

#### **INCREASED FEE (50% ADDITION)**

- **Any person/organisation residing outside the borders of Ekurhuleni and book a facility the promulgated tariff will be increased with 50%.**

#### **F. TARIFFS: LEASED SPORT FACILITIES/USER AGREEMENT FACILITIES AND LEAGUE FACILITIES**

##### **Turf Grass facilities as well as Hard Court Facilities:**

Clubs receiving a Water and Electricity account — continue to pay this account as well as the relevant surface fee. (The club house and floodlight availability fees are not applicable to clubs paying for municipal services)

Facilities without meters pay a monthly availability charge for the clubhouse and floodlights as well as the surface fee. It must be noted that the tariff is an AVAILABILITY charge. Clubs that opt for the lease must pay this fee even if the facility is not in use.

	<b>TARIFF 2014/15</b>	<b>TARIFF 2015/16</b>
<b>CLUBHOUSE (AVAILABILITY FEE)</b>		<b>AMOUNT</b>
Clubhouse less than 50m <sup>2</sup>	R 300,00 per month	R 300,00 per month
Clubhouse less than 100m <sup>2</sup>	R 400,00 per month	R 400,00 per month
Clubhouse more than 101m <sup>2</sup>	R 500,00 per month	R 500,00 per month

<b>FLOODLIGHTS (AVAILABILITY FEE) FLOODLIGHTS MUST HAVE 50% AND MORE LIGHTS WORKING FOR TARIFF TO BE IMPLEMENTED</b>		<b>AMOUNT</b>
Floodlights less than 200 lux	R 200,00 per month	R 200,00 per month
Floodlights less than 500 lux	R 400,00 per month	R 400,00 per month
Floodlights more than 1000 lux	R 600,00 per month	R 600,00 per month
Floodlights more than 1500 lux	R 800,00 per month	R 800,00 per month

<b>NON GRASS SURFACE FEE</b>		<b>AMOUNT</b>
Per hard court	R 50,00 per month	R 50,00 per month

<b>TURF GRASS SURFACE FEE</b>		<b>AMOUNT</b>
Per Turf Grass surface	R 300,00 per month	R 300,00 per month

<b>OTHER OUTSIDE TERRAINS (DOG TRAINING, JUKSKEI, ETC)</b>		<b>AMOUNT</b>
Per area/facility	R 200,00 per month	R 200,00 per month

<b>PROFESSIONAL COACHING FEE (Not affiliated to any club)</b>		<b>AMOUNT</b>
Per hard court	R100.00 per month	R100,00 per month

<b>LEAGUE SPORTING FEE.</b> (Applicable to facilities which can be reserved for a federation or affiliated club and is not conducive for lease.)		
Per hard court (Korfbal/Netball/Tennis/Basketball/ Volleyball)	R2 414.00 per annum	R2 414.00 per annum
Per field/Green/Diamond (Soccer/Rugby/Softball/Baseball/ Hockey/Cricket/Bowls)	R3 714.00 per annum	R3 714.00 per annum

# SCHEDULE 17: REMOVAL OF STREET TREES



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY





## SCHEDULE "17"

### EKURHULENI METROPOLITAN MUNICIPALITY

#### TARIFFS: REMOVAL OF STREET TREES

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for the Removal of Street Trees with effect from **1 July 2015** as follows:

**ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS INCLUDE VAT.**

1) Trees will BE REMOVED on Metro property by the Division: Parks and Cemeteries of the department Real Estate at no charge in respect of the following:

- i. Dead or diseased beyond recovery;
- ii. Causes a traffic hazard, where pruning will not alleviate the problem;
- iii. Obstructs the view of Traffic Signs and Signals, where pruning will not alleviate the problem;
- iv. To accommodate road widening;
- v. Causes an electrical problem, where pruning will not alleviate the problem;
- vi. Tree roots interfere with underground infrastructure and services, where pruning will not alleviate the problem;
- vii. Is damaging private or Council property e.g. walls or paving, where another horticultural solution will not solve the problem;
- viii. Has been proclaimed a noxious weed or declared invasive plant in terms of Regulation 15 of the Conservation of Agricultural Resources Act of 1983;
- ix. Is considered to be dangerous and where pruning will not alleviate the problem.

2) Removal of Street Trees in the Ekurhuleni Metropolitan Municipality:

- i. The fee for removing a street tree for an additional driveway will be determined by the size of the tree i.e. the diameter of the tree trunk one meter above ground level, as follows:

<b>Stem Diameter of Tree at 1m above Ground Level</b>	<b>Tariffs for 2014 / 2015 (Including VAT)</b>	<b>New Tariffs for 2015 /2016 (Including VAT)</b>
0 to 150mm	<b>R2,500.00</b>	<b>R3,125.00</b>
150 to 300mm	<b>R5,000.00</b>	<b>R6,250.00</b>
300 to 600mm	<b>R10,000.00</b>	<b>R12,500.00</b>
> 600mm	<b>R20,000.00</b>	<b>R25,000.00</b>

The removal of a tree for a driveway shall only be done on the recommendation of the department Roads Services in consultation with the Division Parks and Cemeteries.

- ii. The fee for removing any other tree not contemplated in 1 or 2(i) above will be charged to the applicant. The value of the tree will be determined by the responsible horticulturist using the Helliwell System of Tree Evaluation approved by Council on 26 March 2002 (Item SR 35-2002) attached to this report as Annexure “A” **plus** the actual cost of removing the tree as determined by the size of the tree (see 2 (i) above).

$$A \times B \times C \times D \times E \times F \times G \times R = \text{Total Value of Tree}$$

Where

A = size of tree;

B = useful life expectancy of tree;

C = importance of position of tree in landscape;

D = presence of other trees in the vicinity of the tree concerned;

E = aesthetics of the tree;

F = form of tree;

G = botanical value of tree;

R =12

Plus the actual cost of removing the tree as determined by the size of the tree i.e.:

0 to 150mm	<b>R3,125.00</b>
150 to 300mm	<b>R6,250.00</b>
300 to 600mm	<b>R12,500.00</b>
> 600mm	<b>R25,000.00</b>

3) Conditions applicable for the Removal of Trees:

- i. The application for the removal of a tree **BE MOTIVATED** in writing to the Head of Division: Parks and Cemeteries for approval.
- ii. The application for the removal of a tree for a driveway **BE ACCOMPANIED** by a site plan approved by the Head of Department: Roads and Storm Water.
- iii. No tree on Council property may **BE PRUNED OR REMOVED** by any department except by the Division: Parks and Cemeteries or by a contractor approved by the Division: Parks and Cemeteries.
- iv. The removal of a tree **SHALL MEAN** that portion of the tree above ground level including the roots up to 30cm below ground level.
- v. The Helliwell System for the Evaluation of Trees as indicated in 2 (ii) above **SHALL BE USED** when charging a person with the illegal removal of a tree on Council property.
- vi. The Division Parks and Cemeteries of the department Real Estate; **SHALL NOT OPERATE** on private property or remove trees growing on private property.
- vii. Ward Councillors will be informed when in the opinion of the Head of Division: Parks and Cemeteries it becomes necessary to remove a group of trees at a single locality within the Councillor's ward.
- viii. The Head of Department: Real Estate in consultation with the City Manager **BE AUTHORIZED** to consider and finalise applications for exemption from tariffs from registered indigents or other applicants in dire need.

# **SCHEDULE 18: CEMETERIES AND CREMATORIUMS**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**Schedule “18”**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS: CEMETERIES AND CREMATORIUMS**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Cemeteries and Crematoriums with effect from **1 July 2015** as follows:

ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF **TARIFFS INCLUDE VAT.**

<b>CATEGORY “A” CEMETERIES includes the following cemeteries: Alberton ; Benoni; Boksburg; Boksburg Sub Regional; Brakpan; Cambrian; Kromvlei; Lala Ngoxolo; Mooifontein A&amp;B; Phumulani; Primrose; Rynsoord; Springs Sub Regional; Tamboekiesfontein; Thomas Nkobi; Vlakfontein; Vosloorus and Zuurfontein.</b>				
	<b>TARIFF FOR RESIDENT 2014/2015</b>	<b>TARIFF FOR NON-RESIDENT 2014/2015</b>	<b>TARIFF FOR RESIDENT 2015/2016</b>	<b>TARIFF FOR NON-RESIDENT 2015/2016</b>
<b>Interment</b>				
Adult – first interment	<b>2070.00</b>	<b>6210.00</b>	<b>2070.00</b>	<b>6210.00</b>
Adult – second interment	<b>1170.00</b>	<b>3510.00</b>	<b>1170.00</b>	<b>3510.00</b>
Adult – third interment	<b>1000.00</b>	<b>3000.00</b>	<b>1000.00</b>	<b>3000.00</b>
Public Grave per interment	<b>NEW</b>		<b>1100.00</b>	<b>3300.00</b>
Child – first interment	<b>1562.00</b>	<b>4688.00</b>	<b>1562.00</b>	<b>4688.00</b>
Child – second interment	<b>950.00</b>	<b>2850.00</b>	<b>950.00</b>	<b>2850.00</b>
Lawn section first interment	<b>1710.00</b>	<b>5130.00</b>	<b>1710.00</b>	<b>5130.00</b>
Lawn section second interment	<b>1050.00</b>	<b>3150.00</b>	<b>1050.00</b>	<b>3150.00</b>
Lawn Section third interment	<b>550.00</b>	<b>1650.00</b>	<b>550.00</b>	<b>1650.00</b>
Lawn section – child	<b>1100.00</b>	<b>3300.00</b>	<b>1100.00</b>	<b>3300.00</b>
Lawn section – child 2 <sup>nd</sup> interment	<b>660.00</b>	<b>1980.00</b>	<b>660.00</b>	<b>1980.00</b>
Lawn section – indigent	<b>70.00</b>	<b>RESIDENTS ONLY</b>	<b>50.00</b>	<b>RESIDENTS ONLY</b>

<b>CATEGORY "B" CEMETERIES includes the following cemeteries: Alrapark; Bredell; Eden Park; Edenvale; Geduld; Mooifontein C; Nigel; Thokoza-Schoemans and Tsakane.</b>				
	<b>TARIFF FOR RESIDENT 2014/2015</b>	<b>TARIFF FOR NON-RESIDENT 2014/2015</b>	<b>TARIFF FOR RESIDENT 2015/2016</b>	<b>TARIFF FOR NON-RESIDENT 2015/2016</b>
<b>Interment</b>				
Adult – first interment	1480.00	4440.00	1480.00	4440.00
Adult – second interment	840.00	2520.00	840.00	2520.00
Adult – third interment	500.00	1500.00	500.00	1500.00
Public Grave Per Interment	<b>NEW</b>		940.00	2820.00
Child – first interment	1100.00	3300.00	1100.00	3300.00
Child – second interment	725.00	2175.00	725.00	2175.00
Lawn section first interment	1225.00	3675.00	1225.00	3675.00
Lawn section second interment	715.00	2145.00	715.00	2145.00
Lawn section third interment	500.00	1500.00	500.00	1500.00
Lawn section – child	760.00	2280.00	760.00	2280.00
Lawn section – child 2 <sup>nd</sup> interment	500.00	1500.00	500.00	1500.00
Lawn section – indigent	50.00	<b>RESIDENTS ONLY</b>	50.00	<b>RESIDENTS ONLY</b>

<b>CATEGORY "C" CEMETERIES includes the following cemeteries: 8<sup>th</sup> Avenue; Apex; Bakerton; Buyafuthi; Charleston; Duduza Unknown; Duvenhage; Elsburg; Enklazeni; Geluksdal; Gumbi; Ilibaba; Katlehong; Kwa-Thema 1; Kwa-Thema 2; Magagula; Mashimong; New Duduza; Nigel Jewish; Old Duduza; Old Nigel; Palm Ridge; Payneville; Phumlani C; Putfontein; Rietfontein; Sasol; Sebenza; Sigodi; Styx Road; Tamboville; Tshongweni; Verwoerd Park; Vlakfontein C; Vosloorus Old; Vusi Musi; Wattville and West Street</b>				
	<b>TARIFF FOR RESIDENT 2014/2015</b>	<b>TARIFF FOR NON-RESIDENT 2014/2015</b>	<b>TARIFF FOR RESIDENT 2015/2016</b>	<b>TARIFF FOR NON-RESIDENT 2015/2016</b>
<b>Interment</b>				
Adult – first interment	1130.00	3390.00	1130.00	3390.00
Adult – second interment	714.00	2142.00	714.00	2142.00
Adult – third interment	500.00	1500.00	500.00	1500.00
Public Grave Per Interment	<b>NEW</b>		760	2280.00
Child – first interment	940.00	2820.00	940.00	2820.00
Child – second interment	620.00	1860.00	620.00	1860.00
Lawn section first interment	1056.00	3168.00	1056.00	3168.00
Lawn section 2 <sup>nd</sup> interment	715.00	2145.00	715.00	2145.00
Lawn section 3 <sup>rd</sup> interment	500.00	1500.00	500.00	1500.00
Lawn section – child	620.00	1860.00	620.00	1860.00
Lawn section - child 2 <sup>nd</sup> interment	500.00	1500.00	500.00	1500.00
Lawn section – indigent	35.00	<b>RESIDENTS ONLY</b>	35.00	<b>RESIDENTS ONLY</b>
	<b>TARIFF FOR</b>	<b>TARIFF FOR NON-</b>	<b>TARIFF FOR RESIDENT</b>	<b>TARIFF FOR NON-RESIDENT</b>

	<b>RESIDENT 2014/2015</b>	<b>RESIDENT 2014/2015</b>	<b>2015/2016</b>	<b>2015/2016</b>
<b>ADDITIONAL CHARGES: ALL CEMETERIES A, B and C</b>				
<b>Cremations</b>				
Cremation - including chapel fees	<b>500.00</b>	<b>1500.00</b>	<b>500.00</b>	<b>1500.00</b>
<b>Burial Cells / Mausolea</b>				
Bottom Row (1)	<b>NEW</b>		<b>TBA</b>	<b>TBA</b>
Middle Row (2)	<b>NEW</b>		<b>TBA</b>	<b>TBA</b>
Middle Top Row (3)	<b>NEW</b>		<b>TBA</b>	<b>TBA</b>
Top Rows (4-5)	<b>NEW</b>		<b>TBA</b>	<b>TBA</b>
<b>Exhumations</b>				
Exhumation of body	<b>2365.00</b>	<b>7095.00</b>	<b>2365.00</b>	<b>7095.00</b>
Exhumation of ashes	<b>350.00</b>	<b>1050.00</b>	<b>350.00</b>	<b>1050.00</b>
<b>Other charges</b>				
Use of a niche	<b>350.00</b>	<b>1050.00</b>	<b>350.00</b>	<b>1050.00</b>
Enlargement of grave	<b>350.00</b>	<b>1050.00</b>	<b>350.00</b>	<b>1050.00</b>
Placement of urn in grave	<b>350.00</b>	<b>1050.00</b>	<b>350.00</b>	<b>1050.00</b>
Late booking fee	<b>1415.00</b>	<b>4245.00</b>	<b>1415.00</b>	<b>4245.00</b>
Chapel - use for burial service - max 1 hour	<b>465.00</b>	<b>1395.00</b>	<b>465.00</b>	<b>1395.00</b>
Council staff closing grave	<b>412.00</b>	<b>1236.00</b>	<b>412.00</b>	<b>1236.00</b>
Issue of duplicate cremation certificate	<b>82.00</b>	<b>246.00</b>	<b>82.00</b>	<b>246.00</b>

# **SCHEDULE 19: ADVERTISING SIGNS**







**SCHEDULE "19"**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS: ADVERTISING SIGNS**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Advertising Signs with effect from **1 July 2015** as follows:

**ALL TARIFFS INCLUDE VAT**

**1. TARIFFS**

DESCRIPTION	Tariff 2014/2015 (VAT Inclusive)	Tariff 2015/2016 (VAT Inclusive)
<b>APPLICATION FEE:</b>		
Super, large and small billboards and electronic signs	<b>R1000, 00 per sign</b>	<b>R1055.00 per sign</b>
Undefined advertising signs $\geq 4,5m^2$		
Sky, roof, on-premises business signs or service facility signs		
Landscaped advertisements		
Advertising on bridges, boundary walls and fences		
Advertisements on water towers, reservoirs, silos and on ground level		
Gantry, construction site, product replicas, three- dimensional and security advertising signs		
Flat signs excluding locality bound flat signs smaller than $36m^2$		
Projecting signs overhanging Council land		

<b>DESCRIPTION</b>	<b>Tariff 2014/2015 (VAT Inclusive)</b>	<b>Tariff 2015/2016 (VAT Inclusive)</b>
Street name advertising signs	<b>R265, 00</b> per new sign	<b>R280.00</b> per new sign
Semi-permanent flags	<b>R1000, 00</b> per property	<b>R1055.00</b> per property
Banners	<b>R178, 00</b> per event per Customer Care Centre	<b>R188.00</b> per event per Customer Care Centre
Aerial signs		
Category one posters for auction sales and events of a cultural, political, social, sporting or recreational nature.	<b>R8, 90</b> per event per sign per Customer Care Centre with a minimum of <b>R178, 00</b> payable	<b>R9.40</b> per event per sign per Customer Care Centre with a minimum of <b>R188, 00</b> payable
Category one posters of a charitable, religious or educational nature.	<b>R56, 00</b> per event per Customer Care Centre	<b>R59, 00</b> per event per Customer Care Centre
Sponsored road traffic projects	<b>R178, 00</b> per sign	<b>R188.00</b> per sign
Project and development advertising signs	<b>R890, 00</b> per sign	<b>R939.00</b> per sign
Lodging of an appeal	<b>R3480,00</b> per appeal	<b>R3671.00</b> per appeal
<b>INSPECTION FEE:</b>		
Super, large and small billboards and electronic signs	<b>R139, 00</b> per m <sup>2</sup> or part thereof for the total face of each sign	<b>R147, 00</b> per m <sup>2</sup> or part thereof for the total face of each sign
Undefined advertising signs $\geq 4,5\text{m}^2$		
Sky, roof, on-premises signs and service facility signs		
Landscape advertisements		
Advertising on bridges, boundary walls and fences		
Advertisements on water towers, reservoirs, silos and on ground level		
Gantry, construction site, product replicas, three- dimensional and security advertising signs		
Flat signs excluding locality bound flat signs smaller than 36m <sup>2</sup>		
Projecting signs overhanging Council land		
<b>ANNUAL LICENSING FEE:</b>		
Estate agent signs	<b>R1326, 00</b> per branch per agency per Customer Care Centre per annum	<b>R1399.00</b> per branch per agency per Customer Care Centre per annum
Estate agent signs for commercial , industrial and non-residential property	<b>R5000, 00</b> per agency	<b>R5275.00</b> per agency
Portable advertising signs	<b>R350, 00</b> per annum per Enterprise	<b>R369.00</b> per annum per Enterprise
Portable Flags		
Category Four posters in frames for public awareness and community based campaigns and notices of a public meeting	<b>R56, 00</b> per frame per annum	<b>R59, 00</b> per frame per annum
<b>STORAGE FEE:</b>		
Trailer and vehicular advertising	<b>R12, 30</b> per sign per day	<b>R13.00</b> per sign per day

DESCRIPTION	Tariff 2014/2015 (VAT Inclusive)	Tariff 2015/2016 (VAT Inclusive)
<b>DEPOSIT:</b>		
Banners and aerial signs	<b>R560, 00</b> per event	<b>R591.00</b> per property
Category one posters for auction sales and events of a cultural, political, social, sporting or recreational nature or of a charitable, religious or educational nature.	<b>R35, 00</b> per sign	<b>R37, 00</b> per sign
<b>REMOVAL FEE:</b>		
Super, large and small billboards and electronic signs	Tendered rate or <b>R178, 00</b> per m <sup>2</sup> or part thereof for the total face of each sign if removed by EMM	Tendered rate or <b>R188, 00</b> per m <sup>2</sup> or part thereof for the total face of each sign if removed by EMM
Undefined advertising signs $\geq 4,5\text{m}^2$		
Sky, roof, on-premises business signs and service facility signs		
Landscape advertisements		
Veranda, balcony, canopy and under awning signs		
Painted advertisements		
Residential home-undertaking and community institution signs		
Advertising on bridges, boundary walls and fences		
Advertisements on water towers, reservoirs, silos and on ground level		
Gantry, construction site, product replicas, three- dimensional and security advertising signs		
Project signs and development advertising signs		
Estate agent signs for commercial , industrial and non-residential property > 1m <sup>2</sup>		
Aerial signs		
Advertising signs at educational facilities and sport stadiums and fields < 18m <sup>2</sup>		
Security services and projecting signs		
Flat signs excluding locality bound flat signs smaller than 36m <sup>2</sup>		
Projecting signs overhanging Council land		
Portable advertising sign	<b>R350, 00</b> per sign	<b>R369.00</b> per sign
Trailer or vehicular advertising	<b>R1400, 00</b> per vehicle or trailer	<b>R1477.00</b> per vehicle or trailer
Bicycle trailer advertising	<b>R350, 00</b> per bicycle	<b>R369.00</b> per bicycle
<b>REMOVAL FEE TEMPORARY SIGNS:</b>		
Unlicensed Estate agent signs $\leq 1\text{ m}^2$	<b>R95, 00</b> per advertisement	<b>R100.00</b> per advertisement
Licensed Banners	<b>R95, 00</b> per sign	<b>R100.00</b> per sign
Category one unlicensed posters for auction sales and events of a cultural, political, social, sporting or recreational nature or of a charitable, religious or educational nature and for commercial advertising.		
Portable Flags	<b>R178, 00</b> per sign	<b>R188.00</b> per sign
Unlicensed Banners	<b>R350, 00</b> per sign	<b>R369.00</b> per sign

<b>DESCRIPTION</b>	<b>Tariff 2014/2015 (VAT Inclusive)</b>	<b>Tariff 2015/2016 (VAT Inclusive)</b>
Licensed Estate agent signs ≤1 m <sup>2</sup>	<b>R35, 00</b> per advertisement	<b>R37.00</b> per advertisement
Category one licensed posters for auction sales and events of a cultural, political, social, sporting or recreational nature and of a charitable, religious or educational nature and for commercial advertising	<b>R35, 00</b> per sign	<b>R37.00</b> per sign
Category three posters to display news headlines for a newspaper		
Category four posters in frames for public awareness and community based campaigns and notices of a public meeting		
Category five posters for parliamentary or municipal elections, by-elections, referenda and registration process		
All temporary signs > 1m <sup>2</sup>	Tendered rate or <b>R178, 00</b> per m <sup>2</sup> or part thereof for the total face of each sign if removed by EMM	Tendered rate or <b>R188.00</b> per m <sup>2</sup> or part thereof for the total face of each sign if removed by EMM
Temporary signs pasted against bridges, transformer boxes, substations, traffic signs, etc.	Rates per tender	
<b>EXEMPTED</b>		
<b>Signs exempted from tariffs except removal fees</b>		
Category Five posters for parliamentary or municipal elections, by-elections, referenda and registration process	<b>R Nil</b>	<b>R Nil</b>
Projecting signs not overhanging council land		
Security services signs		
Veranda, balcony, canopy and under awning advertising signs		
Painted advertisements		
At educational facilities and sport stadiums and fields a combination of advertising signs on boundary walls and fences, permanent flags and free-standing advertising signs smaller than 4,5m <sup>2</sup>		
Locality bound flat signs smaller than 36m <sup>2</sup>		
Residential home-undertaking and community institution signs		
Window signs		
Signs incorporated in the fabric of a building		
Locality bound canopy, internal direction and orientation signs at filing stations and road side rest and service areas		
Vehicular advertising		

2. All charges, except removal fees and monthly rental payable, levied in terms hereof are payable in advance.
3. The classification of signs as listed herein is in accordance with the Police Services By-Laws and Policy on Outdoor Advertising Control.
4. That the EMM and its departments be exempted from payment of tariffs as stipulated above subject to compliance to the provisions of the Police Services By-Laws Policy on Outdoor Advertising Control.

# SCHEDULE 20: CITY PLANNING TARIFFS



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**SCHEDULE “20”**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS: CITY PLANNING TARIFFS**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for City Planning with effect from **1 July 2015** as follows:

**LAND USE MANAGEMENT:**

TYPE OF APPLICATION	NOTES	Fees 2014/2015 VAT Included	Fees 2015/2016 VAT Included
<b>APPLICATIONS IN TERMS OF THE TOWN PLANNING AND TOWNSHIPS ORDINANCE, 1986</b>			
<b>TOWNSHIP ESTABLISHMENT</b>			
Township Application in terms of Section 96	This is the application fee only. The applicant must pay an additional fee for advertisements.	R5 955.00	R5 955.00
Resubmission on same farm portion	(Material changes to original application)	R4 765.00	R4 765.00
Advertisement of Township Application	If Council places advertisements	R3 575.00	R3 575.00
Phasing/Division of Township into Section 99(1)	Cost is per phase from the 1 <sup>st</sup> phase	R2 385.00	R2 385.00
Consent to Amendment of documents into Section 100	Only for non-material changes. Material changes require a new application and fees.	No Cost	No Cost
Extension of Boundaries into Section 88		R5 955.00	R5 955.00
<b>Current Schemes:</b> Council prepares Section 125		Townships with up to 9	R0

Amendment Scheme		erven: R1000.00	
<b>EMM Scheme:</b>	Will not require a full Map 3, so no costs will be applicable	Townships with 10 or more erven: R3 400.00 No Cost	R0 No Cost
Notice of Approval of Section 125 Scheme (proclamation notice)	Included in application fee	No Cost	No Cost
Issuing of a certificate in terms of Section 101(1)		R250	R250
Extension of time into Section 101(2)		R250	R250
<b>REZONING</b>			
Amendment Scheme (rezoning). Section 56	This is the application fee only. The applicant must pay for all advertisements.	R3 575.00	R3 575.00
Resubmission on same erf	(Material changes to original application, no cost due to Departmental ruling)	No Cost	No Cost
Advertisement of Rezoning Application	If Council places advertisements	R3 575.00	R3 575.00
Amendment of Section 56 and Section 125 which necessitate re-advertising	Only for non-material changes. Material changes require a new application and fees.	No Cost	No Cost
Application into Section 62 or 63 including for the revoking of a provision in an approved scheme or revoking an approved scheme	Tariff to be taken out. Ordinance does not make provision for tariffs on these sections	No Cost	No Cost
Application into Section 61(2) for further amendment of the Scheme		No Cost	No Cost
Notice of Approval of Map 3's /Amendment Scheme	Included in application fee	No Cost	No Cost
<b>SUBDIVISION</b>			
<b>Current Schemes:</b> Subdivision of Property – Section 92(1)(a)	Includes Regulation 38 Certificate	R530.00	R0
	Submitted simultaneously with Rezoning	Relevant Subdivision and Rezoning Tariff shall apply together	R0
	Re-application if lapsed	R420.00	R0
<b>EMM Scheme:</b>	Submitted on erven that could	R530.00	R530.00



	be subdivided prior to EMM Scheme (zoning is in place) Includes Regulation 38 Certificate		
	Application in terms of Clause 23.2 of the EMM Scheme (July/August 2013 version), that requires a subdivision only (no rezoning) Includes Regulation 38 Certificate	R2 000.00 + R500.00 per portion (to a maximum of R5 000.00)	R2 000.00 + R500.00 per portion (to a maximum of R5 000.00)
Regulation 38 Certificates	Cost to be added to Subdivision Tariffs for ease of administration	No Cost	No Cost
Application for amendment of Subdivision plan or conditions of approval or cancellation of approval – Section 92(4)(a) and (b)	Cost added if changes are material for instance the number of portions change	Non-Material changes: No Cost Material changes: R420.00	Non-Material changes: No Cost Material changes: R420.00
<b>CONSOLIDATION</b>			
Consolidation of Properties – Section 92(1)(b)	Consolidation only  Submitted simultaneously with Rezoning	R420.00  Relevant Consolidation and Rezoning Tariff shall apply together	R420.00  Relevant Consolidation and Rezoning Tariff shall apply together
Application for amendment of Consolidation plan or conditions of approval or cancellation of approval – Section 92(4)(a) and (b)		No Cost	No Cost
<b>SIMULTANEOUS SUBDIVISION AND CONSOLIDATION*</b>			
	<i>*Tariff needed clarity, as it was not specified before</i>		
<b>Current Schemes:</b> Simultaneous Subdivision and Consolidation in terms of Section 92(1)	Includes Regulation 38 Certificate  Submitted simultaneously with Rezoning  Re-application if lapsed	Relevant Subdivision and Consolidation Tariff shall apply together  Relevant Subdivision, Consolidation and Rezoning Tariff shall apply together Relevant Subdivision and Consolidation Tariff shall apply together	R0  R0  R0
<b>EMM Scheme:</b>	Submitted on erven that could be subdivided prior to	Relevant Subdivision and Consolidation Tariff shall	Relevant Subdivision and Consolidation Tariff

	EMM Scheme (zoning is in place)  Application in terms of Clause 23.2 of the EMM Scheme (July/August 2013 version), that requires a subdivision only (no rezoning)	apply together  Relevant Subdivision and Consolidation Tariff shall apply together	shall apply together  Relevant Subdivision and Consolidation Tariff shall apply together
Application for amendment of Subdivision and Consolidation plan		No Cost	No Cost
Application for amendment of Subdivision and Consolidation conditions of approval or cancellation of approval – Section 92(4)(a) and (b)	Cost added if changes are material for instance the number of portions change	Non-Material Changes: No Cost  Material changes: R420.00	Non-Material Changes: No Cost  Material changes: R420.00

APPLICATION IN TERMS OF THE TOWN PLANNING SCHEMES			
Building Line Relaxation	No fee if included as part of SDP and the two applications can circulate together	R240.00	R240.00
<b>EMM Scheme:</b>	New tariffs applicable, Single Dwellings on Residential 1 and 2 will be charged less to encourage compliance with the scheme as well as take into account the impact of the application on these zonings, whilst the amount for other zonings will increase to allow the greater impact of the relaxation on such zonings.	-	Residential 1 and 2 Zonings: R180.00
		-	Residential 3 and 4 and Non-Residential Zonings: R360.00
<b>Current Schemes:</b> Special Consent		R600.00	-
<b>EMM Scheme:</b>	New tariffs applicable	Residential Zonings: R600.00	Residential Zonings: R600.00
		Non-Residential Zonings: R2000.00	Non-Residential Zonings: R2000.00
<b>Current Schemes:</b> Written Consent	No cost if consent is granted with building plan	R240.00	-
<b>EMM Scheme</b>	New tariffs applicable	Residential Zonings: R240.00	Residential Zonings: R240.00
		Non-Residential Zonings: R2000.00	Non-Residential Zonings: R2000.00
<b>Current Schemes:</b> Relaxation of Height if permitted by the Scheme		R240.00	-
<b>EMM Scheme:</b>	New tariffs applicable	Residential Zonings: R240.00	Residential Zonings: R240.00
Relaxation of Height/Coverage as permitted by the Scheme		Non-Residential Zonings: R2000.00	Non-Residential Zonings: R2000.00
<b>Current Schemes:</b> Relaxation of parking requirements if no specific		R1200.00	-

fees/policy exist			
<b>EMM Scheme:</b> Relaxation of parking requirements as permitted by the Scheme	New tariffs applicable	Residential Zonings: R240.00  Non-Residential Zonings: R2000.00	Residential Zonings: R240.00  Non-Residential Zonings: R2000.00
Site Development Plan (SDP)	May also include Building Line Relaxation if it forms part of the SDP	R360.00	R360.00
<b>DIVISION OF LAND ORDINANCE 20 OF 1986</b>			
Division of Land (Farm Land)	This is the application fee only. The applicant must pay for all advertisements	R3 575.00	-
Application into Section 17 for the amendment or deletion of conditions.		No Cost	-
<b>BLACK COMMUNITIES DEVELOPMENT ACT, 1984*</b>			
	<i>*Tariffs will not be applicable when EMM Scheme comes into operation as these area have been incorporated into the Ekurhuleni Scheme</i>		
Rezoning	This is the application fee only. The applicant must pay for all advertisements	R3 575.00	-
Advertisement of Division of Land Application	If Council places advertisements	R3 575.00	-
Township	This is the application fee only. The applicant must pay for all advertisements	R5 955.00	-
Advertisement of Township Application	If Council places advertisements	R3 575.00	-
Consent		R360.00	-
<b>OTHER</b>			
Zoning Certificates		R25.00	-
Provision of Reasons for a Council decision		No Cost	-
Council or a Committee of Council inspects a property and conducts a hearing		No Cost	-
Letter in terms of Liquor Act	If zoning allows for Liquor License, fee brought in line with other Metros	R500.00	-
Letter in terms of Gambling Act	If zoning allows for Gambling Machines, fee brought in line with other Metros	R500.00	-

Servitude Encroachment	Must be scrapped as it does not form part of City Planning administrative function	-	-
Copy of Tribunal Agenda	Brought in line with Council policy as cost per page for copies	Cost per page as per council policy	-
Transcribing of Tribunal Tapes	Cost per page	R55.00 per page	-
Copy of EMM Town Planning Scheme Clauses	EMM Scheme – new tariff required	No Cost if emailed or downloaded. R100 for paper copy	- -
Copy of EMM Town Planning Scheme Manual	EMM Scheme – new tariff required	No Cost if emailed or downloaded. R100 for paper copy	-

## GIS

SERVICES RENDERED	NOTES	2014/15 TARIFFS  R (Inch VAT)	2015/16 TARIFFS  R (Inch VAT)
<b>INFORMATION</b>			
GIS information provided it the PAI Act 2 of 2000.			
(1) Charges in terms of the Regulations attached to Act 2/2000			
If the information is requested in terms of the Act by means of an application form then the tariffs are as follows :			
Request fee	Forms part of Regulation 187 dated 15 Feb 2003		
Photocopy			
Searching			
(2) Charges not specified in the Regulations :			
Paper Form (Colour & Black and White Prints)			
These are calculated on the cost price of the inks and paper but do not include the time to construct the map.			
A0 plain paper		R 126.00	R 133.00
A0 glossy paper		R 264.00	R 278.00
A1 plain paper		R 75.00	R 79.00

<b>SERVICES RENDERED</b>	<b>NOTES</b>	<b>2014/15 TARIFFS</b>	<b>2015/16 TARIFFS</b>
		<b>R (Inch VAT)</b>	<b>R (Inch VAT)</b>
A1 glossy paper		R 156.00	R 164.00
A2 plain paper		R 50.00	R 53.00
A2 glossy paper		R 105.00	R 111.00
A3 plain paper		R 15.00	R 16.00
A3 glossy paper		R 30.00	R 32.00
A4 plain paper		R 8.00	R 9.00
A4 glossy paper		R 17.00	R 18.00
Material: (i) CD	(i) CD Cost per CD used	R 7.00	R 8.00
(ii) DVD	(ii) DVD Cost per DVD used	R 55.00	R 58.00
Electronic Form:		NO COST	NO COST
Images 2003			
Images 2005		NO COST	NO COST
Images 2005 (Tile)	(339 tiles available)	NO COST	NO COST
Images 2007		R 7,870.00	R 7,870.00
Images 2007 (Tile)		R 24.00	R 24.00
Images 2010		R 30,817.00	R 30,817.00
Images 2010 (Tile)	(350 tiles available now, previously 339 tiles)	R 90.00	R 90.00
Images 2013		R 40,000.00	R 42,000.00
Images 2013 (3D) Compressed		R 60,000.00	Not applicable
Images 2013 (individual Tiles)	(1386 tiles available now, previously 339 tiles)	R 160.00	R 31.00 per tile

SERVICES RENDERED	NOTES	2014/15 TARIFFS  R (Inch VAT)	2015/16 TARIFFS  R (Inch VAT)
Images 2013 (3D) Compressed (individual tiles)		R 240.00	Not applicable
Images 2015		NO TARIFF	R 50,000.00
Images 2015 (individual Tiles)	Number of tiles unknown	NO TARIFF	R 50,000.00 divided by number of tiles
Oblique Images 2015		NO TARIFF	R 10,000.00 per CBD
<b>Packages pre-cut to CD/ DVD (note that prices exclude the material):</b>			
GIS Package	will consist of – City Development Base Data, Administrative Boundary Data, Environmental Data, Spatial Development Framework Data, Facilities Data  <b><u>Cadastral Package breakdown:</u></b> Cadastre (current & SG) Scheme Parcels Township (current & SG) Addresses Street Centrelines Sectional Titles (Stands & Units)	R 300.00	R 800.00         R 100.00 R 100.00 R 50.00 R 100.00 R 50.00 R 50.00

<b>SERVICES RENDERED</b>	<b>NOTES</b>	<b>2014/15 TARIFFS</b>  <b>R (Inch VAT)</b>	<b>2015/16 TARIFFS</b>  <b>R (Inch VAT)</b>
	SDF Data  Administrative Boundaries  Environmental Data  Housing  Facilities		R 100.00  R 50.00  R 100.00  R 50.00  R 50.00
Layers not in Cadastral Package		NO TARIFF	R 50.00 per layer
2009 Digital Elevation model:  13cm Accuracy		R 24,832.00	R 26,074.00
2009 Digital Elevation model:  22cm Accuracy		R 18,638.00	R 19,570.00
2009 Contours: 1 metre interval  and 22cm accuracy		R 12,415.00	R 13,036.00



# **SCHEDULE 21: ECONOMIC DEVELOPMENT TARIFFS**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**EKURHULENI METROPOLITAN MUNICIPALITY**  
**ECONOMIC DEVELOPMENT TARIFFS**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Economic Development with effect from **1 July 2015** as follows:

**TARIFFS FOR THE RENDERING OF BUSINESS SERVICES BY THE ECONOMIC DEVELOPMENT DEPARTMENT: BUSINESS REGULATION AND COMPLIANCE.**

In terms of the relevant legislation the Business Act 71 of 1991 the Ekurhuleni Metropolitan Municipality approved tariffs. The following tariffs relating to informal street trading regulations procedures need to take effect: These **tariffs are NON-REFUNDABLE AND EXCLUDE ANY OTHER PAYMENTS DUE TO THE MUNICIPALITY**

**BUSINESS LICENSING SERVICES RELATED MATTERS**

NO	TYPE OF FACILITY	TARRIFS 2014/2015 VAT incl.	TARRIFS 2015/2016 VAT incl.
1	Other: Schedule 1 Item 2(a),(d),(e) and (g)	R 610.00	R 671.00
	Amendment of conditions of an issued license	R 610.00	R 671.00
	Provisioning of reasons by the Licensing Authority	R 207.00	R 215.00
	Amendment of a license issued	R 110.00	R 120.00
	Issuing of a Duplicate License	R 110.00	R 120.00
	Copies of documents	R 110.00	R 120.00
2	<b>SALE OR SUPPLY OF MEALS OR PERISHABLE FOODSTUFFS</b>		
	Restaurants, take a ways, tuck-shops/SpazaShops, Fast Food outlets, any other food outlets	N/A	R 671.00
	Renewal of Business License	N/A	R671.00
	Supermarkets, Grocery Shops AND Wholesalers	N/A	R671.00
3	<b><u>HAWKING IN MEALS OR PERISHABLE</u></b>		

	<b>FOODSTUFFS:</b> <b>Trading Permit</b> Issuing of Duplicate Trading Permit Renewal of Trading Permit	N/A N/A N/A	R150.00 R120.00 R100.00
	Accommodation Establishments (HOTELS, GUEST HOUSES, LODGES, BED AND BREAKFASTS)	N/A	R671.00
4	<b>PROVISION OF HEALTH FACILITY OR ENTERTAINMENT</b>	N/A	
	(b), (c),(f) and (h) including conducting: <b>Adult premises</b> referred to in section 24 of the Films and Publications Act Health Shops, Health Spa Traditional Medicine Shops/Practitioners	N/A N/A N/A	R671.00 R671.00 R150.00
5	<b>INFORMAL TRADERS, HAWKERS AND STREET TRADERS</b> Trading Permit Issuing of Duplicate Trading Permits Renewal of Trading Permits Occasional/Event Trading	N/A N/A N/A N/A	R150.00 R120.00 R100.00 R215.00
	<b>GRADE</b>		
A	<b>Service paving marked stalls fixed structure provided</b> ➤ Permanent structure ➤ Roof structure ➤ Storage and security ➤ Refuse removal and cleaning service ➤ Electricity ,water and ablution facilities ➤ Market facility ➤ Trading permit	N/A	R250.00 pm
B	<b>Service paving marked stalls ,Moveable structure provided</b> ➤ Roof structure ➤ Storage and security ➤ Refuse removal and cleaning service ➤ Electricity ,water and Ablution facilities ➤ Trading permit	N/A	R150.00 pm
C	<b>Semi serviced paving and Marked stall provided</b> ➤ Roof structure ➤ Refuse removal and cleaning service ➤ Electricity ,water and Ablution facilities ➤ Trading permits	N/A	R50.00 pm
D	<b>Un-serviced trading Demarcated space</b> ➤ Refuse removal and cleaning service ➤ Trading permit	N/A	R0.00 pm

# **SCHEDULE 22: ENVIRONMENTAL HEALTH SERVICES TARIFFS**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**SCHEDULE "22"**

**EKURHULENI METROPOLITAN MUNICIPALITY  
ENVIRONMENTAL HEALTH SERVICES TARIFFS**

In terms of the relevant legislation, the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Environmental Health Services with effect from **1 July 2015** as follows:

ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS **INCLUDE VAT.**

SERVICE		TARRIFS (VAT INCLUDED) 2014/2015	TARRIFS (VAT INCLUDED) 2015/2016
1.	Cost of copies	Fees in terms of Schedule 6	Fees in terms of Schedule 6
2.	Maintenance of private, underdeveloped stands	Cost Price + R480.00	Cost Price + R511.00
3.	Issuing of Export certificate for food stuffs	R960.00	R 1021.00
4.	Sampling and analysis of bore hole water intended for human consumption from private dwellings	R363.00	R 386.00
5.	Prohibition Notice Re-Inspection	R480.00	R 511.00
6.	Issuing of a permit for a service to remove human excrement	R580.00	R 617.00
7.	Issuing of a permit for the installation of a sewer works	R580.00	R 617.00
8.	Issuing of a permit for the conducting of an offensive trade	R580.00	R 617.00
9.	Issuing of a permit for the conducting of a hairdressing, beauty and/or cosmetology service	R580.00	R 617.00
10.	Issuing of a permit to conduct an accommodation establishment	R1054.00	R 1121.00
11.	Issuing a permit to conduct a child care service	R580.00	R 617.00
12.	Issuing a permit for the keeping of poultry	R580.00	R 617.00
13.	Issuing of a permit for the keeping of rabbits	R580.00	R 617.00
14.	Issuing of a permit to conduct a dog kennel or cattery	R619.00	R 659.00
15.	Issuing of a permit to keep bees	R619.00	R 659.00

# **SCHEDULE 23: MUNICIPAL BUS SERVICES**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY

**EKURHULENI METROPOLITAN MUNICIPALITY  
TARIFFS: MUNICIPAL BUS SERVICES**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Municipal Bus Services with effect from **1 July 2015** as follows:

**SCHEDULED BUS TRIPS (VAT Exempted)**

	<b>EMM MUNICIPAL BUS SERVICES (BOKSBURG AND GERMISTON DEPOTS)</b>	
<b>Denomination</b>	<b>Tariff (VAT Exempted) 2014/2015</b>	<b>Tariff (VAT Exempted) 2015/2016</b>
Scholar Cash	R13.50	R15.00
Scholar Coupon (10 trips)	R86.00	R95.00
Scholar Coupon (44 trips)	R380.00	R418.00
Adult Cash	R13.50	R15.00
Adult Coupon (10 Trip)	R97.00	R107.00
Monthly Coupon (44 Trip)	R427.00	R470.80
Pensioners	R6.50	R7.00
Adult Transfer (10 Trip)	R175.00	R160.50
Adult Transfer (44 Trip)	R770.00	R706.20

**PRIVATE HIRE TRIPS (VAT Exempted)**

	<b>EMM MUNICIPAL BUS SERVICES (BOKSBURG &amp; GERMISTON DEPOTS)</b>	
<b>Denomination</b>	<b>Tariff (VAT Exempted) 2014/2015</b>	<b>Tariff (VAT Exempted) 2015/2016</b>
Rate per km	R15.00	R16.00
Rate per hour (Week Days & Saturdays)	R135.00	R150.00
Rate per hour (Sunday's & Public Holiday's)	R205.00	R225.00

# **SCHEDULE 24: HIRE OF OR USE OF FACILITIES IN PARKS**



**Ekurhuleni**  
METROPOLITAN MUNICIPALITY



**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS FOR THE HIRE OF OR USE OF FACILITIES IN PARKS**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for the Hire of or use of Facilities in Parks with effect from **1 July 2015** as follows:

ALL TARIFFS LISTED BELOW (EXCLUDING DEPOSITS) OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS **INCLUDE VAT**.

**TARIFFS FOR 2015 / 2016 FOR THE HIRE OF OR USE OF FACILITIES IN PARKS**

1.	<p><b><u>HIRE OF LAPA</u></b> Available daily from Monday to Sunday from 10:00 to 24:00 All Lapas are closed from Christmas eve until 27 December annually.</p>				
1a	<p><b><u>CATEGORY A</u></b> Lapas complete with toilets and kitchen including an urn; tables and chairs are provided. Cutlery, Crockery and Linen is <b>not</b> provided. Lapa accommodates approximately 100 people. Caretaker in Attendance. <b>Dries Niemand Park, Kempton Park; Lake Park, Germiston; Victorian Hall Germiston Lake Park; Motsu Park Hall, Tembisa; Spruitview Multi-Purpose Park, Spruitview.</b></p>				
		<p><b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b></p>	<p><b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b></p>	<p><b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b></p>	<p><b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b></p>
	Daily charge from 10am to 24:00.	R2,930.00 per day	R2,930.00 per day	R 5,870.00	R 5,870.00
	<p><b>Boat House, Boksburg Lake, Boksburg;</b></p>				

<b>Upstairs Venue</b> , Daily charge from 10am to 24:00.	R2,930.00	R2,930.00	R5,870.00	R5,870.00
<b>Down Stairs Venue</b> , Daily charge from 10am to 24:00.	R2,930.00	R2,930.00	R5,870.00	R5,870.00
<b>Complete Venue</b> , Daily charge from 10am to 24:00.	R5,500.00	R5,500.00	R11,740.00	R11,740.00
A surcharge per hour or part thereof for use of the Lapa after 24:00 will be charged.	R500.00	R500.00	N/A	N/A

<b>1b</b>	<b>CATEGORY B</b> Toilet and partially equipped kitchen. Tables and chairs are provided. Accommodates 20-80 people. Caretaker in Attendance. <b>Alberton Dam, Alberton; Kwenele Regional Park, Katlehong.</b>				
	<b>HIRE OF LAPA</b> Available daily from Monday to Sunday from 10:00 to 24:00 All Lapas are closed from Christmas eve until 27 December annually				
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
	Daily charge from 10am to 24:00.	R1,420.00 per day	R1,420.00 per day	R4,700.00	R4,700.00
	A surcharge per hour or part thereof for use of the Lapa after 24:00 will be charged.	R500.00	R500.00	N/A	N/A

<b>1c</b>	<b>CATEGORY C</b> Only basic facilities are provided and no tables and chairs. No Caretaker in Attendance. <b>Buks Williams Lapa - Impala Park, Boksburg; Van Dyk Park, Boksburg; Witfield Park, Boksburg; Jan Smuts Park, Brakpan; Moriteng Park, Kempton Park; President Park, Springs.</b>				
	<b>HIRE OF LAPA</b> Available daily from Monday to Sunday from 10:00 to 24:00 All Lapas are closed from Christmas eve until 27 December annually				
		<b>APPROVED</b>	<b>PROPOSED</b>	<b>APPROVED</b>	<b>PROPOSED</b>

		<b>TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
	Daily charge from 10am to 24:00	R 880.00 per day	R 880.00 per day	R2,350.00	R2,350.00
	A surcharge per hour or part thereof for use of the Lapa after 24:00 will be charged.	R500.00	R500.00	N/A	N/A

**Conditions for Hiring a Lapa**

1. Registered Organizations for the Disabled may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
2. Churches, Clubs, Pensioner Groups, Welfare Organizations, Schools, etc. may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
3. Free or discounted use of park facilities will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays” or from 1 December to 10 January annually;
4. All Lapas are closed from Christmas eve until 27 December annually;
5. No booking will be accepted without the payment of a ‘Damage Deposit’ which may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified.

**N.B. Also see General Conditions below.**

<b>2. HIRE OF AN AUDITORIUM</b>		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
	Auditoriums are available only for meetings or lectures from 08:00 to 18:00 daily. Toilets and a partially equipped kitchen is available. Tables and chairs are provided.				
	<b>Rondebult Bird Sanctuary, Germiston.</b> The auditorium can accommodate up to 80 people. Caretaker in attendance. Audio-visual equipment is <b>not</b> provided.	R1,420.00 per day	R1,420.00 per day	R3,520.00	R3,520.00

**Conditions for Hiring an Auditorium**

1. Registered Organizations for the Disabled may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
2. Churches, Clubs, Pensioner Groups, Welfare Organizations, Schools, etc. may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
3. Free or discounted use of park facilities will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays” or from 1 December to 10 January annually;
4. No booking will be accepted without the payment of a ‘Damage Deposit’ which may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified.

**N.B. Also see General Conditions below.**

3. SHELTERS					
		APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)	PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)	APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)	PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)
	Two shelters are available at the Bokkie Park, Boksburg daily from 08:00 to 18:00. Chairs and tables are provided are NOT provided	R 450.00 per day	R 450.00 per day	R 1,170.00	R 1,170.00

**Conditions for Hiring a Shelter**

1. Registered Organizations for the Disabled may apply may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
2. Churches, Clubs, Pensioner Groups, Welfare Organizations, Schools, etc. may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
3. Free or discounted use of park facilities will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays” or from 1 December to 10 January annually.

**N.B. Also see General Conditions below.**

4. HIRE OF A RONDAVEL					
		APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)	PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)	APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)	PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)

		VAT)			
	Four Rondavels are available at Dries Niemandt Park daily from Tuesday to Sunday from 10:00 to 22:00.	R 940.00 per day	R 940.00 per day	R 3,520.00	R 3,520.00
	A Surcharge per hour or part thereof for use of the above Rondavel after 24:00 may be charged	R500.00	R500.00	N/A	N/A

**Conditions for Hiring a Rondavel.**

1. Registered Organizations for the Disabled may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
2. Churches, Clubs, Pensioner Groups, Welfare Organizations, Schools, etc. may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
3. Free or discounted use of park facilities will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays” or from 1 December to 10 January annually;
4. Rondavels will be closed from Christmas eve until 27 December annually;
5. The tariff applies to each Rondavel, together with the applicable “Damage Deposit”;
6. No booking will be accepted without the payment of a ‘Damage Deposit’ which may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified.

**N.B. Also see General Conditions below.**

5.	HIRE OF KIOSK				
		APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)	PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)	APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)	PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)
	At Ibazelo Park, Kempton Park daily from 10:00 to 24:00	R690.00 per day	R690.00 per day	R 2,350.00	R 2,350.00

**Conditions for Hiring a Kiosk.**

1. Registered Organizations for the Disabled may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
2. Churches, Clubs, Pensioner Groups, Welfare Organizations, Schools, etc. may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
3. Free or discounted use of park facilities will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays” or from 1 December to 10

- January annually;
4. Kiosks will be closed from Christmas eve until 27 December annually;
  5. No booking will be accepted without the payment of a 'Damage Deposit' which may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified.

**N.B. Also see General Conditions below.**

<b>6. PERMISSION TO ERECT TENT OR MARQUEE</b>					
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
	Tent (<15m <sup>2</sup> in extent)	No Charge (free)	No Charge (free)	No Deposit	No Deposit
	Marquee over 15m <sup>2</sup> in extent	R 880.00 per day	R 880.00 per day	R 3,520.00	R 3,520.00
	Erection of Tent or Marquee on previous day to event	R 180.00	R 180.00	N/A	N/A
	Dismantling of Tent or Marquee on day following event	R 180.00	R 180.00	N/A	N/A

**Conditions for Erecting a Tent or Marquee.**

1. Applications must be made in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management to Erect a Tent or Marquee on a Park or Public Open Space and the relevant tariffs paid;
2. Applicants will be required to comply with any conditions imposed by the Executive Director, or any other relevant department;
3. Applications to erect a marquee in a park or on any Public Open Space may be subject to the conditions for the "Hire of a Park, or portion thereof" (see below);
4. Registered Organizations for the Disabled may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
5. Churches, Clubs, Pensioner Groups, Welfare Organizations, Schools, etc. may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
6. Free or discounted use of park facilities will not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays" or from 1 December to 10 January annually
7. All bookings are subject to the payment of a 'Damage Deposit' regardless of any other concessions made. The "Damage Deposit" may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified.
8. Failure to remove the marquee within 24 hours of the event will result in additional

charges for each additional day that the marquee remains on the site; these charges will be deducted from the deposit.

**N.B. Also see General Conditions below.**

7. AMPHITHEATRE / EVENTS ARENA					
		APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)	PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)	APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)	PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)
		R2,350.00 per day	R2,350.00 per day	R 5,870.00	R 5,870.00

**Conditions for Hiring an Amphitheatre**

1. Amphitheatres may not be used for the hosting of functions generating an income or where an entrance fee is to be charged;
2. Registered Organizations for the Disabled may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
3. Churches, Clubs, Pensioner Groups, Welfare Organizations, etc. may apply in writing at least two weeks prior to the event to the HOD: Real Estate and Facilities Management for the free use of the facilities. Proof of registration must be provided;
4. Free or discounted use of park facilities will however not be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays” or from 1 December to 10 January annually.
5. Applications must be made in writing in advance to the HOD: Real Estate and Facilities Management for use of an Amphitheatre and the relevant tariffs paid at least two weeks prior to the event;
6. Applicants will be required to comply with any conditions imposed by the Executive Director: Real Estate and Facilities Management, or any other relevant department;
7. The provisions of the Public Gathering Act 205 may be applicable to applications for the use of an Amphitheatre.  
Applicants will then be required to apply to the Chief of Police of the Ekurhuleni Metropolitan Police Department (EMPD) at least 30 days prior to the event for approval;
8. All bookings are subject to the payment of a “Damage Deposit” regardless of any other concessions made. The “Damage Deposit” may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified;
9. No Open Fires may be lit within the Amphitheatre;
10. No glass bottles will be permitted in the Amphitheatre.

**N.B. Also see General Conditions below.**

<b>8. ENTRANCE FEES TO REGIONAL PARKS</b>					
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
		No charge (free)	No charge (free)	N/A	N/A

<b>9. HIRE OF A PARK FOR A JAZZ FESTIVAL, CONCERT, ETC WHERE THE OBJECTIVE IS TO GENERATE A PROFIT.</b>					
<p>Certain Parks are available for hire for events where more than 1000 patrons are expected to attend and an entrance fee is charged. <b>Halls or lapas within the parks need to be hired and paid for in addition to the following tariffs where applicable. Additional daily tariffs are charged set up and break down days.</b></p>					
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
<b>9a</b>	<b>Regional Parks</b>				
	❖ Events for up to 5,000 patrons	R 23,470 per day	R 23,470 per day	R 23,470.00	R 23,470.00
	❖ Events for up to 10,000 patrons	R 41,100.00 per day	R 41,100.00 per day	R 41,100.00	R 41,100.00
	❖ Events for over 10,000	R 58,700 per day	R 58,700 per day	R58,700.00	R58,700.00
	Set up and breakdown Tariffs per day.	N/A	25% of applicable daily tariff	N/A	N/A
<b>9b</b>	<b>Other Parks &amp; Open Spaces</b>				
	❖ Events for up to 1,000 patrons	R 8,220.00 per day	R 8,220.00 per day	R 11,740.00	R 11,740.00
	Set up and breakdown Tariffs per day.	N/A	25% of applicable daily tariff.	N/A	N/A
<b><u>Conditions for the Use of a Park for a Jazz Festival, Concert, etc.</u></b>					
<ol style="list-style-type: none"> <li>1. Applications must be made in writing at least three months in advance to the HOD: Real Estate and Facilities Management for permission to use the Park;</li> <li>2. No Jazz Festivals, Concerts, etc. will be considered from 1 December to 10 January annually.</li> <li>3. Organizers will be required to comply with any conditions imposed by Real Estate and</li> </ol>					



Facilities Management, Ekurhuleni Metropolitan Police Department (EMPD), Health & Social Development, and any other relevant departments;

4. All relevant tariffs must be paid prior to confirmation of the booking;
5. All tariffs charges shall include the additional 1 set up day and 1 break down day tariff.
6. The organizers will be required to apply to the Chief of Police of the Ekurhuleni Metropolitan Police Department (EMPD) at least 30 days prior to the event in terms of the provisions of the Public Gathering Act 205;
7. All bookings are subject to the payment of a “Damage Deposit” regardless of any other concessions made. The “Damage Deposit” may be used to recover the costs for repairing damages to the facility or cleaning the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified;
8. Ekurhuleni Metropolitan Municipality reserves the right to cancel or stop the event if the organizer does not comply with any of the stipulated conditions; or for whatever reason it deems necessary. In such an eventuality the event organizers will have no claim against the Municipality.

**N.B. Also see General Conditions below.**

<b>10.</b>	<b><u>USE OF A PARK OR PORTION THEREOF FOR A CIRCUS, AMUSEMENT FAIRS, MARKETS, ETC.</u></b>				
	The use of the park for this type of event will not allow an entry fee of any kind to the park space.				
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
	Daily Tariff:	R 1,180.00 per day	R 1,180.00 per day	R 5,400.00 to R 11,740.00	R 5,400.00 to R 11,740.00
	Set up and breakdown Tariffs per day.	N/A	25% of applicable daily tariff	N/A	N/A
<b><u>Conditions for the Use of a Park or portion thereof.</u></b>					
<ol style="list-style-type: none"> <li>1. Applications must be made in writing three months in advance to the HOD: Real Estate and Facilities Management for permission to use the Park;</li> <li>2. Organizers will be required to comply with any conditions imposed by Real Estate and Facilities Management, Ekurhuleni Metropolitan Police Department (EMPD), Health &amp; Social Development, and any other relevant departments;</li> <li>3. All relevant tariffs must be paid prior to confirmation of the booking;</li> </ol>					

4. All tariffs charges shall include the additional 1 set up day and 1 break down day tariff.
5. The organizers will be required to apply to the Chief of Police of the Ekurhuleni Metropolitan Police Department (EMPD) at least 30 days prior to the event in terms of the provisions of the Public Gathering Act 205;
6. All bookings are subject to the payment of a "Damage Deposit" regardless of any other concessions made. The "Damage Deposit" may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified;
7. Ekurhuleni Metropolitan Municipality reserves the right to cancel or stop the event if the organizer does not comply with any of the stipulated conditions; or for whatever reason it deems necessary. In such an eventuality the event organizers will have no claim against the Municipality.

**N.B. Also see General Conditions below.**

<b>11.</b>	<b><u>USE OF A PARK BY REGISTERED AND OFFICIALLY RECOGNISED CHURCHES, CLUBS, PENSIONER GROUPS, WELFARE ORGANIZATIONS, SCHOOLS, ETC.</u></b> A clear distinction is made in the type of park usage. Any form of income generation will result in the applicable tariff being paid.				
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
	Non income generating events.	No Charge	No Charge	R5,870.00	R5,870.00
	Income generating events, fund raisers etc. (See tariffs for hire of a park above) All relevant conditions thereof applies.	N/A	30% of all applicable tariffs	N/A	100% of all applicable tariffs
<b><u>Conditions for the Use of a Park or portion thereof.</u></b>					
<ol style="list-style-type: none"> <li>1. Registered Organizations for the Disabled may apply in writing at least three months prior to the event to the HOD: Real Estate and Facilities Management for the free use OR reduced costs of the facilities. Proof of registration must be provided;</li> <li>2. Registered and officially recognised Churches, Clubs, Pensioner Groups, Welfare Organizations, Schools, etc. may apply in writing at least three months prior to the event to the HOD: Real Estate and Facilities Management for the free use OR reduced costs of the facilities. Proof of registration must be provided;</li> <li>3. Applications must be made in writing three months in advance to the HOD: Real Estate and Facilities Management for permission to use the Park;</li> </ol>					

4. Organizers will be required to comply with any conditions imposed by Real Estate and Facilities Management, Ekurhuleni Metropolitan Police Department (EMPD), Health & Social Development, and any other relevant departments;
5. All relevant tariffs must be paid prior to confirmation of the booking;
6. The organizers may be required to apply to the Chief of Police of the Ekurhuleni Metropolitan Police Department (EMPD) at least 30 days prior to the event in terms of the provisions of the Public Gathering Act 205;
7. All bookings are subject to the payment of a "Damage Deposit" regardless of any other concessions made. The "Damage Deposit" may be used to recover the costs for repairing damages to the facility or clearing the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified;

***N.B. Also see General Conditions below.***

<b>12. MISCELLANEOUS CHARGES</b>					
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
<b>12a</b>	<b>Equestrian Events</b>				
	President Regional Park, Springs per day:				
	Tariff > Per horse	R 140.00 per horse per day	R 140.00 per horse per day	N/A	N/A
	> 20 or more horses (Equestrian Society)	R 40.00 per horse per day	R 40.00 per horse per day	N/A	N/A
<b>12b</b>	<b>Use of Audio Visual Equipment</b> Dries Niemandt Lapa (Tariff includes the services of an operator).	R 4,520.00	Service no longer offered	N/A	N/A
<b>12c</b>	<b>Filming at Parks and Cemetery Facilities</b>				
	<b>Full Day</b>	N/A	R10,000.00	N/A	N/A
	<b>Half Day</b>	N/A	R 5,000.00	N/A	N/A

***N.B. Also see General Conditions below.***

<b>13. INDOOR PLANT DECORATIONS FOR DEPARTMENTS OF THE METRO</b>					
		<b>APPROVED TARIFF FOR 2014 / 2015 (INCLUDING VAT)</b>	<b>PROPOSED TARIFF 2015 / 2016 (INCLUDING VAT)</b>	<b>APPROVED DAMAGE DEPOSIT 2014 / 2015 (NO VAT)</b>	<b>PROPOSED DAMAGE DEPOSIT 2015 / 2016 (NO VAT)</b>
<b>13a</b>	<b>Category "A"</b> Small Decoration: decoration will not exceeding 10m <sup>2</sup> ; No water feature or colour plants will be provided  Weekdays  Saturdays  Sundays & Public Holidays	Basic Charge: R 14,320.00 plus daily maintenance charge for additional days:  R 6,260.00 per day R 9,390.00 per day R 14,200.00 per day	Basic Charge: R 14,320.00 plus daily maintenance charge for additional days:  R 6,260.00 per day R 9,390.00 per day R 14,200.00 per day	R 2,350.00	R 2,350.00
<b>13b</b>	<b>Category "B"</b> Medium Decoration: decoration between 20 to 30m <sup>2</sup> ; includes water feature & instant colour plants  Weekdays  Saturdays  Sundays & Public Holidays	R 28,430.00 – basic charge; plus daily maintenance charge:  R 6,260.00 per day R 9,390.00 per day R 14,200.00 per day	R 28,430.00 – basic charge; plus daily maintenance charge:  R 6,260.00 per day R 9,390.00 per day R 14,200.00 per day	R 4,700.00	R 4,700.00
<b>13c</b>	<b>Category "C"</b> Large Decoration: Decoration between 30 and 40m <sup>2</sup> , includes water feature & instant colour plants)	R 35,210.00 – basic charge; plus daily maintenance charge:	R 35,210.00 – basic charge; plus daily maintenance charge:	R 7,050.00	R 7,050.00

	Weekdays	R 6,890.00 per day	R 6,890.00 per day		
	Saturdays	R 10,320.00 per day	R 10,320.00 per day		
	Sundays & Public Holidays	R 18,780.00 per day	R 18,780.00 per day		

**Conditions for providing Indoor Plant Decorations.**

1. The tariffs for Indoor plant decorations are for internal use only;
2. Parks and Cemeteries will not provide decorations for the public;
3. Parks and Cemeteries does not provide office plants for municipal offices;
4. A minimum of 10 working days' notice is required after approval of the order for implementation of the process before the decoration can be done;
5. The basic fee provides for the construction and dismantling of a decoration on the same day, during normal working hours;
6. An additional daily fee is charged for maintenance of the decoration for the period that the decoration is in place and dismantling of the decoration on another day;
7. Decorations that need to be constructed over the weekend will be charged the basic charge plus the applicable weekend tariff;

**GENERAL CONDITIONS APPLICABLE TO THE TARIFFS AND THE USE OF PARK FACILITIES:**

**Official Functions.**

1. The Mayoral Committee and Heads of Departments may request the use of a facility for an official function, in writing to the HOD: Real Estate and Facilities Management provided that the facility has not previously been reserved for the day in question by a fare paying person or organization. The fee for official functions shall be 50% of that paid by the public.
2. Facilities will not be made available during peak periods i.e. Friday, Saturday, Sunday or Public Holidays, if other fare paying persons or organizations have previously reserved the Facility;
3. The full "Damage Deposit" shall still apply for the use of facilities for official functions.
4. These concessions shall not apply to provincial or government departments.

**Use of Facilities in Parks.**

1. Registered organizations for the Disabled may apply in writing to the HOD: Real Estate and Facilities Management for the "free use" of the facilities in parks in Ekurhuleni Metropolitan Municipality. Proof of registration must be provided;
2. Churches, Clubs, Welfare Organizations, etc. may apply in writing to the HOD: Real Estate and Facilities Management for the "free use" of the facilities in parks in Ekurhuleni Metropolitan Municipality. Proof of registration must be provided;
3. Free or discounted use of park facilities will **not** be entertained during periods of peak demand i.e. Friday, Saturday, Sunday or Public Holidays" or from 1 December to 10 January annually;
4. All council managed facilities within parks for example halls, lapas etc. will be closed from midday on December 24 to 27 December (inclusive) annually;
5. Free use of a park or portion thereof for private functions e.g. weddings, etc. will not be allowed.

**Business Ventures in Parks.**

Applications for the use of a park or portion thereof for operating a business venture shall be submitted in writing to the HOD: Real Estate and Facilities Management and an agreement drawn up by the department Corporate and Legal Services subject to compliance with the By-Laws governing the regulation of Parks and Open Spaces.

**Booking Procedure and Damage Deposit.**

1. No booking will be confirmed until the full tariff has been paid, including the 'Damage Deposit';
2. No booking will be accepted without the payment of a 'Damage Deposit' which may be used to recover the costs for repairing damages to the facility or cleaning the site. The deposit will only be refunded after the site has been cleared and an inspection of the facility has been undertaken by the relevant officials and no damage identified;
3. Ekurhuleni Metropolitan Municipality reserves the right to cancel or stop the event if the organizer does not comply with any of the stipulated conditions; or for whatever reason it deems necessary. In such an eventuality the event organizers will have no claim against the Municipality.

**Regulation of Parks and Public Open Spaces**

The use of any park or public open space is governed by the Ekurhuleni Metropolitan Municipality By-Laws governing the "Regulation of Parks and Open Spaces" approved on 30 May 2002 and amended on 25 January 2007.

# SCHEDULE 25: REAL ESTATE





**SCHEDULE "25"**

**EKURHULENI METROPOLITAN MUNICIPALITY**

**TARIFFS: REAL ESTATE**

In terms of the relevant legislation the Ekurhuleni Metropolitan Municipality at a meeting held on **28 May 2015**, resolved to amend its Tariffs for Real Estate with effect from **1 July 2015** as follows:

**ALL TARIFFS INCLUDE VAT**

**1. TARIFFS**

DESCRIPTION	Tariff 2014/2015 (VAT Inclusive)	Tariff 2015/2016 (VAT Inclusive)
<b>ADVERTISING FEE:</b>		
Category three posters to display news headlines for a newspaper	<b>R6, 70</b> per frame per month	<b>R7, 15</b> per frame per month
<b>CONTRACTS:</b>		
Advertisements on litter bins	Rate per tender	Rate per tender
Advertisements on Public transport shelters		
Suburb name signs		



DESCRIPTION	Tariff 2014/2015 (VAT Inclusive)	Tariff 2015/2016 (VAT Inclusive)
Industrial stack signs		
Category Two posters for commercial advertising		
Street name advertising signs		
Advertising on Taxi ranks		
TV screens at EMM facilities		
Indoor advertising signage at EMM facilities		
Real Estate identified advertising signs on municipal owned land, land vested in the municipality and municipal owned buildings		
<b>FIXED RENTAL PER SIGN ERECTED OR AFFIXED TO OR ON COUNCIL PROPERTY BY NON MEDIA OWNER:</b>		
<b>Monthly rental payable in arrears per m<sup>2</sup> of the total advertisement area of each sign according to road classification</b>		
Class 1 - Primary metropolitan distributor	R111, 00	R117, 00
Class 2 - Metropolitan distributor	R90, 00	R95, 00
Class 3 - District distributor	R56, 00	R59, 00
Class 4 & 5 - Collector and Access street	R20, 00	R21, 00
<b>RENTAL PER SIGN ERECTED OR AFFIXED TO OR ON COUNCIL PROPERTY BY MEDIA OWNER:</b>		
<b>Monthly rental payable in arrears per advertisement area will be whichever is greater of the fixed rental (1.) or percentage income (2) values as set out below.</b>		
<b>1.Fixed Monthly rental payable in arrears per m<sup>2</sup> of the total advertisement area of each sign according to road classification</b>		
Class 1 - Primary metropolitan distributor	R111, 00	R117, 00
Class 2 - Metropolitan distributor	R90, 00	R95, 00
Class 3 - District distributor	R56, 00	R59, 00
Class 4 & 5 - Collector and Access street	R20, 00	R21, 00

DESCRIPTION	Tariff 2014/2015 (VAT Inclusive)	Tariff 2015/2016 (VAT Inclusive)
<b>2. Percentage income payable in arrears per advertisement</b>		
Super, large, small billboards and electronic signs	<b>20 %</b> of the gross income received by the media owner from the advertiser	<b>20 %</b> of the gross income received by the media owner from the advertiser
Undefined advertising signs $\geq 4,5m^2$		
Sky, roof and flat signs		
Signs painted on walls and roofs and mural advertisements		
Landscape advertisements		
Advertising on bridges, boundary walls and fences		
Advertisements on ground level		
Service facility signs in road reserve		
Gantry and construction site advertising signs and projecting signs overhanging council land		

2. All charges, are payable in arrears.
  
3. The classification of signs as listed herein is in accordance with the Policy on Outdoor Advertising Control.
  
4. That the EMM and its departments be exempted from payment of tariffs as stipulated above subject to compliance to the provisions of the Policy on Outdoor Advertising Control.

# **ANNEXURE D**



City of  
Ekurhuleni

# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D

# **BUDGET RELATED POLICIES 2015/16**

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# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D1

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

**MEDIUM TERM  
POLICY  
2015/16**

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# MEDIUM TERM BUDGET POLICY

## 1. PLANNING FRAMEWORK

The Constitution requires local government to relate its management, budgeting and planning functions to its service delivery objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. This includes the compilation of the Medium Term Revenue and Expenditure Framework.

The City's GDS and IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

With the compilation of the 2015/16 Medium-Term Revenue and Expenditure Framework (MTREF), each department/function had to review its business planning processes taking into their individual departmental strategies. Business planning links back to priority needs and master planning, and essentially inform the detail operating budget appropriations and three-year capital programme.

The main objectives of the City include:

- ▶ Provision of quality basic services and infrastructure;
- ▶ Economic growth and development that leads to sustainable job creation;
- ▶ Fighting poverty and building clean, healthy, safe and sustainable communities;
- ▶ Provision of integrated social services for empowered and sustainable communities;
- ▶ Fostering participatory democracy and Batho Pele principles through a caring, accessible and accountable service;
- ▶ Ensuring financial sustainability; and
- ▶ Optimal institutional transformation to ensure capacity to achieve set objectives.

In order to ensure integrated and focused service delivery between all spheres of government it is important for the City to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

The 2015/16 MTREF will, in particular, be based on the following strategic documents:

- ▶ EMM GDS 2055;
- ▶ Ekurhuleni Service Delivery Statement;
- ▶ Addressing the National Outcomes set by Parliament; and
- ▶ National Treasury guidance.



## 2. EKURHULENI SERVICE DELIVERY STATEMENT

- ▶ Reduce unemployment, poverty and inequality and produce decent jobs and sustainable livelihoods.
- ▶ Adequate education and training to enable people to participate productively in the economy and society.
- ▶ Health care in a system that is accessible to more South Africans.
- ▶ Rural communities benefiting from investments in basic services (water, electricity, sanitation and roads), and
- ▶ Safer communities as serious and priority crimes are reduced, corruption defeated, and the criminal justice system is radically changed.

## 3. EMM GDS 2055

### EMM Gauteng City Regional Integration

- ▶ Regional accessible public transport network development.
- ▶ Regional broadband infrastructure networks development.
- ▶ Regionally integrated Ekurhuleni Aerotropolis redevelopment.
- ▶ Integrated regional air, rail and road logistics network development.

### Sustainable Settlements and Infrastructure

- ▶ Invest in off grid long term infrastructure.
- ▶ Investment in on grid long term infrastructure.
- ▶ Develop long-term formal settlements plan.
- ▶ Develop long term informal settlements plan.

### Connected working and living spaces

- ▶ Establish integrated urban core.
- ▶ Break through and re-connecting townships.
- ▶ Creating new civic identity and connections.
- ▶ Revalorise historic sites and redundant land assets.

### Strengthened Industrial Competiveness

- ▶ Establish industrial development pricing mechanisms.
- ▶ Institutionalise industry clusters.
- ▶ Integrate industrial policy and government supply chain.

### Industrial Systems and Infrastructure

- ▶ Establish a centre of excellence for sustainable industrial production.
- ▶ Establish an incentive framework for sustainable production.
- ▶ Establish an industrial skills hub.

### New Value Chains Development

- ▶ Establish business development infrastructure for SMMEs.

- ▶ Integrated SMME development and urban development.
- ▶ Facilitate the development of new value chains in the green industry.

### **Market and Product Development**

- ▶ Integrate industrial and urban development policy.
- ▶ Facilitate sustainable product development.
- ▶ Facilitate development and access to new markets.
- ▶ Greenhouse gas emissions policy development and implementation.

### **Sustainable Agriculture**

- ▶ Integrated environmental and urban development policy.
- ▶ Integrated greening and food production.
- ▶ Conversion of wasted urban spaces for urban agriculture.

### **Sustainable Natural Resources Use**

- ▶ Deployment of renewable energy regimes.
- ▶ Promote re-use of waste.
- ▶ Incentivise water harvesting and re-use.
- ▶ Increase usage of sustainable storm water.

### **Biodiversity and Ecosystems Management**

- ▶ Conserving existing ecosystem and biodiversity.
- ▶ Acid mine water rehabilitation.
- ▶ Rehabilitate damage ecosystems and biodiversity.
- ▶ Waste lands rehabilitation.

### **Improved Environmental Governance**

- ▶ Increase air pollution control measures.
- ▶ Develop, implement and enforce by-laws of carbon reduction.
- ▶ Incentives carbon efficient business and community measures.

### **Social care supply chains management**

- ▶ Integrate social care policy and family development.
- ▶ Implement life cycle management.
- ▶ Integrate administrative and social structures.
- ▶ Social care chains development.

### **Capabilities Development**

- ▶ Increase investment in economic and social skills.
- ▶ Promote multiple livelihood approaches.
- ▶ Increase support to primary and secondary education.
- ▶ Integrated family and early childhood development.

## **Responsive and Active Citizenry**

- ▶ Integrate service delivery and citizen responsibility.
- ▶ Digitise municipal interactions with communities.
- ▶ Strengthen existing community structures.

## **Building a Capable Local City State**

- ▶ Develop integrated urban development programme.
- ▶ Modernise and capacitate the institution.
- ▶ Effective and responsive area based management.

## **Strengthen Developmental Governance**

- ▶ Establish partnerships for service delivery.
- ▶ Establish long term partnership for growth.
- ▶ Strengthen inter-governmental partnerships accords.
- ▶ Establish Gauteng City Region based development partnership.

## **Establish Long Term Fiscal Strength**

- ▶ Galvanise state and private sector investment.
- ▶ Strengthen tax base and income streams.
- ▶ Balanced subsidy burdens and financial viability.

## **Strategic Acquisition and Management of Assets and Operations**

- ▶ Strategic acquisition and management of HR assets.
- ▶ Strategic acquisition and management of key assets.
- ▶ Strategy aligned human resource management.
- ▶ Strategy aligned operations management.

## **4. NATIONAL TREASURY GUIDELINES**

National Treasury guidelines are issued during the latter part of the year. As general principle, guidance provided in the National and Treasury budget circulars are adhered to.

### **Key focus areas for the 2015/16 budget process**

#### **The Medium Term Budget Policy Statement 2014**

The Medium Term Budget Policy Statement 2014 highlights that South Africa's economic performance has deteriorated over the past several years. Gross domestic product (GDP) growth of 1.4 per cent is estimated in 2014, down from 3.6 per cent in 2011. GDP growth is projected to improve over the medium term as infrastructure constraints ease, private investment recovers and exports grow. Economic growth is expected to rise gradually over the medium term, reaching 3 per cent by 2017.

Key priorities of government are to reshape South Africa's urban environment through integrated spatial planning, investment in dynamic city development, integrated housing and transport programmes, and support for business activity and job creation. The

Medium Term Strategic Framework (MTSF) priorities for structural reform over the period ahead include:

- Building the capacity of local government through the “back to basics” approach which will focus on improving service delivery, accountability and financial management. Local government should be effective and efficient; and this will be measured by its ability to perform the basic mandate of service delivery.
- Reshaping South Africa’s urban environment through integrated spatial planning and an expansion of the municipal debt market. Municipalities play a critical role in growing the economy through well-planned and well-managed urbanisation. In order to achieve this, large municipalities require massive investment to stimulate growth, maintain infrastructure and ensure that basic services are provided for growing populations. Over the next three years, the government will roll-out a new approach to local government infrastructure financing. Incentives will be introduced to encourage large urban municipalities to promote more compact, efficient and equitable cities. Planning will focus on developing mixed-use precincts that can help to catalyse economic activity, and on upgrading informal settlements.

Municipalities require capacity to be able to implement the MTSF’s priorities for structural reform. This means that the state’s capacity to plan, manage and maintain its programmes and infrastructure must improve. Government is providing the following support to enable cities to promote growth and urban spatial transformation:

- A project preparation facility which helps municipalities to build a robust pipeline of well-designed, catalytic projects for implementation;
- The infrastructure delivery management system is being expanded from provinces to large cities; and
- Technical assistance will support the review of borrowing strategies.

In addition, support will be provided to municipalities to improve revenue collection and the management of infrastructure financed from both own revenue and grants. National government will work with municipalities to expand their own contributions to local infrastructure investment, while reforms to the grant system will allow for more flexibility in the design of locally appropriate solutions; thereby facilitating more efficient use of available resources for social infrastructure. Greater integration between the capital investment plans of state-owned companies and city development strategies will also be encouraged.

Government will also work with private investors and development finance institutions to expand debt financing for municipal infrastructure. The Development Bank of Southern Africa (DBSA) is currently examining ways to encourage greater private investment in the municipal infrastructure market through infrastructure bonds, municipal bond underwriting, project Municipal Budget Circular for the 2015/16 MTREF finance and various contracting models. These initiatives will aim to improve liquidity and extend maturities in the municipal bond market – and to encourage, rather than crowd out, private investment. The policy objectives will seek to reshape the urban landscape, through the renewal of investment in affordable housing and lenders will be encouraged to expand the debt-finance market for municipal infrastructure in support of infrastructure investment.

As mentioned above, sustainable job creation remains a national priority and municipalities must ensure that in drafting their 2015/16 budgets and MTREFs they continue to explore opportunities to mainstream labour intensive approaches to delivering services, and more particularly to participate fully in the Expanded Public Works Programme.

The economic growth plays a critical role in job creation; therefore greater private sector investment in the economy is encouraged. Municipalities must continue to undertake joint

planning with their communities and respective business sectors that drive the local economy.

### **Local government conditional grants and additional allocations**

The division of available funds to Local Government has increased to R99.2 billion or 9.1 per cent for 2015/16. This is expected to increase to R110.0 billion by 2017/18. The Medium Term Budget Policy Statement 2014 indicates that over the 2015 MTEF period, transfers to local government total R313 billion, with 61.4 per cent transferred as unconditional allocations such as the equitable share and sharing of the general fuel levy. The remainder is allocated through conditional grants. As an interim measure municipalities MUST ensure that their tabled budgets reflect the conditional grant allocations set out in the 2015 Division of Revenue Bill.

Municipalities are advised to use the indicative numbers as set out in the 2014 Division of Revenue Act to compile their 2015/16 Medium-term Revenue and Expenditure budgets. In terms of the outer year of the 2015/16 municipal MTREF (2017/18 financial year), it is proposed that municipalities conservatively limit funding allocations to the indicative numbers as proposed in the 2014 Division of Revenue Act for 2016/17. These numbers should then be updated once the 2015 Medium-term Expenditure Framework (MTEF) is tabled by the Minister of Finance in Parliament towards the end of February 2015.

The Medium Term Budget Policy Statement 2014 highlighted that the country's weaker-than-expected economic performance and outlook pose new fiscal challenges. Lowering the expenditure ceiling is one of the measures implemented. Therefore decreases in indicative baselines will be allocated proportionately across national, provincial and local government according to their share of national revenue.

In the case of local government, reductions will only be made to conditional grants and not to the local government equitable share. Reductions will be spread across the grants and larger reductions will be applied to grants that have a history of underspending and non-infrastructure grants. This translates to a reduction in baseline allocations for local government conditional grants of R920.6 million in 2015/16 and R1.4 billion in 2016/17.

The Municipal Human Settlements Capacity Grant was introduced in 2014/15 to facilitate the development of capacity to manage human settlements programmes in Cape Town, Ekurhuleni, eThekweni, Johannesburg, Nelson Mandela Bay and Tshwane Metropolitan Municipalities. While the process of assigning the housing function is being reviewed, strengthening the capacity of these cities to manage the built environment remains a priority.

Allocations in terms of this grant will be reduced and the structure and conditions of the grant will be amended to reflect these changes. Details will be announced in the 2015/16 Budget.

A new grant is also proposed to fund the anticipated administrative costs of municipalities in KwaZulu-Natal and Gauteng that will be affected by mergers after the 2016 local government elections.

Additions are also proposed for the Regional Bulk Infrastructure Grant and Municipal Water Infrastructure Grant. These allocations are intended to allow government to accelerate the provision of clean water to households.

While the review of local government infrastructure grants will continue in 2015, two changes emerging from the review's recommendations so far are proposed for 2015/16:

- Rationalising four grants administered by the Department of Water and Sanitation. These grants, which have overlapping objectives, are the Municipal Water

Infrastructure Grant, Water Services Operating Subsidy Grant, Rural Households Infrastructure Grant and Regional Bulk Infrastructure Grant; and

- Merging the Public Transport Infrastructure Grant and the Public Transport Network Operations Grant into a single grant that provides more flexibility to cities in choosing public transport solutions.

### **Changes in the 2014 Division of Revenue Amendment Bill**

The Minister of Finance tabled the 2014 Division of Revenue Amendment Bill on 22 October 2014. The details of the changes to municipal allocations and the reasons for these changes are discussed in the explanatory memorandum to the Bill, available on the National Treasury's website at: <http://www.treasury.gov.za/documents/mtbps/2014/default.aspx>.

The 2014 Division of Revenue Amendment Bill includes a rollover of R80.2 million on Municipal Infrastructure Grant for projects in nine municipalities where transfers were stopped in 2013/14. These municipalities are in the Eastern Cape, KwaZulu-Natal, Northern Cape, North West and Western Cape. An amount of R157 million will be transferred to municipalities through the Municipal Disaster Recovery Grant in response to requests for post disaster funding. This is to repair and replace infrastructure damaged as a result of declared disasters that occurred in 2013 and 2014. The changes will be gazetted in December 2014.

The explanatory memorandum to the 2014 Division of Revenue Amendment Bill also sets out technical corrections to the conditional grant frameworks for the Rural Households Infrastructure Grant and the Municipal Human Settlements Capacity Grant.

### **Strengthening procurement to obtain value for money and combating corruption**

A large share of the national budget is spent to build infrastructure, and to procure goods and services. This expenditure contributes to production and jobs throughout the economy. Government must ensure that its procurement processes are prudent, deliver value for money and help to improve service delivery.

An objective of the Office of the Chief Procurement Officer that was established within the National Treasury in April 2013 is to minimise waste and corruption, and ensure that government derives maximum social and economic benefits from every Rand spent.

This centralised oversight of public procurement will also improve efforts to root out tender fraud. Over the next three years, the Office of the Chief Procurement Officer will build a foundation for more cost-effective procurement operations in the public sector. The range and scope of nationally negotiated contracts will be expanded, a national price-referencing system will be introduced, and government will draw on private-sector expertise and best practice in procurement systems. The fight against corruption also depends on an active citizenry, which the National Development Plan stresses is a precondition for South Africa to achieve its ambitious social and economic objectives.

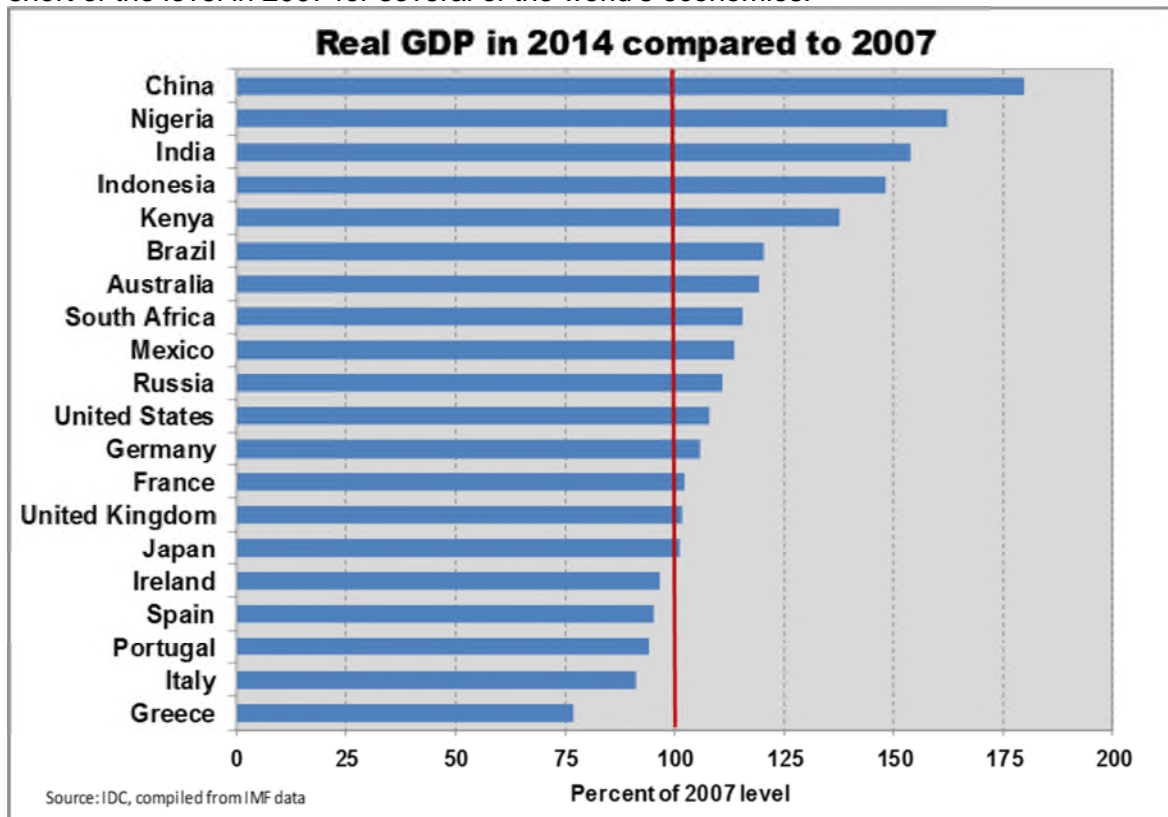
## **5. FINANCIAL STABILITY IN THE CURRENT FISCAL FRAMEWORK**

### **5.1 GLOBAL ECONOMY**

The global economy per International Monetary Fund (IMF) forecast is expanding at a moderate whilst concerns about a deteriorating growth performance in the Eurozone are intensifying. The Eurozone is on the verge of yet another recession or protracted stagnation. Subdued global growth is being reflected in weak trade performances.

Labour conditions are also generally unsatisfactory in many parts of the world, with the USA being an exception to some extent. Growth in many emerging markets and developing economies has also been sub-par, with increasing challenges to regain a higher and sustained growth trajectory. The severity of the global financial crisis and economic downturn have been reflected in the subsequently slow recovery, especially in advanced economies. Emerging market and developing economies have posted a relatively stronger growth performance.

The chart below illustrates the extent to which real GDP estimates for 2014 exceed or fall short of the level in 2007 for several of the world's economies.



The USA has experienced a solid recovery, although its potential growth is now estimated to be lower than a decade ago.

The Eurozone, as mentioned earlier, is still facing difficult times and is on the brink of experiencing a triple-dip recession. Business and consumer confidence have recently fallen as economic climate deteriorated. The impact of EU sanctions imposed on Russia and retaliatory measures are taking a toll. Unemployment remains high at 11.5%.

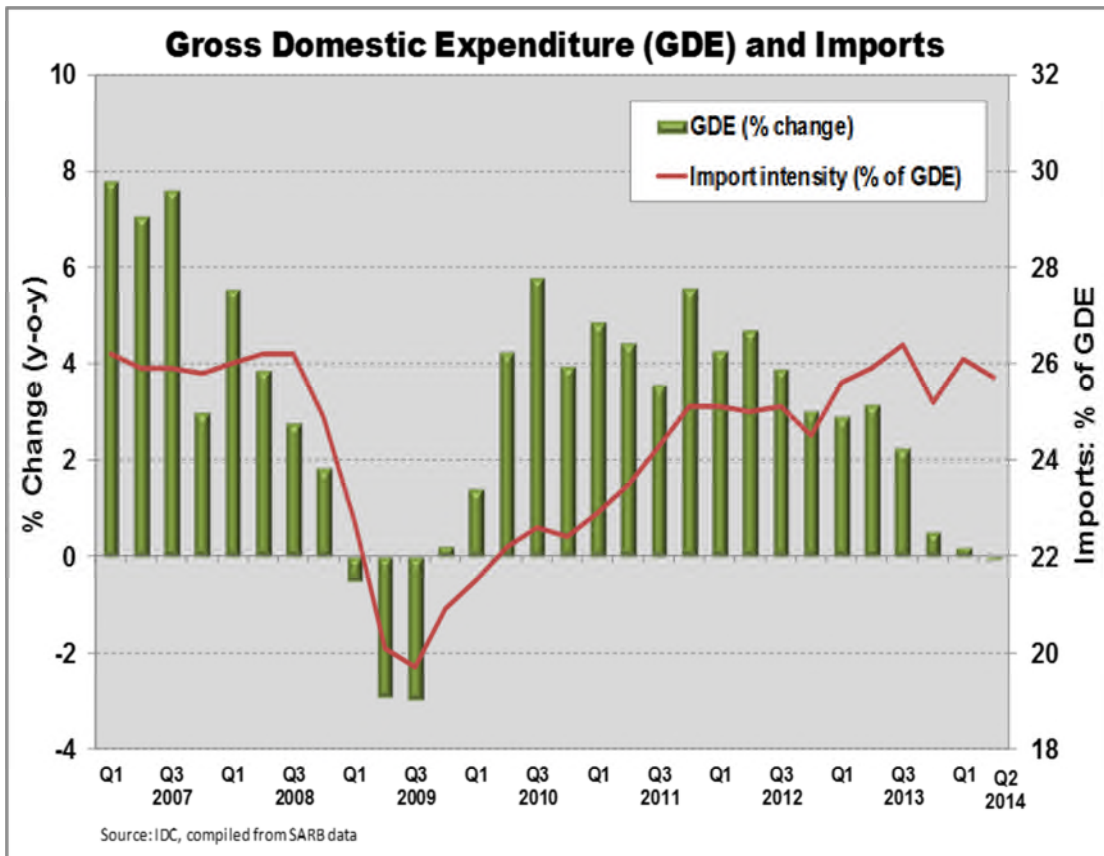
The world's growth momentum has clearly been slowing and the outlook has deteriorated. The IMF, per table below, now expects the global economy to expand by only 3.3% in 2014, which is significantly lower 3.7% projected in April.

<b>Economic growth and outlook around the globe</b>						
<b>Region / Country</b>	<b>2012</b>	<b>2013</b>	<b>2014e</b>	<b>2015f</b>	<b>2016f</b>	<b>2017f</b>
<b>World output</b>	<b>3.4</b>	<b>3.3</b>	<b>3.3</b>	<b>3.8</b>	<b>4.0</b>	<b>4.1</b>
<b>Advanced Economies</b>	<b>1.2</b>	<b>1.4</b>	<b>1.8</b>	<b>2.3</b>	<b>2.4</b>	<b>2.4</b>
United States	2.3	2.2	2.2	3.1	3.0	3.0
Euro area	-0.7	-0.4	0.8	1.3	1.7	1.7
Japan	1.5	1.5	0.9	0.8	0.8	0.9
<b>Emerging and Developing Economies</b>	<b>5.1</b>	<b>4.7</b>	<b>4.4</b>	<b>5.0</b>	<b>5.2</b>	<b>5.2</b>
Sub-Saharan Africa	4.4	5.1	5.1	5.8	6.0	5.9
<b>South Africa</b>	<b>2.5</b>	<b>1.9</b>	<b>1.4</b>	<b>2.3</b>	<b>2.8</b>	<b>2.7</b>
Developing Asia	6.7	6.6	6.5	6.6	6.5	6.5
China	7.7	7.7	7.4	7.1	6.8	6.6
India	4.7	5.0	5.6	6.4	6.5	6.6
Latin America and the Caribbean	2.9	2.7	1.3	2.2	2.8	3.1
Brazil	1.0	2.5	0.3	1.4	2.2	2.7
Emerging & developing Europe	1.4	2.8	2.7	2.9	3.3	3.3
Russia	3.4	1.3	0.2	0.5	1.5	1.8

## **5.2 LOCAL ECONOMY**

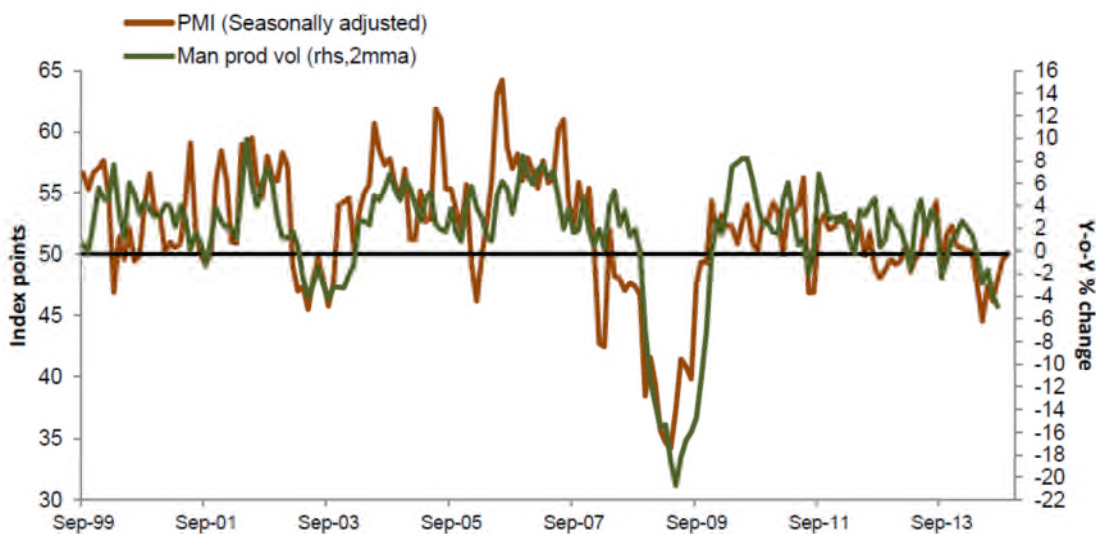
SA's economic performance deteriorated markedly due to a combination of global and domestic factors. Globally, poor growth in the Eurozone, a key export market for SA manufactured goods, and the slowdown in China's economy, are impacting on local production activity. Despite the substantial decline in domestic demand (GDE), demand for imports has remained very strong in recent years; the economy's import intensity has risen sharply in recent years towards 26% at present.





The manufacturing sector, according to Statistics South Africa data, continues to occupy a significant share of the South Africa economy, despite its relative importance declining from 19 percent in 1993 to about 17 percent in 2012 in real terms. Manufacturing activity has been adversely affected by weak demand conditions, globally and domestically, thus far in 2014. This was aggravated by the spill-over effects of 5-month long labour strike in platinum mining earlier in 2014, followed by labour disruptions in the metals and engineering industries in July. Manufacturing sentiment still disappointing for jobs, but export prospects improves. The outlook however, appears to be improving slightly as manufacturers have become more optimistic about demand conditions, having indicated an intention to increase fixed investment over the next year. Nonetheless, the business environment remains challenging.

**Kagiso PURCHASING MANAGERS' INDEX™**

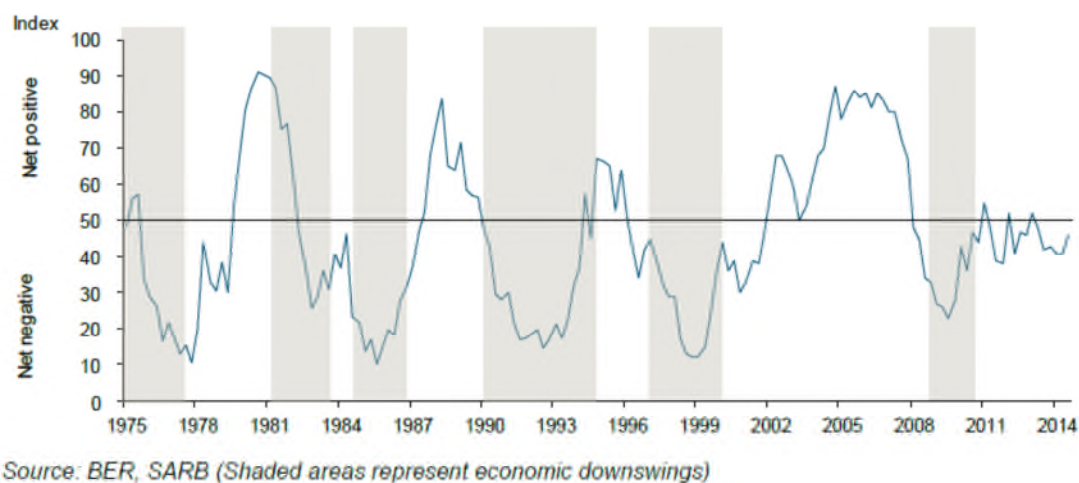


The trade deficit recorded in August 2014 was one of the worst on record. Sharply lower mineral exports, mainly as a result of falling commodity prices, and continued strong demand for imports saw the trade deficit widen to R16.3 billion in August, from a R6.8 billion deficit in July 2014. Cumulatively, the trade deficit stood at R70.7 billion for the first 8 months of the year, similar to trade deficit for the whole of 2013.



The Rand has taken severe strain over the past 2 years, having depreciated by 30% against the US Dollar between January 2013 and October 2014. Against the Euro and British Pound it weakened by 25% and 28% respectively. A worsening domestic economic performance and poor growth prospects along with a large and widening current account deficit have exerted immense pressure on the currency. Over and above, renewed US Dollar strength has contributed substantially to a weaker ZAR/USD, whilst the Rand recently appreciated against the Euro. Since the beginning of October 2014, the Rand has strengthened against the major global currencies.

Business confidence still below required levels though there has been tremendous improvement since the sub-prime crises of 2007.



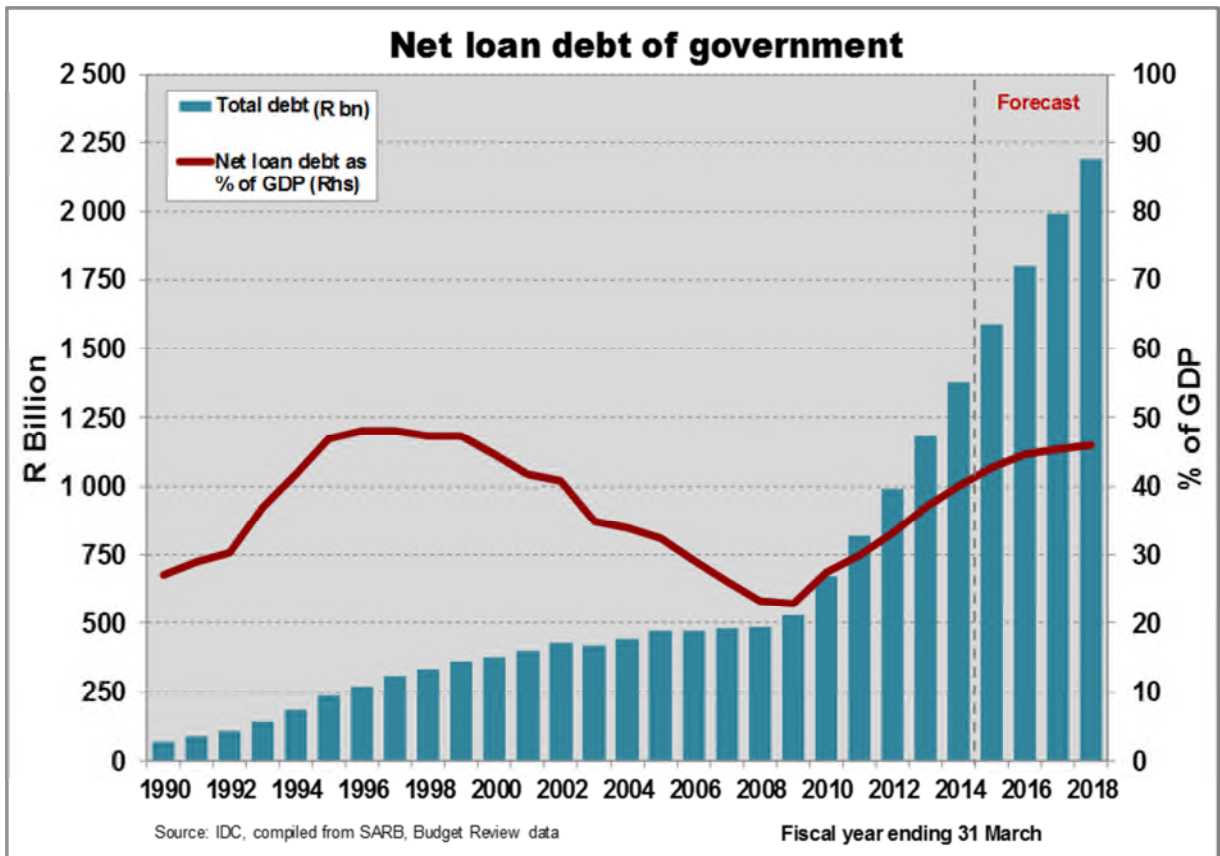
The mini-budget was fairly well received, although challenges lie ahead in its implementation. The MTBPS has put measures in place for fiscal consolidation aimed at placing public finances on a more sustainable footing.

<b>Consolidated government fiscal framework, 2013/14 – 2017/18</b>					
R billion/Percentage of GDP	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>
	Outcome	Revised	Medium-term estimates		
<b>Revenue</b>	<b>1 012.7</b>	<b>1 093.9</b>	<b>1 199.5</b>	<b>1 323.0</b>	<b>1 434.6</b>
	29.4%	29.5%	29.7%	30.2%	30.0%
<b>Expenditure</b>	<b>1 147.4</b>	<b>1 247.1</b>	<b>1 344.0</b>	<b>1 437.1</b>	<b>1 553.4</b>
	33.3%	33.6%	33.3%	32.8%	32.5%
<b>Budget balance</b>	<b>-134.7</b>	<b>-153.2</b>	<b>-144.5</b>	<b>-114.1</b>	<b>-118.7</b>
	-3.9%	-4.1%	-3.6%	-2.6%	-2.5%
<b>Budget balance (Feb 2014)</b>	<b>-4.0%</b>	<b>-4.0%</b>	<b>-3.6%</b>	<b>-2.8%</b>	<b>--</b>
<b>Total net loan debt</b>	<b>1 379.5</b>	<b>1 588.8</b>	<b>1 799.1</b>	<b>1 989.7</b>	<b>2 192.1</b>
<b>%of GDP</b>	<b>40.0%</b>	<b>42.8%</b>	<b>44.6%</b>	<b>45.4%</b>	<b>45.9%</b>

Source: National Treasury

The expenditure cuts have been welcomed and are deemed necessary in light of the revenue squeeze. The Government expenditure is forecast to rise at an annual rate of 7.6% per annum, much slower than the 9.4% per annum in the preceding 3 years. In turn, revenue is expected to grow by an annual rate of 9.5% per annum. The objective of raising more revenue considering a rather weak economic outlook could prove quite difficult to attain. The budget deficit is forecast to narrow at a slightly faster pace than anticipated in February 2014. The rating agencies will be monitoring closely the success or failure of these spending proposals.

The Government's net loan debt is expected to rise at a fast pace of 11.3% per annum over the forecast period. Total debt is anticipated to increase by R603 billion over the next 3 years to R2.19 trillion by 2017/18. The debt-to-GDP ratio is projected to be only marginally higher than budgeted in February. By 2017/18 this ratio will likely stand at 45.9% of GDP.



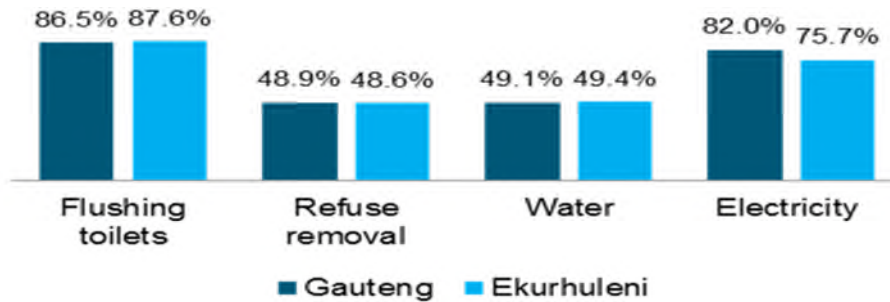
## Ekurhuleni Economic Overview

The highlights from the 2014 State of City Address are as follows:

- R51 billion PRASA-GIBELA train manufacturing plant in Dunnotar, Springs. It is estimated that it will take three years for the plant to become fully operational. Small businesses will have the opportunity to be mainstreamed and empowered through the supplier park development programme, which will be established as part of the investment package.
- An additional R1 million allocated to the Lepharo Base Metal Incubator in Springs and Ekurhuleni Jewellery Project in Germiston.
- Rolling out of solar lighting to informal settlements. A total of just over 23 000 units already have solar lighting panels and a further 7 000 will become beneficiaries of this intervention in Somalia and Good hope informal settlements in the next financial year
- Urban Renewal of Tembisa. Tembisa Civic Centre area which has been earmarked as a future Central Business district (CBD) of Tembisa; and Winnie Mandela Square, which is a secondary node to service the Northern part of Tembisa.
- R80 million over the next two years for the purchase of green buses that will service other parts of Ekurhuleni with little or no current public transport service
- Development of the R8.5 billion Tambo Springs Inland Port and the R11.8 billion Transnet' Super corridor at Sentra and, which will complement the currently over-extended City Deep Inland Port. This new Tambo Springs Inland Port, which is a 15-year development, will create a seamless movement of goods along the freight corridor between Gauteng, the Free State and the Durban Port in KZN

The area of concern for EMM; that is, where the City is not doing well when compared to the province, is access to electricity. The table below depicts Statistic South Africa analysis;

### Access to Municipal Services: Ekurhuleni



### 5.3 INFLATION OUTLOOK

The inflation outlook (CPI) for the MTREF is based on the guidance from government. The following table reflects the current outlook, the guidance from government and the estimated inflation outlook (CPI) utilised with the compilation of the 2014/15 MTREF. In line with National Treasury Municipal Budget Circular No74 for the 2015/16 MTREF dated 12 December 2014 the CPI outlook is as follows:

Fiscal year	2014	2015	2016	2017	2018
	Actual	Estimate	Forecast		
CPI Inflation	5.6%	6.2%	5.8%	5.5%	5.3%

Source: Medium Term Budget Policy Statement 2015

### 5.4 EMM RESPONSE TO ECONOMIC OUTLOOK

EMM as the manufacturing hub of South Africa will be affected by the current economic slowdown. EMM has to follow in the footsteps of National Treasury of cost containment and also aggressively embark on improving revenues streams through Siyakhokha campaign and revenue enhancement strategy. EMM also have to create an enabling business environment to revive business opportunities within the Metro. In terms of borrowing, EMM still have enough capacity to accommodate new debt without breaching lenders covenants. Since business confidence is low, borrowing maybe expensive. Internally generated cash is of most importance.

Municipal revenues and cash flows are expected to remain under pressure and, as such, the EMM must adopt a conservative approach when projecting expected revenues and cash receipts. EMM should also pay particular attention to managing all revenue and cash streams effectively and carefully evaluate all spending decisions.

The actual growth rate, as announced by the Minister of Finance in the 2014 Medium Term Budget Policy Statement, was 1.4% and not 2.7%, as expected.

Despite the positive growth in Water and Sanitation income, Electricity, which is demand-driven, appears to show negative growth from the previous financial year. The electricity income reflects even a negative result of 4.81% in the 1<sup>st</sup> Quarter report. The fact that bulk purchases show a similar below budget results is proof that actual sales were reduced in the first quarter.

Population growth in EMM, as reflected in the 2011 statistics, does not necessarily imply they are economically active, which puts a huge demand on existing income sources.

Based on the various factors the following provision is made for the growth of the different services:

<b>PROPOSED: GROWTH RATE PER SERVICE</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>
Assessment Rates Income	1.60%	1.60%	1.60%
Electricity Sales	0.00%	0.00%	0.00%
Water Sales	1.60%	1.60%	1.60%
Sanitation Sales	1.60%	1.60%	1.60%
Refuse Removal / Solid Waste Sales	1.60%	1.60%	1.60%

## **6. KEY ASSUMPTIONS FOR THE 2015/16 MTREF**

### **6.1 SOCIO ECONOMIC ASSUMPTIONS**

- ▶ Despite various campaigns launched to increase the number of EMM registered indigents the number remains in the region of 36 000. This is also far below par if compared to neighbouring metros where it ranges between 100 000 and 130 000 indigents.

This situation has a direct impact on the current collection levels and the increase in outstanding debts, and subsequently wasteful credit control costs. One of the biggest reasons for the low number of residents applying for indigent-status is the relative large number of residents living in Eskom electricity supply areas.

EMM will continue with the maintenance of a formal indigents register. However the Indigent Support Policy was amended to include the deemed indigents. All land owners of properties below R150 000, as reflected in Council's general valuation roll, will be deemed as indigent and benefit on the social grants available to indigents. The policy on indigents has been amended to accommodate registered as well as deemed indigents. The number of indigents will increase to approximately 115 000.

Social support will be provided to indigents in the form of additional rebates and free basic services.

- ▶ It is further assumed that consumption management will be applied to ALL indigent households and no excess consumption will be written off.
- ▶ EMM will continue to supply 6Kl water as a free basic service to ALL residential properties.
- ▶ The first 6Kl charged for sanitation will also be supplied as a free basic service to ALL residential properties.
- ▶ Registered and deemed indigents will receive an additional 3Kl of water and sanitation as a free basic service.
- ▶ The current tariff schedule for assessment rates makes provision for a residential rebate of R150 000 for all residential properties, which is also being regarded as a free basic service and it will remain in the 2015/16 MTREF.
- ▶ The limited resources for the supply of electricity nationally have an impact on economic development in Ekurhuleni. As part of the national campaign to reduce energy demand EMM will continue to supply 100kWh electricity units.

These will benefit from the targeted approach on making free basic services available to consumers who manage their consumption to be within prescribed limits. This will benefit indigents both by reducing the cost of their accounts, but also by providing a greener environment which would ultimately lead to increased investment and additional jobs (additional electricity capacity will attract businesses that require additional electricity capacity).

- ▶ The job creation projects will yield jobs during the MTREF period but as a result of in-migration of additional poor people seeking employment in the City, the number of poor households will remain stable.
- ▶ The medium term goal of Council to ensure financial stability is to increase collection rates closer to 95% of the billed income. The low collection level of residents in Eskom supply areas remains a huge burden in achieving the desired collection levels.

## 6.2 GRANTS FRAMEWORK ASSUMPTIONS

- ▶ Grants included in the MTREF as per the Division of Revenue Bill, 2015 - Bill published in *Government Gazette* No 38458, dated 13 February 2015.
- ▶ National Treasury will continue to use the Stats SA data to determine poverty in municipalities and use this data as the basis for the calculation of the Equitable Share Grant, and that the increased number of indigents registered in the EMM will not have any impact on the grant.
- ▶ The provincial grants are based on *Provincial Gazette Extraordinary* published on 13 March 2015.
- ▶ The EMM will continue to receive a portion of the Fuel Levy.
- ▶ Ekurhuleni will benefit from Public Transport Infrastructure (PTIS) grants for the amount of R970 million over the MTREF period as per the Integrated Rapid Public Transport Network (IRPTN) business plan, and funding request submitted to National Treasury. An amount of R750.4 million over the MTREF has also been provided from the USDG.

## 6.3 TARIFF INCREASE ASSUMPTIONS

- ▶ Projected revenue for the MTREF period is based on a 16.59% electricity bulk purchases **and** a 15.01% sales price increase.
- ▶ Projected revenue for the MTREF period is based on bulk water purchases of 14.5% and similar sales price increase of 14.5%.
- ▶ ERWAT tariff increases are indicatively set at 9.5% based on their capital and operating requirements. A sanitation charges increase of 9.5% is proposed.
- ▶ An assessment rate tariff increase of 7.5% is proposed. This increase remains in line with the previous year's MTREF estimates.
- ▶ Solid Waste will increase with 8% for residential properties, businesses and industries.
- ▶ All other services are assumed to increase by the CPI rate.

## 6.4 OTHER KEY ASSUMPTIONS AND COST DRIVERS

### ▶ ***Standard Chart of Accounts implementation***

EMM will provide a budget in terms of SCOA guidelines taking into consideration the current budget process. Shortcomings will be identified during this process and addressed where possible. This will be done in

conjunction with BCX in terms of the system development to accommodate SCOA. For contingency purposes the budget will also be prepared in the traditional format used by EMM prior to SCOA guidelines.

BCX will develop their system in terms of the guidelines published by National Treasury, ensuring that the development complies with the guidelines as set up by the National Treasury.

The Parties will consult on all changes to the programs in accordance with SCOA compliance. The Parties agree to a process of consultation to determine needs and priorities. EMM will accept final responsibility for verification of the changes implemented by BCX to comply with SCOA legislation.

EMM will ensure that the internal SCOA steering committee is established and that the following Strategic Workshops has have been created, are operational and are being chaired by members of the executive committee:

- Utility Services
- Accounts Receivable
- Direct Revenue
- Expenditure
- Asset Register
- Inventory
- Support Services
- Functions and Standard Classifications

Strategic Workgroups will assist Departments to align their existing budgets to the new SCOA structure identifying Segment Items that has to be combined as well as Segment items that has to be split and or provision that has to be made for new items. This process will determine if immediate remedial action can be taken and if this would need to be documented and resolved in the next budget process;

The strategic Workgroups will assist Departments to align their processes, procedures and documents in accordance with the new SCOA requirements;

The rollout of the SCOA structure the awareness campaign and the full change management process will be the responsibility of EMM. It remains the responsibility of EMM to ensure that their current charter of accounts is mapped and aligned to the new SCOA structure.

▶ ***Lesedi Merger***

The extension of the boundaries of the Ekurhuleni Metropolitan Municipality, by including almost the entire Lesedi Municipality into the Ekurhuleni has implications for all parties involved

Although the responsibility to oversee the transformation lies with the MEC for Local Government and Housing, Ekurhuleni metro must be prepared to accept the added responsibility and therefore engage with role-players to determine these impacts and the role of the Ekurhuleni in the transition period.

A Framework is in the process of being finalized, highlights certain issues that need to be addressed and gives the basic steps to be taken to work towards a smooth transition and ultimately an efficient and functional New Ekurhuleni

The addition of the Lesedi area into the Ekurhuleni metro has an impact on the legal, Institutional, and practical functioning of the municipalities including:



- The vacation of office by councillors of the existing municipalities and establishment of new governance structures.
- The transfer of staff from the existing municipalities to the Ekurhuleni.
- The transfer of assets, liabilities and administrative and other records from the existing municipalities, taking into account the interests of creditors of the exiting municipalities.
- The implementation and review (and standardisation) of any by-laws, regulations and resolutions of the existing municipalities.

### **Phases of the Process**

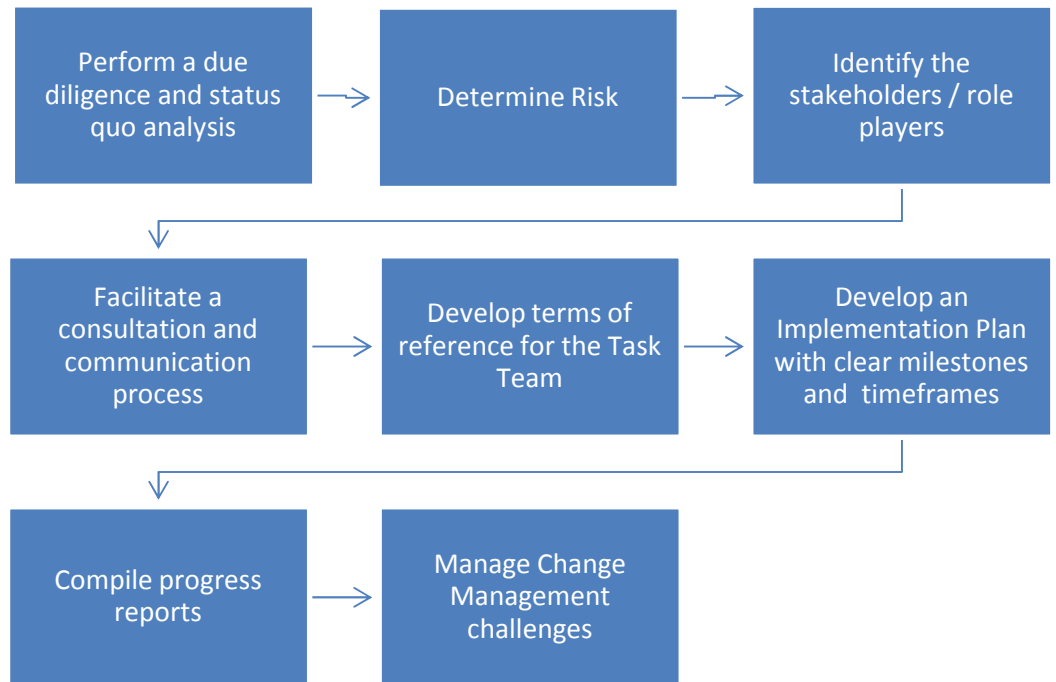
The process and outcome of the merger must ensure organisational alignment of strategy, capability and capacity. Appropriate staffing levels must be ensured and management systems must be improved, where identified, to optimise the performance of the merged municipality.

At present. Not all the information required to ensure an easy transition and adequate budgetary provision in the forthcoming medium term expenditure framework is available and further investigation into and analysis of a number of issues as proposed in the report is essential.

### **Provincial implementation and process plan:**

- Incubation Phase – Preparation and Transitional Arrangements:
  - ✓ Publication of Section 14 (5) Notices in terms of Municipal Structures Act, 1998;
  - ✓ Establishment of a project governance structure;
  - ✓ Development and implementation of policy directives and the accompanying project management protocols;
  - ✓ Identification of the critical work streams and their inter-dependencies and integration points;
  - ✓ Determination of the scope and parameters of the project;
  - ✓ Formulation of a detailed project plan, complete with milestones and resource requirements.
- Publication of Section 12 Notice (Structures Act, 1998):
  - ✓ The MEC for local government in a province, by notice in the Provincial Gazette, must establish a municipality in each municipal area which the Demarcation Board demarcates in the province in terms of the Demarcation Act.
- Implementation:
  - ✓ 2016 Local Government elections

Technical Task Team Liaison– Critical elements in the merger process



The Finance and Planning work stream will ensure that merger process will not negatively affect service delivery during the incubation and preparation phase as well as the phase in which the new organization is established. The work stream will ensure that the following outcomes are achieved:

- Review processes, transfer of functions, and determine criteria for allocating what funds, surpluses, assets, and liabilities
- Prepare financial disestablishment plan
- Conclude audit of funds, assets, and liabilities
- Identify remaining surpluses/funds and match against delivery commitments and contractual obligations to suppliers and staff
- Determine the organisation's commitments and responsibilities to people in respect of UIF and PAYE
- Develop an asset register and asset transfer/disposal strategy and implement
- Pay outstanding creditors and accounts
- Prepare an opening and closing set of management accounts
- Address necessary financial process requirements in accordance with the Companies Act
- Initiate closure of bank accounts
- Inform the Registrar, suppliers, and bank of intention to disestablish
- Prepare Council/board report
- Draft a consolidated budget for the new municipality aligned to the IDP
- Ensure that IDP is developed for the New entity
- Ensure that the current IDP's is aligned and speak to one another
- Ensure that the SDBIP is aligned to the consolidated IDP

- ▶ The unpredictability of outcome of the NERSA tariffs approvals can impact on the finding of the budget and the final tariffs to be charged to the end users.
- ▶ On-going fuel increases – higher than inflation increases expected for MTREF period.
- ▶ Rand/Dollar exchange rate: ongoing pressure on the rand expected over the medium term.
- ▶ Ongoing instability in the labour market – higher than inflation increases expected. It is assumed in this budget policy statement that the SALGA Bargaining Council agreement signed between the employer and employee

representatives on 27 July 2012 will prevail and that wage negotiations will not be re-opened.

## 7. REVENUE FRAMEWORK

The municipality's revenue strategy is built around the following key components:

- ▶ National Treasury's guidelines and macro-economic policy.
- ▶ Growth in the City and continued economic development.
- ▶ Efficient revenue management, which aims to ensure a 93% annual collection rate for property rates and other key service charges. As a result of the revised indigent management methodology, there may be a movement between the provision for bad debt and the grants: indigent's line items but net revenue collected will remain stable.
- ▶ Revenue targets to be set for each department and, in particular, monthly revenue targets for:
  - Assessment rates;
  - Electricity;
  - Water and Sanitation (based on water loss eradication programme);
  - Refuse Removal;
  - Real Estate Commercial Leases;
  - SRAC Leases;
  - Housing Rentals;
  - Building Control Revenue;
  - Outdoor Advertising; and
  - Revenue from Data services provided.
- ▶ Electricity tariff increases as approved by the National Energy Regulator of South Africa (NERSA) – this does not exclude the application of tariffs higher than NERSA guidelines.
- ▶ Achievement of full cost recovery of specific user charges especially in relation to trading services – this could lead to higher than inflation tariff increases.
- ▶ Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service.
- ▶ The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA).
- ▶ Increase ability to extend new services and recover costs.
- ▶ The municipality's Indigent Policy and rendering of free basic services, which may include the phasing out of certain components of the free basic services over the MTREF period.
- ▶ Tariff policies of the City.

In summary, the following sources of income/funding (cash inflows) will be available to the Metro during the next financial year:

- ▶ Assessment Rates and User Charges for Services: R23.7 billion.
- ▶ Operating Grants – R2.7 billion
- ▶ Fuel Levy – R1.5 billion
- ▶ All other Revenue excluding the above listed income –R1.4 billion

***A total of R29.5 billion is thus projected as revenue/funding for the 2014/2015 financial year.***

***Capital grants amounting to R2.2 billion has been excluded in the above amount.***

## **8. EXPENDITURE FRAMEWORK**

The City's expenditure framework for the 2015/16 budget and MTREF is informed by the following:

- ▶ Institutional Review and Human Resources Strategy.
- ▶ The asset renewal and the repairs and maintenance requirements as identified in the asset condition assessment.
- ▶ Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit, of which there is none.
- ▶ Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA.
- ▶ Intensified cost reduction strategy to be implemented.

Expenditure is categorised as being either committed (top-slice) or discretionary based on the level of discretion that the municipality has in amending the cost in the medium term. The greatest portion of the operating budget is committed expenditure which is highly predictable based on contractual commitments. Committed costs can generally only be avoided/amended after the contractual period has expired.

Discretionary budget allocations will only be made based on Results Based Project submissions made by departments.

The following line items will be considered for budget allocations as the "Top Slice" and increases will be based on the appropriate index (be it CPI or other appropriate economic index):

- ▶ Salaries;
- ▶ Councillors' allowances;
- ▶ Provision for bad debt (based on a 93% collection rate);
- ▶ Depreciation;
- ▶ Interest expense;
- ▶ Committed contracts as per register;
- ▶ Bulk purchases (Eskom, Rand Water, ERWAT); and
- ▶ Accounting provisions.

## 8.1 HUMAN RESOURCE COST

Insofar as Human Resources costs are concerned, the current profile of the salary bill is as follows:

Employee Category	No. of Positions	% of Positions	Salary Budget	% of Budget
Top Management	197	1%	R 347 279 535.00	6%
Senior Management	187	1%	R 145 735 049.00	3%
Professionals	1175	6%	R 699 473 668.58	13%
Unskilled	1964	10%	R 301 761 843.52	6%
Skilled	4085	22%	R 1 551 990 193.00	29%
Semi-skilled	11129	59%	R 2 336 089 609.98	43%
<b>Grand Total</b>	<b>18737</b>	<b>100%</b>	<b>R 5 382 329 899.08</b>	<b>100%</b>

*Top Management (City Manager, Heads of Departments, Directors).*

- ▶ *Senior Management (Executive Managers, Senior Managers, Senior Professional Engineers, Regional Managers).*
- ▶ *Professionals (Managers, Legal Advisors, Environmental Health Practitioners, Chief Accountants/ Engineers).*
- ▶ *Skilled (Accountants, Artisans, Building Inspectors, Examiners - driving).*
- ▶ *Semi-Skilled (Administrative Assistants, Artisan Assistants, Enrolled Nurses, Supervisors).*
- ▶ *Unskilled (General Workers, Cleaners, Messengers, Office Assistants).*

During this MTREF, focus will be in ensuring more professionals and skilled positions are brought into the structure. The vast majority of staff members are in the semi-skilled and unskilled category. The low percentages of skilled and professional staff are one of the contributing factors of the significant present use of consultants.

The HR strategy will be developed and resourced in the MTREF period and the following priorities will be dealt with:

- ▶ Finalisation of the Institutional Review;
- ▶ HR ICT Systems;
- ▶ Workforce Planning;
- ▶ Remuneration Framework;
- ▶ Scarce and Critical Skills;
- ▶ Health and Wellness – disease profiling;
- ▶ Scoping of the EMM Institute.

## 8.2 PROVISION FOR BAD DEBT

The provision for bad debt is a quantification of the billed amounts not collected.

An amount equalling the amounts billed and not collected is shown as an expenditure item and as a contribution to the provision for bad debt. This is called “impairing” the debtor in accounting terms. In other words, the debtor is valued at less than the billed amount as it is expected that a lesser amount will be collected. This does not mean that the debt is actually written off. Only once Council approves debt write-offs, is the debt actually written off. These write offs are then not processed as an expenditure item but the write-off is effected against the provision for bad debt.

## 8.3 DEPRECIATION

Depreciation is the systematic expensing of the value of an asset as it is used up and does not relate to any cash payment made (nor is the money owed to anyone for that matter). A road can last for 40 years and every year 1/40<sup>th</sup> of the road is “used up” and that must be shown as an expenditure item called depreciation. The intention is to set these funds aside so that there is cash available at the end of the useful life of the asset to replace the asset.

The projected depreciation cost is based on the existing asset register, the remaining useful life of the assets, the condition of the assets as well as the new assets to be acquired as per the draft MTREF for the 2015/16 – 2017/18 financial periods.

Phasing in of the inclusion of depreciation as cost in the setting of tariffs: 2015/16 will be the eighth year of a 10-year implementation plan - with 2017/18 as the last year.

The depreciation charge for the 2015/16 MTREF is as follows:

Assets Fair Value Reserve	Opening Balance	Offset Depreciation	Closing Balance
2015/16	929 463 679.09	464 731 839.54	464 731 840
2016/17	464 731 839.54	309 821 226.36	154 910 613
2017/18	154 910 613.18	154 910 613.18	-

## 8.4 APPROPRIATION OF DISCRETIONARY LINE ITEMS

An overheads cost allocation will be given to departments – these items will be dealt with as incremental budgets as it is not cost effective to embark on a zero based budget for these typical administrative costs:

- ▶ Audit Fees;
- ▶ Bank Charges;
- ▶ Corporate Gifts;
- ▶ Fuel and Lubricants;
- ▶ General Consumables;
- ▶ Insurance;
- ▶ Materials;
- ▶ Postage;
- ▶ Printing and Stationery;
- ▶ Refunds of developers contributions in terms of approved services agreements;
- ▶ Stock Adjustments;

- ▶ Telephone Costs; and
- ▶ Rental of existing leased buildings (where agreements are in place).

Costs that are classified as being “top-slice” and administrative will not be automatically increased without scrutiny. These cost items will be subjected to cost reduction processes. As a result, inflationary increases will be given to some departments, lower than inflationary increases will be allocated in certain cases, and even reductions in others.

Departments will then be given an opportunity to submit proposals for service delivery projects, which must include the outputs to be achieved. The allocation of funding will be based on the outputs to be achieved, and not based on actual expenditure of previous years.

## 8.5 FUNDING AND EVALUATION OF CAPITAL BUDGET

The capital budget will be funded as follows:

- ▶ USDG grant to be based on Housing Department’s integrated planning and funding strategy and in compliance with the USDG framework;
- ▶ Other grant funding to be used to fund social projects that will not necessarily generate revenue;
- ▶ Municipal bonds to be used to fund economic infrastructure that will stimulate economic growth and job creation;
- ▶ The capital programme is aligned to the asset renewal needs and backlog eradication goals and, as such, 40% of the total capital amount will be used for asset renewals;
- ▶ Cash generated from revenue will be used to fund movable assets;
- ▶ Operational gains and efficiencies will be directed to funding the capital budget; and
- ▶ Strict adherence to the principle of no project plans no budget. If there is no business plan no funding allocation can be made.

The evaluation of the project proposals will be based on the following criteria:

- ▶ Compliance with approved Capital Investment Framework (CIF) – projects to be evaluated by the City Planning Department:
  - Spatially influence and guide municipal capital prioritisation and allocation;
  - Strategically influence and guide municipal capital prioritisation and allocation;
  - Spatially and strategically coordinate and integrate capital expenditure across all sectors;
  - Show where the municipality must and will be spending its capital budget; and
  - Map capital projects included in the budget.
- ▶ The Capital Investment Framework includes a Capital Prioritisation Model (CPM). The CPM consist of seven steps, namely:
  - Describe the capital budget in four project categories (Backlog Eradication, Upgrading and Renewal; Economic Development; Local Interventions) – minimum 40% of the capital budget must be allocated towards Upgrading and Renewal projects as per requirements from National Treasury;

- Allocate a budget percentage to each of the four project categories;
- Allocate each budget category per geographic priority area (in the CIF);
- Screen all submitted projects for IDP, SDBIP and PMO compliance;
- Allocate individual capital projects as submitted by departments into project categories and CIF geographic priority areas; and
- Score individual capital projects to determine ranking per project category and CIF geographic priority areas (scoring system was tested for the 2015/16 to 2017/18 multi-year capital budget).
- Monitoring and Evaluation

## **8.6 STRATEGIC PROJECTS SUPPORTING THE ACHIEVEMENT OF THE SERVICE DELIVERY**

### **Infrastructure Delivery (Municipal and Social)**

Council's backlogs were determined in June 2009 as part of the first asset management evaluation process. The original figures were reviewed in June 2011 as part of the compilation of the asset management plan. Backlogs mainly resulted from formation of informal settlements, historical services backlogs and ageing infrastructure. Access backlogs were directly advised by the Housing Development Plan and level of services. At present, the availability of land is the biggest constraint due to dolomite and shallow undermining.

### **Composite capital and maintenance funding requirements up to 2028**

Some R85.81 billion is needed to address existing service access backlog, technical backlogs, and to meet the demand of growth and on-going renewals until 2028. This will require an average of R5.72 billion per annum, which means an increase in the asset base of 79% (asset replacement value). In addition, an amount of R41.27 billion would be required for maintenance over the 15-year reporting period, representing an increase of 87% per year over current levels of expenditure by 2028.

The following categories have been identified in the backlog study and represent the funding requirements for the next 15 years:

- ▶ Access backlog: Total infrastructure backlog of existing customers (informal settlements and previously disadvantaged areas) – R14.5 billion;
- ▶ Technical backlog – R9.9 billion;
  - Condition Backlog: Total renewal needs (due to aged infrastructure);
  - Capacity Backlog: Total upgrading needs (due to under capacity of existing infrastructure);
- ▶ Growth: Demand for new infrastructure due to expected growth – R42.6 billion; and
- ▶ Renewal: Future renewal demand due to ageing infrastructure – R18.8 billion.

### **Asset Maintenance and Renewals**

Asset maintenance is critical to the sustainability of the Metro. National Treasury advises that 8% of the carrying value of assets must be used towards the maintenance of those assets.



The estimated value of Council's PPE for 2015/16 is calculated as follows:

Property Plant and Equipment as per AFS 30 June 2014	44 018 924 715.00
<i>Capital Expenditure Budget for 2014/15</i>	<i>3 963 168 528.00</i>
<i>Expected Capital Expenditure for 2014/15 (90% of Capex)</i>	<i>3 566 851 675.20</i>
Add New Capital Acquisition for 2014/15 (60% of Expected Capex)	2 140 111005.12
<b>Property Plant and Equipment for 2015/16</b>	<b>46 159 035 720.12</b>

It is evident from the above table that Repairs and Maintenance budget of R3.7 billion must be set aside. The budget for Repairs and Maintenance for 2015/16 amounts to R2.66 billion, which is still below the required level. However, the impact to increase the repair and maintenance budget to be 8% of PPE value would have a severe impact on the expenditure budget with consequential huge tariff increases. EMM will prioritise the annual allocation for repair and maintenance over the medium-term.

In terms of the Asset Condition Assessment done, assets were required that have a remaining useful lives of less than five years and must be renewed to avoid asset failure. Cognisance must be taken of these assets when the capital renewal and repairs and maintenance budgets are compiled.

### **Transport, Freight and Logistics**

The Ekurhuleni Aerotropolis project includes, inter alia, development of land uses that facilitate the movement of people and goods by air. Initiatives include activities related to consolidating Ekurhuleni as a 'Gateway to Africa and the world'. This should include business tourism, head office facilities, and the like. In this financial year the focus will be on developing the strategic road map and the master plan for the aerotropolis.

The Integrated Rapid Public Transport Network (IRPTN) project involves establishment of infrastructure, operations and modes of transport that will result in accessible reliable, safe and affordable public transport system. The project is mainly funded from the Public Transport Infrastructure Grant (PTIS), but it is proposed that EMM provides for additional funding from its own sources.

Based on the revised plan submitted to the National Department of Transport (DoT), the municipality is ready to proceed with the implementation of the subsequent phases of the project namely, preliminary and detailed design, construction of road infrastructure, construction of the transport control center and depots, rolling out of IT infrastructure, implementation of the public transport industry transition programme and the acquisition of appropriate fleet for the operations of the system.

A PTIS grant of R970 million has been allocated to EMM over the 2014/15 medium term period.

### **Institutional Mobilisation and Capabilities**

The Institutional Review and Development is a project with the ultimate aim of ensuring integration of the institutional configuration and capacity of the EMM. For some time, the EMM has been using the combination of two structures, both of which are not fully implemented. This has had a negative impact on service delivery, given the limited capacity in many departments. The institutional review process now under way will help

create a single, integrated organisation with the requisite skills and competencies to give effect to better service delivery.

## **City Modernisation**

The Digital City project aims to ensure innovative use of technology to create a smart Ekurhuleni. This project is divided into four streams of work, namely (1) Broadband infrastructure; (2) Setting up EMM as an internet service provider; (3) Enterprise Operation Centre/Unified Command Centre, and (4) Digital City Services and products. Phase 1 of the project is under way and incorporates the setting up of a Digital City unit to provide effective broadband infrastructure capable of supporting business services, commercialisation of the available optic fibre and connectivity for the Ekurhuleni community.

The City of Ekurhuleni is home to a significant number of manufacturing companies by any global comparative means. Global events such as the recessions across continents are also impacting upon the growth, both positive and negative, of the companies operating within Ekurhuleni municipal boundaries. These events and conditions affect decision making by senior managers, owners or investors in companies globally, inclusive of those in Ekurhuleni municipality. As such, negative decisions, disinvestments or reduction of production capacities could be engaged by these senior managers which will ultimately affect the competitiveness of Ekurhuleni as a region, liquidity of the city, and other socio-economic issues such as unemployment. The City, therefore, embarked on a programme of revitalising the manufacturing sector with the aim of contributing to the competitiveness of the manufacturing sector in its geography and contributes to the national agenda of job creation.

## **Urban Acupuncture**

The utilisation of our water bodies to support the building of local economies, sport development, recreation and tourism has been started in the 2012/13 financial year. Ekurhuleni is rich with lakes and dams which have the potential to enhance economic activity in the City in the context of the Aerotropolis. The South African Maritime Safety Authority (SAMSA) and Ekurhuleni Metropolitan Municipality have started a process of assessing the development potential of these water bodies, and to determine their development and utilisation potential. To set the process in motion, some lakes and dams will be upgraded to appropriate standards. The Boksburg Lake, for example, is one water body that has been identified as contaminated with hazardous sludge. Here the main focus of the project is the dredging of the lake and restoration of its water quality to conform to recreational standards. In the past, the Brakpan Dam has had poor water quality resulting in an intolerable smell during the rainy season. In its case, the aim will be to ensure that its water quality is addressed through aeration as well as installation of litter and silt traps.

The Germiston Urban Renewal and Township Revitalisation and Renewal Strategy processes will help give direction and guidance in terms of investment and development of the township to achieve economic growth, social cohesion and facelift of townships. This process has started with the facilitating and developing townships economies through programmes of Township Hubs, which include Township Services Hubs, Township Shared Industrial Production Facilities, Township Business Parks, Recycling Buy Back Centers, Fabrication Laboratory and the provision of street trading facilities. In addition, the City is facilitating development and investment projects in townships such as shopping malls.

A funding model based on a percentage of the programme management cost of the project will be developed. The funding model will comprise funds from National Government as well as PPPs.

The township economies project aims to revive, revitalise and grow the collapsed state of the township economy that is as a result of the previous developmental trajectory that excluded previous black townships, resulting in poverty, unemployment, illiteracy and low skills base with the resultant current social ills such as social crime, teenage pregnancy, and substance abuse.

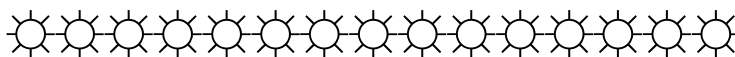
This project includes several paradigms that include economic transformation (supplier development and BBEEE), agriculture, and enterprise development, skilling for the economy, graduate placement programme, support for the formal and informal economy through infrastructure provision (Township Hubs) and poverty alleviation.

## Job Creation

The Revitalisation of the Manufacturing Sector programme aims to unlock investments into strategic, underdeveloped and marginalised areas to stimulate industrial investments that will drive efficiencies and competitiveness through sector development and support, industrial park regeneration and development, development facilitation, localisation of production, local procurement practices, and the provision of economic infrastructure in order to generate short, medium and long-term jobs.

The Ekurhuleni Community Skills Development, Job Creation and Economic Empowerment is a deliberate intervention to leverage its operational and capital expenditure budget for skills development, job creation and community empowerment through the following interventions:

- ▶ Type A: By setting aside a percentage of Capex on infrastructure (e.g. EPWP and Vukuphile) and Opex to develop and mainstream PDI-owned businesses.
- ▶ Type B: By setting aside a percentage of Opex to activate trade-in-services for community (ie indigents) according to work packages.
- ▶ Type C: By setting aside a percentage of Opex to activate a graduate development programme and experiential learning in partnership with local industries.
- ▶ Type D: By utilising the “Lungile Mtshali Poverty Alleviation Programme” to activate neighbourhood development and job creation initiatives; and
- ▶ Type E: By setting aside a percentage of Opex to activate youth development initiatives for unemployed youth to gain work readiness and experience.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D2

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **PRICING POLICY 2015/16**

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# PRICING POLICY

## 1. APPLICATION AND SCOPE

The Pricing Policy is applicable to the Ekurhuleni Metropolitan Municipality as well as to all of the municipal entities of the Metro, being:

- ▶ Brakpan Bus Company;
- ▶ East Rand Water Care Company; and
- ▶ Ekurhuleni Development Company, including Pharoeh Park, Phase Two and Lethabong Housing Institute.

The policy will be effective as from 1 July 2015.

## 2. OBJECTIVES OF POLICY

To ensure that pricing of services in the EMM is done in a financially sustainable and socially responsible manner, and in doing so:

- ▶ Determining cost reflective tariffs, as far as is possible;
- ▶ Ensuring equitable pricing;
- ▶ Ensuring affordability of basic services to the community;
- ▶ To ensure compliance with the Municipal Systems Act; and
- ▶ To ensure compliance with all tariff setting regulatory bodies.

## 3. INTRODUCTION

The municipality must have a balance between investments made in productive capacity versus investment made in social services. As such, a Pricing Policy Statement was introduced with the compilation of the 2013/14 – 2015/16 budget cycle. This policy statement must be read in conjunction with the following policy documents:

- ▶ Budget Policy Statement;
- ▶ Property Rates Policy;
- ▶ Electricity Tariff Policy;
- ▶ Free Basic Electricity Policy;
- ▶ Water and Wastewater Tariff Policy; and
- ▶ Solid Waste Tariff Policy.

## 4. VARIOUS CATEGORIES OF PRICING

The Ekurhuleni Metropolitan Municipality has a wide range of customers. The pricing policy is intended to derive at appropriate pricing and cross-subsidisation mechanisms to meet the needs of the various customer groupings.

Whilst the categories of users guide pricing, the various tariff policies of the Metro will govern the prices that will be payable for the various services and a person will not be entitled to a subsidy simply based on the category in which the person is deemed to fall. The exception will be the indigent category where a person will qualify for grants, rebates

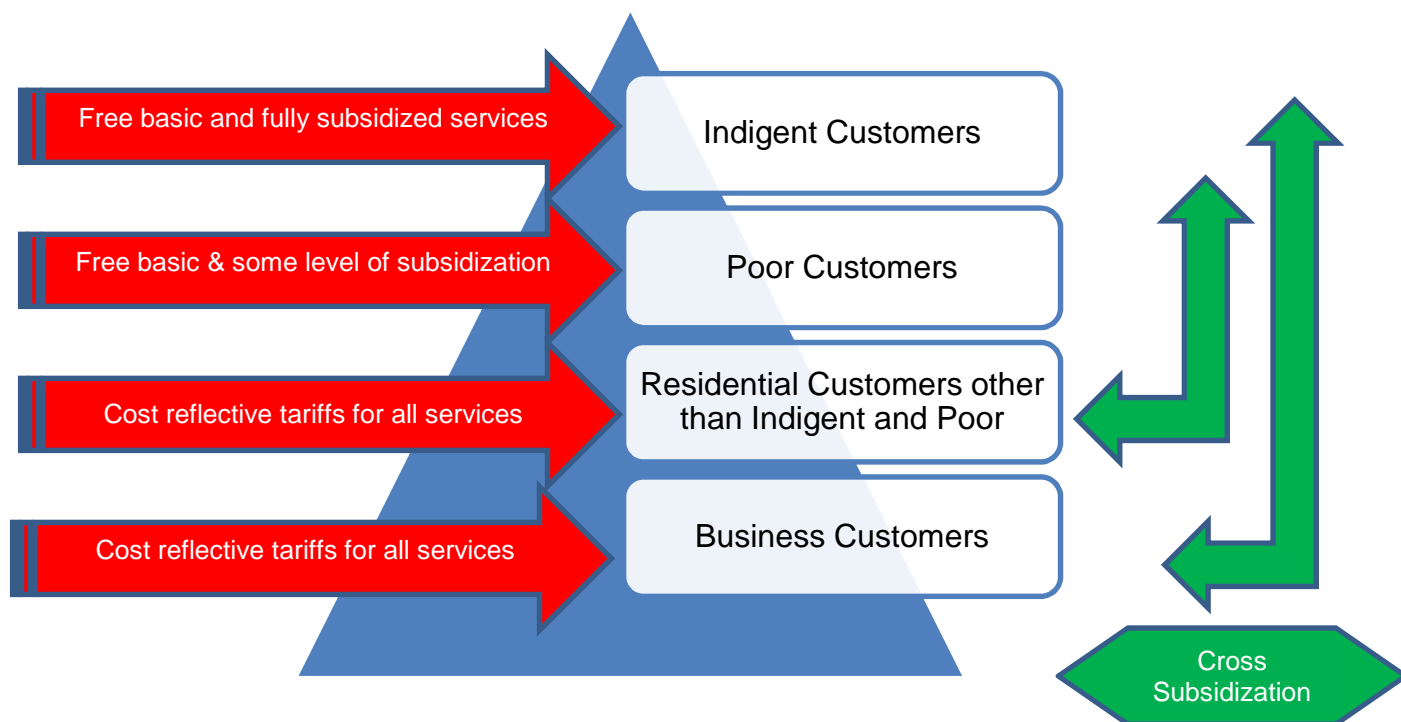
and free basic services based on the indigent status as soon as the person has been approved as indigent and included in the formal indigents register of Council.

In terms of the approved Indigent Policy of Council, indigent relief will be granted to an approved household where the:

- a) combined household income of all occupants/ residents and/ or dependants residing on the property and are over the age of 18 years of age, is less than two (2) state monthly pension grants, as amended by Minister of Finance from time to time;
- b) account in respect of basic services and/or assessment rates, is held with Council in the name of the applicant;
- c) applicant is a South African citizen;
- d) the property is used for Residential purposes only; and
- e) owner of the property is an indigent applicant and municipal value of property does not exceed maximum value as determined by Council's assessment rates tariff policy.

In addition, residents of Ekurhuleni who do not have a formal municipal account but live in an informal settlement will also be registered as indigents. Whilst these residents will not benefit from rebates related to assessment rates, free basic services will be extended to these residents to the extent that infrastructure is available (ie provision of water to informal settlements, collection of refuse from informal settlements, chemical toilets, etc). Other benefits that apply to registered indigents will also be extended to those in informal settlements who are registered on the indigents register of Council.

**The pricing and cross-subsidisation strategy is reflected below:**



## 5. DETERMINATION OF POVERTY

There are differences between poverty and indigence and the factors to be taken into account in determining the aforementioned in the process of policy formulation as required in terms of the law.

How do we deal with scenarios where an individual is a beneficiary under the indigent policy of the municipality in circumstances where it is clear that the individual is above the set threshold to qualify for such benefits or discounts? For example, an individual who lives in a shack simply because it is his or her choice, or individuals with certain amenities which ordinarily cannot be enjoyed by people falling within the threshold, as set out for qualification in the indigence scheme (such as DSTV in a shack or a flashy car etc).

The list below relates to legislative provisions, municipal policies and by-laws which are relevant in dealing with this matter:

- ▶ The Constitution of the Republic of South Africa Act 108 of 1996.
- ▶ Water Services Act.
- ▶ The Municipal Systems Act 32 of 2000.
- ▶ The Municipal Property Rates Act 6 of 2004.
- ▶ Framework for a Municipal Indigent Policy.
- ▶ Electricity By-laws.
- ▶ Water By-laws.
- ▶ Policy on the Provision of Free Basic Services – water and wastewater.
- ▶ Policy on the Provision of Free Basic Electricity.
- ▶ Indigent Support Policy.
- ▶ Property Rates Policy.

Section 229 of the Constitution authorises the municipality to impose rates on property and surcharges on fees for services provided by, or on behalf of, the municipality subject to national legislation.

Section 3 of the Water Services Act states that everyone has a right of access to basic water supply and basic sanitation.

Section 74 of the Municipal Systems Act provides that a municipal council must adopt and implement a tariff policy on the levying of fees for municipal services, in accordance with prescribed principles in terms of the section.

Section 2(a) of the Municipal Property Rates Act says that a metropolitan or local municipality may levy a rate on property in its area.

Section 3(5) of the Municipal Property Rates Act states that any exemptions, rebates or reductions adopted by a municipality must comply and be implemented in accordance with a national framework that may be prescribed after consultation with organised local government.

It is worth mentioning at this stage that the above mentioned legislation does not define poverty or indigent. Poverty is defined in Black's Law Dictionary as "*a condition where people's basic needs like food and shelter are not being met*". Indigent is defined in the aforementioned source as "*a person who is needy and poor, or one who has no property to furnish him a living or anyone able to support him and to whom he is entitled to look for support*".

## **5.1 PROPERTY RATES POLICY**

Paragraph 6 of the abovementioned policy provides for criteria for exemptions, reductions and rebates in terms of which the following are to be taken into account:

- a) Indigent status of the owner of a property.



- b) Source of income of the owner of a property; and
- c) Social or economic conditions of the area where the owners of the property are located.

Paragraph 7 lists the categories of owners of property for purposes of exclusions, exemptions, reductions, rebates and differential rating, namely, residential, indigent owners, child headed households, pensioners and disability grantees/medically boarded persons and the like.

Paragraph 8 deals with various property rates rebates granted to qualifying property owners.

## 5.2 INDIGENT SUPPORT POLICY

This policy defines an “indigent person” as a person lacking the basic necessities of life such as insufficient water, basic sanitation, refuse removal, health care, housing, environmental health, and supply of basic energy, food and clothing.

“Deemed Indigent” household is defined as individuals who live together in a single residential property and qualifies for indigent relief based on the use and value of property as determined in terms of general valuation roll.

Paragraph 9 deals with the criteria for qualification for indigent support and under 9.1, indigent relief will be granted to an approved household where the:

- a) Combined household income of all occupants/residents and/or dependents residing on the property and are over the age of 18 years, are less than two state monthly pension grants.
- b) Account in respect of basic services and/ or assessment rates, is held with Council in the name of the applicant.
- c) Applicant is a South African citizen.
- d) The property is used for residential purposes only, and
- e) Owner of the property is an indigent applicant and municipal value of the property does not exceed the maximum value as determined by council’s assessment rates tariff policy.

Paragraph 9.1.3 states that indigent relief will **not** be granted where the applicant, household, occupants/residents and/or dependents residing on the property, as the case may be, -

- a) Receive significant benefits or regular monetary income (own emphasis) that is above the indigent qualification threshold.
- b) Applicant is not registered as consumer of services in the records of council, and
- c) Applicant owns more than one property, registered individually or jointly.

Paragraph 9.2 states that households will be deemed indigent if the property is used for Residential purposes only and municipal value of the property does not exceed R150 000.

## 6. ASSESSMENT RATES PRICING

The following principles will ensure that the municipality treats persons liable for assessment rates equitably in terms of the act:

- ▶ Ratepayers with similar categories of properties will pay similar levels of assessment rates.

- ▶ The ability of specific categories of properties and/or categories of owners to pay their assessment rates will be taken into account by the Council through applicable rebate policies.
- ▶ In terms of section 229(2)(a) of the Constitution, a municipality may not exercise its power to levy rates on property in a way that would materially and unreasonably prejudice -
  - (a) national economic policies;
  - (b) economic activities across its boundaries; or
  - (c) the national mobility of goods, services, capital or labour.
- ▶ The determination of the tariffs and the levying of rates must allow the Council to promote local, social and economic development.

Property rates are determined based on the categories of rateable properties which are determined according to actual *use* of the property irrespective of the permitted use in terms of the Town Planning Scheme. Categories of properties are included in Property Rates Policy and reviewed on annual basis in terms of the provisions of Municipal Property Rates Act.

The applicable tariffs relevant to various categories of properties will be influenced by :

- ▶ Pricing ratio of the category – Residential category forms the basis of ratio determination with differentiated ratios being applied to different categories of properties. As an example, industrial ratio is 2.5, meaning that the rate of industrial properties will be 2.5 times higher than the residential rate. Similarly, the ratio of farms is 0.25 meaning that the rate of farms will be a quarter of that of residential properties. The various ratios are contained in the property rates policy.
- ▶ Rebates and exemptions granted in respect of category – various categories have rebates associated with the use of the property. Churches, as an example, receive a 100% rebate, indigents receive a 100% rebate, and pensioners receive rebates based in first instance on pensioner status with additional rebate of up to 100% depending on their household income. In addition, all residential properties have a legally compulsory exemption of at least R15 000. This exemption can be increased to the discretion of Council as part of its pricing policy.

In addition, the existing rebates offered in terms of Section 15(1) (b) of the Property Rates Act read with Council's Property Rates Policy will remain in place for the 2015/16 financial year.

The rebates are as follows:

- ▶ **Indigent Households** – Owner of residential property, registered in terms of councils approved Indigent Policy, be exempted from paying of property rates.
- ▶ **Child headed households** – That a child headed household registered in terms of councils approved Indigent Policy, be exempted from paying of Property Rates.
- ▶ **Age/Pensioners reduction, disability grantees and medically boarded persons** –subject to requirements as set out in Property Rates Policy, an additional reduction of R150 000 on the market value of residential property owned by person older than 60 years of age or registered as “Life right use” tenant in deeds office (Age/Pensioner reduction), disability grantees and medically boarded persons be granted.

- ▶ Aged/Pensioners rebate, disability grantees and medically boarded persons – an additional rebate be granted in respect of sliding scale based on average monthly earnings.

The applicant must:

- be the registered owner of the property or registered as “Life right use” tenant in deeds office.
- produce a valid identity document;
- must be at least 60 years of age upon application, provided that where couples are married in community of property and the property is registered in both their name, the age of the eldest will be the qualifying factor, or approved disability grantee or approved medically boarded person;
- not be in receipt of an indigent assessment rate rebate;
- must reside permanently on the property concerned which consists of one dwelling only and no part thereof is sub-let;
- confirm the aforementioned details by means of a sworn affidavit and/or latest income tax assessment.
- On approval, the following rebates will be applicable:

Average Monthly earnings in respect of preceeding 12 months.	Assessment Rates Rebate
R0.00 to R 2 700 (2 x State pensions when amended)	100% rebate
R 2 700.01 to R 4 840.00	85% rebate
R 4 840.01 to R 6 450.00	70% rebate
R 6 450.01 to R 8 060.00	55% rebate
R 8 060.01 to R 12 300.00	40% rebate

- That the minimum “average monthly earnings” be adjusted annually and effective in accordance with National Government Budget announcement in respect of state pensions.

- ▶ Municipal – That non-trading services be exempted from paying of property rates.
- ▶ Sporting bodies - used for the purposes of amateur sport and any social activities which are connected to sport: 90% rebate in respect of the amount levied as rates on the relevant property but subject to existing agreements between club and Council not determining a different position.
- ▶ Welfare organisations registered in terms of the National Welfare Act, 1978 (Act No. 100 of 1978, 100% rebate in respect of the amount levied as rates on the property.
- ▶ Public benefit organisations/Non-Governmental Organisations (NGOs) and Cultural Organisations approved in terms of section 30 of the Income Tax Act 58 of 1962, read with Items 1, 2 and 4 of the Ninth Schedule to that Act, 100% rebate in respect of the amount levied as rates on the property.
- ▶ Protected areas/nature reserves/conservation areas – That protected areas/nature reserves/conservation areas be exempted from paying of property rates.
- ▶ Private schools, universities, colleges and crèches :
  - Private (independent) primary and secondary schools (regardless of whether subsidised or not), registered as educational institutions, a rebate of between 70% and 100% in respect of the amount levied as rates on the

relevant property, subject to prior application and submission of prior years' audited financial statements. Rebate will be adjusted negatively in accordance with percentage ratio between net profit and gross income in the following categories:

Net Profit after tax%	Net Rebate%
0.00% - 10.00%	100%
10.01% - 20.00%	90%
20.01% - 30.00%	80%
30.01% - 40.00%	70%

- Private (independent) universities and colleges, registered as educational institutions not subsidised by state, 20% rebate in respect of the amount levied as rates on the relevant property.
- Crèches, registered as educational institutions, 100% rebate in respect of the amount levied as rates on the relevant property.
- ▶ **Vacant unimproved stands** - That a 75% rebate be granted on residential property on which a dwelling unit(s) is/are being constructed and which will be used exclusively for that purpose, subject to the following conditions:
  - That an approved building plan is supplied;
  - That a residential dwelling unit(s) be constructed on the property;
  - That the 75% rebate be granted for a maximum period of eighteen (18) months from the date the approved building plan was supplied;
  - That the occupation certificate be supplied at the end of the eighteen (18) month period;
  - That the failure to supply the occupation certificate will result in a reversal of the 75% rebate already granted; and
  - That in the event that the said property is sold prior to the issue of the occupation certificate, the rebate already granted be reversed.

## 7. ENERGY PRICING

The existing tariff structures will be carried forward in the next financial year, with structural changes effected on the larger tariffs to reflect subtle changes made by Eskom on the winter and summer period structures.

EMM follows the Eskom inclining block tariff ((IBT - Homelight Tariff 60A), given that the City has 150 000 households supplied by Eskom, inside EMM boundaries. Eskom is proposing a two-block IBT to NERSA, which will then also be followed by EMM, with a third block added to mitigate migration to the subsidised tariff by EMM higher-end customers. The first IBT block is proposed to stretch up to 600 units and it is also proposed that FBE be limited to only first block consumers. The EMM average for this category of consumer is 450 units per month.

### Current pricing approach

The Inclining Block Tariff was designed by NERSA to protect the poor from high electricity costs. In addition, Free Basic Electricity (FBE) also protects the poor from high electricity costs.

EMM, strategically, matches the lower than municipal rate Eskom Inclining Block Tariff, given the 150 000 Eskom customers in the area. Ekurhuleni provides electricity at the Eskom priced Inclining Block Tariff **and** provides 100 units FBE to **all** on Tariff A (IBT).

This has the following direct problems:

- ▶ The income rate is unsustainably low (EMM purchase versus sales ratio);
- ▶ Higher end customers are subsidised (unintended consequence);
- ▶ Business and industry must pay more to subsidise the lack of income;
- ▶ EMM should move towards the provisions of the National Policy on FBE.

In July 2012, the IBT was reduced to match Eskom tariffs; this led to a substantial reduction in tariffs to consumers making use of the IBT tariffs.

### Provision of free basic services

FBE is dealt with under separate provisions of government's social programmes. The principle of an IBT is specifically provided for and supported by the "South African Electricity Supply Industry: Electricity Pricing Policy GN 1398 of 19 December 2008" (EPP) which states that:

*"Low income tariff customer subsidisation: Charging an appropriate tariff structure that allows for maximum subsidization at low consumption levels with gradually reducing cross-subsidies as the consumption levels increase."*

Blocks	Consumption Levels	Basis of Block Range
Block 1	1-50 kWh	Equal to FBE
Block 2	51-350 kWh	Cushion low income large families (and multiple households) that may spill over from Block 1
Block 3	351-600 kWh	Presumed average household consumption informed by National Treasury assumption
Block 4	>600kWh	Remainder

Comments regarding existing FBE structure in the Ekurhuleni Metropolitan Municipality:

- ▶ EMM has very low IBT rates, strategically matching Eskom;
- ▶ EMM, in addition, allocates 100 units FBE in addition to the IBT rate;
- ▶ The FBE subsidises block 1 fully, and 50 units of block 2;
- ▶ The low IBT income levels has the effect that business and industry have to pay substantially more;
- ▶ This segment is exerting pressure on a national level in terms of municipal electricity tariff levels in general;
- ▶ Change is required in terms of the EMM FBE allocation, which is:
  - EMM 100 units (should be 50), and
  - EMM broad-based (should be targeted to indigent customers).
- ▶ Eskom intends to have implemented a simplified 2-block IBT in their next set of tariffs;
- ▶ EMM will follow Eskom (Homelight Tariff 60A) on the IBT;
- ▶ EMM will again add a third block with a very high tariff value, to prevent as far as is possible, migration by higher end customers; and
- ▶ The simplified blocks will save EMM in terms of managing the numerous queries received on the complex 5-block IBT currently used

### Recommended FBE for 2013/2014

That an average calculation of 12 months' consumption values is done per customer and FBE of 100kWh be provided to those using less than 450 units per month. If the average exceeds 450 units per month, it is an automatic exclusion of the FBE.

At the value of a 450 average approximately 85 000 customers on the IBT will no longer receive any FBE.

This approach is recommended for the following reasons:

- EMM is subsidising Tariff A(IBT) customers with a low tariff and with 100 units of FBE - compared to other cities, EMM is over subsidising;
- Unintended consequences are that EMM also subsidises customers who can afford electricity and that business and industry are paying higher than they would in some neighbouring cities;
- This proposal provides that FBE of 100 units remain for lower consumption customers only;
- The proposed cut off value is 450 units per month, for three reasons:
  - 450 units is the average monthly consumption for Tariff A(IBT),
  - The City of Cape Town also uses the 450 unit figure, and
  - It is not as tight as eThekweni (only those consuming less than 150 units).
- About 85 000 customers receiving FBE in 2012/13 will no longer receive FBE in 2014/15;
- The lower than cost Tariff A available to residents clearly shows Council's intent to assist the poorer communities in. However, this principle could be abused by residents who can afford to pay for services, but opted to make use of the subsidised tariff. In order to discourage it Council has increased the step tariff substantially for users on Tariff A using more than 700kWh per month;
- Any customer on Tariff A whose average monthly consumption (calculated over the previous 12 months) equals or exceeds 750 kWh, will be moved to Tariff B and will have to remain on it for a minimum of 12 months. After this 12 month period, should the customer's average monthly consumption (calculated over the previous 12 months) be less than 750kWh application can be made to move back to Tariff A. The administrative management of this principle must be refined before being implemented; and
- EMM must protect its business and industry segment to ensure existing jobs are sustained and new jobs are created.

### **Ringfenced percentage of Income Budget towards repair and maintenance expenditure**

The electricity tariffs shall include a maintenance levy calculated at 4% of income. Income resulting from this levy is to be used for preventative and critical maintenance of the network only. This is not a levy as defined by the Municipal Fiscal Powers and Functions Act.

The electricity tariffs are to include an energy efficiency levy of 0.25% of income. The income from this is to be used for energy efficiency projects within Ekurhuleni. It not a levy as defined by the Municipal Fiscal Powers and Functions Act.

## **8. WATER AND SANITATION PRICING**

Broad water pricing goals have been established by National Government. These goals have been primarily directed at the pricing of raw water; however, they form an important context for the establishing of retail tariff goals.

The National Water Act of 1998 clearly identifies four primary national water pricing goals:

- ▶ Improving social equity;
- ▶ Ensuring ecological sustainability;
- ▶ Ensuring financial sustainability; and
- ▶ Improving efficiency.

The broad principles used in the compilation of the tariffs to promote the attainment of the tariff setting goals mentioned above that are applied in setting the tariffs are:

- ▶ adequate services are provided fairly to all consumers of Ekurhuleni;
- ▶ the prices of water and sanitation reflect the fact that they are both social and economic goods, ie pricing promotes access to a basic service, encourages the wise and sustainable use of resources and ensures financial sustainability;
- ▶ Tariffs to be based on “efficient costs”(cost to run the water service provider in a cost effective, efficient manner);
- ▶ Payment to be in proportion to the amount of water consumed. This will promote the more efficient use of water, compared to tariffs which have a large fixed-cost component; and
- ▶ Tariffs should promote the development of competitive business and economic development.

There are many factors that influence the cost of delivering water to customers. The following relevant costs are taken into account in order to determining the water tariff:

- ▶ Rand Water cost-bulk purchase cost;
- ▶ ERWAT sanitation treatment cost;
- ▶ Unaccounted for water(UAW);
- ▶ Percentage non-payment (bad debt provision);
- ▶ Cost of free basic water;
- ▶ Operating and maintenance cost of EMM water and sanitation system;
- ▶ Capital investment cost of EMM water and sanitation system; and
- ▶ Portion of equitable share made available by Central Government.

The Council’s water tariffs are affected by the following factors and the minimum tariff has to cover the following aspects:

- ▶ Cost of raw water or bulk potable water; plus
- ▶ Cost of overhead and operational costs (maintenance and depreciation etc); plus
- ▶ Cost of capital (interest on loans); plus
- ▶ Reasonable rate of return on assets; plus
- ▶ Cost of free basic water provision; plus
- ▶ Provisions for bad debt and future infrastructure expansion; minus
- ▶ Subsidies (municipal infrastructure and the local government equitable share grants).

The Council’s sanitation tariffs are affected by the following factors and the minimum tariff has to cover the following aspects:

- ▶ Sanitation treatment cost; and
- ▶ Cost of overhead and operational costs (maintenance and depreciation etc); plus
- ▶ Cost of capital (interest on loans); plus
- ▶ Reasonable rate of return on assets; plus
- ▶ Cost of free basic sanitation provision; plus
- ▶ Provisions for bad debt and future infrastructure expansion; minus
- ▶ Subsidies (municipal infrastructure and local government equitable share grants).

The water and sanitation tariffs shall include a maintenance levy calculated at 3% of income. Income resulting from this is to be used for critical water and wastewater maintenance only. This is not a levy as defined by the Municipal Fiscal Powers and Functions Act.

Steps tariffs for both domestic as well as commercial industrial usage have been applied (water and sanitation) to promote water conservation. The sanitation tariff will continue to be based on the volume of water consumed during the MTREF under consideration. The basis for this approach is to discourage wasteful water use practices and thus avoiding high water losses.

### **Current pricing approach**

At present, the water and sanitation tariff structure is in the form of an inclining block tariff, ie the more you use, the more you pay. In addition, all residential customers do not pay for the first 6kl of water and sanitation. Registered indigents receive the 7<sup>th</sup> – 9<sup>th</sup> kilolitre at no cost as well.

The Water Loss Programme adopted must be strengthened in terms of resources so as to achieve intended targets and to reduce Non-Revenue Water levels. Currently water losses account for more than R400 million per year. This is revenue that cannot be recovered and is causing a strain on the surplus of the organisation. The eradication of water losses forms an integral part of the strategic priorities of the Metro in that it impacts on the broader business operation and further liquidity standing. The cost of water losses impact adversely on the existing consumers as such translates to direct increases on the tariffs charged for water and sanitation.

## **9. SOLID WASTE PRICING**

The municipal solid waste tariff strategy was developed by the Department of Environmental Affairs in 2011. Its purpose is to provide a framework and guidance for municipalities in setting solid waste tariffs that align with the intentions of the National Waste Management Strategy. The strategy recognises the importance of full cost accounting as the foundation of financial sustainability, which is critical in the delivery of effective and efficient waste services.

The purpose of the strategy is to:

- ▶ Provide guidance to municipalities for tariff setting to align with the National Waste Management Strategy;
- ▶ Entrench full cost accounting to municipal solid waste services;
- ▶ Improve financial sustainability;



- ▶ Use economic instruments to achieve the objectives of the National Waste Act, including reduction, re-use, recycling and alternative disposal;
- ▶ Obtain the correct balance between subsidization, full cost recovery and extension of services; and
- ▶ Make tariff intentions and decisions explicit.

Tariff principles are:

- ▶ Efficient allocation of resources;
- ▶ Efficient supply of services;
- ▶ Efficient use of natural resources and encouragement of waste recycling;
- ▶ Cost recovery;
- ▶ Financial viability;
- ▶ Horizontal equity;
- ▶ Vertical equity and poverty alleviation;
- ▶ Administrative and technical feasibility;
- ▶ Polluter pays;
- ▶ Avoiding illegal dumping;
- ▶ Proportionality;
- ▶ Transparency;
- ▶ Promotion of local economic development;

The department is revising the tariff structure to accommodate the following:

- ▶ The poor through a phased approach using different sliding pricing scales. The value range of properties up to R300 000 with a stand size of less than 300m<sup>2</sup> has a rebate of 15% that accounts for 39% of the residential communities; and
- ▶ A plan to roll out the 240 litter bins which has more benefits, and among those is the implementation of the polluter pays principle and it is proposed that the roll out is fast tracked.

A further revision of the tariff structure will be implemented in the future with the Integrated Waste Management Plan where the cost drivers will entail the entire waste management value chain ie planning, storage, recycling, transportation and disposal.

Waste management tariffs for residential use should be “pro-poor” in their orientation and seek to ensure that a minimum basic level of service is affordable for all households, ensuring that all formal and informal households have access to basic waste management services. The policy must support the viability and sustainability of waste management services to the poor. Formal and informal households must have access to at least basic services through –

- 2.1.1 a free basic bagged service for informal households;
- 2.1.2 a basic 240l container for formal households;
- 2.1.3 tariffs that cover operating and maintenance costs; and
- 2.1.4 any other direct or indirect method of subsidisation of tariffs for poor households.

### **Cost reflectivity**

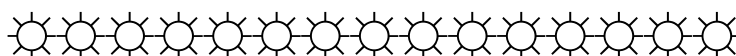
Waste management tariffs must include all the costs reasonably associated with rendering the service, including capital, operating, maintenance, administration and replacement

costs and interest charges. Correct cost allocations should be made that will allow costs to be mapped against the tariffs required so as to reflect those costs and prevent residential users cross subsidizing non-residential users. It should also include the fee for those waste management services provided for, or on behalf of EMM, which cannot be allocated to a specific consumer. This may include area cleaning and *ad hoc* cleaning services.

The costs incurred by EMM are unique and include the following:

- 4.2 Waste generation volumes;
- 4.3 Emptying the containers;
- 4.4 Transporting the waste collected to the nearest disposal facility;
- 4.5 Remuneration;
- 4.6 Handling costs flowing from the separation of recyclable material from the non- recyclable waste;
- 4.7 Disposal /land filling costs;
- 4.8 Management of mini refuse sites at disposal facilities;
- 4.9 Provision for containers and replacement thereof if damaged, lost or stolen;
- 4.10 Provision for bad debts;
- 4.11 General administrative costs and overheads
- 4.12 Depreciation and interest on borrowings;
- 4.13 Capital and infrastructure replacement reserves;
- 4.14 Rehabilitation of landfill sites; and
- 4.15 Implementation of waste minimisation initiatives.

<b>Activity</b>	<b>Policy</b>
Informal Settlements	Zero rated (once per week)
Formal Areas	Stand size (once per week)
Domestic Service for 240l wheelie bins	Per bin( once per week)
Flat/Town House Complex Refuse	Per unit(number of collections per week)
Flat/Town House Complex Refuse where static compactors are installed	As per schedule of tariffs
Institutions	Equal to domestic tariff for stand size 301-600m <sup>2</sup>
Business Refuse Removal	Per container size and number of services per week
City Cleansing: Litter Picking	Rate per m <sup>2</sup> of all business and industrial zoned erven with fixed maximum levy per month
City cleansing levy: Area cleaning	As per schedule of tariffs
Bulk Services	As per schedule of tariffs
Sundry Tariffs	As per schedule of tariffs
Environmental levy	As per schedule of tariffs
Refuse Disposal Sites	As per schedule of tariffs





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

## Annexure D3

### **EKURHULENI METROPOLITAN MUNICIPALITY**

# **PROPERTY RATES POLICY 2015/16**

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# PROPERTY RATES POLICY

## PREAMBLE

**WHEREAS** section 229 of the Constitution of the Republic of South Africa empowers municipalities to levy property rates, subject to national legislation;

**AND WHEREAS** section 2 of the Local Government: Municipal Property Rates Act No. 6 of 2004, as amended, is the national legislation that empowers a municipality to levy a rate on property in its area;

**AND WHEREAS** in terms of section 3(1) of the Act the council of a municipality must adopt a rates policy consistent with the Act on the levying of rates on rateable property in the municipality;

**AND WHEREAS** section 3(3) of the Act prescribes what issues are to be addressed in the rates policy;

**AND WHEREAS** any exemptions, rebates or reductions provided for in the Rates Policy must, in terms of section 3(5) of the Act, comply and be implemented in accordance with a prescribed national framework;

**NOW THEREFORE** the Council of the Ekurhuleni Metropolitan Municipality has adopted the Policy as set out hereunder: -

## 1. DEFINITIONS

For the purpose of this Policy any word or expression to which a meaning has been assigned in the Act, shall bear that same meaning in this Policy, and unless the context indicates otherwise:

<b>“Act”</b>	means the Local Government: Municipal Property Rates Act, No. 6 of 2004 (Act No. 6 of 2004 as amended);
<b>“Agricultural purpose”</b>	means a property that is used primarily for agricultural purposes but, excludes any portion thereof that is used commercially for the hospitality of guests and excludes the use of the property for the purpose of eco-tourism or for the trading in or hunting of game;
<b>“Business and commercial”</b>	means the activity of buying, selling or trade in goods or services and includes any office or other accommodation on the same erf, the use of which is incidental to such business, with the exclusion of the business of mining, agriculture, farming, or inter alia, any other business consisting of cultivation of soils, the gathering in of crops or the rearing of livestock or consisting of the propagation and harvesting of fish or other aquatic organisms.
<b>“Council”</b>	Means - (a) the “Municipality” and vice versa; (b) the Council of the Ekurhuleni Metropolitan Municipality established by Provincial Notice No. 6768, as amended, exercising its legislative and

- executive authority through the municipality;
- (c) its successor in title; or
- (d) a structure or person exercising a delegated power or carrying out an instruction, where any power in these by-laws has been delegated or sub-delegated, or an instruction given, as contemplated in section 59 of the Act;
- (e) a service provider fulfilling a responsibility under these by-laws, assigned to it in terms of section 81(2) of the act, or any other by-law, as the case may be.

<b>“Exemption”</b>	in relation to the payment of a rate, means an exemption granted by a Municipality in terms of Section 15 of the Act;
<b>“Industrial”</b>	means a branch of trade or manufacturing, production assembling or processing of finished or partially finished products from raw materials or fabricated part, on so large scale that capital and labour are significantly involved.
<b>“Indigent”</b>	means an indigent person referred to in the Indigent Support Policy of the Council
<b>“Multiple purpose”</b>	in relation to a property, means the use of a property for more than one purpose;
<b>“Municipal properties”</b>	means those properties of which the municipality is the registered owner.
<b>“Mining”</b>	means any operation or activity for the purpose of extracting any mineral on, in or under the earth, water or any residue deposit, whether by underground or open working or otherwise and includes any operation or activity incidental thereto;
<b>“Mining Property”</b>	means a property used for mining operations as defined in the Mineral and Petroleum Resources Development Act, 2002 (Act No 28 of 2002)
<b>“Newly rateable property”</b>	means any rateable property on which property rates were not levied before the end of the financial year preceding the date on which this Act took effect, excluding: <ul style="list-style-type: none"> <li>(a) a property which was incorrectly omitted from a valuation roll and for that reason was not rated before that date; and</li> <li>(b) a property by the Minister by notice in the <i>Gazette</i> where the phasing-in of a rate is not justified;</li> </ul>
<b>“Owner”:</b>	<ul style="list-style-type: none"> <li>(a) in relation to a property referred to in paragraph (a) of the definition of “property”, means a person in whose name ownership of the property is registered;</li> <li>(b) in relation to a right to in paragraph (b) of the definition of “property”, means a person in whose name the right is registered;</li> <li>(c) in relation to a time sharing interest contemplated in the Property Time-sharing Control Act, 1983 (Act No. 75 of 1983), means the management association contemplated in the regulations made in terms of section 12 of the Property Time-sharing Control Act, 1983, and published in Government Notice R327 of 24 February 1984;</li> <li>(d) in relation to a share block company, the share</li> </ul>

block company as defined in the Share Block Control Act, 1980 (Act No. 59 of 1980);

- (e) in relation to buildings, other immovable structures and infrastructure referred to in section 17(1)(f), means the holder of the mining right or the mining permit;
- (f) in relation to a land tenure right referred to in paragraph (c) of the definition of “property”, means a person in whose name the right is registered or to whom it was granted in terms of legislation; or
- (g) in relation to public service infrastructure referred to in paragraph (d) of the definition of “property”, means the organ of state which owns or controls that public service infrastructure as envisaged in the definition of “publicly controlled”.
- (h) Provided that a person mentioned below may for the purposes of this Act be regarded by a municipality as the owner of a property in the following cases:
  - (i) a trustee, in the case of a property in a trust excluding state trust land;
  - (ii) an executor or administrator, in the case of a property in a deceased estate;
  - (iii) a trustee or liquidator, in the case of a property in an insolvent estate or in liquidation;
  - (iv) a judicial manager, in the case of a property in the estate of a person under judicial management;
  - (v) a curator, in the case of a property in the estate of a person under curatorship;
  - (vi) a person in whose name a usufruct or other personal servitude is registered, in the case of a property that is subject to a usufruct or other personal servitude;
  - (vii) a lessee, in the case of a property that is registered in the name of a municipality and is leased by it;
  - (viii) a lessee, in the case of a property to which a land tenure right applies and which is leased by the holder of such right
  - (ix) a buyer, in the case of a property that was sold by a municipality and of which possession was given to the buyer pending registration of ownership in the name of the buyer;

***“Permitted use”,***

in relation to a property, means the limited purposes for which the property may be used in terms of:

- (a) any restrictions imposed by:
  - (i) a condition of title;
  - (ii) a provision of a town planning or land use scheme; or
  - (iii) any legislation applicable to any specific property or properties; or
- (b) any alleviation of any such restrictions;



***“Pensioner”***

means a person whom -

- (i) is at least than 60 years of age on date of application, provided that where couples are married in community of property and the property is registered in both their names , the age of the eldest will be the qualifying factor;
- (ii) is the registered owner of the property;
- (iii) is in receipt of a total monthly income from all sources (including the income of the spouse of the owner) not exceeding an amount to be determined by the council;
- (iv) is the owner/occupant and account holder of the property concerned, which will consist of one dwelling only and no part thereof will be sub-leased;
- (v) must reside permanently on the property concerned which consists of one dwelling only; and
- (vi) a person who is a mentally and/or physically disabled person complying with the requirements in (ii) to (v) above.

***“Property”***

means:

- (a) immovable property registered in the name of a person, including, in the case of a sectional title scheme, a sectional title unit registered in the name of a person;
- (b) a right registered against immovable property in the name of a person, excluding a mortgage bond registered against the property;
- (c) a land tenure right registered in the name of a person or granted to a person in terms of legislation; or
- (d) public service infrastructure;

***“Publicly controlled”***

means owned by or otherwise under the control of an organ of state, including:

- (a) a public entity listed in the Public Finance Management Act 1999 (Act No 1 of 1999);
- (b) a municipality; or
- (c) a municipal entity as defined in the Municipal Systems Act 32 of 2000

***“Public service infrastructure”***

means publicly controlled infrastructure of the following kinds:

- (a) national, provincial or other public roads on which goods, services or labour move across a municipal boundary;
- (b) water or sewer pipes, ducts or other conduits, dams, water supply reservoirs, water treatment plants or water pumps forming part of a water or sewer scheme serving the public;
- (c) power stations, power substations or power lines forming part of an electricity scheme serving the public;
- (d) gas or liquid fuel plants or refineries or pipelines for gas or liquid fuels, forming part of a scheme for

	transporting such fuels;
	(e) railway lines forming part of a national railway system;
	(f) communication towers, masts, exchanges or lines forming part of a communications system serving the public;
	(g) runways, aprons and the air traffic control unit at national or provincial airports, including the vacant land known as the obstacle free zone surrounding these, which must be vacant for the air navigation purposes;
	(h) channels, basins, roads, railway or infrastructure used for the provision of water, lights, power, sewerage or similar services of ports or navigational aids;
	(i) any other public controlled infrastructure as may be prescribed; or
	(j) a right registered against immovable property in connection with infrastructure mentioned in paragraphs (a) to (i);
<b>“Public Service Purposes”</b>	in relation to the use of a property, means property owned and used by an organ of state as- (a) Hospitals and clinics; (b) schools, pre-schools, early childhood development centres or further education and training colleges; (c) national and provincial libraries and archives; (d) police stations; (e) correctional facilities; or (f) courts of law, but excludes property contemplated in the definition of "public service infrastructure";
<b>“Rate”</b>	means a municipal rate on property envisaged in Section 229(1)(a) of the Constitution;
<b>“Rateable property”</b>	means property on which a municipality may in terms of Section 2 of the Act levy a rate, excluding property fully excluded from the levying of rates in terms of Section 17 of the Act;
<b>“Ratio”</b>	in relation to section 19 of the Act, means the relationship between the cent amount in the Rand applicable to residential properties and different categories of non-residential properties: Provided that the two relevant cent amounts in the Rand are inclusive of any relief measures that amount to rebates of a general application to all properties within a property category;
<b>“Rebate”,</b>	in relation to a rate payable on a property, means a discount granted in terms of Section 15 of the Act on the amount of the rate payable on the property;
<b>“Reduction”,</b>	in relation to a rate payable on a property, means the lowering in terms of Section 15 of the Act of the amount for which the property was valued and the rating of the property at that lower amount;
<b>“Residential property”</b>	means a property included in a valuation roll in terms of section 48(2)(b) in respect of which the primary use or permitted use is for residential purposes without

	derogating from section 9 of the Act;
<b>“Smallholding”</b>	refers to property, whether improved by the construction of a dwelling or not, not large enough to support a commercially viable farming operation, but able to provide a subsistence level of output to the owner of the property;
<b>“Sporting bodies”</b>	refers to organisations whose sole purpose is to use the property owned by them for sporting purposes, whether for gain or not;
<b>“Vacant land”</b>	means a land where no immovable improvements have been erected but excludes farms and small holdings not used for any purpose.

## 2. BACKGROUND

### 2.1 INTRODUCTION

The Local Government Municipal Property Rates Act (Act no 6 of 2004 as amended) requires a municipality to develop and adopt a rates policy consistent with the Act on the levying of rates on rateable property in the Municipality.

Property rates are the most reliable source of revenue for the Municipality. Services financed from rates include installation and maintenance of streets, roads, sidewalks, street lighting, and storm water drainage facilities, building and operating clinics, parks, recreational facilities and cemeteries. Property rates revenue is also used to fund municipal administration such as computer equipment, stationery, and costs of Governance, such as Council and community meetings, which facilitate community participation on issues of Integrated Development Plans (IDPs) and municipal budgets.

The Council has resolved, in compliance with the provision of the Act, to impose a rate and as a consequence, this rates policy has been developed within the parameters of the applicable legislation relating to property rates.

### 2.2 GUIDING PRINCIPLES

The following principles will ensure that the Municipality treats persons liable for rates equitably in terms of the Act:

- (a) Ratepayers with similar properties will pay similar levels of rates
- (b) The ability of ratepayers to pay their rates will be taken into account by the Council.
- (c) The determination of the tariffs and the levying of rates must allow the Council to promote local, social and economic development.

## 2.3 STRATEGIC FOCUS

In determining the rates, exemptions, rebates and reductions, the Council may consider the following:

- (a) the impact of rates on the community,
- (b) the impact of rates on business
- (c) the Integrated Development Plan (IDP) of Council
- (d) the impact of rates on the Local Economic Development (LED) strategy of the Council
- (e) the impact of the new rating system on poor residential households and agricultural communities
- (f) when determining the rates on properties the following aspects must be taken into account namely:
  - (i) the effects of rates on the poor, including appropriate measures in order to alleviate the rates burden on them; and
  - (ii) the effect of reaching the objectives set out in paragraph 2.4 of this policy.
- (h) in developing or amending this policy, the Council commits itself to a process of community participation as envisaged in section 4 of the Act and chapter 4 of the Municipal Systems Act, 2000 (Act No 32 of 2000) (MSA). In addition to the requirements laid down in the MSA, the Council will engage interested parties and structures, such as ratepayer organisations, directly in the process of community participation. In addition, use will be made of established community consultation structures, such as Ward committees, to ensure thorough participation with regard to the afore-mentioned process.

## 2.4 OBJECTIVES OF THE POLICY

The key objectives of the policy are to:

- (a) ensure that all owners of rateable property are informed about their liability to pay assessment rates;
- (b) specify relief measures for ratepayers who may qualify for relief or partial relief in respect of the payment of rates through exemptions, reductions and rebates contemplated in paragraph 8 of this policy;
- (c) set out the criteria to be applied by the Council if it increases rates and levies differential rates on different categories of property;
- (d) provide for categories of public benefit organisations, approved in terms of Section 30(1) of the Income Tax Act, 1962 (Act no 58 of 1962) as amended, which ratepayers are eligible for exemptions, reductions and rebates and therefore may apply to the Council for relief from rates;
- (e) recognise the state, organs of state and owners of public service infrastructure as property owners;
- (g) not discourage the development of property;
- (h) ensure that all persons liable for rates are treated equitably as required by the Act.

### 3. ANNUAL OPERATING BUDGET AND POLICY REVIEW

The Council must annually consider the levying of rates during the budget process and, if necessary, amend its rates policy taking into account public comments and inputs.

In determining the level of increases in the rates, the criteria to be applied include the following:

- (a) the inflation rate as indicated by the consumer price index;
- (b) take into consideration the medium term budget growth factors as determined by National Treasury guidelines.

### 4. LEVYING OF RATES

4.1 When levying rates, the Council must, subject to section 7 (2) of the Act levy rates on all rateable property in its area.

4.2 Section 7(1) of the Act does not: -

- (a) oblige a municipality to levy rates on –
  - (i) properties of which the Council is the owner;
  - (ii) public service infrastructure
  - (iii) properties referred to in (b) of the definition of “property” of this policy; or
  - (iv) properties in respect of which it is impossible or unreasonably difficult to establish a market value because of legally insecure tenure resulting from past racially discriminatory laws or practices; or
- (b) prevent the Council from granting in terms of section 15 (1) of the Act exemptions from, rebates on or reductions in rates levied.

### 5. DIFFERENT CATEGORIES OF RATEABLE PROPERTY

5.1 The categories of property are determined according to actual *use* of the property irrespective of the permitted use in terms of the Town Planning scheme.

5.2 The Council has determined the following categories of property for purposes of rating:

- (a) residential properties;
- (b) industrial properties;
- (c) business and commercial properties;
- (d) agricultural properties;
- (e) mining and quarries;
- (f) public service purpose properties;
- (g) public service infrastructure;
- (h) public benefit activity property;
- (i) vacant land;

#### **Other Categories**

- (j) state-owned properties;
- (k) municipal properties;
- (l) privately owned towns serviced by the owner;
- (m) informal settlements;
- (n) protected areas;
- (o) properties on which national monuments are proclaimed;
- (p) Places of worship

5.3 The Council may determine additional categories of rateable property, provided that the determination of such property categories does not circumvent the categories of rateable property that must be determined in terms of subsection of the act.

5.4 The Council has determined the following ratios relevant to each category to the rate on residential properties for purposes of tariff rating:

<b>Category</b>	<b>Ratio</b>
(a) residential properties	1.00
(b) industrial properties	2.50
(c) business and commercial properties	2.00
(d) agricultural properties	0.25
(e) mining and quarries	3.00
(f) public service purpose properties	2.00
(g) public service infrastructure	0.25
(h) public benefit activity properties	2.00
(i) vacant land	4.00
<u>Other Categories</u>	
(j) state-owned properties	2.00
(k) municipal properties	2.00
(l) privately owned towns serviced by the owner	1.00
(m) informal settlements	1.00
(n) protected areas;	1.00
(o) properties on which national monuments are proclaimed;	1.00
(p) Places of worship	2.00

## **6. CRITERIA FOR EXEMPTIONS, REDUCTIONS AND REBATES**

The following will be taken into consideration for the purpose of granting exemptions, reductions and rebates:

- (a) Indigent status of the owner of a property
- (b) Sources of income of the owner of a property; and
- (c) Social or economic conditions of the area where the owners of property are located e.g. an area declared by the national or provincial government to be a

disaster area within the meaning of Disaster Management Act 57 of 2002, to the extent that the property was significantly negatively affected.

## **7. CATEGORIES OF PROPERTIES AND CATEGORIES OF OWNERS OF PROPERTY FOR PURPOSES OF EXCLUSIONS, EXEMPTIONS, REDUCTIONS, REBATES AND DIFFERENTIAL RATING**

7.1 The Council has determined the following categories of owners of property for purposes of exclusions; exemptions, reductions, rebates and differential rating:

- (a) Residential
- (b) Indigent owners
- (c) Child headed households
- (d) Pensioners
- (e) Disability grantees/medically boarded persons
- (f) Owners of property situated within an area affected by a natural disaster
- (g) Municipal
- (h) Sporting bodies
- (i) Public benefit organizations/Non Governmental Organisations (NGO's) and Cultural Organisations
- (j) Protected areas, Nature Reserves and Conservation Areas
- (k) Religious organisations
- (l) Welfare Organisations
- (m) Public & private schools, universities & colleges.
- (n) Owners of property situated within an area affected by any other serious adverse social or economic conditions
- (o) Owners of properties used for bona fide farming purposes

7.2 The Council may determine other categories of owners of property for purposes of exemptions, reductions, rebates and differential rating as the Council may from time to time identify.

## **8. EXEMPTIONS, REDUCTIONS AND REBATES**

### **8.1 RESIDENTIAL**

The Council may grant a reduction in the market value of residential property by resolution of the Council, to be read with section 17(1) (h) of the Act regarding impermissible rates on the first R15 000.

### **8.2 INDIGENT OWNERS**

The Council has adopted an Indigent Support Policy that provides for the alleviation of the rates burden on the low income sectors of the community within the Municipality. Owners of property who qualify for the assistance provided by this Policy must make application to access the relief provided.

### **8.3 CHILD HEADED HOUSEHOLDS**

The Council has adopted an Indigent Support Policy that provides for the alleviation of the rates burden on child headed households within the Municipality. Qualifying households must make application to access the relief provided in terms of Indigent Support Policy.

### **8.4 PENSIONERS**

Pensioners may receive a reduction and a rebate of an amount as determined by Council from time to time, subject to the following –

The applicant must:

- (a) be the registered owner of property within the following categories of properties :
  - Residential;
  - Farm properties used for Residential purposes
  - Small Holding used for Residential purposes
- (b) produce a valid South African identity document ;
- (c) must be at least 60 years of age upon application, provided that where couples are married in community of property and the property is registered in both their name, the age of the eldest will be the qualifying factor;
- (d) be in receipt of a total monthly income from all sources (including the income of the spouse of the owner) not exceeding an amount as determined by Council from time to time;
- (e) a once-off application must be submitted with the implementation of every new valuation roll. The applicant applies only once for the reduction and it remains valid for the duration of the valuation roll.
- (f) not be in receipt of an indigent assessment rate rebate;
- (g) must reside permanently on the property concerned which consists of one dwelling only and no part thereof is sub-let; and
- (h) confirm the aforementioned details by means of a sworn affidavit.

The pensioner's reduction and rebate will lapse:

- (a) on death of the applicant;
- (b) on alienation of the property;
- (c) when the Applicant ceases to reside permanently on the property;
- (d) on expiry of validity period of valuation roll.

### **8.5 DISABILITY GRANTEES AND / OR MEDICAL BOARDED PERSONS**

Disability grantees and or medically boarded persons may receive a reduction and a rebate of an amount as determined by Council from time to time, subject to the following -

The applicant must:

- (a) be in possession of a disability card or provide medical proof of disability;
- (b) be the registered owner of property within the following categories of properties :
  - Residential;



- Farm properties used for Residential purposes
  - Small Holding user for Residential purposes
- (c) produce a valid South African identity document;
- (d) not be in receipt of an indigent assessment rate rebate;
- (e) must reside permanently on the property concerned which consists of one dwelling only and no part thereof is sub-let;
- (f) a once-off application must be submitted with the implementation of every new valuation roll. The applicant applies only once for the reduction and it remains valid for the duration of that valuation roll; and
- (g) confirm the aforementioned details by means of a sworn affidavit.

The disability and medically boarded reduction will lapse:

- (a) on death of the applicant;
- (b) on alienation of the property; or
- (c) when the applicant ceases to reside permanently on the property;
- (d) on expiry of validity period of valuation roll

## **8.6 NATURAL DISASTERS**

Properties that have been damaged by a natural disaster, as defined in terms of the Disaster Management Act 57 of 2002, shall be re-valued as at date of such natural disaster, in accordance with the Act.

On application by the owner of the property, as defined, the Council may fully or partially suspend the levying of rates on that property, as determined by Council from time to time.

## **8.7 MUNICIPAL**

Property owned by Council and used for purposes of service delivery may be exempt, by Council Resolution, from paying rates.

## **8.8 SPORTING BODIES**

Sporting bodies may, on application, be granted a rebate as determined by Council from time to time. Applicants must produce a tax exemption certificate issued by the South African Revenue Services (SARS) as contemplated in Part 1 of the Ninth Schedule of the Income Tax Act, 1962 (Act 58 of 1962).

The rebate will lapse:

- (a) on alienation of the property; or
- (b) if any such land or building is used for any purpose other than the purpose so exempted;
- (c) on expiry of validity period of valuation roll

## **8.9 PUBLIC BENEFIT ORGANISATIONS / NON-GOVERNMENTAL ORGANISATIONS AND CULTURAL ORGANISATIONS**

The following Public Benefit Organisations/ Non Governmental Organisations may be exempted from paying rates as determined by council from time to time:

**a) Welfare & Humanitarian Institutions**

Properties used exclusively as an orphanage, non-profit retirement villages, old age home or other non-profit institution for the benefit of the public or a section thereof, provided that any profits from the use of the property are used entirely for the benefit of the institution and / or for charitable purpose.

**b) Animal Welfare**

Property registered in the name of and used by institutions / organisations whose exclusive aim is to protect birds, reptiles and other animals on a non-profit basis.

**c) Cultural**

- (i) Property registered in the name of a declared institution in terms of the Cultural Institutions Act (Act 119 of 1998 as amended) promoting the cultural aims as defined in section (6)(a) and (b) of the Nine<sup>th</sup> Schedule to the Income Tax Act (Act 58 of 1962 as amended) which reads as follows:
  - (a) The advancement, promotion or preservation of the arts, culture or customs.
  - (b) The promotion, establishment, protection, preservation or maintenance of areas, collections or buildings of historical or cultural interest, national monuments, national heritage sites, museums, including art galleries, archives and libraries.
- (ii) Property registered in the name of a cultural organization or any organization which is, in the opinion of the municipality, promoting the cultural aims as defined in section (6)(c) of the Nine schedule to the Income Tax Act (Act 58 of 1962 as amended).

Exemptions may be subject to the following conditions:

- (a) Application must be made in writing in the prescribed format and will be valid for duration of validity period of valuation roll;
- (b) Applicants must produce a tax exemption certificate issued by the South African Revenue Services (SARS) as contemplated in Part 1 of the Ninth Schedule of the Income Tax Act, 1962 (Act 58 of 1962);
- (c) The City Manager or his/her nominee must approve all applications;
- (d) The Council retains the right to refuse exemptions if the details supplied in the application form are incomplete, incorrect or false;
- (e) If during the currency of any financial year, any such land or building is used for any purpose other than the purpose so exempted, the Council shall impose rates thereon or on such portion so used, at a rate proportionate to the period of such use.

The rebate will lapse:

- (a) on alienation of the property; or
- (b) if any such land or building is used for any purpose other than the purpose so exempted;
- (c) on expiry of validity period of valuation roll

## **8.10 PUBLIC AND PRIVATE SCHOOLS, UNIVERSITIES AND COLLEGES**

The following categories of owners may receive a rebate as determined by Council from time to time -

- (a) Public schools which are State funded:
- (b) Private schools which are not State funded in terms of section 34 of the South African Schools Act, 1996 (Act No. 84 of 1996) and are registered as independent schools in terms of the South African Schools Act, 1996 (Act No. 84 of 1996)
- (c) Universities; and
- (d) Technical and other colleges

## **8.11 OWNERS OF PROPERTY SITUATED WITHIN AN AREA AFFECTED BY ANY OTHER SERIOUS ADVERSE SOCIAL OR ECONOMIC CONDITIONS**

A property classified by Council Resolution under this category may receive a rebate as determined by Council from time to time.

## **8.12 OWNERS OF PROPERTIES USED FOR BONA FIDE FARMING PURPOSES**

Properties used for bona fide agricultural purposes with the property owner deriving his principle source of income from produce of the land may receive a rebate as determined by Council from time to time.

## **8.13 VACANT UNIMPROVED LAND**

Vacant unimproved land on which a dwelling unit(s) is/are being constructed and which will be used exclusively for Residential purposes may receive a rebate as determined by Council from time to time.

## **8.14 IMPERMISSIBLE RATES**

In terms of section 17 of the act, rates in respect of the following categories of properties or use of property will be deemed impermissible –

- (a) *Public Services Infrastructure* - subject to paragraph (b) on the first 30% of the market value of property.
- (b) *Public Services Infrastructure* - on any property referred to in paragraphs (a), (b), (e), (g) and (h) of the definition of "public service infrastructure"
- (c) *Protected Areas* - on those parts of a special nature reserve, national park or nature reserve within the meaning of the National Environmental Management: Protected Areas Act, 2003 (Act No. 57 of 2003), or of a national botanical garden within the meaning of the National Environmental Management: Biodiversity Act, 2004 (Act No. 10 of 2004), which are not developed or used for commercial, business, agricultural or residential purposes;
- (d) *Mining* - on mining rights or a mining permit within the meaning of the Mineral and Petroleum Resources Development Act, 2002 (Act No. 28 of 2002), excluding any building, other immovable structures and infrastructure above the surface of the mining property required for purposes of mining;
- (e) *Religious Organizations* - on a property registered in the name of and used primarily as a place of public worship by a religious community, including the official residence registered in the name of that community which is

occupied by the office-bearer of that community who officiates at services at that place of worship.

#### **8.15 EXEMPTION, REDUCTION AND REBATES EFFECTIVE DATE**

- 8.15.1 Exemptions and Reductions as prescribed in terms of the Act will be applicable as from effective date of entry in current general valuation roll or supplementary valuation roll, compiled in terms of sections 32 and 78 of the Act.
- 8.15.2 Application based rebates as approved by council from time to time, will be effective as from date when all qualifying criteria in terms of rebate has been met, but not exceeding the effective date of entry in current general valuation roll or supplementary valuation roll, compiled in terms of sections 32 and 78 of the Act.

### **9. SPECIAL RATING AREAS**

- 9.1 The Council may by resolution establish special rating areas and levy an additional rate on property in that area for the purpose of raising funds for improving or upgrading that area.
- 9.2 Any exclusion, exemption, reduction or rebate granted in terms of this policy does not affect the additional rate payable by the owner in a Special Rating Area.

### **10. MULTIPURPOSE PROPERTIES**

- 10.1 Where two thirds or more of a property is used for residential purposes, the whole property will be placed in the residential category. The two third dominant use will apply. If more than one third is used for purposes other than residential, the entire property will be placed in the use category applicable to more than one third uses.
- 10.2 Where one use is exempt, the property will be categorised under a "Multiple Use" category and the exempt portion will be treated separately to the remainder. Where the remainder is also used for multiple uses, "dominant use" will apply.
- 10.3 In the case of agricultural property, the multiple use categories will apply where:
  - a) a portion is used for residential purposes other than residential purposes that is incidental to the farming activity; or
  - b) a portion is used for non-residential and non-agricultural purposes.

### **11. PHASING IN OF CERTAIN AREAS**

The assessment rates on newly rateable properties, as defined in the Act, will be phased in as determined in section 21 of the Act.

## 12. MISCELLANEOUS

### 12.1 LIABILITY FOR RATES:

- ▶ Rates levied on a property must be paid for by the owner of the property.
- ▶ Joint owners are jointly and severally liable for payment of rates on the property.

### 12.2 AMOUNT DUE FOR RATES:

A rate in the rand is determined annually by the Council during the budget process.

### 12.3 THE EFFECTIVE DATE OF THE RATES POLICY:

The rates policy takes effect from the start of the financial year.

### 12.4 METHOD AND TIME OF PAYMENT:

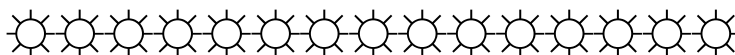
Council shall recover an annual levy payable on a monthly basis in twelve (12) near equal instalments.

### 12.5 PAYMENT AND RECOVERY OF RATES:

Payment and recovery of rates shall be in accordance with Council' relevant policies and by – laws.

## 13. SHORT TITLE

This policy shall be called the Property Rates Policy of the Ekurhuleni Metropolitan Municipality.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

## Annexure D4

### **EKURHULENI METROPOLITAN MUNICIPALITY**

# **POLICY ON FREE BASIC ELECTRICITY 2015/16**

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# PROVISION OF FREE BASIC ELECTRICITY POLICY

## 1. OBJECTIVES OF POLICY

- ▶ To comply with the provisions of the Constitution of the Republic of South Africa;
- ▶ To comply with the provisions of the Electricity Regulation Act 4 of 2006;
- ▶ To ensure compliance with the Municipal Systems Act No 32, 2000;
- ▶ To comply with the provisions of the Municipal Finance Management Act 56, 2003;
- ▶ To comply with the Electricity Pricing Policy Government Notice 1398 of 2008
- ▶ To comply with the Electricity Basic Services Support Tariff (Free Basic Electricity) Policy Government Notice 1693 Of 2003; and
- ▶ To ensure affordability of basic services to the community.

***FBE ALLOCATION IS 100kWh units per month.***

The following policy provides guidelines to determine a uniform approach for the allocation of free basic electricity inside the boundaries of the Ekurhuleni Metropolitan Municipality.

***Note: Electricity used for business purposes is excluded from the free basic electricity allocation.***

## 2. ALLOCATION OF FREE BASIC ELECTRICITY

**Free basic electricity to EMM customers may be allocated in accordance with the following provisions:**

- 2.1 when provided for in the EMM Policy on Free Basic Electricity, subject to a cut-off point of 450 kWh units per month (based on historical consumption levels):
  - 2.1.2 residents using electricity for residential purposes within the Ekurhuleni supplied area, on the inclining block tariff only, and
  - 2.1.3 residents using electricity for residential purposes within the Eskom supplied area inside EMM on the Eskom Home light tariff, and a contract exists whereby Ekurhuleni pays Eskom to supply free basic electricity to these customers.
- 2.2 when the user entity is a non-profit organization registered in terms of the provisions of the Non-profit Organization Act, 1997, for the following specific purposes:
  - 2.2.2 the care of old people;
  - 2.2.3 the care of children;
  - 2.2.4 the care of the physically or mentally challenged;
  - 2.2.5 the care of animals; and
  - 2.2.6 feeding of homeless people (soup kitchen or similar).

The procedure for the application for the free basic electricity allocation for the user entity falling within the categories defined in sections 1.2.1 to 1.2.5 will be as described in section 2.



2.3 when the applicant residing in a private residential complex that receives electricity in bulk from Ekurhuleni satisfies the criteria listed below:

- The applicant shall be a pensioner and/or mentally challenged and/or physically challenged person;
- When the applicant uses electricity at a historical average of no more than 450kWh per month (calculated over a 12-month period or if occupation took place less than 12 months prior to the date of application calculated from the date of occupation);
- The applicant must have received for the preceding 12 months a joint maximum average income of R11, 500 or less per month; and
- The applicant is the occupant of the dwelling concerned, which dwelling consists of one dwelling only and no part thereof will be sublet.

### **3. APPLICATION PROCEDURE FOR NON PROFIT ORGANISATIONS**

#### **Application procedures for organizations mentioned in section 1.2**

- 3.1 The user entity shall apply for the FBE allocation on the prescribed form to be obtained from the Finance Department.
- 3.2 In the case of the user entity providing accommodation to people defined in section 1.2.1 to 1.2.3 the account holder will confirm the number of residential units and beds by means of a sworn affidavit and the provisions of section 4.1 will apply in terms of the number of beds.
- 3.3 In the case of the user entity caring for animals the kWh billed on the last account of the user entity prior to the application for the FBE allocation being made will be used to calculate the number of FBE allocations that the user entity qualifies for in accordance with section 4.2.
- 3.4 In the case of the user entity feeding homeless people the kWh billed on the last account of the user entity prior to the application for the FBE allocation being made will be used to calculate the number of FBE allocations that the user entity qualifies for in accordance with section 4.2.

### **4. APPLICATION PROCEDURE FOR INDIVIDUALS RECEIVING ELECTRICITY IN BULK**

#### **Application procedure for qualifying individuals residing in a private residential complex that receives electricity in bulk from Ekurhuleni**

- 4.1 The applicant shall apply for the FBE allocation on the prescribed form to be obtained from the Finance Department;
- 4.2 A sworn affidavit confirming that the applicant satisfies the relevant criteria as detailed in section 1.3 must accompany the application.
- 4.3 The application must also be accompanied by an affidavit from the Board of Trustees or owner stating that an allocation of free basic electricity, when received on a monthly basis in the form of a rebate on the bulk account, shall be passed through to the approved applicant, and also indicate that the applicant's electricity consumption per month is below the determined average of 450kWh units per

month, measured over the last 12 months (or lesser time period, if not residing there for 12 months).

## 5. GENERAL PROVISIONS

The following general provisions shall be adhered to:

- 5.1 In the case of qualifying organizations where no residential units exist, every four beds or part thereof will be deemed as one residential unit thus qualifying for one FBE allocation. If a qualifying organisation provides both residential units as well as a section comprising of beds one FBE allocation per residential unit will be applicable plus an FBE allocation per four beds or part thereof in the aforementioned section.
- 5.2 In the case of qualifying organisations as defined in sections 1.2.4 and 1.2.5, a FBE allocation will be allocated as per table below, up to a maximum of 5 FBE allocations, based on the average kWh consumption calculated over a 12 month period or if occupation took place less than 12 months prior to the date of application calculated from the date of occupation of the user entity prior to the application for the FBE allocation being made.

Calculated average kWh consumption or part thereof	Qualifying kWh FBE allocation per month
If between 1 – 1000 kWh	100kWh FBE will be allocated
If between 1001 – 2000 kWh	200kWh FBE will be allocated
If between 2001 – 3000 kWh	300kWh FBE will be allocated
If between 3001 -4000 kWh	400kWh FBE will be allocated
From 4001 kWh upwards	500kWh FBE will be allocated

- 5.3 All the above mentioned applications must be renewed annually.

## 6. DEVIATION FROM THE FREE BASIC ELECTRICITY POLICY

Any deviation from the free basic electricity policy must be approved in writing by the Chief Financial Officer.

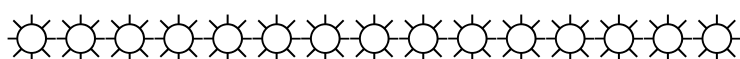
**NOTE:** The reference to “they” in the above sentences is a reference to the department concerned and its personnel

**The term “shall” is used throughout this document to indicate those provisions which, are considered to be mandatory.**

**The term “should” is used to indicate those provisions which, although not mandatory, are provided as a recognized means of meeting the requirements.**

**The term “may” is used to indicate something which is permitted.**

**The term “can” is used to indicate a possibility or a capability.**





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D5

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **WASTE MANAGEMENT TARIFF POLICY 2015/16**

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# WASTE MANAGEMENT TARIFF POLICY

## 1. PREAMBLE

The demand for waste disposal has grown in recent years due to economic and population growth in EMM. This has placed strain on the available airspace resources of landfill sites in the area and EMM is rapidly running out of available airspace for the disposal of waste, especially in the Northern Service Delivery Area.

To combat this trend, the National Waste Management Strategy has determined various principles and objectives that must be implemented by local government. The latter will include partnership arrangements and local economic development initiatives focussed on community, business and industry involvement linked to various technical solutions and financial mechanisms to achieve the strategic objective of waste management as far as possible.

Responsible waste management services are vital to the health and wellbeing of all people and the conservation of the environment. While waste management services in EMM are generally of an acceptable standard, there should be a striving for continual improvement in four broad areas:

- i. extending access to basic waste management services (to all formal and informal households);
- ii. efficient and effective supply of services (through service optimisation, improved resource management, waste minimisation, public awareness and education, reducing expenditure and increasing efficiency);
- iii. managing and improving the quality of services provided (through a performance management system to effect improved service responsiveness, and greater customer care); and
- iv. the maintenance of waste management infrastructure to minimise the cost of replacement or development of capital assets and infrastructure.

The policy deals with residential waste management, non-residential waste management services and departmental usage as provided by EMM or on behalf of EMM. This policy, however, establishes the principle that the cost-benefit of services provided on behalf of EMM should be equal to or better than the cost benefit of EMM-provided services.

The policy does not deal with the cost for services rendered by another entity where EMM does not render a service due to a decision of EMM.

## 2. POLICY PRINCIPLES

The following broad principles have been used to inform the development of the policy -

### 2.1. Access to basic services

Waste management tariffs for residential use should be “pro-poor” in their orientation and should seek to ensure that a minimum basic level of service is affordable for all households,

ensuring that all formal and informal households have access to basic waste management services. The policy must support the viability and sustainability of waste management services to the poor. Formal and informal households must have access to at least basic services through –

- 2.1.1 a free basic bagged service for informal households;
- 2.1.2 a basic 240l container for formal households;
- 2.1.3 tariffs that cover operating and maintenance costs; and
- 2.1.4 any other direct or indirect method of subsidization of tariffs for poor households.

## **2.2. Non-Discrimination and Fairness**

EMM is committed to fairness.

The policy should be fair to ensure that it treats all users in similar circumstances in the same way. In other words, it treats waste management service users equitably in the application of tariffs and does not unfairly discriminate between users. Waste management tariffs may, however, differentiate or discriminate between different categories of users, debtors, service providers, services, service standards, geographical areas (based on the usage of properties) and other matters. Such differentiation or discrimination may not necessarily be in breach of this Policy as long as the differentiation or discrimination does not amount to unfair discrimination.

## **2.3. Cost reflectivity**

Waste management tariffs must include all the costs reasonably associated with rendering the service including capital, operating, maintenance, administration and replacement costs and interest charges. Correct cost allocations should be made that will allow costs to be mapped against the tariffs required so as to reflect those costs and prevent residential users cross subsidizing non-residential users. It should also include the cost for those waste management services provided for or on behalf of EMM, which cannot be allocated to a specific consumer. This may include area cleaning and *ad hoc* cleaning services.

## **2.4. Revenue sufficiency**

The revenue from all waste management-related tariffs should cover the full cost of service delivery, including operational and maintenance costs, rehabilitation, replacement and extension of the infrastructure, provision for bad debt as well as financing and depreciation charges for capital work not financed through any grant, subsidy or donation. Revenue sufficiency may be defined to include surcharges on the tariff for a service in appropriate circumstances, and contributions to capital development and other funds.

## **2.5. Sustainability**

Waste Management tariffs should be set at levels that facilitate the financial sustainability of the service. Innovative debt management schemes should be implemented to promote payment. Waste management tariffs shall also encourage the economical, efficient and effective use of airspace, the reduction of waste to landfill, the recycling of waste and other appropriate environmental objectives. Adequate provision must also be made for funding the ongoing rehabilitation of waste infrastructure. Tax incentives, rebates and other income streams, such as waste to energy cost recoveries are components that can only be factored in once a full cost accounting model, which takes into account development, social and

environmental factors, has been developed to inform future waste management financial decision-making.

## 2.6. Transparency

The extent of subsidization of tariffs for low-income persons or persons comprising low-income communities; who live in remote, isolated or low density communities who are seniors or other similarly vulnerable users and other categories of users should be fully disclosed. Correct cost allocation should be done in the spirit of transparency.

## 2.7. Alleviation of poverty

Subsidies (including those within and between user categories) should be disclosed to the extent that this is practical. Correct cost allocations and measurement of historical costs must take place to ensure that the policy of cost recovery is adhered to and that no inappropriate subsidization occurs.

# 3. DEFINITIONS

In this policy, unless the context otherwise indicates-

<b>Wheelie bin containers</b>	A wheeled waste container with a capacity of 240l, 600l, 900l, 1100l and 1.75m <sup>3</sup> provided by EMM for the storage and disposal of waste in areas identified for containerisation.
<b>Agricultural Land</b>	All property zoned as agricultural on the Valuation Roll and includes small holdings and properties.
<b>Secondary structure</b>	Residents occupying a structure at the backyard of another formal residence.
<b>Building/Demolition Waste/Spoils</b>	Waste, excluding hazardous waste, generated during the construction, alteration, repair or demolition of any structure manmade or natural, and includes rubble, earth, rock and wood displaced during the construction, alteration, repair or demolition, but excludes garden waste.
<b>Clean Garden Waste</b>	Organic waste is generated from gardening or landscaping activities at residential properties, business or industrial properties, which includes but is limited to grass cutting, leaves and branches, and includes any biodegradable material and includes such waste emanating from residential properties and business properties, but excludes waste products of animal origin, soil and stones
<b>Recycling Containers</b>	240l wheelie bin with approved colour coded lids,

<b>Domestic Waste</b>	Waste excluding hazardous waste that emanates from premises used solely for residential purposes.
<b>Formal Households</b>	A developed residential property promulgated in terms of town planning legislation.
<b>General Waste</b>	A generic term for waste that, because of its composition and characteristics, does not pose a significant risk to public health or the environment if managed properly, and typically consists of plastics, paper, food and liquids not considered to be infectious or contaminated with hazardous chemicals or radioactivity.
<b>Hazardous Waste</b>	Waste that may, by circumstances of generation, production, use, quantity, concentration or inherent physical, chemical or toxicological characteristics, therefore, have a significant adverse effect on the environment, or the health of a person or other living organisms. The analysis must be from an laboratory.
<b>Informal Settlements</b>	Occupation of land that is not formally promulgated into individual stands
<b>Indigent Register</b>	Is a person that met specific national criteria to qualify to be an indigent and is registered in the EMM indigent register.
<b>Industrial Waste</b>	Waste that is generated from premises that are used solely for industrial purposes and generate waste through manufacturing, industrial or fabricating processes, which includes premises used for agricultural land and/or the operation of power stations.
<b>Business waste</b>	Waste that is generated from premises that are used solely for commercial, retail, wholesale, entertainment or government administration purposes and includes waste generated by informal traders and residential properties where commercial activities are being conducted.



<b>Business institutions</b>	All developed properties not used for residential purposes
<b>Schedule Refuse Removal</b>	Scheduled collection of refuse which frequency and quantity is subject to determination by the respective manager of area cleaning and/or collection from time to time.
<b>Rebates</b>	Rebates are only applicable to resident users with a stand size of 0-300m <sup>2</sup> and the property value of R300 000 and less.  Rebates do not apply to vacant land and non- residential properties.
<b>Sectional Title Properties</b>	All properties registered in terms of the Sectional Titles Act, 95 of 1986.
<b>Services</b>	The waste management services to be provided by EMM and as defined in paragraph 4
<b>Special Waste</b>	Includes solid, liquid, sludge waste or waste requiring special handling, eg all wastes of hazard rating 3 or 4 of spec food, animal carcasses, approved sanitary waste, rags and grit from sewerage works, incinerator ash, requiring prior approval and laboratory testing.
<b>Institutions</b>	240l bin service on request with a rebate on the following institutions:
<b>Vacant Land</b>	All undeveloped land, properties without any buildings or structures, irrespective of usage, that could be used for residential or other purposes.
<b>Mixed use properties</b>	individual property is used for both residential and business. Zoning to be used for billing.
<b>Departmental usage</b>	Refuse removal services rendered to all or other departments after service delivery needs has been evaluated by Waste Management Services
<b>Environmental levy</b>	The tariff is levied to all residential properties not being levied an EMM refuse removal tariff because they do not receive a service

## 4. SERVICE

EMM shall, for purposes of this policy, render the following services:

### **Waste Collection.**

The collection of building/demolition waste, garden waste/green waste, domestic waste, industrial waste/ business, carcass removal.

### **Public Cleansing.**

Removal of illegal dumping, littering picking, street sweeping, supply and servicing of relevant containers used for internal waste or events.

### **Waste Treatment and Disposal.**

The disposal of building/demolition waste, clean garden waste, domestic waste, hazardous waste, industrial waste, residential garage waste and recyclable material by EMM.

## 5. TARIFF DETERMINATION CONSIDERATIONS

- 5.1 The costs incurred by EMM are unique include the following –
- Waste generation volumes;
  - Emptying the containers;
  - Transporting the waste collected to the nearest disposal facility;
  - Remuneration.
- 5.2 Handling costs flowing from the separation of recyclable material from the non- recyclable waste:
- Disposal/land filling costs;
  - Management of mini refuse sites at Disposal facilities;
  - Provision for Containers and replacement thereof if damaged, lost or stolen.
- 5.3 Provision for bad debts.
- 5.4 General administrative costs and overheads:
- Depreciation and interest on borrowings;
  - Capital and infrastructure replacement reserves;
  - Rehabilitation of landfill sites: and
  - Implementation of waste minimisation initiatives.

## 6. WASTE MANAGEMENT SERVICES CURRENT COSTING MODEL - BIN SIZE AND STAND SIZE AND FREQUENCY

The bin size/cost based model is recommended as it is dependent upon a well-defined bin size. The 240l bin system is currently being implemented throughout Ekurhuleni Metropolitan Municipality as a matter of priority to enhance billing versus services rendered, and the implementation of uniform

service standards and scientifically cost based tariff structure throughout Ekurhuleni Metropolitan Municipality

For those areas that the defined bin sizes are not yet implemented, it is recommended that the current stand size based model, continues to be used to determine the tariffs, until such time the 240l bin system is implemented.

**The loss/theft** of 240l bins and bulk containers caused by owners/clients will be replaced by Council and charged to the owner/client at a cost plus 20% administration fee. In the case of damage to the container during Council service, will be replaced at Councils cost.

The loss/theft and damage to bulk containers, the cost of the replacement will be levied to the owner in the case of theft/loss and in the case of damage the cost to repair such at the full cost plus 20% administration fee will be levied.

**All Container services tariffs: are based on the size of the container and the frequency of removal.**

<b>Activity</b>	<b>Basis of Tariff calculation</b>
Informal Settlements/indigents	Zero rated (once per week)
Formal Areas serviced through bags system	Stand size (once per week)
Domestic Service for 240l wheelie bins	Per bin (serviced once per week)
Flat/Town House Complex Refuse	Per unit per 240l bin (number of collections per week) Council reserves the right to decide whether other types/sizes of bulk containers should be used to eliminate service delivery inefficiencies at no additional cost to the customer
Flat/Town House Complex Refuse where static compactors are installed	Per ton with minimum charge depending on which ever is the highest
Institutions	Per 240l bin (serviced once per week)
Business Refuse Removal	Per wheeled container size and number of services per week
Litter Picking	Rate per m <sup>2</sup> of all business and industrial zoned erven with fixed maximum levy per month
Bulk container service	As per bin size and per frequency of service
Sundry Tariffs	Per removal
Environmental levy	As per schedule of tariffs
Refuse Disposal Sites	Rand per ton
General public and contractors from outside the boundaries of the metro	Rand per ton for external users

## 7. USER CATEGORIES

EMM shall distinguish all waste collection services between three user categories, namely, Residential Properties, Non-Residential Properties and User Charges.

Waste management tariffs for EMM services or those provided by other entities on behalf of EMM shall accordingly distinguish between the same three user categories. EMM reserves the right to render the services to residential properties.

Both user categories, with the exception of vacant land, must have a legal waste service as prescribed in the Tariff By-law. Based on the infrastructure of EMM and environmental and health concerns, residential properties are compelled to use EMM service and may not use private contractors directly.

For all non-residential properties EMM will have the first right of refusal to render waste management services. Where the private service providers are used it is the responsibility of the user to ensure the service comply with the relevant by – law or provincial/national statutes or regulation. The user shall be compelled to submit information types of refuse generated, volumes generated, service provider details and proof of safe disposal to Ekurhuleni Metropolitan Municipality Waste Management Services on request but not less than quarterly.

All vacant land, irrespective of its current or future intended usage, will, until developed, be charged for availability.

### 7.1 Residential Properties

#### 7.2 Service categories

7.2.1. The waste management tariff structure for formal residential users shall distinguish between four different service categories.

7.2.1.1. Black 240l container service.

7.2.1.2. Additional black 240l container service. Any residential property user may request one or more additional black 240l container service subject to the area being containerised.

7.2.2. The waste management tariff structure for informal residential users shall be free bagged service is provided to informal settlements because of the lack infrastructure to accommodate containers. Should the infrastructure of the informal settlements change, EMM will review the service offered and consider rendering a containerised service.

7.2.3. EMM shall provide the containers to the users. The containers shall at all times remain the property of EMM.

7.2.4. The property owner shall at all times be responsible for the container and may only use it for the intended purpose of the rendering of the Services by or through EMM.

#### 7.2.5 Billing

7.2.5.1. In all instances the property owner or his agent will be billed and not the tenant. EMM will not enter into a service delivery agreement with a tenant of a property. In the case of sectional title developments and blocks of flats, billing will be in terms of a service delivery agreement. The minimum number of containers to be billed will be at least a third

of the total number of living units in the development whether the service is used or not.

- 7.2.5.2 Single residential properties will be billed for a basic 240l container service irrespective of whether the service is used or not, whether a container is issued or not. Billing for residential properties (first container) is automatic and no service delivery agreement is required or the owner will be billed for the number of containers as confirmed by internal inspectors and/or external auditors appointed by the Municipality.
- 7.2.5.3 In areas where the lockable bin service is considered necessary, in the discretion of EMM, the prevailing tariff will be applicable without exception.
- 7.2.5.4 Only in the case of residential sectional title properties will the body corporate be billed. The 240l containers will be charged to the body corporate and the container rebate will be "R0". However, if the body corporate requests that each owner (of a unit) be billed separately, then all units will be billed for one container each at the applicable tariff and rebate.
- 7.2.5.5 Black 240l Container service. All property owners (excluding sectional title properties and blocks of rented flats) are automatically billed for one basic black 240l container service. Billing is automatic and no service delivery agreement is required, the account is directly linked to the residential property number (erf number etc) and served on the property owner.
- 7.2.5.6 Additional Black 240l container service. Any residential property user may request one or more additional black 240l container service subject to the area being containerised. The account is directly linked to the residential property number (erf number etc) and served on the property owner. The additional service is subject to a service delivery agreement with EMM or as confirmed by external auditors appointed by EMM to do a bin audit.

## 7.2.6 Exclusions

- 7.2.6.1 Separate title common property for non-habitable purposes only, in group housing and sectional title developments eg roads, pools, parking areas, garages, refuse rooms, security, etc;
- 7.2.6.2 Guest houses and old age homes are not regarded as residential; and

## 7.3 Non Residential Properties

### 7.3.1 Service Categories

- 7.3.1.1 The waste management tariff structure for non-residential users shall distinguish between three services categories, namely:

- 7.3.1.1.1 Green container service.
- 7.3.1.1.2 Enhanced 240l container service.

### 7.3.2.2 Billing categories

- 7.3.2.1 Billing categories will be in accordance with the tariff structure and Waste Management by law.

- 7.3.2.2 In all new agreements the property owner will be billed and not the tenant, however, in the case where a property management agency is involved and they have power of attorney, they may apply for services on behalf of the owner, although the settlement of the account remains

the responsibility of the property owner. Existing agreements with tenants will be phased out.

- 7.3.2.3 In the case of non-residential sectional title developments, the owner or body corporate will be billed as follows:
- 7.3.2.4 240l container service. Request for one or more black 240l container service; the billing is based on the actual service delivery agreement with EMM. The account is directly linked to the property owner.
- 7.3.2.5 Enhanced 240l container service. Request for increased collection frequency or number of bins. The service level (number of containers and frequency) is based on the actual service delivery agreement with EMM. The account is directly linked to the property owner.

## 7.4 Vacant Land

### 7.4.1 Service categories

7.4.1.1 The waste management tariff structure for vacant land only provides for a single tariff, namely:

7.4.1.1.1 **Availability Charge/environmental levy:** A fixed charge for all vacant land. All vacant land is included irrespective of its current or future intended usage.

7.4.1.1.2 All vacant land within the municipal area is considered to be serviceable.

### 7.4.2 Billing categories

7.4.2.1 In all instances the property owner will be billed and not a tenant.

7.4.2.2 **Availability Charge:** All property owners of vacant land are automatically billed for an availability charge.

### 7.4.3 Exclusion

7.4.3.1 EMM vacant property;

7.4.3.2 Private land not serviceable (individual erven not reachable due to un-built roads);

7.4.3.3 Private land which EMM, due to economic, operational and practical reasons should not service.

7.4.3.4 Agricultural Land as defined in the Property Rates Policy;

7.4.3.5 Separate title common property, for non-habitable purposes only, in group housing and sectional title developments eg roads, pool, parking areas, garages, refuse rooms, security, etc.

7.4.3.6 Leased EMM land used for non-habitable purposes, eg servitudes, splays, parking areas etc.

## 7.5 User charges

All Departments and Entities shall have their waste management needs assessed by the Waste Management Department as and when required for provision and payment of the services. All council owned properties will attract user charges in line with their waste management service consumption capacity.

## 8. REBATES AND SUBSIDIES

Rebates for residential properties will be based on four categories:

<b>Category</b>	<b>Percentage Rebate</b>
<i>Registered Indigents</i>	100%
<i>0-300m<sup>2</sup> (Properties with value of R300 000 and less)</i>	15%

## 9. AD HOC GARDEN REFUSE REMOVAL SERVICE

This service is only available to formal residential properties on the scheduled refuse collection day. Charges will be raised in terms of the number of 85l bags removed.

## 10. SCHEDULED REFUSE COLLECTION SERVICE

Refuse collection is a scheduled service. However, if it is not collected on the scheduled fixed calendar day, it will be collected soon thereafter. At the latest it will be collected on the following scheduled day and any additional bags due to accumulation of additional waste will be accepted.

## 11. WASTE DISPOSAL

Disposal of waste at a disposal facility is based on a fixed rate per mass of waste disposed which will be applied as follows:

- 11.1 Actual mass per weighbridge transactions; or
- 11.2 Carrying capacity per weighbridge transactions based on:
  - 11.2.1 Fixed body vehicle which will be charged at carrying capacity of the vehicle; or
  - 11.2.2 Promulgated tariff per ton. In case where weighbridges are not functional a fixed tariff will be based on the carrying capacity of the vehicle.

## 12. APPLICATION FOR THE SUPPLY OF SERVICES: WASTE MANAGEMENT SERVICES

In the following instances the completion of an application form by the registered property owner for the supply of services is required -

- 12.1 For new or change in level of service required by non-residential properties;
- 12.2 For the change in the level of service required by residential properties;
- 12.3 in the case of change in ownership of the property, the old service level will be retained.

### **13. ADJUSTMENT TO ACCOUNTS**

- 13.1 An official as delegated by Head of department waste management services shall adjust accounts on documented proof of an amended service level agreement (letter, email, etc) and the applicable date of change.
- 13.2 If EMM has proof of initial service, but neither EMM nor the owner has proof of an amendment to the service and the current service level verified by EMM is different to the financial billing, then the billing will be corrected from date of first report.
- 13.3 If EMM also does not have any documented proof of the initial service, the adjustment will be made for the current plus the two preceding financial years
- 13.4 During data clean-up exercises EMM may adjust the account, backdated for the current year plus two preceding financial years, if EMM has provided a service, but the financial billing is different to the current service level.

### **14. SPECIAL EVENTS FOR COLLECTION SERVICES**

- 14.1 Special Events for Collection Services will be rendered if requested by a registered customer and based on acceptance of a quote provided by EMM.
- 14.2 The Special Events Collection Services will be rendered, on request and subject to the availability of resources and not exceeding a period of 21 calendar days.
- 14.3 Delivery and retrieval of containers from the bin store may occur during the EMM's office hours. The prescribed application documents must be fully completed and approved at the Waste Operations Depot 15 working days prior to the date of the service being required. If Containers are lost, stolen or damaged, replacement and/or repairs are to be borne by the applicant.
- 14.4 To promote recycling, a two way recycling system will be implemented by hiring two bins, for recyclable and non- recyclable waste streams.
- 14.5 The cost charged will be per lift per bin as per tariff schedule.

### **15. SERVICE AT MINI WASTE SITE**

The Service at the drop-off facilities is free provided Users adhere to conditions for Usage including that waste must be transported by car, trailer or LDV with total carrying capacity not exceeding 1.3 tons.

### **16. FUNDING OF NON-INCOME GENERATING SERVICES**

All non-income generating services under waste management services shall be funded by equitable share. The services covered include street sweeping, litter-picking, clearing of illegal dumping, mini sites and transfer stations.



## 17. GENERAL

EMM may supply bags for utilisation in clean-up campaigns at no cost subject to the availability of funds and at the discretion of the Head of Department: Waste Management Services.

## 18. APPEAL

Should the owner, body corporate or property management agent not be satisfied with the outcome of an adjustment in the tariffs, he/she may appeal (in writing) to the City Manager within 21 days in terms of Section 62 of the Municipal Systems Act.

## 19. TERMINATIONS

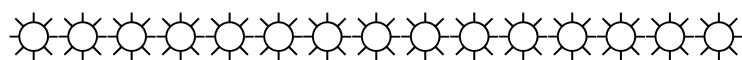
Termination of service is to be done by letter, e-mail, fax or standard disconnection form. If this is not done then the disconnection date of the electricity supply, in the case of the change in ownership of a property, will be regarded as the date of termination of the service. All 240l shall remain in the allocated properties when the owner sell or move from the property. All bins shall be linked to the property and paid for by the owner of the property.

## 20. DEPARTURES

Departures from the above principles and policy may only be made where there are sound practical reasons that prevent the implementation of the policy at the present time and/or where the phased adoption of the policy or policies would reduce an otherwise onerous burden on EMM and/or consumers. The reasons for any departures must be recorded in writing.

## 21. REGULAR REVIEW PROCESSES

The policy will be reviewed on an annual basis to ensure that it complies with EMM's strategic objectives and with legislation.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D6

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **CONSUMER DEPOSIT POLICY 2015/16**

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# CONSUMER DEPOSIT POLICY OF THE EKURHULENI METROPOLITAN MUNICIPALITY

## PREAMBLE

WHEREAS it is expedient for municipalities to take reasonable steps to ensure that their consumers honour their financial obligations;

AND WHEREAS the requiring of deposits from consumers is a reasonable and recognised method to ensure that municipalities are paid for services rendered by them;

NOW THEREFORE the Council of the Ekurhuleni Metropolitan Municipality has adopted the Consumer Deposit Policy as set out hereunder –

## DEFINITIONS

For the purpose of this policy any word or expression to which a meaning has been assigned by the Act, shall bear that meaning in this policy, unless the context indicates otherwise.

**“Act”** means the Local Government Municipal Systems Act, 2000 (Act 32 of 2000), as amended from time to time.

**“Cash”** means acceptable form of payment, bank guaranteed cheque or electronic funds transfer.

**“Chief Financial Officer”** means the person appointed by the municipality as Chief Financial Officer of the Ekurhuleni Metropolitan Municipality in terms of section 56 of the Local Government : Municipal Systems Act, 2000 (Act 32 of 2000).

**“Consumer”** means any occupier of any premises to which the municipality has agreed to supply or is actually supplying municipal services, or if there is no occupier, the owner of the premises and or recipient and or consumer of various services rendered by the municipality. A customer will therefore be deemed a customer by virtue of receiving, consuming and or utilising any facility, equipment, service rendered by the municipality and or a municipal entity or an agent as appointed by the municipality.

**“Council”** means:

- (a) the “Municipality” and vice versa;
- (b) the Council of the Ekurhuleni Metropolitan Municipality established by Provincial Notice No 6768, as amended, exercising its legislative and executive authority through the municipality;
- (c) its successor in title;

- (d) a structure or person exercising a delegated power or carrying out an instruction, where any power in these by-laws has been delegated or sub-delegated, or an instruction given, as contemplated in section 59 of the Act; or
- (e) a service provider fulfilling a responsibility under these by-laws, assigned to it in terms of section 81(2) of the act, or any other by-law, as the case may be.

**“Customer”** means “Consumer”.

**“City Manager”** means the person appointed by the Council as the City Manager of the Ekurhuleni Metropolitan Municipality in terms of section 82 of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998), and includes any person -

- (a) acting in such position; and
- (b) to whom the City Manager has delegated a power, function or duty.

**“Municipality”** means the “council” and vice versa.

**“Policy”** means the Deposit Policy adopted by Council.

**“Services Agreement”** means an agreement entered into between Council and Customer in terms of “Customer Agreement Policy” for the supply of metered services.

## 1. OBJECTIVE OF POLICY

The objective of this policy is to provide a policy framework for the circumstance under which deposits must be paid, the determination of the amount of deposits that must be paid and the refund or forfeiture of deposits.

## 2. CIRCUMSTANCES UNDER WHICH DEPOSITS MUST BE PAID

2.1 In terms of paragraph 3 of the Consumer Agreement Policy, every application for municipal service has to be accompanied by a deposit.

2.2 Consumer deposit is payable in respect of the following metered services:

- 2.2.1 Electricity services.
- 2.2.2 Water services.
- 2.2.3 Any other services determined by Council from time to time.

2.3 Approved indigents – No deposit will be required in respect of indigents as approved in terms of Council’s Indigent Support Policy.

## 3. DETERMINATION OF THE AMOUNT OF A DEPOSIT

3.1 The amount of a deposit in respect of **new service agreements** will be determined based on the type of service, size of supply and customer category.

3.2 In addition to 3.1, deposit amounts may be differentiated based on proclaimed township as determined by Council from time to time.

- 3.3 Deposit amount to be determined and approved by Council from time to time.
- 3.4 Date of service agreement application will determine applicable deposit amount payable.
- 3.5 Approved categories of customers may in lieu of a part of the deposit submit a bank guarantee as determined by the Council from time to time.
- 3.6 If a bank guarantee, is offered instead of payment in cash, the following will apply:
- 3.6.1 A bank guarantee of 100% of the amount due in respect of the deposit may be tendered in respect of customers linked to the following electricity tariff categories –
- **Tariff C** : Bulk supplies at any voltage and with a capacity of at least 25 kVA (minimum monthly NAC of 25 kVA
  - **Tariff D** : Bulk supplies at any voltage and with a capacity of at least 1 MVA and a network access charge of at least 1 MVA over the previous 12 months
  - **Tariff E** : Bulk supplies at any voltage and with a capacity of > 25kVA and a NAC of < 1 MVA.
- 3.6.2 The bank guarantee tendered to be irrevocable until all dues in terms of the property has been settled.

## 4. ADJUSTMENT OF DEPOSIT HELD

- 4.1 When the size of the supply on which the deposit is based is either enlarged or reduced, the deposit amount in respect of existing service agreements may be amended to current prescribed deposit amount.
- 4.2 The amount required as deposit in respect of existing service agreements may from time to time be reviewed and **where no deposit is held** the deposit may be determined as follows :
- 4.2.1 With exclusion of “Residential” customer categories, adjust to current approved deposit amount.
- 4.2.2 Residential customer categories –  
Calculated average monthly consumption in respect of previous three (3) months or current approved deposit amount, whichever is the smallest.
- Based on oldest account debt ageing at date of assessment, calculated deposit amount in terms of above-mentioned to be raised as follows:
- 4.2.2.1 Current debt – Adjust to 20% of calculated deposit.
- 4.2.2.2 30 days and less – Adjust to 50% of calculated deposit.
- 4.2.2.3 60 Days and less – Adjust to 70% of calculated deposit.
- 4.2.2.4 60+ Days – Adjust to 100% of calculated deposit.
- 4.3 The amount required as deposit in respect of existing service agreements may from time to time be reviewed and where a **deposit is held**, the amount of the deposit may be increased to prescribed deposit or two times the current deposit held, whichever is the smallest.
- 4.4 When an account is in **arrears for more than 60 days**, the deposit held in respect of existing service agreements may be adjusted to such higher amounts as

determined by Council from time to time but not exceeding two times the monthly average consumption in respect of previous three months.

- 4.5 In the event of **interference** with the functioning of a metering installation, or as a result of unauthorised connections or as a result of unauthorised reconnections the deposit amount may be raised to two times average monthly consumption in respect of previous three months or double prescribed deposit amount, whichever is the greatest.
- 4.6 Existing municipal customers may be required by the City Manager to enter into new service agreements and to pay the increased deposit determined by the Council.
- 4.7 Customers in respect of 4.1, 4.2 and 4.3, may apply in writing for reduced deposit amount if monthly average consumption in respect of previous three (3) months is less than 75% (seventy five) of prescribed deposit amount.

## **5. FAILURE TO EFFECT PAYMENT OF DEPOSIT**

If a consumer of services fails or refuses to comply with a request to make a deposit, any municipal service to such customer may be terminated until the Chief Financial Officer certifies that the services agreement has been entered into and the deposit is paid in full.

Deposit raised when entering into services agreement is to be paid in full prior to services being rendered.

Debt repayment arrangement in terms of approved Credit Control, Policy may be entered into in respect of –

- Paragraph 4.1 – Change due to size of supply
- Paragraph 4.2 - No deposit held
- Paragraph 4.3 – Deposit adjustment

## **6. REFUND OR FORFEITURE OF DEPOSIT**

6.1 Deposit made by a customer is refundable, free of interest, on termination of the supply of services, provided that all outstanding amounts have been settled in terms of the property.

6.2 Deposit shall be forfeited to the Council if not claimed in writing by the customer within 12 months of the termination of all services.

6.3 The customer must notify the office of the Chief Financial Officer of any change of address in order to facilitate the refund of the deposit.

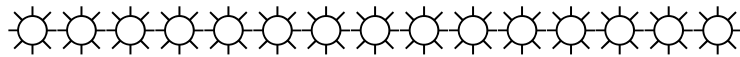
## **7. APPROPRIATION OF DEPOSIT**

If a customer is in default with any payment to the municipality in respect of any service, the amount of the deposit may be allocated as payment against any outstanding municipal account of that person. Customer to be informed in writing if deposit is appropriated and will further result in adjusted deposit being raised in terms of policy.

Deposit held in respect of approved Indigents will be appropriated to account on date of indigent approval.

## 8. SHORT TITLE

This policy shall be called the Consumer Deposit Policy of the Ekurhuleni Metropolitan Municipality.







# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D7

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

**INDIGENT SUPPORT  
POLICY  
2015/16**

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# INDIGENT SUPPORT POLICY

## 1. INTRODUCTION

The Indigent Support Policy is a legal imperative, a tool designed to ensure that persons and households classified as indigent have access to basic services as defined in the Constitution of the Republic of South Africa, Act No 108 of 1996. The policy is a result of continuous prevalence of indigence and poverty within communities. This policy therefore is a tool of intervention to alleviate the plight and to encourage indigent households to live within affordable consumption levels. The Indigent Support Policy is aimed at ensuring that the State fulfil its constitutional obligation contained in the Bill of Rights. This policy must be read in conjunction with the Credit Control Policy and applicable legislative frameworks.

## 2. PREAMBLE

**WHEREAS** Section 74 of the Local Government: Municipal Systems Act 2000 (Act No 32 of 2000), requires that the Council should, in formulating a Tariff Policy for the municipality, at least take into consideration the extent of subsidisation of tariffs for poor households.

**WHEREAS** Council needs to have an approved Indigent Support Policy.

**WHEREAS** such policy must provide procedures and guidelines for the subsidisation of basic services and tariff charges to its indigent households.

**WHEREAS** the Council has committed itself to render a basic level of services necessary to ensure an acceptable and reasonable quality of life which takes into account health and environmental considerations.

**NOW THEREFORE** the Council of the Ekurhuleni Metropolitan Municipality has adopted the **Indigent Support Policy** set out hereunder: -

## 3. PURPOSE

- ▶ To ensure and maintain access to basic services and/or benefits for all identified and deserving poor households including emergency services rendered by the Ekurhuleni Metropolitan Municipality.
- ▶ To improve monitoring systems, provide support and to strengthen capacity of the Ekurhuleni Metropolitan Municipality to implement the policy.
- ▶ To ensure that subsidisation for indigent support is funded and allocated as per policy directives to the qualifying households.
- ▶ To effectively manage co-ordination between internal departments with regard to the policy implementation.
- ▶ To ensure the implementation of an exit strategy to support the increased mobility of the poor from the indigent register
- ▶ To ensure that the Ekurhuleni Metropolitan Municipality remains financially sustainable while meeting the needs of the indigents.
- ▶ To ascertain appropriate targeting options for the defined indigent households so as to ensure inclusiveness in the approach and application of the policy in an equitable manner.

## 4. OBJECTIVE OF POLICY

The objective of the Indigent Support Policy is to ensure:-

- (a) the provision of basic services to indigent households in communities falling under the jurisdiction of the Ekurhuleni Metropolitan Municipality in a sustainable manner, within the financial and administrative capacity of the Ekurhuleni Metropolitan Municipality.
- (b) the establishment of procedures and guidelines for the effective of subsidisation of basic service charges to such approved indigent households, within budgetary and Intergovernmental grant guidelines.

## 5. PRINCIPLES OF THE POLICY

Section 74 (2) (c) of the Municipal Systems Act, Act 32 of 2000 stipulates inter alia the following:-

*“poor households must have access to at least basic services through:*

- (i) tariffs that cover only operating and maintenance costs;*
- (ii) special tariffs or life line tariffs for low levels of use or consumption of services for basic levels of service; or*
- (iii) any other direct or indirect method of subsidisation of tariffs for poor households;”*

The following are the guiding principles for the formulation of an Indigent Support Policy:

- (a) the Indigent Support Policy must be formulated in accordance with the Constitution of the Republic of South Africa, 1996, (Act No 108 of 1996 and other applicable legislation, amongst others, the Promotion of Administrative Justice Act, 2000 (Act No. 3 of 2000) which provides that everybody has a right to administrative justice that is lawful, reasonable and procedurally fair.
- (b) relief must be provided by the Ekurhuleni Metropolitan Municipality to registered residential consumers of services who are indigent.
- (c) Council must, wherever possible, ensure that any relief is in accordance with the Constitution and is cost effective, sustainable, practical, fair, equitable and justifiable.
- (d) the subsidising of minimum service levels should not result in the creation of a massive bureaucratic administration that would not be cost effective to implement.
- (e) differentiation must be made between those households who cannot afford to pay for basic services and those who do not want to pay for these services.
- (f) other municipal services in addition to free basic services should, where possible, be affordable and beneficial to the indigents.
- (g) the relief should be valid for a maximum period of 36 months.
- (h) the Council may review and amend the qualification criteria for indigent support.
- (i) the joint gross income of all the household occupants will be taken into account in determining the validity of indigent support application.
- (k) the indigent data-base shall be updated regularly.
- (l) misuse of any support or grant or supply of invalid information will lead to punitive action by Ekurhuleni Metropolitan Municipality against indigent support beneficiaries.

- (m) the Ekurhuleni Metropolitan Municipality reserve the right to verify new applications and existing approved indigents against any relevant external data source.
- (n) the Council must/may use external services and/or references to verify the information provided by the applicants.

## 6. DEFINITIONS

For the purpose of this policy, any word or expression to which a meaning has been assigned in the Act, shall bear the same meaning in this policy, and unless the context indicates otherwise:–

- “Authorised Officer”** : means any official of the Council who has been authorised by the Council to administer, implement and enforce the provisions of this policy.
- “By-law”** : means a by-law adopted by the Council.
- “Basic Services”** : means the supply of the following basic services within the budgetary and legislative guidelines:
  - ▶ Energy supply
  - ▶ Water supply
  - ▶ Sanitation services
  - ▶ Refuse removal service
- “Calendar days”** : means all days in the month inclusive of Saturdays and Sundays.
- “Child Headed Households”** : is deemed to be minor dependants of registered owner or tenant of property where due to death of parent(s) or legal guardian who is also registered owner or tenant, minor child is responsible for management of households.
- “City Manager”** : means the person appointed by the Council as the City Manager of the Ekurhuleni Metropolitan Municipality in terms of section 82 of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998), and includes any person:
  - (a) acting in such position, and
  - (b) to whom the City Manager has delegated a power, function or duty.
- “Council”** : Means -
  - (a) the “Municipality” and vice versa;
  - (b) the Council of the Ekurhuleni Metropolitan Municipality established by Provincial Notice No. 6768, as amended, exercising its legislative and executive authority through the municipality;
  - (c) its successor in title;
  - (d) a structure or person exercising a delegated power or carrying out an instruction, where any power in these by-laws has been delegated or sub-delegated, or an instruction given, as contemplated in section 59 of the Local Government Municipal Systems Act, 2000 (Act No 32 of 2000); or
  - (e) a service provider fulfilling a responsibility under these by-laws, assigned to it in terms of section

81(2) of the Act, or any other by-law, as the case may be.

- “Deemed Indigent Household”** : means individuals who live together in a single residential property and qualifies for indigent relief based on the use and value of property as determined in terms of general valuation roll.
- “Dependant”** : means a person under the age of 18 years who is financially dependent and resides permanently with the owner and/or tenant of property in a single residential property within the area of jurisdiction of Ekurhuleni Metropolitan Municipality.
- “Essential household services package”** : means provision of water supply, sanitation, refuse removal, supply of basic energy.
- “Household Income”** : means any form of remuneration and/ or income as defined in the Sixth Schedule to the Income Tax Act, 58 of 1962 but excluding State Children Support grants.
- “illegal connection”** : a connection to any system through which municipal services are provided, which is not authorised or approved by the Municipality or its authorised agent.
- “Indigent Household”** : means individuals who live together in a single residential property and collectively qualifies for indigent relief in terms of this policy.
- “Indigent Person”** : means a person lacking the basic necessities of life such as insufficient water, basic sanitation, refuse removal, health care, housing, environmental health, and supply of basic energy, food and clothing as defined in this policy.
- “Municipality”** “ means the “Council” as defined above.
- “Occupants”** : means the owner and/or legal tenant of property and all individuals who live together in a single residential property.
- “Pensioner”** : means a person whom -
- (i) is at least than 60 years of age on date of application, provided that where couples are married in community of property and the property is registered in both their names , the age of the eldest will be the qualifying factor;
  - (ii) is the registered owner of the property or registered as “Life right use” tenant in deeds office;
  - (iii) is the owner/occupant and account holder of the property concerned, which will consist of one dwelling only and no part thereof will be sub-leased;
  - (iv) must reside permanently on the property concerned which consists of one dwelling only; and
  - (v) a person who is a mentally and/or physically disabled person complying with the requirements in (i) to (iv) above.

- “**Registration method**” : means registration process applied by Council in the indigent application process.
- “**Resident**” : means a person residing within the area of jurisdiction of Ekurhuleni Metropolitan Municipality and consume services as provided by the Council.
- “**Services**” : means the “basic services” as defined above.
- “**Social service package**” : means higher levels of household services and access to public services such as roads, public transport, community services and emergency services as provided by Council.
- “**Working Days**” : means Monday to Friday excluding public holidays.

## 7. LEGISLATIVE FRAMEWORK AND GUIDELINES

- ▶ Constitution of the Republic of South Africa, Act No 108 of 1996.
- ▶ Local Government Municipal Systems Act, Act No 32 of 2000.

### Guidelines

- (a) Framework for Municipal Indigent Policies: Towards a basket of services for the poor dated May 2007.
- (b) Free Basic Strategy and guidelines prepared by the Department of Water Affairs and Forestry.
- (c) Electricity Basic Support Tariff (free basic electricity) Policy prepared by the Department of Minerals and Energy.

## 8. SCOPE OF POLICY APPLICATION

The Indigent Support Policy shall be applicable within the area of jurisdiction of the Ekurhuleni Metropolitan Municipality.

The Indigent Support Programme must be accessible to all qualifying indigent persons.

## 9. CRITERIA FOR QUALIFICATION FOR INDIGENT SUPPORT

### 9.1 REGISTERED HOUSEHOLD

#### 9.1.1 INDIGENT HOUSEHOLD

Indigent relief will be granted to an approved household where the -

- (a) combined household income of all occupants/ residents and/or dependants residing on the property and are over the age of 18 years of age, is less than two (2) state monthly pension grants, as amended by Minister of Finance from time to time;
- (b) account in respect of Basic Services and/or Assessment rates is held with Council in the name of the applicant;
- (c) applicant is a South African citizen;
- (d) the property is used for residential purposes only; and

- (e) municipal value of property does not exceed maximum value as determined by Council's assessment rates tariff policy.

### **9.1.2 CHILD-HEADED HOUSEHOLD**

Child-headed households will be treated as special cases subject to the following conditions:

- (a) the normal qualifying criteria for indigent support in respect of remaining members of household is complied with;
- (b) the account of the deceased parents is closed;
- (c) the oldest child signs the user agreement assisted by appointed legal guardian;
- (d) property is not occupied by any member other than minor dependent children of deceased owner and or tenant;
- (e) the status of the household is reviewed in terms of this policy at least on three monthly bases.

### **9.1.3 EXCLUSIONS – REGISTERED HOUSEHOLDS**

Indigent relief will NOT be granted where the applicant, household, occupants/residents and/or dependants residing on the property, as the case may be, -

- (a) receive significant benefits or regular monetary income that is above the indigent qualification threshold;
- (b) where the applicant is not registered as consumer of services in the records of Council;
- (c) where the applicant own/s more than one (1) property, registered individually or jointly;
- (d) where the applicant rent/s or subleases his property or part thereof to any third party during the duration of the grant period; or
- (e) applicant tampers or illegally connects or reconnects services prior to this application, until such time as the total costs, penalties, other fees, illegal consumption and any applicable tariffs and rates due to the Council have been paid in full.

## **9.2 DEEMED INDIGENT HOUSEHOLD**

Households within the following categories of properties will be deemed to be indigent households:

- (a) the property is used for residential purposes only as reflected in General Valuation roll;
- (b) residential exclusion as per Property Rates Act 2004 (Act No 6 of 2004) is applicable to property;
- (c) municipal value of property does not exceed maximum value R 150 000.

### **9.2.1 EXCLUSIONS – DEEMED INDIGENT HOUSEHOLDS**

Indigent relief will be withdrawn where upon verification the deemed indigent household, including occupants/residents and/or dependants residing on the property, as the case may be, -

- (a) receive significant benefits or regular monetary income that is above the indigent qualification threshold;



- (b) owner of property owns more than one (1) property, registered individually or jointly.
- (c) owner of property rent or sublease his property or part thereof to any third party.
- (d) deemed indigent household tampers or illegally connects or reconnects services.
- (e) business activities are being conducted on property.
- (f) properties registered in name of National, Provincial or Local Government .
- (g) owner of property applies to be excluded from deemed indigent relief.

### 9.3 INDIGENT

Indigent relief in respect of other services provided by Council, *excluding household free basic services and assessment rates grants*, will be granted to approved **indigent person** where:-

- (a) applicant is a South African citizen;
- (b) applicant is over the age of 18 years of age but includes financially dependent minors of applicant;
- (c) applicant benefits or regular monetary income is less than one (1) monthly state pension grant, as amended by Minister of Finance from time to time.

## 10. EXTENT OF INDIGENT SUPPORT

### 10.1 REGISTERED INDIGENT HOUSEHOLD / PERSON

- (a) Indigent support will be given on a monthly basis, and the extent of the monthly support will be determined by the national policy guidelines and the Council's budgetary provisions in respect of:
  - (i) free basic water;
  - (ii) free refuse collection;
  - (iii) free basic electricity or energy (depending on which service level is applicable);
  - (iv) free basic sanitation; and
  - (v) assessment rates in respect of residential property registered in name of qualifying indigent owner subject to the maximum amount as determined by Council from time to time.
- (b) the level of indigent support granted shall not exceed the actual monthly billing to the account in respect of the services referred to in the preceding paragraph.
- (c) the relief will be subject to national policy guidelines and the Council's budgetary provisions.
- (d) the recipient's monthly account will be credited with the amount of indigent relief granted in terms of this policy.
- (e) a household may apply for the continuation of relief on expiry of relief period as specified in Section 11 below - subject to compliance with policy qualification criteria.

- (f) the Council may determine special tariffs and/ or grant rebates in respect of the following social services subject to the availability of funds and compliance with qualifying criteria in terms of this policy:
  - (i) Sports grounds, pools;
  - (ii) Fire Protection
  - (iii) Transport;
  - (iv) Market;
  - (v) Museums;
  - (vi) Mayor's Relief Fund;
  - (vii) Hiring of halls;
  - (viii) Cemeteries and crematoria;
  - (ix) Damage to property as a result of natural disaster;
  - (x) Any other services as determined by Council; and
  - (xi) Emergency and ambulance services.

## 10.2 DEEMED INDIGENT HOUSEHOLD

- (a) Indigent support will be given on a monthly basis, and the extent of the monthly support will be determined by the national policy guidelines and the Council's budgetary provisions in respect of:
  - (i) free basic water;
  - (ii) free refuse collection;
  - (iii) free basic electricity or energy (depending on which service level is applicable);
  - (iv) free basic sanitation; and
  - (v) assessment rates.
- (b) the level of indigent support granted shall not exceed the actual monthly billing to the account in respect of the services referred to in the preceding paragraph.
- (c) the relief will be subject to national policy guidelines and the Council's budgetary provisions.
- (d) the recipient's monthly account will be credited with the amount of indigent relief granted in terms of this policy.
- (e) in terms of resolution 4 of the Item A-F (24-2006) (Writing off of Outstanding debts in respect of Indigent Accounts) dated 29 June 2006, the accumulated debt in respect of **deemed indigents** be written off on date of qualification in terms of this policy and all debt incurred after the date of qualification will be due and payable.

## 11. PERIOD OF RELIEF

Application based Indigent relief is granted for a reviewable period of 36 months which is determined by Council from time to time.

Deemed indigent household relief is granted based on value of property.

## **12. ADMINISTRATION OF INDIGENT SUPPORT**

The applying citizen must present his/her Identity Document at the point of application for which the following steps will occur:-

- (a) if registered owner or tenant of property, property details to be supplied with copy of monthly account statement and / or prepaid meter token along with SAPS certificate affidavit of names and identity number of individual residing on property.
- (b) after the application form has been completed, an effective and efficient evaluation system must be used in order to verify the information furnished by the applicant and to reach a decision within 21 days after the date on which the application was lodged.
- (c) if a household is found to be indigent, his/her personal particulars must be registered on a database linked to the debtors system with immediate effect.
- (d) the onus is on the recipient of relief in terms of this policy to inform the Council of any change in his/her status or personal household circumstances.
- (e) the declaration of residence in a household will be captured as an appended record to the relevant Identity Document number, and that will be the only property for which the individual bearing that Identity Document number can claim subsidy. In the case of there being any dispute as to the residence of a given individual, that individual's declaration IN PERSON at his or her indigent/finance office will take precedence over any declaration made by another individual that the person in question resides in their household.
- (f) all indigents should be re-evaluated after 36 months from the date on which relief was authorized in order to assess the need for the continuation of relief in terms of this policy. The Health and Social Development Department must complete the re-verification prior to the expiry of the 36 months approved status period. In the event where the socio-economic status of the household is improved beyond the indigent threshold the applicant has a responsibility to apply for cancellation of the indigent status as prescribed.
- (g) Relief will be stopped with immediate effect if it is found that an approved indigent has supplied information known to have been untrue in order to obtain relief. It will further be stopped if it is discovered that an approved indigent failed to inform EMM of changes in his/her/their financial circumstances which would disqualify them from receiving assistance in terms of this policy. Providing misleading information constitutes fraud and EMM may claim any financial benefits that have been granted, from the indigent. In addition to having to repay the financial benefits, the indigent who has received the benefits will be guilty of committing an act of fraud which is a criminal offence and criminal charges may be brought against such person/s.

## **13. CONTROL MEASURES FOR THE DISTRIBUTION OF INDIGENT SUPPORT**

- (a) any resident of the municipality who is aware of malpractice may lodge an objection to the Council for granting such relief to such a person.
- (b) the details of all applicants and their respective households must be submitted to the Council on a quarterly basis.

## 14. CORRECTIVE STEPS

If the extent of the indigent support as per Section 10 above is exceeded the following may be implemented:

- (a) Installation of a **Pre-paid Electrical Meter**.
- (b) Installation of a **Water Demand Meter**.

## 15. ACTION AGAINST MALPRACTICES TO MISREPRESENTATION OR MISUSE

Customers found to have misrepresented themselves in order to benefit from any of the Councils relief and / or benefit in terms of this policy, will be deemed to have committed an offence and remedial measures will be taken in a manner as determined by the Council from time to time, and all relief and / or benefits that have been received will be reversed to account of customer from date of offence.

- (a) the Council may refer any misrepresentation to the committee, who must take such action as ordered by the Council, or any of the following steps deemed appropriate by the committee:
  - (i) request the resident to provide full proof of his/her banking account, receipt of income details as well as pension registration where applicable.
  - (ii) the details of the objector shall remain anonymous.
  - (iii) request a social worker's report on the household, and
  - (iv) institute criminal proceedings against the recipient.
- (b) if it is established that incorrect information was furnished in obtaining relief any of the following actions may be taken:-
  - (i) suspend or stop the relief immediately.
  - (ii) recover from the recipient the amount of relief furnished by debiting his/her account.
  - (iii) apply the credit control and debt collection procedures of the municipality.
  - (iv) institute criminal proceedings against the recipient.

Customers found to have tampered, or illegally connects or reconnects services, will be deemed to have committed an offence and remedial measures will be taken in a manner as determined by the Council from time to time, and all relief and/or benefits that have been received will be reversed to account of customer from date of offence and relief suspended or stopped immediately.

## 16. EXITING THE PROGRAMME

Upon the expiry of the 36 months period as contained in above the debtor may apply to be de-registered. The application for de-registration will be administrated by the Health and Social Development Department who will advise Finance accordingly where after the affected departments will be requested to restore the full services at the property.

All approved applicants will be captured in the indigent data base, from which all skills development and job creation programmes developed by the Ekurhuleni Metropolitan Municipality will draw their intake from. Any department developing a measure or programme designed to target the poor will use this database as the

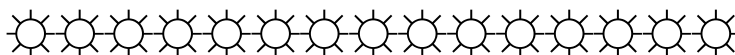
source of their programme participants. This is designed to systematically assure that households qualifying for indigence are subject to the full range of interventions delivered through (or in collaboration with) the EMM, in accordance with the Growth and Development Strategy Pillars, one of which is poverty alleviation.

## **17. RIGHT TO APPEAL**

An applicant who is the registered household owner living within the municipal jurisdiction and therefore feels aggrieved by a decision taken in respect of his/her application may lodge an appeal in terms of section 62 of the Municipal Systems, Act 32 of 2000.

## **18. SHORT TITLE**

This policy shall be called the Indigent Support Policy of the Ekurhuleni Metropolitan Municipality.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D8

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **CREDIT CONTROL AND DEBT COLLECTION POLICY 2015/16**

# CREDIT CONTROL AND DEBT COLLECTION POLICY

## PREAMBLE

**WHEREAS** section 95(a) of the Local Government: Municipal Systems Act, No. 32 of 2000, provides that in relation to the levying of rates and other taxes by a municipality and the charging of fees for municipal services, a municipality must, within its financial and administrative capacity, establish a sound Customer Management System that aims to create a positive and reciprocal relationship between persons liable for these payments and the municipality and where applicable a service provider.

**AND WHEREAS** section 96(a) of the Local Government: Municipal Systems Act, No. 32 of 2000, provides that a municipality must collect all money that is due and payable to the municipality and for this purpose must adopt, maintain and implement a credit control and debt collection policy which is consistent with its rates and tariff policies and complies with the provisions of that Act.

**AND WHEREAS** section 97 of the Local Government: Municipal Systems Act, No. 32 of 2000, provides that the credit control and debt collection policy must provide for credit control and debt collection procedures and mechanisms as well as provision for indigent debtors that is consistent with its rates and tariff policies and any national policies on indigents.

**NOW THEREFORE** the Council of the Ekurhuleni Metropolitan Municipality has adopted the **Credit Control and Debt Collection Policy** as set out hereunder: -

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## 1. DEFINITIONS

For the purpose of this policy, any word or expression to which a meaning has been assigned in the Act, shall bear the same meaning in this policy, and unless the context indicates otherwise –

- "Account"** : Account in name of customer held with the Ekurhuleni Metropolitan Municipality.
- "Account Statement"** : formal notification by means of a statement of account to persons liable for payment of amounts levied for fees, charges, surcharges on fees, property rates and other municipal taxes and services, levies, penalties and duties, indicating the net accumulated balance of the account.
- "Accounting Officer"** : means the person appointed by the Municipality as the City Manager of the Ekurhuleni Metropolitan Municipality in terms of section 82 of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998), responsible and accountable in terms of section 55(2) of the Local Government: Municipal Systems Act 2000 (Act 32 of 2000) and includes any person acting in such position and to whom the City Manager has delegated a power, function or duty.
- "Act"** : means the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), as amended from time to time.
- "Administration of Estates Act"** : means the Administration of Estates Act, 66 of 1965.
- "Arrears"** : Amount due, owing and payable in respect of fees, charges, surcharges on fees, property rates and other municipal taxes and services, levies, penalties and duties and not paid by the due date.
- "Authorised Officer"** : means any official of the Municipality who has been authorised by it to administer, implement and enforce the provisions of this policy.
- "By-law"** : means a by-law adopted by the Municipality.
- "Chief Financial Officer"** : means the person appointed by the municipality as Chief Financial Officer of the Ekurhuleni Metropolitan Municipality in terms of section 56 of the Local Government : Municipal Systems Act, 2000 (Act 32 of 2000).

- “City Manager”** : means the person appointed by the Municipality as the City Manager of the Ekurhuleni Metropolitan Municipality in terms of section 82 of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998), and includes any person acting in such position and to whom the City Manager has delegated a power, function or duty.
- “collection charges”** : means collection charges which may be recovered by the Municipality in terms of section 75A of the Act, and includes the cost –
- (a) to remind debtors of arrears;
  - (b) for the termination and reconnection of services; and
  - (c) all legal costs, including attorney and own client costs incurred in the recovery of arrear amounts.
- "consolidated account"** : a monthly account reflecting all fees, charges, surcharges on fees, property rates and other municipal taxes and services, levies, penalties and duties in respect of various accounts held by customer.
- “Consumer”** : means any occupier of any premises to which the municipality has agreed to supply or is actually supplying municipal services, or if there is no occupier, the owner of the premises and or recipient and or consumer of various services rendered by the municipality. A customer will therefore be deemed a customer by virtue of receiving, consuming and or utilising any facility, equipment, service rendered by the municipality and or a municipal entity or an agent as appointed by the municipality.
- “Council”** : Means –
- (a) the “Municipality” and vice versa;
  - (b) the Council of the Ekurhuleni Metropolitan Municipality established by Provincial Notice No. 6768, as amended, exercising its legislative and executive authority through the municipality;
  - (c) its successor in title;
  - (d) a structure or person exercising a delegated power or carrying out an instruction, where any power in these by-laws has been delegated or sub-delegated, or an instruction given, as contemplated in section 59 of the Act; or
  - (e) a service provider fulfilling a responsibility under these by-laws, assigned to it in terms of section 81(2) of the act, or any other by-law, as the case may be.
- “customer”** : means “Consumer”.

- "defaulter"** : any customer in arrears.
- "illegal connection"** : a connection to any system through which municipal services are provided, which is not authorised or approved by the Municipality or its authorised agent.
- "Indigent"** : Person referred to in the Indigent Support Policy of the Municipality.
- "municipal entity"** : means a municipal entity of which the municipality is the parent municipality.
- "municipality"** : means the "Council" and vice versa.
- "occupier"** : means any person who occupies any premises or part thereof, without any regard to the title under which he or she so occupies.
- "owner"**
- (a) in relation to a property referred to in paragraph (a) of the definition of "property", means a person in whose name ownership of the property is registered;
  - (b) in relation to a right referred to in paragraph (b) of the definition of "property", means a person in whose name the right is registered;
  - (c) in relation to a land tenure right referred to in paragraph (c) of the definition of "property", means a person in whose name the right is registered or to whom it was granted in terms of legislation; or
  - (d) in relation to public service infrastructure referred to in paragraph (d) of the definition of "property", means the organ of state which owns or controls that public service infrastructure as envisaged in the definition of "publicly controlled" : provided that a person mentioned below may for the purpose of these by-laws be regarded by the Council as the owner of a property in the following cases:
    - (i) A trustee, in the case of a property in a trust excluding state trust land;
    - (ii) An executor or administrator, in the case of a property in a deceased estate;
    - (iii) A trustee or liquidator, in the case of a property in an insolvent estate or in liquidation;
    - (iv) A judicial manager, in the case of a property in the estate of a person under judicial management;
    - (v) A curator, in the case of a property in the estate of a person under curatorship;

- (vi) A person in whose name a usufruct or other personal servitude is registered, in the case of a property that is subject to a usufruct or other personal servitude;
  - (vii) A lessee, in the case of a property that is registered in the name of the Council and is leased by it; or
  - (viii) A buyer, in the case of a property that was sold by the Council and of which possession was given to the buyer pending registration of ownership in the name of the buyer.
- (e) any legal person, including but not limited to:
- (i) a company registered in terms of the Companies Act, 1973, a trust, a close corporation registered in terms of the Close Corporations Act, 1984; as amended by the Companies Act, 2008;
  - (ii) any department of State;
  - (iii) any council or board established in terms of any legislation applicable to the Republic of South Africa;
  - (iv) any embassy or other foreign entity.

**“Policy”** : means the Credit Control and Debt Collection Policy adopted by the Municipality.

**“property”** : (a) immovable property registered in the name of a person, including, in the case of a sectional title scheme, a sectional title unit registered in the name of a person;

(b) a right registered against immovable property in the name of a person, excluding a mortgage bond registered against the property;

(c) a land tenure right registered in the name of a person or granted to a person in terms of legislation; or

(d) public service infrastructure.

**“Registered Property”** : Property registered in Deeds Office

**“stakeholder”** : means all natural and non-natural customers of the municipality and or prospective customers and or single or groups of people who consume or receive services from the municipality.

**“3rd party debt collection agencies”** : means any person or juristic person that collects debt on behalf of the municipality.

## 2. OBJECTIVE OF POLICY

The objective of this policy is to –

- (a) provide for customer management, credit control procedures and mechanisms and debt collection procedures and mechanisms;
- (b) provide for indigents in a way that is consistent with rates and tariff policies and any national and / or local policy on indigents;
- (c) set realistic targets consistent with –
  - (i) generally recognized accounting practices and collection ratios; and
  - (ii) the estimates of income set in the budget less an acceptable provision for bad debts.
- (d) provide for charging of interest on arrears, where appropriate;
- (e) provide for extensions of time for payment of accounts;
- (f) provide for termination of services or the restriction of the provision of services when payments are in the arrears;
- (g) provide for matters relating to unauthorized consumption of services, theft and damages;
- (h) provide for actions that may be taken by the municipality to secure payment of accounts that are in arrear including –
  - (i) The termination of municipal services or the restriction of the provision of services;
  - (ii) The seizure of property;
  - (iii) The attachment of rent payable on a property; or
  - (iv) The extension of liability to a director, trustee or a member if the debtor is a company, a trust or a close corporation.
- (i) provide for alternative debt repayment arrangements in accordance with the terms and conditions of this policy;
- (j) create an environment which enables a customer to repay the outstanding debt and establish culture of payment for services rendered by the municipality;
- (k) effectively and efficiently deal with defaulters in accordance with the terms and conditions of this policy; or
- (l) provide for procedures and mechanisms to ensure that all monies due and payable to the municipality are collected.

## 3. APPLICATION OF POLICY

### 3.1 Applicable Items

This policy shall apply to, but not be limited to, monies due and payable to the municipality for –

- (a) Property rates;
- (b) Municipal tax;
- (c) Fees, surcharges on fees, charges and tariffs in respect of municipal services, such as –
  - (i) provision of water;
  - (ii) refuse removal;
  - (iii) sewerage;
  - (iv) the removal and purification of sewerage;

- (v) electricity consumption;
- (vi) Rental and or leasing of equipment, land, buildings and facilities of all types;
- (vii) interest which has accrued or will accrue in respect of money due and payable to the municipality;
- (viii) Burial fees;
- (ix) Dumping of refuse;
- (x) collection charges in those cases where the municipality is responsible for –
  - (aa) the rendering of municipal accounts in respect of any one or more of the municipal services;
  - (bb) the recovery of amounts due and payable in respect thereof, irrespective whether the municipal services, or any of them, are provided by the municipality itself or by a service utility with which it has concluded an agreement to provide a service on the municipality's behalf;
- (xi) any other charges levied from time to time.

- 3.2 This policy shall apply to municipal services provided through pre-paid meters;
- 3.3 This policy shall apply to any municipal entity of which the municipality is the parent municipality'
- 3.4 This policy shall apply to customers within the official demarcated boundaries of the municipality, including newly demarcated areas as determined by the demarcation board from time to time;
- 3.5 This policy shall apply to, but not be limited to, the following categories of customers –
  - (a) Residential customers of the municipality;
  - (b) Business customers of the municipality;
  - (c) Non-governmental organisations for profit and non profit;
  - (d) Educational institutions for profit and non profit;
  - (e) Religious institutions;
  - (f) National, provincial and local government;
  - (g) State owned entities;
  - (h) Any other category of customer as determined by the municipality from time to time.

## 4. CREDIT CONTROL AND DEBT COLLECTION PRINCIPLES

The credit control and debt collection policy is based on the following principles -

### 4.1 GENERAL

- (i) The policy and its application provides for the specific circumstances of the community to which it relates.
- (ii) The credit control and debt collection procedures must be understandable, uniform, fair and consistently applied.
- (iii) Credit control must be effective, efficient and economical.
- (iv) The measures taken must be sustainable in the long term.

## 4.2 COUNCIL

- (i) To enable the Council to differentiate between those customers that cannot pay from those that simply do not want to pay, the “Indigent Support Policy” will be applied.
- (ii) The Credit Control and Debt Collection Policy will be supported by procedure manual(s) as drafted by the Director Income or a nominee of the Accounting Officer.
- (iii) The Credit Control and Debt Collection Policy shall super cede all other policies aimed at achieving the same purpose to which the current credit control policy seeks to achieve.

## 4.3 CUSTOMERS

- (i) Customers found to have misrepresented themselves in order to benefit from any of the Councils relief and/or benefit in terms of this policy, will be deemed to have committed an offence and remedial measures will be taken in a manner as determined by the Council from time to time, and all relief and / or benefits that have been received, will be reversed to account of customer from date of offence.
- (ii) Notwithstanding anything contained in this policy, the Council will recover any debt relevant to registered property in terms of provisions of section 118 of the Municipal Systems Act, 32 of 2000.
- (iii) In the case of company, close corporation, trust in terms of the Trust Property Control Act No. 57 of 1988, home owners association or a body corporate in terms of the Sectional Titles Act, 1986 (Act No. 95 of 1986), the liability may be extended to the directors, members or trustees thereof jointly and severally, and –
  - the directors, members or trustees thereof shall be considered to have provided the Council with a guarantee that any debt shall be recoverable from themselves in their personal capacity with each being jointly and severally liable for such debt, the one paying the other to be absolved.
- (iv) Where any subsidiary company of a holding company is indebted to the Council, the liability for such arrears may be extended to the holding company.
- (v) Where any holding company is indebted to the Council, the liability for such arrears may be extended to the subsidiary company.
- (vii) The Council shall not conduct any business activity with or accept new services application to any customer who is in arrears with the Council except as provided for in legislation or policy as determined by the Council from time to time.
- (viii) The Council shall not refund any credit to any customer or customer’s nominee who is in arrears with the Council.

## 4.4 COUNCILLOR SERVICES ACCOUNTS

In accordance with the provisions of Schedule 1, of the Municipal Systems Act, 32 of 2000, an elected councillor residing within demarcated area of the Council and is individually or jointly responsible for account, may not be in arrears for municipal service fees, surcharges on fees rates or any other municipal taxes, levies and duties levied by the Council for more than 3 (three) months.



Notwithstanding any relevant procedure, method or action that may be taken in terms of this policy, the City Manager may deduct amounts due for more than 3 (three) months from such councillor's remuneration.

#### **4.5 STAFF SERVICES ACCOUNTS**

In accordance with the provisions of Schedule 2, of the Municipal Systems Act, 32 of 2000, an official of council, residing within demarcated area of the Council and is individually or jointly responsible for account, may not be in arrears for municipal service fees, surcharges on fees rates or any other municipal taxes, levies and duties levied by the Council for more than 3 (three) months.

Notwithstanding any relevant procedure, method or action that may be taken in terms of this policy, the City Manager may deduct amounts due for more than 3 (three) months from such official's remuneration.

### **5. ACCOUNT ADMINISTRATION**

#### **5.1 ACCOUNTS**

- (a) Accounts must be rendered and administered in accordance with the requirements of this policy.
- (b) Failure by the Council to render an account does not relieve a customer of the obligation to pay any amount that is due and payable.
- (c) The Council may, in accordance with the provisions of section 102 of the Act –
  - (i) Consolidate any separate accounts of customers liable for payments to the council;
  - (ii) Credit any payment by such customer against any account of that customer;
  - (iii) Implement any of the debt collection and credit control measures provided for in the Council's policies and by-laws, in relation to any arrears on any of the accounts of such a customer.
- (d) The amount due and payable by a customer constitutes a consolidated debt, and any payment made by a consumer of an amount less than the total amount due will be allocated in reduction of the consolidated debt in the order determined by the Council.

#### **5.2 ACCOUNT QUERIES**

- (a) Account query refers to the instance when a customer queries any specific amount or any content contained in any account as rendered by the Council;
- (b) Query can be raised in writing at any of the Council's administrative offices;
- (c) Customer to furnish in writing full personal particulars including acceptable means of identification, contact details and account number in respect of which amount owing is queried;
- (d) Customer may be represented by a duly appointed nominee or agent, and such nominee or agent shall upon request produce sufficient proof of such appointment;

- (e) Pending the outcome of query, customer may apply for temporary payment extension in terms of provisions of this policy;
- (f) the customer shall, pending the resolution and outcome of the query, continue to make regular payments as per account statement;
- (g) should a customer not be satisfied with the outcome of the query, a customer may lodge an appeal in terms of section 62, as read with section 95 (f), of the Systems Act.

### 5.3 DISPUTE AS TO AMOUNT OWING

- (a) A customer may lodge an appeal in terms of section 62, as read with section 95 (f), of the Local Government : Municipal Systems Act 32 of 2000.
- (b) Customer to furnish in writing full personal particulars including acceptable means of identification, contact details and account number in respect of which amount owing is disputed.
- (c) Only disputes lodged by registered account holder will be considered.
- (d) Customer may be represented by a duly appointed nominee or agent, and such nominee or agent shall upon request produce sufficient proof of such appointment.
- (e) Should any written dispute arise as to the amount owing on the account in respect of all services by a customer, the customer shall, pending the resolution and outcome of that dispute, continue to make regular minimum payments based on the average charges for the preceding three months prior to the arising of the dispute, plus interest, until the resolution of that dispute.
- (f) Should any written dispute arise as to the amount owing on part of the account or service by a customer, the customer shall, pending the resolution and outcome of that dispute, continue to make regular payments on services that are **NOT** in dispute **PLUS** the average charges for the preceding three months prior to the arising of the dispute in respect of remaining part of account or disputed service until the resolution of that dispute.

### 5.4 INTEREST CHARGES

- (a) Accounts are due and payable on account due date.
- (b) Interest will be levied on all arrears at a rate prescribed by the Council from time to time.
- (c) Specific categories of customers, services and debtor groups as determined by the Council from time to time, may be excluded from interest on arrear charges.

### 5.5 ACCOUNT DUE DATE

- (a) Monthly account due date represents the date on which the customer's account becomes due and payable, the due date shall be as determined by the Council from time to time.
- (b) Where the owner has entered into an agreement with the Council to pay property rates annually, the due date shall be as determined by the Council from time to time.
- (c) Account due date will be reflected on customer account statement.

- (d) Only payments receipted through the Councils financial system on or before account due date will be deemed to have been duly received.
- (e) Payments by customers through 3rd party vendors, will only be deemed to have been received when receipted through the Councils financial system.

## 5.6 PAYMENT EXTENSION

### 5.6.1 Temporary Payment Extension

- (a) On written application by customer, requests for payment extension in respect of outstanding debt will be considered in the following circumstances:
  - (i) Customer account under inquiry.
  - (ii) Customer account under dispute.
  - (iii) Pending outcome or conclusion of court cases.
  - (iv) Merit cases as approved by Accounting Officer or delegated official.
- (b) Customer may be represented by a duly appointed nominee or agent, and such nominee or agent shall upon request produce sufficient proof of such appointment.
- (c) Payment extension will be granted for maximum period of 90 days from date of application and may be extended on month-to-month basis.
- (d) Payment extension will not result in the suspension of legal actions and / or court actions unless authorised by Accounting Officer.
- (e) Approved payment extension will result in the temporary suspension of credit control actions.
- (f) Approved payment extension will **NOT** result in the termination, extension or suspension of interest on arrears.

### 5.6.2 Permanent Payment Extension

- (a) On written application by customer, requests for permanent alternative monthly payment due date (Permanent Payment Extension) will be considered.
- (b) Customer to furnish in the manner prescribed by Council, full personal particulars including acceptable means of identification, contact details and account number in respect of which application is made.
- (c) Customer may be represented by a duly appointed nominee or agent, and such nominee or agent shall upon request produce sufficient proof of such appointment.
- (d) Extension will be valid for minimum period of 12 (twelve) months.
- (e) Extension of account due date may be moved to any of the following alternative monthly due dates:
  - ▶ 5<sup>th</sup>
  - ▶ 10<sup>th</sup>
  - ▶ 15<sup>th</sup>
  - ▶ 20<sup>th</sup>
  - ▶ 25<sup>th</sup>
  - ▶ 30<sup>th</sup>

- (f) Extension will only be cancelled on written application by customer.
- (g) On cancellation of extension, customer will revert to the original cycle due date.

## **5.7 ARREAR ACCOUNTS**

- (a) If a consumer fails to pay the full amount due and payable on or before the account due date, the unpaid amount is in arrears and a final demand notice shall be sent and may be hand delivered or delivered, per mail or any electronic means available, to the most recent recorded address or electronic contact address and/or number of the consumer.
- (b) Failure to deliver or send a final demand notice does not relieve a consumer from paying such arrears.
- (c) The final demand notice must contain the following
  - (i) the minimum amount payable, and the date by which such amount must be paid;
  - (ii) that the consumer may conclude an debt repayment agreement with the Council for payment of the arrears amount in instalments;
  - (iii) that if full minimum amount payable is not paid and/or debt repayment agreement is not entered into within the stated period, that the electricity and/or water services will be discontinued or restricted and that legal action will be instituted against consumer for the recovery of any amounts in arrear, without further notice;
- (d) The customer together with the account(s) that is/are in default may be handed over to a duly appointed collection agent or attorney for collection;
- (e) The consumer's name may be made public, and may be listed with a credit bureau or any other equivalent body as a defaulter;
- (f) Proof of registration as an indigent customer must be handed in to the Council on or before the required date of payment contemplated in 5.5(a).

## **5.8 COST TO REMIND CUSTOMERS OF ARREARS**

An administrative fee will be levied against the account of a customer in terms of the tariff provisions of the Council, in respect of any action taken in demanding payment from the customer or reminding the customer by means of notice delivered by mail, by hand or any electronic means available, that account is in arrears.

## **5.9 PAYMENT ALLOCATION PRIORITIES**

Payments received in respect of consolidated debt will be allocated in the following priority order, with oldest outstanding debt being settled first irrespective of date of payment:

Priority	Category
1	Deposit raised
2	Arrangement instalment
3	Balance brought forward from previous financial system
4	Cash
5	Abeyance debt
6	Clearance debt in terms of Section 118 (Inside and Outside)
7	Disconnection fees
8	Legal costs
10	Interest services
11	Interest other
12	Interest housing
13	Interest loans
15	Assessment rates
20	Refuse service debt
25	Sewer service debt
30	Water service debt
35	Electricity service debt
40	Rental charges
45	Hostel fees
50	Housing charges
55	Ambulance fees
60	Emergency fees
65	Improvement district
70	Loans
99	Other (any other service debt raised to account)

## 6. ACTIONS TO SECURE PAYMENT

- (a) The Council or its duly appointed agents may, in addition to the normal civil legal steps to secure payment of accounts that are in arrears, take the following actions to secure payment for property rates, municipal services, interest, penalties and other related charges namely -
- (i) termination and / or restriction of the provision of any municipal services in accordance with paragraph 7; and
  - (ii) allocation of the full or portion of a payment of an account, or the full or portion of pre-paid service payment, as payment for arrears in accordance with paragraph 5.7.
- (b) The Council may further take the steps contemplated in section 104(1)(f)(ii) of the Municipal Systems Act, subject to the regulations made or guidelines issued by the Minister, if any, and provided that any intended seizure of property must be referred to the City Manager or his / her nominee for approval or such directives which the Council deems necessary under the circumstances.
- (c) The Council may, in terms of the provisions of section 104(1)(f)(iii) of the Municipal Systems Act, attach the rental or any other payments due to customers who are in arrears with their municipal accounts.

- (i) If any debt levied in respect of a property is in arrears by the owner of the property, the arrears may be recovered in whole or in part from a tenant or occupier of the property, despite any contractual obligation to the contrary on the tenant or occupier;
  - (ii) Written notice has been served on the tenant or occupier and property owner or agent of property owner;
  - (iii) The tenant or occupier of property or agent of property owner must on request by the Council, furnish a written statement specifying rental and other payments to be made by the tenant or occupier to the owner of the property during a period as determined by Council;
  - (iv) The amount the Council may recover from the tenant or occupier of a property is limited to the amount of rent payable by the tenant or occupier to the owner of the property;
  - (v) The Council may recover the arrear amount on a property in whole or in part from the agent of the registered owner;
  - (vi) Any amount recovered from the tenant or occupier will be set off against the arrears of the property owner.
- (d) The Council may, in the case of company, close corporation, trust in terms of the Trust Property Control Act No 57 of 1988, home owners association or a body corporate in terms of the Sectional Titles Act, 1986 (Act No 95 of 1986), extend the liability in respect of customer arrears to the directors, members or trustees thereof jointly and severally.
- (e) The Council may, at the cost of the consumer, install water management device and/or pre-paid electricity meters upon the failure of the consumer to make regular payments to Council for services consumed.

## **7. POWER TO RESTRICT OR TERMINATE SUPPLY OF MUNICIPAL SERVICES**

### **7.1 GENERAL**

- (a) The Council or duly appointed agent may terminate and / or restrict the supply of water, electricity or in the case of pre-paid electricity withhold the selling of electricity in terms of the prescribed disconnection procedures, or discontinue any other service to any premises associated with the customer, whenever a consumer of any service –
- (i) after the expiry of the period for payment in terms of the final demand/ final notice referred to in section 5.7, fails to make full payment on the due date or fails to make acceptable arrangements for the repayment of any amount for municipal services, property rates or taxes or other amounts due in terms of this policy;
  - (ii) no proof of registration as an indigent was furnished within the period provided for in the final demand / final notice referred to in section 5.7;
  - (iii) no payment was received in accordance with an agreement for payment of arrears;
  - (iv) fails to comply with a condition of supply imposed by the council;
  - (v) obstructs the efficient supply of electricity, water, or any other municipal services to another customer;
  - (vi) supplies such municipal service to a consumer/owner who is not entitled thereto or permits such service to continue;
  - (vii) causes a situation, which in the opinion of the council is dangerous, or a contravention of relevant legislation;

- (viii) in any way bridges the supply or illegally reconnect previously disconnected municipal services;
  - (ix) is placed under provisional sequestration, liquidation or judicial management, or commits an act of insolvency in terms of the Insolvency Act, 1936 (Act 24 of 1936);
  - (x) is subject to an administration order granted in terms of section 74 of the Magistrates Court Act, 1944 (Act 32 of 1944) in respect of such user.
- (b) The Council shall hand deliver, per mail or per electronic means available, to the physical address of property or most recent recorded address or electronic contact address and / or number of such customer, a discontinuation notice informing such consumer –
- (i) that the provision of the service will be, or has been discontinued on the date stated on the discontinuation notice;
  - (ii) of the steps which can be taken to have the service reconnected;
  - (iii) of the minimum amount payable to restore service.
- (c) Subject to the provisions of the Promotion of Administrative Justice Act, 2000 (Act 3 of 2000), having been observed, save that the Council's reasons for its decision to act must be supplied within seven days after a request therefore.
- (d) The right of the Council or any duly appointed agent to restrict or discontinue water to any premises, owner of property, tenant on property, customer or occupant of property, shall be subject to the provisions of sections 3 and 4 of the Water Services Act, 1997 (Act 108 of 1997).
- (e) The right of the Council to restrict or discontinue the provision of electricity to any premises, owner of property, tenant on property, customer or occupant of property shall be subject to the provisions of the Electricity Act, 1987 (Act 41 of 1987).
- (f) The right of the Council or any duly appointed agent to limit or restrict the supply of municipal services to a customer shall be subject to the provisions of the Health Act, 1997 (Act 63 of 1997), and the regulations made there under.

## **7.2 COST TO RESTRICT OR DISCONTINUE SERVICES.**

Where any municipal service is restricted or discontinued as a result of non-compliance with provisions of this policy by the customer, the Council shall at its prerogative be entitled to levy and recover:

- (i) Disconnection fee in terms of the tariff provisions of Council;
- (ii) Installation of water management devices as determined by the Council from time to time;
- (iii) Installation of a pre-paid electricity meter or equivalent as determined by Council from time to time;
- (iv) Consumer deposit held against customer account may be increased subject to the provisions of deposit policy and tariff provisions of Council;
- (v) Any other applicable fees, tariffs, charges in terms of tariff provisions of Council.

## **8. RECONNECTION OF MUNICIPAL SERVICES**

### **8.1 GENERAL**

- (a) Services, restricted or disconnected in terms of section 7, will only be reinstated and reconnected after satisfactory payment or satisfactory

arrangement for payment of arrears; penalties and/or adjusted deposit have been made in accordance to this policy.

- (b) Services may only be reinstated or reconnected by Council or duly appointed agent.
- (c) Subject to capacity at the time to restore such services which have been restricted or disconnected, such services will be restored within a reasonable time after the relevant conditions of this policy have been met.
- (d) Onus shall be on the customer to request reconnection and to prove that the full amount as required has been paid.

## **8.2 COST FOR THE RECONNECTION OF SERVICES**

Where any instruction is issued by Council for the reinstatement of normal service flow or reconnection of municipal service, restricted or disconnected in terms of this policy, reconnection fee will be levied in terms of tariff provisions of Council.

# **9. DEBT REPAYMENT ARRANGEMENTS**

## **9.1 GENERAL PRINCIPLES**

- (a) Only a customer with positive proof of identity or a person authorised, in writing, by that customer or -
  - (i) a letter of appointment by Magistrate Court, where there is a signed rental contract between the owner and tenant;
  - (i) a letter of consent from an Agent;
  - (ii) a letter of Authority from the Magistrate/High Court/Registered Attorney/Advocatewill be allowed to enter into a debt repayment agreement for the payment of arrears in instalments.
- (b) If applicant is a tenant on property, written consent by owner to Debt Repayment Arrangement by tenant is required whereby owner acknowledges debt and approves entering into debt repayment arrangement.
- (c) If applicant is a company, close corporation, trust in terms of the Trust Property Control Act No. 57 of 1988, home owners association or a body corporate in terms of the Sectional Titles Act, 1986 (Act No 95 of 1986), debt repayment arrangement to be signed by duly authorised member with submission of signed deed of personal surety in terms of 6(d) by each of listed Directors, members or trustees of such juristic person.
- (d) The amount due and payable by a customer constitutes a consolidated debt, and any payment made by a consumer will be allocated in reduction of the consolidated debt in the order determined by the Council.
- (e) A consumer may be required to complete a debit order for the payment of arrears.



## 9.2 DURATION AND CONDITIONS FOR PAYMENT OF ARREARS IN INSTALMENTS

- (a) No agreement for the payment of arrears concluded by the nominated officers of the Accounting Officer be longer than 36 months, unless the circumstances referred to in section 9.2(b) prevail.
- (b) The Council may, on an individual basis, allow a longer period than 36 months for the payment of arrears, if –
  - (i) special circumstances prevail, which in the opinion of the Council warrants such an extension, and which the consumer could not reasonably prevent or avoid;
  - (ii) documentary proof of any such special circumstances has been furnished by the consumer on request by the Council;
  - (iii) approval has been obtained by the Accounting Officer or his delegate in terms of prescribed procedures.
- (c) This extension of the repayment period in 9.2(b) may not be longer than an additional 36 months.
- (d) The customer may be required to prove levels of income and must agree to a monthly instalment;
- (e) The Council must, in exercising its discretion under paragraph (a) and (b) have regard to a consumer's –
  - (i) credit record;
  - (ii) previous and frequency of dishonoured payments;
  - (iii) instances of proven meter tampering or illegal connection, no debt repayment arrangement and full outstanding amount is payable;
  - (iv) consumption and level of service;
  - (v) previous breaches of agreements for the payment of arrears in instalments;
  - (vi) provisions of National Credit Act; and
  - (vii) any other relevant factors.
- (f) The customer shall be required to make a down payment based on consolidated arrear debt on date of entering into an agreement to pay in instalments on the following basis:
  - (i) 1<sup>st</sup> Debt Repayment arrangement: 0%
  - (ii) 2<sup>nd</sup> Debt Repayment arrangement: 15%
  - (iii) 3<sup>rd</sup> Debt Repayment Arrangement: 30%
  - (iv) Additional Debt Repayment Arrangement: 30%
- (g) Once an agreement referred to in 9.1 has been concluded, the amount in arrears shall be reflected as a current amount, and no further interest shall be added to arrangement debt.
- (h) The customer will be required to effect payment of current plus arrangement instalment on or before account due date, failure which will result in the immediate cancellation of debt repayment arrangement.
- (i) Customers who default on three occasions in respect of debt repayment arrangements made, may be denied facility to enter into further debt repayment arrangements and full amount becomes due and payable.
- (j) If the customer defaults on the third debt repayment arrangement, a further arrangement may be granted to the customer by the Director or his/her nominee on submission of full motivation.
- (k) In the case of multiple defaults the following steps may be undertaken:
  - (i) Installation of water management devices as determined by the Council from time to time;

- (ii) Installation of a pre-paid electricity meter or equivalent as determined by Council from time to time.
- (l) A copy of the agreement must be made available to the consumer.

## 10. AGENTS, ATTORNEYS AND OTHER COLLECTION AGENTS

- (a) The names of all external agents acting on behalf of the Council, together with their addresses and contact information may be published in a manner that will ensure that it will come to the attention of the customers of the municipality.
- (b) Under no circumstances may agents negotiate terms, extend payment periods or accept cash on behalf of the Council, unless specifically instructed in writing to do so, and such instruction must be produced on request of a customer.
- (c) An agent must record the cost to the Council and a customer for each stage of the credit control measures taken by him or her and for all possible actions which could be necessary in the credit control process.
- (d) All legal and debt collection costs, including attorney and own client costs incurred by the Council and/or appointed agents in the recovery of arrear amounts, may be levied against the arrears account of the customer, and may be recovered by a duly appointed agent.

## 11. LEGAL ACTION

- (a) Should any debtor fail to pay any debt, referred to in this policy or section 118 (3) of the Local Government: Municipal Systems Act 32 of 2000 by due date, the Accounting Officer may serve a notice in terms of section 115 of the Local Government : Municipal Systems Act 32 of 2000, –

- (i) on the debtor, and

- (ii) on the property,

calling upon such debtor to pay such debt within 30 (thirty) days of such notice.

The notice shall state that should debt per notice not be settled within 30 (thirty) days of such notice, legal proceedings will be instituted for the recovery of debt plus any additional costs incurred in the application of this policy and will further an order of Court for the sale of the customers moveable and immovable property for the outstanding debt.

- (b) If after giving notification in terms of section 11(a) such debt remains outstanding, legal proceedings will be instituted through court of competent jurisdiction, against customer.
- (c) Such court of competent jurisdiction shall be requested to summarily order any such moveable and immovable property against which the debt is owing to be sold by way of public auction in terms of provisions of section 104(1)(f)(ii) of the Local Government : Municipal Systems Act 32 of 2000 subject to the regulations made or guidelines issued by the Minister, if any, and provided that any intended seizure of property must be referred to the Accounting Officer or his/her nominee for approval or such directives which the Council deems necessary under the circumstances.

## **12. DISHONoured PAYMENTS**

- (a) Where any payment is made to the municipality by a negotiable instrument, and such negotiable instrument is dishonoured by the bank, the Council may levy costs and administration fees against the account of the defaulting debtor at the rate determined by the Council from time to time.
- (b) Payment to the account will be reversed and credit control will immediately be affected on such accounts without any further notice.
- (c) The Council reserves the right to refuse to accept or cancel such further payment instruments from customer.
- (d) The Council may place the customer on the relevant adverse credit rating list and/or take any steps as contained in this policy which may include criminal charges if applicable.
- (e) Where a payment referred to in section 12(a) was tendered and any debt management action in terms of this policy was suspended as result of deemed payment, such debt management action shall continue without further notice to such customer.

## **13. WRITING OFF OF BAD DEBTS**

The Council will consider writing off bad debts –

- (a) Only after all reasonable steps have been taken to recover the debt in accordance with this policy, and the Council has convinced itself that:
  - (i) recovery of the debt would be uneconomical; or
  - (ii) recovery would cause undue hardship to the customer or his/her dependants; or
  - (iii) it would be to the advantage of the Council to effect a settlement of its claim or to waive a claim.
- (b) The debt to be written off as determined in (a) above will only be effected:
  - (i) in terms of council policy; or
  - (ii) in terms of legislation; or
  - (iii) in terms of delegated powers; or
  - (iv) in terms of regulations issued.

## **14. FULL AND FINAL SETTLEMENT OF A DEBT**

- (a) The Council may appropriate monies received in respect of any municipal debt at its sole discretion as stipulated in terms of Section 102 of the Municipal Systems Act
- (b) Where the exact amount due and payable to the municipality has not been paid in full, any lesser amount tendered to and accepted by Council, shall not be deemed to be in full and final settlement of such an amount, unless accepted in terms of a power delegated authority.
- (c) The provisions in subsection (b) shall prevail notwithstanding the fact that such lesser payment was tendered and/or accepted in full settlement.

- (d) The acceptance of a lesser amount, by an authorised officer of Council, duly delegated to act in this capacity, must be in writing and signed by both parties.

## **15. CREDIT BUREAU LISTING OR SIMILAR**

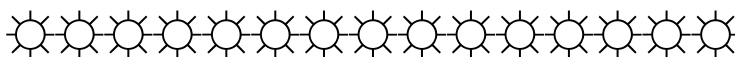
The names of debtors must, after court judgement, be automatically listed with credit bureaus or similar mediums as prescribed and or deemed fit by Council.

## **16. FRAUD, THEFT AND OTHER CRIMINAL ACTIVITY**

- (a) Subject to applicable legislation, the Council may refuse the supply of water or electricity to a consumer who is found guilty of fraud, theft or any other criminal offence, or, where it is evident that such criminal offence has occurred, until such time as the total costs, penalties, other fees, illegal consumption and any applicable tariffs and rates due to the Council have been paid in full.
- (b) Illegal connection, reconnection or tampering with a service supply of Council is considered a criminal offence which will result in legal actions being taken and the immediate cancellation of user agreement between council and consumer.
- (c) Council reserves the right to refuse service agreement with tenant where illegal connection, reconnection or tampering with service supply has been identified and as such will only consider new consumer agreement with owner of property.

## **17. SHORT TITLE**

This policy shall be called the Credit Control and Debt Collection Policy of Ekurhuleni Metropolitan Municipality.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D9

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

**PROVISION FOR  
DOUBTFUL DEBT AND  
DEBT WRITE-OFF  
POLICY  
2015/16**

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# PROVISION FOR DOUBTFUL DEBT AND DEBT WRITE-OFF POLICY

## 1. APPLICATION AND SCOPE

The Provision for Doubtful Debt and Debt Write-Off Policy is applicable to the Ekurhuleni Metropolitan Municipality as well as to all of the municipal entities of the Metro, being:

- Brakpan Bus Company;
- East Rand Water Care Company; and
- Ekurhuleni Development Company, including Pharoe Park, Phase Two and Lethabong Housing Institute.

NOW THEREFORE the Council of the Ekurhuleni Metropolitan Municipality has adopted the Provision for Doubtful Debt and Debt Write-off Policy as set out hereunder –

## 2. OBJECTIVES OF POLICY

- To ensure that debtors disclosed in the annual financial statements are stated at amounts that are deemed to be collectable.
- To ensure that uncollectable debt is written off within guidelines of existing policies and applicable legislation.

## 3. INTRODUCTION

The effective management of debtors include, amongst others, the following processes:

- Implementation/Maintenance of the appropriate ICT Systems and Business Processes;
- Accurate billing;
- Customer care and accounts enquiry management;
- Effective and timeous credit control;
- Impairment of debtors (Provision for Doubtful Debtors);
- Write-off of uncollectable debtors.

This policy provides guidelines on the treatment of the impairment and write-off of debtors.

## 4. IMPAIRMENT OF DEBTORS

Consumer debtors, long term receivables and other debtors are stated at cost less a provision for bad debts. The provision is made on an individual basis, or based on expected cash flows.

In accordance with IAS 39, an objective assessment of financial assets is made at financial year-end in order to determine possible impairment. Impairment loss is recognized as an expense in the Statement of Financial Performance.

Individual classes of loans and receivables are assessed for impairment using the following methodologies:

#### 4.1 CONSUMER DEBTORS

Consumer Debtors are evaluated at each reporting date and impaired as follows:

Category of Debtor	Percentage of debt regarded as collectable	Percentage of debt provided for as irrecoverable (ie Impairment Percentage)
Disconnection of services in excess of 6 times during preceding 12 months – <ul style="list-style-type: none"><li>• Debt ageing 0 – 90 days</li><li>• Debt ageing 90+ Days</li></ul>	100% 25%	Zero 75%
Debt ageing 1080+ Days (36 months)	Zero	100%
Debt ageing between 1080 and 180 days	Average payment collection rate over preceding 12 months	100% <b>less</b> average payment collection rate over preceding 12 months
Debt ageing less than 180 days	100%	Zero
Housing rental debtors		
<ul style="list-style-type: none"><li>• Debt ageing 30 days+</li></ul>	Zero	100%
<ul style="list-style-type: none"><li>• Current debt</li></ul>	100%	Zero

In terms of the provisions of GRAP standard AG125, the above-mentioned “Percentage of debt provided for as irrecoverable” will be reviewed and adjusted at the Statement of Financial Position date on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and remove the effects of conditions in the historical period that do not exist currently. The methodology and assumptions used for estimating future cash flows will be reviewed to reduce any differences between loss estimates and actual loss experience.

#### 4.2 SUNDRY DEPOSITS

Sundry deposits are assessed for impairment to ensure that no objective evidence exists that these deposits are irrecoverable.

#### 4.3 SUNDRY DEBTORS

Sundry debtors are those Suspense Control Accounts classified as financial instruments with debit balances as at year-end. Sundry debtors are assessed individually for impairment to ensure that no objective evidence exists that these debtors are irrecoverable.

### 5. WRITE-OFF OF DOUBTFUL DEBTORS

Where debts are identified as being irrecoverable (in periods subsequent to debtors being impaired), the process of write-off will be treated as follows:



## **5.1 AMOUNTS EQUAL TO OR LOWER THAN AMOUNTS DELEGATED TO THE CHIEF FINANCIAL OFFICER BY COUNCIL FROM TIME TO TIME**

Report of irrecoverable debtors detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the debt have been exhausted and that further actions would be fruitless and not cost effective must be submitted to Divisional Head Revenue.

Report containing recommendations of Divisional Head Revenue must be presented to the Chief Financial Officer for consideration.

Requests approved by the CFO will be processed against the relevant debtors account and reflected as debit against Bad Debt Provision.

Reconciliation of Provision for Doubtful Debtors Account must be prepared annually by the Divisional Head Revenue and retained for audit purposes.

## **5.2 AMOUNTS EXCEEDING THE CFO'S DELEGATED AUTHORITY**

Report of irrecoverable debtors detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the debt have been exhausted and that further actions would be fruitless and not cost effective must be submitted to Divisional Head Revenue.

Report containing recommendations of Divisional Head Revenue must be presented to the Chief Financial Officer for consideration.

If approved by the Chief Financial Officer, a formal report must be submitted to the Finance Portfolio Committee, Mayoral Committee and Council for consideration.

Approvals granted by council must be processed against the relevant debtors account and reflected as debit against bad debt provision in the financial ledger.

Reconciliation of the Provision for Doubtful Debtors Account must be prepared annually by the director income and retained for audit purposes.

## **5.3 APPLICATION OF PRESCRIPTION ACT**

The provisions of Prescription Act will apply to all services debt, excluding assessment rates. Applications and/or claims for prescription from debtors will only be assessed if no formal credit control or legal actions have been instituted during prescription debt period of three (3) years.

Income manager will assess application in terms of prescribed requirements. If in compliance with Prescription Act, report of irrecoverable debts detailing the nature of the underlying debt, conditions that led to the debt being identified as being prescribed, details on credit and debt collection processes followed to recover the debt and confirmation that debt has prescribed must be submitted to Divisional Head Revenue for consideration and approval.

Approvals granted must be processed against the relevant debtors account and reflected as debit against Bad Debt Provision in the financial ledger.

Reconciliation of the Provision for Doubtful Debtors Account must be prepared annually by the director income and retained for audit purposes.

#### **5.4 SPECIFIC DEBT-WRITE-OFF INCENTIVES.**

Divisional Head Revenue to identify and investigate specific uncollectable debt categories. Report with full details as to the reasons for categorized debt write-off to be submitted to council for approval.

Approvals granted must be processed against the relevant debtors account and reflected as debit against Bad Debt Provision in the financial ledger.

Reconciliation of the Provision for Doubtful Debtors Account must be prepared annually by the director income and retained for audit purposes.

#### **5.5 OTHER WRITE-OFFS.**

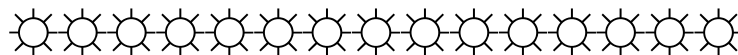
Department/Entity identify deemed irrecoverable debts and prepare report detailing the nature of the underlying debt, conditions that led to the debt being identified as being irrecoverable, details on credit and debt collection processes followed to recover the debt and confirmation that all available avenues to recover the debt have been exhausted.

If approved by the Chief Financial Officer, formal report must be submitted to the Finance Portfolio Committee, Mayoral Committee and Council for consideration.

#### **5.6 COUNCIL APPROVED WRITE-OFF SCHEMES.**

Council approved incentives or debt write-off schemes must be processed against the relevant debtors account and reflected as debit against Bad Debt Provision in the financial ledger.

Incentives or debt write-offs to be processed to individual qualifying debtors accounts for the duration of scheme.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



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Annexure D10

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **BUDGET IMPLEMENTATION AND MONITORING POLICY 2015/16**

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# BUDGET IMPLEMENTATION AND MONITORING POLICY

## 1. APPLICATION AND SCOPE

The Budget Implementation and Monitoring Policy are applicable to the Ekurhuleni Metropolitan Municipality as well as to all of the municipal entities of the Metro, being:

- Brakpan Bus Company;
- East Rand Water Care Company; and
- Ekurhuleni Development Company, including Pharoe Park, Phase Two and Lethabong Housing Institute.

The policy, **as amended**, will be effective as from 1 July 2015.

## 2. OBJECTIVES OF POLICY

The purpose of the Budget Management Policy is to provide a framework for the processes and procedures to be followed in the compilation of the annual three-year budgets for both operating and capital expenditure. The framework will serve as a guideline to all departments and municipal entities for the compilation of operational business plans and budgets. This Policy document will be the guiding document when the metro does its reporting to Council and all provincial and national government departments. It is intended that this Policy will enhance compliance with the MFMA.

- To ensure effective budget monitoring;
- To ensure compliance with the MFMA Budget and Reporting Regulations.

This policy deals with the following:

- Budget management and oversight;
- Shifting of funds within votes;
- Introduction of adjustments budget;
- Unforeseen and unavoidable expenditure; and
- Unauthorised expenditure approved by the mayor.

## 3. LEGISLATIVE FRAMEWORK

The National Treasury issued the Budget Regulations on the 17<sup>th</sup> April 2009 in Government Gazette number 32141. The regulations came into effect on the 1<sup>st</sup> July 2009.

The regulations deal with the following matters amongst others:

- Only one main adjustments budget may be considered by Council, but there are a number of exceptions where adjustments budgets can be dealt with:
  - If a national or provincial adjustments budget allocates additional revenue to a municipality;
  - When unforeseeable and unavoidable expenditure is incurred and approved by the mayor;
  - Approval of roll-overs (to be approved before the 25<sup>th</sup> August annually);
  - Approval of un-authorised expenditure when the Mayor tables the annual report.

- In-year reports must be prepared in the prescribed format;
- The monthly budget statements must be placed on the municipality's website;
- Municipal entities must comply with a similar process as prescribed to municipalities.

## 4. BACKGROUND

According to the MFMA section 62, the accounting officer of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure

- That the resources of the municipality are used effectively, efficiently and economically;
- That full and proper records of the financial affairs of the municipality are kept in accordance with any prescribed norms and standards;
- That the municipality has and maintains effective, efficient and transparent systems of financial and risk management and internal control, and of internal audit operating in accordance with any prescribed norms and standards; and
- That unauthorised, irregular or fruitless and wasteful expenditure and other losses are prevented.

It is against this backdrop that the Metro realised a need for a Budget Management Policy.

### The Policy aims to:

- Establish and maintain a Policy framework by which managers can compile, control and review departmental and municipal entities' (MEs) budgets to ensure efficient and effective financial management.
- Ensure that funds are managed carefully and transparently.
- Ensure compliance with the provisions of the MFMA and the MBRR.

### The Policy provides guidelines and procedures with regard to:

- Roles and responsibilities of the Executive Mayor, City Manager, Chief Financial Officer and other senior officials
- The compilation of both the operating and capital budget
- Budget monitoring and reporting
- Adjustments budget
- Unavoidable and unforeseen expenditure
- Unauthorised, irregular or fruitless and wasteful expenditure

## 5. ROLES AND RESPONSIBILITIES

### 5.1 Role of the Mayor (sections 52-59 MFMA)

The role of the Executive Mayor is detailed in sections 52- 59 of the MFMA. In terms of section 53 of the Act the Mayor of a municipality must-

- 5.1.1 Provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.
- 5.1.2 Coordinate the annual revision of the integrated development plan in terms of section 34 of the Municipal Systems Act and the preparation of the annual budget, and determine how the integrated development plan is to be taken into account or revised for the purpose of the budget; and

- 5.1.3 Take all reasonable steps to ensure that-
- (a) the municipality approves its annual budget before the start of the budget year;
  - (b) the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget;
  - (c) the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers.
- 5.1.4 Promptly report to the municipal council and the MEC for finance in the province any delay in the tabling of an annual budget, the approval of the service delivery and budget implementation plan or the signing of the annual performance agreements.
- 5.1.5 The Mayor must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial State of affairs of the municipality; and
- 5.1.6 The Mayor must ensure-
- (a) that the revenue and expenditure projections for each month and service delivery targets and performance indicators for each quarter, as set out in the SDBIP, are made public no
  - (b) later than 14 days after the approval of the SDBIP; and that the performance agreements of the municipal manager and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the municipality's SDBIP. Copies of such performance agreements must be submitted to the council and the MEC for local government in the province.
- 5.1.7 Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan.
- 5.1.8 Instructions to the accounting officer to ensure that the budget is implemented in accordance with the service delivery and budget implementation plan and that spending of funds and revenue collection proceed in accordance with the budget.
- 5.1.9 In terms of section 56 of the Act the Mayor must give guidance to the municipality in exercising its rights and powers over MEs in a way-
- (a) that would reasonably ensure that MEs comply with the Act and at all times remain accountable to the municipality;
  - (b) that would not impede the entity from performing its operational responsibilities.
- 5.1.10 In terms of regulation 4(1) of the MBRR, the Mayor must establish a Budget Steering Committee to provide technical assistance with regard to the budget process and related matters. Such a committee must consist of at least the following people:
- (a) MMC for Finance
  - (b) The City Manager
  - (c) The CFO
  - (d) Senior managers responsible for at least the three largest votes in the municipality

- (e) The manager responsible for budgeting
- (f) The manager responsible for planning
- (g) Technical experts on infrastructure

## **5.2 Role of the Accounting Officer (Municipal Manager)**

The Municipal Manager is the accounting officer and the administrative authority for the municipality. The City Manager is accountable to the Executive Mayor for the implementation of specific agreed outputs. The City Manager is also accountable to Council for the overall administration of the municipality.

The City Manager must be fully aware of the reforms required in order to provide the Executive Mayor, councillors, senior officials and municipal entities with the appropriate guidance and advice on financial and budget issues. Whilst the City Manager may delegate many tasks to the Chief Financial Officer or other senior officials, this must be done carefully to ensure that all tasks are completed appropriately.

The Accounting Officer (City Manager) must-

- 5.2.1 Assist the Mayor in performing the budgetary functions assigned to the Mayor in terms of chapters 4 and 7 of the MFMA;
- 5.2.2 Provide the Mayor with the administrative support, resources and information necessary for the performance of those functions.
- 5.2.3 Implement the municipal's approved budget, including taking all reasonable steps to ensure that the spending of funds is in accordance with the budget and is reduced if necessary when revenue is anticipated to be less than projected in the budget or SDBIP;
- 5.2.4 Ensure that revenue and expenditure are properly monitored.
- 5.2.5 When necessary, the accounting officer must prepare an adjustments budget and submit it to the Mayor for consideration and tabling in Council.
- 5.2.6 Report to Council any shortfalls in budget revenue, overspending and necessary steps taken to prevent shortfalls or overspending.
- 5.2.7 Submit to the Mayor actual revenue, borrowings, expenditure and where necessary report on variances on the approved budget.
- 5.2.8 By 25 January of each year assess the performance of the municipality during the first half of the financial year, and submit a report on such assessment to the Mayor, the National Treasury and the Provincial Treasury.
- 5.2.9 Such an assessment should take into account the following:
  - (a) The monthly statements referred to in section 71 of the Act for the first half of the financial year;
  - (b) The municipality's service delivery performance during the first half of the financial year, and service delivery targets implementation plan;
  - (c) The past year's annual report, and progress on resolving



- problems identified in the annual report; and
- (d) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 of the Act from any such entities.

### **5.3 Role of the Chief Financial Officer (CFO)**

The Chief Financial Officer is the administrative head of the Budget and Treasury Office. The CFO has an essential function of assisting the City Manager to carry out his or her financial management responsibilities, in areas ranging from budget preparation to financial reporting and the development and maintenance of internal control procedures. The CFO plays a central role in implementing financial reforms at the direction of the City Manager with the assistance of appropriately skilled staff.

The CFO of a municipality-

- 5.3.1 is administratively in charge of the Budget and Treasury Office;
- 5.3.2 must advise the accounting officer on the exercise of powers and duties assigned to the accounting officer in terms of the MFMA;
- 5.3.3 must assist the accounting officer in the administration of the municipality's bank accounts and in the preparation and implementation of the municipality's budget;
- 5.3.4 must advise senior managers and other senior officials in the exercise of powers and duties assigned to them in terms of section 78 or delegated to them in terms of section 79 of the Act; and
- 5.3.5 must perform such budgeting, accounting, analysis, financial reporting, cash management, debt management, supply chain management, financial management, review and other duties as may in terms of section 79 be delegated by the accounting officer to the chief financial officer  
The CFO is accountable to the accounting officer for the performance of the duties outlined above.

### **5.4 The role of senior managers and other officials**

According to section 78 of the MFMA, the following are the roles to be carried out by the senior managers and other officials:

- 5.4.1 Ensure that the system of financial management and internal controls established for the municipality is carried out diligently.
- 5.4.2 Ensure that resources of the municipality are utilised effectively efficiently, economically and transparently.
- 5.4.3 Prevent unauthorised, irregular or fruitless and wasteful expenditure and other losses.
- 5.4.4 Collection of revenue.
- 5.4.5 Safeguarding and maintenance of assets.

5.4.6 Submission of information to the accounting officer for compliance with the Act.

## 5.5 Role of the Chief Executive Officer (CEO)

The CEO of a municipal entity is the accounting officer of that entity. Sections 93-107 of the Act detail the roles and responsibilities of the CEO in the following broad categories:

- Fiduciary duties;
- General financial management of the entity;
- Asset and liability management;
- Revenue management;
- Monthly reconciliation of revenue and accounts;
- Expenditure management;
- Budget implementation; and
- Reporting.

## 6. BUDGET MANAGEMENT AND OVERSIGHT

Section 71(1) of the Municipal Finance Management Act reads, inter alia, as follows:

*“The accounting officer of a municipality must by no later than 10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality’s budget reflecting the following particulars for that month and for the financial year up to the end of that month:*

- (a) *Actual revenue, per revenue source;*
- (b) *actual borrowings;*
- (c) *actual expenditure, per vote;*
- (d) *actual capital expenditure, per vote;*
- (e) *the amount of any allocations received;*
- (f) *actual expenditure on those allocations, excluding expenditure on—*
  - (i) *its share of the local government equitable share; and*
  - (ii) *allocations exempted by the annual Division of Revenue Act from compliance with this paragraph; and*
- (g) *when necessary, an explanation of—*
  - (i) *any material variances from the municipality’s projected revenue by source, and from the municipality’s expenditure projections per vote;*
  - (ii) *any material variances from the service delivery and budget implementation plan; and*
  - (iii) *any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality’s approved budget.”*

The Finance Department will facilitate the section 71 in-year reporting process as follows:

- Financial month end reports will be available on the seventh working day of the month;
- Reports detailing the following information will be circulated to the Senior Management Team and heads of departments:
  - Actual Operating Revenue/Expenditure for the month compared to the budget for the month per category;
  - Actual Operating Revenue/ Expenditure for the year to date compared to the budget for the year to date;

- Actual Operating Revenue/Expenditure for the year to date compared to the budget for the full year;
  - Capital Budget Expenditure for the month compared to the budget for the month;
  - Capital Budget Expenditure for the year to date compared to the budget for the year to date;
  - Capital Budget Expenditure for the year to date compared to the budget for the full year;
  - Grant allocations received as well as expenditure against those grants for the year to date;
  - Details of unspent grant funding;
  - Other relevant statistics;
- Monthly financial statements will be compiled;
  - Reports will be submitted to the executive mayor on the 10th working day of each month;
  - A formal report with a full analysis of the financial results will be submitted to the Mayoral Committee on a monthly basis – this report will contain the financial information of the Metro in total with details of the financial performance per department. This report will contain a quality certificate signed by the Accounting officer as required by section 5 of the Municipal Budget and Reporting Regulations;
  - Each head of department will be required to analyse the financial results of his/her department;
  - Automated budget monitoring will be implemented through the blocking of all financial transactions (placing of orders, payments, journals, etc.) unless sufficient budget is available on the relevant line item on the financial system;
  - Salary integration journals will be excluded from the abovementioned process. Financial control on salary payments will be affected through the PEELow/Payday integration and data integrity check process;
  - Any anticipated over-expenditures must be reported to the chief financial officer as soon as it is identified by the relevant head of department;
  - Re-prioritisation of budgets will be allowed to facilitate shifting of funds towards anticipated over-expenditure items as identified above.

## 6.1 Budget Information Forum

- The purpose of the Budget Information Forum (BIF) are to provide Budget Office (BO) with a broad understanding of what is happening in departments through continuous monitoring and reporting on municipal performance.
- BIF will serve as a recognised working committee of IBALCO and Budget Steering Committee.
- Provide assistance and support to departments in respect of compliance with MFMA thereby promoting the objectives of the Act and all other statutory regulations.
- To monitor, report and clarify any progress, risk and challenges emanating from Sec 71-72 reports, mid-year, IBALCO and Budget Steering Committee assessments.
- To promote alignment and synergy with any existing IGR structures to form alignment and integration to avoid any possible duplication with respect to functioning and work programmes of such structures.
- The BIF will be used to update the information system with the relevant reports, departmental responses and any other supporting document from the engagement. This will be done in conjunction with the Information Management Directorate.
- Establish needs and support requirements from departments for Finance
- Present on any MFMA Legislative reforms and prescripts

- Share financial management best practices
- Serve as a Mini municipal CFO forum
- The BIF Team will work together to understand the business of the departments within the context of the Municipality as a whole and the changing context within the municipality.
- The BIF Team should be seen as think tank and able to answer on all the questions that can be raised about the Municipality and all departments. The responses should inform any enquiry or assessment of the relevant department for which they are responsible.

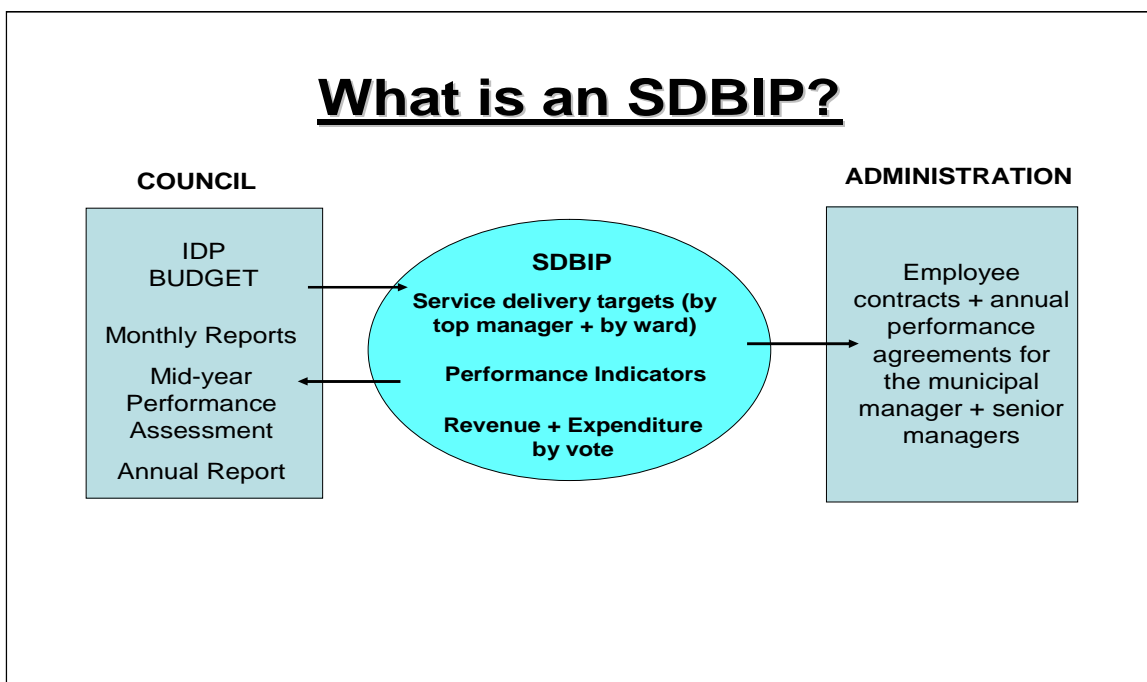
## 7. SHIFTING OF FUNDS WITHIN VOTES (VIREMENTS)

A separate policy has been compiled and is tabled as Annexure D20 of the Budget Related Policies.

## 8. INTRODUCTION OF AN ADJUSTMENTS BUDGET

The SDBIP which gives effect to the Integrated Development Plan (IDP) and the municipality's budget as one aligned process in conjunction with the performance agreements of senior managers.

The SDBIP serves as a 'contract' between the administration, council and community expressing the goals and objectives set by council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget. The SDBIP can be summarized visually as follows: <sup>1</sup>



For the SDBIP to be useful, regular reporting is essential. Various progress reports must be submitted to Council for consideration during January of each year. These reports include:

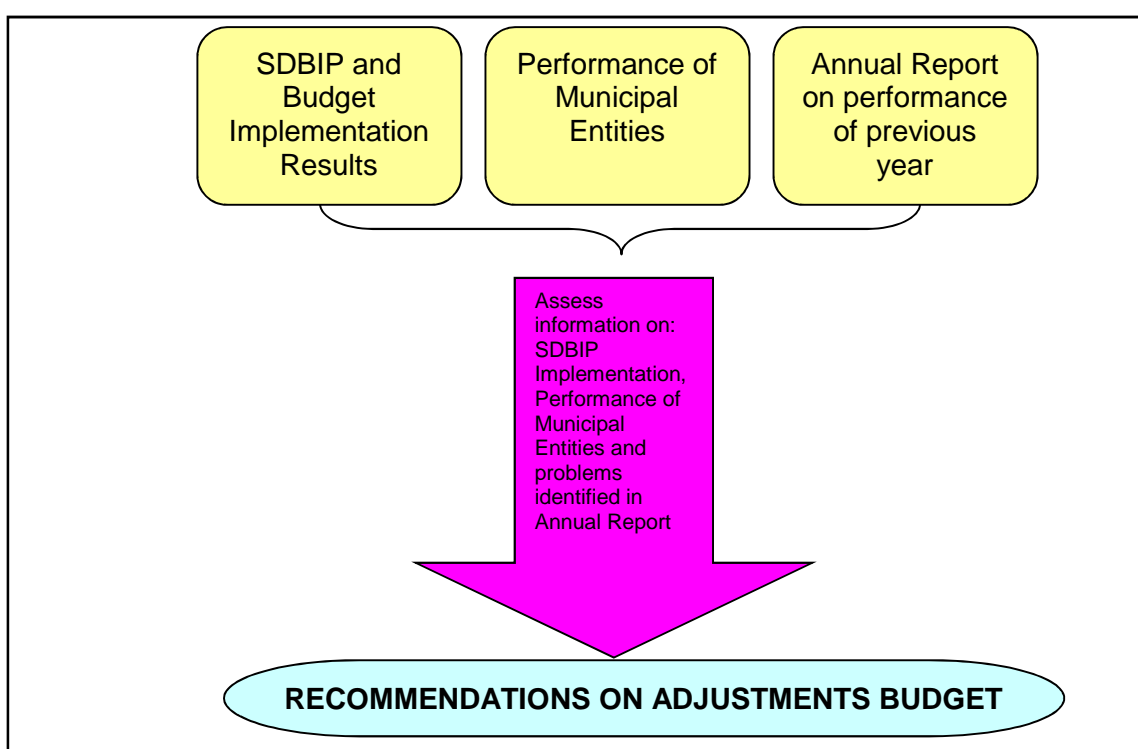
<sup>1</sup> MFMA Circular 13 issued February 2005

**The quarterly SDBIP report** – Section 52(d) of the MFMA stipulates that the mayor must, within 30 days after the end of each quarter, submit a report to Council on the Implementation of the Budget and the Financial State of Affairs of the municipality.

**Mid-year Assessment of the Budget** – Section 72 of the MFMA states that the accounting officer must, by the 25<sup>th</sup> January of each year assess the performance of the municipality during the first half of the financial year taking the monthly financial results, the SDBIP results, the past year’s annual report and the performance of the municipal entities.

**Adjustments Budget** - Section 72 of the MFMA further states that the accounting officer must, as part of the Mid-Year Assessment of the budget, make recommendations as to whether an adjustments budget is necessary and recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Visually, the process can be summarized as follows:



Only one main adjustments budget may be considered by Council resulting from the mid-year review, but there are a number of exceptions where adjustments budgets can be dealt with:

- If a national or provincial adjustments budget allocates additional revenue to a municipality;
- When unforeseeable and unavoidable expenditure is incurred and approved by the mayor;
- Approval of roll-overs (to be approved before the 25<sup>th</sup> August annually); and
- Approval of un-authorized expenditure when the mayor tables the annual report.

The annual mid-year review will be performed during January of each year. The main adjustments budget will be commenced with during January, but Council will have the prerogative to deal with the adjustments budget either during January or at the latest February annually.

The adjustments budget will be considered by the Budget Steering Committee prior to it being finally approved by Council.

The Finance Department will facilitate the requests for shifting of funds between votes. All needs identified between July and December annually must be communicated to the Finance department for the preparation of a consolidated report.

Additional allocations to departments will only be considered if actual revenue has significantly exceeded budgeted revenue for the first six months of the year and it is realistically anticipated that the trend will continue for the second half of the year **or** if new revenue not budgeted for has been received **or** if additional national or provincial adjustments budget allocations were made to the municipality.

If any budget amendments result in a change in the SDBIP outcomes, departments will be allowed to submit revised SDBIP's to Council for consideration. A reduction in SDBIP targets as a result of sub-standard performance will not be considered as part of the adjustments budget process.

The adjustments budget must follow the process and be in the format as prescribed by Part 4 of the MFMA Budget and Reporting Regulations.

Once the adjustments have been approved by Council, the Venus financial system will be updated where-after departments will be allowed to process financial transactions.

Adjustments budgets other than the main adjustments budget resulting from the mid-year review will be considered as follows:

#### **Approval of roll-overs (to be approved before the 25<sup>th</sup> August annually)**

Projects funded from Provincial or National Government Grants, or other externally funded sources where projects were scheduled for completion by 30 June annually, but, due to unforeseen delays are not completed by 30 June and no provision for completion of the projects were made in the annual budget, will be considered for roll-overs.

For projects to be considered, the following conditions must be met:

#### **Externally Funded Projects**

- Funding must have been received, or a legally binding written commitment for funding to be transferred must have been received;
- National and/or Provincial government must have approved the rollover of the funding in terms of the conditions of the Division of Revenue Act (i.e. no surrendering of funds applicable); and
- Projects must have been committed and/or commenced with.

#### **Internally Funded Projects**

- In cases where under spending on a specific project is known before Council will be considering the budget for the next financial year, the amount of the under spending on the project be provided as a roll-over (additional funding) on the budget of the next financial year, provided the following conditions are met:
  - The under spending remains a saving in the first financial year upon conclusion of the annual financial statements;
  - The project is funded from external loans; and

- The external loans of the next financial year are not reduced and the total loans as per the MTEF are taken up.
- In cases where the under spending on a specific project was not known at the time when the budget for the next financial year was considered by Council, the under spending be approved as a roll over (additional funding) and be approved by Council before the 25<sup>th</sup> of August of the following financial year, provided the following conditions are met:
  - The under spending remains a saving in the first financial year upon conclusion of the annual financial statements;
  - The project is funded from external loans; and
  - The external loans of the next financial year are not reduced and the total loans as per the MTEF are taken up.
- That in both cases mentioned above, the department will have to submit prove to the satisfaction of the Enterprise Programme Management Section that a realistic project plan and cash flow forecast was in place at the start of the financial year and that the under spending was caused by unforeseen circumstances that emerged after the conclusion of the budget.

The chief financial officer will, annually during July, allow departments the opportunity to submit requests for budget adjustments where the above conditions are met.

An adjustments budget will be submitted to Council for consideration at the August council meeting.

The adjustments budget must follow the process and be in the format as prescribed by Part 4 of the MFMA Budget and Reporting Regulations.

Once the adjustments have been approved by Council, the Venus financial system will be updated where-after departments will be allowed to process financial transactions.

**If a national or provincial adjustments budget allocates additional revenue to a municipality**

Additional allocations made to the municipality resulting from a National or Provincial adjustments budget will be dealt with in an adjustments budget.

For an adjustments budget to be considered, the following conditions must be met:

- Funding must have been received, or gazetted in an amended Division of Revenue Act.
- Projects must be able to be completed by the end of the financial year, or funding must be available for use after the financial year in terms of the conditions of the Division of Revenue Act.

The chief financial officer will annually, after the Provincial or National adjustments budgets are announced, allow departments the opportunity to submit requests for budget adjustments where the above conditions are met.

An adjustments budget will be submitted to Council for consideration at the next council meeting.

The adjustments budget must follow the process and be in the format as prescribed by Part 4 of the MFMA Budget and Reporting Regulations.

Once the adjustments have been approved by Council, the Venus financial system will be updated where-after departments will be allowed to process financial transactions.

## **9. UNFORESEEABLE AND UNAVOIDABLE EXPENDITURE IS INCURRED AND APPROVED BY THE MAYOR**

The MFMA Budget and Reporting Regulations prescribe the process to be followed for the approval of unforeseeable and unavoidable expenditure.

Unforeseen and unavoidable expenditure are expenditure that:

- Could not have been foreseen at the time the annual budget of the municipality was passed;
- The delay that will be caused by a pending adjustments budget may:
  - Result in significant financial loss for the municipality;
  - Cause a disruption or suspension or serious threat to the continuation of municipal services;
  - Lead to loss of life or serious injury or significant damage to property; and
  - Obstruct the municipality from instituting or defending legal proceedings on an urgent basis.

No unavoidable expenditure exceeding R15 million may be approved during a financial year.

Any department becoming aware of the need to incur unforeseen or unavoidable expenditure must immediately approach the Chief Financial Officer with the full details on the unforeseen expenditure, providing information on the consequences of not incurring the expenditure as well as an indication of the expected cost (both for the current year as well as any recurring cost resulting from the event). A confirmation that the expenditure does not constitute expenditure that may not be allowed by the Executive Mayor as per section 73(2) of the MFMA Budget and Reporting Regulations must be given by the department when approaching the CFO.

The CFO will determine whether the cost cannot be dealt with through a process of shifting of funds within the relevant votes. If sufficient funds are available for shifting within the vote, the shifting of funds process will be followed. If not, the matter will be reported to the city manager for consideration as unforeseen and unavoidable expenditure.

Once the city manager has granted approval, the relevant head of department will be authorised to submit a report to the executive mayor requesting approval. If approval is granted, the Venus financial system will be adjusted to allow the department to process the financial transaction.

The abovementioned process will be dealt with as highest priority to ensure that administrative delays do not exacerbate the situation.

An adjustments budget will be submitted to the next Council meeting. The preferred process would be to shift funds between votes to avoid any negative impact on the total cash position of council.



## 10. APPROVAL OF UN-AUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE WHEN THE MAYOR TABLES THE ANNUAL REPORT

The MFMA defines unauthorised, irregular or fruitless and wasteful expenditure as follows:

*“unauthorised expenditure”, in relation to a municipality, means any expenditure incurred by a municipality otherwise than in accordance with section 15 or 11(3), and includes—*

- (a) overspending of the total amount appropriated in the municipality’s approved budget;*
- (b) overspending of the total amount appropriated for a vote in the approved budget;*
- (c) expenditure from a vote unrelated to the department or functional area covered by the vote;*
- (d) expenditure of money appropriated for a specific purpose, otherwise than for that specific purpose;*
- (e) spending of an allocation referred to in paragraph (b), (c) or (d) of the definition of “allocation” otherwise than in accordance with any conditions of the allocation; or*
- (f) a grant by the municipality otherwise than in accordance with this Act;*

*“irregular expenditure”, in relation to a municipality or municipal entity, means-*

*(a) expenditure incurred by a municipality or municipal entity in contravention of, or that is not in accordance with, a requirement of this Act, and which has not been condoned in terms of section 170;*

*(b) expenditure incurred by a municipality or municipal entity in contravention of, or that is not in accordance with, a requirement of the Municipal Systems Act, and which has not been condoned in terms of that Act;*

*(c) expenditure incurred by a municipality in contravention of, or that is not in accordance with, a requirement of the Public Office-Bearers Act, 1998 (Act No 20 of 1998); or*

*(d) expenditure incurred by a municipality or municipal entity in contravention of, or that is not in accordance with, a requirement of the supply chain management policy of the municipality or entity or any of the municipality’s by-laws giving effect to such policy, and which has not been condoned in terms of such policy or by-law, but excludes expenditure by a municipality which falls within the definition of “unauthorised expenditure”;*

*“fruitless and wasteful expenditure” means expenditure that was made in vain and would have been avoided had reasonable care been exercised;*

Any unauthorised, irregular or fruitless and wasteful expenditure as defined above must be disclosed in the Annual Financial Statements by the Chief Financial Officer.

The Accounting Officer will investigate all cases of unauthorised, irregular or fruitless and wasteful expenditure as disclosed in the Annual Financial Statements and report his findings to the Municipal Public Accounts Committee (MPAC). MPAC must consider the report of the Accounting Officer. The following requirements for recovering of cost must be considered:

## Section 32 of the MFMA:

- 32(1)** *Without limiting liability in terms of the common law or other legislation—*
- (a) a political office-bearer of a municipality is liable for unauthorised expenditure if that office-bearer knowingly or after having been advised by the accounting officer of the municipality that the expenditure is likely to result in unauthorised expenditure, instructed an official of the municipality to incur the expenditure;*
  - (b) the accounting officer is liable for unauthorised expenditure deliberately or negligently incurred by the accounting officer, subject to subsection (3);*
  - (c) any political office-bearer or official of a municipality who deliberately or negligently committed, made or authorised an irregular expenditure, is liable for that expenditure; or*
  - (d) any political office-bearer or official of a municipality who deliberately or negligently made or authorised a fruitless and wasteful expenditure is liable for that expenditure.*
- (2)** *A municipality must recover unauthorised, irregular or fruitless and wasteful expenditure from the person liable for that expenditure unless the expenditure—*
- (a) in the case of unauthorised expenditure, is—*
    - (i) authorised in an adjustments budget; or*
    - (ii) certified by the municipal council, after investigation by a council committee, as irrecoverable and written off by the council; and*
  - (b) in the case of irregular or fruitless and wasteful expenditure, is, after investigation by a council committee, certified by the council as irrecoverable and written off by the council.*
- (3)** *If the accounting officer becomes aware that the council, the mayor or the executive committee of the municipality, as the case may be, has taken a decision which, if implemented, is likely to result in unauthorised, irregular or fruitless and wasteful expenditure, the accounting officer is not liable for any ensuing unauthorised, irregular or fruitless and wasteful expenditure provided that the accounting officer has informed the council, the mayor or the executive committee, in writing, that the expenditure is likely to be unauthorised, irregular or fruitless and wasteful expenditure.”*

The Municipal Public Accounts Committee will submit a report to Council where after the unauthorised, irregular or fruitless and wasteful expenditure will be considered for approval, recovery of cost, write-off with or without disciplinary and/or criminal proceedings.

The accounting officer must ensure compliance with the MFMA reporting requirements in respect of unauthorised, irregular or fruitless and wasteful expenditure, including criminal proceedings where applicable.

## 11. MONITORING AND REPORTING

- 11.1 As from 01 July 2009 internal and external reporting will be done in accordance with the prescribed formats in the MBRR.
- 11.2 When MEs submit their budget statements to the City Manager, they must also submit a copy of the statement no later than seven working days after the end of the month to-
- (a) the chairperson of the Board of Directors
  - (b) other municipalities affected by the entity's annual budget
  - (c) any other organ of state, on request
- 11.3 Tabling in Council of the mid- year budget and performance assessment

report of the City must include mid- year budget and performance assessment reports of all MEs.

- 11.4 In terms of regulation 5 of the MBRR, whenever an annual budget and its Supporting documentation, an adjustment budget and its supporting documentation or an in-year report of the City is submitted to the Mayor, Council, made public or submitted to another organ of state, it must be accompanied by a quality certificate complying with Schedule A, B or C, as the case may be, and signed by the City Manager.
- 11.5 Regulation 36 of the MBRR requires that, whenever an annual budget and supporting documentation, an adjustment budget and supporting documentation, or directors or parent municipality, tabled in the Council, made public or submitted to another organ of state, it must be accompanied by a quality certificate complying with Schedule D, E or F, as the case be, signed by the CEO.

## **12. NON- COMPLIANCE**

- 12.1 Regulations 60- 70 of the MBRR prescribes matters dealing with non- compliance by municipalities and MEs with time lines and deadlines concerning annual budgets, adjustments budget and in- year reports.
- 12.2 In an event that the Metro or a ME fails to comply with the timelines and Deadlines concerning annual budgets, adjustments budget or in- year reports, an application must be lodged in the format prescribed by the regulations.

## **13. COORDINATION AND CONSOLIDATION**

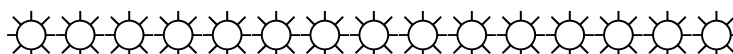
- 13.1 Budget Office will coordinate and consolidate all submissions by departments and MEs to Council, on budgets and related issues covered in this Policy.
- 13.2 Budget Office will from time to time issue out formats and guidelines to all departments and MEs on budgets and related matters covered in this Policy.

## **14. IMPLEMENTATION AND REVIEW**

- 14.1 This Policy shall be implemented once approved by Council.
- 14.2 In terms of section 17(3) (e) of the MFMA, this Policy must be reviewed on an Annual basis and any proposed arguments or amendments tabled to Council for consideration and approval.

## **15. OTHER RELEVANT DOCUMENTS**

- 15.1 This Policy must be read in conjunction with any applicable delegation of powers to the MMC: Finance and the CFO relating to the management of the budget of the City.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D11

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

**MUNICIPAL ENTITY  
FINANCIAL  
SUPPORT POLICY  
2015/16**

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# MUNICIPAL ENTITIES FINANCIAL SUPPORT POLICY

## 1. APPLICATION AND SCOPE

The Borrowing Policy is applicable to the Ekurhuleni Metropolitan Municipality as well as to all of the municipal entities of the Metro, being:

- Brakpan Bus Company;
- East Rand Water Care Company; and
- Ekurhuleni Development Company, including Pharoe Park, Phase Two and Lethabong Housing Institute.

The policy **as amended** will be effective as from 1 July 2013.

## 2. OBJECTIVES OF POLICY

To regulate the financial support provided by the Ekurhuleni Metropolitan Municipality to its Municipal Entities to ensure optimum use is made of financial support.

Specific objectives:

- To regulate the financial support given to municipal entities;
- To ensure compliance with the Municipal Finance Management Act; and
- To provide for roll over of grants provided to entities if unspent at the end of the financial year.

## 3. INTRODUCTION

Regular requests are received for financial and other support from the municipal entities. It is not a sound principle to evaluate requests for financial support on an ad hoc basis only, but it is preferable to have a framework within which requests will be considered.

Options include, but are not limited to:

- Bulk contributions received from developers used to fund additional capacity requirements.
- Negotiation of consolidated borrowings for EMM and entities at more beneficial rates than what entities can obtain loan funding.
- Direct transfers to subsidize operating expenditure of municipal entities.
- Nominal lease agreements for use of EMM assets.
- Entities that are not financially viable be incorporated into EMM administration.

## 4. LEGISLATIVE FRAMEWORK

Chapter 10 of the MFMA provides the legislative framework for municipal entities.

The following sections of the Municipal Finance Management Act (MFMA) are specifically quoted to emphasise the nature of the relationship between the EMM and the Municipal Entities:

### **Section 87 - Budgets**

- (1) *The board of directors of a municipal entity must for each financial year submit a proposed budget for the entity to its parent municipality not later than 150 days before the start of the entity's financial year or earlier if requested by the parent municipality.*
- (4) *The board of directors of a municipal entity must approve the budget of the municipal entity not later than 30 days before the start of the financial year, taking into account any hearings or recommendations of the council of the parent municipality.*
- (5) *The budget of a municipal entity must-*
  - (a) *be balanced;*
  - (c) *be within any limits determined by the entity's parent municipality, including any limits on tariffs, revenue, expenditure and borrowing;*
  - (d) *include a multi-year business plan for the entity that-*
    - (iv) *reflect actual and potential liabilities and commitments, including particulars of any proposed borrowing of money during the period to which the plan relates; and*
- (7) *Any projected allocation to a municipal entity from its parent municipality must be provided for in the annual budget of the parent municipality, and to the extent not so provided, the entity's budget must be adjusted.*

### **Section 89 - Remuneration packages**

*The parent municipality of a municipal entity must—*

- (a) *determine the upper limits of the salary, allowances and other benefits of the chief executive officer and senior managers of the entity; and*
- (b) *monitor and ensure that the municipal entity reports to the council on all expenditure incurred by that municipal entity on directors and staff remuneration matters, and in a manner that discloses such expenditure per type of expenditure namely:*

### **Section 90 - Disposal of capital assets**

- (1) *A municipal entity may not transfer ownership as a result of a sale or other transaction or otherwise dispose of a capital asset needed to provide the minimum level of basic municipal services.*

- (2) *A municipal entity may transfer ownership or otherwise dispose of a capital asset other than an asset contemplated in subsection (1), but only after the council of its parent municipality, in a meeting open to the public—*
- (a) *has decided on reasonable grounds that the asset is not needed to provide the minimum level of basic municipal services; and*
  - (b) *has considered the fair market value of the asset and the economic and community value to be received in exchange for the asset.*
- (3) *A decision by a municipal council that a specific capital asset is not needed to provide the minimum level of basic municipal services may not be reversed by the municipality or municipal entity after that asset has been sold, transferred or otherwise disposed of.*
- (4) *A municipal council may delegate to the accounting officer of a municipal entity its power to make the determinations referred to in subsection (2) (a) and (b) in respect of movable capital assets of the entity below a value determined by the council.*
- (5) *Any transfer of ownership of a capital asset in terms of subsection (2) or (4) must be fair, equitable, transparent and competitive and consistent with the supply chain management policy which the municipal entity must have and maintain in terms of section 111.*
- (6) *This section does not apply to the transfer of a capital asset to a municipality or another municipal entity or to a national or provincial organ of state in circumstances and in respect of categories of assets approved by the National Treasury provided that such transfers are in accordance with a prescribed framework.*

#### **Section 94 - Fiduciary duties of accounting officers**

- (1) *The accounting officer of a municipal entity must-*
- (a) *exercise utmost care to ensure reasonable protection of the assets and records of the entity;*
  - (d) *seek, within the sphere of influence of that accounting officer, to prevent any prejudice to the financial interests of the parent municipality or the municipal entity.*

#### **Section 101 - Impending under collection, shortfalls, overspending, overdrafts, and non-payment**

- (1) *The accounting officer of a municipal entity must report, in writing, to the board of directors of the entity, at its next meeting, and to the accounting officer of the entity's parent municipality any financial problems of the entity, including- ..... (b) any steps taken to rectify such financial problems.*

#### **Section 108 - Borrowing of money**

- (1) *A municipal entity may borrow money, but only in accordance with-*
- (a) *the entity's multi-year business plan referred to in section 87(5) (d); and*
  - (b) *the provisions of Chapter 6 to the extent that those provisions can be applied by a municipal entity.*



### **Section 109 - Financial problems in municipal entities**

*If a municipal entity experiences serious or persistent financial problems and the board of directors of the entity fails to act effectively, the parent municipality must either-*

- (a) *take appropriate steps in terms of its rights and powers over that entity, including its rights and powers in terms of any relevant service delivery or other agreement;*
- (b) *impose a financial recovery plan, which must meet the same criteria set out in section 142 for a municipal financial recovery plan; or*
- (c) *liquidate and disestablish the entity.*

## **5. FINANCIAL SUPPORT**

The following support will be provided to the Municipal Entities in line with the provisions of the MFMA:

### **Brakpan Bus Company**

- Use of council-owned buses as per the conditions contained in the Lease Agreement. The further recapitalisation of the bus fleet will be subject to the availability of funds in the capital budget of the Ekurhuleni Metropolitan Municipality.
- Use of council owned facilities as per the conditions contained in the Lease Agreement.
- Administrative support in relation to financial management (on request) at no cost to the BBC with the express provision that the accountability remains with the accounting officer of the entity.
- Direct financial support to be considered on a year-to-year basis by Council, subject to availability of finance and/or budget provision at the EMM.
- Guarantee of borrowings of entity subject to financial viability of proposed borrowings.
- Any other support will be provided in terms of the service level agreement, but subject to the availability of resources in the Ekurhuleni Metropolitan Municipality.

### **Ekurhuleni Development Company**

- Administrative support in relation to financial management (on request) at no cost to the EDC with the express provision that the accountability remains with the accounting officer of the entity.
- Direct financial support to be considered on a year-to-year basis by Council, subject to availability of finance and/or budget provision at the EMM.
- Guarantee of borrowings of entity subject to financial viability of proposed borrowings.
- Any other support will be provided in terms of the service level agreement, but subject to the availability of resources in the Ekurhuleni Metropolitan Municipality.

## ERWAT

- ERWAT, as service provider to the Ekurhuleni Metropolitan Municipal Municipality, should set cost reflective tariffs which must include both operational and capital cost related to the rendering of the service. To this end, the EMM commits to approve cost reflective tariffs in the MTIEF period.
- USDG grants will be made available from the EMM USDG allocation to ensure that bulk sewer infrastructure is available to service the EMM community.
- Bulk contributions received from developers used to fund additional capacity requirements.
- Guarantee of borrowings of entity subject to financial viability of proposed borrowings.
- Direct financial support to be considered on a year-to-year basis by Council, subject to availability of finance and/or budget provision at the EMM.
- Any other support will be provided in terms of the service level agreement, but subject to the availability of resources in the Ekurhuleni Metropolitan Municipality.

Negotiation of consolidated loans for EMM and entities at more beneficial rates than what entities can obtain loan funding. Any loans in this regard will be subject to Council approval.

Direct loan funding from the EMM to the entities are not disallowed by the MFMA, but it is deemed to be impractical and is not recommended for the current medium term period.

Actual expenditure incurred against grants received by municipal entities must be reported to the parent municipality on a quarterly basis. The entity must apply for the roll-over of the unspent portion at the end of the financial year. The EMM Council will consider the merit of the roll over request and approve if sufficient prove of commitments against the grant can be provided. If the grant has not been committed at the end of the financial year, the amount will be surrendered back to the parent municipality.

## 6. MONITORING OF PERFORMANCE

Performance of municipal entities as required by Section 87 of the Municipal Systems Act will be managed as follows:

- Municipal entities to submit three year annual and one year quarterly performance targets to the EMM as part of the annual budgeting process.
- These targets must be included in both the business plans and SDBIPs of the municipal entities.
- These targets will annually be approved by the EMM as part of the budget process. These targets will constitute the performance level agreement between the EMM and the entities for the year.
- Quarterly reports providing actual performance against the targets must be submitted to the EMM Council.
- Actual performance for the year will be included in the consolidated EMM annual report.

## 7. SERVICE LEVEL AGREEMENTS

Service level agreements shall be entered into between the EMM and the municipal entities in line with good governance principles.

## 8. DIVIDEND PREFERENCE

The municipal entities of the EMM are not for profit organisations and no dividends are declared. The EMM contributes financially to the entities and any surpluses generated by the entities should be retained by the entity to reduce future year financial dependency on the Metro.

## 9. CONCLUSION

Municipal entities have been established to further the service delivery aims of the Ekurhuleni Metropolitan Municipality. The relationship between the EMM and the entities should therefore positively contribute towards the joint service delivery aim.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D12

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **ACCOUNTING POLICY 2015/16**

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## 1.1 PRESENTATION OF GROUP ANNUAL FINANCIAL STATEMENTS

The annual financial statements are prepared on an accrual basis of accounting and are in accordance with historical cost convention. These economic entity annual financial statements have been prepared in accordance with Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act, (Act No 56 of 2003).

The annual financial statements were prepared on the accrual basis of accounting and incorporate the historical cost conventions as the basis of measurement, except where specified otherwise.

In the absence of an issued and effective Standard of GRAP, accounting policies for material transactions, events or conditions were developed in accordance with paragraphs 8, 10 and 11 of GRAP 3 as read with Directive 5.

Assets, liabilities, revenues and expenses were not offset, except where offsetting is either required or permitted by a Standard of GRAP.

The accounting policies applied are consistent with those used to present the previous year's financial statements, unless explicitly stated.

## 1.2 SIGNIFICANT JUDGEMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

In the process of applying the entity's accounting policies, management has made the following significant accounting judgements, estimates and assumptions, which have the most significant effect on the amounts recognised in the financial statements:

- **Operating lease commitments – entity as lessor or lessee**

Leases where risks and rewards of ownership are not transferred to the lessee are classified as operating leases. Payments received or paid under operating leases are recognised in the statement of financial performance on a straight-line basis over the period of the lease.

- **Pension and other post – employment benefits**

The cost of defined-benefit pension plans and other employment medical benefits is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return on assets, future salary increases, mortality rates and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty.

- **Impairment of receivables**

The calculation in respect of the impairment of receivables is based on an assessment of the extent to which debtors have defaulted on payments already due, and an assessment of their ability to make payments. This was performed per service-identifiable categories across all debtor classes.

- **Impairment of property, plant and equipment**

The calculation in respect of the impairment of property, plant and equipment is based on an assessment of the extent to which the recoverable amount of the asset has declined

below the carrying amount. This was performed across all classes of property, plant and equipment.

- **Provisions, contingent liabilities and contingent assets**

Management's judgement is required when recognising and measuring provisions, as well as when measuring contingent liabilities and contingent assets. Provisions are discounted where the effect of discounting is material, using cost of capital.

- **Useful lives of property, plant and equipment and Investment property held at cost**

The useful lives of assets are based on management's estimates. Management considers the impact of technology, service requirements and required return on assets to determine the optimum useful-life expectation, where appropriate. The estimated residual values of assets is also based on management's judgement on whether the assets will be sold or used to the end of their useful lives, and what their condition will be at that time.

- **Traffic Fines**

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset. Assets arising from fines are measured at the best estimate of the inflow of resources to the entity.

- **Budget information**

A difference of 5% or more between budget and actual amounts is regarded as material. All material differences are explained in the notes to the annual financial statements.

The accounting policies applied are consistent with those used to present the previous year's financial statements, unless explicitly stated otherwise.

### 1.3 PRESENTATION OF CURRENCY

These annual financial statements are presented in South African Rand, which is the functional currency of the entity.

### 1.4 INVESTMENT PROPERTY

Investment property includes property (land or a building, or part of a building, or both land and buildings held under a finance lease) held to earn rentals and/or for capital appreciation, rather than held to meet service delivery objectives, the production or supply of goods or services, or the sale of an asset in the ordinary course of operations.

Investment property is recognised as an asset when, and only when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the enterprise, and the cost or fair value of the investment property can be measured reliably.

At initial recognition, the entity measures investment property at cost including transaction costs once it meets the definition of investment property. However, where an investment property was acquired through a non-exchange transaction (i.e. where it acquired the investment property for no or a nominal value), its cost is its fair value as at the date of acquisition.

## Cost model

Investment property is subsequently measured using the cost model. Under the cost model, investment property is carried at cost less any accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets.

Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately. The annual depreciation rates are based on the following estimated average asset lives:

Depreciation is provided to write down the cost by equal instalments over the useful life of the property, which is as follows:

Item	Useful life
Property - land	indefinite
Property - buildings	50 - 60 years

Investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

Gains or losses arising from the retirement or disposal of investment property is the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in surplus or deficit in the period of retirement or disposal.

## 1.5 PROPERTY, PLANT AND EQUIPMENT (PPE)

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the entity and
- the cost or the fair value of the item can be measured reliably.

Property, plant and equipment is initially measured at cost. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost. Cost also includes initial estimate of the costs of dismantling and removing the asset and restoring the site on which it is located. Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Property, plant and equipment are subsequently measured at cost, less accumulated depreciation and accumulated impairment losses. Where property, plant and equipment are acquired through non-exchange transactions, the cost is deemed to be the item's fair



value on the date of acquisition. The cost of an item of property, plant and equipment acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets was measured at its fair value. If the acquired item could not be measured at its fair value, its cost was measured at the carrying amount of the asset given up.

Subsequent cost is capitalised when the recognition and measurement criteria of an asset are met.

The entity maintains and acquires assets to provide a social service to the community. The useful lives and economic lives of these assets are equal and consequently no residual values are determined.

The entity depreciates separately each part of an item of property, plant and equipment that has a cost that is significant in relation to the total cost of the item. Costs of replacing parts are capitalised and the existing parts being replaced are derecognised. Depreciation is calculated at cost, using the straight-line method, over the estimated useful lives of the assets.

The depreciation rates are based on the following estimated useful lives:

<b>Item</b>	<b>Average useful life</b>
Land	Indefinite

**Infrastructure**

• Roads and stormwater	1 – 100 years
• Pedestrian malls	10 - 60 years
• Electricity	3 – 100 years
• Water	3 – 100 years
• Sewer	3 – 100 years
• Housing	80 years
• Solid Waste	3 – 100 years
• Servitudes	Indefinite
• ICT	5 - 50 years
• Waste Water Purification Works	4 - 82 years

**Community**

• Buildings	14 - 80 years
• Recreational facilities	10 – 80 years
• Security	5 – 15 years
• Landfill sites	10 - 80 years

**Other property, plant and equipment**

• Furniture and fittings	3 - 33 years
• Water craft	15 years
• Office equipment	3 - 35 years
• Specialised plant and equipment	10 – 26 years
• Other items of plant and equipment	2 – 29 years
• Buildings	20 – 80 years
• Specialised vehicles	3 - 20 years
• Other vehicles	3 - 28 years

The asset management policy contains the details of the components and their specific useful life estimates.

The residual value, the useful life and the depreciation method of PPE are reviewed at least at every reporting date.

At each reporting date all items of PPE are reviewed for any indication that it may be impaired. An impairment exists when an assets carrying amount is greater than its recoverable amount. The recoverable amount of an asset or cash generating unit is the higher of its fair value less costs to sell and its value in use. If there is an indication of impairment, the assets' recoverable amount is calculated. An impairment loss is recognised in the Statement of Financial Performance and the depreciation charge relating to the asset is adjusted for future periods.

Items of Property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

## **1.6 INTANGIBLE ASSETS**

An asset is identified as an intangible asset when it is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, assets or liability; or arises from contractual rights or other legal rights, regardless whether those rights are transferable or separate from the entity or from other rights and obligations.

An intangible asset is recognised when it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the entity; and the cost or fair value of the asset can be measured reliably.

Intangible assets are initially recognised at cost. An intangible asset acquired through a non-exchange transaction, the cost shall be its fair value as at the date of acquisition. Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

Intangible assets are subsequently measured at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Intangible assets are derecognised on disposal, or when no future economic benefits are expected from its use or disposal. Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Useful life
Computer software	1 - 23 years

The gain or loss is the difference between the net disposal proceeds, if any, and the carrying amount. It is recognised in surplus or deficit when the asset is derecognised.

## 1.7 HERITAGE ASSETS

A heritage asset is as an asset that has a cultural, environmental, historical, natural, scientific, technological or artistic significance, and is held indefinitely for the benefit of present and future generations.

The entity recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the entity, and the cost or fair value of the asset can be measured reliably.

Heritage assets are measured at cost. Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition. The cost of a purchased heritage asset comprises:

- its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates; and
- any costs directly attributable to bringing the heritage asset to the location and condition necessary for it to be capable of operating in the manner intended by management

Heritage assets are subsequently measured at cost, less accumulated impairment losses. Where a heritage asset is acquired through a non-exchange transaction, its cost is deemed to be its fair value as at the date of acquisition.

Transfers to heritage assets are made only when the asset meets the definition of a heritage asset and transfers from heritage assets are made only when the asset no longer meets the definition of a heritage asset. Transfers to and from heritage assets are done at the carrying amount of the assets transferred at the date of transfer.

The entity assess at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the economic entity estimates the recoverable amount or the recoverable service amount of the heritage asset.

Most heritage assets have an indefinite useful life as they are to be preserved for current and future generations and might appreciate in value over time due to their cultural, environmental, historical, natural, scientific, technological and/or artistic significance. Based on this analysis, there is no finite limit to the period over which a heritage asset is

expected to be held by the entity. The useful life of the heritage asset is therefore likely to be indefinite or the annual depreciation is likely to be immaterial.

The entity derecognises heritage asset on disposal, or when no future economic benefits or service potential are expected from its use or disposal. The gain or loss arising from derecognition of a heritage asset is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the heritage asset. Such difference is recognised in surplus or deficit when the heritage asset is derecognised.

## 1.8 INVESTMENTS IN CONTROLLED ENTITIES

Municipal controlled entities are those entities which the Entity owns or over whose financial and operating policies it has the power to exercise beneficial control.

In the economic entity's separate annual financial statements, investments in controlled entities are carried at cost less any accumulated impairment.

## 1.9 FINANCIAL INSTRUMENTS

a) Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- (i) the entity designates at fair value at initial recognition or
- (ii) are held for trading.

b) Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

c) Financial instruments at fair value comprise financial assets or financial liabilities that are:

- (i) derivatives;
- (ii) combined instruments that are designated at fair value;
- (iii) instruments held for trading. A financial instrument is held for trading if:
  - (1) it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
  - (2) on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
- (iv) non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
- (v) financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

The entity has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

<b>Class</b>	<b>Category</b>
Other Investments	Financial asset measured at amortised cost

Other receivables from exchange transactions	financial asset measured at amortised cost
Receivables from non-exchange transactions (taxes & transfers)	financial asset measured at amortised cost
Consumer debtors	Financial asset measured at amortised cost
Cash and cash equivalents	Financial asset measured at amortised cost
Long-term receivables	financial asset measured at amortised cost
Other Investments (unlisted shares)	financial asset measured at cost

The entity has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

<b>Class</b>	<b>Category</b>
Long-term liabilities	Financial liability measured at amortised cost
Trade and other payables from exchange transactions	Financial liability measured at amortised cost
Consumer deposits	Financial liability measured at amortised

### **Initial recognition**

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

The entity recognises financial assets using trade date accounting.

### **Initial measurement of financial assets and financial liabilities**

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The entity first assesses whether the substance of a concessionary loan is in fact a loan. On initial recognition, the entity analyses a concessionary loan into its component parts and accounts for each component separately. The entity accounts for that part of a concessionary loan that is:

- a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
- non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

### **Subsequent measurement of financial assets and financial liabilities**

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:

- Financial instruments at fair value.

- Financial instruments at amortised cost.
- Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

### **Fair value measurement considerations**

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique.

### **Gains and losses**

A gain or loss arising from a change in the fair value of a financial asset measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

### **Impairment and uncollectibility of financial assets**

The entity assess at the end of each reporting period whether there is any objective evidence that a financial asset or of financial assets is impaired.

#### **a) Financial assets measured at amortised cost:**

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly OR through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly OR by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

#### **b) Financial assets measured at cost:**

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

## **Derecognition**

### **a) Financial assets**

The entity derecognises financial assets (or part of a financial assets) when the contractual rights to the cash flows from the financial asset expire, are settled or waived or when the entity has transferred all of the significant risks and rewards of ownership using trade date accounting.

On derecognition of a financial asset (or part of a financial asset), the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

### **b) Financial liabilities**

The entity removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished (when the obligation specified in the contract is discharged, cancelled, expires or waived).

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit. Any liabilities that are waived, forgiven or assumed by another entity by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

## **Presentation**

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Dividends or similar distributions relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the entity currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for derecognition, the entity does not offset the transferred asset and the associated liability.

## **1.10 INVENTORIES**

Inventories comprise current assets held for sale, consumption or distribution during the ordinary course of business.

Inventories shall be recognised as an asset if, and only if,

- it is probable that future economic benefits or service potential associated with the item will flow to the entity; and

- the cost of the inventories can be measured reliably.

Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus taxes, transport costs and any other costs in bringing the Inventories to their current location and condition. Where inventory is manufactured, constructed or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.

Where inventory is acquired by the entity for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of the item on the date acquired.

Inventories, consisting of consumable stores, raw materials, work-in-progress and finished goods, are valued at the lower of cost and net realisable value unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost.

Unsold properties are valued at cost. Direct costs are accumulated for each separately identifiable development.

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset. The first-in-first-out method is the basis of allocating costs to inventories, except for water balance which is determined at cost at the reporting date due to it being measured at reporting date.

Redundant and slow-moving inventories are identified and written down in this way. Inventories identified for write down/write off, but for which a council resolution, to authorise the write down/write off, has not yet been obtained, is provided for as a provision for obsolete stock. Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

## **1.11 EMPLOYEE BENEFITS**

### **Short-term employee benefits**

The cost of short-term employee benefits, (those payable within 12 months after the service is rendered, such as paid vacation leave and sick leave, bonuses, and non-monetary benefits such as medical care), are recognised in the period in which the service is rendered and are not discounted.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs.

The expected cost of surplus sharing and bonus payments is recognised as an expense when there is a legal or constructive obligation to make such payments as a result of past performance.



### **Retirement funds**

The entity contributes to defined contribution and defined benefit funds. These funds are multi-employer funds.

### **Defined contribution plans**

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due.

Payments made to industry-managed (or state plans) retirement benefit schemes are dealt with as defined contribution plans where the entity's obligation under the schemes is equivalent to those arising in a defined contribution retirement benefit plan.

### **Defined benefit plans**

For defined benefit plans the cost of providing the benefits is determined using the projected credit method.

Actuarial valuations are conducted on an annual basis by independent actuaries separately for each plan.

Past service costs are recognised immediately to the extent that the benefits are already vested, and are otherwise amortised on a straight line basis over the average period until the amended benefits become vested.

The amount recognised in the statement of financial position represents the present value of the defined benefit obligation as adjusted for unrecognised actuarial gains and losses and unrecognised past service costs, and reduces by the fair value of plan assets.

Any asset is limited to unrecognised actuarial losses and past service costs, plus the present value of available refunds and reduction in future contributions to the plan.

The entity does not apply "defined benefit accounting" to the defined benefit funds to which it is a member, where these funds are classified in terms of GRAP 25 as multi-employer plans, as sufficient information is not available to apply the principles involved.

To the extent that a surplus or deficit in the plan, based on available information, may affect the amount of future contributions, these are assessed. In the case of surpluses, no change is made in the rate of contributions. In the case of deficits, the entity will increase Contributions on a phased basis. To the extent that the full discounted value of obligations to the funds is not fully accounted for at year end, a contingent liability arises and is reported on accordingly.

### **Medical Aid: Continued Members**

The entity provides post-retirement benefits by subsidising the medical aid contributions of certain retired staff. According to the rules of the medical aid funds, with which the entity is associated, a member (subject to the applicable conditions of service), on retirement, is entitled to remain a continued member of such medical aid fund, in which case the member is liable for the portion as determined by Council from time to time, of the medical aid membership fee, and the entity for the remaining portion.

## 1.12 PROVISIONS AND CONTINGENCIES

A provision is recognised when the entity has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The entity does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is disclosed where an inflow of economic benefits is probable.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date. Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation. The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

A provision is used only for expenditures for which the provision was originally recognised.

### **a) Leave provision**

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total accrued leave days at year end.

### **b) COID provision**

The provision for COID pensions and medical aid liability is based on eligible members, their current age and their future life expectancy. Cash flows are projected on the basis of current pension payments escalated at 6.79% (2013: 7.0%) per annum over member's expected lives. Resulting cash flows have been discounted to Net Present Value applying a discount rate of 10.58% (2013: 10.75%).

### **c) Landfill rehabilitation provision**

The Landfill Rehabilitation Provision is created for the rehabilitation of the current operational sites at the future estimated time of closure.

The value of the Provision is based on the expected future cost to rehabilitate the various sites discounted back to the balance sheet date at the cost of capital (time value of money), which is currently 10.58% (2013: 10.75%).

The entity has an obligation to rehabilitate these Landfill sites. The cost of such property includes the initial estimate of the costs of rehabilitating the land and restoring the site on which it is located, the obligation for which an entity incurs as a consequence of having used the property during a particular period for landfill purposes. The entity estimates the

useful lives and make assumptions as to the useful lives of these assets, which influence the provision for future costs.

Changes in the measurement of the provision that result from changes in the estimated timing or amount of the outflow of resources embodying economic benefits or service potential required to settle the obligation, or a change in the discount rate, is accounted for as follows:

- a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
- b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit; and
- c) if the adjustment results in an addition to the cost of an asset, the entity considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount, and any impairment loss is recognised in surplus or deficit.

The adjusted depreciable amount of the asset is depreciated over its useful life. Therefore, once the related asset has reached the end of its useful life, all subsequent changes in the liability is recognised in surplus or deficit as they occur.

The periodic unwinding of the discount is recognised in surplus or deficit as a finance cost as it occurs.

#### **d) Workmen's compensation provision**

The provision is for the unpaid periods, estimated in the latest return submitted to the compensation commissioner.

#### **e) Long service awards provision**

The entity offers various types of long service awards to its employees. The provision is to recognise the present value of the obligation as at the reporting date.

#### **f) GMRF provision**

The provision is for the entity's obligation to the Germiston Municipal Retirement Fund due to the entity failing to meet its obligation to contribute to the fund due to the required investment yield not being achieved.

#### **g) Bonus provision**

The provision is to provide for performance bonuses of the entity's section 57 employees and, independent contractors, where applicable.

### **1.13 IMPAIRMENT OF CASH-GENERATING AND NON-CASH-GENERATING ASSETS**

Cash-generating assets are those assets held by the economic entity with the primary objective of generating a commercial return. When an asset is deployed in a manner consistent with that adopted by a profit-orientated entity, it generates a commercial return. Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

The entity classifies all assets held with the primary objective of generating a commercial return as cash-generating assets. All other assets are classified as non-cash-generating assets.

### **Identification**

When the carrying amount of a cash-generating asset exceeds its recoverable amount or when the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The entity assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the economic entity estimates the recoverable amount or the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the economic entity also test an intangible asset with an indefinite useful life or an intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

### **Value in use**

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life. Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

When estimating the value in use of a cash-generating asset, the economic entity estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the economic entity applies the appropriate discount rate to those future cash flows. The present value of the remaining service potential of a non-cash-generating assets is determined using the most appropriate between the following approaches:

- Depreciated replacement cost approach;
- Restoration cost approach;
- Service units approach

### **Recognition and measurement**

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount or recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

When the amount estimated for an impairment loss is greater than the carrying amount of the asset to which it relates, the economic entity recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the asset is adjusted in future periods to allocate the asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

### **Reversal of impairment loss**

The entity assess at each reporting date whether there is any indication that an impairment loss recognised in prior periods for an asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount or recoverable service amount of that asset.

An impairment loss recognised in prior periods for an asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the asset is adjusted in future periods to allocate the asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

### **Redesignation**

The redesignation of assets from a cash-generating asset to a non-cash-generating asset or from a non-cash-generating asset to a cash-generating asset only occur when there is clear evidence that such a redesignation is appropriate.

## **1.14 REVENUE FROM EXCHANGE TRANSACTIONS**

Revenue is the gross inflows of economic benefits or service potential during the reporting period when those inflows result in increases in net assets, other than increases relating to contributions from owners

Revenue from exchange transactions refers to revenue that accrued to the entity directly in return for services rendered / goods sold, the value of which approximates the consideration received or receivable.

Revenue is recognised when it is probable that future economic benefits or service potential will flow to the entity and these benefits can be measured reliably.

Revenue is measured at the fair value of the consideration received or receivable.

When the inflow of cash or cash equivalents is deferred and the fair value of the consideration is less than the nominal amount of cash received or receivable, the arrangement effectively constitutes a financing transaction. The fair value of the consideration is determined by discounting all future receipts using an imputed rate of interest. The imputed rate of interest is the more clearly determinable of either:

- The prevailing rate for a similar instrument of an issuer with a similar credit rating; or
- A rate of interest that discounts the nominal amount of the instrument to the current cash sales price of the goods or services.

The difference between the fair value and the nominal amount of the consideration is recognised as interest revenue.

Service charges relating to electricity and water are based on consumption. Meters are read on a periodic basis and revenue is recognised when invoiced. Provisional estimates of consumption are made monthly when meter readings have not been performed and are based on the consumption history. The provisional estimates of consumption are recognised as revenue when invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period when meters have been read. These adjustments are recognised as revenue in the invoicing period. There are areas within the entity where an un-metered water tariff is applied based on estimated consumption as per promulgated tariffs. Revenue for these is recognised when invoiced.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property. Tariffs are determined per category of property size, and are levied monthly.

Service charges from sewerage and sanitation are based on the number of sewerage connections on each developed property using the tariffs approved from Council and are levied monthly.

Interest revenue is recognised on a time proportion basis.

Revenue from the rental of facilities and equipment is recognised on a straight-line basis over the term of the lease agreement.

Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the relevant gazetted tariff. This includes the issuing of licences and permits.

Income for agency services is recognised on a monthly basis once the income collected on behalf of agents has been quantified. The income recognised is in terms of the agency agreement.

Dividends are recognised when the entity's right to receive payment is established.

Revenue from the sale of goods is recognised when the following conditions have been satisfied:

- The entity has transferred to the buyer the significant risks and rewards of ownership.
- The entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold.
- The amount of revenue can be measured reliably.
- It is probable that the economic benefits or service potential associated with the transaction will flow to the entity.
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

## 1.15 REVENUE FROM NON-EXCHANGE TRANSACTIONS

Non-exchange transactions are defined as transactions where the entity receives value from another entity without directly giving approximately equal value in exchange.

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow. As the entity satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the entity. When, as a result of a non-exchange transaction, the entity recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

### **Taxes**

The entity recognises an asset in respect of taxes when the taxable event occurs and the asset recognition criteria are met. Resources arising from taxes satisfy the definition of an asset when the entity controls the resources as a result of a past event (the taxable event) and expects to receive future economic benefits or service potential from those resources. Resources arising from taxes satisfy the criteria for recognition as an asset when it is probable that the inflow of resources will occur and their fair value can be reliably measured. The degree of probability attached to the inflow of resources is determined on the basis of evidence available at the time of initial recognition, which includes, but is not limited to, disclosure of the taxable event by the taxpayer.

The entity analyses the taxation laws to determine what the taxable events are for the various taxes levied.

The taxable event for property tax is the passing of the date on which the tax is levied, or the period for which the tax is levied, if the tax is levied on a periodic basis. Taxation revenue is determined at a gross amount. It is not reduced for expenses paid through the tax system.

### **Transfers, including Grants and Receipts**

The entity recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset. Transferred assets are measured at their fair value as at the date of acquisition.

### **Debt forgiveness and assumption of liabilities**

The entity recognise revenue in respect of debt forgiveness when the former debt no longer meets the definition of a liability or satisfies the criteria for recognition as a liability, provided that the debt forgiveness does not satisfy the definition of a contribution from

owners. Revenue arising from debt forgiveness is measured at the carrying amount of debt forgiven.

### **Fines**

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset. Assets arising from fines are measured at the best estimate of the inflow of resources to the entity.

### **Bequests**

Bequests that satisfy the definition of an asset are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the entity, and the fair value of the assets can be measured reliably.

### **Gifts and donations, including goods in-kind**

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the entity and the fair value of the assets can be measured reliably.

### **Services in-kind**

Services in-kind are not recognised.

## **1.16 LEASES**

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes land and buildings elements, the entity assesses the classification of each element separately.

### **Operating leases – lessor**

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

The aggregate cost of incentives is recognised as a reduction of rental revenue over the lease term on a straight-line basis.

The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Income for leases is disclosed under revenue in statement of financial performance.

### **Operating leases – lessee**

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the



contractual payments are recognised as an operating lease asset or liability.

## **1.17 BORROWING COSTS**

Borrowing costs are interest and other expenses incurred by the entity in connection with the borrowing of funds.

Borrowing costs are recognised as an expense in the period in which they are incurred.

### **Change in accounting policy due to amendments to GRAP 5 – Borrowing costs**

The adoption of amendments to GRAP 5 – Borrowing costs resulted in a change in accounting policy during the current period. The effect of the change is that borrowing costs are now expensed when incurred, and this change was applied prospectively from 1 July 2014. The effective dates of the amendments were 1 April 2014 (years beginning on or after).

Borrowing costs, incurrent both before and after the effective date of this amendment, and related to qualifying assets for which the commencement date for capitalisation is prior to the effective date of this standard, is recognised in accordance with entity's previous accounting policy, noted below.

### **Previous accounting policy**

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset until such time as the asset is ready for its intended use.

The capitalisation of borrowing costs commences when all the following conditions have been met:

- expenditures for the asset have been incurred;
- borrowing costs have been incurred; and
- activities that are necessary to prepare the asset for its intended use or sale are undertaken.

When the carrying amount or the expected ultimate cost of the qualifying asset exceeds its recoverable amount or recoverable service amount or net realisable value or replacement cost, the carrying amount is written down or written off in accordance with the accounting policies on Impairment of Assets.

Capitalisation is suspended during extended periods in which active development is interrupted. Extended periods is periods that exceeds 3 months. Capitalisation ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete. When the economic entity completes the construction of a qualifying asset in parts and each part is capable of being used while construction continues on other parts, the entity ceases capitalising borrowing costs when it completes substantially all the activities necessary to prepare that part for its intended use or sale.

All other borrowing costs are recognised as an expense in the period in which they are incurred.

## **1.18 VALUE ADDED TAX**

The Entity accounts for value-added tax (VAT) on the payment basis.

## **1.19 TAX**

### **Controlling entity**

The Entity is exempt from tax in terms of section 10(1)(c)B(i)(ff) of the Income Tax Act.

### **Economic Entity**

#### **Current tax assets and liabilities**

Current tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

Current tax liabilities (assets) for the current and prior periods are measured at the amount expected to be paid to (recovered from) the tax authorities, using the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

#### **Deferred tax assets and liabilities**

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which at the time of the transaction, affects neither accounting surplus nor taxable profit (tax loss).

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable surplus will be available against which the deductible temporary difference can be utilised. A deferred tax asset is not recognised when it arises from the initial recognition of an asset or liability in a transaction at the time of the transaction, affects neither accounting surplus nor taxable profit (tax loss).

A deferred tax asset is recognised for the carry forward of unused tax losses and unused STC credits to the extent that it is probable that future taxable surplus will be available against which the unused tax losses and unused STC credits can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

#### **Tax expenses**

Current tax and deferred taxes are charged or credited to net assets if the tax relates to items that are credited or charged, in the same or a different period, to net assets.

## **1.20 UNAUTHORISED EXPENDITURE**

Unauthorised expenditure is expenditure that has not been budgeted for, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, entity or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No.56 of 2003). Unauthorised expenditure is accounted for as an expense in the Statement of Financial

Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### **1.21 FRUITLESS AND WASTEFUL EXPENDITURE**

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### **1.22 IRREGULAR EXPENDITURE**

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### **1.23 BUDGET INFORMATION**

The approved budget is prepared in accordance with GRAP standards on an accrual basis, and are consistent with accounting policies as adopted by the Council for the preparation of this financial statements, and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2014/07/01 to 2015/06/30. These figures are those approved by Council both at the beginning and during the year, following a period of consultation with the public as part of the Integrated Development Plan (IDP). The amounts are scheduled as a separate additional financial statement, called the statement of comparison of budget and actual amounts. Explanatory comments to material differences are provided in the notes to the annual financial statements.

### **1.24 RELATED PARTIES**

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Management are those persons responsible for planning, directing and controlling the activities of the entity, including those charged with the governance of the entity in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the venturers).

Only transactions with related parties not at arm's length or not in the ordinary course of business are disclosed, except for transactions with controlled entities, which are disclosed in full.

### **1.25 EVENTS AFTER BALANCE SHEET DATE**

Events after the reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

Reporting date means the date of the last day of the reporting period to which the financial statements relate. The entity adjusts the amounts recognised in its financial statements to reflect adjusting events after the reporting date. The entity does not adjust the amounts recognised in its financial statements to reflect non-adjusting events after the reporting date.

### **1.26 COMMITMENTS**

The entity discloses each class of capital assets (PPE, Investment properties, Intangible assets and Heritage assets) recognised in the financial statements as well as future minimum lease payments under non-cancellable operating leases for each of the following periods:

- Not later than one year,
- Later than one year and not later than five years, and
- Later than five years.

### **1.27 GOING CONCERN**

These annual financial statements have been prepared on a going concern basis.

### **1.28 COMPARATIVE FIGURES**

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are reclassified. The nature and reason for the reclassification is disclosed. Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

## 1.29 INTERNAL RESERVES

Included in the accumulated surplus are internal reserves, no separate line items are presented, in accordance with the GRAP reporting framework, but provision is made in the budget process for funding of these reserve. The amounts set aside for these reserves are invested in accordance with the investment policy of the entity. The following internal reserves are maintained:

### **Capital replacement reserve (CRR)**

The reserve is created for the replacement of service delivery assets when they reach the end of their economic lives to ensure continue of provision of such services, and to minimise the impact of raising external funding or over reliance on grant funds.

### **Self-insurance Reserve**

A Self Insurance Reserve was established for a self-insurance purpose and to minimize the external insurance costs. The reserve is based on recognised insurance industry principles to complement the external cover provided by insurance companies.

### **Sinking Funds Reserve**

The reserve is created for the provision of repayments of long-term borrowing raised to funds capital projects, and to meet repayment conditions on such borrowings.

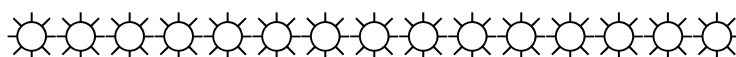
## 1.30 SHARE PREMIUM

An equity instrument is any contract that evidences a residual interest in the assets of an economic entity after deducting all of its liabilities.

## 1.31 RESEARCH AND DEVELOPMENT EXPENDITURE

Research costs are charged against operating surplus as incurred. Development costs are recognised as an expense in the period in which they are incurred unless the following criteria are met:

- The product or process is clearly defined and the costs attributable to the process or product can be separately identified and measured reliably;
- The technical feasibility of the product or process can be demonstrated;
- The existence of a market or, if to be used internally rather than sold, its usefulness to the entity can be demonstrated;
- Adequate resources exist, or their availability can be demonstrated, to complete the project and then market or use the product or process; and
- The asset must be separately identifiable.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

## Annexure D13

### **EKURHULENI METROPOLITAN MUNICIPALITY**

# **FUNDING AND RESERVES POLICY 2015/16**

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# FUNDING AND RESERVES POLICY

## 1. APPLICATION AND SCOPE

The Funding and Reserves Policy is applicable to the Ekurhuleni Metropolitan Municipality as well as to all of the municipal entities of the Metro, being:

- ▶ Brakpan Bus Company;
- ▶ East Rand Water Care Company; and
- ▶ Ekurhuleni Development Company, including Pharoe Park, Phase Two and Lethabong Housing Institute.

The policy **as amended** will be effective as from 1 July 2013.

## 2. OBJECTIVES OF POLICY

- ▶ To ensure the operating and capital budgets of council are appropriately funded.
- ▶ To ensure that provisions and reserves are maintained at the required levels to avoid future year unfunded liabilities.
- ▶ To establish a Capital Replacement Reserve to adequately provide for the renewals of assets when it reaches the end of its economic life.

## 3. INTRODUCTION

The funding of the operating and capital budgets is done on an annual basis for a three year horizon. The budget must be balanced both from an accounting perspective as well as a cash perspective.

The impact of movements in the Statement of Financial Position is taken into account when considering the funding of the budget.

## 4. OPERATING BUDGET POLICIES

The Operating Budget provides funding to departments for medium term expenditure. The Operating Budget is developed with certain guiding principles, including the following:

- ▶ A funded budget is compiled on an annual basis.
- ▶ Assessment rates are levied in terms of the Municipal Property Rates Act based on land and improvements value. The budget is compiled using the latest approved valuation roll as basis and adjusted for expected growth in the property market. Assessment rates tariffs and rebates are determined annually as part of the tariff setting process.
- ▶ Billed revenue for metered services comprise electricity and water and wastewater. The actual consumption for the previous financial years will be used as basis, adjusted with expected growth and or contraction in service levels. The tariffs are set on an annual basis as part of the tariff setting process.



- ▶ Solid waste revenue is billed based on the size of the erven receiving the service. Other income is charged in terms of the approved tariffs. The budget is compiled based on historic trends and adjusted for expected growth and or contraction in service levels.
- ▶ Provision for revenue that will not be collected is made against the “Provision for bad debt” line item. Actual collection levels for the period directly preceding the budget year is used as benchmark for setting the expected collection level.
- ▶ Interest from investment income is based on the actual long term investments that the municipality has, as well as the amount reasonably expected to be earned on cash amounts held during the year. The budgeted financial statements are used as guide on cash amounts that will be available to generate interest income.
- ▶ No provision is made for dividends from municipal entities as there is no expectation of dividends as detailed in the Entities Policy.
- ▶ Transfers from the accumulated surplus to fund operating expenditure will only be allowed for specific once off projects (and with no recurring operating expenditure resulting thereof).
- ▶ The increased depreciation impact as a result of the implementation of GRAP 17 will be phased in over a ten year period (funding from accumulated surplus).
- ▶ It will be endeavoured to limit tariff increases to the annual inflation rate or the bulk purchases increases from Council’s service providers. Any increases in excess of the above will be to fund additional capital expenditure to address service delivery backlogs and to upscale maintenance activities.
- ▶ The budget is compiled net of VAT, ie the amounts budgeted for will be the net cost to Council after VAT has been taken into consideration.
- ▶ The Ekurhuleni Metropolitan Municipality is registered on the Payments Basis for VAT with the Turnover Based Method as the apportionment calculation method.
- ▶ 100% VAT is claimable on all departments for expenditure items that comply with the relevant VAT legislation.
- ▶ The offsetting of income and expenditure amounts is not supported and income and expenditure amounts are budgeted for where recoverable jobs are undertaken. This includes recoveries from staff on telephone accounts.
- ▶ A detailed salary budget is compiled on an annual basis. All funded positions are budgeted for in total and funded vacancies are budgeted for at an affordable level that will be determined as part of the MTREF compilation process. In addition to this, an amount is determined on an annual basis to fund critical new positions. This amount is budgeted for centrally and transferred to the relevant departments as and when allocations are made by the city manager.
- ▶ Council supports the principle of making sufficient provision for the maintenance of existing assets and infrastructure, yet affordability does result in maintenance budgets being lower than the levels recommended by the National Treasury.
- ▶ Individual line items in the Operating Budget are to be reviewed each year when developing the budget to ensure proper control over the expenditure and to examine the possibility of rationalization.
- ▶ A budget implementation circular is issued on an annual basis to provide guidance on the utilisation of the various line items in the operating budget.

## 5. CAPITAL BUDGET POLICIES

An annual capital budget will be developed as part of the annual budget. Expenditure on capital will be in terms of the annual capital budget. Provision on the annual capital budget will be limited to available internal and external funds.

Allocations made to departments from the available internal funding, will be based on the Growth and Development Strategy and the Project Prioritisation Model. The Budget Steering Committee facilitates the allocation of resources.

### 5.1 IMPACT OF CAPITAL BUDGET ON FUTURE OPERATING BUDGETS

All capital projects have a recurring effect on future operating budgets. The following main cost components should be considered before capital projects are approved:

- ▶ Additional staff cost required to staff any new facility once operational.
- ▶ Additional contracted services, ie external security, cleaning services, etc.
- ▶ Additional general expenditure, i.e. services cost, stationery, cleaning materials, etc.
- ▶ Additional costs to maintain the assets.
- ▶ Additional depreciation charges (non cash item).
- ▶ Additional interest and redemption to service loans to fund the capital budget.

Projects may, however, also result in additional revenue generation. The impact that the expenditure has, must be offset by the additional revenue generated to determine the real impact on the operating budget, and the possible effect on tariffs.

### 5.2 MULTI-YEAR BUDGET AND COMMITMENTS

Departments are allowed to commit both the internal and confirmed external funds in accordance with the multi-year budget.

The Ekurhuleni Metropolitan Municipality will consider the provision of guarantees for the borrowings of entities as approved by Council within limits of affordability.

It will be endeavoured to negotiate consolidated borrowings for the EMM group when possible, however, individual borrowings are allowable in terms of this policy.

## 6. FUNDING POLICIES

### 6.1 OPERATING BUDGET

The municipality categorises services rendered to the community according to its revenue generating capabilities:

- ▶ Trading services (services that generate surpluses that can be used to fund other services rendered by the municipality);
- ▶ Economic services (services that break-even, but do not generate any surpluses to fund other services rendered by the municipality); and
- ▶ Rates and general (services that are funded by assessment rates, government grants or surpluses generated by the trading services).

The operating budget is thus funded from the following main sources of income:

- ▶ Assessment rates;
- ▶ Equitable share;
- ▶ Fuel levy;
- ▶ Surplus generated from electricity service;
- ▶ Surplus generated from water service;
- ▶ Other service charges, fines and sundry income; and
- ▶ Other government grants.

The funding mix will be presented on an annual basis as part of the operating budget.

### 6.2 CAPITAL BUDGET

The capital budget is mainly funded from Government grants and borrowings at present.

The funding mix will be presented on an annual basis as part of the capital budget.

Funding for capital budgets of future years will be generated through a combination of methods, being internal revenue (to mainly fund asset renewals), grants and donations (with a dedicated effort to lobby for additional grant allocations and private sector injections) as well as borrowings as and when the current debt book is redeemed to ensure maximum use is made of funding options, including gearing at the optimal levels.

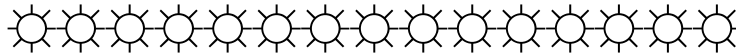
## 7. RESERVES

As required by GRAP, only provisions are shown separately on the face of the Statement of Financial Position. All reserves are “ring-fenced” as internal reserves within the Accumulated Surplus. Ring-fenced reserves are as follows:

- ▶ Assets fair value reserve;
- ▶ Bulk contributions reserves (electricity, water and sanitation, roads and parks); and
- ▶ Capital Replacement Reserve (to adequately provide for the renewals of assets when it reaches the end of its economic life).

The assets fair value reserve is not supported by cash but is only used for the phasing in of increased depreciation charges as a result of the full implementation of GRAP 17.

The Cash Management Policy provides for the cash requirements for provisions and reserves. Reserves must be funded and cash backed as detailed in the Cash Management Policy.





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Annexure D14

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

**BORROWING POLICY**

**2015/16**

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# BORROWING POLICY

## 1. APPLICATION AND SCOPE

The Borrowing Policy is applicable to the Ekurhuleni Metropolitan Municipality as well as to all of the municipal entities of the Metro, being:

- Brakpan Bus Company;
- East Rand Water Care Company; and
- Ekurhuleni Development Company, including Pharoe Park, Phase Two and Lethabong Housing Institute.

The policy **as amended** will be effective as from 1 July 2015.

## 2. OBJECTIVES OF POLICY

To regulate the borrowing framework of the Ekurhuleni Metropolitan Municipality and its municipal entities to ensure optimum use is made of financial gearing.

Specific objectives:

- To maintain or reduce the average cost of borrowing;
- To maintain the following financial ratios:
  - Interest cost to total expenditure to not exceed 8%;
  - Net cash as a % of total Interest bearing borrowings to be 40% or more;
  - Long term debt to internal funds and reserves to not exceed 50%; and
  - Long term debt to fixed assets to not exceed 50%.
- To maintain a long-term credit rating above investment Grade as per the Moody's Investor Services Rating Scale;
- To achieve a capital budget of R3 billion plus per annum.

## 3. INTRODUCTION

Given that a large portion of municipal infrastructure has a long-term economic life and a general principle is that the current ratepayers should not pay for the usage of future ratepayers, there is a strong economic argument to finance this capital expenditure through long-term borrowing in order to accelerate the pace of delivery and to mirror the repayment of funds with the economic life of the asset.

The economic life of assets should always be equal to or longer than the tenure of the debt finance.

## 4. LEGISLATIVE FRAMEWORK

Chapter 6 of the MFMA and the National Treasury Municipal Regulations on Debt Disclosure must be complied with.

Municipal entities must comply with Section 108 of the MFMA in addition to Chapter 6.

## 4.1 PROCESS

The process as required by the MFMA is as follows:

Section 46

- “(2) A municipality may incur long-term debt only if-*
- (a) a resolution of the municipal council, signed by the mayor, has approved the debt agreement; and*
  - (b) the accounting officer has signed the agreement or other document which creates or acknowledges the debt.*
- (3) A municipality may incur long-term debt only if the accounting officer of the municipality-*
- (a) has, in accordance with section 21A of the Municipal Systems Act-*
    - (i) at least 21 days prior to the meeting of the council at which approval for the debt is to be considered, made public an information statement setting out particulars of the proposed debt, including the amount of the proposed debt, the purposes for which the debt is to be incurred and particulars of any security to be provided; and*
    - (ii) invited the public, the National Treasury and the relevant provincial treasury to submit written comments or representations to the council in respect of the proposed debt; and*
  - (b) has submitted a copy of the information statement to the municipal council at least 21 days prior to the meeting of the council, together with particulars of-*
    - (i) the essential repayment terms, including the anticipated debt repayment schedule; and*
    - (ii) the anticipated total cost in connection with such debt over the repayment period.”*

## 4.2 OTHER CONDITIONS

Conditions applying to both short-term and long-term debt:

**Section 47 - A municipality may incur debt only if-**

- “(a) the debt is denominated in Rand and is not indexed to, or affected by, fluctuations in the value of the Rand against any foreign currency; and*
- (b) section 48(3) has been complied with, if security is to be provided by the municipality.”*



**Section 48 (Security)**

“(1) A municipality may, by resolution of its council, provide security for-

- (a) any of its debt obligations; (If security is provided, there are additional conditions to be complied with).”

**Section 49 (Disclosure)**

“(1) Any person involved in the borrowing of money by a municipality must, when interacting with a prospective lender or when preparing documentation for consideration by a prospective investor-

- (a) disclose all information in that person's possession or within that person's knowledge that may be material to the decision of that prospective lender or investor; and
- (b) take reasonable care to ensure the accuracy of any information disclosed.

(2) A lender or investor may rely on written representations of the municipality signed by the accounting officer, if the lender or investor did not know and had no reason to believe that those representations were false or misleading.

In addition to the above MFMA requirements, the Debt Disclosure Requirements must be complied with in respect of information to be provided.

The following Information to be provided to National Treasury with respect to a long-term debt proposal

	<b>Details</b>	<b>MFMA</b>
1	A copy of the <i>information statement</i> required by section 46(3), containing particulars of the proposed borrowing (debt) instrument.	46(3)(a)(i)
2	If not already incorporated in the <i>information statement</i> , please ensure the following information is provided separately (note QBMR = Quarterly Borrowing Monitoring Return to NT, see over page for further information): <ul style="list-style-type: none"> <li>• amount of debt to be raised through borrowing or other means</li> <li>• purposes for which the borrowing (debt) is to be incurred</li> <li>• interest rate(s) applicable (state whether fixed or variable etc)</li> <li>• planned start and end date (term of instrument)</li> <li>• detailed repayment schedule for the duration of the borrowing (debt) (showing dates and all payments of principal and interest, etc)</li> <li>• total estimated cost of the borrowing (debt) over the repayment period</li> <li>• type of instrument (select from QBMR)</li> <li>• security to be provided (select from QBMR) and provide details</li> <li>• source of loan funds (select from QBMR)</li> </ul>	46(3)(b)(i) and (ii)

	<b>Details</b>	<b>MFMA</b>
3	A schedule of consultation undertaken, including: <ul style="list-style-type: none"> <li>• date(s) when the <i>information statement</i> was made public</li> <li>• details of meetings, media adverts and other methods used to consult on the proposed long-term borrowing (debt)</li> </ul>	46(3)(a)(i), (ii)
4	A copy of the approved budget, and relevant documentation supporting the budget, highlighting the asset(s) to be funded by the proposed borrowing (debt) and the revenue to be received. It must be demonstrated that the proposed borrowing (debt) is consistent with the IDP, the capital budget and the revenue is shown accordingly.	46(6) 17(2) 19
5	If the borrowing (debt) is for the purpose of refinancing existing long-term borrowing (debt), the following information: <ul style="list-style-type: none"> <li>• description of the asset(s) for which the original loan was required</li> <li>• the useful remaining life of the asset(s)</li> <li>• the net present value of the asset(s), including the discount rate used and any assumptions in the calculations</li> <li>• the net present value of projected future payments <u>before</u> refinancing, including the discount rate and assumptions used.</li> <li>• the net present value of projected future payments <u>after</u> refinancing, including the discount rate and assumptions used.</li> </ul>	46(5)
6	What source of funding will be used to repay the loan? Please specify the revenue stream(s) and whether this is existing revenue, or new revenue.	19(1)(d)
7	Schedule of <u>all</u> long-term borrowing (debt) obligations in the format of the QBMR showing principal and interest payments for the life of <u>all loans</u> and any associated investments set up as sinking funds etc.	
8	In the case of a municipal entity, a detail of any guarantee or other forms of security to be issued by the parent municipality(s) in respect to the entity's proposed borrowing (debt).	50
9	Please note: a copy of the council/board of directors' resolution approving the borrowing (debt) instrument should be forwarded once approved.	

## 5. INTEREST RATE RISK

As a general principle, when interest rates are expected to decrease, it is advisable that a floating rate be negotiated in order to take advantage of the lower interest rates in the future. If interest rates are expected to increase, it is advisable to obtain a fixed rate so that the benefits of the current low interest rate are maintained.

In a municipal environment, however, it is advisable that interest rate risk be limited insofar as possible. This will ensure stability in terms of annual rates increases and reduce the potential of unfunded liabilities arising during the year without the ability to adjust the revenue of the municipality.

The policy directive is to negotiate fixed interest rates on all long term borrowings. Variable rates should be used for short term debt only.

## 6. FORM OF BORROWINGS

Long term borrowings will be taken up in the following forms:

- Balance sheet loans (both secured and unsecured) from registered South African banks and/or other financial institutions offering balance sheet loans;
- Project finance from registered South African banks and/or other financial institutions;
- Municipal bonds through the JSE Limited (Johannesburg Stock Exchange);
- Long term debt agreements between the RSA National Government and the municipality (where applicable);
- Long term debt agreements between State Owned Enterprises of the RSA National Government and the municipality (where applicable);
- Long term debt agreements between municipalities (where applicable); and
- Long term debt agreements between the municipality and its municipal entities (where applicable).

## 7. EXTENT OF BORROWINGS

Ekurhuleni's Long Term Financing Strategy will be used as basis to determine the affordability of loans over the Medium Term Income and Expenditure Framework (MTREF) period.

The assumptions of the forecast model will be determined on an annual basis depending on the economic climate.

From the above, the extent of borrowings recommended to be taken up in the MTREF period will be determined.

The amount of borrowings for each year will be approved as part of the annual MTREF approval. Terms of conditions as well as the timing of the loan will be submitted for approval as a separate process after the public consultation process as required in the MFMA has been undertaken.

## 8. BORROWINGS OF MUNICIPAL ENTITIES

All proposed borrowings of municipal entities must be authorised by the Ekurhuleni Metropolitan Municipality.

The Ekurhuleni Metropolitan Municipality will consider the provision of guarantees for the borrowings of Entities as approved by Council within limits of affordability.

It will be endeavoured to negotiate consolidated borrowings for the EMM group when possible, however, individual borrowings are allowable in terms of this policy.

## 9. CONCLUSION

The provision of municipal and social infrastructure to the community should be fast-tracked to ensure backlog eradication within the timeframes set by National Government, or as soon as possible thereafter. In order to achieve this, a myriad of funding methods, including borrowings will be applied by the Ekurhuleni Metropolitan Municipality.





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## Annexure D15

### EKURHULENI METROPOLITAN MUNICIPALITY

# CASH MANAGEMENT POLICY 2015/16

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# CASH MANAGEMENT POLICY

## 1. APPLICATION AND SCOPE

The Borrowing Policy is applicable to the Ekurhuleni Metropolitan Municipality as well as to all of the municipal entities of the Metro, being:

- ▶ Brakpan Bus Company;
- ▶ East Rand Water Care Company; and
- ▶ Ekurhuleni Development Company, including Pharoe Park, Phase Two and Lethabong Housing Institute.

Cash management will include all amounts disclosed on the financial statements on the following line items:

- ▶ Investments (long term and short term):
- ▶ Investments in municipal entities; and
- ▶ Cash and cash equivalents.

The policy *as amended* will be effective as from 1 July 2014.

## 2. OBJECTIVES OF POLICY

- ▶ To maintain an acceptable level of cash for operational and other requirements.
- ▶ To maintain a minimum long-term credit rating of AA3za according to Moody's Investor Services Credit Rating Scale.

## 3. INTRODUCTION

Availability of cash is one of the key requirements for financial sustainability for any organisation. Accumulated surplus is not an indicator of available cash and should not be seen as having a direct correlation with surplus cash.

One of the first and most important issues that must be borne in mind is that financial statements of municipalities are compiled on the accrual basis (GRAP/GAAP accounting standards used as basis of compilation) and not on the cash basis as Provincial and National Government. In the past (prior to 1 July 2004) the accrual basis was used, but fund accounting was applied and not GRAP. This change in accounting basis led to the generation of larger than expected accounting surpluses.

## 4. DETERMINATION OF MINIMUM CASH LEVEL TO RETAIN

### 4.1 INVESTMENT IN MUNICIPAL ENTITIES

The amounts shown as Investments in Municipal Entities are to be regarded as a "non-distributable reserve" and no cash made available to fund either the operational or capital budget. The amount shown as investment is not required to be held in cash.

## **4.2 ENCUMBERED INVESTMENTS**

Certain long terms investments were ceded to financial institutions as guarantees for long term loans taken up. These investments are not available to the Ekurhuleni Metropolitan Municipality for any purpose other than the redemption of the loans and the cash can therefore not be made available to fund either the operational or capital budget.

## **4.3 BALANCE SHEET RESERVES AND PROVISIONS:**

The Accounting Policy of the Ekurhuleni Metropolitan Municipality contains the following sections relating to provisions:

A provision is recognised when the economic entity has a present obligation (legal or constructive) as a result of a past event and it is probable (i.e. more likely than not) that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The economic entity does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is disclosed where an inflow of economic benefits is probable.

Provisions are reviewed annually and those estimated to be settled within the next twelve months are treated as current liabilities. All other provisions are treated as long term liabilities.

### ***LEAVE PROVISION***

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total accrued leave days at year end.

**Due to the fact that not all leave balances are redeemed for cash, only 50% of the leave provision is cash backed.**

### ***BONUS PROVISION***

The provision is to provide for performance bonuses of the economic entity's section 57 employees.

**The Bonus Provision must be cash backed to ensure availability of cash for payment of approved bonuses.**

### ***PROVISION FOR WORKMEN'S COMMISSIONER COMPENSATION***

The provision is for the unpaid periods, estimated in the latest return submitted to the compensation commissioner.

**The Workmen's Commissioner Compensation Provision must be cash backed to ensure availability of cash for payment of claims.**

### ***COID PROVISION***

The provision for COID pensions and medical aid liability is based on eligible members, their current age and their future life expectancy. Cash flows are projected on the basis of current pension payments escalated at 7% per



annum over member's expected lives. Resulting cash flows have been discounted to Net Present Value applying a discount rate.

**The COID Provision must be cash backed to ensure availability of cash for payment of claims.**

### ***GMRF PROVISION***

The provision is for the economic entity's obligation to the Germiston Municipal Retirement Fund due to the economic entity failing to meet its obligation to contribute to the fund due to the required investment yield not being achieved.

**The GMRF Provision must be cash backed to ensure availability of cash for payment of claims.**

### ***LANDFILL REHABILITATION PROVISION***

The Landfill Rehabilitation Provision is created for the rehabilitation of the current operational sites at the future estimated time of closure.

The value of the Provision is based on the expected future cost to rehabilitate the various sites discounted back to the balance sheet date at the cost of capital.

The economic entity has an obligation to rehabilitate these Landfill sites. The cost of such property includes the initial estimate of the costs of rehabilitating the land and restoring the site on which it is located, the obligation for which an economic entity incurs as a consequence of having used the property during a particular period for landfill purposes. The economic entity estimates the useful lives and make assumptions as to the useful lives of these assets, which influence the provision for future costs.

The asset is measured using the cost model:

- (a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
- (b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit;  
and
- (c) if the adjustment results in an addition to the cost of an asset, the economic entity considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount, and any impairment loss is recognised in surplus or deficit.

**The Landfill Rehabilitation Provision must be cash backed to ensure availability of cash for the rehabilitation of the landfill sites.**

### ***PROVISION FOR POST-RETIREMENT BENEFITS***

For defined benefit plans the cost of providing the benefits is determined using the projected credit method.

Actuarial valuations are conducted on an annual basis by independent actuaries separately for each plan. Past service costs are recognised immediately to the extent that the benefits are already vested, and are

otherwise amortised on a straight line basis over the average period until the amended benefits become vested.

To the extent that, at the beginning of the financial period, any cumulative unrecognised actuarial gain or loss exceeds ten percent of the greater of the present value of the projected benefit obligation and the fair value of the plan assets (the corridor), that portion is recognised in surplus or deficit over the expected average remaining service lives of participating employees. Actuarial gains or losses within the corridor are not recognised.

Gains or losses on the curtailment or settlement of a defined benefit plan are recognised when the economic entity is demonstrably committed to curtailment or settlement.

When it is virtually certain that another party will reimburse some or all of the expenditure required to settle a defined benefit obligation, the right to reimbursement is recognised as a separate asset. The asset is measured at fair value. In all other respects, the asset is treated in the same way as plan assets. In surplus or deficit, the expense relating to a defined benefit plan is presented as the net of the amount recognised for a reimbursement.

The amount recognised in the statement of financial position represents the present value of the defined benefit obligation as adjusted for unrecognised actuarial gains and losses and unrecognised past service costs, and reduces by the fair value of plan assets.

Any asset is limited to unrecognised actuarial losses and past service costs, plus the present value of available refunds and reduction in future contributions to the plan.

**Due to the fact that the social contributions to employees are budgeted for on an annual basis, the Provision for Post-Retirement Benefits is not cash backed.**

#### ***PROVISION FOR LONG SERVICE AWARDS***

The economic entity offers various types of long service awards to its employees. The provision is to recognise the present value of the obligation as at the reporting date.

**Due to the fact that the long service awards to employees are budgeted for on an annual basis, the Provision for Long Service Awards is not cash backed.**

#### ***DONATIONS, PUBLIC CONTRIBUTIONS AND UNSPENT GRANT FUNDING (INCLUDING DEVELOPER'S CONTRIBUTIONS TO BULK SERVICES)***

The Accounting Policy of the Ekurhuleni Metropolitan Municipality contains the following section relating to donations and public contributions:

“Revenue received from conditional grants, donations and funding is recognised as revenue to the extent that the Municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent that the criteria, conditions or obligations have not been met a current liability is recognised.”

Unspent amounts in relation to donations, public contributions and unspent grant funding are therefore retained in cash and are not available to fund any items on the operating or capital budget other than in terms of the conditions of the donations, public contributions or grants.

### ***CONSUMER DEPOSITS, INCLUDING RENTAL DEPOSITS***

Consumer deposits are regarded as creditors, i.e. the funds are owed to consumers and can therefore not be utilised to fund the operating or capital budget.

Only 50% of Consumer Deposits and Rental Deposits should be retained in cash.

### ***WORKING CAPITAL***

Working capital is required to ensure cash availability to fulfil operating requirements of the Metro.

In line with National Treasury recommendations, the difference between current creditors and current debtors must be retained in cash as working capital.

### ***DEPRECIATION AND CAPITAL REPLACEMENT RESERVE***

Depreciation: The depreciation cost item (net after offset depreciation) is to be appropriated towards the following cash expenditures:

- ▶ Redemption of external loans
- ▶ Investments made to provide for the redemption of external loans
- ▶ Capital funded from revenue

Any amounts left from the depreciation cost item (net after offset depreciation) after the above has been provided for, must be retained in cash to fund future asset renewals. This is to be done via the Capital Replacement Reserve.

**Non-compliance with the cash requirements will not be seen as a going concern risk as the municipality has the legal power to raise rates and taxes to meet cash requirements.**





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Annexure D16

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **ELECTRICITY METERING FOR RESIDENTIAL AND SMALL BUSINESS CUSTOMERS POLICY 2015/16**

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# ELECTRICITY METERING FOR RESIDENTIAL AND SMALL BUSINESS CUSTOMERS POLICY

## 1. BACKGROUND

The Ekurhuleni Metropolitan Municipality, in 2003, created a practical residential metering policy covering all aspects related to the future planning, design and installation of residential metering systems. The term “systems” encompasses all forms of residential and small business metering, whether it is a Ferraris-type credit meter, a prepayment meter, a high tech remote meter as found in Tembisa, or a future smart meter.

The document has the following section headings:

- ▶ Definitions;
- ▶ Smart metering (future);
- ▶ Protection of metering;
- ▶ Metering in existing areas;
- ▶ Metering in new areas;
- ▶ Credit control measures; and
- ▶ Stakeholder engagement.

The strategy is designed to manage current use of existing metering processes and equipment as far as is practically possible and to improve the security of breached metering in cost effective steps until metering is effective.

In all cases, reasonable efforts will be made to restore metering integrity through the use of:

- ▶ by-laws, supported by special operations in the application of these;
- ▶ meter audits, guided by non-purchasing patterns or suspect consumption profiles (regular meter audits are essential in order to maintain the integrity of the installed meter base), and
- ▶ the application of penalty rates, as contained in the schedule of tariffs.

Further (possibly anticipated) violation of metering equipment must lead to placing the split metering element of a prepayment meter inside a medium or heavily constructed meter box/structure on the sidewalk (or pole top) and to include remote tamper monitoring devices.

All new reticulation must be designed:

- ▶ using strengthened meter boxes with no visible hinges or locking arrangements on the outside. These meter boxes are to be secured by methods other than the usual lock and key arrangement (possibly using electronic remote devices, or mechanical locking devices).
- ▶ to cater for split prepayment metering that utilises pilot wire (communication wire) to connect to the customer interface unit (CIU) of the meter.

Only one connection will be permitted to a stand, unless otherwise authorized by the Head of Department: Energy, for individually motivated cases.

All meters must be sealed, using numbered and colour coded seals as per standard specifications and Council's Meter Seal Policy. This will allow a meter auditor to establish at a glance whether the meter's integrity has been breached.

## 2. DEFINITIONS

<b>“Lower end user”</b>	:	The typical monthly consumption value is, on average, less than 450kWh units.
<b>“Medium end user”</b>	:	The typical monthly consumption value is, on average, less than 1 000kWh units.
<b>“Higher end user”</b>	:	The typical monthly consumption value is, on average, more than 1 000kWh units.
<b>“Lightly constructed strengthened meter box”</b>	:	Electrical kiosk, constructed from a suitable material that will be able to withstand attempted break-ins, with hidden hinges and opening mechanisms, also adapted for pole top use.
<b>“Medium constructed strengthened meter box”</b>	:	Electrical kiosk, constructed from a suitable material that will be able to withstand relatively serious attempted break-in's, with hidden hinges and opening mechanisms, also adapted for pole top use.
<b>“Heavily constructed protective structure”</b>	:	Heavy steel and/or concrete structure serving as an electrical kiosk.

The above table excludes all use of unprotected padlocks in future developments. All new designs are to cater for better protected meter boxes and this will only be possible by using more advanced opening mechanisms.

## 3. ADVANCED METERING INFRASTRUCTURE (AMI) – NRS 049 (FUTURE “SMART METERING”)

Once certain technical obstacles related to smart metering have been cleared, the supply chain management process will be followed to appoint a service provider(s), as well as to establish required infrastructure such as a control centre and other resources.

It is expected that the introduction of smart metering, when mainly targeted at the credit metering segment, will resolve various problems related to inaccessible meters, errors due to manual meter reading, creation of an accurate energy balance, meter interference, and so forth.

It is envisaged that the primary application of AMI systems is for metering installations using direct-connected meters. The relevant part of NRS 049 is applicable to residential and commercial customers. The application of AMI systems is in response to the need for demand-side management measures, which will mitigate the effects of a shortage of electricity generation capacity at a national level that might occur from time to time.

The AMI system incorporates an AMI master station, from where the configuration and functionality of the system are controlled. The communication network, the AMI meters, a load switch (disconnect/reconnect/load limiting), the appliance (load) control devices (activated through the meter), a customer interface unit and optional interfaces to communicate with a mobile customer interface and to retrieve water consumption data. The communication media between the AMI master station and the meter are not specified. The choice of communication media will be dependent on a number of factors. The communication media may also be changed during the life of the AMI system.

This is intended to evolve towards the inclusion of an industry-agreed set of open communication standards based on international standards, for communication between the AMI master station and meters and concentrators.

## 4. PROTECTION OF METERING

Three types of protective device are to be utilized, ranging from being relatively inexpensive at the one end of the scale to expensive at the other end of the scale. The lightly constructed meter box will only be suitable for relatively unproblematic areas and will require an immediate response if used in a more problematic area, when tampering occurs. As part of the future management of meter boxes, there may also be costs related to the installation and maintenance of communication devices with these meter boxes.

The following three principles regarding protection of metering should be adhered to:

**Protection** – Stronger electrical meter boxes should be used to allow protection of the network and metering. Three types of meter boxes should be enough to cover a spectrum from possible mild interference to full scale, uncontrollable interference with the electrical network. Metering will, therefore, have to be centralized in meter boxes on sidewalks, or in pole top meter boxes.

**Detection** – Interference with electrical distribution structures may take place even though the structures are reinforced and will need to be detected electronically with a monitoring system.

**Reaction** – Reliable reaction to monitoring devices received is essential. A firm approach is essential and consideration should be given to regular patrols in the specific areas where structures are installed.

A balance is sought between the above three principles in order to create a cost effective solution in protecting the Ekurhuleni Metropolitan Municipality's electricity assets.



## 5. METERING IN EXISTING AREAS

Existing electricity customers can be categorized as follows:

Category A	Established areas with payment levels exceeding 90%
Category B	Established areas with payment levels lower than 90%
Category C	Individually metered flats, hostels and townhouses
Category D	Ekurhuleni owned property rented to own staff
Category E	New residential (or business) areas – lower end-users
Category F:	New residential (or business) areas – medium to higher end-users
Category G:	New residential and business connections – all areas

The above categories of customer will now be discussed in some detail, taking into account practical aspects and cost limitations.

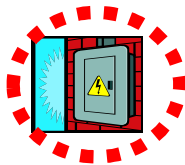
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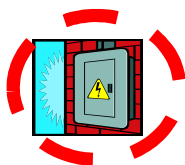
Residence/building



Option acceptable



Meter box with light protection



Meter box with medium protection



Meter box with heavy protection



Option unacceptable

## 5.1 CATEGORY A: ESTABLISHED AREAS (OR NODES) WITH PAYMENT LEVELS EXCEEDING 90%

- ▶ These are more established residential and business nodes ranging from medium- to higher end-user areas. Typically these areas are fully electrified with underground and/or overhead networks, and credit metering and prepayment meters have been successfully used for many years, and
- ▶ Meters in these areas are manually read by appointed contractors.

### 5.1.1 MAIN PROBLEMS:

- (a) Inaccessibility of meters due to old reticulation methods (ie the meter is situated inside the property or inside the home), and
- (b) manual meter readings have inherent quality problems and are very labour intensive.

### 5.1.2 METERING STRATEGY

- (a) The credit metering system currently in use is now becoming outdated and must be replaced with a prepayment meter, or a smart meter (when available);
- (b) Accessibility problems will be addressed as follows:
  - (i) installation of a prepayment meter, at the cost of Ekurhuleni (and subject to available funding);
  - (ii) as part of larger projects, at the discretion of the Head of Department: Energy, at the cost of Ekurhuleni (and subject to available funding).
- (c) in the pre smart metering phase, resources should be spent on routine inspections, recovery of lost income, legal action and the replacement of credit meters with prepayment meters..

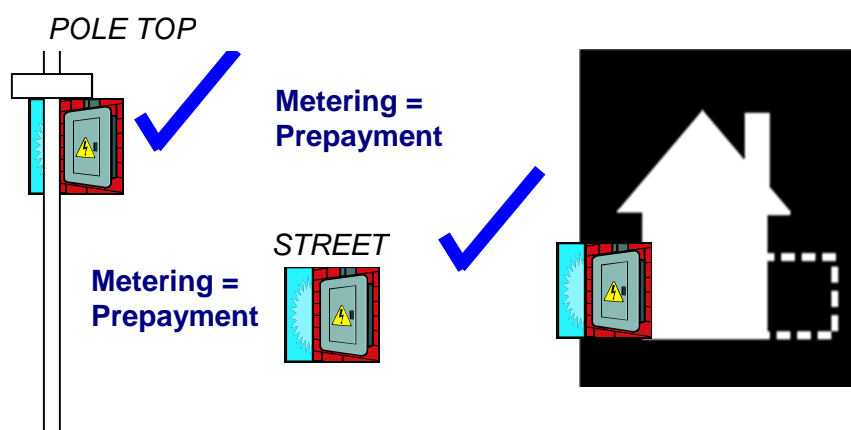


Figure 1: Category A: Established Areas with Payment Levels Exceeding 90%

## **5.2 CATEGORY B: ESTABLISHED AREAS (OR NODES) WITH PAYMENT LEVELS LOWER THAN 90%**

- ▶ Established residential and business nodes ranging from medium to lower end-user areas. Typically these areas are fully electrified with underground and/or overhead networks, and combinations of credit and prepayment metering have been used with a limited success rate;
- ▶ interference occurs daily on the electrical network and the resultant vandalized network presents a serious safety hazard; and
- ▶ attempts at normalizing the situation had little or no effect.

### **5.2.1 MAIN PROBLEMS:**

- (a) Inaccessibility of meters due to old reticulation methods (ie the meter is situated inside the property or inside the home);
- (b) metering infrastructure is not protected by a robust meter box;
- (c) interference with meters is at an unacceptably high level, and
- (d) manual meter readings have inherent quality problems and are very labour intensive.

### **5.2.2 METERING STRATEGY 1**

- (a) These areas present a serious problem in the Ekurhuleni area since revenue losses are too high to allow a sustainable electricity service;
- (b) credit metering shall not be used in these areas unless not practically/technically possible;
- (c) depending on the scale of interference with the network and metering, the following must be considered:
  - (i) a prepayment metering system, using split type meters - the metering element to be placed on a pole top and protected by a medium strength meter box, with or without a tamper monitoring device;
  - (ii) a prepayment metering system, using split type meters - the metering element to be placed on the sidewalk and protected by a heavily constructed structure, with or without a tamper monitoring device, and
  - (iii) in the case of items (a) and (b), the prepayment meter will need to have mains-borne communication (power line carrier), or similar, to the customer interface, or alternatively a new service cable containing communication wires may need to be installed. A separate set of pilot wires may also be installed, leaving the current service cable intact.
- (d) further interference must lead to charges according to the provisions made in the Schedule of Tariffs for the Supply of Electricity under "Miscellaneous Charges";
- (e) the vandalized network needs to be repaired wherever any work is executed;
- (f) regular inspections to be executed on customers appearing on the 90 days non-purchase and low-purchase exception report;
- (g) accessibility problems shall be addressed as follows:
  - (i) installation of a prepayment meter, at the cost of Ekurhuleni (and subject to available funding);

- (ii) moving the inaccessible credit meter to a suitable location following a costing provided to the customer (and payment received); into the road reserve, following due notice. If the customer does not respond within the specified period, (i) above will become the default option;
- (iii) as part of larger projects, at the discretion of the Head of Department: Energy, at the cost of Ekurhuleni (subject to available funding); and
- (iv) the cost related to a requested change in metering resolving a meter access problem, may be fully funded by EMM, subject to funding being available. If the request, by the customer, for a change in metering does not resolve an access or similar problem, the cost will be for the customer.

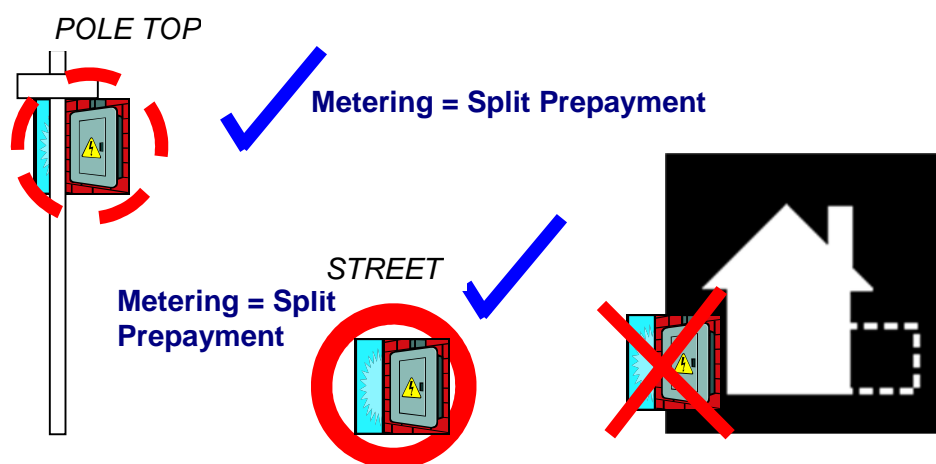


Figure 2: Category B: Established Areas with Payment Levels Lower than 90%

## 5.2.2 METERING STRATEGY 2

- (a) When more advanced forms of metering are available, the following alternative may be considered:
  - (i) a smart metering system - the metering element to be placed on the sidewalk or pole top and protected by a medium or heavily constructed structure with a tamper monitoring device.
- (b) a change of the metering system must be for the account of Ekurhuleni;
- (c) further interference must lead to charges according to the provisions made in the Schedule of Tariffs for the Supply of Electricity under "Miscellaneous Charges"; and
- (d) a vandalized network needs to be repaired wherever any work is executed. Further actions should be in line with Council's Credit Control Policy.

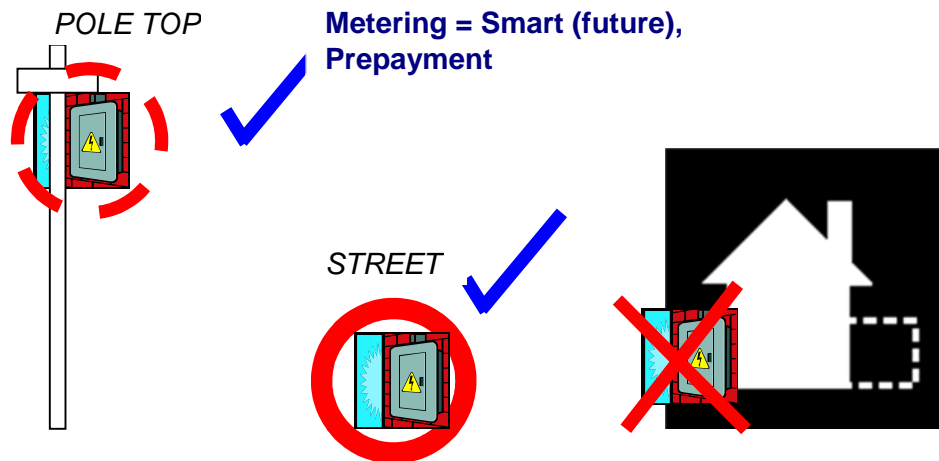


Figure 3: Category B: Established Areas with Payment Levels Lower than 90% - Worst Case Scenario

### 5.3 CATEGORY C: INDIVIDUALLY METERED FLATS, HOSTELS AND TOWNHOUSES

These are defined as all the existing high density residential complexes in low, medium and higher end-user areas, which are metered individually. Typically these complexes are fully electrified with underground and internal networks, and credit and/or prepayment metering have been used with varying degrees of success, for a period.

#### 5.3.1 METERING STRATEGY

- (a) The risk associated with each installation to be assessed by the Head of Department: Energy;
- (b) Block of flats – split prepayment meter with metering element in meter room or protective structure and keypads wired to individual flats by private contractor on the account of the owner. Alternatively mains-borne communication (power line carrier) may be used;
- (c) Hostels or similar high risk buildings – split prepayment metering and cut-off elements away from building and placed outside in protective structures/meter boxes. Interface units to be wired to each individual unit, or via mains borne communication, and
- (d) Townhouse complexes – Categories A and B apply.

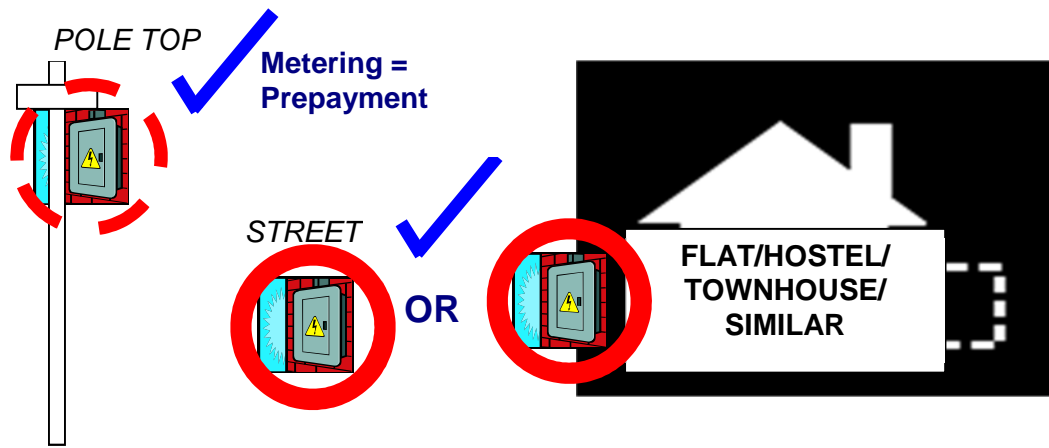


Figure 4: Category C: Individually Metered Flats, Hostels and Townhouses – Low, Medium and Higher End-Users

## 5.4 CATEGORY D: EKURHULENI OWNED PROPERTY RENTED TO OWN STAFF

- ▶ Established Ekurhuleni owned residential properties where credit and prepayment metering have been installed;
- ▶ Typically properties are occupied by employees of various departments of the Council with similar employment benefits; and
- ▶ The properties may also take the form of communal living arrangements.

### 5.4.1 MAIN PROBLEMS:

Due to traditional arrangements, meters are not read or charged to the individual employees (or their respective departments) residing in the properties.

### 5.4.2 METERING STRATEGY

#### STRATEGY A

It is understood that several processes are to be finalized before Strategy B can be implemented. These processes require work to be done via the Local Labour Forum and more.

In the absence of the strategy indicated in B below, the HOD: Energy must install a suitable form of metering (also bulk metering where required) at all Council properties, in order to account for all units used.

Streetlight consumption will continue to be estimated, however, estimations require to be done more accurately, ie an audit will be required.

#### STRATEGY B

- (a) The informal nature of the traditional arrangement regarding a free electricity service requires formalization;
- (b) any special arrangement with regards to free electricity to certain individuals needs to be quantified and ratified by the appropriate governance structure;
- (c) a special supply group code has been created on the prepayment vending system, which will issue electricity units in accordance to the Council's Schedule of Tariffs;

- (d) a prepayment meter is to be installed at every individual rental property;
- (e) in the case of a communal property, a prepayment meter is to be installed at technical separation points and the combined consumption (and purchasing of units) needs to be managed by any fair method to be employed by the building manager/owner, and
- (f) interference with meters must lead to charges according to the provisions made in the Schedule of Tariffs for the supply of electricity under “Miscellaneous Charges”.

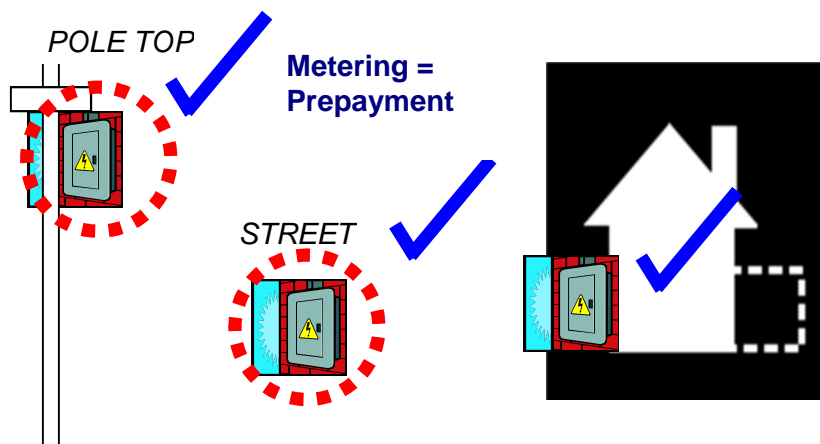


Figure 5: Category D: Ekurhuleni Owned Property Rented to Own Staff

## 5.5 CATEGORY E: MANUALLY READ EXISTING BULK METERED CONNECTIONS (DEMAND METERS)

- Established residential, mixed residential/business and small business nodes ranging from medium to lower end-user areas. Typically these areas are fully electrified with underground and/or overhead networks, with manual read demand metering with a limited success rate in obtaining monthly readings;

### 5.2.1 MAIN PROBLEMS:

- (a) Inaccessibility of meters due to old reticulation methods (ie the meter is situated inside the property, in a substation or in a basement of a flat complex);
- (b) interference with meters can be experienced without Council's knowledge;
- (c) manual meter readings have inherent quality problems and are very labour intensive; and
- (d) the manual reading of demand meters is complex and requires a high level of technical expertise to ensure that the meters are read correctly.

### 5.2.2 METERING STRATEGY

- (a) This method of reading demand meters presents a serious problem in the Ekurhuleni area since revenue losses are too high to allow a sustainable electricity service;

- (b) manual read demand meters must be phased out completely and replaced with automated meter reading (AMR) meters;
- (c) regular monitoring of the correctness of the meter readings obtained from the AMR meter installation shall be carried out and corrective action shall be taken where necessary.

## **6. METERING IN NEW RESIDENTIAL AND SMALL BUSINESS AREAS**

New residential and small business electricity customers can be categorized as follows:

Category F	New areas with expected lower-end use
Category G	New areas with expected medium to higher-end use
Category H	New bulk residential complexes and small businesses (AMR demand meters)

### **6.1 CATEGORY F: NEW RESIDENTIAL AND BUSINESS AREAS (OR NODES) – LOWER END-USERS**

- ▶ These are defined as new nodes in lower end-user areas. Typically these areas are or will be fully electrified with underground or overhead networks, or a combination of the two systems. Metering will be installed as soon as connections are made.

#### **6.1.1 METERING STRATEGY**

- (a) A prepayment metering system, using split type meters - the metering element to be placed in a medium or high strength meter box mounted on the sidewalk or pole top;
- (b) interference with the electricity network must lead to charges according to the provisions made in the Schedule of Tariffs for the Supply of Electricity under “Miscellaneous Charges”. Further actions should be in line with Council’s Credit Control policy; and
- (c) the service connection cable that will be installed for all new Township development (low cost housing, full title properties (security complexes and non-secured developments)) shall be a new service cable containing communication wires to cater for communication wire type split prepayment meters.



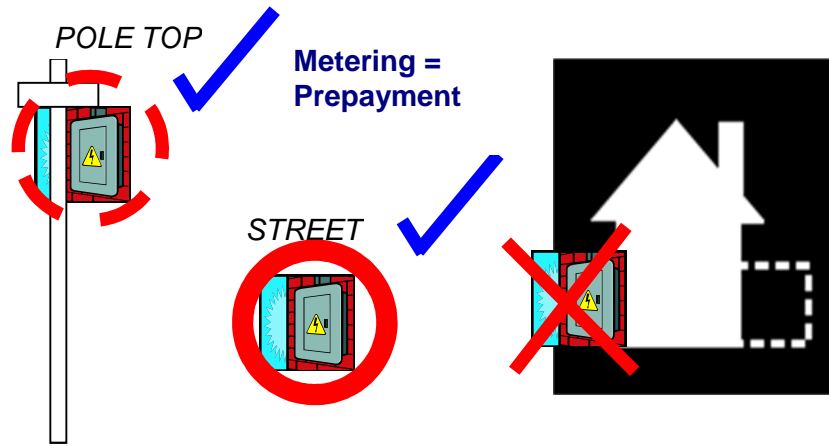


Figure 6: New Residential and Business Areas – Lower End-Users

## 6.2 CATEGORY G: NEW RESIDENTIAL AND SMALL BUSINESS AREAS (OR NODES) – MEDIUM TO HIGHER END-USERS

- ▶ These are defined as new residential nodes in medium to higher end-user areas. Typically these areas are - or will be - fully electrified with underground and overhead networks. Metering will be installed as soon as connections are made.

### 6.2.1 METERING STRATEGY

- (a) Prepayment metering will be the only option to customers, unless, the connection is sized bigger than the technical current carrying capacity of a prepayment meter;
- (b) The metering element is to be placed on the sidewalk or pole top, protected by a *lightly constructed meter box*, with or without a tamper monitoring device;
- (c) Interference with the electricity network must lead to charges according to the provisions made in the Schedule of Tariffs for the SUPPLY OF ELECTRICITY under “Miscellaneous Charges”. Further actions should be in line with Council’s Credit Control and Debt Collection Policy;
- (d) The service connection cable that will be installed for all new Township development (low cost housing, full title properties (security complexes and non-secured developments)) shall be a new service cable containing communication wires to cater for communication wire type split prepayment meters;
- (e) Possible deviation for institutions where prepayment metering may prove impractical may only be obtained from the Head of Department: Energy (eg Telkom, Rand Water, Sasol Gas, SAR fuel pipelines, cellphone masts, security boom gates, etc).

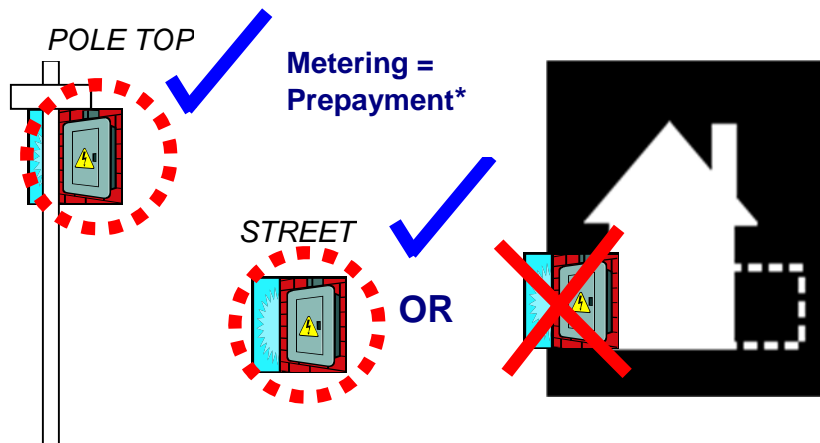


Figure 7: New Residential and Business Areas – Medium- to Higher End-Users

\* Credit meters only where technically impossible to install prepayment meters

## 6.2 CATEGORY H: NEW BULK RESIDENTIAL COMPLEXES AND SMALL BUSINESSES (AMR DEMAND METERS)

- ▶ These are defined as new residential complexes and small businesses which require a bulk demand meter installation.

### 6.2.1 METERING STRATEGY

An Automated Meter Reading (AMR) demand meter will be installed at these premises:

- ▶ to eliminate manual reading of meters;
- ▶ ensure accurate and timeous complex data monthly meter readings are obtained remotely; and
- ▶ regular monitoring of the correctness of the meter readings obtained from the AMR meter installation shall be carried out and corrective action shall be taken where necessary.

## 7. CREDIT CONTROL MEASURES

The metering and protective devices mentioned above are to be used in conjunction with Council's Credit Control and Debt Collection policy. The intention is to aid credit control by creating an environment that is not conducive to people electing to tamper with the electricity meter installations of Ekurhuleni.

In most of the existing areas, credit control and punitive measures will still be the most cost effective method of dealing with interference, since the capital outlay to protect metering is very high. The current operational costs involved in repairing damage, purchasing locks, disconnecting and reconnecting defaulters must be taken into account when determining a course of action in any area.

## 8. DEVIATIONS FROM THE POLICY

Complex technical and social conditions may require that deviations from the policy be allowed. Examples, listed below (not exhaustively), requires a case-by-case decision by the Head of Department: Energy, based on practical aspects:

- Replacing all credit meters in an area or as part of a project, with prepayment metering (as per this policy). During these special projects, amnesty may be required in terms of levying the reinstatement fee for bypassed meters. Such amnesty shall be approved in writing by the Head of Department: Energy or his delegate and will have specific time duration.
- In the case of individual connections, where a reinstatement fee was levied, motivation may be made in writing by the responsible official, for the reinstatement fee to be reversed based on specific, mitigating factual information. Such reversal shall be approved in writing by the Head of Department: Energy or his delegate.
- In the case where a severely mismatched load factor leads to exceptionally high active energy charges to a customer, a retrospective correction in the tariff applied may be recommended to Finance, in writing by the Head of Department: Energy or his delegate.

## 9. STAKEHOLDER ENGAGEMENT

Continuous engagement with stakeholders is required to ensure a sustainable provision of the electricity service.

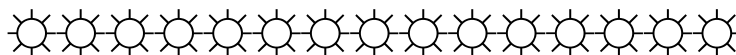
**NOTE:** The reference to “they” in the above sentences is a reference to the Department concerned and its personnel

**The term “shall” is used throughout this document to indicate those provisions which, are considered to be mandatory.**

**The term “should” is used to indicate those provisions which, although not mandatory, are provided as a recognized means of meeting the requirements.**

**The term “may” is used to indicate something which is permitted.**

**The term “can” is used to indicate a possibility or a capability.**





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D17

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **POLICY FOR THE VENDING OF PREPAYMENT ELECTRICITY 2015/16**

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# VENDING OF PREPAYMENT ELECTRICITY

## 1. DEFINITIONS

Vending means the sale of electricity to customers with prepayment electricity meter connections

Tampering means unauthorized interference with the metering installation in a way that damages it or slows it down or to bypass the meter, resulting in no or a reduction in consumption being registered.

Vending service provider means the entity appointed by Council to manage the sale of prepayment electricity.

Vending agents means the outlet appointed by the vending service provider to sell prepayment electricity. Disaster recovery is the process, policies and procedures that are related to preparing for recovery or continuation of technology infrastructure which are vital to an organization after a natural or human-induced disaster.

Cash -Power Transfer Specification (CTS) is a proprietary secure message protocol that allows information to be carried between point of sale equipment and prepayment meters.

Standard Transfer Specification (STS) is a secure message protocol that allows information to be carried between point of sale equipment and prepayment meters.

On-line vending system: It is a vending system where transactions requests are handled by means of real time communications and no batch communication of transactions is permitted.

## 2. VENDING SYSTEMS

- 2.1 The Head of Department: Energy, or his delegate, shall assume total responsibility for the operation and maintenance of the vending system within Ekurhuleni Metropolitan Municipality (EMM), with the exception of the handling of cash and the staffing of the various vending stations. ICT staff are to assist the Head of Department: Energy whenever and where required ensuring the continued operation of the vending system.
- 2.2 The CFO is responsible for the handling of cash and the staffing of vending stations within the Ekurhuleni Metropolitan area. Electronic integration between the billing system and the vending system must be established.
- 2.3 The Chief Financial Officer is responsible for the contract employed to ensure prepayment vending through third party vendors. This is done for the convenience of the EMM customers, and essentially, entails the extension of existing vending points. Many of the outsourced points are open 24 hours per day.
- 2.4 The vending system to be used by EMM shall be an on-line vending system.

- 2.5 The integration between the vending system and the Council's billing systems must cater for the blocking of the vending of electricity should this be a requirement of the chief financial officer.
- 2.6 High availability is to be achieved through having an offsite disaster recovery site to permit continued vending should the primary system fail.
- Redundant connectivity to EMM's network needs to be in place for third party service providers to permit continued vending should the primary connectivity fail.
- Daily back-ups of vending system data are to be made.
- 2.7 A control system must be in place to ensure that every meter procured, once delivered is loaded onto the system. Only three system meter stores will be permitted, viz Ekurhuleni Free Meters, Ekurhuleni Scrap Meters and Ekurhuleni to Be Tested Meters.
- 2.8 No vending to individual sub-consumers of bulk customers ie blocks of flats, town house clusters, hostels, etc is to be provided by EMM. Instead the complex owner or body corporate is to make their own arrangements for such vending if required.
- 2.9 Vending systems shall be designed to vend in terms of Council policies, including Monthly issues of Free Basic Electricity and shall be able to accommodate future policy changes.
- 2.10 Mandatory information on the vending system must include a key field common to both vending and billing systems that identifies the property as well as fields identifying the township, depot, physical address of the property, owner account number and owner details.
- 2.11 The integration between the billing system and vending system must provide for automatic updating of owner details within the vending system to reflect any changes to owner details carried out on the billing system.
- 2.12 Integration between the billing system and vending system must provide for vending system transaction data to be automatically written into the billing system.
- 2.13 The integration between the billing system and the vending system must be done in such a way to ensure that the necessary data applicable to all new connections as well as changes to connections must be written to both systems.
- 2.14 All new pre-payment applications shall be captured through EMM Business Process Management system in order to maintain the integrity of point of connection, account and meter and owner data on the vending system for all meters that are installed.
- 2.15 The system must be regularly upgraded to stay current with the latest release.

### 3. REPORTING

- 3.1 User-friendly, reporting is a prerequisite of the system.
- 3.2 The vending system must support connectivity from report writing software in a non-proprietary manner such as open data base connectivity (OBDC) in order that user defined, specific reports, may be created.
- 3.3 The types of standard reports, at a minimum, that are required include:
  - 3.3.1 Low purchase levels as specified by user (ie <50 kWh per month).
  - 3.3.2 Purchase history of customer.
  - 3.3.3 Summaries of connections per tariff.
  - 3.3.4 No-purchase report for specified periods (eg 90 days no purchase).
  - 3.3.5 Connection history of a stand.
  - 3.3.6 Connection history of a meter.
  - 3.3.7 Reports detailing number of transactions per vendor as well as total sale per vendor for specified periods.
  - 3.3.8 End of shift reports.
  - 3.3.9 Report detailing actions of users.
  - 3.3.10 Reversals, free issues and vending transactions.
  - 3.3.11 Sales (monetary value and kWh by township (suburb) and CCA).
  - 3.3.12 Active and inactive users.
  - 3.3.13 Report showing history of meters blocked and unblocked.
- 3.4 Training is to be provided to all EMM staff involved with vending on an ongoing basis.

### 4. PROVISION OF VENDING STATIONS

- 4.1 In terms of NRS 047 - 2 (quality of service), a vending station is, where practical, to be located within 5 km of every customer.
- 4.2 Where practical a vending station is to be provided and operated for every 2000 customers, as required by NRS 047 - 2.
- 4.3 In order to ensure that vending is available to customers on a 24 hour basis, the Chief Financial Officer shall appoint a vending service provider/s. These providers will be required to appoint and manage vending agents that are suitable outlets to perform vending on behalf of Council. The vending service providers shall manage the entire third party vending function on behalf of Council inclusive of collecting monies due to Council from the vending of prepayment electricity by the vending agents and depositing the monies collected into Council's bank account. All such vending shall be carried out by means of on-line vending through Council's vending system.
- 4.4 The appointment of such agents to be done in terms of Council's Procurement Policy.



## 5. TYPES OF METERS

Council is phasing out CTS meters but due to a number of CTS meters still being used in the network, the vending system should be able to vend to both CTS and STS meters until they are phased out.

## 6. DEVIATION REPORTS

Monthly deviation reports are to be run to identify customers who have potentially tampered with their electricity meter.

Inspections of these customer's electricity connections are to be carried out.

Inspections that establish that a customer has tampered with his or her meter will require that the necessary action, as detailed under the provisions of the Council's by-laws for the supply of electricity, and/or in terms of Council policies, shall be taken.

## 7. INFORMING CUSTOMERS

All new and existing prepaid electricity customers must be informed regarding Council's policy on prepayment electricity vending systems, using existing structures such as customer forums, etc.

**NOTE:** The reference to "they" in the above sentences is a reference to the Department concerned and its personnel

The term "shall" is used throughout this document to indicate those provisions which, are considered to be mandatory.

The term "should" is used to indicate those provisions which, although not mandatory, are provided as a recognized means of meeting the requirements.

The term "may" is used to indicate something which is permitted.

The term "can" is used to indicate a possibility or a capability.





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Annexure D18

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **POLICY FOR CORRECTION OF METER READING AND BILLING DATA 2015/16**

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# POLICY FOR CORRECTION OF METER READING AND BILLING DATA

## 1. BACKGROUND

Meter reading and billing errors have occurred in the past and continue to occur due to equipment failure, as well as human error. The main principle in correcting meter readings and billing data is fairness to the consumer.

The common errors that occur are meters not being taken on timeously into the billing system, meter readings being transposed, incorrect conversion factors being applied, incorrect tariffs being applied, equipment failure and so forth. In order to correct these errors it is imperative to apply a uniform and reasonable methodology, also guided in part by the provisions/principles of the Electricity Supply By-laws, albeit aimed at expanding on the by-laws methods given that much more data is available.

## 2. METHODOLOGY

Where any meter is found to have ceased to register and to have registered inaccurately to an extent of more than the error rate as specified in the specific standards, the quantity of electricity to be paid for by the consumer from the date of reading of the meter prior to its failure to register or becoming faulty up to the time of its repair or replacement shall, unless the consumer is able to establish to the satisfaction of the Head of Department or his nominee, that a lesser quantity of electricity was in fact consumed, be estimated by the Head of Department on the following basis:

- (1) Where a meter has ceased to register correctly, the Council must repair or replace the meter as soon as possible.
- (2) Where a meter has been replaced or repaired in accordance with (1) above, the Council must estimate the quantity of electricity that is to be paid for by the consumer, unless it can be proved to the satisfaction of the Council that a lesser or greater quantity of electricity has been consumed. The Council's estimate must be fair and reasonable and be for the period from the date of the last accurate reading of the meter prior to the meter's repair or replacement. It must be based on one or any applicable combination of the following:
  - (a) The average monthly or daily consumption of electricity on the premises served by the meter during the 12 months, or any lesser representative period, before, or 3 months after the replacement of the meter. If the consumption pattern has changed due to seasonal or production related reasons during the affected period, the Council may obtain proof, or request proof from the consumer as to what has changed during the period and factor in the changes, or
  - (b) the consumption of electricity on the premises for the corresponding months, or partial meter reading periods (inclusive of 30 minute interval values) of corresponding months, of the previous year taking into account seasonal variations or variations in production statistics; or

- (c) any other technical method, using any combination of any available historical or current data, inclusive of load factor, power factor and diversity based calculations.
  - (d) The decision on the final method(s) applied will be the prerogative of Council.
- (3) Where a meter or meter installation is proven faulty by a known factor, such as those resulting from an incorrect multiplication ratio, or failed current transformer or voltage transformer, and similar, the exact ratio will be determined and applied to readings to obtain the true value of consumption.
- (4) If the consumer was not in occupation of the premises for a part of the period, or the full period, the account will be adjusted in accordance with the period the consumer was in occupation.

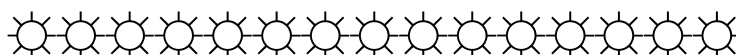
### **3. COMMUNICATION**

Prior to any adjustments being made to a consumer's account, the consumer must be:

- 3.1 advised that an error has been detected with his account/meter and that such error is being investigated.
- 3.2 a report must be prepared and communicated with the consumer for discussion. Such a report must contain sufficient details to enable the consumer to submit representations within a prescribed period of time, if necessary.
- 3.3 should the consumer fail to make any representations in the prescribed period, then Council is entitled to adjust the account as per the report referred to in 3.2.
- 3.4 the Council shall consider any representations the consumer may make and if satisfied that a case has been made, adjust the account appropriately.

### **4. DEVIATIONS**

Specific circumstances, requiring a deviation from this policy may be considered by the Head of Department: Energy. Any deviation must be documented and signed off by the Head of Department: Energy.





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Annexure D19

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **ELECTRICITY TARIFF POLICY 2015/16**

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# ELECTRICITY TARIFF POLICY

## 1. APPLICATION AND SCOPE

The policy is applicable to the Ekurhuleni Metropolitan Municipality.

The policy will be effective as from 1 July 2015.

## 2. OBJECTIVES OF POLICY

- ▶ To comply with guidelines received from the National Energy Regulator of South Africa
- ▶ To determine cost reflective tariffs, as far as is possible
- ▶ To ensure equitable pricing
- ▶ To ensure affordability of basic services to the community
- ▶ To ensure compliance with the Municipal Systems Act
- ▶ To comply with the provisions of the Electricity Regulation Act 4 of 2006
- ▶ To comply with the provisions of the Constitution of the Republic of South Africa
- ▶ To comply with the provisions of the Municipal Finance Management Act
- ▶ To comply with the provisions of the Electricity Bylaws

## 3. INTRODUCTION

Ekurhuleni structural tariff adjustments will be in synch with the pricing signals received from Eskom and attempt to persuade electricity customers to avoid peak periods and seasons. Any proposed increase will also be in line with the mission statement of this municipality in that it provides sustainable (sufficient to cover the cost of rendering the service) and people-centred electricity tariff structures and prices, that are also affordable.

Tariffs will also contain signals that encourage energy efficiency and the investment in efficient appliances.

Any adjustments effected to Council's tariffs should take cognisance of the above realities and need to be balanced in terms of cost-reflectivity and operational budgetary requirements, whilst at the same time meeting the regulatory requirements of the National Energy Regulator of South Africa.

Council's current Tariff A remains in the NERSA prescribed Inclining Block tariff (IBT) format. Tariff B (Residential and Bulk Residential) will be available for higher use residential customers and whereas the Residential Resellers component of this tariff structure will be exclusively available for Bulk Residential complexes.

Tariffs C, D and E are applicable to the larger business and industry component

## 4. TARIFF STRUCTURE

The following is a brief description of each of Ekurhuleni's electricity tariffs intended to achieve the objectives as set out above.



#	Tariff	Description, Customers targeted
1	Tariff A (Business)	<p>This tariff:</p> <ul style="list-style-type: none"> <li>▶ is available for small business only.</li> <li>▶ is for single-phase 230 V connections or multi-phase 400/230V connections with a capacity of <b>up to 80 A</b> per phase and will suit low consumption micro business customers.</li> </ul>
2	Tariff A (IBT)	<p>This tariff:</p> <ul style="list-style-type: none"> <li>▶ is available for <u>residential</u> customers.</li> <li>▶ is based on the inclining block principle, i.e. the more units used, the higher the rate becomes.</li> <li>▶ is the only tariff component that provides Free Basic Electricity to qualifying customers.</li> </ul>
3	Tariff B (Residential and Bulk Residential)	<p>This tariff:</p> <ul style="list-style-type: none"> <li>▶ is available for <u>residential</u> customers.</li> <li>▶ with the exception of the Resellers section “bulk residential”, is not available for medium and high voltage customers.</li> <li>▶ will suit medium to high consumption residential customers.</li> </ul> <p>Resellers are bound by the Electricity Regulation Act 4 of 2006 and the Electricity By-laws to resell electricity to end users as per the Electricity By-laws. The residential reseller’s tariff shall only be applied by Ekurhuleni where Ekurhuleni has approved and installed a bulk meter to measure the total consumption of the bulk residential complex.</p>
4	Tariff B (Business, Mixed Business and Residential, Commercial or Industrial)	<p>This tariff:</p> <ul style="list-style-type: none"> <li>▶ is available for all business single-phase 230 V or multi-phase 400/230 V connections with a capacity of <b>up to 150 A per phase or 100 kVA</b>.</li> <li>▶ is not available for medium and high voltage customers.</li> <li>▶ will suit medium to high consumption small business customers.</li> </ul>
5	Tariff C (Multi part tariff – not time of use (TOU))	<p>This tariff:</p> <ul style="list-style-type: none"> <li>▶ is available for bulk supplies at any voltage and with a capacity of at least 25 kVA.</li> <li>▶ is for existing Tariff C customers only, no new customers will be allowed on this tariff, unless authorized by the HOD: Energy.</li> </ul>
6	Tariff D (Multi part tariff – Time of Use (TOU))	<p>This tariff:</p> <ul style="list-style-type: none"> <li>▶ is for bulk supplies at any voltage and with a capacity of at least 1 MVA and a network access charge of at least 1 MVA over the previous 12 months.</li> <li>▶ will suit large residential, business and industrial customers.</li> </ul>
8	Tariff E (Multi part tariff – Time of Use (TOU))	<p>This tariff:</p> <ul style="list-style-type: none"> <li>▶ is available for bulk supplies at any voltage and with a capacity of &gt; 25kVA and a <b>NAC of &lt; 1 MVA</b>.</li> </ul>

		▶ is available for new and existing customers.
9	Tariff F	▶ This tariff will be suitable for street light and traffic light consumption
10	Tariff H (Multi part tariff Residential Time Of Use (TOU))	▶ This tariff is available for all residential customers single-phase 230 V or multi-phase 400/230 V connections with a capacity of up to 150 A per phase or 100 kVA.  <b>NOTE:- The implementation of this tariff is dependent on the availability of advanced metering infrastructure and smart meters.</b>
11	Tariff I (City Power tariff)	▶ This tariff is available to City Power only, where cross boundary supplies are applicable.

## 5. MAINTENANCE FUND

A determined percentage of the electricity tariffs shall feed into a maintenance fund. This fund is used for refurbishment of the existing electricity networks. This is not a levy as defined by the Municipal Fiscal Powers and Functions Act.

## 6. ENERGY EFFICIENCY FUND

A determined percentage of the electricity tariffs shall feed into an energy efficiency fund. This fund is used for projects aimed at increasing electricity efficiency. This is not a levy as defined by the Municipal Fiscal Powers and Functions Act.

## 7. MISCELLANEOUS CHARGES

Tariffs are applicable for miscellaneous activities and services rendered as specified in the approved schedule of tariffs.

## 8. APPROVAL OF TARIFFS

Tariffs are approved by Council in terms of clause 24(2)(c)(11) of the Municipal Finance Management Act 56 of 2003, and by the National Energy Regulator of South Africa (NERSA) in terms of clause 4(a)(ii) of the Electricity Regulation Act 4 of 2006. If the tariffs approved by Council differ from the tariffs approved by NERSA, the Council approved tariffs shall be applied, until the matter is resolved.

## 9. DEVIATIONS

Any justified deviations from the policy with regard to implementation of "Special Projects" shall be considered by the Head of Department: Energy and authorized if they are satisfied with the aims of such a project.

Similarly, any deviation from the exact wording of the tariff policy, which may be required in unique customer cases, shall be considered by the Head of Department: Energy and authorized if they are satisfied with the aims of such a deviation.

**NOTE:** The reference to “they” in the above sentences is a reference to the Department concerned and its personnel

The term “shall” is used throughout this document to indicate those provisions which, are considered to be mandatory.

The term “should” is used to indicate those provisions which, although not mandatory, are provided as a recognized means of meeting the requirements.

The term “may” is used to indicate something which is permitted.

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Annexure D20

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

**VIREMENT POLICY  
2015/16**

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# VIREMENT POLICY

## 1. INTRODUCTION

The compilation of a virement policy is based on the guidelines issued in Budget Circular No 51 published by National Treasury. The MFMA and the Municipal Budget and Reporting Regulations seek to move municipalities away from the traditional approach of appropriating/approving budgets by line item. The aim is to give the heads of municipal departments and programmes greater flexibility in managing their budgets. To further facilitate this, each municipality must put in place a council approved virements policy, which should provide clear guidance to managers of when they may shift funds between items, projects, programmes and votes.

Webster's New Millennium™ Dictionary of English defines “*Virement*” as “*a regulated transfer or re-allocation of money from one account to another, especially public funds.*” A virement represents a flexible mechanism to effect budgetary amendments within a municipal financial year.

Changing circumstances and priorities during a financial period may give rise to a need to virement (transfer) funds within or between approved Votes, as defined in the Municipal Finance Management Act 56 of 2003 (MFMA). The treatment of such instances may, however, be dependent on whether an adjustments budget is required or not.

## 2. PURPOSE

- a) The Group Chief Financial Officer has a statutory duty to ensure that adequate policies and procedures are in place to ensure an effective system of financial control. A municipality's virement policy and its underlying administrative process within the system of delegations is one of these controls.
- b) Section 81(1)(d) of the MFMA states inter alia that “*The chief financial officer of a municipality-...must advise senior managers and other senior officials in the exercise of powers and duties assigned to them in terms of section 78 or delegated to them in terms of section 79;...*”
- c) It is the responsibility of each Head of Department of each department to which funds are allocated, to plan and conduct assigned operations so as to not expend more funds than budgeted and to ensure that funds are utilized effectively and efficiently.
- d) Section 78(1)(b) of the MFMA states inter alia that “*Each senior manager of a municipality and each official of a municipality exercising financial management responsibilities must take all reasonable steps within their respective areas of responsibility to ensure-...(b) that the financial and other resources of the municipality are utilized effectively, efficiently, economically and transparently;...*”
- e) This policy aims to provide guidelines to senior management in the use of virements as a mechanism in their day-to-day management of their budgets. In addition it specifically aims to empower senior managers with an efficient financial – and budgetary system to ensure optimum service delivery within the current legislative framework of the MFMA and the municipality's system of delegations.

### 3. DEFINITIONS

- a) *Accounting Officer (MFMA)*  
“- (a) in relation to a municipality, means the municipal official referred to in section 60; or...”
- b) *Approved Budget (MFMA)* “ - means an annual budget-  
i. approved by a municipal council; or  
ii. approved by a provincial or the national executive following an intervention in terms of section 139 of the Constitution, and includes such an annual budget as revised by an adjustments budget in terms of section 28;”
- c) *Group Chief Financial Officer (MFMA)*  
“a person designated in terms of section 80(2)(a)”
- d) *Cost Centre*  
Cost centre is a cost collector which represents a logical point at which cost (expenditure) is collected and managed by a responsible cost centre owner.
- e) *Head of Department*  
Section 56 of the Systems Act states inter alia that: “Appointment of managers directly accountable to municipal managers - (a) a municipal council, after consultation with the municipal manager, appoints a manager directly accountable to the municipal manager...”
- f) *Financial year*  
The 12 month period between 1 July and 30 June.
- g) *Vote (MFMA)*  
i. “(a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and  
ii. which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.”  
iii. Ekurhuleni Metropolitan Municipality’s (EMM) definition of Vote is set at department level.
- h) *Virement*  
The process of transferring an approved budgetary provision from one operating cost element or capital project to another within a vote during a municipal financial year and which results from changed circumstances from that which prevailed at the time of the previous budget adoption.

## 4. MFMA REGULATION ON BUDGET VERSUS EXPENDITURE

- a) The MFMA regulates as follows regarding the incurring of expenditure against budgetary provisions. Section 15 – Appropriation of funds for expenditure  
*“A municipality may, except where otherwise provided in this Act, incur expenditure only-*
- i. in terms of an approved budget; and*
  - ii. within the limits of the amounts appropriated for the different votes in an approved budget.”*
- b) Unauthorized expenditure (MFMA Definition)  
*“in relation to a municipality, means any expenditure incurred by a municipality otherwise than in accordance with section 15 or 11(3), and includes-*
- i. overspending of the total amount appropriated in the municipality's approved budget;*
  - ii. overspending of the total amount appropriated for a vote in the approved budget;*
  - iii. expenditure from a vote unrelated to the department or functional area covered by the vote;*
  - iv. expenditure of money appropriated for a specific purpose, otherwise than for that specific purpose;*
  - v. spending of an allocation referred to in paragraph (ii), (iii) or (iv) of the definition of "allocation" otherwise than in accordance with any conditions of the allocation; or*
  - vi. a grant by the municipality otherwise than in accordance with the MFMA;”*
- c) Overspending (MFMA Definition)
- i. “in relation to the budget of a municipality, means causing the operational or capital expenditure incurred by the municipality during a financial year to exceed the total amount appropriated in that year's budget for its operational or capital expenditure, as the case may be;*
  - ii. in relation to a vote, means causing appropriation under that vote to exceed the amount budgeted for that vote; or*
  - iii. in relation to expenditure under section 26, means causing expenditure under that section to exceed the limits allowed in subsection (5) of that section;”*

Section 71(1)(g)(iii) states inter alia *“(1) The accounting officer of a municipality must by no later than 10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget reflecting the following particulars for that month and for the financial year up to the end of that month:...(g) when necessary, an explanation of... (iii) any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget....”*

## 5. VIREMENT REQUIREMENTS

- a) The virement process represents the major mechanism to align and take corrective (financial/budgetary) action within a department during a financial year.
- b) In order for a “vote” (department) to transfer funds from one cost centre or capital project to another cost centre or capital project, a saving has to be identified within the monetary limitations of the approved “giving” cost centre or capital project allocations on the respective budgets.



- c) Sufficient, (non-committed) budgetary provision should be available within the “giving” vote's cost centre or project concerned to give effect to the budgetary transfer (virement). In addition, the transferring function must clearly indicate to which cost centre or capital project the budget provision will be transferred to and provide a clear motivation for the transfer.
- d) Any budgetary amendment of which the net impact will be a change to the total approved annual budget allocation and any other amendments not covered in this policy are to be considered for budgetary adoption via an adjustments budget (per MFMA Section 28).
- e) In terms of Section 17 of the MFMA a municipality's budget is divided into an operating and capital budget and consequently no virements are permitted between Operating and Capital Budgets.

In terms of Circular 51 issued by National Treasury gives the following guiding principles which could be incorporated into the virements policy:

- *Virements should not be permitted in relation to the revenue side of the budget;*
- *Virements between votes should be permitted where the proposed shifts in funding facilitate sound risk and financial management (e.g. the management of central insurance funds and insurance claims from separate votes);*
- *Virements from the capital budget to the operating budget should not be permitted;*
- *Virements towards personnel expenditure should not be permitted;*
- *Virements to or from the following items should not be permitted: bulk purchases; debt impairment, interest charges; depreciation, grants to individuals, revenue foregone, insurance and VAT;*
- *Virements should not result in adding ‘new’ projects to the Capital Budget;*
- *Virements of conditional grant funds to purposes outside of that specified in the relevant conditional grant framework must not be permitted; and*
- *There should be prudent limits on the amount of funds that may be moved to and from votes and sub-votes (e.g. not more than 5 per cent of the budget may be moved to or from a vote, programme, project etc.).*

It should be noted that the virement of revenue is addressed in a specific resolution taken by Council.

## 6. OPERATING BUDGET VIREMENTS

- a) Virements are not allowed to utilize special purpose budgetary allocations, adopted by Council as such and to which specific Council recommendations apply (e.g. budget strategy for growth in repairs and maintenance provisions) and which result from specific resolutions adopted when adopting the budget, as virement sources.
- b) Sound motivations should be provided for all virements, as provided for on the virement documentation. Motivations for virements between projects should clearly state the reason for the saving within the “giving” project, as well as the reason for the additional amount required.
- c) Grants and Subsidies Paid line items:
  - i. No virements are permitted to and from Grants and Subsidies Paid, except if supported by a Council decision for such transfer and as per the approved Grants-in-Aid Policy.

- d) Salaries, Wages and Allowances Category:
- i. Virements are allowed between line items of - and only if these virements are within - this category.
  - ii. Virements are allowed between the various cost centres due to the change of the organizational structure of Council. (motivation – staff move in a department to other divisions or even CCA's)
  - iii. Virements are allowed in cases where a general provision was made for certain type of salary expenses (i.e. general provision made for temporary appointments for staff on maternity leave of long extensive sickness, allocation of pooled funds for new positions, etc)
- e) Remuneration of Councillors
- i. Virements within this category are allowed.
  - ii. No virements to and from this category are allowed.
- f) General Expenditure and Repairs and Maintenance
- i. Virements to and from General Expenditure are allowed
  - ii. Virements are allowed **from** General Expenditure **to** Repairs and Maintenance.
  - iii. Only in extreme circumstances departments will be permitted for virements **from** Repair and Maintenance **to** General Expenditure line items. It may only be transferred to General Expenditure if it is directly service delivery related.
- g) The following categories are not to be used as sources of virements, but virements are allowed within each line item:
- i. Training related expenditure
  - ii. Bargaining Council provisions and skills development levies
  - iii. Insurance related provisions
  - iv. Pensioner and Continued Members
  - v. Repairs and Maintenance taking into consideration (f) (iii) above.
  - vi. All vehicle operating budget line items
- h) No virements are allowed to and from the following items or provisions:
- i. Capital Expenditure-related elements
  - ii. Scrapping of Assets / Stock
  - iii. VAT
  - iv. Insurance Fund
- i) Contracted Services and Collection Costs
- i. Virements to and from these categories are allowed.
- j) Departmental charges and internal cost line items  
Provision is made for the charges of some internal costs to various departments including departmental costs of municipal services. Departments are not allowed to use any of these line items as a source of virement. However, the Group Chief Financial Officer may affect virements within this category of line items, both in terms of expenditure and income recoveries.
- k) No virements will be permitted to and from the following expenditure categories, unless such amendments are effected within the line item:
- i. Bulk Purchases (unless it directly relates to additional income from sales)
  - ii. Bad Debts
  - iii. Interest Charges and Depreciation

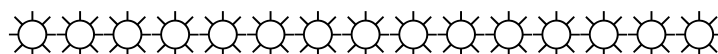
- iv. Indigent Relief and Income Forgone
  - v. Appropriation Account
- l) Revenue
- i. Except for Operating and Capital Grants and Subsidies received categories, no virements will be approved on any Revenue element. Revenue provisions' amendments are to be adopted via an adjustments budget.
  - ii. Virement of the income budget between the various CCA's are allowed, as long as the income category is not increased/decreased. (motivation – though the total per category is not changing, it might be necessary to adjust the income budgets between the various income line items or CCA budgets).
- m) Virements may not increase or decrease the total approved budget

## 7. CAPITAL BUDGET VIREMENTS

- a) Only virements which relate to projects approved as part of annual or adjustments budget, will be permitted.
- b) No virements of which the affect will be to add “new” projects onto the Capital budget will be allowed.
- c) Virements must be between projects of similar funding sources (e.g. from EFF to EFF).
- d) Implementation of the project from which funds are viremented may not be prejudiced (i.e. must not hinder completion of the project).
- e) Virements are not allowed if the IDP goal or the SDBIP target is affected. Such cases must be addressed in the Adjustment Budget.
- f) Motivations for virements should clearly state the reason for the saving within the “giving” project, as well as the reason for the additional amount required.

## 8. PROCESS AND ACCOUNTABILITY

- a) Accountability to ensure that virement application forms are completed in accordance with Council's Virement Policy and that these are not in conflict with a department's strategic objectives rests with the Head of Department.
- b) Completed virement documentation is to be effected by the Divisional Head: Budget and Management Accounting after the necessary approvals have been consented to in signature.
- c) Despite the above conditions the Group Chief Financial Officer may implement additional conditions for any transfers within the Virement Policy. Such conditions may be addressed before the implementation of the new budget or during the financial year. This would enable the GCFO to comply with any national or provincial directives issued during the year.
- d) SCOA (Standard Chart of Accounts) Requirements  
That any virements between existing line items or from existing line items to new line items as prescribed in the Standard Chart of Accounts be allowed to eventually comply fully with the line items as per the Standard Chart of Accounts.





# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

Annexure D21

**EKURHULENI METROPOLITAN  
MUNICIPALITY**

# **CONSUMER AGREEMENT POLICY 2015/16**

## PREAMBLE

WHEREAS it is expedient for municipalities to take reasonable steps to ensure that services are rendered to consumers;

AND WHEREAS the submission and updating of valid customer information are critical in delivery of service, statements and collection process;

NOW THEREFORE the Council of the Ekurhuleni Metropolitan Municipality has adopted the Consumer Deposit Policy as set out hereunder –

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# CONSUMER AGREEMENT POLICY

## 1. DEFINITIONS

For the purpose of this policy, any word or expression to which a meaning has been assigned in the Act, shall bear that same meaning in this policy, unless the context indicates otherwise :

- "Account"** : Account in name of customer held with the Ekurhuleni Metropolitan Municipality;
- "Account Statement"** : Account Statement - formal notification by means of a statement of account to registered account holder liable for payment of amounts levied for fees, charges, surcharges on fees, property rates and other municipal taxes and services, levies, penalties and duties, indicating the net accumulated balance of the account
- "Act"** : means the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), as amended from time to time;
- "Arrears"** : Amount due, owing and payable in respect of fees, charges, surcharges on fees, property rates and other municipal taxes and services, levies, penalties and duties and not paid by the due date;
- "By-law"** : means a by-law adopted by the Municipality;
- "Chief Financial Officer"** : means the person appointed by the municipality as Chief Financial Officer of the Ekurhuleni Metropolitan Municipality in terms of section 56 of the Local Government : Municipal Systems Act, 2000 (Act 32 of 2000);
- "City Manager"** : means the person appointed by the Municipality as the City Manager of the Ekurhuleni Metropolitan Municipality in terms of section 82 of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998), and includes any person acting in such position and to whom the City Manager has delegated a power, function or duty;
- "Consumer"** : means any occupier of any premises to which the municipality has agreed to supply or is actually supplying

municipal services, or if there is no occupier, the owner of the premises and or recipient and or consumer of various services rendered by the municipality. A customer will therefore be deemed a customer by virtue of receiving, consuming and or utilising any facility, equipment, service rendered by the municipality and or a municipal entity or an agent as appointed by the municipality

- “Council”** : Means –
- (a) the “Municipality” and vice versa;
  - (b) the Council of the Ekurhuleni Metropolitan Municipality established by Provincial Notice No. 6768, as amended, exercising its legislative and executive authority through the municipality;
  - (c) its successor in title; or
  - (d) a structure or person exercising a delegated power or carrying out an instruction, where any power in these by-laws has been delegated or sub-delegated, or an instruction given, as contemplated in section 59 of the Act;
  - (e) a service provider fulfilling a responsibility under these by-laws, assigned to it in terms of section 81(2) of the act, or any other by-law, as the case may be.
- “customer”** : means “Consumer”
- "illegal connection"** : a connection to any system through which municipal services are provided, which is not authorised or approved by the Municipality or its authorised agent;
- “municipality”** : means the “council” and vice versa
- “owner”**
- (a) in relation to a property referred to in paragraph (a) of the definition of “property”, means a person in whose name ownership of the property is registered;
  - (b) in relation to a right referred to in paragraph (b) of the definition of “property”, means a person in whose name the right is registered;
  - (c) in relation to a land tenure right referred to in paragraph (c) of the definition of “property”, means a person in whose name the right is registered or to whom it was granted in terms of legislation; or
  - (d) in relation to public service infrastructure referred to in paragraph (d) of the definition of “property”,



means the organ of state which owns or controls that public service infrastructure as envisaged in the definition of “publicly controlled” : provided that a person mentioned below may for the purpose of these By-laws be regarded by the Council as the owner of a property in the following cases:

- (i) A trustee, in the case of a property in a trust excluding state trust land;
  - (ii) An executor or administrator, in the case of a property in a deceased estate;
  - (iii) A trustee or liquidator, in the case of a property in an insolvent estate or in liquidation;
  - (iv) A judicial manager, in the case of a property in the estate of a person under judicial management;
  - (v) A curator, in the case of a property in the estate of a person under curatorship;
  - (vi) A person in whose name a usufruct or other personal servitude is registered, in the case of a property that is subject to a usufruct or other personal servitude;
  - (vii) A lessee, in the case of a property that is registered in the name of the Council and is leased by it; or
  - (viii) A buyer, in the case of a property that was sold by the Council and of which possession was given to the buyer pending registration of ownership in the name of the buyer;
- (e) any legal person, including but not limited to:
- (i) a company registered in terms of the Companies Act, 1973, a trust, a close corporation registered in terms of the Close Corporations Act, 1984; as amended by the Companies Act, 2008;
  - (ii) any department of State;
  - (iii) any Council or Board established in terms of any legislation applicable to the Republic of South Africa;
  - (iv) any Embassy or other foreign entity.

**“Registered Property”** : Property registered in Deeds Office

## 2. CONSUMER AGREEMENT

- (a) In order to ensure that a proper legal relationship exists between the Council and its customers, no services shall be supplied unless a consumer agreement had been entered into between the Municipality and the customer.
- (b) The customer must apply for the services on the form prescribed by Council, and the consumer agreement must form an integral part of the application.
- (c) The customer must furnish all the particulars required in the application form and sign it before it is submitted to the Municipality.
- (d) A consumer agreement must be updated whenever the provisions of the agreement no longer reflect the correct particulars of the customer, or the type of service rendered to the owner or occupier of property changes.
- (e) The employees of the municipality must take care that the customer understands what information is required in the application form as well as the implications when applying for a service.

## 3. DEPOSIT

Deposit in respect of services will be raised as set out in Deposit Policy, the amount of which is determined by Council, from time to time.

## 4. CATEGORIES OF CONSUMERS

This policy shall apply to, but not be limited to, the following **categories of consumers**

- (a) Residential consumers
- (b) Business consumers
- (c) Non-governmental organisations for profit and non profit
- (d) Educational institutions for profit and non profit
- (e) Religious institutions
- (f) National, provincial and local government
- (g) State owned entities
- (h) Any other category of consumers as determined by the municipality from time to time

Different application forms for different categories of customers may be prescribed.

## 5. CATEGORIES OF USAGE OF PROPERTIES

The usage of properties will be determined in terms of the zoning of property as approved in terms of Town Planning Scheme and may include, but not be limited to :

- (a) Residential properties;
- (b) Industrial properties;
- (c) Business and commercial properties;

- (d) Farm properties used for –
  - (i) agricultural purposes;
  - (ii) residential purposes
  - (iii) Industrial purposes;
  - (iv) business and commercial purposes; or
  - (v) purposes other than those specified in sub paragraphs (i) to (iv);
- (e) Smallholdings used for –
  - (i) agricultural purposes;
  - (ii) residential purposes
  - (iii) Industrial purposes;
  - (iv) business and commercial purposes; or
  - (v) purposes other than those specified in sub paragraphs (i) to (iv);
- (f) State-owned properties;
- (g) Municipal properties;
- (h) Public service infrastructure;
- (i) Public service purpose properties;
- (j) Privately owned towns serviced by the owner;
- (k) Formal and informal settlements;
- (l) State trust land;
- (m) Protected areas;
- (n) Properties on which national monuments are proclaimed;
- (o) Properties owned by public benefit organizations and used for any specific public benefit activities listed in Part 1 of the Ninth Schedule to the Income Tax Act; or
- (p) Properties used for multiple purposes.

## 6. CATEGORIES OF SERVICE

Customers may apply for any of the following services, where the necessary service infra-structure already exists, or are in the process of being installed:

- (a) Water provision
- (b) Sewerage
- (c) Electricity
- (d) Refuse removal services
- (e) Other services - Any other service rendered by council.

## 7. STANDARD TERMS AND CONDITIONS

Every customer agreement must contain standard terms and conditions covering at least the following aspects:

### *(i) General terms and conditions*

- (a) The Applicant must apply to the Ekurhuleni Metropolitan Municipality for the supply of the services stipulated in the application form.

- (b) The Municipality must have jurisdiction and control over the property to which the agreement relates and the applicant must accept responsibility for the payment of all amounts due for such services.
- (c) The Applicant must warrant that in the case where a change of ownership of the property has taken place, an electrical compliance certificate had been obtained.
- (d) Failure to receive an account statement, for whatever reason, does not exempt the customer from payment thereof.
- (e) The Applicant must undertake to notify the Municipality in writing should an account for services rendered not be received within one month after the closing date of the period in which those services were rendered.
- (f) The Applicant must state the date of intended occupation of the property where the service applied for is required.

**(ii) Management of accounts**

- (a) The Municipality may in terms of the Municipal Systems Act-
  - (i) consolidate any separate accounts of the Applicant;
  - (ii) credit a payment by the Applicant against any account of the Applicant; and
  - (iii) implement any of its debt collection and credit control measures in relation to any arrears on any of the accounts of the Applicant.
  - (iv) credit a payment to any debt of the applicant.
- (b) The Municipality may appropriate all payments on outstanding accounts in the order as set out in Credit Control Policy.
- (c) The Municipality may –
  - (i) with the consent of the Applicant, enter into an agreement with the Applicant's employer to deduct from the salary or wages of the Applicant –
    - (aa) any outstanding amounts due by the Applicant to the Municipality; or
    - (bb) such regular monthly amounts as may be agreed; and
  - (ii) provide special incentives for –
    - (aa) employers to enter into such agreements; and
    - (bb) employees to consent to such agreements.

**(iii) Disputed accounts**

- (a) When there is a dispute between the Municipality and a customer over a specific amount claimed by the Municipality, the customer may make written representations to the Council in terms of which he/she may dispute the correctness of the account.
- (b) The representations contemplated in paragraph (a) must contain the following:
  - (i) the reasons for the objection; and
  - (ii) a request that the relevant meters (if any), be tested.
- (c) The representation must be accompanied by the payment of an amount equal to –
  - (i) the cost of testing the relevant meters; and

- (ii) the average amount that was due and payable during the preceding three months; or
- (iii) in cases where there exists no account history, or the amount has been in dispute for several months, an amount equal to an amount prescribed by Council, from time to time, shall be payable.
- (d) The Municipality must register the representations and provide the customer with a reference number.
- (e) The Municipality must –
  - (i) investigate or cause the representations to be investigated within 14 days, or as soon as possible after the query or complaint was registered; and
  - (ii) inform the Applicant, in writing, of its finding as soon as possible thereafter, whereupon any arrears found to be due must be paid within 7 days from the date on which the Applicant is notified of the amount found to be due and payable.
- (f) Should the customer disagree with the finding of the Municipality, he/she may appeal in writing to the municipality within 21 days of the notification of the decision.
- (g) The customer must state the reasons for his/her appeal.
- (h) The municipality must consider the appeal, and confirm, vary or revoke the decision, but no such variation or revocation of a decision may detract from any rights that may have accrued as a result of the decision.

**(iv) Charging for services and meters**

- (a) Services supplied by the Municipality to a customer shall be paid for by the customer at the rate and date determined by the Council for that particular service.
- (b) A customer shall be responsible for the payment for all services supplied to the premises of the customer from the date on which the service must commence in terms of the consumer agreement, until the date of termination thereof.
- (c) All meters shall remain the property of the Municipality. Breakage, new installation or repairs due to mismanagement by customer are for the customer's account.
- (d) Any tampering or bridging out of meters shall constitute a criminal offence.
- (e) Free and unrestricted access to the meters must be available at all reasonable times. If access is not available or denied, services may be discontinued after due notice or additional levies may be imposed.
- (f) Interim levy, based on deemed consumption, will be raised in the event that no consumption reading, for whatever reason, is obtained during reading cycle.

**(v) Claim that payment has been made**

No claim that a payment has been made shall be entertained, unless such a claim is supported by a valid receipt for the particular amount and account, issued by the Municipality or one of its official third party pay points.

**(vi) Interest**

Interest at the applicable rate prevailing from time to time, calculated per month or part thereof must be charged on arrear amounts and may be made payable from the date on which the payment of the account became due.

**(vii) Attorney and own client costs**

In the event of the Municipality instituting legal proceedings against a customer, arising out of the breach of any term or condition of this agreement, the customer shall be liable to pay attorney and own client costs, debt collection costs; including the costs of any tracing fees, in respect of such proceedings.

**(viii) Reduction, suspension or termination of services**

The Municipality may reduce, suspend or terminate the services to a customer in terms of its credit control and debit collection policy, if the customer fails to –

- (a) pay an account; or
- (b) comply with the conditions of the agreement; or
- (c) make representations to the Municipality explaining the reasons for the default.

**(ix) Termination of customer agreement**

- (a) A customer may terminate the customer agreement by giving the Council not less than 7 calendar days' notice in writing. It must be noted that transfer of ownership of the property does not amount to a notice of termination of services or of this agreement.
- (b) The Council may terminate this agreement (on notice of not less than 7 days) if:
  - (i) the customer has not consumed any services during the preceding 6 months;
  - (ii) the customer has committed a breach of the agreement or the by-laws, and has failed to rectify such breach within 48 hours after being required in writing by the Municipality to do so; or
  - (iii) the customer receives the supply of water or electricity from another authority by virtue of an arrangement between the Municipality and such authority.
- (c) The Municipality may, without notice, terminate the consumer agreement for supply of water and electricity if a customer has vacated the premises to which such consumer agreement relates, and failed to make arrangements to the satisfaction of the Municipality for the continuation of the consumer agreement for supply of water and/or electricity.
- (d) If the customer is also the owner of the property concerned, the customer will remain responsible for any consumption of service and /or levies on the property until a valid new customer agreement has been entered into.
- (e) If the consumer of services, other than the owner, terminates the agreement, the service will automatically be transferred back to the owner of the property.

**(x) Consent to jurisdiction of the Magistrate's Court**

- (a) The Applicant must consent to the jurisdiction of the Magistrate's Court in terms of section 45 of the Magistrate's Court Act, 1944 (Act 32 of 1944), as amended, in respect of any action which the Council may institute against him/her arising out of this agreement: Provided that the Municipality shall, notwithstanding the above, have the right to proceed with any such action in any competent court of law.
- (b) The Applicant's attention shall be drawn to the fact that the standard terms and conditions are subject to National, Provincial and Local legislation with regard to Local Government.

**8. INFORMATION TO BE FURNISHED WITH APPLICATION FOR SERVICE**

Every person who applies for a service must indicate the relationship between him/her and the property where the service is required, namely, whether he/she is—

**(i) Individuals**

- the owner - If the Applicant is the owner :
  - a copy of the deed of transfer containing the date of registration should accompany application.
  - certified copy of the Identity Documents of registered owners.
  - In the case of new connection, a certificate of occupation and an electricity approval certificate when application is made for the connection of electricity.
  - In the case of an existing connection, an electricity compliance certificate when application is made for the connection of electricity.
- the tenant - If the Applicant is the tenant :
  - a copy of the lease / rental agreement shall accompany application,
  - who is renting the property from a person/company who is not the owner of the property, he/she must submit a copy of the agreement between him/her and that person/company,
  - written permission from the owner/agent to supply services to the tenant.
  - certified copy of the Identity Documents of registered owners and tenants.
  - an electricity compliance certificate when application is made for the connection of electricity.
  - In the case of minors, the prescribed written consent and undertaking by the legal parent/guardians, and a copy of their ID documents.

**(ii) Business or Legal Entity**

If the applicant is a business or legal entity –

- the application must be supported by a copy of the resolution of the business entity in which the application for the service is authorized.
- Copy of registration at Registrar of Companies
- Copy of the VAT registration certificate
- Copy of Identity Document of person authorized to open account.

- a copy of the deed of transfer containing the date of registration should accompany application if applicant is the owner of property
- written permission from the owner/agent to supply services to the tenant if applicant is not owner of property.

**(iii) Government, Provincial Government, Municipality.**

- The name of the entity, plus the name and contact details of the Chief Accounting Officer of the entity must be supplied;
- a copy of the deed of transfer containing the date of registration should accompany application if applicant is the owner of property
- written permission from the owner/agent to supply services to the tenant if applicant is not owner of property.

**Other Details** that may be requested to be furnished may include, but not be limited to :

- *Contact details of applicant*
- *Physical address of applicant*
- *Postal Address of applicant*

## 9. DECLARATION

The application form must contain a declaration stating the following:

*(i) Deposit*

The applicant acknowledges that –

- (a) Deposit made by a customer is refundable, free of interest, on termination of the supply of services, provided that all outstanding amounts have been settled in terms of the property.
- (b) Deposit shall be forfeited to the Council if not claimed in writing by the customer within 12 months of the termination of all services.
- (c) The customer must notify the office of the Chief Financial Officer of any change of address in order to facilitate the refund of the deposit.

*(ii) Terms and Conditions of supply*

The Applicant confirms that he/she has read and agrees to the terms and conditions of supply of the services applied for as set out in application, and those laid down in the by-laws of the Municipality as well as any other applicable laws and policies

*(iii) Correctness of Information furnished in application.*

The applicant must certify that the information furnished in the application form is in all aspects true and correct.

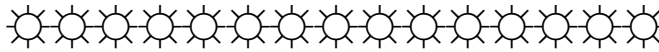


## 10. FRAUD, THEFT AND OTHER CRIMINAL ACTIVITY

- (a) Subject to applicable legislation, the Council may refuse to enter into consumer agreement to a consumer who is found guilty of fraud, theft or any other criminal offence, or, where it is evident that such criminal offence has occurred, until such time as the total costs, penalties, other fees, illegal consumption and any applicable tariffs and rates due to the Council have been paid in full.
- (b) Illegal connection, reconnection or tampering with a service supply of Council is considered a criminal offence which will result in legal actions being taken and the immediate cancellation of user agreement between council and consumer.
- (c) Council reserves the right to refuse service agreement with tenant where illegal connection, reconnection or tampering with service supply has been identified and as such will only consider new consumer agreement with owner of property.

## 11. SHORT TITLE

This policy shall be called the Consumer Agreement Policy of the Ekurhuleni Metropolitan Municipality.



# **ANNEXURE E**



# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

## **Annexure E**

# **SERVICE DELIVERY BUDGET IMPLEMENTATION 2015-16**

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HOUSEHOLD LIFE</b>										
<b>THEMATIC AREA 1: SUSTAINABLE URBAN INTEGRATION</b>										
<b>ULTIMATE OUTCOME 1.1.: EMM Gauteng City Regional Integration</b>										
<b>INTERMEDIATE OUTCOME 1.1.1.: Regional Accessible Public Transport Network Development</b>										
Direct Outcome	Transport Planning & Provision	Increased provision of a public transport system that cuts across the Gauteng Region.	1. Number of new bus routes established between Ekurhuleni, Tshwane and/or Johannesburg	1	0	0	1	0	<p>The indicator tracks the extent of the provision of an integrated transport system that cuts across the Gauteng (City) Region.</p> <p>The indicator measures the number of new bus routes that are introduced between Ekurhuleni and other Metros within the Gauteng City Region.</p> <p>A bus route is a route where passengers are transported from a point of departure to a destination for purposes of generating revenue.</p>	<p>Copy of route permits and operationalization notice to community,</p> <p>Physical site inspection.</p>
			2. Number of new bus routes introduced within Ekurhuleni.	3	0	0	0	3	<p>The indicator tracks the extent of the provision of public transport system within Ekurhuleni</p> <p>The indicator tracks the number of bus routes that are introduced within the boundaries of Ekurhuleni.</p> <p>A bus route is a route where passengers are transported from a point of departure to a destination for purposes of generating revenue.</p>	<p>Copy of route permits and the operationalisation notice to communities.</p>
	Transport Planning and Provision	Increased provision of infrastructure for public transport.	3. Number of New Public Transport Facilities constructed	2	0	0	2	0	<p>The indicator tracks the extent to which there is provision of public transport infrastructure within Ekurhuleni.</p> <p>The indicator measures the number of public transport facilities (taxi ranks) constructed within Ekurhuleni.</p> <p>A public transport facility is a facility (such as taxi rank), which is available for use by minibus taxis in order to transport the general public from one location to the other.</p>	<p>Copy of completion certificate Copy of progress report from the consulting engineers and Physical inspection.</p>

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
			4. Number of kms of BRT trunk and complementary routes constructed for phase 1 of the IRPTN.	5 kms	0	1 km	2 kms	2kms	<p>The indicator measures the length of dedicated busways (two-way) constructed and completed including the intersections in-between for Phase 1 of the IRPTN.</p> <p><i>Trunk routes</i> are those routes where buses use mostly dedicated busways and passengers transfer by means of stations.</p>	<p>Copy of completion certificate</p> <p>Copy of progress report from the consulting engineers</p> <p>Physical inspection</p>
Direct Outcome	Transport Planning and provision	Increased provision of infrastructure for public transport.	5. Number of BRT Stations constructed for phase 1 of the IRPTN.	6	0	1	2	3	<p>This indicator tracks the extent to which there is provision of infrastructure for public transport (BRT).</p> <p>The indicator measures the number of BRT stations which have been completed from a building point of view.</p> <p>A <i>BRT station</i> is one that facilitates off-bus fare payment and usually allows for speedy loading and alighting of passengers.</p>	<p>Copy of progress report from the consulting engineers.</p> <p>Physical inspection report by the Department.</p> <p>Photos.</p>
Direct Outcome	Transport Planning & Provision	Expanded construction of an integrated transport system that includes all modes of transport and non-motorised infrastructure	6. KM of pedestrian and cyclist paths completed	10 kms	1 km	3 kms	3.5 kms	2.5 kms	<p>The indicator tracks the extent of the construction of an integrated transport system that includes multi-modal transport and non-motorised infrastructure.</p> <p>The indicator measures the length (kms) of pedestrian and /or cyclist paths whose construction has been completed.</p>	<p>Construction completion certificate or report.</p>

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
NATIONAL OUTCOME: SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HOUSEHOLD LIFE										
THEMATIC AREA 1: SUSTAINABLE URBAN INTEGRATION										
ULTIMATE OUTCOME 1.1.: EMM Gauteng City Regional Integration										
INTERMEDIATE OUTCOME 1.1.2.: Regional Broadband Infrastructure Network Development										
Direct Outcome	ICT	Increased availability of customer facing applications	7. Percentage availability of enabled customer facing applications	97%	97%	97%	97%	97%	<p>The indicator assist in tracking the amount of time that a service offered by application/system is available. Critical in ensuring services offered to the public is continuously available.</p> <p>This measures amount of time a specific service offered by a system/application is available without interruptions over a 24 hour period.</p> <p>Amount of time that service is available (number of days the application is available per quarter divided by 90days)</p> <p>Absolute indicator (Library System, Prepaid System, Call Centre Systems, Cash drawer System, Esiyakhokha). Applications that are used by the Ekurhuleni Citizens.</p>	Systemic source - CA Unicentre, System centre, Nagios and OpsManager currently.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
	ICT	Increased responsiveness to the prioritised ICT solutions	8. Number of functionalities enabled/ solutions deployed in response to business process automation	100	25	25	25	25	<p>This measures amount of time a specific service offered by a system/application is available without interruptions over a 24 hour period.</p> <p>Amount of time that service is available (number of days the application is available per quarter divided by 90days)</p> <p>Absolute indicator (). Applications that are used by the Ekurhuleni Citizens.</p> <p>The functionalities are capability enhancement added to an already implemented application or system to improve the business process and solution/application is automation of business processes.</p>	<p>Applications Project Plans.</p> <p>Customer signoff on completed customer project charters.</p>
INTERMEDIATE OUTCOME 1.1.3.: Regional Integrated Ekurhuleni Aetropolis Redevelopment										
Direct Outcome	Economic Development	Develop and implement 5 Aerotropolis projects	9. Number of Aerotropolis projects developed and implemented	5	0	0	0	5	<p>The indicator measures the implementation of Aerotropolis projects.</p>	<p>Project implementation Report submitted to Mayoral Committee.</p> <p>Project Plans</p> <p>Report signed by the HoD.</p>

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: SUSTAINABLE HUMAN SETTLEMENTS AND IMPROVED QUALITY OF HOUSEHOLD LIFE</b>										
<b>THEMATIC AREA 1: SUSTAINABLE URBAN INTEGRATION</b>										
<b>ULTIMATE OUTCOME 1.2.: Sustainable Settlements and Infrastructure</b>										
<b>INTERMEDIATE OUTCOME 1.2.1.: Invest in On-Grid Long-term Infrastructure</b>										
Direct Outcome	SRAC	Enhanced functionality of SRAC facilities in line with the departmental norms and standards.	10. Number of newly constructed library facilities that are functional	2	0	0	0	2	The indicator measures a newly constructed and functional library facility providing access to library and information services to clients.	The sources of data are the membership register or statistics on various activities and programmes presented in by the library (the foot print register, whether electronic or manual).  Occupation certificate declaring the compliance with safety regulations.
	SRAC	Number of new functional arts , culture and heritage facilities	11. Number of newly constructed Arts and Culture facilities	1	0	0	0	1	The indicator measures the number of a newly constructed and completed Arts and Culture, Heritage facility.	Occupation certificate signed off by the External Project manager Registered with the relevant professional body in the case of Heritage/monuments and booking register for arts centres and Theatre.
	SRAC	Enhanced functionality of SRAC facilities in line with the departmental norms and standards.	12. Number of new functional sport and recreation facilities	60	30	30	0	0	The indicator tracks the total count of newly constructed established Eco gyms and sport facilities providing access to recreational facilities in an open space.	Data source is the Completion Certificate issued and certified



Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	City Planning	Increased rehabilitation of land affected by geotechnical hazards	13. Percentage of land affected by geotechnical hazards rehabilitated	85%	83%	84%	84.5%	85%	<p>The indicator measures the land affected by dolomite to unlock it for development.</p> <p>Total number of hectares of dolomitic land received (Denominator)</p> <p>% of dolomitic land rehabilitated (Numerator).</p> <p>This is the process of restoration and recovery of geo-hazardous land affected by dolomite or dolines for habitation purposes that is safe.</p> <p>The City's landscape is 52% dolomitic. The intervention of rehabilitating land contributes towards increasing the amount of developable land that is safe.</p> <p>Land rehabilitated is measured in hectares (ha)</p>	<p>Geo Technical applications register and rehabilitation reports.</p> <p>DH: Geo Informatics signs off the reports from Council of Geo Science, Engineer Geologist</p>
Direct Outcome	City Planning	Increased efficiency with respect to the application process	14. Percentage of town planning applications approved in accordance with the applicable EMM Standards.	93%	92.25 %	92.5%	92.75%	93%	<p>The indicator measures the amount (expressed in percentage) of town planning approved applications (rezoning and township establishment) in compliance with or following the EMM Approved Turnaround Times.</p>	<p>Monthly reports from the 9 City Planning Customer Care Areas (CCAs)</p>

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Human Settlements	Increased roll out of housing units in support of integrated human settlement and transport orientated development	15. Number of subsidised housing units built.	526	76	100	150	200	<p>The unit of measure and a unit of analysis is a subsidised housing unit built.</p> <p>The indicator is calculated through a physical count and is an absolute target for the quarter.</p> <p>The source of data is the completion certificates for houses built/ signed happy letter and or the Housing Subsidy System report on houses completed. Tools used to collect the data is the project progress report and the Housing Subsidy System. Evidence of the data collected is the copies of occupation / happy letters issued to beneficiaries.</p>	
Direct Outcome	Human Settlements	Increased procurement of well-located land in support of integrated human settlements and transport orientated development,	16. Hectares of land procured (number)	175	0	0	0	175	<p>The indicator measures the land purchased for the development of sustainable human settlements. The unit of measure is the Hectares and the unit of analysis is Hectares</p> <p>The indicator is calculated based on the proof from the Deeds Registrar, proof of registration by the Conveyancer and the title deed of the acquired land.</p> <p>The target is absolute for the quarter.</p> <p>Geo Technical applications register and rehabilitation reports DH: Geo Informatics signs off the reports from Council of Geo Science, Engineer Geologists.</p>	

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Human Settlements	Number of service stands for subsidised Human Settlements	17. Number of service stands for subsidised Human Settlements	7186	1550	1550	2000	2186	<p>The indicator measures the number of services stands in specific townships developed. The unit of measure and a unit of analysis is the stands for Subsidised Human Settlements proclaimed with access to water, sanitation, and handed over to a beneficiary.</p> <p>The target is based on the indicative budget allocation from province.</p> <p>The indicator is calculated through a physical count and is an absolute target for the quarter.</p>	<p>The source of data is the project progress report towards the achievement of the target on services stands, including appointment of the contractor, engineering designs, projects delivery programme, progress payments, completion certificates and allocated stand to beneficiary.</p> <p>- tool used to collect the data is the project progress report.</p> <p>- evidence of the data collected is the copies of approved township layout plans. Completion Certificates for services installed.</p>
Direct Outcome	Real Estate	Improved utilization of burial space	18. Burial capacity of cemeteries in years	11	0	0	0	11	<p>The indicator measures the number of years availability of burial space in EMM cemeteries.</p>	Memo and calculations signed off by the HOD RED.
Direct Outcome	Real Estate	Increased provision of leisure facilities	19. Number of leisure facilities developed, refurbished and rehabilitated	5	0	0	0	5	<p>The indicator includes the no of facilities refurbished, developed and rehabilitated.</p>	project completion report signed off by HOD RED.
	DEMS	Maintain and improved level of compliance with SANS 10090 for a Category 1 Fire Brigade Fire Service	20. Number of new fire stations constructed	1	0	0	0	1	<p>This indicator measures the total count of fire stations constructed in order to improve the ability of firefighting response units to be able to meet the prescribed attendance times for categorized fire risks from time of call to time of attendance more than 75% of the time as required for a Category 1 Fire Brigade Service as stipulated in SANS 10090.</p>	Emergency Communication Centre (ECC) Software System Report (Fire Incidents attended).

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Water & Sanitation (ERWAT)	Improve the effluent quality compliance	21. Number of wastewater treatment works complying 90% against the applicable water quality standards	88%	87%	87%	88%	88%	<p>The indicator measures the percentage of waste water treatment complying with the standards as per the applicable water use authorizations.</p> <p>"The indicator is expressed as a percentage. It is calculated by dividing the total number of determinants complying to the Water Use Authorization with the total number of determinants analysed for the specific period for each plant. The numerator is the total number of parameters complying, expressed as an average. The denominator is the total number of parameters analyses, also expressed as an average. The value is absolute for the quarter"</p>	<p>Technical laboratory report.</p> <p>Spreadsheet used to calculate overall compliance Applicable Water use authorization of each Waste Water Treatment Works.</p>
	Roads and Stormwater	Improved condition of roads	22. Km of paved roads	88	7	10	31	40	<p>The indicator measures the total number of KMs of new Tertiary Roads constructed from existing gravel roads to tar roads, KMs of new strategic roads constructed from existing gravel roads to tar roads (council or developers) and KMs of existing tar roads rehabilitated or resurfaced (asset life span have been restored).</p> <p>For the purpose of this definition strategic roads refer to the mobility routes also known as primary routes (the classes 1, 2 and 3 roads as per the COTO TRH 26 manual). Furthermore the definition of tertiary roads refer to the secondary road network or the accessibility routes (classes 4 and 5 in terms of the COTO TRH 26 manual).</p>	<p>Completion report, payment certificates</p>

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Roads and Stormwater	Reduce the risk of flooding and damage to infrastructure	23. Number of Systems added to the existing stormwater network	51	5	2	4	40	The indicator measures the total number of additional stormwater systems in the form of pipelines and channels added to the existing stormwater network. This also includes attenuation dams added to the network. A system in this regard is a complete interlinkage between an inlet that collects the stormwater runoff, the conduit (pipes or and channels) and an outlet that discharges stormwater runoff. These constitute a network.	Completion Certificates signed by the Contractor, Engineer and Client, and/or payment certificates and/or policy/by-law submitted for approval.
Direct Outcome	Health and Social Development	Increased access to primary health care services	24. Number of new health facilities constructed	3	0	1	1	1	The indicator measures the total number of facilities providing Primary Health Care services (clinics) whose construction has been completed at the time of reporting.	Occupation Certificate.
Direct Outcome	Health and Social Development	Increased access to primary health care services	25. Number of newly constructed facilities that are functional	2	0	0	1	1	The indicator measures the functionality or tracks whether the newly constructed facilities are actively engaged in rendering Primary Health Care services.	Completion Certificate (primary) and Occupation Certificate (secondary).
Direct Outcome	Energy	Increased provision of public lighting (street lights and high mast lights)	26. Number of high mast lights installed	144	30	30	40	44	The indicator tracks the total number of high mast lights installed in a targeted planning cycle.  High mast lighting is a tall pole, generally approximately 30 metres in height, with lighting attached to the top pointing towards the ground.	The installations are recorded in the SDBIP register, maintained by the Divisional Head: Energy Projects, with their GPS co-ordinates, locations and date of installation.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Energy	Increased provision of public lighting (street lights and high mast lights)	27. Number of street lights installed	1200	200	300	300	400	<p>The indicator tracks the total number of street lights installed in a targeted planning cycle.</p> <p>A street light is a raised source of light on the edge of a road, which is turned on or off at a pre-determined time. Modern lamps may also have light sensitive photocells to turn them on at dusk and off at dawn or automatically activate in dark weather.</p>	The installations are recorded in the SDBIP register, maintained by the Divisional Head: Energy Projects, with their GPS co-ordinates, locations and date of installation.
Direct outcome	Energy	Increased electrification of subsidized developments	28. Number of subsidized households electrified	5656	2000	2000	3000	3000	<p>The indicator tracks the number of low income earners' (subsidised) households provided with access to electricity in a targeted planning cycle.</p>	The data is obtained from a register maintained by Energy department. The evidence of such data is obtained from the Suprima and Venus software. Physical counts/verifications are also done.
	Energy	Increased provision of reliable and sustainable electricity supply to all customers	29. Percentage downtime of network availability	0,8%	0,8%	0,8%	0,8%	0,8%	<p>The indicator measures network availability through tracking the times upon which the network had gone down (inaccessible) expressed in percentage form. "Downtime" refers to interruptions of the network. The lesser the interruptions the more positive the performance.</p> <p>This is measured in terms of a circular NRS 048-6 issued by NERSA. It seeks to address the impact on medium voltage (MV) customers' supply interruptions, caused by events on the medium voltage (MV), high voltage (HV) and extra high voltage (EHV) systems. The industry norm is set at 0, 8%. A percentage below the industry norm indicates an improvement/achievement.</p>	<p>MV Outages Log Book</p> <p>This is then uploaded onto a spread sheet and calculated in accordance with the formula in the circular (secondary source used for reporting purposes, therefore, the report will be provided in this form).</p>

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					Q 1	Q 2	Q 3	Q 4		
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INTERMEDIATE OUTCOME 1.2.3.: Develop Long-Term Informal Settlements Plan										
Direct Outcome	Human Settlements (EDC)	Increased access to social housing units	30. Number of new social housing units constructed built	250 units	0	0	0	250 units	The indicator measures the total number of newly constructed housing units targeted for the provision of additional rental housing opportunities for the social housing target market.	Data Source will be the Completion Certificates and/or Happy Letters signed by housing beneficiaries. The target is based on the indicative budget allocation from province.  Practical Completion certificate. Project progress reports.  Housing stock database (asset register)
Direct Outcome	Human Settlements	Increased number of households living in informal settlements provided with secure tenure and basic services	31. Number of informal settlements upgraded to formal townships	8	1	1	2	4	The indicator measures the number of townships established to reduce and eradicate the informal settlements and address the housing backlog. The unit of measure and analysis is done by determining the number of townships. Number of informal settlements upgraded to formal townships.	The source of data is the township layout approval on the subject land. There data is collected through simple counting. The evidence of the data collected is the letter/memorandum on township layout approval.
INTERMEDIATE OUTCOME 1.2.4.: Develop Long Term Informal Settlements Plan										

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Human Settlements	Increased provision of interim basic services meeting the required standards for households living in informal settlements	32. Number of informal settlements provided with compliant interim basic services	119	119	119	119	119	The indicator measures the coordination roles and measures taken by the Human Settlements Department to facilitate with responsible Departments on the provision of interim basic services in informal settlements. The unit of measure and analysis is the number of coordination mechanisms and interventions with responsible Departments to improve the rendering of interim basic services. Number of informal settlements provided with minimum interim services in terms of the Informal Settlements Management Plan the indicator is calculated through a physical count and has an absolute target for the quarter.	The source of data is monthly compliance reports from sector departments and quarterly departmental monitoring reports of the human settlements department on compliance by Departments.
Direct Outcome	Water and Sanitation Services	Flooding and damage to infrastructure risks reduced	33. Number of additional households in informal dwellings provided with sewer connections	1200	100	200	300	600	Total system input volume minus billed authorised consumption minus consumption in Informal settlements (bulk metered and extrapolated) and RDP houses (bulk metered and extrapolated) divided by the total system input volume.	IWA Water Balance calculated on a monthly basis by the Planning Division
Direct Outcome	Water and Sanitation Services	Increased access to sanitation in EMM	34. Number of additional households in informal dwellings provided with water connections	1200	100	200	300	600	The provision of household connection access to RDP households previously not having individual type of service	Copies of acknowledgement letter by the consumer of the service obtainable from the Divisional Head's Office and/or payment certificate + works orders from DH : Revenue office



Level of Planning	Responsible Department	Planning Statements	Indicators	2015/ 2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
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Direct Outcome	Energy	Increased implementation of energy efficient measures	35. No of PV Solar Lighting Units installed in Informal Settlements	10000	2500	2500	2500	2500	The indicator tracks the installation of PV Solar lighting units in informal settlements. These portable solar units provide energy for four (4) globes and a cell phone charger	The installations are recorded in the Beneficiary register, maintained by the Divisional Head: Alternative and Renewable Energy with their location, ward number and date of installation. Details include name of Informal settlement, ward number, nearest city/suburb, ID number of beneficiary, shack number, owner /occupier and serial number of unit

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					Q 1	Q 2	Q 3	Q 4		
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<b>NATIONAL OUTCOME: DECENT EMPLOYMENT THROUGH INCLUSIVE GROWTH</b>										
<b>THEMATIC AREA 2: JOB CREATING ECONOMIC GROWTH</b>										
<b>ULTIMATE OUTCOME 2.3.: New Value Chains Development</b>										
<b>INTERMEDIATE OUTCOME 2.3.2.: Integrated SMME Development and Urban Development</b>										
Direct Outcome	Economic Development	Increased sustainability of enterprises developed	36. Number of enterprises participating in the EMM's business incubation program	140	35	35	35	35	The indicator measures the enterprises that benefit through actively participating in the mentorship, business linkages as well as access to financial and other business support services provided by EMM for sustainability purposes.	Database of the incubation programme, Dated & Signed Attended Registers.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
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<b>NATIONAL OUTCOME: PROTECT AND ENHANCE OUR ENVIRONMENTAL ASSETS AND NATURAL RESOURCES</b>										
<b>THEMATIC AREA 3: ENVIRONMENTAL WELLBEING</b>										
<b>ULTIMATE OUTCOME 3.1.: Sustainable Natural Resource Use</b>										
<b>INTERMEDIATE OUTCOME 3.1.2.: Deployment of Renewable Energy Regimes</b>										
Direct Outcome	Energy	Increased generation of renewable energy, from alternative /renewable sources	37. Megawatt of Installed capacity of alternative/renewable power	1mw	0	0	0	1mw	<p>The indicator measures installed capacity of renewable energy.</p> <p>This renewable energy is installed through a process where gas is extracted from a landfill site and turned into renewable energy through a convention process.</p>	Data stored on meter or on metering on- line. Monthly reports to be downloaded from meter or metering on-line.
<b>INTERMEDIATE OUTCOME 3.1.4: Promote re-use of waste</b>										
Direct Outcome	Waste Management Services	Increased waste minimization	38. % of recyclable waste diverted ( reclaimed) from landfill	7%	1%	2%	3%	1%	<p>The indicator measures the quantity of waste reclaimed or diverted from landfill sites for recycling purposes.</p> <p>Recyclable waste refers to paper, steel, plastic, demolished construction rubble to prevent or reduce the volume and or environmental impact of waste. The recycling is done through mechanisms such as re-using and processing waste for re-use calculated as follows: (Total Waste Reclaimed/Total Waste Disposed) x 100</p>	Waste Reclamation reports from private sector and monthly waste disposal tonnages per landfill

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/ 2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
NATIONAL OUTCOME: PROTECT AND ENHANCE OUR ENVIRONMENTAL ASSETS AND NATURAL RESOURCES										
THEMATIC AREA 3: ENVIRONMENTAL WELLBEING										
ULTIMATE OUTCOME 3.2.: Biodiversity and Ecosystems Management										
INTERMEDIATE OUTCOME 3.2.1.: Conserving existing ecosystem and biodiversity										
Direct Outcome	Real Estate	Increased management of designated Conservation Areas	39. Number of conservation areas managed.	1	0	0	0	1	The indicator measures the total number of areas where conservation work (expressed in the form of rehabilitation, protection, and preservation of the natural resources) was conducted.	Conservation Management Report

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					Q 1	Q 2	Q 3	Q 4		
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<b>NATIONAL OUTCOME: PROTECT AND ENHANCE OUR ENVIRONMENTAL ASSETS AND NATURAL RESOURCES</b>										
<b>THEMATIC AREA 3: ENVIRONMENTAL WELLBEING</b>										
<b>ULTIMATE OUTCOME 3.3.: Improved Environmental Governance</b>										
<b>INTERMEDIATE OUTCOME 3.3.1.: Increase air pollution control measures</b>										
Direct Outcome	Environmental Resource Management	Increased environmental awareness in community of EMM	40. Number of beneficiaries reached through the environmental capacity building programme	15000	3750	3750	3750	3750	The indicator measures the number of people who attended or participated in the campaigns implemented to educate and raise awareness on environmental related issues	Attendance registers.
<b>INTERMEDIATE OUTCOME 3.3.2.: Develop, Implement and Enforce By-laws of Carbon Reduction</b>										
Direct Outcome	Environmental Resource Management	Decreased vulnerability in EMM to the effects of climate change	41. Number of departments in EMM with a Climate Change Response Plan approved	6	1	1	2	2	The indicator tracks the number of EMM departments that have their developed Climate Change Response Plans approved  A Climate Change Response Plan is a document that outlines interventions aimed at decreasing vulnerability to the harmful effects of climate change.	Approved Departmental Climate Change Response Plans
Direct Outcome	Environmental Resource Management	Reduced pollution levels in EMM (Land, Water and Air	42. Number of ambient air monitoring stations operational and reporting problematic air pollution levels	10	10	10	10	10	The indicator measures the number of ambient air monitoring stations that are functional and reporting air pollution data to the South African Air Quality Information System. This informs the metro of poor air quality hotspots requiring further attention.  The Metro has a total of ten (10) ambient monitoring stations which must be kept operational at all times	Air Quality Data from the Monitoring Stations  Air Quality Report

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					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Environmental Resource Management	Reduced pollution levels in EMM (Land, Water and Air)	43. Number of land areas rehabilitated	4	1	1	1	1	The indicator tracks a number of land areas are identified to be rehabilitated. A land area is a specified portion of Council owned land. Rehabilitation means the restoration of these land areas to their original good condition.	Project plans and photos
Direct Outcome	Environmental Resource Management	Reduced pollution levels in EMM (Land, Water and Air)	44. Number of water bodies rehabilitated	4	1	1	1	1	This indicator tracks the number of identified water bodies rehabilitated. A water body is a body of water forming a geographical feature, for example a wetland or lake etc. Rehabilitation is an act of restoring these water bodies to their original state.	Water quality sample monitoring reports and photos
Direct Outcome	Environmental Resource Management	Increased compliance with environmental legislation	45. Number of EMM departments with an improved Environmental Compliance index score (Internal)	6	1	1	2	2	This indicator tracks number of audited departments registering a positive improvement in their index score.  An environmental compliance index is an index with criteria against which the departments' compliance is audited.  The number of elements of the criteria that each department complies with is recorded to give a score per department. As a department complies with more elements of the criteria, the score of that department increases.	Audit Reports evaluation sheets  Index

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
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	Environmental Resource Management		46. Number of industries with an improved Environmental Compliance index score (External)	6	1	1	2	2	<p>This indicator tracks the number of licensed industries which when audited against defined criteria register a positive improvement in their index score.</p> <p>An environmental compliance index is an index with criteria against which a licensed industry compliance is audited</p> <p>The number of elements of the criteria that each industry complies with is recorded to give a score per industry. As an industry complies with more elements of the criteria, the score of that industry increases.</p>	Inspection Reports Index evaluation sheets
Direct Outcome	Waste Management Services	Increased compliance of landfill sites	47. Number of landfill sites compliant with permit conditions	5	5	5	5	5	<p>This indicator tracks the total count of landfill sites that meet or comply with the conditions set in the operational permits granted.</p> <p>Landfill site means any site or premise used for the accumulation of waste with the purpose of disposing it in a sanitary manner.</p> <p>Permit or license conditions are granted by the Provincial and National Environmental Authority. Increased compliance with permit conditions refers to adherence to the stipulated the level of compliance per site.</p> <p>A compliant landfill refers to a site that complies with the permit conditions as set out by the permitting authorities.</p>	List of landfill sites with addresses, Independent quarterly reports as well as Provincial Landfill Audit Reports per site.

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					Q 1	Q 2	Q 3	Q 4		
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NATIONAL OUTCOME: AN INCLUSIVE AND RESPONSIVE SOCIAL PROTECTION SYSTEM										
THEMATIC AREA 4: SOCIAL EMPOWERMENT										
ULTIMATE OUTCOME 4.1.: Social care supply chains management										
INTERMEDIATE OUTCOME 4.1.1.: Integrate social care policy and family development										
Direct Outcome	Health and Social Development	Increased capacity in Early Childhood Development service delivery.	48. Number of ECD practitioners trained in accredited ECD training programme	100	0	0	0	100	The indicator measures the number of ECD practitioners graduating (after having undergone training) from an ECD training programme conducted by relevant accredited external service provider.	Signed and dated graduation list issued by the relevant accredited training provider.



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					Q 1	Q 2	Q 3	Q 4		
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<b>NATIONAL OUTCOME: AN INCLUSIVE AND RESPONSIVE SOCIAL PROTECTION SYSTEM</b>										
<b>THEMATIC AREA 4: SOCIAL EMPOWERMENT</b>										
<b>ULTIMATE OUTCOME 4.2.: CAPABILITIES DEVELOPMENT</b>										
<b>INTERMEDIATE OUTCOME 4.2.4.: Integrated family and early childhood development</b>										
Direct Outcome	SRAC	Increased participation of children aged 3-6 in accredited early childhood development Programme	49. Number of children aged 3-6 years participating in accredited ECD Programme	8000	1200	1200	3000	2600	<p>This indicator measures the total count of children aged 3-6 benefiting from an ECD programme supporting physical and cognitive development</p> <p>The programme includes indigenous music instrument, art development, art as healing, museum exhibition and educational tours, spelling bee, toy library, kiddies Olympics as well as learn to swim.</p>	Programme Attendance Registers.
Direct Outcome	SRAC	Increased participation of learners in SRAC School programmes	50. Number of SRAC school programs implemented	16	4	4	4	4	<p>The indicator tracks the number of school children-focused development programmes implemented in collaboration with the Department of Education. The programmes include sport and recreation, libraries and information services as well as arts and culture.</p> <p>Children are taught basic music instruments through Elementary Classic Music programmes. Strongest Link reading promotion, Debates (Chris Hani and OR Tambo months) 3. Football and Netball as well as the 7 other priority sporting.</p>	Programme Participation Registers.
Direct Outcome	SRAC	Increased capacitation of youth and adults across the development continuum	51. Number of beneficiaries participating accredited capacity building programmes	200	50	50	50	50	<p>The indicator tracks the number of beneficiaries participating in the accredited capacity building programmes implemented to impart technical skills</p>	Training / Participation Reports or Registers.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: A LONG AND HEALTHY LIFE FOR ALL SOUTH AFRICANS</b>										
<b>THEMATIC AREA 4.: SOCIAL EMPOWERMENT</b>										
<b>ULTIMATE OUTCOME 4.1.: Improved Environmental Governance</b>										
<b>INTERMEDIATE OUTCOME 4.1.2.: Implement Life Cycle Management</b>										
Direct Outcome	Health and Social Development	Reduced vertical transmission of HIV from Mother to Child	52. Percentage of babies tested HIV-positive (PCR) at six (6) weeks	<2.12%	<2.12%	<2.12%	<2.12%	<2.12%	The indicator measures the babies tested PCR HIV-positive six (6) weeks after birth as the proportion of babies born to HIV-positive mothers PCR tested for HIV at 6 weeks after birth.	District Health Information System - statistical data reports.
Direct Outcome	Health and Social Development	Improved Tuberculosis Treatment Outcomes	53. Percentage of New Smear Positive (+) Tuberculosis Patients Cured	>85%	>85%	>85%	>85%	>85%	The indicator measures the number of new Sputum Smear Positive Pulmonary Tuberculosis patients who are proved to be cured using smear microscopy at the end of their treatment as a proportion of new Sputum Smear Positive Pulmonary Tuberculosis patients started on treatment.	Electronic TB Register.
Direct Outcome	Health and Social Development	Increased access to Antiretroviral Therapy initiations	54. Number of eligible patients initiated on Antiretroviral Therapy	39 500	10 833	10 833	7 000	10 834	Number of eligible HIV-positive patients initiated on Antiretroviral Therapy during the reporting period.	District Health Information System - statistical data reports.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: ALL PEOPLE IN SOUTH AFRICA ARE AND FEEL SAFE</b>										
<b>THEMATIC AREA 4.: SOCIAL EMPOWERMENT</b>										
<b>ULTIMATE OUTCOME 4.3.: Responsive and Active Citizenry</b>										
<b>INTERMEDIATE OUTCOME 4.3.1.: Integrate Service Delivery and Citizen Responsibility</b>										
Direct Outcome	EMPD	A reduction in By-law contraventions An improvement in safety in the City	55. % decrease in By-laws enforcement policing operations	1%	0.25%	0.25%	0.25%	0.25%	The indicator measures the increase in intervention to reduce by-law enforcement operations.  A by-law violation is a breach, infringement, or transgression, as of a law, rule, etc.: as published by Local Government.	Dated and approved Operational Plans.
	EMPD		56. % increase in interventions to reduce crime and related incidents.	1%	0.25%	0.25%	0.25%	0.25%	The interventions refer to the number of arrests; the joint operations within the Justice Cluster; and, Social Crime Prevention Campaigns.	Dated and approved Operational Plans.
	EMPD		57. % increase in road policing operations	1%	0.25%	0.25%	0.25%	0.25%	This indicator tracks the percentage in road policing interventions to improve safety on the roads.	Dated and approved Operational Plans.
	EMPD	A reduction in fatal road accidents	58. % decrease in road fatalities	2% reduction (from previous FY performance)	0	1%	0	1%	The indicator tracks the reduction in road traffic accident death.  A road traffic fatality is a death resulting from injuries sustained in a road traffic accident including those of a pedestrian, pedal cyclist, motorcycle rider, occupants of three-wheeled motor vehicle, occupant of pick-up truck or van, occupant of heavy transport vehicles, bus occupant and individuals injured in other land traffic accidents (animal riders, occupants of a railway train etc.)	Accident register and monthly reports

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 2: JOB CREATING ECONOMIC GROWTH</b>										
<b>ULTIMATE OUTCOME 2.4.: Market and Product Development</b>										
<b>INTERMEDIATE OUTCOME 2.4.3.: Facilitate Development and Access to New Markets</b>										
Direct Outcome	Economic Development	Increased visitation by tourists to Ekurhuleni	59. Number of business tourists visiting Ekurhuleni per annum	35873	0	0	0	35873	The indicator tracks the number of business tourists visiting Ekurhuleni on a specific FY by a 10% cumulative (converted into numbers) cumulative target.	GTA annual Statistical Report

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 4: SOCIAL EMPOWERMENT</b>										
<b>ULTIMATE OUTCOME 4.2.: Capabilities Development</b>										
<b>INTERMEDIATE OUTCOME 4.2.1.: Increase Investment in Economic and Social Skills</b>										
Direct Outcome	Economic Development	Increased number of Job opportunities created	60. Number of job opportunities created	20000	0	7500	0	12500	The indicators measures the total count of job opportunities created on a specific financial year.  A job opportunity refers to any paid work created for an individual for any period of time.	Official Report from NDPW and Work attendance registers, appointment letters and payment schedules per project.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 4.: SOCIAL EMPOWERMENT</b>										
<b>ULTIMATE OUTCOME 4.3.: Responsive and Active Citizenry</b>										
<b>INTERMEDIATE OUTCOME 4.3.1.: Integrate Service Delivery and Citizen Responsibility</b>										
Direct Outcome	DEMS	Maintain and improve level of compliance with Ambulance Services Norms and Standards.	61. Number of emergency medical vehicles available on a 24/7 basis	60	60	60	60	60	This indicator measures the number of emergency medical vehicles (paramedic vehicles, ambulances and other types equipped from ILS levels and above) that are operational throughout each 24 hour period, 365 days a year.	Emergency Communication Centre (ECC) Software System Report (daily operational emergency medical vehicle report for a 24 hour period measured from 12H00 to 12H00).
			62. Percentage of Priority 1 emergency medical calls serviced within the required response time	65%	65%	65%	65%	65%	This indicator measures the ability of the emergency medical services response units to be able service a Priority 1 request within 15mins for 90% of the calls in an urban area (pop density >1500/km2) from time of call.	Emergency Communication Centre (ECC) Software System Report (Priority 1 attendance times).
	DEMS	Maintain and improved level of compliance with SANS 10090 for a Category 1 Fire Brigade Fire Service	63. Percentage compliance with the prescribed attendance times for a fire risks categories as per SANS 10090	75%	75%	75%	75%	75%	This indicator measures the ability of firefighting response units to be able to meet the prescribed attendance times for categorized fire risks from time of call to time of attendance more than 75% of the time as required for a Category 1 Fire Brigade Service as stipulated in SANS 10090	Emergency Communication Centre (ECC) Software System Report (Fire Incidents attended)
	DEMS	Increased levels of institutional emergency preparedness and disaster recovery	64. Number of municipal critical infrastructure plans that are in place to deal with impending and actual disasters	4	1	1	1	1	This indicator measures the number of hazard specific plans for critical municipal infrastructure and mission critical areas that are in place that outlines and explains functions, resources and coordination procedures for responding to and restoring the affected critical infrastructure and mission critical areas to an acceptable level of continuity and operational functionality during an impending or actual disaster.	Disaster Management Critical Infrastructure Register.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Waste Management Services	Increased provision of waste management services in line with the Waste management norms and standards	65. Percentage of households provided with weekly kerb-side waste removal services in formal areas	100%	100%	100%	100%	100%	The indicator measures the households that have been provided with or are recipients of weekly kerb-side waste removal services in the formal dwelling areas. Formal households refers to a developed residential property where individual even were approved in terms of Town planning legislation with weekly curbside waste collection. Curbside waste collection refers to municipal refuse collection from a 240ℓ bin or plastic bags on a designated day of the week. (Target is based Billing Data in Venus to date)	Departmental Waste collection trip sheets
	Waste Management Services	Increased provision of waste management services in line with the National and Provincial Waste management norms and standards	66. Percentage of additional households (RDP) provided with access to refuse removal	100%	100%	100%	100%	100%	The indicator measures the additional (RDP) households provided with access to refuse removal or who benefit from refuse removal.  Low cost housing built in line with the Reconstruction and Development Policy, 1994 with weekly kerbside waste collection viewed mostly as indigent households for equitable share allocation by National Treasury. Human settlements are responsible for development of the new households. Waste Management will provide waste collection service to the community as and when they develop and report to National Treasury as per reporting requirements.	Department Waste collection trip sheets.
Direct Outcome	Waste Management Services	Increased provision of waste management services to informal settlements	67. Number of 240ℓ bins rolled – out.	44,000	11000	11000	11000	11000	The indicator tracks the number of waste receptacles procured and delivered to the residents of the Municipality. The receptacle has the capacity to handle 240ℓ of waste. Rollout refers to delivery of the bin to the resident by the municipal officials or contractors, the resident must sign for receipt and the database will be handed to finance for billing.	Signed delivery notes and a summary of the bins submitted to finance waste management for billing.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Health and Social Development	Reduce the rate of infestation to prevent vector related preventable diseases.	68. Rate of rodent infestation in the formal premises	16%	16%	16%	16%	16%	The indicator measures the extent to which interventions undertaken to reduce rodent infestation in communities are effective by reference to the decrease in the rodent infestation rate (RIR). Number of inspected formal premises (premises with official stands numbers) that have active signs of rodents during the first inspection as a proportion of the total number of premises inspected during the first round of inspection. Active signs of infestation include fresh droppings; rodent burrows without spider web; presence of rats; gnawing marks; runways and smell of rats' urine.	Inspection reports and Regional Environmental Health Information System Database.
Direct Outcome	Health and Social Development	Reduce the rate of infestation to prevent vector related preventable diseases.	69. Rate of rodent infestation in informal settlements households after intervention	45%	45%	45%	45%	45%	The indicator measures the extent to which interventions undertaken to reduce rodent infestation in communities are working by reference to the decrease in the rodent infestation rate (RIR). Number of inspected households in informal settlements that have active signs of rodents during inspection after intervention as a proportion of the total number of households in informal settlements inspected after intervention. Active signs of infestation include fresh droppings; rodent burrows without spider web; presence of rats; gnawing marks; runways and smell of rats' urine.	Inspection reports and Regional Environmental Health Information System Database.
	Health and Social Development	Increased registration of new indigents.	70. Number of new indigent households registered	16000	4200	3800	3800	4200	The indicator tracks the new indigent households registered in the indigent data base or register. Identification and registration of indigent household to access free municipal basic services as provided by the National Government. The basic services include free basic water, free refuse collection, free basic electricity and free basic sanitation.	Indigent register and Electronic Indigent Management System Reports.
Direct Outcome	CRM	Improved coordination of multi-disciplinary service delivery facilitate through ORIT	71. Percentage of customer queries resolved in accordance with customer service standards	85%	77,5%	80%	82,5%	85%	The indicator measures the percentage count of service request/complaint referred to the relevant service delivery departments for resolution through the coordination and management of Operation Rapid Intervention Team (ORIT).	EMIS system generated reports and ORIT minutes.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 5.: EFFECTIVE COOPERATIVE GOVERNANCE</b>										
<b>ULTIMATE OUTCOME 5.1.: Building a Capable Local City State</b>										
<b>INTERMEDIATE OUTCOME 5.1.2.: Modernise and Capacitate the Institution</b>										
Direct Outcome	CRM	Uniform Customer Service throughout the City	72. Number of contact points providing uniform customer services	30	26	28	29	30	The indicator measures the total count of residents contact points made available at any given time. This includes the count of those brought forward from the previous year/quarter and those that might have been newly established in the year/quarter under review	EMIS system generated reports.
Direct Outcome	ICT	Increased fibre broadband coverage within the metro	73. Number of Wi-Fi hotspots deployed	100	25	25	25	25	The indicator tracks a number of Wi-Fi hotspots deployed as part of the digital city enablement.  A hotspot is a site that offers internet access over a wireless local area network through the use of a re-router connected to a link to an internet service	Systematic Source: Commissioning certificate, Wi-Fi master station.
Direct Outcome	Strategy and corporate Planning	Improved implementation of Monitoring & Evaluation	74. Number of evaluations conducted	2	0	0	1	1	The indicator measures the total count of evaluations conducted on the GDS programmes which find expression in the SDBIP.	Programme evaluation reports.
	Strategy and corporate Planning	Improved business intelligence to inform service delivery decision making	75. Metro-wide service delivery satisfaction rate recorded	68%	0	68%	0	0	This indicator measures the municipal's customer satisfaction and this is determined through an Annual Customer (households and businesses) Satisfaction Survey. The survey assesses the customer's satisfaction with a battery of municipal services and the outcome is used to improve planning and decision making in the City.	Service Delivery Satisfaction survey report.
Direct Outcome	Communications and Brand Management	Institutionalise a clear single brand identity	76. Number of brand promotion interventions implemented	12	3	3	3	3	The indicator tracks the number of brand promotion interventions implemented during the reporting period in pursuit of a clear single brand identity.	Attendance register, Event POE, post-event assessment reports.



Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
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	Fleet	Increased efficient utilisation of the vehicle fleet	77. Number of vehicles fitted with a utilization tracking device	280	70	70	70	70	<p>The indicator measures the total count of municipal vehicles fitted with a tracking device for a specific FY. This is to ensure the vehicles are used properly and also to curb abuse.</p> <p>The numerator is 4100 vehicles targeted for location and recovery, kilometre usage per month, driver identification, driver behaviours (speeding, harsh braking and acceleration), fines routing.</p>	Installation/ fitment reports (job cards).
Direct Outcome	Fleet	Reduction in fuel operating costs	78. Number of vehicles fitted with the electronic fuel management device	244	0	81	81	82	<p>Number of vehicles to be fitted with Electronic fuel management devices to monitor daily fuel consumption per vehicle and provide a secondary source of kilometre travelled to calculate the cost per kilometre (cpk) for all vehicles fitted with the technology. The original target for these e-Fuel units was set at 1650 by end 2016. The target was revised upwards to align with the number of vehicles fitted with tracking devices to date (i.e. 4400)</p>	Installation/ Fitment Records (Job cards)
	Risk Management	Improved level of corporate governance and compliance through efficient and effective standards, practices and systems	79. Number of risk profiles completed	30	7	7	8	8	<p>This indicator measures the number of risk profiles completed. Risk profiles contain critical information on the risks inherent to the department, perceived level of effectiveness of controls and mitigation of risks.</p>	Risk profile reports approved the Chief Risk Officer/Divisional Head: Business Risks.
Direct Outcome	Risk Management	Improved level of corporate governance and compliance through efficient and effective standards, practices and systems	80. Level of EMM compliance maturity recorded	2	0	0	0	2	<p>Institutional compliance maturity measures the advancement of the institutional culture implementing and observing processes, systems and principles of ethics, integrity and compliance with applicable laws, regulations and policies.</p>	Compliance Maturity Assessment Report.
Direct Outcome	Risk Management	Improved effectiveness of risk financing and transfer	81. Number of insurance audits undertaken	4	1	1	1	1	<p>This indicators measures the number of audits undertaken to review the adequacy and effectiveness of the municipal insurance portfolio and cover.</p>	Insurance Review/Audit reports approved by the Chief Risk Officer.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Legislature	A functional Legislature	82. Percentage of referred items resolved by Council	100%	100%	100%	100%	100%	The indicator tracks seamless flow of matters referred to Council by the Programming Committee. This to be achieved by measuring the percentage of decisions taken by Council against the number of matters referred and/or before it. The target is absolute through-out the quarters and outer years.	Programming Committee and Council Minutes.
	Legislature	A functional Legislature	83. Number of functional Section 79 Committees	18	18	18	18	18	The indicator tracks the functionality of Oversight and standing Committees of Council. Functionality in this case means that all the eighteen committees convene as per the Council-approved Calendar, deliberate on matters referred to them and report to Council.	Minutes of committee meetings Council-approved calendar.
Direct Outcome	Legislature	A functional Legislature	84. Number of functional ward committees	101	101	101	101	101	The indicator tracks the number of functional ward committees. Functionality in this instance means that all Ward Committees meet as scheduled, deliberate and report to Council on relevant community issues in their respective areas.	Ward Committee reports prepared for Council on community issues considered.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Corporate and Legal Services	Reduced legal threats against EMM	85. Percentage progress made with establishing the Office of the Municipal Ombudsman.	100%	35%	70%	85%	100%	<p>The indicator tracks the progress made to operationalise the Ombudsman's Office against set targets in the reporting period.</p> <p>Ombudsman is a person appointed by the Municipality to receive and investigate complaints of maladministration made by citizens against the municipality.</p> <p>The appointment of an ombudsman assists the municipality in fulfilling its obligation to provide accountable, democratic and transparent governance to its residents.</p>	<p><b>Q1:</b> Draft By-Law finalised, {10%} Item to Council {15%} and Council's intention declared {10%};</p> <p><b>Q2:</b> Public participation processes {15%}, By-Law approved by Council {10%} and promulgated {10%};</p> <p><b>Q3:</b></p> <ul style="list-style-type: none"> <li>Ombudsman office establishment: Facilitate the Recruitment of the Ombudsman &amp; staff through engagement with (HRM&amp;D){5%} and facilitate the effective linkage between the Ombudsman &amp; CRM (support){5%} and RED for office accommodation {5%}.</li> <li><b>Q4:</b> Handover to Champion Office (Speaker's Office){15%}.</li> </ul>
	Corporate and Legal Services	Resolved resident Complaints/disputes	86. Number of Municipal Courts piloted.	2	0	0	1	1	<p>The indicator tracks the number of Municipal Courts piloted during the year under review.</p> <p>A municipal court is a court that deals mainly with the prosecution of traffic offences, and offences in terms of municipal by-laws, such as those for: informal trading, zoning and building, fireworks etc.</p> <p>Municipal Courts fall under Magistrates Courts in SA.</p>	<p>Register on the letterhead of Contraventions and infringement notices issued.</p> <p>Report on the Magisterial and Branch Courts.</p>

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Corporate and Legal Services	Improved regulatory compliance	87. Percentage of By-Law contravention cases filed with the courts for finalisation	100%	100%	100%	100%	100%	The indicator tracks the effectiveness by which by law contravention cases are filed with the Courts adjudication.  Register on instructions on town planning, building control, and by-law violations received from Client Departments – matters received processes and dealt with supported by documentary evidence where applicable, i.e.  Letters of appointment of attorneys on each matter dealt with (instructions to commence)  Affidavits where applicable &  Court Orders where applicable	
	Internal audit	Finalise risk based audit reports and Performance audit reports as stipulated on the approved annual audit plan	88. % of planned internal audit reviews completed	90%	90%	90%	90%	90%	The indicator tracks the extent to which the approved internal audit plan has been executed.  Numerator: Number of completed Internal Audit reports.  Denominator: Number of planned audit reviews according to the approved Internal Audit plan.  Internal Audit reports.  Approved Internal Audit Plan indicating audits planned.	
Direct Outcome	Internal audit	Finalised investigations of cases reported	89. % of cases finalised with clear recommendations	60%	60%	60%	60%	60%	The indicator tracks the extent to which alleged cases of fraud and corruption reported to Internal Audit, has been investigated.  Numerator: Number of forensic reports for the year to date.  Denominator: Number of cases carried over plus new cases reported for the year to date.  Forensic investigation reports.  Register of forensic investigations.	

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
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Direct Outcome	EPMO	Improved project management capabilities of EMM	90. Project Management maturity level	3	0	0	0	3	The indicator measures the maturity of project management best practices within the metro. Improvement is traced through the rating scale of 1 - 5 where 5 signifies the most efficient project management environment (methodologies and practices) and 1 denotes the least efficient project management environment.	Project management assessment tool (the ratings will be drawn from the readings of the tool).
Direct Outcome	EPMO	Improved performance on capital expenditure against the budget for capital projects	91. Percentage capex spend against the budget for capital projects	95%	20%	45%	70%	95%	The indicator tracks municipality capital expenditure through various quarters during the financial year. Measuring improvement in capital expenditure of the following department's year on year from 95% to ultimately achieving 98% by 2018/19: (a) EMPD; (b) Roads and Stormwater; (c) Water and Sanitation; and (d) Waste Management.	Strategy jointly approved by EPMDs and Client Department HoDs; Resource Plan jointly approved by EPMD and Client Department HoDs; and Venus Report.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 5.: EFFECTIVE COOPERATIVE GOVERNANCE</b>										
<b>ULTIMATE OUTCOME 5.2.: Strengthen Developmental Governance</b>										
<b>INTERMEDIATE OUTCOME 5.2.1.: Establish Partnerships for Service Delivery</b>										
Direct Outcome	Communications and Brand Management	Enhanced City stakeholder relations	92. Number of multi-departmental participative stakeholder engagements coordinated	16	4	4	4	4	The indicator tracks performance regarding the coordination of stakeholder engagements that are multi-departmental, and participative in nature. The unit of analysis is the "multi-departmental stakeholder engagements", and the unit of measure is the "number of multi-departmental stakeholder engagements coordinated".	Attendance registers, event POE, post-event assessment reports

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
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<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 5.: EFFECTIVE COOPERATIVE GOVERNANCE</b>										
<b>ULTIMATE OUTCOME 5.3.: Establish Long Term Fiscal Strength</b>										
<b>INTERMEDIATE OUTCOME 5.3.1.: Galvanise State and Private Sector Investment</b>										
Direct Outcome	Economic Development	Increased public investment and large scale private investments through the proposals submitted	93. R-value of investments committed	R7 billion	0	0	0	R7 billion	<p>This indicator reflects the Rand Value of investment realised in terms of Private sector investment in the City as a result of investment attraction initiatives by the City Landed investments during a specific financial year resulting from investors/developers investing in Tshwane.</p> <p>Rand value of investment refers to a total of all projects' investment values given by investors / developers for all projects facilitated within the reporting period". The indicator only refers to new Investment that may be in the form of green field, brown field or an expansion facilitated by among other activities: assisting new and existing investors with Council and other regulatory processes needed before an investment can be undertaken, site identification, applications for council bulk services, applications for incentives and or finance, etc.</p>	Project Registration forms, Investment Committee Minutes, Letters of confirmation / commitment, Council approved items, and other EMM related approvals like bulk services, etc.).
Direct Outcome	Real Estate	Improved management of property portfolio – Strategic Land Parcels	94. Number of land parcels packaged and released for implementation through development agreements	15	0	5	5	5	The indicator tracks the actual number of land parcels approved for release by council.	Source of evidence is either the council minutes or evidence of lease or sale agreement

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 5.: EFFECTIVE COOPERATIVE GOVERNANCE</b>										
<b>ULTIMATE OUTCOME 5.3.: Establish Long Term Fiscal Strength</b>										
<b>INTERMEDIATE OUTCOME 5.3.2.: Strengthen Tax Base and Income Streams</b>										
Direct Outcome	Water and Sanitation Services	Decrease Non Revenue Water	95. Percentage of Non-Revenue Water (NRW)	36%	37.2%	36.8%	36.4%	36%	Total system input volume minus billed authorised consumption minus consumption in Informal settlements (bulk metered and extrapolated) and RDP houses (bulk metered and extrapolated) divided by the total system input volume.	IWA Water Balance calculated on a monthly basis by the Planning Division.
Direct Outcome	Water and Sanitation Services	Increased Metering of unmetered stands	96. Number of unmetered stands provided with meters	10,000	500	2000	3000	4500	The indicator measures the number of stands without water meters provided with these meters for the first time.	Venus plus outstanding installation applications for metered stands awaiting input into the system(from Revenue and Projects).
Direct Outcome	Finance	Optimised Collections for Sustainable Service Delivery	97. Percentage of Billed Amounts Collected	94%	89%	92.8%	93.5%	94%	This indicator measures the EMM's payment/collection levels received from its consumers within the City of Ekurhuleni in terms of the % rand value receipted in respect to billed amounts.  NB: Quarterly Targets are for the said quarter only and is not a cumulative target.	The sources of the data is the financial system which records and bills consumption which is used by the consumers of Ekurhuleni. The financial system also has the capability to record payment and receipting of monies received in regard to the billed amounts.



Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
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	Economic Development	Increases Revenue generated by SFPM	98. Rand-value generated in SFPM	R21,000,000	R5,000,000	R5,000,000	R5,000,000	R5,000,000	The indicator measures the rate of increase in the revenue generated at the Springs Fresh Produce Market (SFPM).	SFPM Financial Statements (Month-end Reports) aggregated into a quarterly statement.
Direct Outcome	Transport Provision Planning (BBC)	Improved sustainability of the buses from core business activities	99. Total Revenue Generated from core business	R28, 658, 280	R7,451,153	R6,448,113	R7,307,861	R7,451,153	This revenue will be from core business activities, it will be generated from cash paying commuters, sales of bus coupons and smart cards, and also the Government subsidy.	Copy of financial statement.
Direct Outcome	Real Estate	Revenue enhancement through the property portfolio	100. Percentage increase in revenue generated through management of property transactions	5%	0	0	0	5%	The indicator tracks revenue generated through municipal property transactions for the financial year. Numerator for year is the increase for that year and the denominator is the previous year's total revenue	Archibus Financial Statements
Direct Outcome	Human Settlements (EDC)	Increased financial sustainability	101. Revenue collected as a % of amount billed (R30,2m) for the year excluding arrears	93%	93%	93%	93%	93%	This indicator tracks revenue collected as per percentage of amount billed.  Cash collected (numerator) over amounts invoiced (denominator) which excludes amounts that have been written-off; and amounts owed by tenants that no longer in the EDC units. The target is an average of results achieved for the FY (all four quarters)	Management Accounts/ Financial Statements/ Audit Reports.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Energy	Improved energy balance by reduction of non-technical losses	102. Percentage Unaccounted for electricity	11.1%	11.2%	11.2%	11.1%	11.1%	This indicator seeks to track the results of the efforts implemented to reduce of unaccounted for electricity. The aim is to protect the Energy Revenue component of the City. Energy losses are made up of two components: technical losses and non-technical losses. Technical losses are estimated conservatively at approximately 5.9%. This loss cannot be reduced. Non-technical losses (controllable losses) are targeted and can be reduced. This comprises illegal connections, tampering and other forms of theft of electricity.	Eskom accounts, City Power accounts, Venus financial system, and Suprima software.
Direct Outcome	Finance	Clean and Effective Administration	104. Audit Opinion from the Auditor General	Clean Audit	0	Clean Audit	0	0	This indicator measures the EMM's ability to obtaining an Audit Opinion from the Auditor General South Africa according to certain predetermined criteria set out by the Auditor General South Africa.	Audit Report issued by the Auditor General South Africa.
Direct Outcome	Finance	Improved Procurement Management	105. Percentage of tenders completed within the valid period (120 days from date of close of advert)	80%	50%	50%	60%	80%	The indicator seeks to measure the % of tenders that have been completed during the validity period of 120 days from the date of close of advert, resulting in either an award or non-award.	Monthly and Quarter Tender Statistics Report which is compiled from the BAC minutes as a data source.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
<b>NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM</b>										
<b>THEMATIC AREA 5.: EFFECTIVE COOPERATIVE GOVERNANCE</b>										
<b>ULTIMATE OUTCOME 5.4.: Strategic Acquisition and Management of Assets and Operations</b>										
<b>INTERMEDIATE OUTCOME 5.4.1.: Strategic Acquisition and Management of Human Resources</b>										
Direct Outcome	HRMD	Reduced vacancies in line with the identified critical posts on the new organisational structure	106. Percentage of critical prioritised posts filled	60%	0	0	0	60%	The indicator tracks positions that are filled that will assist departments in meeting the mandate of EMM. Numerator - number of positions filled Denominator - number of critical prioritised posts signed off by CM	Signed schedule by City Manager of critical posts Spreadsheet of the candidates appointed.
<b>INTERMEDIATE OUTCOME 5.4.2.: Strategic Acquisition and Management of Key Assets</b>										
Direct Outcome	Roads and Stormwater	Improved management of key assets	107. KM of road network maintained	1193	262	310	335	286	The improved management of key assets means a) the kilometres of strategic roads (see definition above), b) the kilometres of tarred roads (secondary roads) maintained, c) the kilometres of gravel roads maintained d) the kilometres of informal gravel roads maintained and e) the road signs maintained expressed in kilometre terms (8 signs is equal to one equivalent kilometre). Maintenance of roads in this context means the reinstatement of the riding quality to an acceptable standard by addressing potholes, crack sealing, sealants, localised patching, grading of the road network, etc. Strategic Road Network maintained = 20km Tarred Road network maintained = 53km Gravel Road Network Maintained = 220km Informal Road Network Maintained = 60km Road Signage compliant to legislation = 840 equivalent km	Completion reports, payment certificates.
Direct Outcome	Roads and Stormwater	Key stormwater assets managed	108. Number of stormwater systems maintained	8000	2500	2000	2000	1500	Key stormwater assets maintained means stormwater and attenuation dams maintained. In this context a SW System means a) an inlet with the associated conduit or part there-of maintained or b) an attenuation dam maintained to alleviate flooding. Stormwater Pipe and Channel Systems Maintained = 8000 systems	Completion reports, payment certificates.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		
Direct Outcome	Water and Sanitation Services	Maintain Blue drop status on drinking water quality management	109. Blue Drop score (min 95%)	>95%	>95%	>95%	>95%	>95%	Blue Drop certification and quarterly chemical, biological water quality results which should be greater >95%.	Blue Certificate and quarterly water quality results obtainable from the Revenue Division.

Level of Planning	Responsible Department	Planning Statements	Indicators	2015/2016 Annual Target	2015/2016				Definition of Indicator	Data Sources
					Q 1	Q 2	Q 3	Q 4		
					Sept	Dec	Mar	June		

NATIONAL OUTCOME: RESPONSIVE, ACCOUNTABLE, EFFECTIVE AND EFFICIENT DEVELOPMENTAL LOCAL GOVERNMENT SYSTEM

THEMATIC AREA 5.: EFFECTIVE COOPERATIVE GOVERNANCE

ULTIMATE OUTCOME 5.4.: Strategic Acquisition and Management of Assets and Operations

INTERMEDIATE OUTCOME 5.4.3.: Strategy Aligned Human Resources Management

Direct Outcome	HRMD	Institutional Review	110. Number of Change Management interventions implemented	2	0	1	0	1	The approval of the institutional review simply converses new defined organisation. The indicator is about tracking and monitoring the effective and efficient implementation of change management interventions in the City of Ekurhuleni	The signed off intervention reports by the City Manager The signed attendance registers.
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# **ANNEXURE F**



# *Siyakhokha Siyathuthuka*

City of Ekurhuleni's official internal electronic newsletter on financial matters



( We pay, We Prosper)

## **Annexure F**

### **EKURHULENI METROPOLITAN MUNICIPALITY**

**2015/16 TO 2017/18**

### **MEDIUM-TERM REVENUE AND EXPENDITURE FORECASTS CAPITAL BUDGET PER WARD**

**2015/16 Medium Term Revenue & Expenditure Framework**

Department	Budget Year 2015/16	%	Budget Year +1 2016/17	%	Budget Year +2 2017/18	%
Chief Operating Officer	630,000	0.01%	180,000	0.00%	180,000	0.00%
City Manager	1,230,000	0.03%	280,000	0.01%	330,000	0.01%
City Planning	4,400,000	0.10%	4,800,000	0.10%	3,500,000	0.07%
Communication and Brand Management	820,000	0.02%	450,000	0.01%	350,000	0.01%
Corporate Legal Services	1,400,000	0.03%	570,000	0.01%	700,000	0.01%
Council General	-	0.00%	204,000,000	4.11%	-	0.00%
Customer Relations Management	17,850,000	0.40%	850,000	0.02%	850,000	0.02%
Disaster & Emergency Management Services	110,880,000	2.48%	139,370,000	2.81%	123,320,000	2.38%
Economic Development	76,000,000	1.70%	68,180,000	1.38%	26,940,000	0.52%
EMPD	91,995,000	2.06%	96,500,000	1.95%	87,700,000	1.69%
Energy	529,760,000	11.85%	741,700,000	14.96%	721,700,000	13.93%
Environmental Resources Management	149,080,000	3.33%	160,225,000	3.23%	168,200,000	3.25%
EPMO	3,180,000	0.07%	220,000	0.00%	220,000	0.00%
Executive Office	2,913,000	0.07%	14,500,000	0.29%	5,300,000	0.10%
Finance	9,951,000	0.22%	14,451,000	0.29%	4,700,000	0.09%
Fleet Management	11,899,406	0.27%	750,000	0.02%	720,000	0.01%
Health & Social Development	104,300,000	2.33%	153,200,000	3.09%	175,120,000	3.38%
Human Resources Management & Development	1,030,000	0.02%	1,000,000	0.02%	1,650,000	0.03%
Human Settlements	579,291,900	12.96%	608,759,535	12.28%	375,589,000	7.25%
ICT	322,035,000	7.20%	308,717,700	6.23%	339,212,270	6.55%
Internal Audit	384,500	0.01%	424,500	0.01%	580,000	0.01%
Legislature	3,800,000	0.08%	3,400,000	0.07%	3,400,000	0.07%
Real Estate	220,780,000	4.94%	210,120,000	4.24%	741,500,000	14.31%
Risk Management	220,000	0.00%	220,000	0.00%	250,000	0.00%
Roads and Stormwater	674,700,000	15.09%	635,400,000	12.82%	576,700,000	11.13%
SRAC	193,400,000	4.33%	115,911,111	2.34%	114,500,000	2.21%
Strategy & Corporate Planning	310,000	0.01%	360,000	0.01%	390,000	0.01%
Transport	729,243,621	16.31%	785,989,000	15.85%	1,008,844,000	19.47%
Waste Management	117,980,000	2.64%	179,500,000	3.62%	185,000,000	3.57%
Water & Sanitation	512,100,000	11.45%	508,000,000	10.25%	515,000,000	9.94%
<b>Total</b>	<b>4,471,563,427</b>	<b>100%</b>	<b>4,958,027,846</b>	<b>100%</b>	<b>5,182,445,270</b>	<b>100%</b>

**2015/16 Medium Term Revenue & Expenditure Framework - Per Source Of Finance**

Source Of Finance	Budget Year 2015/16	%	Budget Year +1 2016/17	%	Budget Year +2 2017/18	%
Capital Replacement Reserve (CRR)	502,200,000	11.23%		0.00%		0.00%
Energy Efficiency & Demand Side Management (EEDSM)	14,000,000	0.31%	20,000,000	0.40%	20,000,000	0.39%
Human Settlement Developmnet Grant (HSDG)	29,079,000	0.65%	-	0.00%	-	0.00%
Intergrated National Electrification Programme (INEP)	50,000,000	1.12%	40,000,000	0.81%	30,000,000	0.58%
External Loans	1,006,655,000	22.51%	1,812,300,000	36.55%	1,711,600,000	33.03%
Neighborhood Development Partnership Grant (NDPG)	20,000,000	0.45%	60,000,000	1.21%	53,390,000	1.03%
Provincial Grant	3,000,000	0.07%	8,000,000	0.16%	6,000,000	0.12%
Public Transport Network Grant (PTNG)	309,296,000	6.92%	404,389,000	8.16%	536,544,000	10.35%
Revenue	987,152,906	22.08%	945,248,200	19.07%	1,104,911,270	21.32%
Urban Settlement Development Grant (USDG)	1,550,180,521	34.67%	1,668,090,646	33.64%	1,720,000,000	33.19%
<b>Total</b>	<b>4,471,563,427</b>	<b>100%</b>	<b>4,958,027,846</b>	<b>100%</b>	<b>5,182,445,270</b>	<b>100%</b>

**2015/16 Medium Term Revenue & Expenditure Framework - Per CIF Categories**

CIF Categories	Budget Year 2015/16	%	Budget Year +1 2016/17	%	Budget Year +2 2017/18	%	CIF Approved %
Economic Development	1,028,343,621	23.00%	1,497,689,000	30.21%	1,607,344,000	31.02%	23.00%
Upgrading and Renewal	1,970,120,341	44.06%	1,827,148,200	36.85%	1,857,211,270	35.84%	44.06%
Urban Restructuring	1,473,099,465	32.94%	1,633,190,646	32.94%	1,717,890,000	33.15%	32.94%
<b>Total</b>	<b>4,471,563,427</b>	<b>100%</b>	<b>4,958,027,846</b>	<b>100%</b>	<b>5,182,445,270</b>	<b>100%</b>	<b>100%</b>



**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Chief Operating Officer	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	310,000	80,000	80,000
Chief Operating Officer	Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	70,000	70,000
Chief Operating Officer	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	30,000	30,000
City Manager	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	120,000	140,000
City Manager	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	120,000	140,000
City Manager	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	30,000	40,000	50,000
City Manager	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	-	-
City Planning	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,700,000	3,000,000	2,000,000
City Planning	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
City Planning	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	200,000
City Planning	Specialised Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	600,000	600,000
City Planning	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	400,000	400,000	400,000
City Planning	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	300,000	-
Communication and Brand Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	250,000
Communication and Brand Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	20,000
Communication and Brand Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	70,000	50,000	80,000
Communication and Brand Management	Vehicles: two seats or less	Upgrading and Renewal	Operational Equipment	Operational Equipment	350,000	-	-
Corporate Legal Services	Departmental ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	250,000	200,000
Corporate Legal Services	Departmental Office Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	170,000	50,000
Corporate Legal Services	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	150,000	200,000
Corporate Legal Services	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	250,000
Council General	Provision for Bulk Infrastructure(Glen Gory Development)	Economic Development	Corporate	All wards	-	204,000,000	-
Customer Relations Management	CCA Brownfields Upgrades	Upgrading and Renewal	Kempton Park	17	8,000,000	-	-
Customer Relations Management	Daveyton Building Upgrade	Upgrading and Renewal	Daveyton	70	5,000,000	-	-
Customer Relations Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	400,000	400,000	400,000
Customer Relations Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	450,000	450,000	450,000
Customer Relations Management	Tembisa 2/ Winnie Mandela New Building	Upgrading and Renewal	Tembisa 2	89	4,000,000	-	-
Disaster & Emergency Management Services	3 x Mobile be SAFE Units	Upgrading and Renewal	Boksburg	20, 32, 73	2,800,000	2,800,000	-
Disaster & Emergency Management Services	Const Fire Station Olifantsfontein	Urban Restructuring	Kempton Park	23	1,200,000	2,000,000	10,000,000
Disaster & Emergency Management Services	Const Fire Station/House Albertina Sisulu Corridor	Urban Restructuring	Kempton Park	15	2,000,000	12,400,000	15,000,000
Disaster & Emergency Management Services	Const Fire Station/House Germiston Central	Urban Restructuring	Germiston	36	15,000,000	9,000,000	-
Disaster & Emergency Management Services	Elandsfontein/Isando Fire Station	Urban Restructuring	Kempton Park	15	1,000,000	2,000,000	10,000,000

**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Disaster & Emergency Management Services	Emergency Services Training Academy	Urban Restructuring	Kempton Park	100	-	2,000,000	3,000,000
Disaster & Emergency Management Services	Emergency Vehicle Navigation and Dispatching System	Upgrading and Renewal	Operational Equipment	Operational Equipment	950,000	600,000	180,000
Disaster & Emergency Management Services	Establish Radio Technical Workshop	Upgrading and Renewal	Kempton Park	17	1,500,000	-	-
Disaster & Emergency Management Services	Extention of Farrarmere Fire Station	Upgrading and Renewal	Benoni	26	1,000,000	8,000,000	-
Disaster & Emergency Management Services	Furnished BeSAFE Centre	Upgrading and Renewal	Boksburg	32	2,400,000	-	-
Disaster & Emergency Management Services	High Volume Emergency Water Relay System	Upgrading and Renewal	Boksburg	22	-	15,000,000	20,000,000
Disaster & Emergency Management Services	ICT Equipment (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	500,000	500,000
Disaster & Emergency Management Services	ICT Equipment (EMS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,800,000	800,000	2,000,000
Disaster & Emergency Management Services	ICT Equipment (Support Services)	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	100,000	-
Disaster & Emergency Management Services	Office Furniture (EMS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	800,000	1,800,000
Disaster & Emergency Management Services	Office Furniture Support Services)	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	-	300,000
Disaster & Emergency Management Services	Office Furniture: (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	50,000	100,000
Disaster & Emergency Management Services	Other Equipment (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	200,000
Disaster & Emergency Management Services	Other Equipment (EMS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,900,000	2,400,000	2,500,000
Disaster & Emergency Management Services	Other Equipment Support Services)	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	-	-
Disaster & Emergency Management Services	Refurb of All Metro Fire Stations/House	Upgrading and Renewal	Benoni	27	2,000,000	2,400,000	-
Disaster & Emergency Management Services	Refurbishment Community Safety HQ	Upgrading and Renewal	Edenvale	20	250,000	5,000,000	-
Disaster & Emergency Management Services	Refurbishment of DMC Premises / facilities	Upgrading and Renewal	Alberton	94	-	200,000	-
Disaster & Emergency Management Services	Refurbishment of DMC Premises / facilities	Upgrading and Renewal	Alberton	94	-	300,000	-
Disaster & Emergency Management Services	Replacement of Breathing Apparatus Sets	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	120,000	140,000
Disaster & Emergency Management Services	Restoration of Germiston Fire Station	Upgrading and Renewal	Germiston	36	1,000,000	2,000,000	-
Disaster & Emergency Management Services	Specialized Equipment (DMC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	500,000

**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Disaster & Emergency Management Services	Specialized Equipment (ES)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,400,000	2,400,000	2,500,000
Disaster & Emergency Management Services	Specialized Vehicles (ES)	Upgrading and Renewal	Operational Equipment	Operational Equipment	30,000,000	30,000,000	32,000,000
Disaster & Emergency Management Services	Two way Radio Communication Equipment	Upgrading and Renewal	Kempton Park	6, 17, 20, 21, 27, 32, 36, 41, 45, 71, 74, 75, 84, 88, 92, 94, 100	500,000	500,000	1,500,000
Disaster & Emergency Management Services	Upgrade all Repeater Sites Phase 1	Upgrading and Renewal	Kempton Park	6, 17, 20, 21, 27, 32, 36, 41, 45, 71, 74, 75, 84, 88, 92, 94, 100	300,000	500,000	500,000
Disaster & Emergency Management Services	Upgrading of Alberton Fire Station	Upgrading and Renewal	Alberton	94	800,000	1,200,000	-
Disaster & Emergency Management Services	Upgrading of Benoni Central Fire Station	Upgrading and Renewal	Benoni	27	600,000	600,000	-
Disaster & Emergency Management Services	Upgrading of Commercia Fire Station	Upgrading and Renewal	Edenvale	12	600,000	-	-
Disaster & Emergency Management Services	Upgrading of Edenvale Fire Station	Upgrading and Renewal	Edenvale	19	600,000	1,200,000	-
Disaster & Emergency Management Services	Upgrading of Kemptonpark Fire Station	Upgrading and Renewal	Kempton Park	17	800,000	1,000,000	-
Disaster & Emergency Management Services	Upgrading of Primrose Fire Station	Upgrading and Renewal	Germiston	21	600,000	-	-
Disaster & Emergency Management Services	Vehicles (DMC)(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	2,000,000	-
Disaster & Emergency Management Services	Vehicles (ES)(2 SEATS OR LESS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	1,000,000	1,200,000
Disaster & Emergency Management Services	Vehicles (ES)(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,250,000	1,300,000	1,400,000
Disaster & Emergency Management Services	Const Fire Station/House Kwa-Thema	Urban Restructuring	Kwa Thema	77	11,000,000	-	-
Disaster & Emergency Management Services	Const Fire Station/House Thokoza	Urban Restructuring	Thokoza	52	16,500,000	18,000,000	-
Disaster & Emergency Management Services	Katlehong Fire Station	Urban Restructuring	Katlehong 1	55	1,550,000	6,000,000	18,000,000
Disaster & Emergency Management Services	Upgrading of Vosloorus Fire Station	Upgrading and Renewal	Vosloorus	44	300,000	4,000,000	-
Economic Development	Community Agric Projects	Economic Development	Corporate	All wards	6,000,000	6,000,000	8,000,000
Economic Development	Ekurhuleni Industrial Park	Economic Development	Brakpan	All wards	2,000,000	5,000,000	-
Economic Development	Fabrication Laboratory	Economic Development	Tembisa 2	5	5,000,000	6,000,000	-
Economic Development	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	600,000	600,000
Economic Development	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	100,000	250,000
Economic Development	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	80,000	90,000
Economic Development	Refurbishment & Expansion of the Fresh Produce Market	Upgrading and Renewal	Springs	75	15,000,000	20,000,000	-
Economic Development	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	2,500,000	3,000,000
Economic Development	Tourism Route Infrastructure	Economic Development	Benoni	Multi Wards	1,500,000	2,000,000	-

**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Economic Development	Trading Stalls	Economic Development	Corporate	All wards	6,000,000	-	-
Economic Development	Vehicles (2 Seats or Less)	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	400,000	-
Economic Development	Township Economies Development	Economic Development	Brakpan	All wards	15,000,000	15,000,000	15,000,000
Economic Development	Township enterprise Hubs	Economic Development	Corporate	All wards	22,000,000	10,500,000	-
EMPD	Const Benoni Precinct	Urban Restructuring	Benoni	27	-	700,000	9,000,000
EMPD	Const EMPD Specialised Unit Offices	Urban Restructuring	Edenvale	20	-	3,000,000	8,500,000
EMPD	Const K9 Unit (Dog Unit)	Urban Restructuring	Boksburg	32	-	5,000,000	6,000,000
EMPD	Const Kempton Park Precinct	Urban Restructuring	Kempton Park	16	9,000,000	10,000,000	-
EMPD	Const Precinct Edleen	Urban Restructuring	Kempton Park	16	7,000,000	10,000,000	-
EMPD	Establishment of Equestrian Unit	Upgrading and Renewal	Benoni	25	1,500,000	300,000	-
EMPD	ICT Equipment (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	2,000,000	2,000,000
EMPD	Office Furniture (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	2,000,000	2,000,000
EMPD	Other Equipment (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	695,000	1,000,000	1,200,000
EMPD	Refurbishment Boksburg Pound office	Upgrading and Renewal	Boksburg	22	1,000,000	3,000,000	-
EMPD	Refurbishment Brakpan Pound office	Upgrading and Renewal	Brakpan	74	1,000,000	-	-
EMPD	Refurbishment Logistics section	Upgrading and Renewal	Kempton Park	16	3,000,000	-	-
EMPD	Refurbishment of EMPD Headquarters	Upgrading and Renewal	Kempton Park	16	1,000,000	-	-
EMPD	Refurbishment Tembisa regional office	Upgrading and Renewal	Tembisa 1	6	2,000,000	-	-
EMPD	Specialized Equipment (EMPD)	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	4,000,000	6,500,000
EMPD	Specialized Vehicles (2 SEATS OR LESS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	2,500,000	2,500,000
EMPD	Vehicles (EMPD)(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	45,000,000	45,000,000	50,000,000
EMPD	Const Precinct Stations Tokoza	Urban Restructuring	Thokoza	56	3,800,000	-	-
EMPD	Const Tembisa Precinct	Urban Restructuring	Tembisa 1	6	8,000,000	8,000,000	-
Energy	Palm Ridge Electrification	Urban Restructuring	Katlehong 1	40, 48, 49, 50, 51, 55, 59, 60, 61, 62, 63	15,000,000	30,000,000	30,000,000
Energy	Kwa-Thema Electrification	Urban Restructuring	Kwa Thema	77, 78, 79, 80, 81	10,000,000	20,000,000	20,000,000
Energy	Esselen Park Electrification	Urban Restructuring	Tembisa 1	91	1,000,000	-	-
Energy	Vila Lisa Ext Electrification	Urban Restructuring	Vosloorus	45	12,000,000	5,000,000	-
Energy	Eden Park Electrification	Urban Restructuring	Thokoza	53	15,000,000	-	-
Energy	Tinsonke Electrification	Urban Restructuring	Thokoza	53 & 57	14,000,000	-	-
Energy	Chief Albert Luthuli Electrification	Urban Restructuring	Benoni	24	10,000,000	20,000,000	20,000,000
Energy	Clayville Electrification	Urban Restructuring	Tembisa 2	1	10,000,000	20,000,000	20,000,000
Energy	Alra Park Electrification	Urban Restructuring	Nigel	88	18,000,000	-	-
Energy	Langaville Electrification	Urban Restructuring	Kwa Thema	77, 78, 79, 80, 81	15,000,000	25,000,000	30,000,000
Energy	Alberton Lighting	Urban Restructuring	Alberton	37, 38, 53	1,000,000	2,000,000	2,000,000
Energy	Alberton Network enhancement	Upgrading and Renewal	Alberton	37, 38, 53	4,000,000	5,000,000	5,000,000
Energy	Alberton Revenue enhancement	Economic Development	Alberton	37, 38, 53	4,000,000	7,200,000	7,200,000
Energy	Benoni Lighting	Urban Restructuring	Benoni	24, 27, 28, 29, 30	1,000,000	2,000,000	2,000,000
Energy	Benoni Network enhancement	Upgrading and Renewal	Benoni	24, 27, 28, 29, 30	4,000,000	5,000,000	5,000,000
Energy	Benoni Revenue enhancement	Economic Development	Benoni	24, 27, 28, 29, 30	4,000,000	7,200,000	7,200,000
Energy	Boksburg Lighting	Urban Restructuring	Boksburg	22, 32, 33, 34, 42	1,000,000	2,000,000	2,000,000
Energy	Boksburg Network enhancement	Upgrading and Renewal	Boksburg	22, 32, 33, 34, 42	8,000,000	10,000,000	10,000,000
Energy	Boksburg Revenue enhancement	Economic Development	Boksburg	22, 32, 33, 34, 42	4,000,000	7,200,000	7,200,000
Energy	Brakpan Lighting	Urban Restructuring	Brakpan	31, 73, 74	1,000,000	2,000,000	2,000,000
Energy	Brakpan Network enhancement	Upgrading and Renewal	Brakpan	31, 73, 74	4,000,000	5,000,000	5,000,000
Energy	Brakpan Revenue enhancement	Economic Development	Brakpan	31, 73, 74	4,000,000	7,200,000	7,200,000
Energy	INEP Electrification of Subsidized Housing (MOU with DOE)	Urban Restructuring	Multi CCA	Multi Wards	50,000,000	40,000,000	30,000,000
Energy	Energy Efficiency Projects (MOU with DOE)	Economic Development	Multi CCA	Multi Wards	14,000,000	20,000,000	20,000,000
Energy	Corporate ICT equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,600,000	2,000,000	2,000,000
Energy	Corporate Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	1,500,000	1,500,000
Energy	Corporate other equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	160,000	200,000	200,000
Energy	Corporate Specialized equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,500,000	4,000,000	4,000,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Energy	Edenvale Munic substation	Economic Development	Edenvale	19	10,000,000	5,000,000	-
Energy	Esterpark substation	Economic Development	Kempton Park	17	20,000,000	10,000,000	-
Energy	Van Dyk / Salfin substation	Economic Development	Boksburg	31	5,000,000	25,000,000	30,000,000
Energy	Diens Street substation	Economic Development	Alberton	94	10,000,000	15,000,000	15,000,000
Energy	Germiston North Substation	Economic Development	Germiston	93	10,000,000	25,000,000	25,000,000
Energy	Atom Road Substation	Economic Development	Germiston	39	-	10,000,000	2,000,000
Energy	Edenpark substation	Economic Development	Alberton	53	10,000,000	5,000,000	15,000,000
Energy	Sunnyridge substation	Economic Development	Germiston	21	-	-	10,000,000
Energy	Hartebeest substation	Economic Development	Kempton Park	89 & 100	-	5,000,000	10,000,000
Energy	Debex substation	Economic Development	Springs	76	10,000,000	30,000,000	25,000,000
Energy	Russel Road substation	Economic Development	Germiston	36	-	5,000,000	10,000,000
Energy	Vulcania substation	Economic Development	Brakpan	74	-	-	5,000,000
Energy	J.P. Marais Substation	Economic Development	Benoni	72	-	10,000,000	20,000,000
Energy	Bulk Services to New Developments	Economic Development	Multi CCA	Multi Wards	20,000,000	30,000,000	33,000,000
Energy	Corporate vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	15,000,000	15,000,000	15,000,000
Energy	Edenvale Lighting	Urban Restructuring	Edenvale	11, 12, 18, 19, 20	1,000,000	2,000,000	2,000,000
Energy	Edenvale Network enhancement	Upgrading and Renewal	Edenvale	11, 12, 18, 19, 20	4,000,000	5,000,000	5,000,000
Energy	Edenvale Revenue enhancement	Economic Development	Edenvale	11, 12, 18, 19, 20	4,000,000	7,200,000	7,200,000
Energy	Germiston Lighting	Urban Restructuring	Germiston	21, 35, 36, 39, 41	1,000,000	1,000,000	1,000,000
Energy	Germiston Network enhancement	Upgrading and Renewal	Germiston	21, 35, 36, 39, 41	10,000,000	15,000,000	15,000,000
Energy	Germiston Revenue enhancement	Economic Development	Germiston	21, 35, 36, 39, 41	6,000,000	10,000,000	10,000,000
Energy	Kempton Park Lighting	Urban Restructuring	Kempton Park	13, 15, 16, 17, 23, 25	1,000,000	1,000,000	1,000,000
Energy	Kempton Park Network enhancement	Upgrading and Renewal	Kempton Park	13, 15, 16, 17, 23, 25	9,000,000	12,000,000	12,000,000
Energy	Kempton Park Revenue enhancement	Economic Development	Kempton Park	13, 15, 16, 17, 23, 25	4,000,000	7,200,000	7,200,000
Energy	Nigel Lighting	Urban Restructuring	Nigel	88	1,000,000	1,000,000	1,000,000
Energy	Nigel Network enhancement	Upgrading and Renewal	Nigel	88	4,000,000	5,000,000	5,000,000
Energy	Nigel Revenue enhancement	Economic Development	Nigel	88	4,000,000	8,100,000	8,100,000
Energy	Solar Rooftop - Germiston	Urban Restructuring	Germiston	93	7,300,000	-	-
Energy	Solar Rooftop - Boksburg	Urban Restructuring	Boksburg	22	7,300,000	-	-
Energy	SWH and Heat pumps	Urban Restructuring	Edenvale	19,18,92	5,400,000	10,000,000	10,000,000
Energy	Solar Rooftop - Kemptonpark	Urban Restructuring	Kempton Park	16	-	8,000,000	8,000,000
Energy	Simmer & Jack Landfill site	Urban Restructuring	Germiston	36	-	11,000,000	11,000,000
Energy	Springs Lighting	Urban Restructuring	Springs	72, 75, 76	1,000,000	1,000,000	1,000,000
Energy	Springs Network enhancement	Upgrading and Renewal	Springs	72, 75, 76	4,000,000	5,000,000	5,000,000
Energy	Springs Revenue enhancement	Economic Development	Springs	72, 75, 76	4,000,000	8,100,000	8,100,000
Energy	Energy Gereneration from Gas Flares & Wells	Upgrading and Renewal	Brakpan	97,99,76,37	10,000,000	-	-
Energy	Mayfield Switching Station	Economic Development	Benoni	69 & 96	20,000,000	10,000,000	-
Energy	Crystal Park substation	Economic Development	Benoni	24	5,000,000	15,000,000	-
Energy	Phomolong substation	Economic Development	Edenvale	12	10,000,000	30,000,000	20,000,000
Energy	Tembisa substation	Economic Development	Tembisa 1	8	-	10,000,000	10,000,000
Energy	Daveyton Lighting	Urban Restructuring	Daveyton	68, 69, 70, 71	2,500,000	4,000,000	4,000,000
Energy	Daveyton Network enhancement	Upgrading and Renewal	Daveyton	68, 69, 70, 71	2,000,000	5,000,000	5,000,000
Energy	Duduza Lighting	Urban Restructuring	Duduza	84, 86, 87	2,500,000	4,000,000	4,000,000
Energy	Etwatwa Lighting	Urban Restructuring	Etwatwa	26, 65, 66, 67	2,500,000	2,500,000	2,500,000
Energy	Katlehong Lighting	Urban Restructuring	Katlehong 1	40, 48, 49, 50, 51, 55, 59, 60, 61, 62, 63	2,500,000	2,500,000	2,500,000
Energy	Kwa-Thema Lighting	Urban Restructuring	Kwa Thema	77, 78, 79, 80, 81	2,500,000	2,500,000	2,500,000
Energy	Kwa-Thema Network enhancement	Upgrading and Renewal	Kwa Thema	77, 78, 79, 80, 81	4,000,000	5,000,000	5,000,000
Energy	Kwa-Thema Revenue enhancement	Economic Development	Kwa Thema	77, 78, 79, 80, 81	4,000,000	10,000,000	10,000,000
Energy	Solar lighting - Mayfield Ex1 (Mangosotho)	Urban Restructuring	Daveyton	70	-	9,360,000	-
Energy	Solar lighting - Etwatwa Ext 35 (Combiza)	Urban Restructuring	Etwatwa	67	-	1,140,000	-
Energy	Solar lighting - Molele Ext 1&2 (Siphamadla)	Urban Restructuring	Katlehong 2	60	-	4,500,000	-
Energy	Solar lighting - Madelakufa (Igqagqa)	Urban Restructuring	Tembisa 1	6	-	3,000,000	-
Energy	Solar lighting - Hlahane	Urban Restructuring	Katlehong 1	51	-	1,250,000	-
Energy	Solar lighting - Umthambeka	Urban Restructuring	Edenvale	11	-	1,000,000	-
Energy	Solar lighting - Inxwini	Urban Restructuring	Edenvale	11	-	750,000	-
Energy	Solar lighting - Duduza North	Urban Restructuring	Duduza	86	-	-	12,819,000
Energy	Solar lighting - Holomisa (Lindelani)	Urban Restructuring	Tsakane	99	-	-	5,019,000
Energy	Solar lighting - Ekuthuleni	Urban Restructuring	Kwa Thema	78	-	-	3,162,000
Energy	Tembisa 2 Lighting	Urban Restructuring	Tembisa 2	1, 2, 3, 4, 7	2,500,000	2,500,000	2,500,000
Energy	Tembisa 2 Network enhancement	Upgrading and Renewal	Tembisa 2	1, 2, 3, 4, 7	4,000,000	5,000,000	5,000,000
Energy	Tembisa 2 Revenue enhancement	Economic Development	Tembisa 2	1, 2, 3, 4, 7	4,000,000	7,200,000	7,200,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Energy	Tembisa Lighting	Urban Restructuring	Tembisa 1	5, 6, 7, 8, 9, 10, 14	2,500,000	2,500,000	2,500,000
Energy	Tembisa Network enhancement	Upgrading and Renewal	Tembisa 1	5, 6, 7, 8, 9, 10, 14	4,000,000	5,000,000	5,000,000
Energy	Tembisa Revenue enhancement	Economic Development	Tembisa 1	5, 6, 7, 8, 9, 10, 14	4,000,000	7,200,000	7,200,000
Energy	Thokoza Lighting	Urban Restructuring	Thokoza	52, 54, 56, 57, 58	2,500,000	2,500,000	2,500,000
Energy	Thokoza Network enhancement	Upgrading and Renewal	Thokoza	52, 54, 56, 57, 58	4,000,000	10,000,000	10,000,000
Energy	Thokoza Revenue enhancement	Upgrading and Renewal	Thokoza	52, 54, 56, 57, 58	4,000,000	7,200,000	7,200,000
Energy	Tsakane Lighting	Urban Restructuring	Tsakane	82, 83, 85	2,500,000	2,500,000	2,500,000
Energy	Tsakane Network enhancement	Upgrading and Renewal	Tsakane	82, 83, 85	4,000,000	5,000,000	5,000,000
Energy	Vosloorus Lighting	Urban Restructuring	Vosloorus	43, 44, 45, 46, 47, 64	2,500,000	2,500,000	2,500,000
Energy	Vosloorus Network enhancement	Upgrading and Renewal	Vosloorus	43, 44, 45, 46, 47, 64	1,000,000	1,000,000	1,000,000
Energy	Vosloorus Revenue enhancement	Economic Development	Vosloorus	43, 44, 45, 46, 47, 64	2,000,000	3,000,000	3,000,000
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	525,000	525,000	500,000
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	200,000	-
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	250,000	-
Environmental Resources Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	450,000	400,000	400,000
Environmental Resources Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	250,000	250,000	300,000
Environmental Resources Management	Rehabilitation of the Boksburg lake	Upgrading and Renewal	Boksburg	22	1,000,000	3,500,000	3,500,000
Environmental Resources Management	Rehabilitation of the Natalspruit Catchment: Withok Estate	Urban Restructuring	Tsakane	99	2,000,000	2,000,000	2,000,000
Environmental Resources Management	Rehabilitation: Degraded Wetlands/ Catchment: Illiondale	Urban Restructuring	Edenvale	18	1,500,000	1,800,000	1,800,000
Environmental Resources Management	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	500,000
Environmental Resources Management	Upgrading of Ambient Air Quality Monitoring Stations	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	4,000,000	4,000,000
Environmental Resources Management	Alarms: Metro Parks Facilities	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	700,000	700,000
Environmental Resources Management	Construct Metro Parks Depots Kwa Thema	Upgrading and Renewal	Kwa Thema	78	2,000,000	4,000,000	3,000,000
Environmental Resources Management	Construct Metro Parks Depots Springs	Upgrading and Renewal	Springs	88	1,000,000	-	-
Environmental Resources Management	Construct Metro Parks Depots Duduza	Upgrading and Renewal	Duduza	98	1,000,000	2,000,000	4,000,000
Environmental Resources Management	Construct Metro Parks Depots Katlehong 2	Upgrading and Renewal	Katlehong 2	101	1,000,000	-	-
Environmental Resources Management	Construct Metro Parks Depots Tembisa 1	Upgrading and Renewal	Tembisa 1	5	-	-	2,000,000
Environmental Resources Management	Construct Metro Parks Depots Thokoza	Upgrading and Renewal	Thokoza	52	-	-	2,000,000
Environmental Resources Management	Develop and upgrade cemeteries in the east	Upgrading and Renewal	Duduza	98	14,000,000	14,000,000	15,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Boksburg Sub-Regional	Upgrading and Renewal	Boksburg	32	1,500,000	1,000,000	1,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Phumlani	Upgrading and Renewal	Etwatwa	67	-	1,000,000	2,000,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Environmental Resources Management	Develop/Upgrade Cemeteries	Upgrading and Renewal	Katlehong 1	40	-	2,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries Kwa Thema	Upgrading and Renewal	Kwa Thema	77	-	2,000,000	1,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Ililiba	Upgrading and Renewal	Tembisa 2	8	-	1,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Kromvlei	Upgrading and Renewal	Germiston	38	1,500,000	2,500,000	1,000,000
Environmental Resources Management	Develop/Upgrade Cemeteries: Cambrian	Upgrading and Renewal	Boksburg	43	-	2,500,000	2,500,000
Environmental Resources Management	Develop/Upgrade Community Parks: Actonville	Upgrading and Renewal	Benoni	29	2,500,000	2,000,000	3,000,000
Environmental Resources Management	Develop/Upgrade Community Parks: Graceland	Upgrading and Renewal	Boksburg	42	1,000,000	1,500,000	2,500,000
Environmental Resources Management	Develop/Upgrade Community Parks: Derserly	Upgrading and Renewal	Springs	72	1,000,000	1,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Conservation Areas: Alberton Dam	Upgrading and Renewal	Alberton	37	1,000,000	1,000,000	-
Environmental Resources Management	Develop/Upgrade Conservation Areas: Nigel Game Reserve	Upgrading and Renewal	Nigel	88	-	1,000,000	4,000,000
Environmental Resources Management	Develop/Upgrade Conservation Areas: Rondebult	Upgrading and Renewal	Germiston	41	1,000,000	1,000,000	1,000,000
Environmental Resources Management	Develop/Upgrade Conservation Areas: Nyoni Park	Upgrading and Renewal	Vosloorus	47	1,500,000	4,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Regional Parks: Gillolys Park	Upgrading and Renewal	Edenvale	20	1,000,000	1,000,000	10,000,000
Environmental Resources Management	Develop: Cemeteries - Berms: Kromvlei	Upgrading and Renewal	Alberton	38	1,000,000	1,000,000	-
Environmental Resources Management	Develop: Cemeteries - Berms: Cambrian, Boksburg SubRegional	Upgrading and Renewal	Boksburg	43,32	1,000,000	2,000,000	3,000,000
Environmental Resources Management	Develop: Cemeteries - Berms: Petersfield	Upgrading and Renewal	Springs	75	1,000,000	-	-
Environmental Resources Management	Develop: Cemeteries - Berms: Lala Ngoxolo	Upgrading and Renewal	Benoni	30	-	-	1,000,000
Environmental Resources Management	Development of Town Entrances Benoni	Upgrading and Renewal	Benoni	29	200,000	-	-
Environmental Resources Management	Development of Town Entrances Kempton Park	Upgrading and Renewal	Kempton Park	16	200,000	-	-
Environmental Resources Management	Development of Town Entrances Germiston	Upgrading and Renewal	Germiston	17	100,000	200,000	-
Environmental Resources Management	Development of Town Entrances Edenvale	Upgrading and Renewal	Edenvale	18	-	-	300,000
Environmental Resources Management	Development of Town Entrances Tsakane	Upgrading and Renewal	Tsakane	82	-	100,000	200,000
Environmental Resources Management	Development of Town Entrances Duduza	Upgrading and Renewal	Duduza	98	-	100,000	200,000
Environmental Resources Management	Development of Town Entrances Thokoza	Upgrading and Renewal	Thokoza	59	-	100,000	200,000

**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Environmental Resources Management	Development of Town Entrances Katlehong 1	Upgrading and Renewal	Katlehong 1	48,101	-	-	300,000
Environmental Resources Management	Development of Town Entrances Vosloorus	Upgrading and Renewal	Vosloorus	44,47,64	-	-	300,000
Environmental Resources Management	Development of Town Entrances Kwa Thema	Upgrading and Renewal	Kwa Thema	77	-	-	300,000
Environmental Resources Management	Development of Town Entrances Tembisa 2	Upgrading and Renewal	Tembisa 2	4,2,10	-	-	200,000
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3	Upgrading and Renewal	Vosloorus	44	-	500,000	-
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3 Boksburg	Upgrading and Renewal	Boksburg	23	-	500,000	-
Environmental Resources Management	Fencing ; Metro Parks Facilities: Phase 3 springs	Upgrading and Renewal	Springs	88	1,000,000	-	-
Environmental Resources Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	750,000	1,000,000	1,000,000
Environmental Resources Management	Murray Park	Upgrading and Renewal	Springs	72	7,000,000	6,000,000	-
Environmental Resources Management	New cemetery in South	Upgrading and Renewal	Corporate	All wards	25,000,000	16,000,000	15,000,000
Environmental Resources Management	Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Environmental Resources Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	75,000	100,000	100,000
Environmental Resources Management	Playground Equipment	Upgrading and Renewal	Benoni	29	250,000	300,000	400,000
Environmental Resources Management	Playground Equipment Boksburg	Upgrading and Renewal	Boksburg	42	250,000	300,000	400,000
Environmental Resources Management	Playground Equipment Katlehong 1	Upgrading and Renewal	Katlehong 1	49	250,000	300,000	400,000
Environmental Resources Management	Playground Equipment Springs	Upgrading and Renewal	Springs	72	250,000	300,000	400,000
Environmental Resources Management	Purchase Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	7,000,000	10,000,000	10,000,000
Environmental Resources Management	Software: Cemetery management system	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	1,000,000
Environmental Resources Management	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	730,000	-	-
Environmental Resources Management	Vehicles - More Than 2 seats	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	5,000,000	5,000,000
Environmental Resources Management	Vehicles - Two seats and less	Upgrading and Renewal	Operational Equipment	Operational Equipment	40,500,000	40,000,000	40,000,000
Environmental Resources Management	Re-generate - 9 Township entrances beautified and branded	Upgrading and Renewal	Corporate	All wards	8,000,000	-	-
Environmental Resources Management	Develop/Upgrade Community Parks: Phake	Upgrading and Renewal	Katlehong 1	49	1,000,000	2,000,000	2,500,000
Environmental Resources Management	Develop/Upgrade Regional Parks Etwatwa	Upgrading and Renewal	Etwatwa	65	1,500,000	4,000,000	-



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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Environmental Resources Management	Develop/Upgrade Regional Parks: Ukusuka Park	Upgrading and Renewal	Vosloorus	64	4,700,000	-	-
Environmental Resources Management	Develop/Upgrade Regional Parks Tsakane	Upgrading and Renewal	Tsakane	82,85	1,000,000	2,000,000	2,000,000
Environmental Resources Management	Develop/Upgrade Regional Parks: Winnie Mandela	Upgrading and Renewal	Tembisa 2	3	300,000	8,000,000	8,000,000
EPMO	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	100,000	100,000
EPMO	Office furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	100,000	100,000
EPMO	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	20,000	20,000
EPMO	Project Management System	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	-	-
Executive Office	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	300,000
Executive Office	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	645,000	1,000,000	500,000
Executive Office	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	1,500,000	1,000,000
Executive Office	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	1,000,000
Executive Office	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	500,000	500,000
Executive Office	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	468,000	500,000	500,000
Executive Office	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	500,000
Executive Office	Vehicles (MMCs)	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	9,000,000	1,000,000
Finance	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,300,000	2,300,000	2,300,000
Finance	Langaville Paypoint	Urban Restructuring	Tsakane	85	1,000,000	3,000,000	-
Finance	New paypoint at Essellen park	Urban Restructuring	Tembisa 1	8	1,000,000	3,000,000	-
Finance	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	851,000	851,000	900,000
Finance	Tshepo Art Centre Paypoint	Urban Restructuring	Tembisa 2	2	1,000,000	3,000,000	-
Finance	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,300,000	2,300,000	1,500,000
Finance	Re-govern - Supplier engagement centre established and operationalised	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	-	-
Fleet Management	Furniture for new Fleet building	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	-	-
Fleet Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	50,000	-
Fleet Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	200,000	220,000
Fleet Management	Fuel Management and Fleet Management System	Upgrading and Renewal	Operational Equipment	Operational Equipment	10,149,406	-	-
Fleet Management	Workshop Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	500,000	500,000
Health & Social Development	Air Conditioners Health Facilities	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	500,000	500,000
Health & Social Development	Birch-Acres Clinic	Urban Restructuring	Kempton Park	13	-	2,000,000	12,000,000
Health & Social Development	Bonaero Park Clinic	Urban Restructuring	Kempton Park	23	1,000,000	10,000,000	12,000,000
Health & Social Development	Building - Youth Friendly Services	Urban Restructuring	Kwa Thema	72/85/58/47	-	3,000,000	3,500,000
Health & Social Development	Carports & Garages Health Facilities	Upgrading and Renewal	Benoni	30	1,500,000	2,000,000	2,000,000
Health & Social Development	EXT & UPGRADE EDENVALE CLINIC	Upgrading and Renewal	Edenvale	20	-	10,000,000	12,000,000
Health & Social Development	EXT & UPGRADE KEMPTON PARK CLINIC	Upgrading and Renewal	Kempton Park	16	-	15,000,000	18,000,000
Health & Social Development	EXT & UPGRADE SPARTAN	Upgrading and Renewal	Boksburg	23	-	300,000	-
Health & Social Development	GENERATORS AT HEALTH FACILITIES	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	3,000,000	1,000,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Health & Social Development	Guard House Ablution Health Facilities	Upgrading and Renewal	Tembisa 1	12/71	300,000	1,500,000	1,000,000
Health & Social Development	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	3,000,000	3,000,000
Health & Social Development	Improve Access Disabled Health Facilities	Upgrading and Renewal	Kwa Thema	79	100,000	100,000	120,000
Health & Social Development	MEDICAL WASTE STORAGE FACILITIES	Upgrading and Renewal	Tsakane	82	1,000,000	5,000,000	5,000,000
Health & Social Development	New Bakerton Clinic	Urban Restructuring	Springs	75	-	-	100,000
Health & Social Development	Office Furniture ( Health Department)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	3,000,000	3,500,000
Health & Social Development	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,700,000	3,000,000	3,500,000
Health & Social Development	Security Upgrade Facilities	Upgrading and Renewal	Nigel	88	900,000	1,200,000	1,200,000
Health & Social Development	Signage at Health Facilities	Upgrading and Renewal	Germiston	88/84/7/54/64	500,000	300,000	500,000
Health & Social Development	Specialised vehicles(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,900,000	3,300,000	1,200,000
Health & Social Development	Infra-Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	400,000	400,000
Health & Social Development	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	1,000,000	1,000,000
Health & Social Development	Training Unit for Nurses	Urban Restructuring	Vosloorus	47	400,000	-	-
Health & Social Development	Vehicles NEW(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	3,500,000	4,000,000
Health & Social Development	Vehicles REPLACEMENT(MORE THAN 2 SEATS)	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	1,000,000	1,500,000
Health & Social Development	BUHLE PARK Clinic	Urban Restructuring	Katlehong 1	40	-	2,000,000	12,000,000
Health & Social Development	Early Childhood Development Centre	Urban Restructuring	Vosloorus	44/53/85/24	8,000,000	10,000,000	6,000,000
Health & Social Development	Extension & Upgrade BARCELONA CLINIC	Upgrading and Renewal	Etwatwa	26	-	100,000	2,000,000
Health & Social Development	Extension & Upgrade Esangweni Clinic	Upgrading and Renewal	Tembisa 1	10	13,000,000	6,000,000	-
Health & Social Development	Extension & upgrade Selope Thema Clinic	Upgrading and Renewal	Kwa Thema	77	13,000,000	4,000,000	-
Health & Social Development	Geluksdal Clinic	Urban Restructuring	Tsakane	86	-	2,000,000	10,000,000
Health & Social Development	New TSIETSI Clinic Phomolong South	Urban Restructuring	Katlehong 2	60	12,000,000	12,000,000	1,000,000
Health & Social Development	NEW CLINIC CHIEF A LUTHULI EXTENSION WARD 24 LEVEL 2	Urban Restructuring	Benoni	24	500,000	3,000,000	12,000,000
Health & Social Development	New Clinic Esselen Park Tembisa	Urban Restructuring	Tembisa 1	8	-	4,000,000	6,000,000
Health & Social Development	New Clinic Lindelani X9	Urban Restructuring	Katlehong 1	55	-	2,000,000	10,000,000
Health & Social Development	New Crystal Park Clinic	Urban Restructuring	Benoni	24	10,000,000	13,000,000	1,000,000
Health & Social Development	New Duduza Clinic	Urban Restructuring	Duduza	86	-	1,000,000	5,000,000
Health & Social Development	New Dukatole Clinic	Urban Restructuring	Germiston	35	11,000,000	5,000,000	-
Health & Social Development	New Khumalo Clinic	Urban Restructuring	Katlehong 2	101	12,000,000	11,000,000	1,000,000
Health & Social Development	New Mayfield Ext 8 Clinic	Urban Restructuring	Benoni	24	-	-	100,000
Health & Social Development	New Tswelopele Winnie Mandela Clinic	Urban Restructuring	Tembisa 2	89	-	4,000,000	12,000,000
Health & Social Development	Upgrade Erin Clinic	Upgrading and Renewal	Tembisa 2	7	100,000	2,000,000	10,000,000
Health & Social Development	VILLA LIZA Clinic	Urban Restructuring	Vosloorus	45	4,000,000	-	-
Human Resources Management & Development	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	600,000	1,000,000
Human Resources Management & Development	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	200,000	300,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Human Resources Management & Development	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	30,000	50,000	50,000
Human Resources Management & Development	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	150,000	300,000
Human Settlements	Acquisition of Land for New Human Settlements	Urban Restructuring	Benoni	All wards	55,000,000	60,000,000	80,000,000
Human Settlements	Delville Social Housing Development	Urban Restructuring	Germiston	36	10,000,000	30,000,000	40,000,000
Human Settlements	Delville Social Housing Development	Urban Restructuring	Germiston	37	12,227,000	-	-
Human Settlements	Germiston South Social Housing Development	Urban Restructuring	Germiston	37	16,852,000	-	-
Human Settlements	Germiston Fire Station Social Housing Project-Buildings	Urban Restructuring	Germiston	36	20,000,000	30,000,000	40,000,000
Human Settlements	Servicing of Stands	Urban Restructuring	Tsakane	82	-	246,579,535	-
Human Settlements	Alliance Extension 9	Urban Restructuring	Daveyton	71	21,397,500	-	-
Human Settlements	Balmoral Extension 4	Urban Restructuring	Germiston	33	29,185,200	-	-
Human Settlements	Holgatefontein / Mckenzieville	Urban Restructuring	Nigel	88	25,100,000	-	-
Human Settlements	Langaville Extension 4	Urban Restructuring	Kwa Thema	81	5,601,200	-	-
Human Settlements	Palm Ridge Extension 9	Urban Restructuring	Katlehong 2	53; 61	86,108,400	-	-
Human Settlements	Payneville Extension 1	Urban Restructuring	Springs	72	37,965,750	-	-
Human Settlements	Chief Albert Luthuli Ext 4	Urban Restructuring	Benoni	24	13,105,200	-	-
Human Settlements	Helderwyk Extension 3 & 7	Urban Restructuring	Brakpan	31	14,050,035	-	-
Human Settlements	Alliance Extension 1	Urban Restructuring	Daveyton	71	13,376,544	-	-
Human Settlements	Apex Ext 12	Urban Restructuring	Benoni	30	2,526,157	-	-
Human Settlements	Balmoral Extension 5	Urban Restructuring	Germiston	33	2,208,351	-	-
Human Settlements	Daveyton Extension 14	Urban Restructuring	Daveyton	96	6,118,200	-	-
Human Settlements	Payneville Extension 3	Urban Restructuring	Springs	72	6,137,780	-	-
Human Settlements	Rietfontein Kwa-Thema	Urban Restructuring	Kwa Thema	78; 74	13,674,000	-	-
Human Settlements	Moleleki Extension 2	Urban Restructuring	Katlehong 2	60	1,240,326	-	-
Human Settlements	Mayfield Extension 45	Urban Restructuring	Daveyton	96	5,045,706	-	-
Human Settlements	Esselen Park - Witfontein (Mega - Tembisa Triangle) - Birchleigh North Ext 4	Urban Restructuring	Kempton Park	91	6,253,310	-	-
Human Settlements	Servicing of Stands(Leeupoort Development)	Urban Restructuring	Boksburg	34,42,32,31,43	67,326,806	-	-
Human Settlements	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	330,000	360,000	309,000
Human Settlements	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	200,000	220,000	240,000
Human Settlements	Tembisa Urban Renewal Framework Projects	Urban Restructuring	Tembisa 1	Multi Wards	20,000,000	60,000,000	53,390,000
Human Settlements	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	550,000	600,000	650,000
Human Settlements	Germiston South Social Housing Development	Urban Restructuring	Germiston	35	25,000,000	27,000,000	27,000,000
Human Settlements	Katorus Urban Renewal Project	Urban Restructuring	Katlehong 1	Multi Wards	5,500,000	17,000,000	17,000,000
Human Settlements	Leeupoort Development (Bulk Infrastructure)	Urban Restructuring	Boksburg	34,42,32,31,43	10,000,000	120,000,000	100,000,000
Human Settlements	Refurbishment of Rental Property	Upgrading and Renewal	Corporate	Multi Wards	37,212,435	-	-
Human Settlements	Wattville-Actonville Urban Renewal Project	Urban Restructuring	Benoni	Multi Wards	10,000,000	17,000,000	17,000,000
ICT	Acquisition of Electronic document Management system	Upgrading and Renewal	Corporate	All wards	4,477,000	4,924,700	5,417,170
ICT	DCS: Broadband Fibre	Upgrading and Renewal	Corporate	All wards	50,000,000	50,000,000	60,000,000
ICT	Digital City Services / Services Intergrator (Wi-Fi)	Upgrading and Renewal	Corporate	All wards	39,348,000	31,252,000	32,000,000
ICT	Enterprise Architecture/ Business process management including Document and Records Management	Upgrading and Renewal	Corporate	All wards	30,000,000	40,000,000	45,000,000
ICT	ERP Phase 1	Upgrading and Renewal	Corporate	All wards	100,000,000	100,000,000	120,000,000
ICT	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,650,000	1,815,000	1,996,500
ICT	Migration to Next Generation Network	Upgrading and Renewal	Corporate	All wards	12,900,000	-	-
ICT	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	660,000	726,000	798,600
ICT	Security for ICT Infrastructure	Upgrading and Renewal	Corporate	All wards	20,000,000	25,000,000	25,000,000
ICT	Refurbishment of existing call centre	Upgrading and Renewal	Corporate	All wards	35,000,000	35,000,000	25,000,000
ICT	Upgrade of Data Centers and Disaster Recovery centre	Upgrading and Renewal	Corporate	All wards	10,000,000	10,000,000	12,000,000
ICT	Upgrading aged server equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	8,000,000	10,000,000	12,000,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ICT	Re-govern - Wi-Fi rolled out to 60% of all Council Facilities	Upgrading and Renewal	Corporate	All wards	10,000,000	-	-
Internal Audit	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	350,000	250,000	350,000
Internal Audit	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	20,000	70,000
Internal Audit	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	14,500	14,500	20,000
Internal Audit	Upgrade of Office building	Upgrading and Renewal	Alberton	94	-	140,000	-
Internal Audit	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	140,000
Legislature	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	1,000,000	1,000,000
Legislature	ICT Equipment(Chief Whip)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	ICT Equipment(Speaker)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	1,000,000	1,000,000
Legislature	Office Furniture(Chief Whip)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	Office Furniture(Speaker)	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	300,000	300,000
Legislature	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	150,000	150,000	150,000
Legislature	Other Equipment (Chief Whip)	Upgrading and Renewal	Operational Equipment	Operational Equipment	50,000	50,000	50,000
Legislature	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	800,000	-	-
Real Estate	Audiovisuals	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	15,000,000
Real Estate	Brownfield Property Acquisition	Urban Restructuring	Germiston	36	50,000,000	50,000,000	50,000,000
Real Estate	Construction of Civic Tower	Urban Restructuring	Germiston	36	10,000,000	50,000,000	525,000,000
Real Estate	Construction of Legislature House	Urban Restructuring	Corporate		2,500,000	8,000,000	9,500,000
Real Estate	Densification of Council Buildings Kempton Park	Upgrading and Renewal	Kempton Park	16	20,000,000	20,000,000	20,000,000
Real Estate	Densification of Council Buildings Boksburg	Upgrading and Renewal	Boksburg	32	5,000,000	10,000,000	10,000,000
Real Estate	Densification of Council Buildings Alberton	Upgrading and Renewal	Alberton	37	20,000,000	10,000,000	10,000,000
Real Estate	Densification of Council Buildings Benoni	Upgrading and Renewal	Benoni	27	15,000,000	10,000,000	10,000,000
Real Estate	Fencing of Facilities	Urban Restructuring	Corporate	All wards	-	-	10,000,000
Real Estate	Germiston Civic Precinct	Upgrading and Renewal	Germiston	36	50,000,000	30,000,000	30,000,000
Real Estate	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,600,000	4,320,000	-
Real Estate	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	720,000	-
Real Estate	Office furniture for densified buildings	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	2,000,000	2,000,000
Real Estate	OHS and Safety Equipm	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	15,000,000
Real Estate	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	80,000	-
Real Estate	Refurbishment of Lettable Facilities	Upgrading and Renewal	Corporate	Multi Wards	-	-	10,000,000
Real Estate	Refurbishment of Lettable Facilities - Germiston lake, Ablusions	Upgrading and Renewal	Germiston	36	4,000,000	-	-
Real Estate	Refurbishment of Lettable Facilities - Kwa Thema Detective offices	Upgrading and Renewal	Kwa Thema	78	16,000,000	-	-
Real Estate	Refurbishment of Lettable Facilities - Gyloolis Farm	Upgrading and Renewal	Edenvale	20	-	5,000,000	-
Real Estate	Security upgrade of facilities	Upgrading and Renewal	Corporate	All wards	-	-	10,000,000
Real Estate	Upgrade and renewal of buildings around EMM	Upgrading and Renewal	Corporate	All wards	10,000,000	-	-
Real Estate	Upgrade of Electro Mechanical Installations in EMM Buildings	Upgrading and Renewal	Corporate	All wards	5,000,000	10,000,000	10,000,000
Real Estate	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	7,000,000	-	3,000,000
Real Estate	Vehicles (2 Seats or Less)	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	2,000,000
Risk Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	120,000	150,000	160,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Risk Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	80,000	50,000	60,000
Risk Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	20,000	20,000	30,000
Roads and Stormwater	Roads: Low Cost Housing: East	Urban Restructuring	Corporate	Multi Wards	-	45,000,000	40,000,000
Roads and Stormwater	Roads: Low Cost Housing: EastBarbet Street, Swallow Road in 2015/16, Western road and Boundary Road in 2016/17	Urban Restructuring	Benoni	24	4,900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastTsavo road at Extension 34.	Urban Restructuring	Etwatwa	26	150,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastMokgopo, Madiba, Ekuthuleni and Masondo street	Urban Restructuring	Etwatwa	65	3,500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: East29th Street in 2015/2016 32nd Street in 2016/2017	Urban Restructuring	Etwatwa	66	2,500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastSebata Road and Roads in Chris Hanani Ext 1 & 2	Urban Restructuring	Daveyton	68	4,000,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastTarring of Vivienne drive, channeling of the bridge for between Ext 1 & 2	Urban Restructuring	Daveyton	69	2,900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastMasango, Mphahlela, Mbhele, Holomisa, Malume, Holomisa, Malume, Sokhela, Kope, Matsimela, Rantla, Machadibana will be implemented over multi financial years	Urban Restructuring	Kwa Thema	77	2,500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastMasechaba: Mojela, JB Max Ext 9 Tsakane: Xaba Street, Bluegum: Zabalaza 9 Freedom	Urban Restructuring	Duduza	86	2,600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastWinnie Mandela, Robinson Ext 1 & 4 Cool breeze Lekope	Urban Restructuring	Duduza	87	2,600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastTau Drive (+ 1.2 km) and Kgabo Street (+ 1.2 km)	Urban Restructuring	Daveyton	96	3,700,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastSapie Street. Leachville	Urban Restructuring	Brakpan	97	500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: EastBridge at corner: Leopeng and Mabuya streets and canal	Urban Restructuring	Duduza	98	150,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: North	Urban Restructuring	Corporate	Multi Wards	-	19,000,000	10,000,000
Roads and Stormwater	Roads: Low Cost Housing: NorthPatrice Lomumba	Urban Restructuring	Tembisa 2	2	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthNomzamo	Urban Restructuring	Tembisa 2	3	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthEsselen Park ext 1 Link Roads	Urban Restructuring	Tembisa 1	8	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthLifateng, Erf 9	Urban Restructuring	Tembisa 1	9	1,800,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthIsivana Section and Enxiweni	Urban Restructuring	Tembisa 1	14	4,600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthMoshoeshoe	Urban Restructuring	Tembisa 2	89	2,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: NorthCompletion Esselen Park Roads	Urban Restructuring	Kempton Park	91	1,000,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South	Urban Restructuring	Corporate	Multi Wards	-	40,000,000	35,000,000
Roads and Stormwater	Roads: Low Cost Housing: SouthMeazwe street, Koti street, Arapei street	Urban Restructuring	Katlehong 1	51	3,300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South2015/16: Road 1 Palm Ridge 9, Road 2: Ugagane Outer Years: Verbena, Ntloboshiyane, Umqwaloth, Kotloano Street	Urban Restructuring	Alberton	53	8,200,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthZimbabwe and other	Urban Restructuring	Thokoza	58	1,800,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South1st street - zonkezizwe st	Urban Restructuring	Katlehong 2	61	600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South2nd Street	Urban Restructuring	Katlehong 2	61	3,900,000	-	-

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Roads and Stormwater	Roads: Low Cost Housing: South3rd Street	Urban Restructuring	Katlehong 2	61	1,100,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South4th Street	Urban Restructuring	Katlehong 2	61	900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South5th Street	Urban Restructuring	Katlehong 2	61	1,400,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthOuter Years	Urban Restructuring	Katlehong 2	61	300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South24th Street - zonkezizwe st	Urban Restructuring	Katlehong 2	62	2,300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South25th Avenue	Urban Restructuring	Katlehong 2	62	1,270,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South26th Street	Urban Restructuring	Katlehong 2	62	750,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South27th Street	Urban Restructuring	Katlehong 2	62	600,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South28th Street	Urban Restructuring	Katlehong 2	62	500,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: South23rd Street	Urban Restructuring	Katlehong 2	62	1,100,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthOuter Years	Urban Restructuring	Katlehong 2	62	300,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthNaledi	Urban Restructuring	Katlehong 2	101	900,000	-	-
Roads and Stormwater	Roads: Low Cost Housing: SouthNcambo	Urban Restructuring	Katlehong 2	101	780,000	-	-
Roads and Stormwater	Aerotropolis: Rhodesfield road network	Economic Development	Kempton Park	17	7,000,000	20,000,000	30,000,000
Roads and Stormwater	Atlasville Spruit flood management	Upgrading and Renewal	Boksburg	23	6,500,000	500,000	500,000
Roads and Stormwater	Bedfordview Stormwater Protection	Upgrading and Renewal	Edenvale	20	3,000,000	700,000	200,000
Roads and Stormwater	Bedfordview, Geometric Rd Improvement (Including Edenvale)	Upgrading and Renewal	Edenvale	20	3,000,000	5,000,000	5,000,000
Roads and Stormwater	Benoni,Const of S W Outfall Rynfild	Upgrading and Renewal	Benoni	27	500,000	500,000	-
Roads and Stormwater	Bergrivier Drive: Reconstruction & widening	Upgrading and Renewal	Kempton Park	13	7,000,000	8,000,000	4,000,000
Roads and Stormwater	Constr. Of Small Holding Roads(Eastern Region)Gum Road	Upgrading and Renewal	Kempton Park	100	2,000,000	2,000,000	2,000,000
Roads and Stormwater	Constr. Of Small Holding Roads(Eastern Region)Acron and Jarrah	Upgrading and Renewal	Kempton Park	100	2,000,000	2,000,000	2,000,000
Roads and Stormwater	Constr. Of Small Holding Roads(Eastern Region)Kiaat	Upgrading and Renewal	Kempton Park	100	1,000,000	1,000,000	1,000,000
Roads and Stormwater	Construct Daveyton CBD/N12 Interchange	Urban Restructuring	Benoni	68,70,71,72	2,000,000	20,000,000	20,000,000
Roads and Stormwater	Construction of K86	Upgrading and Renewal	Daveyton	24,25,26,96	2,000,000	20,000,000	10,000,000
Roads and Stormwater	Contribution Township Development	Upgrading and Renewal	Corporate	Multi Wards	500,000	1,000,000	1,000,000
Roads and Stormwater	De-silting Elsburg dam	Upgrading and Renewal	Alberton	39	150,000	500,000	500,000
Roads and Stormwater	Doubling Barry Marais Rd	Upgrading and Renewal	Boksburg	31,99,43,45	6,500,000	6,000,000	5,000,000
Roads and Stormwater	Eastern Reg, Impl New Traffic Sign	Urban Restructuring	Corporate	Multi Wards	-	2,000,000	1,000,000
Roads and Stormwater	Eastleigh Spruit Channel	Upgrading and Renewal	Edenvale	18,19	5,500,000	8,000,000	8,000,000
Roads and Stormwater	Elandsfontein, SW Implementation (North)	Upgrading and Renewal	Germiston	92	3,000,000	3,000,000	2,000,000
Roads and Stormwater	Extension of Albertina Sisulu Expressway	Upgrading and Renewal	Kempton Park	23,100	6,900,000	10,000,000	10,000,000
Roads and Stormwater	Geometric Road Improvements (North)	Upgrading and Renewal	Corporate	Multi Wards	-	6,000,000	8,000,000
Roads and Stormwater	Geometric Road Improvements (North)Completion Francis/Dormehl Anderbolt	Upgrading and Renewal	Boksburg	22	600,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)Completion Sam Molele / Esselen Park ext3 Intersection.	Upgrading and Renewal	Tembisa 1	8,91	600,000	-	-

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Roads and Stormwater	Geometric Road Improvements (North)Doubling Kwartel between Blouvalk and Paradysvink	Upgrading and Renewal	Kempton Park	13	1,500,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)PTA road/ Vlei Street	Upgrading and Renewal	Kempton Park	15	1,100,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)Electron Bend	Upgrading and Renewal	Kempton Park	17	1,000,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)Completion Venus/ Mercury Intersection	Upgrading and Renewal	Boksburg	23	600,000	-	-
Roads and Stormwater	Geometric Road Improvements (North)R562/Axle Road Intersection	Upgrading and Renewal	Tembisa 2	89	600,000	-	-
Roads and Stormwater	Gladiator Stormwater System Implement	Upgrading and Renewal	Kempton Park	17	3,000,000	5,000,000	3,000,000
Roads and Stormwater	Harmelia / Buurendal SW Systems	Upgrading and Renewal	Edenvale	18,92	4,000,000	2,000,000	-
Roads and Stormwater	Hewlitt Drive Intersection	Upgrading and Renewal	Boksburg	32	750,000	2,500,000	500,000
Roads and Stormwater	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
Roads and Stormwater	Impala Park and surrounding Stormwater System	Upgrading and Renewal	Boksburg	23	-	500,000	5,000,000
Roads and Stormwater	Implement Traffic Signals: East	Upgrading and Renewal	Benoni	Multi Wards	1,000,000	2,000,000	2,000,000
Roads and Stormwater	Isandovalle,Erosion Protection Impl (North)	Upgrading and Renewal	Edenvale	18	2,500,000	3,000,000	2,000,000
Roads and Stormwater	K136 & Rd 1894 Link Road	Upgrading and Renewal	Kwa Thema	77,81	15,000,000	12,000,000	-
Roads and Stormwater	Kaal Spruit rehabilitation	Urban Restructuring	Tembisa 2	1	1,500,000	15,000,000	10,000,000
Roads and Stormwater	Katlehong Implementation of Stormwater Masterplan	Urban Restructuring	Katlehong 1	Multi Wards	11,000,000	12,000,000	8,000,000
Roads and Stormwater	Kraft Barbara Road Intersection Upgrade	Upgrading and Renewal	Germiston	21	6,000,000	-	-
Roads and Stormwater	Leachville Roads & Stormwater	Upgrading and Renewal	Brakpan	97	3,000,000	-	-
Roads and Stormwater	Minor Extentions to Stormwater Germiston	Upgrading and Renewal	Germiston	36,35,39,41,93	600,000	1,000,000	1,000,000
Roads and Stormwater	Minor Road Improvements: East	Upgrading and Renewal	Springs	Multi Wards	500,000	500,000	800,000
Roads and Stormwater	Minor Works for Roads and SW: South	Upgrading and Renewal	Germiston	Multi Wards	650,000	500,000	800,000
Roads and Stormwater	Monument Road	Upgrading and Renewal	Kempton Park	15	8,500,000	2,000,000	200,000
Roads and Stormwater	N3, Construction of pedestrian bridge between Mapleton & Vosloorus	Urban Restructuring	Vosloorus	44,95	14,600,000	-	-
Roads and Stormwater	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	400,000	400,000
Roads and Stormwater	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	100,000	200,000	300,000
Roads and Stormwater	Paving & Sidewalks: East	Urban Restructuring	Duduza	25,69,73	3,000,000	3,000,000	3,000,000
Roads and Stormwater	Pedestrian Bridges: Greater Tembisa streams	Urban Restructuring	Tembisa 1	1,2,14,10,90,91,100	1,300,000	5,000,000	2,000,000
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Corporate	Multi Wards	-	2,000,000	2,000,000
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Benoni	23,24,27,28,29,30,73,100	500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Etwatwa	26,65,66,67	500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Daveyton	,25,68,69,70,71,96	1,500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Kwa Thema	74,78,77,79	500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Duduza	84,86,87,98	1,500,000	-	-
Roads and Stormwater	Pedestrian Management East	Upgrading and Renewal	Tsakane	81,82,83,84,85,86	500,000	-	-
Roads and Stormwater	Pedestrian Management Impl. (North)	Upgrading and Renewal	Edenvale	4,5,7,9,10,11,12,18,19,22,92	6,000,000	6,000,000	6,000,000
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Corporate	Multi Wards	-	5,500,000	5,000,000

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Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Alberton	37,94	680,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Boksburg	34,42,43	1,020,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Germiston	21,93	680,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Katlehong 1	48,49,50,51	1,360,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Thokoza	52,54,57	1,020,000	-	-
Roads and Stormwater	Pedestrian Management: South	Upgrading and Renewal	Vosloorus	45	340,000	-	-
Roads and Stormwater	Pomona Roads (including Brentwood Park)	Upgrading and Renewal	Benoni	100,23	6,000,000	6,000,000	6,000,000
Roads and Stormwater	Pomona Stormwater System	Upgrading and Renewal	Boksburg	23	7,000,000	7,000,000	4,000,000
Roads and Stormwater	Pretoria Road Upgrading	Upgrading and Renewal	Benoni	24, 27	11,000,000	5,000,000	3,000,000
Roads and Stormwater	Provide Paving on erf 295 West Germiston for parking purposes	Upgrading and Renewal	Germiston	36	4,200,000	-	-
Roads and Stormwater	Quinine Rd Stormwater System	Upgrading and Renewal	Kempton Park	15	4,000,000	4,000,000	4,000,000
Roads and Stormwater	Raceview Stormwater Drainage system upgrades	Upgrading and Renewal	Alberton	37	-	500,000	6,000,000
Roads and Stormwater	Ravenswood Rd Construction (Future)	Upgrading and Renewal	Boksburg	22	5,000,000	7,000,000	500,000
Roads and Stormwater	Rehabilitate Dam Spillways	Upgrading and Renewal	Springs	28,31,73,88,97	3,000,000	-	-
Roads and Stormwater	Rehabilitate Roads in Eastern Region	Urban Restructuring	Tsakane	Multi Wards	45,000,000	30,000,000	35,000,000
Roads and Stormwater	Rehabilitation of Roads (North)	Upgrading and Renewal	Corporate	Multi Wards	-	25,000,000	40,000,000
Roads and Stormwater	Rehabilitation of Roads (North)Letsiakarana street from Etosha street to Mandara street=Mill and Inlay,both lanes.LEBOENG	Upgrading and Renewal	Tembisa 2	7	760,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ntsie street at the back of KFC and Engen garage.IILILIBA	Upgrading and Renewal	Tembisa 1	8	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Petronella Road	Upgrading and Renewal	Kempton Park	91	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ossewa Road	Upgrading and Renewal	Kempton Park	13	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Beukes Street	Upgrading and Renewal	Kempton Park	15	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Van Riebeeck Road (bottom)	Upgrading and Renewal	Kempton Park	16	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rietfontein Road	Upgrading and Renewal	Kempton Park	15	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rehab CBD Roads (Central, West, Voortrekker, Pine Ave & Blockhouse)	Upgrading and Renewal	Germiston	17	880,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Plane Road Subway	Upgrading and Renewal	Germiston	17	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Anvil Road	Upgrading and Renewal	Germiston	17	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Industry Road	Upgrading and Renewal	Germiston	17	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Grader Road (Spartan Extension)	Upgrading and Renewal	Germiston	17	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Sable Road (Ester Park)	Upgrading and Renewal	Germiston	17	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rigger Road (Spartan )	Upgrading and Renewal	Germiston	17	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Harris Road (Edenglen)	Upgrading and Renewal	Edenvale	18	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Terrace Avenue (Sebenza)	Upgrading and Renewal	Edenvale	18	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) St Matthews (Hurly Vale)	Upgrading and Renewal	Edenvale	18	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Voortrekker Avenue	Upgrading and Renewal	Edenvale	19	600,000	-	-



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Roads and Stormwater	Rehabilitation of Roads (North)Francis Avenue (Dunvegan)	Upgrading and Renewal	Edenvale	19	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)St Ann	Upgrading and Renewal	Edenvale	18	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Kloof Road (Bedfordview)	Upgrading and Renewal	Germiston	20	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Hawley Road (Bedfordview)	Upgrading and Renewal	Germiston	20	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Upgrade Paul Smit Boksborg north	Upgrading and Renewal	Boksborg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Upgrade 14th and 15th Boksburh North	Upgrading and Renewal	Boksborg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Bartlett Road Ravenswood	Upgrading and Renewal	Boksborg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Atlas North	Upgrading and Renewal	Boksborg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Brentwood Park Road	Upgrading and Renewal	Boksborg	23	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Mimosa Road (Birchleigh)	Upgrading and Renewal	Boksborg	23	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Spanner Olifantsfontein	Upgrading and Renewal	Tembisa 2	89	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Axcel street from Industrial road to the corner near Thermopwer.overlay.OLIFANTSFONTEIN	Upgrading and Renewal	Tembisa 2	89	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Rondebult Road	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Kruin Road (Klopper Park)	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Herman Road (Meadowdale)	Upgrading and Renewal	Germiston	92	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Ian Close	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Rehabilitation of Clayville Bridge	Upgrading and Renewal	Tembisa 2	1	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Sam Molele Dr from George Nyanga street to Sheba street=Mill and Inlay,both lanes.ILIDINGA	Upgrading and Renewal	Tembisa 1	6	900,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ngomane street from Khumalo street until Pick n Pay,both lanes mill and inlay.ENDULWINI	Upgrading and Renewal	Tembisa 1	6	300,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Duffton Road (Aston Manor)	Upgrading and Renewal	Kempton Park	15	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Spencer Road (Spartan Extension)	Upgrading and Renewal	Germiston	17	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Ingwe Road (Sebenza)	Upgrading and Renewal	Edenvale	18	700,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)South Road (Hurly Vale)	Upgrading and Renewal	Edenvale	18	600,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Venda Road (Sebenza)	Upgrading and Renewal	Edenvale	18	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Edenvale Road	Upgrading and Renewal	Edenvale	19	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Lily Road (Dunvegan)	Upgrading and Renewal	Edenvale	19	800,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Elray Road (Dunvegan)	Upgrading and Renewal	Edenvale	19	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)St Dominique (Edenvale Central)	Upgrading and Renewal	Edenvale	19	960,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Upgrade Griesel Road Beyers park	Upgrading and Renewal	Boksborg	22	1,000,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)10th Ravenswood	Upgrading and Renewal	Boksborg	22	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Atlas South	Upgrading and Renewal	Boksborg	22	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Olifantsfontein Industrial Areas various intersections	Upgrading and Renewal	Tembisa 2	89	500,000	-	-

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Roads and Stormwater	Rehabilitation of Roads (North)Industrial road from Axcel street to Olifantsfontein road,overlay both lanes.OLIFANTSFONTEIN	Upgrading and Renewal	Tembisa 2	89	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Ag De Witt (Sunny Rock)	Upgrading and Renewal	Germiston	92	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North) Mimosa Road (Pomona)	Upgrading and Renewal	Kempton Park	23, 100	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)48.Joseph Nonoane street from Peter Nchabeleng street to Solomon Mahlangu street=Mill and Inlay,both lanes.WINNIE MANDELA	Upgrading and Renewal	Tembisa 2	2	500,000	-	-
Roads and Stormwater	Rehabilitation of Roads (North)Elgin Road upgrade between Pretoria and Southpansberg Road	Upgrading and Renewal	Kempton Park	15	500,000	-	-
Roads and Stormwater	Rehabilitation of roads: South	Upgrading and Renewal	Corporate	Multi Wards	-	30,000,000	30,000,000
Roads and Stormwater	Rehabilitation of roads: SouthAccording to PMS Currently under review.	Upgrading and Renewal	Corporate	Multi Wards	37,500,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthResurfacing of Refinery between power street and Railway Bridge in consultation with the councillor	Upgrading and Renewal	Corporate	Multi Wards	2,000,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthFixing of Pedestrian bridge over Swartkoppies between Vermooten & Hennie Albeas road	Upgrading and Renewal	Corporate	Multi Wards	500,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthRe-surfacing of Roads in Freeway Park	Upgrading and Renewal	Corporate	Multi Wards	3,000,000	-	-
Roads and Stormwater	Rehabilitation of roads: SouthCompletion and Rehabilitation from Mabona street to Tshabalala Street	Upgrading and Renewal	Corporate	Multi Wards	2,000,000	-	-
Roads and Stormwater	Replacement of Traffic Signals with LED Heads: East	Upgrading and Renewal	Corporate	Multi Wards	500,000	500,000	500,000
Roads and Stormwater	Roads East (AS and When)	Upgrading and Renewal	Corporate	Multi Wards	-	25,000,000	25,000,000
Roads and Stormwater	Roads East (AS and When)Tshabalala Street completion	Upgrading and Renewal	Etwatwa	65	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Skhumbane Bridge completion	Upgrading and Renewal	Kwa Thema	81	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Manamela Street completion	Upgrading and Renewal	Kwa Thema	77	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Dubase Street completion	Upgrading and Renewal	Daveyton	68	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Matiwane Street completion	Upgrading and Renewal	Daveyton	68	200,000	-	-
Roads and Stormwater	Roads East (AS and When)24th Street completion	Upgrading and Renewal	Etwatwa	66	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Mashile Street completion	Upgrading and Renewal	Etwatwa	67	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Luande/Prague/Bogota Ave completion	Upgrading and Renewal	Brakpan	74	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Chiloane Street completion	Upgrading and Renewal	Kwa Thema	77	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Rapodile Street completion	Upgrading and Renewal	Kwa Thema	78	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Falcon street completion	Upgrading and Renewal	Tsakane	99	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Tame Street And Stormwater completion	Upgrading and Renewal	Benoni	30	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Tame Street Paving Access Road1-7 completion	Upgrading and Renewal	Benoni	30	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Thobela Street completion	Upgrading and Renewal	Etwatwa	25	200,000	-	-
Roads and Stormwater	Roads East (AS and When)Floors Street and Mike Street	Upgrading and Renewal	Tsakane	99	1,300,000	-	-
Roads and Stormwater	Roads East (AS and When)12th Street (Etwatwa West) and 8th Street (Ext 4)	Upgrading and Renewal	Etwatwa	67	4,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Tarring of Bathurist Lane	Upgrading and Renewal	Brakpan	74	2,500,000	-	-

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Roads East (AS and When)Robin Island at Ext 8 – Ward 79, Madunani 425 Area, access road at the New Houses next to Pick n’ Pay, Makuadzana, Chris Hanie, Ndawo, Tshabalala, Msia Sobukwe	Upgrading and Renewal	Kwa Thema	79	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Vlakfontein road, Khazimula Street (Ext 6), Mhlongo Street (12B), Mfazazane street (Ext 4)	Upgrading and Renewal	Kwa Thema	81	300,000	-	-
Roads and Stormwater	Roads East (AS and When)Roads & storm-water Cornwell Phase 4	Upgrading and Renewal	Tsakane	82	3,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Bakoena street and Maseko Street	Upgrading and Renewal	Tsakane	83	2,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Gogo road and other roads	Upgrading and Renewal	Duduza	84	3,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Mthunzi Avenue, Njelele, Mothibe, Malaza, Kotavushika & Vulindlela	Upgrading and Renewal	Tsakane	85	3,000,000	-	-
Roads and Stormwater	Roads East (AS and When)Ribbok and Protea	Upgrading and Renewal	Nigel	88	2,500,000	-	-
Roads and Stormwater	Roads on Dolomite	Upgrading and Renewal	Corporate	Multi Wards	-	10,000,000	10,000,000
Roads and Stormwater	Roads on Dolomite Boikhutso street	Upgrading and Renewal	Alberton	39	1,100,000	-	-
Roads and Stormwater	Roads on Dolomite Nectarine Street	Upgrading and Renewal	Alberton	39	1,900,000	-	-
Roads and Stormwater	Roads on Dolomite Mulberry and Cottonester	Upgrading and Renewal	Vosloorus	95	2,000,000	-	-
Roads and Stormwater	Roads on Dolomite Odeke Street and Elbe street, Emphefulo, Empangeni, Mbali, Mgogo, Umsebenzi, Asparagusi, Umsebenzi, Halalisa, Gwavuma, Benues Mnandi, Ntombazane, Umshado	Upgrading and Renewal	Katlehong 2	101	5,000,000	-	-
Roads and Stormwater	Rover St Widening in Henville (Future)	Upgrading and Renewal	Germiston	92	-	-	400,000
Roads and Stormwater	Sandpan Areas Stormwater Outfall	Upgrading and Renewal	Benoni	27	5,000,000	2,000,000	200,000
Roads and Stormwater	Sonneveld Stormwater Upgrading	Upgrading and Renewal	Boksburg	32	1,000,000	-	-
Roads and Stormwater	Soutpansberg Drive Intersect Upgrading	Upgrading and Renewal	Kempton Park	16	-	-	300,000
Roads and Stormwater	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,800,000	3,000,000	3,000,000
Roads and Stormwater	Stormwater (AS and When) East	Urban Restructuring	Corporate	Multi Wards	-	25,000,000	25,000,000
Roads and Stormwater	Stormwater (AS and When) EastStormwater at Evens , Western and Renny Streets	Urban Restructuring	Benoni	24	200,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastStorm-water next to Vezikhono Secondary: Planning	Urban Restructuring	Etwatwa	26	100,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastStormwater drainage design for Dube street	Urban Restructuring	Benoni	30	1,500,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastStorm water: Chris Hani Drive Ext 10	Urban Restructuring	Etwatwa	65	300,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastKheshwa Stormwater and drainage of Bhengu Street recreational centre, Lerutle Primary School	Urban Restructuring	Daveyton	69	200,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastConstruction of bridge at Pikoko street, Kingsway	Urban Restructuring	Benoni	73	1,500,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastDrain stormwater at Mohlala street	Urban Restructuring	Brakpan	74	100,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastDrain stormwater at Mashila/Rietvlei Ottawa Street	Urban Restructuring	Brakpan	74	100,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastNew Storm-water: Thubelisha Extension 8 Rockville Thakado, and Modjadji Street	Urban Restructuring	Tsakane	85	200,000	-	-

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Roads and Stormwater	Stormwater (AS and When) EastStorm-water reticulation in all of ward 99. Storm-water drainage (James Strachan Street between house no. 1260 and 1266.	Urban Restructuring	Tsakane	99	200,000	-	-
Roads and Stormwater	Stormwater (AS and When) East1. Satynhout Avenue (350m length)To use the as and when Consultants and contractors for designs and implementation	Urban Restructuring	Brakpan	97	1,575,000	-	-
Roads and Stormwater	Stormwater (AS and When) EastImplementation of phased remedial works as identified in the Stormwater Management Plans of Etwatwa, Daveyton, Actonville and Wattville. Etwatwa: Completion of phase 2, and start of implementation of phase 3; Daveyton: Start implementation of the remedial works on the High Damage Risk Potential Areas ; Actonville: Start with implementation of Flood Control Remedial Measures ; Wattville : Start with implementation of Flood Control Remedial Measures	Urban Restructuring	Corporate	Multi Wards	19,025,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North)	Upgrading and Renewal	Corporate	Multi Wards	-	5,500,000	5,000,000
Roads and Stormwater	Stormwater improvements (Minor) (North) Stormwater in Mampuru	Upgrading and Renewal	Tembisa 1	6	800,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Tembisa clinic opp civic	Upgrading and Renewal	Tembisa 1	6	100,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Temong Tlamatlama Sections	Upgrading and Renewal	Tembisa 2	7	300,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Illiba, Emoyeni and Emangweni area	Upgrading and Renewal	Tembisa 1	8	300,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) SW in Motsu area	Upgrading and Renewal	Tembisa 1	9	400,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Subsoil Lawrence Phokanoka	Upgrading and Renewal	Edenvale	11	800,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Stormwater pipe/drain Esiqongweni section Archie Gumede street	Upgrading and Renewal	Edenvale	11	800,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Pikkewyn Subsurface	Upgrading and Renewal	Kempton Park	13	600,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Fencing Birch Acres Ext 44 Attenuation dam. Clear View.	Upgrading and Renewal	Kempton Park	91	1,000,000	-	-
Roads and Stormwater	Stormwater improvements (Minor) (North) Khusche Street Subsurface	Upgrading and Renewal	Germiston	92	400,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)	Upgrading and Renewal	Corporate	Multi Wards	-	5,000,000	5,000,000
Roads and Stormwater	Stormwater Upgrades (South)Trichard Street (Cason), Hospital & Railway Street (Plantation) at Railway Subway (CBD) & Albu, Konig Koenage Street between Boksburg High School & CBC School and storm-water problem in Albu Street between Boksburg High School and CBC School: Planning	Upgrading and Renewal	Boksburg	32	200,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Construction of Storm water drains at Kusasa, Lithemba and Luvuyo streets at Roodekop Ext 21	Upgrading and Renewal	Germiston	41	900,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Construction of storm water drainage at Mokgampanyane & Bloom streets	Upgrading and Renewal	Katlehong 1	48	2,850,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Stormwater erection at Mnyane 399 and at corner Ndlovu and Ville: Planning	Upgrading and Renewal	Thokoza	54	150,000	-	-

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Roads and Stormwater	Stormwater Upgrades (South)Stormwater erection at Mnyane 399 and at corner Ndlovu and Ville: implementation	Upgrading and Renewal	Thokoza	54	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Tobatse – Tshele & Maphale Streets – Construction of storm-water drainage. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Nkaki & Mokoena Street storm-water drainage to be upgrading. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Storm water between Mpye and Maronyane to be constructed. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Storm water between Mahano and Moepshe to be upgraded. Planning	Upgrading and Renewal	Thokoza	56	150,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Raceview Stormwater upgrade	Upgrading and Renewal	Vosloorus	64	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades (South)Storm water drainages at Mapleton Ext 10 12, (entire ward)	Upgrading and Renewal	Etwatwa	65	150,000	-	-
Roads and Stormwater	Stormwater Upgrades: North	Upgrading and Renewal	Corporate	Multi Wards	-	20,000,000	20,000,000
Roads and Stormwater	Stormwater Upgrades: NorthStormwater System Nyari and Izimbongo Street	Upgrading and Renewal	Tembisa 2	4	750,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthPedestrian bridge at Extension 07 and Speed humps from Corner Kanyama to Kangaroo Street	Upgrading and Renewal	Tembisa 2	5	300,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthEmkhatini Clinic	Upgrading and Renewal	Tembisa 1	6	150,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthBrava Street Teanong SW	Upgrading and Renewal	Tembisa 1	9	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthMoses Kotane	Upgrading and Renewal	Tembisa 2	89	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthCovering of Channel along Inaugeration: Planning	Upgrading and Renewal	Edenvale	12	500,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthNorkem Park Pan	Upgrading and Renewal	Kempton Park	13	2,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthAbel Street sub soil	Upgrading and Renewal	Kempton Park	13	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthNuwejaarsvoel SW	Upgrading and Renewal	Kempton Park	13	500,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthBlue Gill Dam.	Upgrading and Renewal	Kempton Park	15	2,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North22. De Villiers Culvert: Planning	Upgrading and Renewal	Kempton Park	16	200,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthSW along Plantation: Planning	Upgrading and Renewal	Edenvale	19	200,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthSW along De Havilland (ACSA): Planning	Upgrading and Renewal	Boksburg	23	300,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthDunvegan, 5th and 6th Avenue. (R 313 280.57)	Upgrading and Renewal	Edenvale	19	300,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthSW along Bonaero drive and Bonaero Park: Planning	Upgrading and Renewal	Boksburg	23	300,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthOlifantsfontein Channel Spar Spanner	Upgrading and Renewal	Tembisa 2	89	2,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthPhumlani Mall: completion	Upgrading and Renewal	Tembisa 2	89	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthVusimuzi Mooifontein Cemetery completion	Upgrading and Renewal	Tembisa 1	90	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North3. Meadowbrook Channel (Wilbart)	Upgrading and Renewal	Germiston	92	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North11. Herman Street (Kia): Completion	Upgrading and Renewal	Germiston	92	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthSedibeng / Kopanong SW Network	Upgrading and Renewal	Tembisa 1	5	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthNkwane Nkruma	Upgrading and Renewal	Edenvale	11	1,000,000	-	-
Roads and Stormwater	Stormwater Upgrades: North15. Upgrade of Brabazon	Upgrading and Renewal	Kempton Park	17	1,200,000	-	-
Roads and Stormwater	Stormwater Upgrades: NorthCovering of Channel along Tembisa ext 7: Planning	Upgrading and Renewal	Tembisa 2	4	300,000	-	-

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Roads and Stormwater	Stormwater Upgrading Thintwa	Upgrading and Renewal	Thokoza	56	19,000,000	-	-
Roads and Stormwater	SW in Vosloorus	Urban Restructuring	Vosloorus	44, 45, 46, 47, 64, 95	2,300,000	4,000,000	4,000,000
Roads and Stormwater	Swartsspruit Rehabilitation: Kempton Park	Upgrading and Renewal	Kempton Park	16,17	2,000,000	2,000,000	2,000,000
Roads and Stormwater	Tembisa Depot Upgrading	Upgrading and Renewal	Tembisa 1	14	10,000,000	5,000,000	-
Roads and Stormwater	Tembisa Natural Watercourses upgrading	Upgrading and Renewal	Tembisa 1	10	1,500,000	6,000,000	6,000,000
Roads and Stormwater	Tertiary Rds South Dept Construction	Upgrading and Renewal	Katlehong 2	59	4,000,000	-	-
Roads and Stormwater	Tertiary Roads (South)	Upgrading and Renewal	Corporate	Multi Wards	-	15,000,000	15,000,000
Roads and Stormwater	Tertiary Roads (South)2015/16: Kingwazi - Dukathole, Mfofozi, Siroye 2016/17: Moloti, Tongazi, Mwuzi, Sitate	Urban Restructuring	Germiston	35	3,500,000	-	-
Roads and Stormwater	Tertiary Roads (South)Mfundo Street and completion of Funda Street – Rounderbuilt Ext 2	Urban Restructuring	Germiston	41	1,200,000	-	-
Roads and Stormwater	Tertiary Roads (South)Inkongolo, Thupello and Ekuphumleni streets - Roodekop Ext 22	Urban Restructuring	Germiston	41	1,500,000	-	-
Roads and Stormwater	Tertiary Roads (South)2015/2016 Unokekre - Ramaphoza, Lsemene street, Loyiyina street	Urban Restructuring	Boksburg	42	3,000,000	-	-
Roads and Stormwater	Tertiary Roads (South)Dube street, Tutong service road, Iququ street, and Cul-De-Suc's in Monise section, Mopholi street	Urban Restructuring	Katlehong 1	55	5,400,000	-	-
Roads and Stormwater	Tertiary Roads (South)2.5 kilometres coming from the following list: Nobakhethwa, Tsie, Malefetsane, Lerumo, School street, Pherekong, Banzana, Tau, Shona, Hlakula, Masoko, Mmesa, Lwetse, Phato, Street next to 8090, Thobisi, Vikin, Sonyboy, Lamoen, Seretse, Gambia, Zambia, Comoros, Zanzibar, Seychelles, Malawi, Sudan, Egypt, Togo, Phundungwane, Hlakubele, Tsholofelo, Tshitwe, Mphelane, Ntaka, Thahameso, Kgatleng, Langa, Seho, Pudumo, Silumko, Matsitela, Chingwedzi, Somalia and Cameroon streets	Urban Restructuring	Katlehong 2	63	1,400,000	-	-
Roads and Stormwater	Tertiary Roads in Katlehong, Buhle Park & Zonkizizwe Ext 1	Urban Restructuring	Katlehong 1	40,62	6,000,000	10,000,000	8,000,000
Roads and Stormwater	Tertiary Roads in Thokoza- Phase 3	Urban Restructuring	Thokoza	52, 54, 56, 57, 58	3,500,000	-	-
Roads and Stormwater	Tertiary Roads in Vosloorus- Phase 3	Urban Restructuring	Vosloorus	44, 45, 46, 47, 64, 95	3,600,000	-	-
Roads and Stormwater	Tertiary Roads: North	Urban Restructuring	Tembisa 1	1,2,4,5,6,7,12,89	20,000,000	15,000,000	10,000,000
Roads and Stormwater	Township Develop:Ext Services (North)	Upgrading and Renewal	Kempton Park	Multi Wards	3,000,000	6,000,000	5,000,000
Roads and Stormwater	Township Develop:Ext Services ex Contributions	Economic Development	Corporate	Multi Wards	1,500,000	1,000,000	1,000,000
Roads and Stormwater	Traffic Calming (North)	Upgrading and Renewal	Corporate	Multi Wards	-	800,000	800,000
Roads and Stormwater	Traffic Calming (North)Various Streets, Tswelopele Extension 8	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Lombady Road, Clayville Extension 29	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Bismuth Street, Clayville Extension 26	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Arsenic Street, Clayville Extension 26	Upgrading and Renewal	Tembisa 2	1	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Ext 24, Winnie Mandela	Upgrading and Renewal	Tembisa 2	3	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Lynx Street, Tembisa	Upgrading and Renewal	Tembisa 2	5	30,000	-	-

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Roads and Stormwater	Traffic Calming (North)Nkanyamba Street, Ecaleni Section	Upgrading and Renewal	Tembisa 2	5	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Mdlambhila Street, Ecaleni Section	Upgrading and Renewal	Tembisa 2	5	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Isekelo School, Isekelo Section	Upgrading and Renewal	Tembisa 1	6	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Letsiakarana Street, Tselong Extension 5	Upgrading and Renewal	Tembisa 2	7	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Pilansberg Street, Maokeng Section	Upgrading and Renewal	Tembisa 2	7	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Baduza Street, Emangweni Section	Upgrading and Renewal	Tembisa 1	8	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Emmanuel Mbetje Street, Thiteng Section	Upgrading and Renewal	Tembisa 1	10	15,000	-	-
Roads and Stormwater	Traffic Calming (North)James Moyela Street, Tembisa West	Upgrading and Renewal	Edenvale	11	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Try Again Street, Phomolong Section	Upgrading and Renewal	Edenvale	12	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Banana Street, Commercia Extension 9	Upgrading and Renewal	Edenvale	12	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Ysterhout Street, Birchleigh	Upgrading and Renewal	Kempton Park	13	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Maduna Avenue, Phomolong Section	Upgrading and Renewal	Kempton Park	13	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Blombos Street, Birch Acres Extension 6	Upgrading and Renewal	Kempton Park	13	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Mtimkhulu Street / Maduna Avenue, Phomolong	Upgrading and Renewal	Kempton Park	13	25,000	-	-
Roads and Stormwater	Traffic Calming (North)Isiziba Street, Isiziba Section	Upgrading and Renewal	Tembisa 1	14	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Conakry Street, Isiphethweni Section	Upgrading and Renewal	Tembisa 1	14	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Quinine Street / Wonderboom Street, Glen Marais Extension 2	Upgrading and Renewal	Kempton Park	15	25,000	-	-
Roads and Stormwater	Traffic Calming (North)Kempton Primary School, Kempton Park	Upgrading and Renewal	Kempton Park	16	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Amatungulu Street, Esther Park	Upgrading and Renewal	Kempton Park	17	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Van Ryneveld Road, Hurleyvale	Upgrading and Renewal	Edenvale	18	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Second Avenue, Edendale	Upgrading and Renewal	Edenvale	18	15,000	-	-
Roads and Stormwater	Traffic Calming (North)St Mathews Road / St Peter Road, Hurlyvale	Upgrading and Renewal	Edenvale	18	25,000	-	-
Roads and Stormwater	Traffic Calming (North)Lilian Street, Berton Park	Upgrading and Renewal	Germiston	33	30,000	-	-
Roads and Stormwater	Traffic Calming (North)Nairobi Street, Vusimuzi/Ehlanzeni	Upgrading and Renewal	Tembisa 1	90	15,000	-	-
Roads and Stormwater	Traffic Calming (North)Strydom Street / Yvette Street, Birchleigh North	Upgrading and Renewal	Kempton Park	91	20,000	-	-
Roads and Stormwater	Traffic Calming (North)Matole Camp Street, Hospital View (Gardens)	Upgrading and Renewal	Kempton Park	100	15,000	-	-
Roads and Stormwater	Traffic Calming in the Eastern Region	Upgrading and Renewal	Corporate	Multi Wards	-	800,000	800,000
Roads and Stormwater	Traffic Calming South	Upgrading and Renewal	Corporate	Multi Wards	1,000,000	1,000,000	1,000,000
Roads and Stormwater	Traffic Signal SARTSM Compliance	Upgrading and Renewal	Corporate	Multi Wards	-	500,000	500,000
Roads and Stormwater	Traffic Signal Upgrades: East	Upgrading and Renewal	Corporate	Multi Wards	2,500,000	1,000,000	1,000,000
Roads and Stormwater	Traffic Signal Upgrades: South	Upgrading and Renewal	Corporate	Multi Wards	5,500,000	5,500,000	5,500,000
Roads and Stormwater	Traffic Signals Upgrading (North)	Upgrading and Renewal	Tembisa 2	Multi Wards	3,000,000	3,000,000	3,000,000
Roads and Stormwater	Trichardts Rd from North Rand to Impala Park	Upgrading and Renewal	Germiston	92	1,000,000	6,000,000	2,000,000
Roads and Stormwater	Tunney Rds: Brollo & Brickfields rds	Upgrading and Renewal	Germiston	92	5,000,000	6,000,000	2,000,000
Roads and Stormwater	Upgrade Joe Mzamane Road Kwa- Thema	Upgrading and Renewal	Kwa Thema	77, 80	10,000,000	-	-

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Roads and Stormwater	Upgrade of Roads Depots: East	Upgrading and Renewal	Corporate	73,74,75,88	-	500,000	2,000,000
Roads and Stormwater	Upgrading of Agric Holding Roads (North)	Upgrading and Renewal	Kempton Park	100	4,000,000	4,000,000	4,000,000
Roads and Stormwater	Upgrading of Michelle street	Upgrading and Renewal	Alberton	38	-	5,000,000	-
Roads and Stormwater	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	19,000,000	19,000,000	19,000,000
Roads and Stormwater	Vosloorus New Depot	Urban Restructuring	Vosloorus	95	6,000,000	-	-
Roads and Stormwater	Vredebos Stormwater Drainage Installation	Upgrading and Renewal	Brakpan	31	-	500,000	4,000,000
Roads and Stormwater	Witfield SW System	Upgrading and Renewal	Germiston	33	4,000,000	3,000,000	2,000,000
Roads and Stormwater	Etwatwa Stormwater	Urban Restructuring	Etwatwa	25,26,65,66,67	5,000,000	-	-
Roads and Stormwater	Install SW in Palm Ridge	Urban Restructuring	Katlehong 2	61,101,58	4,000,000	2,500,000	2,000,000
Roads and Stormwater	Katlehong & Thokoza, Lining of Canal between Katlehong and Thokoza	Urban Restructuring	Thokoza	52,54	1,550,000	-	-
Roads and Stormwater	Kwa-Thema Stormwater	Upgrading and Renewal	Kwa Thema	74,76,77,78,79,80	3,000,000	-	-
Roads and Stormwater	Provision of Pedestrian Bridge between Zonkizwe and Palmridge	Urban Restructuring	Katlehong 2	61, 101	-	500,000	5,000,000
SRAC	Construction of a new Bonaero Park Library	Urban Restructuring	Brakpan	31	-	-	1,000,000
SRAC	Construction: Ablution facilities	Urban Restructuring	Springs	23	2,000,000	3,000,000	-
SRAC	Construction:New Library: Brakpan	Urban Restructuring	Brakpan	97	2,200,000	-	-
SRAC	Fencing: Sport & Recreational Facilities	Upgrading and Renewal	Nigel	88	1,000,000	2,000,000	3,000,000
SRAC	Furniture & Equipment: Arts & Culture	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,500,000	1,000,000	1,000,000
SRAC	Furniture: Community and Sport centres	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
SRAC	Recapitalisation of Libraries	Urban Restructuring	Corporate	Multi Wards	3,000,000	8,000,000	6,000,000
SRAC	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	3,000,000	3,000,000
SRAC	Libraries Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	3,000,000	3,000,000
SRAC	Libraries ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
SRAC	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	1,000,000	1,000,000
SRAC	Rehabilitation of Libraries	Upgrading and Renewal	Corporate	Multi Wards	-	4,000,000	2,000,000
SRAC	Rehabilitation of Sport Facilities	Upgrading and Renewal	Corporate	Multi Wards	-	8,000,000	15,000,000
SRAC	Vosloorus stadium	Upgrading and Renewal	Vosloorus	46	500,000	-	-
SRAC	Reiger Park stadium	Upgrading and Renewal	Boksburg	43	600,000	-	-
SRAC	Delville bowling club	Upgrading and Renewal	Germiston	36	800,000	-	-
SRAC	Boksburg stadium	Upgrading and Renewal	Boksburg	32	2,350,000	-	-
SRAC	Kempton Park indoor sport	Upgrading and Renewal	Kempton Park	15	600,000	-	-
SRAC	Benoni north swimming pool	Upgrading and Renewal	Benoni	27	500,000	-	-
SRAC	Edenvale Bowling club	Upgrading and Renewal	Edenvale	18	200,000	-	-
SRAC	Primrose bowling club	Upgrading and Renewal	Germiston	21	450,000	-	-
SRAC	Rehabilitation of Swimming Pools	Upgrading and Renewal	Springs	67,75,76	17,000,000	18,000,000	18,000,000
SRAC	Resurfacing of Hard Courts	Upgrading and Renewal	Corporate	All wards	-	3,000,000	3,000,000
SRAC	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	3,000,000	3,000,000
SRAC	Primrose Library	Upgrading and Renewal	Germiston	21	187,500	-	-
SRAC	Bedfordview Library	Upgrading and Renewal	Edenvale	20	187,500	-	-
SRAC	Spruitview	Upgrading and Renewal	Germiston	40	187,500	-	-
SRAC	Vosloorus	Upgrading and Renewal	Vosloorus	47	187,500	-	-
SRAC	Zonkezizwe	Upgrading and Renewal	Katlehong 2	62	187,500	-	-
SRAC	Elsburg	Upgrading and Renewal	Germiston	32	187,500	-	-
SRAC	Dinwiddie	Upgrading and Renewal	Alberton	39	187,500	-	-
SRAC	Thokoza	Upgrading and Renewal	Thokoza	57	187,500	-	-
SRAC	Palmridge	Upgrading and Renewal	Alberton	58	187,500	-	-
SRAC	Duduza	Upgrading and Renewal	Duduza	87	187,500	-	-
SRAC	Wattville	Upgrading and Renewal	Benoni	30	187,500	-	-
SRAC	Dunnottar	Upgrading and Renewal	Duduza	98	187,500	-	-
SRAC	H P Mokoka	Upgrading and Renewal	Daveyton	68	187,500	-	-
SRAC	Jerry Moloi	Upgrading and Renewal	Etwatwa	66	187,500	-	-
SRAC	Springs	Upgrading and Renewal	Springs	75	187,500	-	-



**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
SRAC	Bakerton	Upgrading and Renewal	Springs	72	187,500	-	-
SRAC	Upgrade of Alra Park Library	Upgrading and Renewal	Nigel	88	-	-	3,000,000
SRAC	Upgrade Tembisa Library	Urban Restructuring	Tembisa 1	2	8,000,000	-	-
SRAC	Upgrade: Art Centres	Upgrading and Renewal	Tembisa 1	Multi Wards	2,000,000	2,000,000	3,500,000
SRAC	Upgrade: Construction of Memorial Sites	Upgrading and Renewal	Tembisa 1	9,75	1,700,000	-	-
SRAC	Upgrade: Recreation Facilities	Upgrading and Renewal	Corporate	Multi Wards	1,000,000	3,000,000	4,000,000
SRAC	Upgrading and completion Makhulong stadium	Upgrading and Renewal	Tembisa 2	5	-	-	2,000,000
SRAC	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	10,000,000	12,000,000	10,000,000
SRAC	Re-mobilise - 60 eco gyms established	Upgrading and Renewal	Corporate	All wards	8,000,000	-	-
SRAC	Re-mobilise - 3 Graders purchased	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,500,000	-	-
SRAC	Re-mobilise - Refurbishment of 50 Community Facilities completed	Upgrading and Renewal	Corporate	All wards	50,000,000	-	-
SRAC	Construction of a Zonkizwe Multi-purpose center	Urban Restructuring	Katlehong 2	101	-	16,000,000	20,000,000
SRAC	Construction of a new swimming pool in Duduza	Urban Restructuring	Duduza	86	4,000,000	15,000,000	-
SRAC	Construction of a new swimming pool in Eden Park	Urban Restructuring	Thokoza	58	15,000,000	-	-
SRAC	Construction of New Library: Tsakane	Urban Restructuring	Tsakane	85	9,000,000	-	-
SRAC	Construction: New Library Etwatwa	Urban Restructuring	Etwatwa	26	-	8,911,111	11,000,000
SRAC	Germiston Theatre	Upgrading and Renewal	Germiston	36	35,000,000	-	-
SRAC	Rehabilitation of Thami Mnyele Cultural Park	Upgrading and Renewal	Tembisa 1	9	1,000,000	-	-
Strategy & Corporate Planning	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	120,000	140,000	150,000
Strategy & Corporate Planning	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	120,000	140,000	150,000
Strategy & Corporate Planning	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	70,000	80,000	90,000
Transport	Construction of Intermodal facilities: Upgrading Germiston Station Taxi Rank	Upgrading and Renewal	Germiston	93	40,000,000	40,000,000	30,000,000
Transport	Construction of MVRA/DLTC Kwatsaduza	Urban Restructuring	Kwa Thema	Multi Wards	-	2,000,000	23,000,000
Transport	Construction of MVRA/DLTC Tembisa	Urban Restructuring	Tembisa 2	4	10,000,000	21,800,000	17,000,000
Transport	Construction of public transport facilities	Urban Restructuring	Benoni	24	2,000,000	18,000,000	-
Transport	Drive Thru Germiston	Urban Restructuring	Germiston	36	-	-	2,000,000
Transport	Establish MVRA/DLTC Katlehong	Urban Restructuring	Katlehong 1	55	39,000,000	-	-
Transport	Establishment of new MVRA and Transport Offices Kempton Park	Urban Restructuring	Kempton Park	26	-	-	2,000,000
Transport	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	1,000,000	1,100,000
Transport	ICT Equipment (LIC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	700,000	800,000	900,000
Transport	Integrated Rapid Public Transport Network(IRPTN)	Economic Development	Multi CCA	2--18; 22; 23; 28; 29;31; 32; 43-47; 89-92; 95;99	309,296,000	404,389,000	536,544,000
Transport	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	600,000	600,000	700,000
Transport	Office Furniture (Licensing)	Upgrading and Renewal	Operational Equipment	Operational Equipment	900,000	900,000	1,000,000
Transport	Other Equipment (LIC)	Upgrading and Renewal	Operational Equipment	Operational Equipment	-	-	1,000,000
Transport	Refurbish All Metro Licensing Premises	Upgrading and Renewal	Alberton	17,19,20,32,39,72,75,78,82,87,88,94,97	1,600,000	5,000,000	5,000,000
Transport	Refurbishment of Public Transport Facilities	Upgrading and Renewal	Corporate	Multi Wards	5,000,000	5,000,000	-
Transport	Replace Municipal buses	Upgrading and Renewal	Operational Equipment	Operational Equipment	40,000,000	-	80,000,000
Transport	Security Cameras	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,200,000	1,500,000	1,600,000
Transport	Specialized Equipment (Licensing)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,000,000	3,000,000	4,000,000
Transport	Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,500,000
Transport	Vehicles (Licensing)	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,500,000
Transport	Bluegumview Taxi Rank	Urban Restructuring	Duduza	86	7,000,000	-	-
Transport	Integrated Rapid Public Transport Network(IRPTN)	Economic Development	Multi CCA	2--18; 22; 23; 28; 29;31; 32; 43-47; 89-92; 95;99	259,047,621	280,000,000	300,000,000

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Transport	Phuthaditjaba Taxi Rank (Tokoza)	Urban Restructuring	Thokoza	58	8,000,000	-	-
Waste Management	Air space development	Upgrading and Renewal	Tembisa 2	1	600,000	25,000,000	30,000,000
Waste Management	Develop Simmer & Jack Waste site	Upgrading and Renewal	Germiston	36	2,500,000	21,500,000	13,500,000
Waste Management	Development of the public offloading facilities/recycling	Upgrading and Renewal	Corporate	Multi Wards	-	25,000,000	25,000,000
Waste Management	Northmead Mini garden disposal site	Upgrading and Renewal	Benoni	27	800,000	-	-
Waste Management	Cloverdene Mini garden disposal site	Upgrading and Renewal	Benoni	24	800,000	-	-
Waste Management	Minnebron Mini garden disposal site	Upgrading and Renewal	Brakpan	31	800,000	-	-
Waste Management	Brenthurst Mini garden disposal site	Upgrading and Renewal	Brakpan	97	800,000	-	-
Waste Management	Modder East Mini Disposal Site	Upgrading and Renewal	Daveyton	71	800,000	-	-
Waste Management	Gedulud Mini Disposal Site	Upgrading and Renewal	Springs	75	800,000	-	-
Waste Management	Welgedacht Mini Disposal Site	Upgrading and Renewal	Springs	75	800,000	-	-
Waste Management	Daggafontein Mini Disposal Site	Upgrading and Renewal	Springs	76	800,000	-	-
Waste Management	Dayen Glen Mini Disposal Site	Upgrading and Renewal	Boksburg	22	800,000	-	-
Waste Management	Lilianton Mini Disposal Site	Upgrading and Renewal	Boksburg	22	800,000	-	-
Waste Management	Reiger Park Mini Disposal Site 1	Upgrading and Renewal	Boksburg	34	800,000	-	-
Waste Management	Reiger Park Mini Disposal Site 2	Upgrading and Renewal	Boksburg	34	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 1	Upgrading and Renewal	Vosloorus	45	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 2	Upgrading and Renewal	Vosloorus	44	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 3	Upgrading and Renewal	Vosloorus	46	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 4	Upgrading and Renewal	Vosloorus	46	800,000	-	-
Waste Management	Vosloorus Mini Disposal Site 5	Upgrading and Renewal	Vosloorus	64	800,000	-	-
Waste Management	Leondale Mini Disposal Site	Upgrading and Renewal	Katlehong 1	41	800,000	-	-
Waste Management	Marlands Mini Disposal Site	Upgrading and Renewal	Germiston	21	800,000	-	-
Waste Management	Palmridge Mini Disposal Site	Upgrading and Renewal	Thokoza	58	800,000	-	-
Waste Management	Clayville Mini disposal site	Upgrading and Renewal	Tembisa 2	89	800,000	-	-
Waste Management	Design of New Sites	Upgrading and Renewal	Corporate	Multi Wards	13,200,000	-	-
Waste Management	Development Weltevreden Waste Site	Upgrading and Renewal	Brakpan	97	5,080,000	-	-
Waste Management	Facilities, Upgrade and construction of facilities	Upgrading and Renewal	Corporate	Multi Wards	-	61,000,000	60,000,000
Waste Management	Facilities, Upgrade and construction of facilities: Kempton Park	Upgrading and Renewal	Kempton Park	16	9,100,000	-	-
Waste Management	Facilities, Upgrade and construction of facilities: Boksburg	Upgrading and Renewal	Boksburg	32	10,000,000	-	-
Waste Management	Facilities, Upgrade and construction of facilities: Germiston	Upgrading and Renewal	Germiston	36	10,000,000	-	-
Waste Management	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	1,000,000	1,000,000	1,000,000
Waste Management	Installation Gas Flares & Wells	Upgrading and Renewal	Brakpan	97,99,76,36	2,000,000	-	-
Waste Management	Office Furniture	Upgrading and Renewal	Operational Equipment	Operational Equipment	400,000	500,000	500,000
Waste Management	Other Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	300,000	500,000	500,000
Waste Management	Specialised Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	500,000	4,000,000	4,000,000
Waste Management	Specialised Vehicles (less than 2 seats)	Upgrading and Renewal	Operational Equipment	Operational Equipment	35,000,000	32,000,000	38,000,000
Waste Management	Specialised Vehicles (more than 2 seats)	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	3,000,000	3,500,000
Waste Management	Supply of Bulk Containers	Upgrading and Renewal	Corporate	Multi Wards	4,500,000	3,000,000	4,500,000
Waste Management	Supply of recycling bins	Upgrading and Renewal	Corporate	8, 17, 32, 35, 37, 73, 75, 89	-	3,000,000	4,500,000
Waste Management	Supply of recycling bins Alberton	Upgrading and Renewal	Alberton	37	562,500	-	-
Waste Management	Supply of recycling bins Benoni	Upgrading and Renewal	Benoni	73	562,500	-	-
Waste Management	Supply of recycling bins Boksburg	Upgrading and Renewal	Boksburg	32	562,500	-	-
Waste Management	Supply of recycling bins Germiston	Upgrading and Renewal	Germiston	17,35	1,125,000	-	-
Waste Management	Supply of recycling bins Springs	Upgrading and Renewal	Springs	75	562,500	-	-
Waste Management	Supply of recycling bins Tembisa 1	Upgrading and Renewal	Tembisa 1	8	562,500	-	-
Waste Management	Supply of recycling bins Tembisa 2	Upgrading and Renewal	Tembisa 2	89	562,500	-	-
Water & Sanitation	Mayfield Ext 1	Urban Restructuring	Benoni	60,66	18,000,000	-	-
Water & Sanitation	Etwatwa Ext 34,35&36 Essential	Urban Restructuring	Etwatwa	62,63,87	2,600,000	-	-
Water & Sanitation	Masetjaba Essential	Urban Restructuring	Nigel	88	3,000,000	-	-
Water & Sanitation	Xhosa And Zulu Pumpstation	Urban Restructuring	Brakpan	82,83,85	25,000,000	-	-
Water & Sanitation	Lilianton Outfall Sewer	Urban Restructuring	Boksburg	34,42	9,000,000	-	-
Water & Sanitation	Etwatwa Booster pumpstation	Urban Restructuring	Etwatwa	67	20,000,000	-	-
Water & Sanitation	Welgedacht/Paynville	Urban Restructuring	Springs	72,75	14,000,000	-	-
Water & Sanitation	RAND WATER TO PALM RIDGE	Urban Restructuring	Germiston	53, 58, 61, 101	10,000,000	-	-
Water & Sanitation	35ML RESERVOIR	Urban Restructuring	Thokoza	58	10,000,000	-	-
Water & Sanitation	NEW HOUSING ESSENTIAL	Urban Restructuring	Katlehong 2	61	10,000,000	-	-
Water & Sanitation	Zulu Xhosa resevoir	Upgrading and Renewal	Brakpan	82,83,85	19,000,000	9,000,000	-
Water & Sanitation	Etwatwa Ext19 Reservoir, Tower, access road and pipeline	Upgrading and Renewal	Etwatwa	67	19,000,000	48,000,000	-

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Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Water & Sanitation	Benoni Depot	Urban Restructuring	Benoni	28,27,65,61,30,66,72,29,59,60,68	1,500,000	-	-
Water & Sanitation	Vosloorus Depot	Urban Restructuring	Vosloorus	44,61,95,64,60	1,500,000	-	-
Water & Sanitation	Tembisa Depot	Urban Restructuring	Tembisa 1	Multi Wards	1,500,000	-	-
Water & Sanitation	Tembisa Sewer	Urban Restructuring	Tembisa 1	Multi Wards	13,000,000	-	-
Water & Sanitation	Alberton Depot	Urban Restructuring	Alberton	37,59,40,51,52,57,58,59,55,56	1,500,000	-	-
Water & Sanitation	Kempton Park Depot	Urban Restructuring	Kempton Park	Multi Wards	1,500,000	-	-
Water & Sanitation	Germiston Depot	Urban Restructuring	Germiston	21,34,35,22	1,500,000	-	-
Water & Sanitation	Brakpan Depot	Urban Restructuring	Brakpan	71,74,72,75,80,97	1,500,000	-	-
Water & Sanitation	Nigel Depot	Urban Restructuring	Nigel	Multi Wards	1,500,000	-	-
Water & Sanitation	Etwatwa Sewer Upgrades	Upgrading and Renewal	Etwatwa	Multi Wards	13,000,000	20,000,000	30,000,000
Water & Sanitation	Alberton: Install new OF Huntersfield	Upgrading and Renewal	Alberton	40	500,000	5,000,000	-
Water & Sanitation	Office Furniture	Upgrading and Renewal	Corporate	Operational Equipment	300,000	-	-
Water & Sanitation	Building New and Upgrade Depot Buildings	Upgrading and Renewal	Corporate	All wards	-	10,000,000	-
Water & Sanitation	Thembisa Depot	Upgrading and Renewal	Tembisa 1	1	1,250,000	-	-
Water & Sanitation	Voslorus Depot	Upgrading and Renewal	Vosloorus	64	250,000	-	-
Water & Sanitation	Germiston Depot	Upgrading and Renewal	Germiston	36	1,325,000	-	-
Water & Sanitation	Springs Depot	Upgrading and Renewal	Springs	75	1,325,000	-	-
Water & Sanitation	Kempton Park Depot	Upgrading and Renewal	Kempton Park	17	1,050,000	-	-
Water & Sanitation	Brakpan Depot	Upgrading and Renewal	Brakpan	74	850,000	-	-
Water & Sanitation	Nigel Depot	Upgrading and Renewal	Nigel	88	1,950,000	-	-
Water & Sanitation	Edenvale: Illiondale Outfall sewer	Upgrading and Renewal	Edenvale	18	15,000,000	10,000,000	-
Water & Sanitation	Emergency Equipment at Depots	Upgrading and Renewal	Operational Equipment	Operational Equipment	2,500,000	2,500,000	-
Water & Sanitation	Germiston: Elsburg outfall sewer (H385) (P 2&3) C/F	Upgrading and Renewal	Germiston	Multi Wards	9,000,000	5,000,000	-
Water & Sanitation	Germiston: Upgrade and replace Dekema outfall sewer	Upgrading and Renewal	Germiston	Multi Wards	10,000,000	10,000,000	10,000,000
Water & Sanitation	ICT Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	950,000	500,000	-
Water & Sanitation	Pomona: Bulk supply Albertina Sisulu Corridor	Economic Development	Kempton Park	100	27,000,000	27,000,000	20,000,000
Water & Sanitation	Pomona: New Eastern OF sewer	Economic Development	Kempton Park	100	34,000,000	30,000,000	30,000,000
Water & Sanitation	Replace and repair O/S Dawn Park	Upgrading and Renewal	Boksburg	43	2,500,000	-	-
Water & Sanitation	Reservoir Construction	Upgrading and Renewal	Corporate	Multi Wards	-	-	20,000,000
Water & Sanitation	Nigel water Tower	Upgrading and Renewal	Nigel	88	6,000,000	-	-
Water & Sanitation	Specialised vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	4,000,000	4,000,000	13,000,000
Water & Sanitation	Specialized Equipment	Upgrading and Renewal	Operational Equipment	Operational Equipment	750,000	600,000	2,000,000
Water & Sanitation	Upgrade Sewer Networks	Upgrading and Renewal	Corporate	Multi Wards	-	-	30,000,000
Water & Sanitation	Eliminate Benoni Sewer Pumpstation	Upgrading and Renewal	Benoni	24	7,000,000	10,000,000	-
Water & Sanitation	Upgrade Water Networks	Upgrading and Renewal	Benoni	Multi Wards	-	20,000,000	20,000,000
Water & Sanitation	NIGEL BULK WATER UPGRADE	Upgrading and Renewal	Nigel	88	10,000,000	-	-
Water & Sanitation	Etwatwa BULK WATER UPGRADE	Upgrading and Renewal	Etwatwa	67	10,000,000	-	-
Water & Sanitation	Human Settlements Essential Services	Urban Restructuring	Corporate	Multi Wards	-	100,000,000	-
Water & Sanitation	Moderfontein 76 IR Ptn 7 E/tial SVC C F	Upgrading and Renewal	Daveyton	71	7,000,000	12,400,000	-
Water & Sanitation	Palm Ridge Phases 5 & 6 Bulk & Essential Services	Urban Restructuring	Katlehong 2	61	-	20,000,000	20,000,000
Water & Sanitation	Upgrade Outfall Sewers in Vosloorus C/F	Upgrading and Renewal	Vosloorus	Multi Wards	9,000,000	11,500,000	-
Water & Sanitation	Construction of Dawn Park Outfall Sewer	Upgrading and Renewal	Boksburg	42	3,000,000	-	-
Water & Sanitation	Water Loss Eradication Programme	Economic Development	Corporate	All wards	-	130,000,000	320,000,000
Water & Sanitation	GERMISTON BVD WAT NET UPG	Economic Development	Germiston	36	2,000,000	-	-
Water & Sanitation	GERMISTON BVD WAT NET UPG	Economic Development	Germiston	93	2,000,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Daveyton	68	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Daveyton	69	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Daveyton	70	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Vosloorus	47	1,500,000	-	-
Water & Sanitation	MIC BLOCKS NORTH EAST	Economic Development	Edenvale	11	1,000,000	-	-
Water & Sanitation	MID BLOCK SOUTH WEST	Economic Development	Katlehong 2	63	4,500,000	-	-
Water & Sanitation	MID BLOCK SOUTH WEST	Economic Development	Thokoza	54	2,500,000	-	-
Water & Sanitation	METER PROCUREMENT TSAKANE	Economic Development	Kwa Thema	79	500,000	-	-
Water & Sanitation	METER PROCUREMENT TSAKANE	Economic Development	Kwa Thema	81	500,000	-	-
Water & Sanitation	METER PROCUREMENT TSAKANE	Economic Development	Tsakane	85	500,000	-	-
Water & Sanitation	METER PROCUREMENT TSAKANE	Economic Development	Duduza	86	500,000	-	-
Water & Sanitation	METER PROCUREMENT TSAKANE	Economic Development	Tsakane	99	500,000	-	-

**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Water & Sanitation	VALVE BOX PROCUREMENT TSKAK	Economic Development	Kwa Thema	79	212,500	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSKAK	Economic Development	Kwa Thema	81	382,500	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSKAK	Economic Development	Tsakane	85	425,000	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSKAK	Economic Development	Duduza	86	297,500	-	-
Water & Sanitation	VALVE BOX PROCUREMENT TSKAK	Economic Development	Tsakane	99	382,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Kwa Thema	79	162,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Kwa Thema	81	292,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Tsakane	85	325,000	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Duduza	86	227,500	-	-
Water & Sanitation	VALVES & FITTINGS TSAKANE	Economic Development	Tsakane	99	292,500	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Edenvale	12	2,100,000	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Vosloorus	44	900,000	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Vosloorus	45	600,000	-	-
Water & Sanitation	UNMETD AREAS METERING SW	Economic Development	Vosloorus	46	400,000	-	-
Water & Sanitation	UNMETD AREAS METERING NE	Economic Development	Etwatwa	67	1,700,000	-	-
Water & Sanitation	UNMETD AREAS METERING NE	Economic Development	Etwatwa	65	2,300,000	-	-
Water & Sanitation	AGED DOMC METERS SW DIST	Economic Development	Boksburg	All Wards SW	6,000,000	-	-
Water & Sanitation	AGED DOMC METERS NE DIST	Economic Development	Kempton Park	All Wards NE	7,900,000	-	-
Water & Sanitation	SCHOOLS LARGE METERS NORTH	Economic Development	Corporate	All Wards North	2,000,000	-	-
Water & Sanitation	SCHOOLS LARGE METERS SOUTH	Economic Development	Corporate	All Wards South	2,000,000	-	-
Water & Sanitation	SCHOOLS LARGE METERS EAST	Economic Development	Corporate	All Wards East	2,000,000	-	-
Water & Sanitation	COUN PROP LARGE MET NORTHERN	Economic Development	Kempton Park	All Wards North	2,000,000	-	-
Water & Sanitation	COUN PROP LARGE MET EASTERN	Economic Development	Benoni	ALL WARDS E	2,000,000	-	-
Water & Sanitation	COUNCIL PROPERTIES SOUTH	Economic Development	Germiston	ALL WARDS S	2,000,000	-	-
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Kempton Park	13	2,000,000	-	-
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Kempton Park	17	2,000,000	-	-
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Tembisa 2	1	2,000,000	-	-
Water & Sanitation	BULK MET CONS KEMPTON PARK	Economic Development	Tembisa 2	2	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Benoni	24	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Daveyton	69	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Daveyton	70	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Daveyton	71	2,000,000	-	-
Water & Sanitation	BULK MET CONS (BMC) BENONI	Economic Development	Benoni	29	2,000,000	-	-
Water & Sanitation	BMC BRAKPAN SPRINGS NIGEL	Economic Development	Brakpan	74	2,000,000	-	-
Water & Sanitation	BMC BRAKPAN SPRINGS NIGEL	Economic Development	Springs	75	2,000,000	-	-
Water & Sanitation	BMC BRAKPAN SPRINGS NIGEL	Economic Development	Springs	76	2,000,000	-	-
Water & Sanitation	MBC BOKSBURG/EDENVALE	Economic Development	Edenvale	18	2,000,000	-	-
Water & Sanitation	MBC BOKSBURG/EDENVALE	Economic Development	Edenvale	19	2,000,000	-	-
Water & Sanitation	MBC BOKSBURG/EDENVALE	Economic Development	Edenvale	12	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Germiston	35	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Germiston	36	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Alberton	39	2,000,000	-	-
Water & Sanitation	BMC GERMISTON: WADEVILLE	Economic Development	Germiston	40	2,000,000	-	-
Water & Sanitation	BULK METER CONSOL ALBERTO	Economic Development	Alberton	94	1,100,000	-	-
Water & Sanitation	METERS SW DIST REFURBISH	Economic Development	Boksburg	All Wards SW	15,000,000	-	-
Water & Sanitation	METERS NE DIST REFURBISH	Economic Development	Kempton Park	All Wards NE	15,000,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	13	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	15	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	16	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Kempton Park	91	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Boksburg	43	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Vosloorus	45	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Germiston	21	500,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Germiston	35	1,000,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Boksburg	42	1,250,000	-	-
Water & Sanitation	Pressure Management	Economic Development	Germiston	93	1,250,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	13	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	15	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	16	300,000	-	-

**2015/16 - 2017/18 MULTI-YEAR CAPITAL BUDGET - DETAILED PROJECT LIST PER WARD**

Department	Project Name	Capitalisation Investment Framework Category	CCA	Ward/s in which project is located	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Water & Sanitation	Valve Assessment	Economic Development	Kempton Park	91	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Boksburg	43	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Vosloorus	45	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Germiston	21	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Germiston	35	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Boksburg	42	300,000	-	-
Water & Sanitation	Valve Assessment	Economic Development	Germiston	93	300,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Alberton	37	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Alberton	38	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Alberton	53	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Thokoza	52	100,000	-	-
Water & Sanitation	Cathodic Protection of Steel Pipelines	Economic Development	Thokoza	54	100,000	-	-
Water & Sanitation	Telemetry	Upgrading and Renewal	Corporate	Multi Wards	8,000,000	-	-
Water & Sanitation	Water and Sanitation: Emergency services to informal settlements	Urban Restructuring	Corporate	Multi Wards	-	20,000,000	-
Water & Sanitation	Water Services Vehicles	Upgrading and Renewal	Operational Equipment	Operational Equipment	3,000,000	2,500,000	-
					<b>4,471,563,427</b>	<b>4,958,027,846</b>	<b>5,182,445,270</b>